Schedule "A" to By-law 2020-13

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Change in Tax Requirement by Department

Budget 2020

Department		Budget 2019		2020		Tax $ Increase /(Decrease)	% of Total Tax Change
General Government	$	480,122	$	496,188	$	16,066	3.35%
Corp Facilities - Armour Road & Court House& ISD	$	387,309	$	451,661	$	64,352	16.62%
Corporate Operations - Gen. Admin, Corp., Unallocated	$	4,449,701	$	4,124,782	$	(324,919)	-7.30%
Geographic Information Service (GIS)	$	403,004	$	412,400	$	9,396	2.33%
Emergency Measures & 911 Emergency Systems	$	164,644	$	169,577	$	4,933	3.00%
Transit	$	54,135	$	55,853	$	1,718	3.17%
Infrastructure Services - Operations, Engineering & Design	$	18,714,721	$	20,430,722	$	1,716,001	9.17%
County/City Landfill	$	1,390,211	$	1,417,104	$	26,893	1.93%
Infrastructure Services - Waste Management	$	2,179,535	$	3,392,530	$	1,212,995	55.65%
Peterborough County/City Paramedics (PCCP)	$	3,497,732	$	3,687,027	$	189,295	5.41%
Peterborough County/City Shared Services	$	7,291,235	$	7,284,491	$	(6,744)	-0.09%
Other Agencies	$	1,947,711	$	2,161,734	$	214,023	10.99%
Lang Pioneer Village	$	952,377	$	940,965	$	(11,412)	-1.20%
Land Division	$	-	$	-	$	-	0.00%
Planning	$	667,675	$	685,803	$	18,128	2.72%
Economic Development	$	771,487	$	777,226	$	5,739	0.74%
County Forests	$	-	$	-	$	-	0.00%
Grants and Donations	$	62,500	$	62,500	$	-	0.00%
Total Requirement	$	43,414,099	$	46,550,563	$	3,136,464	7.22%
Assessment Growth (Estimate)					$	(729,357)	1.68%
Total Requirement Increase Net of Assessment Growth					$	2,407,107	**5.54%**

Summary

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Revenue					
P.I.L.& Supplementary Taxes	**$ (386,660)**	**$ (639,457)**	**$ (416,660)**	**$ (446,560)**	**7%**
Property Taxation	**$ (34,117,350)**	**$ (34,117,350)**	**$ (33,494,357)**	**$ (37,430,708)**	**11%**
User Charges	**$ (3,204,181)**	**$ (3,973,814)**	**$ (3,514,622)**	**$ (3,621,999)**	**3%**
Inter-Department	**$ (480,631)**	**$ (402,902)**	**$ (468,443)**	**$ (465,957)**	**(1%)**
Government Transfers - Operating	**$ (9,150,800)**	**$ (9,175,912)**	**$ (9,355,893)**	**$ (10,153,090)**	**8%**
Other Municipalities	**$ (4,912,076)**	**$ (5,892,127)**	**$ (5,622,694)**	**$ (5,543,712)**	**(1%)**
Investment Income	**$ (270,000)**	**$ (658,693)**	**$ (285,000)**	**$ (347,000)**	**18%**
Provincial Offences Act Charges Recovered	**$ (583,774)**	**$ (505,225)**	**$ (540,019)**	**$ (518,062)**	**(4%)**
Development Charges Earned	**$ (49,000)**	**$ -**	**$ (55,000)**	**$ (79,000)**	**30%**
Provincial Gas Tax Revenue Earned	**$ (43,616)**	**$ (43,393)**	**$ (44,161)**	**$ (45,161)**	**2%**
Total Operating Revenue	**$ (53,198,088)**	**$ (55,408,873)**	**$ (53,796,849)**	**$ (58,651,249)**	**8%**
Expenditures					
Department					
General Government	$ 382,593	$ 330,902	$ 475,622	$ 501,688	
Corporate Operations	$ 5,629,091	$ 5,337,497	$ 6,512,643	$ 6,294,896	
Corporate Facilities	$ 1,150,826	$ 1,008,686	$ 1,080,440	$ 1,111,308	
ISD - Oper. & Engineering & Design	$ 11,519,187	$ 13,534,464	$ 10,560,287	$ 13,183,508	
Transit	$ 77,609	$ 77,448	$ 79,698	$ 82,044	
Waste Management	$ 3,549,412	$ 3,193,127	$ 3,821,435	$ 4,800,650	
County/City Landfill	$ 1,894,965	$ 1,839,946	$ 1,921,211	$ 2,298,604	
Emergency Measures & 911 Emg. Sys.	$ 146,858	$ 131,783	$ 147,904	$ 152,987	
Lang Pioneer Village	$ 1,118,489	$ 1,109,441	$ 1,143,289	$ 1,252,877	
PCCP	$ 15,796,520	$ 16,151,973	$ 16,966,574	$ 17,515,689	
Peterborough Public Heath	$ 847,241	$ 858,701	$ 934,080	$ 1,026,888	
Fairhaven	$ 1,327,848	$ 1,327,848	$ 1,332,221	$ 1,453,436	
Shared Services	$ 7,690,676	$ 7,478,842	$ 7,913,054	$ 7,801,428	
Planning	$ 728,466	$ 598,039	$ 761,420	$ 857,748	
Land Division	$ 161,254	$ 157,921	$ 155,123	$ 157,766	
GIS	$ 546,131	$ 433,957	$ 486,531	$ 442,295	
County Forest	$ 80,639	$ 44,539	$ 41,288	$ 44,000	
Economic Development	$ 813,786	$ 809,786	$ 771,487	$ 777,226	
Grants and Donations	$ 175,700	$ 175,000	$ 62,500	$ 62,500	
Total Operating Expenditures	**$ 53,637,291**	**$ 54,599,900**	**$ 55,166,808**	**$ 59,817,538**	**8%**
Total Net Operating (Surplus) Deficit	**$ 439,202**	**$ (808,973)**	**$ 1,369,959**	**$ 1,166,289**	

Summary

Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Tangible Capital Assets (TCA)									
Revenue									
Property Taxation	$	(7,053,461)	$	(7,053,461)	$	(9,919,742)	$	(9,119,855)	(9%)
Government Transfers	$	(750,885)	$	(731,806)	$	(497,150)	$	(2,510,435)	80%
Other	$	(315,000)	$	(163,637)	$	(5,000)	$	-	
Inter-Department	$	(284,894)	$	(284,894)	$	(299,901)	$	(315,698)	5%
Development Charges Earned	$	(417,900)	$	(417,900)	$	(1,550,000)	$	(3,667,000)	58%
Federal Gas Tax Revenue Earned	$	(1,747,662)	$	(1,747,662)	$	(1,692,246)	$	(3,439,908)	51%
Other Municipalities	$	(464,083)	$	(428,271)	$	(480,112)	$	(499,214)	4%
Total TCA Revenue	$	(11,033,885)	$	(10,827,630)	$	(14,444,151)	$	(19,552,110)	26%
Disbursements									
Department									
General Government	$	-	$	-	$	-	$	-	
Corporate Operations	$	60,000	$	67,828	$	54,900	$	54,200	
Corporate Facilities	$	386,944	$	478,499	$	398,961	$	410,668	
ISD - Oper. & Engineering & Design	$	6,231,300	$	4,908,825	$	8,656,185	$	5,164,501	
Transit	$	21,500	$	18,488	$	25,692	$	25,300	
Waste Management	$	-	$	8,278	$	7,700	$	6,300	
County/City Landfill	$	240,500	$	352,700	$	193,500	$	212,700	
Emergency Measures & 911 Emg. Sys.	$	9,100	$	(1,008)	$	7,400	$	4,800	
Lang Pioneer Village	$	142,000	$	172,319	$	52,100	$	111,100	
PCCP	$	667,850	$	736,539	$	652,850	$	671,500	
GIS	$	-	$	-	$	-	$	-	
Total TCA Disbursements	$	7,759,194	$	6,742,468	$	10,049,288	$	6,661,069	(51%)
Total Net TCA (Surplus) Deficit	$	(3,274,691)	$	(4,085,162)	$	(4,394,863)	$	(12,891,041)	
Change In Accumulated Surplus									
Total Transfers from Reserves	$	(4,256,646)	$	(5,265,427)	$	(7,099,739)	$	(9,944,248)	29%
Total Transfers to Reserves	$	3,781,847	$	8,508,649	$	2,286,927	$	2,498,936	8%
Net Transfers to and (from) Reserves	$	(474,799)	$	3,243,222	$	(4,812,812)	$	(7,445,312)	
Change in Accum. Surplus Invested in TCA	$	3,310,287	$	257,726	$	7,837,717	$	19,170,064	59%
Total Surplus to (Deficit from) Accum. Surplus	$	2,835,488	$	3,500,948	$	3,024,905	$	11,724,752	
Total County of Peterborough Revenue	$	(68,488,618)	$	(71,501,930)	$	(75,340,739)	$	(88,147,606)	15%
Total County of Peterborough Expenditures	$	68,488,618	$	70,108,744	$	75,340,739	$	88,147,606	15%
Total Net (Surplus) Deficit	$	-	$	(1,393,186)	$	-	$	-	

Summary

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Revenue					
P.I.L.& Supplementary Taxes					
Payment-in-Lieu	$ (167,560)	$ (167,560)	$ (167,560)	$ (167,560)	
Tax Adjustment Increase	$ -	$ (1,902)	$ -	$ -	
Tax Write Offs	$ 115,900	$ 90,080	$ 115,900	$ 116,000	
Supplementary Taxes	$ (335,000)	$ (560,075)	$ (365,000)	$ (395,000)	
P.I.L.& Supplementary Taxes	**$ (386,660)**	**$ (639,457)**	**$ (416,660)**	**$ (446,560)**	**7%**
Property Taxation					
General Government	$ (360,343)	$ (360,343)	$ (472,872)	$ (488,938)	
Corporate	$ (4,204,511)	$ (4,204,511)	$ (4,309,698)	$ (3,970,779)	
Corporate Facilities	$ (539,155)	$ (539,155)	$ (386,309)	$ (443,661)	
ISD -Oper. & Eng. & Design	$ (11,870,762)	$ (11,870,762)	$ (10,695,442)	$ (12,950,792)	
Transit	$ (33,993)	$ (33,993)	$ (35,537)	$ (36,883)	
Waste Management	$ (1,893,755)	$ (1,893,755)	$ (2,154,535)	$ (3,326,515)	
County/City Landfill	$ (421,306)	$ (421,306)	$ (112,711)	$ (477,104)	
Emergency Measures	$ (107,754)	$ (107,754)	$ (112,527)	$ (121,087)	
911	$ (37,904)	$ (37,904)	$ (38,117)	$ (30,900)	
Lang Pioneer Village	$ (835,268)	$ (835,268)	$ (889,377)	$ (880,965)	
PCCP	$ (3,063,030)	$ (3,063,030)	$ (3,158,820)	$ (3,334,630)	
Ptbo Public Health	$ (847,241)	$ (847,241)	$ (934,080)	$ (1,026,888)	
Provincial Offences	$ 583,774	$ 583,774	$ 540,019	$ 518,062	
Social Service	$ (1,267,889)	$ (1,267,889)	$ (1,036,751)	$ (1,023,181)	
Child Care	$ (568,667)	$ (568,667)	$ (538,895)	$ (686,602)	
Social Housing	$ (5,831,345)	$ (5,831,345)	$ (6,255,608)	$ (6,092,770)	
Fairhaven	$ (1,009,258)	$ (1,009,258)	$ (1,013,631)	$ (1,134,846)	
Planning	$ (633,076)	$ (633,076)	$ (667,675)	$ (685,803)	
GIS	$ (361,381)	$ (361,381)	$ (387,804)	$ (396,700)	
Economic Development	$ (813,786)	$ (813,786)	$ (771,487)	$ (777,226)	
Grants And Donations	$ (700)	$ (700)	$ (62,500)	$ (62,500)	
Property Taxation	**$ (34,117,350)**	**$ (34,117,350)**	**$ (33,494,357)**	**$ (37,430,708)**	**11%**
User Charges					
General Government Recoveries	$ (250)	$ 2,500	$ (2,750)	$ (2,750)	
Corporate Operations Recoveries	$ (14,500)	$ (23,890)	$ (5,000)	$ (5,000)	
N.S.F. Charges	$ -	$ (55)	$ -	$ -	
Maps	$ (100)	$ -	$ (50)	$ (50)	
Planning App. Fees - Corp	$ -	$ (1,250)	$ -	$ -	
Planning App. Fees - PW	$ -	$ (8,375)	$ -	$ -	
EORN Revenue	$ (38,000)	$ (52,935)	$ (38,000)	$ (38,000)	
Corporate Facilities Recoveries	$ -	$ (42,920)	$ -	$ -	
Court House Rental	$ (421,332)	$ (455,623)	$ (516,332)	$ (606,209)	
Parking Fees	$ (40,000)	$ (29,392)	$ (40,000)	$ (40,000)	
Court House Rental	$ (95,000)	$ (62,724)	$ -	$ -	
Janitor's House Rental	$ (18,000)	$ (18,000)	$ (18,000)	$ (18,000)	
Victoria Park Rental	$ (100)	$ (50)	$ (200)	$ (150)	
ISD Recoveries	$ (50,000)	$ (5,571)	$ (25,000)	$ (25,000)	
Signs	$ (1,500)	$ (13,200)	$ (7,000)	$ (7,000)	
Permits	$ (27,000)	$ (42,325)	$ (27,000)	$ (27,000)	

Summary

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
ISD Job Cost Recovered	$ -	$ (68,260)	$ -	$ -	
ISD Sales	$ (10,000)	$ (8,000)	$ (20,000)	$ (20,000)	
Equipment Sales	$ -	$ (1,866)	$ -	$ -	
Transit Recoveries	$ -	$ (16,026)	$ -	$ -	
Waste Management Recoveries	$ (6,500)	$ (320)	$ -	$ -	
Product Sales	$ -	$ (3,615)	$ -	$ -	
Private Road Curbside	$ (80,000)	$ (73,102)	$ (70,000)	$ -	
Trailer Parks	$ -	$ 404	$ -	$ -	
Sales - Caddies	$ (500)	$ (3,750)	$ (1,000)	$ (1,000)	
Other Coll. Recycle.-Curbside	$ (19,000)	$ (23,100)	$ (19,000)	$ (27,000)	
Blue Boxes	$ -	$ (873)	$ -	$ -	
Sales - Blue Boxes	$ (3,000)	$ (5,539)	$ (5,000)	$ (5,000)	
Equip. Rental Recycling Sites	$ (400)	$ (530)	$ (400)	$ (500)	
Municipalities- Site Added	$ (40,000)	$ (37,041)	$ (38,000)	$ (50,000)	
RPRA MHSW Cost Recovery	$ (60,000)	$ (103,805)	$ (60,000)	$ (60,000)	
Sales - Compost Program	$ (6,000)	$ (10,890)	$ (13,000)	$ (16,000)	
WEEE Recovery	$ (30,000)	$ (42,006)	$ (35,000)	$ (35,000)	
County/City Landfill	$ -	$ (20,348)	$ -	$ -	
Landfill Fees	$ (1,473,659)	$ (1,666,550)	$ (1,808,500)	$ (1,821,500)	
Emergency Measures Recoveries	$ -	$ (13)	$ -	$ -	
Sign Tab Recovery	$ (1,200)	$ (1,321)	$ (1,000)	$ (1,000)	
Donations	$ (3,000)	$ (6,461)	$ (3,000)	$ (2,700)	
Recoveries	$ -	$ (621)	$ -	$ -	
Admissions	$ (95,000)	$ (104,443)	$ (107,000)	$ (110,000)	
Youth Interpreter Program	$ (1,800)	$ (1,527)	$ (1,800)	$ (1,800)	
Workshop Fees	$ -	$ (1,959)	$ (2,000)	$ (1,000)	
Event Sponsorship	$ -	$ (900)	$ (2,500)	$ (9,000)	
Gift Shop	$ (33,000)	$ (27,752)	$ (34,000)	$ (35,000)	
Food Booth	$ (16,000)	$ (13,720)	$ (12,000)	$ (6,000)	
Print Shop	$ (500)	$ (1,322)	$ (1,000)	$ (1,000)	
General Store	$ (7,000)	$ (9,051)	$ (9,000)	$ (9,000)	
Keene Hotel	$ (6,000)	$ (6,873)	$ (6,000)	$ (6,000)	
Facility Rental	$ (2,500)	$ (1,224)	$ (1,000)	$ (2,500)	
Church Rental	$ (2,500)	$ (2,940)	$ (4,000)	$ (4,500)	
Barn (PCAHB) Rental	$ (18,000)	$ (9,835)	$ (32,000)	$ (52,500)	
PCCP Recoveries	$ (62,000)	$ (412,127)	$ (47,000)	$ (70,000)	
PTBO Public Heath Recoveries	$ -	$ (1,718)	$ -	$ -	
Fairhaven Debenture Recovery	$ (318,590)	$ (318,590)	$ (318,590)	$ (318,590)	
Planning Recoveries	$ -	$ (4)	$ -	$ -	
Planning Sales	$ (25,000)	$ (43,600)	$ (30,000)	$ (32,000)	
Peer Review Recoveries	$ (15,000)	$ -	$ -	$ -	
Land Division Recoveries	$ -	$ (1,260)	$ -	$ -	
Land Severances	$ (161,500)	$ (164,850)	$ (153,500)	$ (153,500)	
GIS Recoveries	$ (750)	$ (577)	$ -	$ (750)	
Timber Sales	$ -	$ (2,000)	$ -	$ -	
Trapping Rights	$ -	$ (100)	$ -	$ -	
User Charges	**$ (3,204,181)**	**$ (3,973,814)**	**$ (3,514,622)**	**$ (3,621,999)**	**3%**

Peterborough County

Summary

Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Inter-Department									
Internal Transfer- Land Division -Corp	$	(10,000)	$	(9,800)	$	(9,500)	$	(9,500)	
Internal Tsf. Gen. Admin-PCCP	$	(266,965)	$	(266,965)	$	(272,954)	$	(285,590)	
Internal Tsf. ISD - Corp	$	(33,660)	$	42,526	$	(33,660)	$	(34,335)	
Internal Transfer Operating	$	(116,606)	$	(116,606)	$	(101,599)	$	(85,802)	
Internal Transfer- Land Division - ISD	$	(2,500)	$	(2,175)	$	(2,375)	$	(2,375)	
Internal Transfer- Land Division - Planning	$	(36,900)	$	(36,162)	$	(35,055)	$	(35,055)	
Internal Transfer- Land Division - GIS	$	(14,000)	$	(13,720)	$	(13,300)	$	(13,300)	
Inter-Department	**$**	**(480,631)**	**$**	**(402,902)**	**$**	**(468,443)**	**$**	**(465,957)**	**(1%)**
Government Transfers - Operating									
MNR Pits and Quarries	$	(45,000)	$	(59,332)	$	(45,000)	$	(45,000)	
EODP Program	$	(10,000)	$	(9,796)	$	-	$	-	
Federation of Canadian Municipalities	$	(50,000)	$	-	$	-	$	-	
Modernization Funding - Gen. Gov.	$	-	$	-	$	-	$	(10,000)	
Modernization Funding - Corp. Oper.	$	-	$	-	$	-	$	(398,000)	
Safe Cycling Education Funding	$	-	$	(7,500)	$	-	$	-	
Other Grant/Funding	$	-	$	(5,500)	$	-	$	-	
RPRA Blue Box Cost Recovery	$	(688,949)	$	(698,222)	$	(705,135)	$	(705,135)	
Province - Land Ambulance	$	(7,811,964)	$	(7,833,660)	$	(8,092,075)	$	(8,480,172)	
Province - Offload Nurse	$	(450,600)	$	(450,683)	$	(450,683)	$	(450,683)	
FCM Funding - Solar Project	$	(13,100)	$	(26,334)	$	-	$	-	
Celebrate Ontario	$	(11,687)	$	(3,681)	$	-	$	-	
Summer Experience Program	$	-	$	(1,200)	$	(2,000)	$	(2,500)	
Young Canada Works	$	-	$	(7,789)	$	(5,000)	$	(5,000)	
Canada Summer Jobs	$	-	$	(3,360)	$	(3,000)	$	(3,600)	
Museum Operating Grant (CMOG)	$	(53,000)	$	(52,979)	$	(53,000)	$	(53,000)	
Source Water Protection	$	(16,500)	$	(15,877)	$	-	$	-	
Government Transfers - Operating	**$**	**(9,150,800)**	**$**	**(9,175,912)**	**$**	**(9,355,893)**	**$**	**(10,153,090)**	**8%**
Other Municipalities									
Corporate Municipal Recoveries	$	(18,750)	$	(17,870)	$	(11,200)	$	(11,200)	
Corporate Municipal Recoveries - IT	$	-	$	(35,646)	$	(25,000)	$	(75,000)	
Corporate Municipal Recoveries - HR	$	-	$	(3,477)	$	-	$	-	
Public Woks Municipal Recoveries	$	(100,000)	$	(655,360)	$	(100,000)	$	(100,000)	
Cross Border	$	-	$	-	$	(20,000)	$	(20,000)	
Waste Management Municipal Recoveries	$	-	$	(9,768)	$	-	$	-	
Waste Management-Marketed Materials Rev.	$	(459,000)	$	(615,910)	$	(575,380)	$	(382,500)	
City of Peterborough	$	(4,330,826)	$	(4,552,712)	$	(4,890,114)	$	(4,952,012)	
Planning Municipal Recoveries	$	(2,500)	$	(1,320)	$	(1,000)	$	(2,000)	
GIS Municipal Recoveries	$	(1,000)	$	(65)	$	-	$	(1,000)	
Other Municipalities	**$**	**(4,912,076)**	**$**	**(5,892,127)**	**$**	**(5,622,694)**	**$**	**(5,543,712)**	**(1%)**
Investment Income									
Bank Interest	$	(200,000)	$	(349,893)	$	(205,000)	$	(240,000)	
Investment Interest	$	(70,000)	$	(164,475)	$	(80,000)	$	(107,000)	
ISD Interest Earned Internal	$	-	$	(144,326)	$	-	$	-	
Investment Income	**$**	**(270,000)**	**$**	**(658,693)**	**$**	**(285,000)**	**$**	**(347,000)**	**18%**

Summary

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Provincial Offences Act Charges Recovered					
POA Fine Revenue	$ (583,774)	$ (505,225)	$ (540,019)	$ (518,062)	
Provincial Offences Act Charges Recovered	**$ (583,774)**	**$ (505,225)**	**$ (540,019)**	**$ (518,062)**	**(4%)**
Development Charges Earned					
ISD Development Charges Earned	$ (34,000)	$ -	$ -	$ -	
Corp. Oper. Development Charges Earned	$ -	$ -	$ (40,000)	$ (64,000)	
Planning Development Charges Earned	$ (15,000)	$ -	$ (15,000)	$ (15,000)	
Development Charges Earned	**$ (49,000)**	**$ -**	**$ (55,000)**	**$ (79,000)**	**30%**
Provincial Gas Tax Revenue Earned					
Provincial Gas Tax Earned	$ (43,616)	$ (43,393)	$ (44,161)	$ (45,161)	
Provincial Gas Tax Revenue Earned	**$ (43,616)**	**$ (43,393)**	**$ (44,161)**	**$ (45,161)**	**2%**
Total Operating Revenue	**$ (53,198,088)**	**$ (55,408,873)**	**$ (53,796,849)**	**$ (58,651,249)**	**8%**

Expenditures

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Department					
General Government	$ 382,593	$ 330,902	$ 475,622	$ 501,688	
Corporate Operations	$ 5,629,091	$ 5,337,497	$ 6,512,643	$ 6,294,896	
Corporate Facilities	$ 1,150,826	$ 1,008,686	$ 1,080,440	$ 1,111,308	
ISD - Oper. & Engineering & Design	$ 11,519,187	$ 13,534,464	$ 10,560,287	$ 13,183,508	
Transit	$ 77,609	$ 77,448	$ 79,698	$ 82,044	
Waste Management	$ 3,549,412	$ 3,193,127	$ 3,821,435	$ 4,800,650	
County/City Landfill	$ 1,894,965	$ 1,839,946	$ 1,921,211	$ 2,298,604	
Emergency Measures & 911 Emg. Sys.	$ 146,858	$ 131,783	$ 147,904	$ 152,987	
Lang Pioneer Village	$ 1,118,489	$ 1,109,441	$ 1,143,289	$ 1,252,877	
PCCP	$ 15,796,520	$ 16,151,973	$ 16,966,574	$ 17,515,689	
Peterborough Public Heath	$ 847,241	$ 858,701	$ 934,080	$ 1,026,888	
Fairhaven	$ 1,327,848	$ 1,327,848	$ 1,332,221	$ 1,453,436	
Shared Services	$ 7,690,676	$ 7,478,842	$ 7,913,054	$ 7,801,428	
Planning	$ 728,466	$ 598,039	$ 761,420	$ 857,748	
Land Division	$ 161,254	$ 157,921	$ 155,123	$ 157,766	
GIS	$ 546,131	$ 433,957	$ 486,531	$ 442,295	
County Forest	$ 80,639	$ 44,539	$ 41,288	$ 44,000	
Economic Development	$ 813,786	$ 809,786	$ 771,487	$ 777,226	
Grants and Donations	$ 175,700	$ 175,000	$ 62,500	$ 62,500	
Total Operating Expenditures	**$ 53,637,291**	**$ 54,599,900**	**$ 55,166,808**	**$ 59,817,538**	**8%**
Total Net Operating (Surplus) Deficit	**$ 439,202**	**$ (808,973)**	**$ 1,369,959**	**$ 1,166,289**	

Summary

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Tangible Capital Assets (TCA)					
Revenue					
Property Taxation					
General Government - Capital	$ (7,250)	$ (7,250)	$ (7,250)	$ (7,250)	
Corporate - Capital	$ (105,003)	$ (105,003)	$ (140,003)	$ (154,003)	
Corporate Facilities - Capital	$ (40,000)	$ (40,000)	$ (1,000)	$ (8,000)	
ISD - Capital	$ (5,410,412)	$ (5,410,412)	$ (8,019,279)	$ (7,479,930)	
Transit - Capital	$ (18,233)	$ (18,233)	$ (18,598)	$ (18,970)	
Waste Management - Capital	$ (41,015)	$ (41,015)	$ (25,000)	$ (66,015)	
County/City Landfill - Capital	$ (1,017,750)	$ (1,017,750)	$ (1,277,500)	$ (940,000)	
Emergency Measures - Capital	$ (12,000)	$ (12,000)	$ (14,000)	$ (17,590)	
Lang Pioneer Village - Capital	$ (60,000)	$ (60,000)	$ (63,000)	$ (60,000)	
PCCP - Capital	$ (327,598)	$ (327,598)	$ (338,912)	$ (352,397)	
GIS - Capital	$ (14,200)	$ (14,200)	$ (15,200)	$ (15,700)	
Property Taxation	**$ (7,053,461)**	**$ (7,053,461)**	**$ (9,919,742)**	**$ (9,119,855)**	**(9%)**
Government Transfers					
OCIF -Fund	$ (320,796)	$ (320,796)	$ (497,150)	$ (523,622)	
Provincial Build Canada Funding	$ (75,000)	$ (793)	$ -	$ -	
OMCC Ont. Mun. Commuter Cycling	$ (300,089)	$ (300,090)	$ -	$ -	
ICIP Northern & Rural Stream Funding	$ -	$ -	$ -	$ (1,986,813)	
Prov. Trans. Ridership Earned	$ -	$ (60,127)	$ -	$ -	
Celebrate Ontario - Capital Funding	$ (15,000)	$ (15,000)	$ -	$ -	
Mun. Spec. Grants	$ (5,000)	$ -	$ -	$ -	
Canadian Heritage Funds	$ (35,000)	$ (35,000)	$ -	$ -	
Government Transfers	**$ (750,885)**	**$ (731,806)**	**$ (497,150)**	**$ (2,510,435)**	**80%**
Other					
Law Society of Peterborough	$ (5,000)	$ (5,000)	$ (5,000)	$ -	
Raise the Barn Donations	$ (310,000)	$ (158,637)	$ -	$ -	
Other	**$ (315,000)**	**$ (163,637)**	**$ (5,000)**	**$ -**	
Inter-Department					
Internal Transfer Capital	$ (284,894)	$ (284,894)	$ (299,901)	$ (315,698)	
Inter-Department	**$ (284,894)**	**$ (284,894)**	**$ (299,901)**	**$ (315,698)**	**5%**
Development Charges Earned					
ISD - Development Charges Earned	$ (417,900)	$ (417,900)	$ (1,550,000)	$ (3,667,000)	
Development Charges Earned	**$ (417,900)**	**$ (417,900)**	**$ (1,550,000)**	**$ (3,667,000)**	**58%**
Federal Gas Tax Revenue Earned					
Federal Gas Tax Earned	$ (1,747,662)	$ (1,747,662)	$ (1,692,246)	$ (3,439,908)	
Federal Gas Tax Revenue Earned	**$ (1,747,662)**	**$ (1,747,662)**	**$ (1,692,246)**	**$ (3,439,908)**	**51%**
Other Municipalities					
City of Peterborough	$ (464,083)	$ (428,271)	$ (480,112)	$ (499,214)	
Other Municipalities	**$ (464,083)**	**$ (428,271)**	**$ (480,112)**	**$ (499,214)**	**4%**
Total TCA Revenue	**$ (11,033,885)**	**$ (10,827,630)**	**$ (14,444,151)**	**$ (19,552,110)**	**26%**

Summary

Budget 2020

Disbursements

Department	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
General Government	$ -	$ -	$ -	$ -	
Corporate Operations	$ 60,000	$ 67,828	$ 54,900	$ 54,200	
Corporate Facilities	$ 386,944	$ 478,499	$ 398,961	$ 410,668	
ISD - Oper. & Engineering & Design	$ 6,231,300	$ 4,908,825	$ 8,656,185	$ 5,164,501	
Transit	$ 21,500	$ 18,488	$ 25,692	$ 25,300	
Waste Management	$ -	$ 8,278	$ 7,700	$ 6,300	
County/City Landfill	$ 240,500	$ 352,700	$ 193,500	$ 212,700	
Emergency Measures & 911 Emg. Sys.	$ 9,100	$ (1,008)	$ 7,400	$ 4,800	
Lang Pioneer Village	$ 142,000	$ 172,319	$ 52,100	$ 111,100	
PCCP	$ 667,850	$ 736,539	$ 652,850	$ 671,500	
GIS	$ -	$ -	$ -	$ -	
Total TCA Disbursements	**$ 7,759,194**	**$ 6,742,468**	**$ 10,049,288**	**$ 6,661,069**	**(51%)**
Total Net TCA (Surplus) Deficit	**$ (3,274,691)**	**$ (4,085,162)**	**$ (4,394,863)**	**$ (12,891,041)**	

Change In Accumulated Surplus

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
General Government	$ (22,000)	$ (22,000)	$ -	$ -	
Corporate Operations	$ (383,945)	$ (657,546)	$ (1,130,921)	$ (727,155)	
Corporate Facilities	$ (599,633)	$ (599,633)	$ (618,000)	$ (618,000)	
ISD - Oper. & Engineering & Design	$ (1,563,160)	$ (2,298,340)	$ (3,600,790)	$ (6,382,486)	
Transit	$ (74,500)	$ (74,500)	$ -	$ -	
Waste Management	$ (262,308)	$ (262,308)	$ (176,000)	$ (192,000)	
County/City Landfill	$ -	$ -	$ -	$ -	
Emergency Measures & 911 Emg. Sys.	$ -	$ -	$ (40,000)	$ (8,192)	
Lang Pioneer Village	$ (203,234)	$ (203,234)	$ (267,000)	$ (123,200)	
PCCP	$ (605,677)	$ (605,677)	$ (1,023,240)	$ (1,610,642)	
Shared Services	$ (106,100)	$ (106,100)	$ (81,800)	$ (82,200)	
Planning	$ (1,450)	$ (1,450)	$ (23,650)	$ (98,850)	
Land Division	$ -	$ -	$ (1,623)	$ (4,266)	
GIS	$ (179,000)	$ (179,000)	$ (95,427)	$ (40,545)	
County Forest	$ (80,639)	$ (80,639)	$ (41,288)	$ (56,712)	
Grants and Donations	$ (175,000)	$ (175,000)	$ -		
Total Transfers from Reserves	**$ (4,256,646)**	**$ (5,265,427)**	**$ (7,099,739)**	**$ (9,944,248)**	**29%**

Summary

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
General Government	$ 7,250	$ 7,250	$ 7,250	$ 7,250	
Corporate Operations	$ 155,003	$ 183,843	$ 140,003	$ 271,277	
Corporate Facilities	$ 40,000	$ 669,583	$ -	$ 106,514	
ISD - Oper. & Engineering & Design	$ 2,054,434	$ 5,416,565	$ 835,249	$ 673,124	
Transit	$ 18,233	$ 92,733	$ 18,598	$ 18,970	
Waste Management	$ 41,015	$ 94,379	$ 56,015	$ 66,015	
County/City Landfill	$ 262,500	$ 262,500	$ 262,500	$ 262,500	
Emergency Measures & 911 Emg. Sys.	$ 12,000	$ 12,000	$ 17,740	$ 17,590	
Lang Pioneer Village	$ 285,000	$ 445,000	$ 104,388	$ 101,388	
PCCP	$ 791,681	$ 1,101,638	$ 819,024	$ 851,611	
Land Division	$ 246	$ 246	$ -	$ -	
Shared Services	$ 83,325	$ 83,325	$ -	$ 83,325	
Planning	$ 16,960	$ 39,960	$ 10,960	$ 10,960	
GIS	$ 14,200	$ 99,627	$ 15,200	$ 15,700	
County Forest	$ -	$ -	$ -	$ 12,712	
Total Transfers to Reserves	**$ 3,781,847**	**$ 8,508,649**	**$ 2,286,927**	**$ 2,498,936**	**8%**
Net Transfers to and (from) Reserves	**$ (474,799)**	**$ 3,243,222**	**$ (4,812,812)**	**$ (7,445,312)**	
General Government	$ -	$ -	$ -	$ -	
Corporate Operations	$ (52,000)	$ (59,197)	$ 10,100	$ (54,200)	
Corporate Facilities	$ 581,950	$ (76,950)	$ 506,940	$ 507,030	
ISD - Oper. & Engineering & Design	$ 2,170,860	$ 175,235	$ 6,229,561	$ 17,635,792	
Transit	$ 53,000	$ 52,985	$ (25,692)	$ (25,300)	
Waste Management	$ -	$ (8,279)	$ (7,700)	$ (6,300)	
County/City Landfill	$ 514,750	$ (211,838)	$ 821,500	$ 464,800	
Emergency Measures & 911 Emg. Sys.	$ (9,100)	$ (2,918)	$ 32,600	$ 3,392	
Lang Pioneer Village	$ 168,000	$ 580,642	$ 197,900	$ (96,100)	
PCCP	$ (127,173)	$ (191,955)	$ 62,508	$ 730,950	
GIS	$ 10,000	$ -	$ 10,000	$ 10,000	
Change in Accum. Surplus Invested in TCA	**$ 3,310,287**	**$ 257,726**	**$ 7,837,717**	**$ 19,170,064**	**59%**
Total Surplus to (Deficit from) Accum. Surplus	**$ 2,835,488**	**$ 3,500,948**	**$ 3,024,905**	**$ 11,724,752**	
Total County of Peterborough Revenue	**$ (68,488,618)**	**$ (71,501,930)**	**$ (75,340,739)**	**$ (88,147,606)**	**15%**
Total County of Peterborough Expenditures	**$ 68,488,618**	**$ 70,108,744**	**$ 75,340,739**	**$ 88,147,606**	**15%**
Total Net (Surplus) Deficit	**$ -**	**$ (1,393,186)**	**$ -**	**$ -**	

Reserves

Budget 2020

Reserve	Estimated Balance December 31, 2019	2020 Budgeted Transfers From	2020 Budgeted Transfers To	Estimated Balance December 31, 2020	2020 % Change
General Working Funds	$ 9,101,982	$ 470,721	$ 138,662	$ 8,769,923	(4%)
Infrastructure Services Working Funds	$ 1,312,931	$ -	$ -	$ 1,312,931	0%
Land Division Working Funds	$ 212,607	$ 4,266	$ -	$ 208,341	(2%)
Infrastructure Services Facilities Reserve	$ 60,000	$ -	$ 21,707	$ 81,707	36%
Infrastructure Services Equipment Long Term Planning	$ 3,303,682	$ 1,770,547	$ 600,000	$ 2,133,135	(35%)
Facilities Long Term Planning	$ 180,680	$ -	$ 106,514	$ 287,194	59%
Corporate Long Term Planning	$ 46,372	$ 81,500	$ 154,003	$ 118,875	156%
General Government Long Term Planning	$ 18,199	$ -	$ 7,250	$ 25,449	40%
Carry forward Funds	$ 5,308,480	$ 5,308,480	$ -	$ -	(100%)
Emergency Measures Long Term Planning	$ 7,000	$ 8,192	$ 14,000	$ 12,808	83%
911 Long Term Planning	$ 5,389	$ -	$ 3,590	$ 8,979	67%
PCCP Shared Long Term Planning	$ 1,478,695	$ 1,417,850	$ 851,611	$ 912,456	(38%)
Infrastructure Long Term Planning	$ 9,200,235	$ 406,938	$ 48,418	$ 8,841,715	(4%)
Transit Long Term Planning	$ 140,951	$ -	$ 18,970	$ 159,921	13%
Waste Management Long Term Planning	$ 884,084	$ 100,000	$ 31,015	$ 815,099	(8%)
WM Curbside Long Term Planning	$ 454,275	$ -	$ 15,000	$ 469,275	3%
WM Depot Long Term Planning	$ 140,787	$ -	$ 20,000	$ 160,787	14%
WM Landfill Long Term Planning	$ 402,703	$ -	$ -	$ 402,703	0%
Local Services Realignment (LSR) Long Term Planning	$ 1,809,606	$ 237,992	$ 83,325	$ 1,654,939	(9%)
Trails Long Term Planning	$ 9,678	$ -	$ 3,000	$ 12,678	31%
Forest Management Long Term Planning	$ 72,317	$ 56,712	$ 12,712	$ 28,317	(61%)
LPV Long Term Planning	$ 79,261	$ 71,200	$ 60,000	$ 68,061	(14%)
LPV Mill Long Term Planning	$ 50,463	$ -	$ -	$ 50,463	0%
Planning Long Term Planning	$ 67,285	$ 850	$ 10,960	$ 77,395	15%
GIS Long Term Planning	$ 130,048	$ 9,000	$ 15,700	$ 136,748	5%
Land Division Long Term Planning	$ 7,178	$ -	$ -	$ 7,178	0%
Insurance	$ 59,634	$ -	$ 20,000	$ 79,634	34%
Employee Future Benefits	$ 591,532	$ -	$ -	$ 591,532	0%
Landfill Post Closure Costs	$ 2,510,140	$ -	$ 262,500	$ 2,772,640	0%
Total	**$ 37,646,196**	**$ 9,944,248**	**$ 2,498,937**	**$ 30,200,885**	(20%)

NOTE: Unaudited preliminary 2019 balances

Change in Reserves By Department

Budget 2020

Department		Budget 2019		Budget 2020		Change in Use of Reserves
General Government	$	7,250	$	7,250	$	-
Corporate Operations	$	(990,918)	$	(455,878)	$	(535,040)
Coporate Facilities	$	(618,000)	$	(511,486)	$	(106,514)
GIS	$	(80,227)	$	(24,845)	$	(55,382)
Emergency Measures/911	$	(22,260)	$	9,398	$	(31,658)
Transit	$	18,598	$	18,970	$	(372)
IS - Operations & Engineering & Design	$	(2,765,541)	$	(5,709,361)	$	2,943,820
County/City Landfill	$	262,500	$	262,500	$	-
IS - Waste Management	$	(119,985)	$	(125,985)	$	6,000
Peterborough County/City Paramedics	$	(204,216)	$	(759,031)	$	554,815
Shared Services	$	(81,800)	$	1,125	$	(82,925)
Other Agencies	$	-	$	-	$	-
Lang Pioneer Village	$	(162,612)	$	(21,812)	$	(140,800)
Land Division	$	(1,623)	$	(4,266)	$	2,643
Planning	$	(12,690)	$	(87,890)	$	75,200
Economic Development	$	-	$	-	$	-
County Forests	$	(41,288)	$	(44,000)	$	2,712
Grants And Donations	$	-	$	-	$	-
Total (Use of) Contribution To Reserves	**$**	**(4,812,812)**	**$**	**(7,445,311)**		

Deferred Revenue (Obligatory Reserve Funds)

Budget 2020

Deferred Revenue	Estimated Balance December 31, 2019	2020 Budgeted Revenue Recognized	2020 Budgeted Receipts	Estimated Balance December 31, 2020
Long Term Care	$ 745,787	$ -	$ 156,679	$ 902,466
Health Unit	$ 159,298	$ -	$ 50,018	$ 209,316
Emergency Medical Services	$ 304,654	$ -	$ 112,623	$ 417,277
Administration	$ 36,151	$ 79,000	$ 23,518	$ (19,331)
Transportation	$ 3,909,820	$ 3,667,000	$ 2,864,269	$ 3,107,089
Emergency Measures	$ 21,176	$ -	$ 10,931	$ 32,107
Transit	$ 5,140	$ -	$ 2,319	$ 7,459
Social Services	$ 115,845	$ -	$ 91,755	$ 207,600
Waste Diversion	$ 451	$ -	$ 331	$ 782
Total Development Charges	**$ 5,298,321**	**$ 3,746,000**	**$ 3,312,443**	**$ 4,864,764**
Federal Gas Tax - Infrastructure Services	$ 1,883,997	$ 3,439,908	$ 1,692,246	$ 136,336
Total Federal Gas Tax Revenues	**$ 1,883,997**	**$ 3,439,908**	**$ 1,692,246**	**$ 136,336**
Provincial Gas Tax - Transit	$ 40,106	$ 45,161	$ 45,161	$ 40,106
Total Provincial Gas Tax Revenues	**$ 40,106**	**$ 45,161**	**$ 45,161**	**$ 40,106**
Transit Ridership	$ 22,393	$ -	$ -	$ 22,393
Total Provincial Transit Ridership Revenues	**$ 22,393**	**$ -**	**$ -**	**$ 22,393**
Total Deferred Revenue	**$ 7,244,817**	**$ 7,231,069**	**$ 5,049,850**	**$ 5,063,598**

NOTE: Unaudited preliminary 2019 balances

General Government

Budget 2020

Operating

	Budget 2018	Actuals 2018 (31-Dec-18)	Budget 2019	Budget 2020	Budget % Change
Revenue					
Total Operating Revenue	$ (360,593)	$ (357,843)	$ (475,622)	$ (501,688)	5%
Total Operating Expenditures	$ 382,593	$ 330,902	$ 475,622	$ 501,688	5%
Total Net Operating (Surplus) Deficit	$ 22,000	$ (26,941)	$ -	$ -	
Expenditures					
Warden	$ 86,358	$ 70,294	$ 72,243	$ 85,252	18%
Deputy Warden Expenditures	$ 19,466	$ 18,051	$ 27,699	$ 28,201	2%
Councillors Expenditures	$ 180,214	$ 180,683	$ 329,830	$ 348,535	6%
Bursaries and Recognition Awards	$ 12,500	$ 5,934	$ 7,000	$ 7,000	
Strategic Planning Committee	$ 6,200	$ -	$ 2,700	$ 1,500	(44%)
Other Committees	$ 36,750	$ 24,727	$ 6,030	$ 500	(92%)
Convention Expense	$ 41,105	$ 31,213	$ 30,120	$ 30,700	2%

Tangible Capital Assets (TCA)

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020
Revenue				
Total TCA Revenue	$ (7,250)	$ (7,250)	$ (7,250)	$ (7,250)
Total TCA Disbursements	$ -	$ -	$ -	$ -
Total Net TCA (Surplus) Deficit	$ (7,250)	$ (7,250)	$ (7,250)	$ (7,250)
Disbursements				
TCA Disbursements	$ -	$ -	$ -	$ -
Amortization	$ -	$ -	$ -	$ -
TCA Clearing	$ -	$ -	$ -	$ -
Gain or Loss on TCA Disposal	$ -	$ -	$ -	$ -

Change In Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Transfers from Reserves	$ (22,000)	$ (22,000)	$ -	$ -	
Total Transfers to Reserves	$ 7,250	$ 7,250	$ 7,250	$ 7,250	
Net Transfers to and (from) Reserves	$ (14,750)	$ (14,750)	$ 7,250	$ 7,250	
Change in Accum. Surplus Invested in TCA	$ -	$ -	$ -	$ -	
Total Surplus to(Deficit from)Accum. Surplus	$ (14,750)	$ (14,750)	$ 7,250	$ 7,250	
Total Gen. Government Revenue	$ (389,843)	$ (387,093)	$ (482,872)	$ (508,938)	5%
Total Gen. Government Expenditures	$ 389,843	$ 338,152	$ 482,872	$ 508,938	5%
Total Net (Surplus) Deficit	$ -	$ (48,941)	$ -	$ -	

- Tax Requirement Analysis	2018		2019	2020
- Tax Requirement	$ (367,593)		$ (480,122)	$ (496,188)
- Tax $ Increase (Decrease) Over Previous Yr Budget	$ (41,161)		$ 112,529	$ 16,066

General Government
Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Operating					
Revenue					
Tax Requirement	$ (360,343)	$ (360,343)	$ (472,872)	$ (488,938)	
Recoveries	$ (250)	$ 2,500	$ (2,750)	$ (2,750)	
Modernization Funding	$ -	$ -	$ -	$ (10,000)	
Total Operating Revenue	**$ (360,593)**	**$ (357,843)**	**$ (475,622)**	**$ (501,688)**	**5%**
Total Operating Expenditures	**$ 382,593**	**$ 330,902**	**$ 475,622**	**$ 501,688**	**5%**
Total Net Operating (Surplus) Deficit	**$ 22,000**	**$ (26,941)**	**$ -**	**$ -**	
Expenditures					
Warden					
Salary	$ 58,728	$ 58,023	$ 53,203	$ 54,102	
Mobile Device	$ 330	$ 393	$ 490	$ 450	
Interest and Penalties	$ -	$ 81	$ 50	$ 100	
Accommodation	$ 1,000	$ 1,953	$ 1,200	$ 1,200	
Meals	$ 1,500	$ 81	$ 1,500	$ 1,200	
Membership	$ 6,100	$ 6,000	$ 7,100	$ 7,500	
EOWC Expenses	$ 2,200	$ 96	$ 2,200	$ 14,200	
Warden's Banquet	$ 11,500	$ 1,418	$ 1,500	$ 1,500	
Discretionary Account	$ 5,000	$ 2,248	$ 5,000	$ 5,000	
Warden	**$ 86,358**	**$ 70,294**	**$ 72,243**	**$ 85,252**	**18%**
Deputy Warden Expenditures					
Salary	$ 18,886	$ 17,753	$ 27,179	$ 27,651	
Mobile Device	$ 330	$ 298	$ 420	$ 450	
Meals	$ 250	$ -	$ 100	$ 100	
Deputy Warden Expenditures	**$ 19,466**	**$ 18,051**	**$ 27,699**	**$ 28,201**	**2%**
Councillors Expenditures					
Councillor Per Diem	$ 90,500	$ 93,480	$ 251,565	$ 255,665	
Supplies	$ 10,000	$ 9,340	$ 10,000	$ 10,500	
Councillor Training	$ -	$ -	$ -	$ 10,000	
Meals	$ 11,200	$ 12,135	$ 11,200	$ 11,700	
Travel	$ 36,550	$ 30,169	$ 30,000	$ 31,000	
Billable/Recoverable Expenses	$ -	$ -	$ -	$ -	
Insurance	$ 4,564	$ 4,311	$ 4,565	$ 4,570	
Criminal Background Checks	$ 400	$ -	$ -	$ 100	
Meeting Investigator	$ 4,500	$ 8,073	$ 10,000	$ 10,000	
IT Hardware	$ 10,500	$ 10,375	$ -	$ -	
IT Software	$ 12,000	$ 12,799	$ 12,500	$ 15,000	
Councillors Expenditures	**$ 180,214**	**$ 180,683**	**$ 329,830**	**$ 348,535**	**6%**

General Government
Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Bursaries and Recognition Awards					
Councillor Per Diem	$ 4,000	$ 1,178	$ -	$ -	
Awards & Bursaries Receptions	$ 6,500	$ 4,001	$ 5,000	$ 4,000	
Awards & Bursaries Expenses	$ 2,000	$ 755	$ 2,000	$ 3,000	
Bursaries and Recognition Awards	**$ 12,500**	**$ 5,934**	**$ 7,000**	**$ 7,000**	
Strategic Planning Committee					
Councillor Per Diem	$ 3,500	$ -	$ -	$ -	
Meals	$ 2,700	$ -	$ 2,700	$ 1,500	
Strategic Planning Committee	**$ 6,200**	**$ -**	**$ 2,700**	**$ 1,500**	**(44%)**
Other Committees					
Other Committees	**$ 36,750**	**$ 24,727**	**$ 6,030**	**$ 500**	**(92%)**
Convention Expense					
Councillor Per Diem	$ 9,000	$ 6,600	$ -	$ -	
Accommodation	$ 12,855	$ 10,168	$ 12,000	$ 12,500	
Conventions	$ 12,700	$ 8,721	$ 12,000	$ 12,000	
Meals	$ 3,000	$ 2,547	$ 3,120	$ 3,000	
Supplies	$ 250	$ -	$ -	$ -	
Travel	$ 3,300	$ 3,177	$ 3,000	$ 3,200	
Convention Expense	**$ 41,105**	**$ 31,213**	**$ 30,120**	**$ 30,700**	**2%**

Tangible Capital Assets (TCA)

Revenue

Tax Requirement	$ (7,250)	$ (7,250)	$ (7,250)	$ (7,250)
Total TCA Revenue	**$ (7,250)**	**$ (7,250)**	**$ (7,250)**	**$ (7,250)**
Total TCA Disbursements	**$ -**	**$ -**	**$ -**	**$ -**
Total Net TCA (Surplus) Deficit	**$ (7,250)**	**$ (7,250)**	**$ (7,250)**	**$ (7,250)**

Disbursements

TCA Disbursements	**$ -**	**$ -**	**$ -**	**$ -**
Amortization	**$ -**	**$ -**	**$ -**	**$ -**
TCA Clearing	**$ -**	**$ -**	**$ -**	**$ -**
Gain or Loss on TCA Disposal	**$ -**	**$ -**	**$ -**	**$ -**

General Government

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change

Change In Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Transfers from Reserves	**$ (22,000)**	**$ (22,000)**	**$ -**	**$ -**	
Total Transfers to Reserves	**$ 7,250**	**$ 7,250**	**$ 7,250**	**$ 7,250**	
Net Transfers to and (from) Reserves	**$ (14,750)**	**$ (14,750)**	**$ 7,250**	**$ 7,250**	
Change in Accum. Surplus Invested in TCA	**$ -**	**$ -**	**$ -**	**$ -**	
Total Surplus to(Deficit from)Accum. Surplus	**$ (14,750)**	**$ (14,750)**	**$ 7,250**	**$ 7,250**	
Total Gen. Government Revenue	**$ (389,843)**	**$ (387,093)**	**$ (482,872)**	**$ (508,938)**	**5%**
Total Gen. Government Expenditures	**$ 389,843**	**$ 338,152**	**$ 482,872**	**$ 508,938**	**5%**
Total Net (Surplus) Deficit	**$ -**	**$ (48,941)**	**$ -**	**$ -**	

- Tax Requirement Analysis	**2018**		**2019**	**2020**
- Tax Requirement	$ (367,593)		$ (480,122)	$ (496,188)
- Tax $ Increase (Decrease) Over Previous Yr Budget	$ (41,161)		$ 112,529	$ 16,066

General Government
Budget 2020

Operating

Revenue

		Budget 2020	Notes
Recoveries	$	(2,750)	Cost recovery from lower tier municipalities
Modernization Funding	$	(10,000)	$10,000 transfer from Provincial Modernization Funds to support the EOWC study regarding paramedic service boundaries.

Expenditures

Warden

		Budget 2020	Notes
Membership	$	7,500	EOWC Membership - Increase to $7,500
EOWC Expenses	$	14,200	Budget extra $2,000 to host two EOWC Meetings in 2020 plus original annual budget of $2,200 per year. Budget also includes $10,000 for EOWC Paramedic Border Study to be funded from Provincial Modernization Funding.

Councillors Expenditures

		Budget 2020	Notes
Supplies	$	10,500	Slowly increasing to 5 year average - 2018 actual was $13k
Councillor Training	$	10,000	$5,000 for Council Relations Training and $5,000 for Cultural Sensitivity Training
Meals	$	11,700	2018 actual was $12,135, therefore, slowly increasing
Travel	$	31,000	Budgeting to 5 year actual
Meeting Investigator	$	10,000	Includes cost of Integrity Commissioner; $2500 recoverable from lower tier municipalities.
IT Software	$	15,000	FilePro Site annual fees

Tangible Capital Assets (TCA)

Revenue

		Budget 2020	Notes
Tax Requirement	$	(7,250)	Per Gen Gov LTP Reserve Plan

Change In Accumulated Surplus

		Budget 2020	Notes
TRF to Gen. Gov. LTP- CAP	$	7,250	Per Gen Gov LTP Reserve Plan

Corporate Operations

Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Operating									
Revenue									
Total Operating Revenue	$	(5,303,146)	$	(5,737,493)	$	(5,446,722)	$	(5,685,014)	4%
Total Operating Expenditures	$	5,629,091	$	5,337,497	$	6,512,643	$	6,294,896	(3%)
Total Net Operating (Surplus) Deficit	$	325,945	$	(399,996)	$	1,065,921	$	609,881	
Expenditures									
Support Services	$	1,034,933	$	937,571	$	1,774,618	$	1,536,581	(13%)
CAO Office	$	385,512	$	363,811	$	393,643	$	402,979	2%
Corporate Projects & Services	$	837,803	$	809,367	$	795,070	$	860,452	8%
Clerks and Clerical	$	487,385	$	423,088	$	463,161	$	460,409	(1%)
Finance Department	$	761,606	$	722,643	$	842,853	$	942,354	12%
HR Department	$	731,377	$	697,112	$	838,156	$	672,032	(20%)
Health & Safety Policy Legislation	$	18,200	$	11,629	$	16,700	$	17,000	2%
Assessment	$	1,372,276	$	1,372,276	$	1,388,442	$	1,403,089	1%
Tangible Capital Assets (TCA)									
Revenue									
Total TCA Revenue	$	(105,003)	$	(105,003)	$	(140,003)	$	(154,003)	10%
Total TCA Disbursements	$	60,000	$	67,828	$	54,900	$	54,200	(1%)
Total Net TCA (Surplus) Deficit	$	(45,003)	$	(37,175)	$	(85,103)	$	(99,803)	
Disbursements									
TCA Disbursements	$	8,000	$	8,631	$	65,000	$	-	(100%)
Amortization	$	60,000	$	56,601	$	54,900	$	54,200	(1%)
TCA Clearing	$	(8,000)	$	-	$	(65,000)	$	-	(100%)
TCA Clearing	$	-	$	2,596	$	-	$	-	
Change In Accumulated Surplus									
Total Transfers from Reserves	$	(383,945)	$	(657,546)	$	(1,130,921)	$	(727,155)	(36%)
Total Transfers to Reserves	$	155,003	$	183,843	$	140,003	$	271,277	94%
Net Transfers to and (from) Reserves	$	(228,942)	$	(473,703)	$	(990,918)	$	(455,878)	(54%)
Change in Accum. Surplus Invested in TCA	$	(52,000)	$	(59,197)	$	10,100	$	(54,200)	(637%)
Total Surplus to (Deficit from) Accum. Surplus	$	(280,942)	$	(532,900)	$	(980,818)	$	(510,078)	(48%)
Total Corporate Revenue	$	(5,792,094)	$	(6,500,042)	$	(6,717,646)	$	(6,566,172)	(2%)
Total Corporate Expenditures	$	5,792,094	$	5,529,971	$	6,717,646	$	6,566,173	(2%)
Total Net (Surplus) Deficit	$	-	$	(970,071)	$	-	$	-	

- Tax Requirement Analysis		2018			2019		2020
- Tax Requirement	$	(4,309,514)		$	(4,449,701)	$	(4,124,782)
- Tax $ Increase (Decrease) Over Previous Yr Budget	$	358,295		$	140,187	$	(324,919)

Corporate Operations
Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Operating					
Revenue					
Modernization Funding	$ -	$ -	$ -	$ (398,000)	
EORN Revenue	$ (38,000)	$ (52,935)	$ (38,000)	$ (38,000)	
Municipal Recoveries	$ (18,750)	$ (17,870)	$ (11,200)	$ (11,200)	
Development Charges Earned	$ -	$ -	$ (40,000)	$ (64,000)	
Municipal Recoveries - IT	$ -	$ (35,646)	$ (25,000)	$ (75,000)	
Municipal Recoveries - HR	$ -	$ (3,477)	$ -	$ -	
Supplementary Taxes	$ (335,000)	$ (560,075)	$ (365,000)	$ (395,000)	
Payment-in-Lieu	$ (167,560)	$ (167,560)	$ (167,560)	$ (167,560)	
Tax Adjustment Increase	$ -	$ (1,902)	$ -	$ -	
Tax Write Offs	$ 115,900	$ 90,080	$ 115,900	$ 116,000	
Bank Interest	$ (200,000)	$ (349,893)	$ (205,000)	$ (240,000)	
Investment Interest	$ (70,000)	$ (164,475)	$ (80,000)	$ (107,000)	
Internal Transfers					
Internal Transfer- Land Division	$ (10,000)	$ (9,800)	$ (9,500)	$ (9,500)	
Internal tsf. Gen. Admin-PCCP	$ (266,965)	$ (266,965)	$ (272,954)	$ (285,590)	
Recovery from Infrastructure Services	$ (33,660)	$ 42,526	$ (33,660)	$ (34,335)	
Total Operating Revenue	**$ (5,303,146)**	**$ (5,737,493)**	**$ (5,446,722)**	**$ (5,685,014)**	**4%**
Total Operating Expenditures	**$ 5,629,091**	**$ 5,337,497**	**$ 6,512,643**	**$ 6,294,896**	**(3%)**
Total Net Operating (Surplus) Deficit	**$ 325,945**	**$ (399,996)**	**$ 1,065,921**	**$ 609,881**	
Expenditures					
Support Services					
Employee Assistance Program	$ 3,000	$ 534	$ 3,000	$ 3,000	
Advertising	$ 30,000	$ 30,928	$ 33,000	$ 33,000	
Courier	$ 9,000	$ 10,409	$ 9,600	$ 9,800	
Photocopier	$ 28,000	$ 28,503	$ 28,500	$ 29,070	
Postage	$ 5,000	$ 4,731	$ 5,600	$ 5,600	
Office Supplies	$ 20,350	$ 14,416	$ 19,500	$ 18,500	
Office Equip. Repairs & Maint.	$ 2,000	$ 1,835	$ 2,000	$ 2,000	
Subscriptions	$ 3,500	$ 1,773	$ 3,000	$ 2,600	
Staff Retirements, Recognition	$ 7,500	$ 1,429	$ 8,000	$ 8,500	
Billable/Recoverable Expenses	$ 1,900	$ 20,145	$ 2,000	$ 2,000	
Insurance	$ 49,256	$ 51,109	$ 63,202	$ 67,620	

Corporate Operations
Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Cash Over/Under	$ 35	$ (4)	$ 50	$ 50	
File Storage	$ 14,000	$ 7,342	$ 14,000	$ 14,000	
Corporate Training	$ 42,200	$ 19,803	$ 36,000	$ 51,000	
Employee Recognition	$ 4,500	$ 4,311	$ 4,500	$ 7,000	
Relocation Cost - Staff	$ 22,000	$ 6,116	$ 12,000	$ 8,000	
Criminal Background Checks	$ 300	$ 183	$ 300	$ 300	
EORN Expenses	$ 5,000	$ 34,469	$ 729,376	$ 28,000	
Articles for Resale	$ 1,500	$ -	$ 1,500	$ 1,500	
Contingency	$ 265,000	$ 298,599	$ 140,000	$ 140,000	
IT Hardware	$ 20,120	$ 29,908	$ 19,550	$ 23,550	
IT Software	$ 249,630	$ 176,008	$ 264,000	$ 249,022	
IT Network Infrastructure		$ -		$ -	
Managed Network	$ 22,932	$ 23,079	$ 24,500	$ 24,500	
Mobile Devices	$ 5,525	$ 7,678	$ 10,240	$ 11,000	
Telephone	$ 14,085	$ 17,405	$ 17,300	$ 17,000	
Signage - Gateway Sign	$ 2,500	$ 1,428	$ 2,500	$ 2,500	
Consultant Service	$ 68,500	$ 31,019	$ 268,000	$ 535,000	
Asset Management Consulting	$ 100,000	$ 96,672	$ 10,000	$ 55,000	
Financial Audit Fees	$ 3,000	$ 1,662	$ 4,400	$ 4,000	
Legal Services	$ 25,000	$ 4,670	$ 25,000	$ 35,000	
Website Development	$ -	$ -	$ 3,000	$ 3,000	
Website Maintenance	$ 3,000	$ 4,049	$ 3,000	$ 3,200	
Bank Interest and Charges	$ 6,100	$ 6,009	$ 7,000	$ 6,700	
Interest and Penalties	$ 500	$ 1,355	$ 1,000	$ 1,300	
Emp. Future Benefit Costs	$ -	$ -	$ -	$ 134,269	
Support Services	**$ 1,034,933**	**$ 937,571**	**$ 1,774,618**	**$ 1,536,581**	**(13%)**
CAO Office					
Salary and Benefits	$ 325,362	$ 315,358	$ 332,173	$ 336,279	**1%**
Vehicle Allowance	$ 9,000	$ 9,000	$ 9,000	$ 9,000	
Membership	$ 23,750	$ 23,424	$ 24,000	$ 30,500	
Staff Development	$ 5,700	$ 1,571	$ 9,270	$ 7,000	
Conventions	$ 4,200	$ 4,071	$ 4,200	$ 4,200	
Accommodation	$ 5,500	$ 4,144	$ 5,200	$ 5,500	
Meals	$ 3,500	$ 939	$ 2,600	$ 2,600	
Travel	$ 3,500	$ 1,341	$ 2,200	$ 2,900	
Discretionary Account	$ 5,000	$ 3,964	$ 5,000	$ 5,000	
CAO Office	**$ 385,512**	**$ 363,811**	**$ 393,643**	**$ 402,979**	**2%**

Corporate Operations
Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Corporate Projects & Services					
Salary and Benefits	$ 808,065	$ 780,302	$ 760,928	$ 826,952	**9%**
Membership	$ 2,000	$ 850	$ 1,200	$ 1,300	
Staff Development	$ 8,084	$ 8,393	$ 9,836	$ 9,500	
Conventions	$ 3,350	$ 3,532	$ 4,000	$ 3,000	
Accommodation	$ 3,400	$ 4,933	$ 5,000	$ 4,800	
Meals	$ 3,000	$ 2,583	$ 2,600	$ 2,600	
Travel	$ 5,000	$ 5,330	$ 6,000	$ 6,000	
Vehicle Maintenance	$ 3,000	$ 1,840	$ 3,000	$ 4,000	
Corporate Vehicle Insurance	$ 1,404	$ 1,403	$ 1,506	$ 1,300	
Clothing Allowance	$ 500	$ 201	$ 1,000	$ 1,000	
Corporate Projects & Services	**$ 837,803**	**$ 809,367**	**$ 795,070**	**$ 860,452**	**8%**
Clerks and Clerical					
Salary and Benefits	$ 473,655	$ 415,844	$ 447,671	$ 448,044	**0%**
Membership	$ 850	$ 792	$ 900	$ 900	
Subscriptions	$ -	$ -	$ 380	$ 380	
Staff Development	$ 6,100	$ 5,289	$ 9,100	$ 6,300	
Conventions	$ 2,805	$ -	$ 2,400	$ 2,400	
Accommodation	$ 1,600	$ 442	$ 1,200	$ 1,200	
Meals	$ 760	$ 248	$ 1,060	$ 560	
Travel	$ 1,615	$ 472	$ 450	$ 625	
Clerks and Clerical	**$ 487,385**	**$ 423,088**	**$ 463,161**	**$ 460,409**	**(1%)**
Finance Department					
Salary and Benefits	$ 737,282	$ 700,452	$ 812,323	$ 911,974	**12%**
Subscriptions	$ 800	$ 854	$ 1,300	$ 1,950	
Membership	$ 6,000	$ 4,593	$ 6,400	$ 5,975	
Staff Development	$ 5,750	$ 5,626	$ 8,100	$ 7,350	
Conventions	$ 3,450	$ 1,974	$ 3,100	$ 3,400	
Accommodation	$ 3,974	$ 3,816	$ 5,775	$ 5,700	
Meals	$ 1,500	$ 865	$ 2,230	$ 2,325	
Travel	$ 2,850	$ 4,463	$ 3,625	$ 3,680	
Finance Department	**$ 761,606**	**$ 722,643**	**$ 842,853**	**$ 942,354**	**12%**

Corporate Operations
Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
HR Department									
Salary and Benefits	$	652,477	$	624,942	$	741,606	$	568,557	**(23%)**
Subscriptions	$	3,250	$	2,408	$	1,950	$	1,950	
Membership	$	2,400	$	2,281	$	2,400	$	2,400	
Staff Development	$	7,000	$	4,122	$	6,000	$	4,500	
Conventions	$	4,800	$	4,077	$	5,000	$	6,000	
Accommodation	$	4,500	$	3,125	$	4,500	$	4,500	
Meals	$	1,600	$	653	$	1,300	$	1,000	
Travel	$	3,500	$	3,609	$	3,500	$	3,500	
Recruitment Costs	$	27,300	$	11,241	$	23,500	$	22,000	
IT Software	$	4,500	$	3,000	$	28,300	$	27,500	
Legal Services	$	20,000	$	37,520	$	20,000	$	30,000	
Interest and Penalties	$	50	$	132	$	100	$	125	
HR Department	**$**	**731,377**	**$**	**697,112**	**$**	**838,156**	**$**	**672,032**	**(20%)**
Health & Safety Policy Legislation									
Subscriptions	$	600	$	812	$	600	$	600	
Health and Safety Supplies	$	1,250	$	591	$	1,250	$	1,400	
Health & Safety Training	$	15,000	$	9,568	$	13,500	$	13,500	
Meals	$	1,350	$	659	$	1,350	$	1,500	
Health & Safety Policy Legislation	**$**	**18,200**	**$**	**11,629**	**$**	**16,700**	**$**	**17,000**	**2%**
Assessment									
MPAC Services	$	1,372,276	$	1,372,276	$	1,388,442	$	1,403,089	
Assessment	**$**	**1,372,276**	**$**	**1,372,276**	**$**	**1,388,442**	**$**	**1,403,089**	**1%**

Tangible Capital Assets (TCA)

Revenue									
Tax Requirement	$	(105,003)	$	(105,003)	$	(140,003)	$	(154,003)	
Total TCA Revenue	**$**	**(105,003)**	**$**	**(105,003)**	**$**	**(140,003)**	**$**	**(154,003)**	**10%**
Total TCA Disbursements	**$**	**60,000**	**$**	**67,828**	**$**	**54,900**	**$**	**54,200**	**(1%)**
Total Net TCA (Surplus) Deficit	**$**	**(45,003)**	**$**	**(37,175)**	**$**	**(85,103)**	**$**	**(99,803)**	

Peterborough County

Our History - Your Future

Corporate Operations

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Disbursements					
TCA Disbursements	**$ 8,000**	**$ 8,631**	**$ 65,000**	**$ -**	**(100%)**
Amortization	**$ 60,000**	**$ 56,601**	**$ 54,900**	**$ 54,200**	**(1%)**
TCA Clearing	**$ (8,000)**	**$ -**	**$ (65,000)**	**$ -**	**(100%)**
TCA Clearing	**$ -**	**$ 2,596**	**$ -**	**$ -**	
Change In Accumulated Surplus					
TRF fr Working Funds Gen.-OPS	$ (383,945)	$ (657,546)	$ (885,876)	$ (382,655)	
TRF fr Corp. LTP - OPS	$ -	$ -	$ (134,045)	$ (81,500)	
TRF fr Carry Forward Funds-OPS	$ -	$ -	$ (46,000)	$ (263,000)	
TRF fr Corp. LTP - CAP	$ -	$ -	$ (65,000)	$ -	
Total Transfers from Reserves	**$ (383,945)**	**$ (657,546)**	**$ (1,130,921)**	**$ (727,155)**	**(36%)**
TRF to Carry Forward Funds-OPS	$ -	$ 46,000	$ -	$ -	
TRF to Working Funds Gen.-OPS	$ 100,100	$ 137,843	$ -	$ 97,274	
TRF to Corp. LTP - CAP	$ -	$ -	$ -	$ 154,003	
TRF to Corp. LTP - OPS	$ 54,903	$ -	$ 128,003	$ -	
TRF to Insurance - OPS	$ -	$ -	$ 12,000	$ 20,000	
Total Transfers to Reserves	**$ 155,003**	**$ 183,843**	**$ 140,003**	**$ 271,277**	**94%**
Net Transfers to and (from) Reserves	**$ (228,942)**	**$ (473,703)**	**$ (990,918)**	**$ (455,878)**	**(54%)**
Equipment	$ (52,000)	$ (59,197)	$ 10,100	$ (54,200)	
Change in Accum. Surplus Invested in TCA	**$ (52,000)**	**$ (59,197)**	**$ 10,100**	**$ (54,200)**	**(637%)**
Total Surplus to (Deficit from) Accum. Surplus	**$ (280,942)**	**$ (532,900)**	**$ (980,818)**	**$ (510,078)**	**(48%)**
Total Corporate Revenue	**$ (5,792,094)**	**$ (6,500,042)**	**$ (6,717,646)**	**$ (6,566,172)**	**(2%)**
Total Corporate Expenditures	**$ 5,792,094**	**$ 5,529,971**	**$ 6,717,646**	**$ 6,566,173**	**(2%)**
Total Net (Surplus) Deficit	**$ -**	**$ (970,071)**	**$ -**	**$ -**	

- Tax Requirement Analysis	**2018**		**2019**	**2020**
- Tax Requirement	**$ (4,309,514)**		**$ (4,449,701)**	**$ (4,124,782)**
- Tax $ Increase (Decrease) Over Previous Yr Budget	**$ 358,295**		**$ 140,187**	**$ (324,919)**

Corporate Operations
Budget 2020

Operating

Revenue

		Budget 2020	Notes
Modernization Funding	$	(398,000)	$25,000 for GIS Assessment Project Consulting,$10,000 for GIS Assessment Project Legal, $175,000 for Electronic Document Management, $20,000 for Green House Intern, $45,000 for AMP Financing Plan, $5,000 for Municipal Innovation Certification, $61,000 for Org Review & Service Delivery, $3,500 for EFT Implementation and $3,500 for P Card Implementation, added $50,000 for Org Review through live eye.
Municipal Recoveries	$	(11,200)	Recovery from lower tiers for LMS
Development Charges Earned	$	(64,000)	$34,000 for Organizational & Service Delivery, $30,000 for consultant assistance with DC legislation pertaining to the 'Community Benefit Charge'.
Municipal Recoveries - IT	$	(75,000)	$25,000 from each of Trent Lakes, North Kawartha and Cavan Monaghan
Investment Interest	$	(107,000)	$22,000 from EORN
Internal Transfer- Land Division	$	(9,500)	$100 per land severance * 95 applications per year

Expenditures

Support Services			
Courier	$	9,800	Costs increasing
Photocopier	$	29,070	Contracted will be RFP'd in 2020
Subscriptions	$	2,600	Budget to 5 year actual average
Insurance	$	67,620	Includes cyber insurance
Corporate Training	$	51,000	Includes Organizational Training, Loyalist, Mental Health, Workplace Conflict Resolution, Harassment Training, Insights Assessment, IT Skill Development Courses, Coaching for Managers, Workplace Investigations, Basic Software Training (Google, Intranet, etc.), Effective Presentations. $15,000 included for Leadership Staff Training.
Employee Recognition	$	7,000	Increase to allow for two all staff training days - One in May and one in November.
Relocation Cost - Staff	$	8,000	Director of HR and Deputy Treasurer - $8,000 Funded from CFWD
Contingency	$	140,000	CFWD from 2019
IT Hardware	$	23,550	$10,550 Computer Replacements, $5,000 TV in committee room, $3,000 LCD Displays and $5,000 misc. hardware.($14,500 funded from reserves)
IT Software	$	249,022	Various software applications
Signage - Gateway Sign	$	2,500	Solar Sign Expenses (Property Maintenance and misc. repairs)

Corporate Operations

Budget 2020

		Budget 2020	Notes
Consultant Service	$	535,000	$25k GIS Assessment Project, $175k Electronic Document Management, $20k Green House Intern, $5k Municipal Innovation Cert., $3.5k Purchasing Card Implementation and $3.5k EFT implementation all funded from Modernization Funding. $200k Service Delivery,Org Review and IT Master Plan(funded from 105k CFWD, $61k Modernization and $34k DC's). 3k HR Director external management(MS). 15k assistance with tax policy revisions(TD). 5k cash pickup at LPV. 30k DC legislative changes pertaining to "Community Benefit Charge" funded from DC's. $50,000 added for Org Review funded through modernization added during live eye.
Asset Management Consulting	$	55,000	To assist with financing plan - Carry forward $10,000 from 2019 budget, $45,000 from Modernization funds.
Legal Services	$	35,000	Includes $10,000 additional for potential GIS assessment issues - funded from modernization funds
Website Development	$	3,000	Adding online permitting in 2020
Emp. Future Benefit Costs	$	134,269	Underfunded by $165,368 at year-end 2020. Will fund 2018 and 2019 of $103,168 from general working funds. The remaining $62,200 ($31,100 in 2020 and another $31,100 in 2021) will be funded between the years 2020 and 2021 (next valuation will be undertaken in 2021 and any catch up with be done in 2022).
CAO Office			
Membership	$	30,500	Increase for Federation of Canadian Municipalities Membership (est. $15,000 for 2020). Includes AMCTO, OMAA, AMO, MEPCO, OGRA, Law Society, FCM, PTBO Clerks and Treasurers, PTBO Chamber and Ontario Municipal Management Institute.
Staff Development	$	7,000	Includes OMAA Training, Admin Professionals and Miscellaneous
Conventions	$	4,200	AMO, ROMA and Miscellaneous
Accommodation	$	5,500	Cost increasing
Travel	$	2,900	Loyalist, AMO Travel and Miscellaneous - Close to 5 year actual
Corporate Projects & Services			
Vehicle Maintenance	$	4,000	2 IT Vehicles - multiple townships

Corporate Operations

Budget 2020

		Budget 2020	Notes
HR Department			
Conventions	$	6,000	Increased for additional HR employee attendance
Recruitment Costs	$	22,000	Leave budget close to 2019 rate as need to recruit for new HR director and Deputy Treasurer - Less anticipated new positions; using less in print advertising and more online ads
Legal Services	$	30,000	Increased due to 4911 legal representation for bargaining
Health & Safety Policy Legislation			
Health and Safety Supplies	$	1,400	increasing activities for wellness initiatives; delayed purchase of pocketbooks for 2018-19 due to changes - will need to purchase in 2020
Health & Safety Training	$	13,500	1st Aid CPR, Joint Health Occupational Training, Ergonomic Training, Wellness, Worker wellness and Competent Supervisor Training.
Meals	$	1,500	Increased food costs per person to be more in line with actual costs.

Tangible Capital Assets (TCA)

Revenue

Tax Requirement	$	(154,003)	Per Corp Dept. LTP reserve

Change In Accumulated Surplus

TRF fr Working Funds Gen.-OPS	$	(382,655)	Fund 2018 and 2019 Post Employment Benefit Liability of $103,168 with General Working Funds and fund 2020 with tax levy. $279,487 funded from general working funds 2018 surplus.
TRF fr Corp. LTP - OPS	$	(81,500)	Per Corp.Dept. LTP Reserve Plan. - $9,500 Computer Replacements, $40,000 IT Network, Server, Applications, $20,000 Tech Projects Implementation (Consult Fees), $7,000 PKED Townships WayFinding Signage Project and $5,000 for tv system in committee room.
TRF fr Carry Forward Funds-OPS	$	(263,000)	$10k Asset Management. $8k for Staff Relocation. $105k Service Delivery & Organizational Review ($35k from 2018 CFWD and $70k from 2019 CFWD). $140k Contingency
TRF to Working Funds Gen.-OPS	$	97,274	Repayment #1 of 7 to General Working Funds Reserve for EORN project (Original of $724,376 in 2019 for EORN with repayment over the years 2020 to 2026).
TRF to Corp. LTP - CAP	$	154,003	Per Corp. Dept. LTP Reserve Plan.
TRF to Insurance - OPS	$	20,000	Per Insurance LTP Reserve Plan.

Corporate Facilities

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Operating					
Revenue					
Total Operating Revenue	$ (1,135,193)	$ (1,201,746)	$ (1,062,440)	$ (1,193,822)	12%
Total Operating Expenditures	$ 1,150,826	$ 1,008,686	$ 1,080,440	$ 1,111,308	3%
Total Net Operating (Surplus) Deficit	$ 15,633	$ (193,060)	$ 18,000	$ (82,514)	
Expenditures					
Court House & Ground Expenditures	$ 454,499	$ 456,050	$ 451,870	$ 449,710	
Janitor's House	$ 25,566	$ 11,174	$ 25,200	$ 21,250	(16%)
Victoria Park	$ 14,000	$ 11,510	$ 18,000	$ 18,000	
Heritage Park	$ 1,000	$ 1,000	$ -	$ -	
Armour Road Facility Expenditures	$ 241,213	$ 228,582	$ 221,416	$ 206,618	(7%)
Douro ISD Depot	$ 187,193	$ 152,240	$ 141,427	$ 175,790	24%
Millbrook ISD Depot	$ 59,177	$ 45,828	$ 56,396	$ 57,300	2%
Buckhorn ISD Depot	$ 53,700	$ 32,208	$ 50,924	$ 64,480	27%
Havelock ISD Depot	$ 64,914	$ 41,892	$ 65,316	$ 74,810	15%
Centreline ISD Depot	$ 46,364	$ 25,064	$ 45,691	$ 39,150	(14%)
Other ISD Facilities	$ 3,200	$ 3,136	$ 4,200	$ 4,200	
Tangible Capital Assets (TCA)					
Revenue					
Total TCA Revenue	$ (424,894)	$ (392,618)	$ (305,901)	$ (323,698)	6%
Total TCA Disbursements	$ 386,944	$ 478,499	$ 398,961	$ 410,668	3%
Total Net TCA (Surplus) Deficit	$ (37,950)	$ 85,881	$ 93,060	$ 86,970	
Disbursements					
TCA Disbursements	$ 968,894	$ 401,549	$ 905,901	$ 917,698	1%
Amortization	$ 102,050	$ 99,846	$ 99,060	$ 94,970	(4%)
TCA Clearing	$ (684,000)	$ (22,896)	$ (606,000)	$ (602,000)	(1%)
Gain or Loss on TCA Disposal	$ -	$ -	$ -	$ -	
Change In Accumulated Surplus					
Total Transfers from Reserves	$ (599,633)	$ (599,633)	$ (618,000)	$ (618,000)	
Total Transfers to Reserves	$ 40,000	$ 669,583	$ -	$ 106,514	
Net Transfers to and (from) Reserves	$ (559,633)	$ 69,950	$ (618,000)	$ (511,486)	(17%)
Change in Accum. Surplus Invested in TCA	$ 581,950	$ (76,950)	$ 506,940	$ 507,030	
Total Surplus to (Deficit from)Accum.Surplus	$ 22,317	$ (7,000)	$ (111,060)	$ (4,456)	(96%)
Total Corp. Facilities Revenue	$ (2,159,720)	$ (2,193,997)	$ (1,986,341)	$ (2,135,520)	8%
Total Corp. Facilities Expenditures	$ 2,159,720	$ 2,079,818	$ 1,986,341	$ 2,135,520	8%
Total Net (Surplus) Deficit	$ -	$ (114,179)	$ -	$ -	

- Tax Requirement Analysis	2018		2019	2020
- Tax Requirement	$ (579,155)		$ (387,309)	$ (451,661)
- Tax $ Increase (Decrease) Over Previous Year Budget	$ (422,747)		$ (191,846)	$ 64,352

Corporate Facilities
Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Operating					
Revenue					
Tax Requirement	$ (539,155)	$ (539,155)	$ (386,309)	$ (443,661)	
Recoveries	$ -	$ (42,920)	$ -	$ -	
Court House Rental	$ (421,332)	$ (455,623)	$ (516,332)	$ (606,209)	
Parking Fees	$ (40,000)	$ (29,392)	$ (40,000)	$ (40,000)	
Janitor's House Rental	$ (18,000)	$ (18,000)	$ (18,000)	$ (18,000)	
Victoria Park Rental	$ (100)	$ (50)	$ (200)	$ (150)	
Internal Transfer Operating	$ (116,606)	$ (116,606)	$ (101,599)	$ (85,802)	
Total Operating Revenue	**$ (1,135,193)**	**$ (1,201,746)**	**$ (1,062,440)**	**$ (1,193,822)**	**12%**
Total Operating Expenditures	**$ 1,150,826**	**$ 1,008,686**	**$ 1,080,440**	**$ 1,111,308**	**3%**
Total Net Operating (Surplus) Deficit	**$ 15,633**	**$ (193,060)**	**$ 18,000**	**$ (82,514)**	
Expenditures					
Court House & Ground Expenditures					
Insurance	$ 23,249	$ 23,042	$ 22,420	$ 18,210	
Janitorial Services	$ 112,000	$ 107,923	$ 90,000	$ 95,000	
Janitorial Supplies	$ 1,000	$ 345	$ 3,000	$ 3,000	
Heating & Air Conditioning	$ 40,000	$ 40,273	$ 45,000	$ 45,000	
Plumbing Repairs and Maint.	$ 12,000	$ 6,768	$ 11,000	$ 10,000	
Electrical Repairs and Maint.	$ 10,000	$ 7,073	$ 10,000	$ 10,000	
Fire&Security System, Elevator	$ 10,000	$ 19,822	$ 10,000	$ 10,000	
Equipment Maint.	$ 8,500	$ 7,519	$ 8,500	$ 8,500	
Building Repairs and Mtce.	$ 65,000	$ 45,512	$ 75,000	$ 65,000	
Energy Retro Fit/Upgrades	$ 4,500	$ 9,317	$ 4,500	$ 4,500	
Grounds Maint.	$ 7,950	$ 11,474	$ 8,950	$ 10,000	
Garbage Collection	$ 6,500	$ 8,073	$ 6,500	$ 8,000	
Hydro	$ 82,000	$ 88,924	$ 82,000	$ 85,000	
Water and Sewer	$ 7,500	$ 10,792	$ 7,500	$ 10,000	
Fuel	$ 22,000	$ 22,825	$ 23,000	$ 23,000	
Parking Lot Gates Maint.	$ 1,000	$ 966	$ 1,000	$ 1,000	
Parking Lot Maint.	$ 26,300	$ 31,237	$ 28,500	$ 28,500	
Furniture	$ 15,000	$ 14,165	$ 15,000	$ 15,000	
Court House & Ground Expenditures	**$ 454,499**	**$ 456,050**	**$ 451,870**	**$ 449,710**	
Janitor's House					
Insurance	$ 366	$ 275	$ -	$ -	
Building Repairs and Mtce.	$ 18,000	$ 4,269	$ 18,000	$ 14,000	
Hydro	$ 3,200	$ 2,894	$ 3,200	$ 3,200	
Fuel	$ 2,000	$ 1,731	$ 2,000	$ 2,000	
Property Taxes	$ 2,000	$ 2,006	$ 2,000	$ 2,050	
Janitor's House	**$ 25,566**	**$ 11,174**	**$ 25,200**	**$ 21,250**	**(16%)**

Corporate Facilities
Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Victoria Park					
Park Maint.	$ 14,000	$ 11,510	$ 18,000	$ 18,000	
Victoria Park	**$ 14,000**	**$ 11,510**	**$ 18,000**	**$ 18,000**	
Heritage Park					
Park Maint.	$ 1,000	$ 1,000	$ -	$ -	
Heritage Park	**$ 1,000**	**$ 1,000**	**$ -**	**$ -**	
Armour Road Facility Expenditures					
Janitorial Services - Other	$ 3,690	$ 3,534	$ 2,000	$ 3,000	
Janitorial Services	$ 24,600	$ 15,029	$ 20,000	$ 20,000	
Heating & Air Conditioning	$ 3,500	$ 4,292	$ 4,000	$ 4,000	
Fire & Security System	$ 500	$ -	$ -	$ -	
Building Repairs and Mtce.	$ 8,500	$ 6,367	$ 10,000	$ 10,000	
Garbage Collection	$ 1,000	$ 1,129	$ 1,000	$ 1,000	
Hydro	$ 8,400	$ 8,244	$ 8,400	$ 8,400	
Water and Sewer	$ 1,500	$ 1,328	$ 1,500	$ 1,500	
Parking Lot Maint.	$ 4,500	$ 3,636	$ 4,500	$ 4,500	
Debenture Payments - Interest	$ 185,023	$ 185,023	$ 170,016	$ 154,218	
Armour Road Facility Expenditures	**$ 241,213**	**$ 228,582**	**$ 221,416**	**$ 206,618**	**(7%)**
Douro ISD Depot					
Insurance	$ 17,693	$ 16,077	$ 9,927	$ 8,040	
Telephone	$ 2,000	$ 1,205	$ 1,500	$ 1,250	
Janitorial Services - Other	$ -	$ -	$ -	$ 1,000	
Janitorial Services	$ 12,000	$ 14,061	$ 15,000	$ 15,000	
Janitorial Supplies	$ 1,000	$ -	$ 1,500	$ 1,500	
Heating Fuel	$ 25,000	$ 19,675	$ 21,000	$ 21,000	
Plumbing Repairs & Mtce.	$ -	$ -	$ -	$ 5,000	
Electrical Repairs & Mtce.	$ -	$ -	$ -	$ 5,000	
Security	$ -	$ -	$ -	$ 6,500	
Building Repairs & Mtce.	$ 50,000	$ 62,893	$ 30,000	$ 20,000	
Energy Retro Fit/Upgrades	$ -	$ -	$ -	$ 5,000	
Grounds Repairs & Mtce.	$ 7,000	$ 4,562	$ 5,000	$ 5,000	
Hydro	$ 31,500	$ 21,703	$ 31,500	$ 31,500	
Mechanical Repairs and Mtce	$ -	$ -	$ -	$ 10,000	
Building Contracted	$ 40,000	$ 12,064	$ 20,000	$ 10,000	
Douro Sand Dome	$ 1,000	$ -	$ 6,000	$ 6,000	
Douro Salt Dome	$ -	$ -	$ -	$ 4,000	
Douro One Time Projects	$ -	$ -	$ -	$ 20,000	
Douro ISD Depot	**$ 187,193**	**$ 152,240**	**$ 141,427**	**$ 175,790**	**24%**

Corporate Facilities
Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Millbrook ISD Depot					
Insurance	$ 4,145	$ 4,157	$ 4,196	$ 3,400	
Telephone	$ 1,332	$ 1,573	$ 1,700	$ 1,100	
Heating Fuel	$ 8,400	$ 3,271	$ 5,000	$ 5,000	
Plumbing Repairs & Mtce.	$ -	$ -	$ -	$ 5,000	
Electrical Repairs & Mtce.	$ -	$ -	$ -	$ 10,000	
Security	$ -	$ -	$ -	$ 2,600	
Building Repairs & Mtce.	$ 33,000	$ 29,576	$ 33,000	$ 12,000	
Energy Retro Fit/Upgrades	$ -	$ -	$ -	$ 3,000	
Grounds Repairs & Mtce.	$ 1,500	$ 2,116	$ 2,000	$ 2,200	
Hydro	$ 8,300	$ 3,838	$ 8,000	$ 5,000	
Mechanical Repairs & Mtce.	$ 1,500	$ 1,226	$ 1,500	$ 5,000	
Millbrook Sand Dome	$ 1,000	$ 70	$ 1,000	$ 2,000	
Millbrook Salt Dome	$ -	$ -	$ -	$ 1,000	
Millbrook ISD Depot	**$ 59,177**	**$ 45,828**	**$ 56,396**	**$ 57,300**	**2%**
Buckhorn ISD Depot					
Insurance	$ 3,200	$ 3,227	$ 3,424	$ 2,680	
Plumbing Repairs & Mtce.	$ -	$ -	$ -	$ 5,000	
Electrical Repairs & Mtce.	$ -	$ -	$ -	$ 10,000	
Security	$ -	$ -	$ -	$ 3,300	
Building Repairs & Mtce.	$ 38,000	$ 22,374	$ 38,000	$ 8,000	
Grounds Repairs & Mtce.	$ 1,500	$ 878	$ 1,500	$ 1,500	
Hydro	$ 11,000	$ 5,729	$ 8,000	$ 8,000	
Mechanical Repairs & Mtce.	$ -	$ -	$ -	$ 10,000	
Buckhorn Sand Dome	$ -	$ -	$ -	$ 3,000	
Buckhorn Salt Dome	$ -	$ -	$ -	$ 2,000	
Buckhorn One Time Projects	$ -	$ -	$ -	$ 11,000	
Buckhorn ISD Depot	**$ 53,700**	**$ 32,208**	**$ 50,924**	**$ 64,480**	**27%**
Havelock ISD Depot					
Insurance	$ 1,782	$ 1,769	$ 1,616	$ 1,410	
Telephone	$ 1,632	$ 1,338	$ 1,700	$ 1,400	
Heating Fuel	$ 12,600	$ 11,021	$ 13,000	$ 13,000	
Plumbing Repairs & Mtce.	$ -	$ -	$ -	$ 5,000	
Electrical Repairs & Mtce.	$ -	$ -	$ -	$ 5,000	
Security	$ -	$ -	$ -	$ 1,000	
Building Repairs & Mtce.	$ 40,000	$ 20,964	$ 40,000	$ 14,000	
Grounds Repairs & Mtce.	$ 1,000	$ 656	$ 1,000	$ 1,000	
Hydro	$ 5,700	$ 4,764	$ 6,000	$ 6,000	
Mechanical Repairs & Mtce.	$ 1,200	$ 1,349	$ 1,000	$ 10,000	

Corporate Facilities
Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Havelock Sand Dome	$	1,000	$	31	$	1,000	$	2,000	
Havelock Salt Dome	$	-	$	-	$	-	$	3,000	
Havelock One Time Projects	$	-	$	-	$	-	$	12,000	
Havelock ISD Depot	**$**	**64,914**	**$**	**41,892**	**$**	**65,316**	**$**	**74,810**	**15%**
Centreline ISD Depot									
Insurance	$	1,272	$	1,277	$	1,291	$	1,050	
Telephone	$	1,692	$	1,982	$	1,900	$	1,500	
Electrical Repairs & Mtce.	$	-	$	-	$	-	$	5,000	
Security	$	-	$	-	$	-	$	5,600	
Building Repairs & Mtce.	$	35,000	$	14,571	$	35,000	$	10,000	
Energy Retro Fit/Upgrades	$	-	$	-	$	-	$	2,000	
Grounds Repairs & Mtce.	$	4,000	$	1,771	$	1,500	$	4,000	
Hydro	$	4,400	$	5,463	$	6,000	$	6,000	
Centreline Sand Dome	$	-	$	-	$	-	$	2,000	
Centreline Salt Dome	$	-	$	-	$	-	$	2,000	
Centreline ISD Depot	**$**	**46,364**	**$**	**25,064**	**$**	**45,691**	**$**	**39,150**	**(14%)**
Other ISD Facilities									
Mine Sand Dome - Building Repairs & Mtce.	$	1,000	$	1,665	$	2,000	$	2,000	
Mine Sand Dome - Hydro	$	1,700	$	1,227	$	1,700	$	1,700	
Westwood Property	$	500	$	244	$	500	$	500	
Other ISD Facilities	**$**	**3,200**	**$**	**3,136**	**$**	**4,200**	**$**	**4,200**	
Tangible Capital Assets (TCA)									
Revenue									
Tax Requirement	$	(40,000)	$	(40,000)	$	(1,000)	$	(8,000)	
Court House Rental	$	(95,000)	$	(62,724)	$	-	$	-	
Law Society of Peterborough	$	(5,000)	$	(5,000)	$	(5,000)	$	-	
Internal Transfer Capital	$	(284,894)	$	(284,894)	$	(299,901)	$	(315,698)	
Total TCA Revenue	**$**	**(424,894)**	**$**	**(392,618)**	**$**	**(305,901)**	**$**	**(323,698)**	**6%**
Total TCA Disbursements	**$**	**386,944**	**$**	**478,499**	**$**	**398,961**	**$**	**410,668**	**3%**
Total Net TCA (Surplus) Deficit	**$**	**(37,950)**	**$**	**85,881**	**$**	**93,060**	**$**	**86,970**	

Corporate Facilities
Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Disbursements									
TCA Disbursements									
Court House Facility	$	679,000	$	116,655	$	600,000	$	563,000	
Cnty Jail Her. Park Land Imp.	$	5,000	$	-	$	-	$	-	
Armour Road Facilities	$	-	$	-	$	6,000	$	6,000	
Debenture Pymts. - Principal	$	284,894	$	284,894	$	299,901	$	315,698	
Buckhorn Depot Facilities	$	-	$	-	$	-	$	33,000	
TCA Disbursements	**$**	**968,894**	**$**	**401,549**	**$**	**905,901**	**$**	**917,698**	**1%**
Amortization	**$**	**102,050**	**$**	**99,846**	**$**	**99,060**	**$**	**94,970**	**(4%)**
TCA Clearing	**$**	**(684,000)**	**$**	**(22,896)**	**$**	**(606,000)**	**$**	**(602,000)**	**(1%)**
Gain or Loss on TCA Disposal	**$**	**-**	**$**	**-**	**$**	**-**	**$**	**-**	
Change In Accumulated Surplus									
TRF fr Carry Forward Funds - CAP	$	-	$	-	$	(600,000)	$	(594,000)	
TRF fr Carry Forward Funds - OPS	$	-	$	-	$	(18,000)	$	(24,000)	
TRF fr Working Funds Gen.-OPS Court House	$	(599,633)	$	(599,633)	$	-	$	-	
Total Transfers from Reserves	**$**	**(599,633)**	**$**	**(599,633)**	**$**	**(618,000)**	**$**	**(618,000)**	
Total Transfers to Reserves	**$**	**40,000**	**$**	**669,583**	**$**	**-**	**$**	**106,514**	
Net Transfers to and (from) Reserves	**$**	**(559,633)**	**$**	**69,950**	**$**	**(618,000)**	**$**	**(511,486)**	**(17%)**
Change in Accum. Surplus Invested in TCA	**$**	**581,950**	**$**	**(76,950)**	**$**	**506,940**	**$**	**507,030**	
Total Surplus to (Deficit from)Accum.Surplus	**$**	**22,317**	**$**	**(7,000)**	**$**	**(111,060)**	**$**	**(4,456)**	**(96%)**
Total Corp. Facilities Revenue	**$**	**(2,159,720)**	**$**	**(2,193,997)**	**$**	**(1,986,341)**	**$**	**(2,135,520)**	**8%**
Total Corp. Facilities Expenditures	**$**	**2,159,720**	**$**	**2,079,818**	**$**	**1,986,341**	**$**	**2,135,520**	**8%**
Total Net (Surplus) Deficit	**$**	**-**	**$**	**(114,179)**	**$**	**-**	**$**	**-**	

- Tax Requirement Analysis		**2018**			**2019**		**2020**
- Tax Requirement	**$**	**(579,155)**		**$**	**(387,309)**	**$**	**(451,661)**
- Tax $ Increase (Decrease) Over Previous Year Budget	**$**	**(422,747)**		**$**	**(191,846)**	**$**	**64,352**

Corporate Facilities
Budget 2020

		Budget 2020	Notes
Operating			
Revenue			
Tax Requirement	$	(443,661)	$409,604 moved from ISD budget for ISD Facilities now in Corporate Facilities budget
Court House Rental	$	(606,209)	$593,534 - New lease agreement based on $32.05/sq. ft. of 18,519. $9,945 for Council chamber & committee room rentals on Fridays and $2,730 for rentals on Mondays.
Expenditures			
Court House & Ground Expenditures			
Garbage Collection	$	8,000	Increase based on previous years. Increase of courts operations and Victoria Park garbage collections
Water and Sewer	$	10,000	Increase based on previous years usage - Increase in courts operations
Janitor's House			
Building Repairs and Mtce.	$	14,000	Carry forward from 2019
Armour Road Facility Expenditures			
Janitorial Services - Other	$	3,000	Increase based on previous years requests and demand
Building Repairs and Mtce.	$	10,000	Includes carpet and kitchen flooring replacements $4K - tripping/safety
Douro ISD Depot			
Security	$	6,500	$4,500 C/F for Security Network Costs
Douro One Time Projects	$	20,000	Repair fire separations between office & garage (5k), shingles/structural repairs & inspections of Domes (10k), Structural inspection of sign shop building (5k).
Millbrook ISD Depot			
Security	$	2,600	$1,600 C/F for Security Network Costs
Buckhorn ISD Depot			
Security	$	3,300	$2,300 C/F for Security Network Costs
Buckhorn One Time Projects	$	11,000	Removal of old furnace - Health & Safety
Havelock ISD Depot			
Havelock One Time Projects	$	12,000	Building Sciences review - Leaking & cracking stone/brick (5k), Structural roof inspection & design specs (7k).
Centreline ISD Depot			
Security	$	5,600	$1,600 C/F for Security Network Costs

Corporate Facilities
Budget 2020

		Budget 2020	Notes
Tangible Capital Assets (TCA)			
Disbursements			
TCA Disbursements			
Court House Facility	$	563,000	Carry forward from 2019
Armour Road Facilities	$	6,000	Carry forward from 2019
Change In Accumulated Surplus			
TRF fr Carry Forward Funds - CAP	$	(594,000)	563k Carry forward Council chamber renovations, 6k Carry forward armour road facilities, 25k Buckhorn roof repair
TRF fr Carry Forward Funds - OPS	$	(24,000)	Carry forward to fund on Janitor's House repairs ($14K) & Security Network for Depots ($10K).
TRF to Facilities LTP - OPS	$	106,514	$10,750 - Janitor House Rental, $91,669 - Increase in Court House Rental Lease, $4,095 - Increase in Council Chambers & Committee Room Rental

Geographic Information Service (GIS)

Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Operating									
Revenue									
Total Operating Revenue	$	(377,131)	$	(375,743)	$	(401,104)	$	(411,750)	3%
Total Operating Expenditures	$	546,131	$	433,957	$	486,531	$	442,295	(9%)
Total Net Operating (Surplus) Deficit	$	169,000	$	58,214	$	85,427	$	30,545	
Expenditures									
GIS Labour & Benefits	$	272,721	$	275,242	$	281,284	$	287,385	2%
GIS Program Expenditures	$	273,410	$	158,714	$	205,247	$	154,910	(25%)
Tangible Capital Assets (TCA)									
Revenue									
Total TCA Revenue	$	(14,200)	$	(14,200)	$	(15,200)	$	(15,700)	3%
Total TCA Disbursements	$	-	$	-	$	-	$	-	
Total Net TCA (Surplus) Deficit	$	(14,200)	$	(14,200)	$	(15,200)	$	(15,700)	3%
Disbursements									
TCA Disbursements	$	10,000	$	-	$	10,000	$	10,000	
Amortization	$	-	$	-	$	-	$	-	
TCA Clearing	$	(10,000)	$	-	$	(10,000)	$	(10,000)	
Gain or Loss on TCA Disposal	$	-	$	-	$	-	$	-	
Change In Accumulated Surplus									
Total Transfers from Reserves	$	(179,000)	$	(179,000)	$	(95,427)	$	(40,545)	(58%)
Total Transfers to Reserves	$	14,200	$	99,627	$	15,200	$	15,700	3%
Net Transfers to and (from) Reserves	$	(164,800)	$	(79,373)	$	(80,227)	$	(24,845)	(69%)
Change in Accum. Surplus Invested in TCA	$	10,000	$	-	$	10,000	$	10,000	
Total Surplus to (Deficit from) Accum. Surplus	$	(154,800)	$	(79,373)	$	(70,227)	$	(14,845)	(79%)
Total GIS Revenue	$	(570,331)	$	(568,943)	$	(511,731)	$	(467,995)	(9%)
Total GIS Expenditures	$	570,331	$	533,584	$	511,731	$	467,995	(9%)
Total Net (Surplus) Deficit	$	-	$	(35,359)	$	-	$	-	

- Tax Requirement Analysis		**2018**			**2019**		**2020**
- Tax Requirement	$	(375,581)		$	(403,004)	$	(412,400)
- Tax $ Increase(Decrease) Over Previous Year Budget	$	10,414		$	27,423	$	9,396

Geographic Information Service (GIS)

Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change

Operating

Revenue

		Budget 2018		Actuals 2018		Budget 2019		Budget 2020	Budget % Change
Tax Requirement	$	(361,381)	$	(361,381)	$	(387,804)	$	(396,700)	
Municipal Recoveries	$	(1,000)	$	(65)	$	-	$	(1,000)	
Recoveries	$	(750)	$	(577)	$	-	$	(750)	
Internal Transfer- Land Division	$	(14,000)	$	(13,720)	$	(13,300)	$	(13,300)	
Total Operating Revenue	**$**	**(377,131)**	**$**	**(375,743)**	**$**	**(401,104)**	**$**	**(411,750)**	**3%**
Total Operating Expenditures	**$**	**546,131**	**$**	**433,957**	**$**	**486,531**	**$**	**442,295**	**(9%)**
Total Net Operating (Surplus) Deficit	**$**	**169,000**	**$**	**58,214**	**$**	**85,427**	**$**	**30,545**	

Expenditures

		Budget 2018		Actuals 2018		Budget 2019		Budget 2020	Budget % Change
GIS Labour & Benefits									
Labour	$	204,632	$	205,927	$	211,549	$	214,207	
Statutory Benefits	$	42,477	$	43,165	$	44,031	$	45,504	
Health Benefits	$	25,612	$	26,150	$	25,704	$	27,674	
GIS Labour & Benefits	**$**	**272,721**	**$**	**275,242**	**$**	**281,284**	**$**	**287,385**	**2%**
GIS Program Expenditures									
Courier	$	100	$	-	$	-	$	100	
Office Supplies	$	1,800	$	1,756	$	2,200	$	2,200	
Membership	$	1,850	$	1,657	$	1,850	$	400	
Staff Development	$	4,850	$	5,805	$	3,850	$	3,850	
Accommodation	$	1,500	$	631	$	1,400	$	1,400	
Meals	$	800	$	348	$	1,800	$	800	
Travel	$	1,100	$	779	$	1,200	$	1,200	
Special Projects	$	129,000	$	34,874	$	85,627	$	14,745	
IT Hardware	$	1,250	$	951	$	5,500	$	9,000	
IT Software	$	47,000	$	46,515	$	45,750	$	54,250	
Mobile Devices	$	330	$	492	$	640	$	700	
Telephone	$	930	$	919	$	1,100	$	920	
Consultant Service	$	16,500	$	14,983	$	18,000	$	27,000	
Financial Audit Fees	$	400	$	372	$	330	$	310	
Legal Services	$	6,000	$	-	$	4,000	$	4,000	
Website Hosting	$	60,000	$	48,569	$	32,000	$	34,035	
Interest and Penalties	$	-	$	66	$	-	$	-	
GIS Program Expenditures	**$**	**273,410**	**$**	**158,714**	**$**	**205,247**	**$**	**154,910**	**(25%)**

Peterborough County

Our History - Your Future

Geographic Information Service (GIS)

Budget 2020

Tangible Capital Assets (TCA)

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Revenue					
Tax Requirement	$ (14,200)	$ (14,200)	$ (15,200)	$ (15,700)	
Total TCA Revenue	**$ (14,200)**	**$ (14,200)**	**$ (15,200)**	**$ (15,700)**	**3%**
Total TCA Disbursements	**$ -**	**$ -**	**$ -**	**$ -**	
Total Net TCA (Surplus) Deficit	**$ (14,200)**	**$ (14,200)**	**$ (15,200)**	**$ (15,700)**	**3%**
Disbursements					
TCA Disbursements	**$ 10,000**	**$ -**	**$ 10,000**	**$ 10,000**	
Amortization	**$ -**	**$ -**	**$ -**	**$ -**	
TCA Clearing	**$ (10,000)**	**$ -**	**$ (10,000)**	**$ (10,000)**	
Gain or Loss on TCA Disposal	**$ -**	**$ -**	**$ -**	**$ -**	

Change In Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
TRF fr GIS LTP - OPS	$ (179,000)	$ (179,000)	$ -	$ (9,000)	
TRF fr GIS LTP - CAP	$ -	$ -	$ (10,000)	$ -	
TRF fr Carry Forward Fund-CAP	$ -	$ -	$ -	$ (10,000)	
TRF fr Carry Forward Fund-OPS	$ -	$ -	$ (85,427)	$ (21,545)	
Total Transfers from Reserves	**$ (179,000)**	**$ (179,000)**	**$ (95,427)**	**$ (40,545)**	**(58%)**
Total Transfers to Reserves	**$ 14,200**	**$ 99,627**	**$ 15,200**	**$ 15,700**	**3%**
Net Transfers to and (from) Reserves	**$ (164,800)**	**$ (79,373)**	**$ (80,227)**	**$ (24,845)**	**(69%)**
Change in Accum. Surplus Invested in TCA	**$ 10,000**	**$ -**	**$ 10,000**	**$ 10,000**	
Total Surplus to (Deficit from) Accum. Surplus	**$ (154,800)**	**$ (79,373)**	**$ (70,227)**	**$ (14,845)**	**(79%)**
Total GIS Revenue	**$ (570,331)**	**$ (568,943)**	**$ (511,731)**	**$ (467,995)**	**(9%)**
Total GIS Expenditures	**$ 570,331**	**$ 533,584**	**$ 511,731**	**$ 467,995**	**(9%)**
Total Net (Surplus) Deficit	**$ -**	**$ (35,359)**	**$ -**	**$ -**	

- Tax Requirement Analysis	**2018**		**2019**	**2020**
- Tax Requirement	$ (375,581)		$ (403,004)	$ (412,400)
- Tax $ Increase(Decrease) Over Previous Year Budget	$ 10,414		$ 27,423	$ 9,396

Geographic Information Service (GIS)
Budget 2020

		Budget 2020	Notes
Operating			
Revenue			
Internal Transfer- Land Division	$	(13,300)	$140 per land severance application * 95 applications per year.
GIS Program Expenditures			
Courier	$	100	Shipment of USBs to Twps
Office Supplies	$	2,200	2019 Official Plan update delayed due to Provincial mandate changes. Expected in 2020, therefore additional costs for plotter ink & paper.
Membership	$	400	Data Consortium ($150), URISA-OC ($250)
Staff Development	$	3,850	URISA Be Spatial ($350), Technical Training Courses ($3,500) - Going to ask EORN to cover FME Training Costs of $3,500 as benefits attribute to EORN. If EORN will not cover, this line item will need to increase by a further $3,500 in 2020 budget.
Accommodation	$	1,400	Training (EOGUG, Esri UC, URISA, software)
Meals	$	800	Training (EOGUG, software)
Travel	$	1,200	Field inspection of 9-1-1 numbering will be needed at some point. Local responsibility with periodic support from GIS expected, but not yet discussed with Twps.
Special Projects	$	14,745	$14,545 carry forward from 2019 NDMP. $200 geocaching.
IT Hardware	$	9,000	Computer replacements (2 Analyst workstations & Manager laptop) $9K funded from reserve.
IT Software	$	54,250	Annual licensing: Esri ELA Yr 3 of 3 $43,500, Autodesk $800, Adobe $4,000, Avenza $1,450, FME $4,500
Consultant Service	$	27,000	Esri Assistance of $10,000 and $10,000 GRCA (Elevation Data - Hosted service, backup disaster management) - Increase of $2,000 is to permit further ESRI assistance. The ESRI assistance needs to be increased for the next few years as budget is low compared to staff requirements. CFWD $7,000 Ecopia Building Footprints
Website Hosting	$	34,035	Geocortex Contract Hosting $16,535, Geoc Ess'l Lic. $8,760, Service support $8,740
Tangible Capital Assets (TCA)			
Disbursements			
Equipment	$	10,000	Plotter funded from Carry Forward.
Change In Accumulated Surplus			
TRF fr GIS LTP - OPS	$	(9,000)	Computer Replacements @ $3,000 each
TRF fr Carry Forward Fund-CAP	$	(10,000)	Carry Forward From 2019 Plotter $10,000
TRF fr Carry Forward Fund-OPS	$	(21,545)	Carry forward from 2019 for NDMP $14,545 & Ecopia Building Footprint $7,000

Emergency Measures & 911 Emergency Systems

Budget 2020

Operating

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Revenue					
Total Operating Revenue	$ (146,858)	$ (146,992)	$ (151,644)	$ (152,987)	1%
Total Operating Expenditures	$ 146,858	$ 131,783	$ 147,904	$ 152,987	3%
Total Net Operating (Surplus) Deficit	$ -	$ (15,209)	$ (3,740)	$ 0	
Expenditures					
Labour & Benefits	$ 49,635	$ 49,967	$ 57,336	$ 57,387	
Expenditures Emergency Measures	$ 64,324	$ 53,626	$ 62,359	$ 67,290	8%
Expenditures 911 Emergency Systems	$ 32,900	$ 28,190	$ 28,210	$ 28,310	0%

Tangible Capital Assets (TCA)

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Revenue					
Total TCA Revenue	$ (12,000)	$ (12,000)	$ (14,000)	$ (17,590)	26%
Total TCA Disbursements	$ 9,100	$ (1,008)	$ 7,400	$ 4,800	(35%)
Total Net TCA (Surplus) Deficit	$ (2,900)	$ (13,008)	$ (6,600)	$ (12,790)	
Disbursements					
TCA Disbursements	$ -	$ -	$ 40,000	$ 8,192	(80%)
Amortization	$ 9,100	$ 10,870	$ 7,400	$ 4,800	(35%)
TCA Clearing	$ -	$ (7,953)	$ (40,000)	$ (8,192)	(80%)
Gain or Loss on TCA Disposal	$ -	$ (3,926)	$ -	$ -	

Change In Accumulated Surplus

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Total Transfers from Reserves	$ -	$ -	$ (40,000)	$ (8,192)	(80%)
Total Transfers to Reserves	$ 12,000	$ 12,000	$ 17,740	$ 17,590	(1%)
Net Transfers to and (from) Reserves	$ 12,000	$ 12,000	$ (22,260)	$ 9,398	
Change in Accum. Surplus Invested in TCA	$ (9,100)	$ (2,918)	$ 32,600	$ 3,392	
Total Surplus to (Deficit from) Accum. Surplus	$ 2,900	$ 9,082	$ 10,340	$ 12,790	24%
Total Emerg. Measures Revenue	$ (158,858)	$ (158,992)	$ (205,644)	$ (178,769)	(13%)
Total Emerg. Measures Expenditures	$ 158,858	$ 139,857	$ 205,644	$ 178,769	(13%)
Total Net (Surplus) Deficit	$ -	$ (19,135)	$ -	$ -	

-Tax Requirement Analysis	2018		2019	2020
- Tax Requirement	$ (157,658)		$ (164,644)	$ (169,577)
- Tax $ Increase(Decrease) Over Previous Year Budget	$ (35,440)		$ 6,986	$ 4,933

Emergency Measures & 911 Emergency Systems

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Operating					
Revenue					
Tax Requirement Emergency Measures	$ (107,754)	$ (107,754)	$ (112,527)	$ (121,087)	
Recoveries	$ -	$ (13)	$ -	$ -	
Tax Requirement 911Emergency Systems	$ (37,904)	$ (37,904)	$ (38,117)	$ (30,900)	
Sign Tab Recovery	$ (1,200)	$ (1,321)	$ (1,000)	$ (1,000)	
Total Operating Revenue	**$ (146,858)**	**$ (146,992)**	**$ (151,644)**	**$ (152,987)**	**1%**
Total Operating Expenditures	**$ 146,858**	**$ 131,783**	**$ 147,904**	**$ 152,987**	**3%**
Total Net Operating (Surplus) Deficit	**$ -**	**$ (15,209)**	**$ (3,740)**	**$ 0**	
Expenditures					
Labour & Benefits					
Salaries	$ 36,781	$ 37,721	$ 43,201	$ 44,119	
Statutory Benefits	$ 8,889	$ 9,114	$ 9,990	$ 8,866	
Health Benefits	$ 3,965	$ 3,132	$ 4,145	$ 4,403	
Labour & Benefits	**$ 49,635**	**$ 49,967**	**$ 57,336**	**$ 57,387**	
Expenditures Emergency Measures					
Office Supplies	$ 200	$ 126	$ 200	$ 200	
Membership	$ 450	$ 250	$ 450	$ 350	
Staff Development	$ 3,000	$ 694	$ 3,000	$ 3,000	
Accommodation	$ 2,500	$ 993	$ 2,000	$ 2,000	
Meals	$ 500	$ 223	$ 500	$ 500	
Billable/Recoverable Expenses	$ -	$ 13	$ -	$ -	
Vehicle Maintenance	$ 3,600	$ 83	$ 2,500	$ 2,600	
Insurance	$ 1,659	$ 1,656	$ 1,648	$ 610	
Equipment Mtce.	$ 2,000	$ -	$ 1,500	$ 1,500	
Events/Exercise	$ 1,000	$ 571	$ 1,000	$ 1,000	
Radio Licensing	$ 850	$ 726	$ 800	$ 800	
Uniforms	$ 500	$ 443	$ 500	$ 500	
Tower Rental Fees	$ 4,300	$ 4,274	$ 4,300	$ 4,300	
EOC Contingency	$ 500	$ -	$ -	$ 1,000	
Telephone	$ 4,152	$ 3,725	$ 3,900	$ 3,730	
Public Inquiry Activities	$ 5,200	$ 5,100	$ 5,100	$ 5,100	
Dispatch	$ 23,913	$ 24,750	$ 24,961	$ 30,100	
Norwood Training Centre Grant	$ 10,000	$ 10,000	$ 10,000	$ 10,000	
Expenditures Emergency Measures	**$ 64,324**	**$ 53,626**	**$ 62,359**	**$ 67,290**	**8%**

Emergency Measures & 911 Emergency Systems

Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Expenditures 911 Emergency Systems									
Postage	$	50	$	-	$	50	$	50	
Photocopier	$	100	$	57	$	100	$	100	
CERB Services	$	28,400	$	26,573	$	24,810	$	24,810	
Meals	$	100	$	-	$	100	$	100	
Membership	$	150	$	100	$	-	$	-	
Vehicle Maintenance	$	400	$	215	$	200	$	300	
Travel	$	200	$	32	$	200	$	200	
Maps	$	500	$	-	$	250	$	250	
Sign Tabs	$	3,000	$	1,213	$	2,500	$	2,500	
Expenditures 911 Emergency Systems	**$**	**32,900**	**$**	**28,190**	**$**	**28,210**	**$**	**28,310**	**0%**

Tangible Capital Assets (TCA)

		Budget 2018		Actuals 2018		Budget 2019		Budget 2020	Budget % Change
Revenue									
Tax Requirement	$	(12,000)	$	(12,000)	$	(14,000)	$	(17,590)	
Total TCA Revenue	**$**	**(12,000)**	**$**	**(12,000)**	**$**	**(14,000)**	**$**	**(17,590)**	**26%**
Total TCA Disbursements	**$**	**9,100**	**$**	**(1,008)**	**$**	**7,400**	**$**	**4,800**	**(35%)**
Total Net TCA (Surplus) Deficit	**$**	**(2,900)**	**$**	**(13,008)**	**$**	**(6,600)**	**$**	**(12,790)**	

Disbursements

		Budget 2018		Actuals 2018		Budget 2019		Budget 2020	Budget % Change
TCA Disbursements									
Equipment	$	-	$	-	$	40,000	$	8,192	
TCA Disbursements	**$**	**-**	**$**	**-**	**$**	**40,000**	**$**	**8,192**	**(80%)**
Amortization	**$**	**9,100**	**$**	**10,870**	**$**	**7,400**	**$**	**4,800**	**(35%)**
TCA Clearing	**$**	**-**	**$**	**(7,953)**	**$**	**(40,000)**	**$**	**(8,192)**	**(80%)**
Gain or Loss on TCA Disposal	**$**	**-**	**$**	**(3,926)**	**$**	**-**	**$**	**-**	

Peterborough County
Our History - Your Future

Emergency Measures & 911 Emergency Systems

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change

Change In Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Transfers from Reserves	**$ -**	**$ -**	**$ (40,000)**	**$ (8,192)**	**(80%)**
Total Transfers to Reserves	**$ 12,000**	**$ 12,000**	**$ 17,740**	**$ 17,590**	**(1%)**
Net Transfers to and (from) Reserves	**$ 12,000**	**$ 12,000**	**$ (22,260)**	**$ 9,398**	
Change in Accum. Surplus Invested in TCA	**$ (9,100)**	**$ (2,918)**	**$ 32,600**	**$ 3,392**	
Total Surplus to (Deficit from) Accum. Surplus	**$ 2,900**	**$ 9,082**	**$ 10,340**	**$ 12,790**	**24%**
Total Emerg. Measures Revenue	**$ (158,858)**	**$ (158,992)**	**$ (205,644)**	**$ (178,769)**	**(13%)**
Total Emerg. Measures Expenditures	**$ 158,858**	**$ 139,857**	**$ 205,644**	**$ 178,769**	**(13%)**
Total Net (Surplus) Deficit	**$ -**	**$ (19,135)**	**$ -**	**$ -**	

-Tax Requirement Analysis	**2018**		**2019**	**2020**
- Tax Requirement	$ (157,658)		$ (164,644)	$ (169,577)
- Tax $ Increase(Decrease) Over Previous Year Budget	$ (35,440)		$ 6,986	$ 4,933

Emergency Measures & 911 Emergency Systems

Budget 2020

		Budget 2020	Notes
Operating			
Revenue			
Tax Requirement Emergency Measures	$	(121,087)	65% salary to Emergency Measures
Expenditures			
Expenditures Emergency Measures			
EOC Contingency	$	1,000	New Software available to remove paper processes
Dispatch	$	30,100	Per contract - Negotiated price increase.
Tangible Capital Assets (TCA)			
Revenue			
Tax Requirement	$	(17,590)	Per EM LTP Reserve Plan.
TCA Disbursements			
Equipment	$	8,192	Funded from EM LTP reserve plan - Trent Lakes Radio Repeater.
Change In Accumulated Surplus			
TRF fr Emerg. Meas. LTP-CAP	$	(8,192)	Per EM LTP reserve plan.
TRF to Emerg. Meas. LTP - OPS	$	14,000	Per EM LTP reserve plan.
TRF to 911 LTP - OPS	$	3,590	Savings from CERB contract negotiated in 2019. Budget in 2018 was $28,400 and new contract is $24,810. A new reserve was approved by Council in 2019, funded by CERB savings

Transit

Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Operating									
Revenue									
Total Operating Revenue	$	(77,609)	$	(77,386)	$	(79,698)	$	(82,044)	3%
Total Operating Expenditures	$	77,609	$	77,448	$	79,698	$	82,044	3%
Total Net Operating (Surplus) Deficit	$	-	$	62	$	-	$	-	
Expenditures									
Expenditures	$	77,609	$	77,448	$	79,698	$	82,044	3%
Tangible Capital Assets (TCA)									
Revenue									
Total TCA Revenue	$	(18,233)	$	(94,386)	$	(18,598)	$	(18,970)	2%
Total TCA Disbursements	$	21,500	$	18,488	$	25,692	$	25,300	(2%)
Total Net TCA (Surplus) Deficit	$	3,267	$	(75,898)	$	7,094	$	6,330	
Disbursements									
TCA Disbursements	$	74,500	$	76,091	$	-	$	-	
Amortization	$	21,500	$	22,756	$	25,692	$	25,300	(2%)
TCA Clearing	$	(74,500)	$	(75,741)	$	-	$	-	
Gain or Loss on TCA Disposal	$	-	$	(4,618)	$	-	$	-	
Change In Accumulated Surplus									
Total Transfers from Reserves	$	(74,500)	$	(74,500)	$	-	$	-	
Total Transfers to Reserves	$	18,233	$	92,733	$	18,598	$	18,970	2%
Net Transfers to and (from) Reserves	$	(56,267)	$	18,233	$	18,598	$	18,970	2%
Change in Accum. Surplus Invested in TCA	$	53,000	$	52,985	$	(25,692)	$	(25,300)	(2%)
Total Surplus to (Deficit from) Accum. Surplus	$	(3,267)	$	71,218	$	(7,094)	$	(6,330)	(11%)
Total Transit Revenues	$	(170,342)	$	(246,272)	$	(98,296)	$	(101,014)	3%
Total Transit Expenditures	$	170,342	$	241,653	$	98,296	$	101,014	3%
Total Net (Surplus) Deficit	$	-	$	(4,618)	$	-	$	-	

- Tax Requirement Analysis		2018				2019		2020
- Tax Requirement	$	(52,226)			$	(54,135)	$	(55,853)
- Tax $ Increase (Decrease) Over Previous Year Budget	$	-			$	1,909	$	1,718

Transit

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Operating					
Revenue					
Tax Requirement	$ (33,993)	$ (33,993)	$ (35,537)	$ (36,883)	
Provincial Gas Tax Earned	$ (43,616)	$ (43,393)	$ (44,161)	$ (45,161)	
Total Operating Revenue	**$ (77,609)**	**$ (77,386)**	**$ (79,698)**	**$ (82,044)**	**3%**
Total Operating Expenditures	**$ 77,609**	**$ 77,448**	**$ 79,698**	**$ 82,044**	**3%**
Total Net Operating (Surplus) Deficit	**$ -**	**$ 62**	**$ -**	**$ -**	
Expenditures					
Caremobile Operating	$ 77,609	$ 77,448	$ 79,698	$ 82,044	
Expenditures	**$ 77,609**	**$ 77,448**	**$ 79,698**	**$ 82,044**	**3%**
Tangible Capital Assets (TCA)					
Revenue					
Tax Requirement	$ (18,233)	$ (18,233)	$ (18,598)	$ (18,970)	
Prov. Trans. Ridership Earned	$ -	$ (60,127)	$ -	$ -	
Recoveries	$ -	$ (16,026)	$ -	$ -	
Total TCA Revenue	**$ (18,233)**	**$ (94,386)**	**$ (18,598)**	**$ (18,970)**	**2%**
Total TCA Disbursements	**$ 21,500**	**$ 18,488**	**$ 25,692**	**$ 25,300**	**(2%)**
Total Net TCA (Surplus) Deficit	**$ 3,267**	**$ (75,898)**	**$ 7,094**	**$ 6,330**	
Disbursements					
TCA Disbursements	**$ 74,500**	**$ 76,091**	**$ -**	**$ -**	
Amortization	**$ 21,500**	**$ 22,756**	**$ 25,692**	**$ 25,300**	**(2%)**
TCA Clearing	**$ (74,500)**	**$ (75,741)**	**$ -**	**$ -**	
Gain or Loss on TCA Disposal	**$ -**	**$ (4,618)**	**$ -**	**$ -**	

Transit

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change

Change In Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Transfers from Reserves	**$ (74,500)**	**$ (74,500)**	**$ -**	**$ -**	
Total Transfers to Reserves	**$ 18,233**	**$ 92,733**	**$ 18,598**	**$ 18,970**	**2%**
Net Transfers to and (from) Reserves	**$ (56,267)**	**$ 18,233**	**$ 18,598**	**$ 18,970**	**2%**
Change in Accum. Surplus Invested in TCA	**$ 53,000**	**$ 52,985**	**$ (25,692)**	**$ (25,300)**	**(2%)**
Total Surplus to (Deficit from) Accum. Surplus	**$ (3,267)**	**$ 71,218**	**$ (7,094)**	**$ (6,330)**	**(11%)**
Total Transit Revenues	**$ (170,342)**	**$ (246,272)**	**$ (98,296)**	**$ (101,014)**	**3%**
Total Transit Expenditures	**$ 170,342**	**$ 241,653**	**$ 98,296**	**$ 101,014**	**3%**
Total Net (Surplus) Deficit	**$ -**	**$ (4,618)**	**$ -**	**$ -**	

- Tax Requirement Analysis	**2018**		**2019**	**2020**
- Tax Requirement	$ (52,226)		$ (54,135)	$ (55,853)
- Tax $ Increase (Decrease) Over Previous Year Budget	$ -		$ 1,909	$ 1,718

Infrastructure Services Department

Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Operating									
Revenue									
Total Operating Revenue	$	(12,140,762)	$	(12,748,226)	$	(10,921,817)	$	(13,177,167)	21%
Total Operating Expenditures	$	11,519,187	$	13,534,464	$	10,560,287	$	13,183,508	25%
Total Net Operating (Surplus) Deficit	$	(621,575)	$	786,237	$	(361,530)	$	6,341	
Expenditures									
Total ISD Senior Administration	$	817,078	$	639,628	$	913,436	$	970,162	6%
Total E & D Administration & Supervision	$	56,405	$	37,900	$	52,822	$	43,400	(18%)
Total E & D Corridor Control & Permits	$	68,000	$	112,564	$	91,000	$	136,796	50%
Total E & D Development Services and Review	$	81,000	$	125,728	$	105,000	$	125,000	19%
Total E & D Road & Bridge Mtce. Programs	$	900,000	$	1,017,281	$	1,080,000	$	1,174,000	9%
Total E & D Roads Micro Surfacing	$	2,664,000	$	2,472,109	$	1,046,075	$	3,074,525	194%
Total Ops Administration	$	840,279	$	938,798	$	854,814	$	912,097	7%
Total Ops Roadside Maintenance Programs	$	843,300	$	1,079,262	$	839,500	$	826,192	(2%)
Total Ops Hardtop Maintenance	$	1,000,000	$	1,456,091	$	1,014,000	$	1,019,900	1%
Total Ops Winter Control	$	4,526,000	$	4,963,291	$	4,728,940	$	5,043,336	7%
Total Ops Safety Devices	$	387,700	$	422,626	$	427,700	$	458,100	7%
Total Ops Fleet & Equipment	$	(664,575)	$	(518,061)	$	(593,000)	$	(600,000)	(1%)
Total Recoverable Jobs	$	-	$	787,247	$	-	$	-	
Tangible Capital Assets (TCA)									
Revenue									
Total TCA Revenue	$	(8,271,859)	$	(8,341,979)	$	(11,758,675)	$	(17,097,273)	45%
Total TCA Disbursements	$	6,231,300	$	4,908,825	$	8,656,185	$	5,164,501	(40%)
Total Net TCA (Surplus) Deficit	$	(2,040,559)	$	(3,433,154)	$	(3,102,490)	$	(11,932,772)	(285%)
Disbursements									
Total TCA Transportation Plan Projects	$	746,000	$	528,634	$	2,205,000	$	5,024,560	128%
Total TCA Engineering Structure Projects	$	3,303,700	$	1,605,426	$	6,228,000	$	5,563,430	(11%)
Total TCA Roads Construction Projects	$	3,681,960	$	3,344,819	$	5,776,426	$	10,441,756	81%
Total TCA Equipment	$	670,500	$	634,077	$	676,320	$	1,770,547	162%
Total Amortization	$	5,994,300	$	5,680,445	$	5,374,020	$	5,164,500	(4%)
Total TCA Clearing	$	(8,165,160)	$	(6,890,423)	$	(11,603,581)	$	(22,800,292)	(96%)
Total Gain or Loss on TCA Disposal	$	-	$	5,847	$	-	$	-	
Change In Accumulated Surplus									
Total Transfers from Reserves	$	(1,563,160)	$	(2,298,340)	$	(3,600,790)	$	(6,382,486)	77%
Total Transfers to Reserves	$	2,054,434	$	5,416,565	$	835,249	$	673,125	(19%)
Net Transfers to and (from) Reserves	$	491,274	$	3,118,225	$	(2,765,541)	$	(5,709,361)	(106%)
Total Change in Accum. Surplus Invested in TCA	$	2,170,860	$	175,235	$	6,229,561	$	17,635,792	183%
Total Surplus to (Deficit from) Accum. Surplus	$	2,662,134	$	3,293,460	$	3,464,020	$	11,926,431	244%
Total Infrastructure Services Revenue	$	(21,975,781)	$	(23,388,545)	$	(26,281,282)	$	(36,656,926)	39%
Total Infrastructure Services Expenditures	$	21,975,781	$	24,035,088	$	26,281,282	$	36,656,926	39%
Total Net (Surplus) Deficit	$	-	$	646,543	$	-	$	-	

- Tax Requirement Analysis	2018		2019	2020
- Tax Requirement	$ (17,281,174)		$ (18,714,721)	$ (20,430,722)
- Tax $ Increase(Decrease) Over Previous Year Budget	$ 1,061,206		$ 1,433,547	$ 1,716,001

Infrastructure Services Department

Budget 2020

Operating

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Revenue					
Tax Requirement	$ (11,870,762)	$ (11,870,762)	$ (10,695,442)	$ (12,950,792)	
Recoveries	$ (50,000)	$ (5,571)	$ (25,000)	$ (25,000)	
Sales - Planning App Fees & Peer Reviews	$ -	$ (8,375)	$ -	$ -	
Signs	$ (1,500)	$ (13,200)	$ (7,000)	$ (7,000)	
Permits	$ (27,000)	$ (42,325)	$ (27,000)	$ (27,000)	
Equipment Sales	$ -	$ (1,866)	$ -	$ -	
Job Cost Recovered	$ -	$ (68,260)	$ -	$ -	
Sales	$ (10,000)	$ (8,000)	$ (20,000)	$ (20,000)	
MNR Pits and Quarries	$ (45,000)	$ (59,332)	$ (45,000)	$ (45,000)	
Safe Cycling Education Funding	$ -	$ (7,500)	$ -	$ -	
Municipal Recoveries	$ (100,000)	$ (655,360)	$ (100,000)	$ (100,000)	
Other Grants/Funding	$ -	$ (5,500)	$ -	$ -	
Development Charges Earned	$ (34,000)	$ -	$ -	$ -	
Internal Transfer- Land Division	$ (2,500)	$ (2,175)	$ (2,375)	$ (2,375)	
Total Operating Revenue	**$ (12,140,762)**	**$ (12,748,226)**	**$ (10,921,817)**	**$ (13,177,167)**	**21%**
Total Operating Expenditures	**$ 11,519,187**	**$ 13,534,464**	**$ 10,560,287**	**$ 13,183,508**	**25%**
Total Net Operating (Surplus) Deficit	**$ (621,575)**	**$ 786,237**	**$ (361,530)**	**$ 6,341**	

Expenditures

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020
ISD Senior Administration				
Salary & Benefits	$ 263,551	$ 263,551	$ 390,100	$ 431,258
Advertising	$ 5,000	$ 6,196	$ 1,000	$ 1,000
Accommodation	$ 1,000	$ 642	$ 1,000	$ 1,000
Boot Allowance	$ 200	$ 231	$ 200	$ 200
Convention	$ 6,000	$ 4,623	$ 6,000	$ 5,400
Courses - Staff Development	$ 1,256	$ 1,440	$ 1,318	$ 1,400
Courier	$ 630	$ 431	$ 630	$ 500
Legal	$ 12,000	$ 5,621	$ 10,000	$ 5,000
Office Supplies	$ 6,300	$ 9,866	$ 7,000	$ 7,000
Meals	$ 245	$ 420	$ 259	$ 400
Memberships	$ 4,500	$ 5,102	$ 5,000	$ 5,000
Travel	$ 7,200	$ 3,376	$ 6,750	$ 4,500
Subscriptions	$ 200	$ -	$ 200	$ 200
Bank Charges	$ 1,000	$ 1,972	$ 1,500	$ 1,600
Postage	$ 1,500	$ 288	$ 1,000	$ 750
Printing	$ 800	$ 594	$ 800	$ 400
Photocopier	$ 9,000	$ 3,859	$ 6,000	$ 4,000
Software	$ 60,670	$ 21,312	$ 48,150	$ 59,400
Hardware	$ -	$ 8,323	$ 8,450	$ 4,900
Network	$ -	$ 4,409	$ 9,959	$ 9,959
Telephone	$ 13,000	$ 9,250	$ 11,100	$ 11,040

Infrastructure Services Department
Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Mobile Devices	$ 6,546	$ 11,077	$ 14,470	$ 13,850	
Organizational Review	$ 40,000	$ -	$ -	$ -	
Vehicle Mtce	$ -	$ -	$ -	$ 1,000	
Fuel	$ -	$ -	$ -	$ 2,500	
Insurance	$ 247,630	$ 244,932	$ 255,080	$ 266,230	
Criminal Background Checks	$ 200	$ 299	$ 200	$ -	
Insurance Claims	$ 85,000	$ 64,226	$ 85,000	$ 89,250	
Financial Audit Fees	$ 10,550	$ 9,554	$ 8,410	$ 8,090	
Interest and Penalties	$ 100	$ 560	$ 200	$ -	
Internal Transfer From Corporate	$ 33,000	$ (42,526)	$ 33,660	$ 34,335	
Total ISD Senior Administration	**$ 817,078**	**$ 639,628**	**$ 913,436**	**$ 970,162**	**6%**
E & D Administration					
Accommodation	$ 2,000	$ 1,284	$ 2,000	$ 2,000	
Boot Allowance	$ 760	$ 879	$ 760	$ 800	
Survey Supplies	$ 25,000	$ 2,658	$ 20,000	$ 10,000	
Courses - Staff Development	$ 28,260	$ 32,413	$ 29,655	$ 30,000	
Meals	$ 385	$ 666	$ 407	$ 600	
Total E & D Administration & Supervision	**$ 56,405**	**$ 37,900**	**$ 52,822**	**$ 43,400**	**(18%)**
E & D Corridor Control & Permits					
Ontario One Call	$ 20,000	$ 26,935	$ 26,000	$ 26,546	
Municipal Corridor Control	$ 20,000	$ 27,373	$ 25,000	$ 25,000	
Land Severance - Sign Permit Review	$ 23,000	$ 37,470	$ 30,000	$ 60,250	
Road Cut/Occupancy Permit	$ -	$ -	$ -	$ 5,000	
Oversize Load/Special Event Permit	$ -	$ -	$ -	$ 7,500	
Municipal Consent	$ -	$ -	$ -	$ 12,500	
Utility Relocation	$ 5,000	$ 20,786	$ 10,000	$ -	
Total E & D Corridor Control & Permits	**$ 68,000**	**$ 112,564**	**$ 91,000**	**$ 136,796**	**50%**
E & D Development Services and Review					
Traffic Counts	$ 40,000	$ 40,843	$ 40,000	$ 40,000	
Development Engineering	$ 16,000	$ 54,023	$ 40,000	$ 55,000	
Traffic Safety Investigations	$ 25,000	$ 30,862	$ 25,000	$ 30,000	
Total E & D Development Services and Review	**$ 81,000**	**$ 125,728**	**$ 105,000**	**$ 125,000**	**19%**
E & D Road & Bridge Mtce. Programs					
Crack Sealing	$ 98,000	$ 102,236	$ 108,000	$ 143,000	
Pavement Markings	$ 416,000	$ 450,516	$ 491,000	$ 550,000	
Bridge Maintenance	$ 330,000	$ 339,781	$ 420,000	$ 420,000	
Survey & Design	$ 36,000	$ 81,610	$ 36,000	$ 36,000	
Regulatory Bridge Inspection Program	$ 20,000	$ 43,138	$ 25,000	$ 25,000	
Total E & D Road & Bridge Mtce. Programs	**$ 900,000**	**$ 1,017,281**	**$ 1,080,000**	**$ 1,174,000**	**9%**

Infrastructure Services Department
Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
E & D Roads Micro Surfacing									
Cnty Road 2	$	714,500	$	685,760	$	881,075	$	511,750	
Cnty Road 6	$	424,000	$	336,974	$	165,000	$	-	
Cnty Road 12	$	145,000	$	132,136	$	-	$	-	
Cnty Road 16	$	205,000	$	211,332	$	-	$	609,500	
Cnty Road 17	$	-	$	-	$	-	$	368,000	
Cnty Road 20	$	288,500	$	305,186	$	-	$	-	
Cnty Road 21	$	195,000	$	165,697	$	-	$	-	
Cnty Road 28	$	225,500	$	290,475	$	-	$	-	
Cnty Road 29	$	-	$	-	$	-	$	247,250	
Cnty Road 32	$	200,000	$	178,541	$	-	$	46,000	
Cnty Road 34	$	266,500	$	166,007	$	-	$	-	
Cnty Road 38	$	-	$	-	$	-	$	188,025	
Cnty Road 39	$	-	$	-	$	-	$	408,250	
Cnty Road 40	$	-	$	-	$	-	$	695,750	
Total E & D Roads Micro Surfacing	**$**	**2,664,000**	**$**	**2,472,109**	**$**	**1,046,075**	**$**	**3,074,525**	**194%**
Ops Administration									
Safety Meetings Etc.	$	12,000	$	4,757	$	5,000	$	5,000	
Maintenance Supervision	$	407,000	$	253,821	$	265,070	$	256,337	
Boundary Roads	$	162,000	$	197,671	$	180,140	$	185,544	
Roads Supervision	$	41,700	$	248,956	$	171,510	$	227,346	
Administration Support Labour & Benefits	$	136,915	$	136,915	$	140,374	$	142,770	
Accommodation	$	5,000	$	3,210	$	5,000	$	5,000	
Small Tools	$	6,000	$	7,987	$	6,000	$	6,000	
Radio License	$	1,600	$	1,537	$	1,600	$	1,600	
Equipment Repairs&Mtce.	$	10,000	$	18,611	$	20,000	$	20,000	
Boot & Tool Allowance	$	3,040	$	3,517	$	3,040	$	3,200	
Clothing Allowance	$	15,000	$	13,863	$	15,000	$	15,000	
Courses - Staff Development	$	33,284	$	38,176	$	34,926	$	36,000	
Courier	$	370	$	253	$	370	$	300	
Office Supplies	$	2,700	$	4,228	$	3,000	$	3,000	
Meals	$	2,870	$	4,921	$	3,034	$	4,500	
Travel	$	800	$	375	$	750	$	500	
Total Ops Administration	**$**	**840,279**	**$**	**938,798**	**$**	**854,814**	**$**	**912,097**	**7%**
Ops Roadside Maintenance Programs									
Entrance Culvert - With permit	$	11,000	$	-	$	7,000	$	7,000	
Entrance -Existing	$	14,400	$	8,390	$	12,500	$	12,500	
Mowing	$	32,000	$	62,483	$	32,000	$	32,000	
Weed eating	$	20,000	$	24,025	$	18,500	$	18,500	
Brushing/Tree Removal	$	184,900	$	275,025	$	200,000	$	200,000	
Weed Spraying	$	45,000	$	29,413	$	40,000	$	35,842	
Debris Pick-Up	$	10,000	$	12,647	$	10,000	$	10,000	
Causeway Litter	$	28,000	$	14,189	$	4,000	$	4,000	
Ditching	$	317,000	$	450,169	$	317,000	$	332,850	
Beaver Dams	$	25,000	$	52,969	$	37,500	$	37,500	
Washouts	$	156,000	$	149,953	$	136,000	$	136,000	
Trails	$	-	$	-	$	25,000	$	-	
Total Ops Roadside Maintenance Programs	**$**	**843,300**	**$**	**1,079,262**	**$**	**839,500**	**$**	**826,192**	**(2%)**

Peterborough County

Infrastructure Services Department

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Ops Hardtop Maintenance					
Premix Patching	$ 171,000	$ 309,453	$ 195,000	$ 214,500	
Maintenance Paving	$ 174,000	$ 228,985	$ 179,000	$ 196,900	
Sweeping	$ 235,000	$ 300,361	$ 235,000	$ 235,000	
Shoulder Grading	$ 140,000	$ 142,248	$ 140,000	$ 104,000	
Shoulder Gravelling	$ 235,000	$ 397,091	$ 220,000	$ 220,000	
Catch basins/Drainage	$ 45,000	$ 77,953	$ 45,000	$ 49,500	
Total Ops Hardtop Maintenance	**$ 1,000,000**	**$ 1,456,091**	**$ 1,014,000**	**$ 1,019,900**	**1%**
Ops Winter Control					
Snow Plowing	$ 459,000	$ 504,546	$ 515,000	$ 515,000	
Culvert Thaw	$ 25,000	$ 14,250	$ 19,000	$ 19,000	
Sanding	$ 663,000	$ 785,972	$ 555,000	$ 571,000	
Salting	$ 2,121,000	$ 2,457,684	$ 2,321,000	$ 2,437,050	
North Kawartha Maintenance	$ 198,000	$ 193,214	$ 203,940	$ 380,000	
Buckhorn Depot -Contracted	$ 241,000	$ 257,257	$ 300,000	$ 305,000	
Selwyn Maintenance	$ 31,000	$ 14,617	$ 20,000	$ 20,400	
Snow Fence	$ 22,000	$ 23,162	$ 22,000	$ 22,000	
Winter Patrol	$ 358,000	$ 396,226	$ 365,000	$ 365,886	
Stock-Piling	$ 408,000	$ 316,364	$ 408,000	$ 408,000	
Total Ops Winter Control	**$ 4,526,000**	**$ 4,963,291**	**$ 4,728,940**	**$ 5,043,336**	**7%**
Ops Safety Devices					
Railway Crossings	$ 11,700	$ 12,750	$ 11,700	$ 11,700	
Sign Maintenance	$ 204,000	$ 230,404	$ 204,000	$ 224,400	
Guiderail Maintenance	$ 115,000	$ 95,952	$ 115,000	$ 115,000	
Traffic Signal Mtce.	$ 57,000	$ 72,845	$ 97,000	$ 107,000	
4-Way Stop	$ -	$ 10,675	$ -	$ -	
Total Ops Safety Devices	**$ 387,700**	**$ 422,626**	**$ 427,700**	**$ 458,100**	**7%**
Ops Fleet & Equipment					
Fleet & Equipment Charged To Jobs	$ (1,750,000)	$ (1,887,091)	$ (1,750,000)	$ (2,000,000)	
Fleet & Equipment Mtce.	$ 1,085,425	$ 1,369,030	$ 1,157,000	$ 1,400,000	
Total Ops Fleet & Equipment	**$ (664,575)**	**$ (518,061)**	**$ (593,000)**	**$ (600,000)**	**(1%)**
Recoverable Jobs					
County Road Accident	$ -	$ 58,251	$ -	$ -	
Douro Dummer	$ -	$ 65,723	$ -	$ -	
Havelock-Belmont-Methuen	$ -	$ 111,665	$ -	$ -	
Selwyn Recovery	$ -	$ 3,000	$ -	$ -	
Cavan Recovery	$ -	$ 116,552	$ -	$ -	
North Kawartha	$ -	$ 323,254	$ -	$ -	
Recoverable Expenses	$ -	$ 90,045	$ -	$ -	
Local 1306	$ -	$ 1,606	$ -	$ -	
Community Care	$ -	$ 15,871	$ -	$ -	
Lang Pioneer Village	$ -	$ (19)	$ -	$ -	
Environmental Services	$ -	$ 1,297	$ -	$ -	
Total Recoverable Jobs	**$ -**	**$ 787,247**	**$ -**	**$ -**	

Peterborough County

Infrastructure Services Department

Budget 2020

Tangible Capital Assets (TCA)

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Revenue					
Tax Requirement	$ (5,410,412)	$ (5,410,412)	$ (8,019,279)	$ (7,479,930)	
OCIF -Fund	$ (320,796)	$ (320,796)	$ (497,150)	$ (523,622)	
Provincial Build Canada Funding	$ (75,000)	$ (793)	$ -	$ -	
ICIP Northern & Rural Stream Funding	$ -	$ -	$ -	$ (1,986,813)	
OMCC Ont.Mun. Commuter Cycling	$ (300,089)	$ (300,090)	$ -	$ -	
Federal Gas Tax Earned	$ (1,747,662)	$ (1,747,662)	$ (1,692,246)	$ (3,439,908)	
Development Charges Earned	$ (417,900)	$ (417,900)	$ (1,550,000)	$ (3,667,000)	
Interest Earned Internal	$ -	$ (144,326)	$ -	$ -	
Total TCA Revenue	**$ (8,271,859)**	**$ (8,341,979)**	**$ (11,758,675)**	**$ (17,097,273)**	**45%**
Total TCA Disbursements	**$ 6,231,300**	**$ 4,908,825**	**$ 8,656,185**	**$ 5,164,501**	**(40%)**
Total Net TCA (Surplus) Deficit	**$ (2,040,559)**	**$ (3,433,154)**	**$ (3,102,490)**	**$ (11,932,772)**	**(285%)**
Disbursements					
TCA Transportation Plan Projects					
CR 20 Upgrade - CR18 To Selwyn	$ 99,000	$ 54,413	$ 273,000	$ 2,473,500	
Active Transportation Master Plan	$ 10,000	$ 5,308	$ 10,000	$ 10,000	
Steel Beam/Cable Guiderail	$ 250,000	$ 211,698	$ 285,000	$ 250,000	
Transportation Master Plan	$ 125,000	$ 161	$ 250,000	$ 233,000	
Bridgenorth By-Pass - Sch C.	$ -	$ 5,879	$ -	$ -	
CR4 - CR4 at CR41 - Design Lt. Turn Lane	$ 78,000	$ 556	$ 77,000	$ 76,500	
Ward St, (CR18) Widening- 3 Lane cross section	$ 84,000	$ 68,215	$ 60,000	$ 52,000	
CR14 Causeway - Widening	$ 100,000	$ 182,404	$ 1,200,000	$ 1,880,060	
CR 18/5th Line intersection signalization project	$ -	$ -	$ 50,000	$ 49,500	
Total TCA Transportation Plan Projects	**$ 746,000**	**$ 528,634**	**$ 2,205,000**	**$ 5,024,560**	**128%**
TCA Engineering Structure Projects					
Davidson Bridge	$ 81,900	$ 25	$ -	$ -	
Wards Bridge	$ -	$ -	$ 10,000	$ 109,500	
Chemong Bridge	$ -	$ -	$ -	$ 10,000	
Gannon's Narrows Bridge	$ -	$ 92,679	$ 1,250,000	$ -	
Firehall Bridge	$ -	$ -	$ 10,000	$ 59,500	
Lower Buckhorn Bridge	$ -	$ 83,779	$ 25,000	$ 250,000	
Trent Canal Bridge	$ -	$ 110	$ 25,000	$ 250,000	
Baxter Creek	$ 50,000	$ 617	$ 50,000	$ 36,000	
Hickey's Bridge	$ -	$ -	$ 10,000	$ 9,500	
Deer Bay Creek	$ 750,000	$ 4,884	$ 1,045,000	$ 1,039,500	
Nogie's Creek Bridge	$ -	$ -	$ 10,000	$ 59,500	
North River Bridge	$ -	$ -	$ -	$ 1,500,000	
Keene Station Bridge	$ 50,000	$ 22,356	$ 1,220,000	$ -	
Westwood Bridge	$ 50,000	$ 2,840	$ 48,000	$ 6,000	
Girven Bridge	$ 50,000	$ -	$ 50,000	$ 45,500	
Douglas Bridge	$ 550,000	$ 569,495	$ -	$ -	

Infrastructure Services Department
Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Burnt Dam Bridge	$	25,000	$	-	$	25,000	$	23,500	
Deer Hatchery River Bridge	$	-	$	-	$	75,000	$	70,000	
Crowe Bridge	$	24,800	$	319	$	24,000	$	23,500	
Nichol's Cove Bridge	$	-	$	-	$	-	$	50,000	
Union Creek Bridge	$	50,000	$	1,734	$	49,000	$	20,000	
Peter's Island Bridge	$	-	$	-	$	50,000	$	830,000	
Old Norwood	$	800,000	$	542,837	$	-	$	-	
Crowe River Bridge - CR504	$	630,000	$	22,112	$	2,010,000	$	699,500	
CR 23 (Buckhorn) Culvert	$	-	$	-	$	-	$	10,000	
CR35 Culvert	$	-	$	102,830	$	-	$	-	
CR44 cross-culverts	$	-	$	-	$	50,000	$	50,000	
Culvert	$	192,000	$	158,809	$	192,000	$	411,930	
Total TCA Engineering Structure Projects	**$**	**3,303,700**	**$**	**1,605,426**	**$**	**6,228,000**	**$**	**5,563,430**	**(11%)**
TCA Roads Construction Projects									
Cnty Rd 4	$	-	$	3,771	$	60,000	$	1,372,255	
Cnty Rd 02 - Cnty Rd 38 to Village of Hastings	$	-	$	191,321	$	-	$	-	
Cnty Rd 10	$	-	$	-	$	-	$	50,000	
Cnty Rd 11	$	75,000	$	78,646	$	-	$	-	
Cnty Rd 12	$	-	$	-	$	-	$	450,800	
Cnty Rd 12	$	839,890	$	115,589	$	175,000	$	-	
Cnty Rd 12	$	-	$	878,804	$	-	$	-	
Cnty Rd 14	$	-	$	-	$	-	$	1,196,875	
Cnty Rd 14	$	-	$	-	$	-	$	1,196,875	
Cnty Road 21-Millbrook W. At Queen St To 200 Ft V	$	310,070	$	437,582	$	-	$	-	
Cnty Rd 23	$	-	$	-	$	-	$	458,850	
Cnty Rd 32	$	-	$	-	$	100,000	$	-	
Cnty Rd 34	$	-	$	-	$	480,625	$	-	
Cnty Rd 37	$	-	$	-	$	-	$	241,500	
Cnty Rd 37	$	-	$	-	$	-	$	350,000	
Cnty Rd 38 - Village of Warsaw	$	45,000	$	39,583	$	805,000	$	-	
Cnty Rd 40	$	-	$	-	$	-	$	257,600	
Cnty Rd 40	$	-	$	-	$	-	$	2,173,500	
Cnty Rd 44	$	200,000	$	181,216	$	-	$	-	
Cnty Rd 44	$	-	$	-	$	-	$	250,000	
Cnty Rd 45- Hasting east 1.30 km	$	485,000	$	38,824	$	1,100,000	$	-	
Cnty Rd 48	$	50,000	$	16,889	$	25,000	$	70,500	
Cnty Rd 48	$	-	$	-	$	875,000	$	75,000	
Cnty Rd 48	$	-	$	-	$	-	$	294,688	
Cnty Rd 54	$	365,500	$	425,870	$	20,000	$	-	
Cnty Rd 56	$	-	$	-	$	869,400	$	-	
Cnty Rd 504 - Jack lake east .8 km	$	455,000	$	223,799	$	1,126,875	$	1,077,875	
Cnty Rd 504	$	-	$	-	$	-	$	431,250	
Cnty Rd 507	$	-	$	-	$	-	$	444,188	
Cnty Rd 620A	$	435,000	$	358,079	$	-	$	-	
OMCC Ont. Mun. Commuter Cycling	$	188,250	$	143,299	$	46,000	$	-	
OMCC Ont. Mun. Commuter Cycling	$	188,250	$	140,785	$	46,000	$	-	
Pre-Engineering	$	45,000	$	70,762	$	47,526	$	50,000	
Total TCA Roads Construction Projects	**$**	**3,681,960**	**$**	**3,344,819**	**$**	**5,776,426**	**$**	**10,441,756**	**81%**

Infrastructure Services Department
Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
TCA EQUIPMENT					
Roads Capital Equipment	$ 670,500	$ 634,077	$ 676,320	$ 1,770,547	
Total TCA Equipment	**$ 670,500**	**$ 634,077**	**$ 676,320**	**$ 1,770,547**	**162%**
Total Amortization	**$ 5,994,300**	**$ 5,680,445**	**$ 5,374,020**	**$ 5,164,500**	**(4%)**
Total TCA Clearing	**$ (8,165,160)**	**$ (6,890,423)**	**$ (11,603,581)**	**$ (22,800,292)**	**(96%)**
Total Gain or Loss on TCA Disposal	**$ -**	**$ 5,847**	**$ -**	**$ -**	

Change In Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
TRF fr Carry Forward Fund-CAP	$ (1,563,160)	$ (1,563,160)	$ (2,633,000)	$ (4,191,935)	
TRF fr Carry Forward Fund-OPS	$ -	$ -	$ (165,000)	$ -	
TRF fr Trail Reserve - OPER.	$ -	$ -	$ (25,000)	$ -	
TRF fr ISD Equipment LTP- CA	$ -	$ -	$ (676,320)	$ (1,770,547)	
TRF fr General WF - OPS	$ -	$ -	$ (101,470)	$ (13,066)	
Change in Unfinanced Capital	$ -	$ (317,081)	$ -	$ -	
TRF fr Infrast. LTP - CAP	$ -	$ (418,099)	$ -	$ (406,938)	
Total Transfers from Reserves	**$ (1,563,160)**	**$ (2,298,340)**	**$ (3,600,790)**	**$ (6,382,486)**	**77%**
TRF to Carry Forward Funds - CAP	$ -	$ 2,798,000	$ -	$ -	
TRF to Infrastructure LTP - CAP	$ 2,051,434	$ 2,097,504	$ 182,249	$ 48,418	
TRF to ISD Equipment Reserve	$ -	$ 518,061	$ 650,000	$ 600,000	
TRF to ISD Facilities Reserve	$ -	$ -	$ -	$ 21,707	
TRF to Trails LTP - OPS	$ -	$ -	$ 3,000	$ 3,000	
TRF to Infrastructure LTP - OPS	$ 3,000	$ 3,000	$ -	$ -	
Total Transfers to Reserves	**$ 2,054,434**	**$ 5,416,565**	**$ 835,249**	**$ 673,125**	**(19%)**
Net Transfers to and (from) Reserves	**$ 491,274**	**$ 3,118,225**	**$ (2,765,541)**	**$ (5,709,361)**	**(106%)**
Change in Accum. Surplus Invested in TCA	$ 2,170,860	$ 175,235	$ 6,229,561	$ 17,635,792	
Total Change in Accum. Surplus Invested in TCA	**$ 2,170,860**	**$ 175,235**	**$ 6,229,561**	**$ 17,635,792**	**183%**
Total Surplus to (Deficit from) Accum. Surplus	**$ 2,662,134**	**$ 3,293,460**	**$ 3,464,020**	**$ 11,926,431**	**244%**
Total Infrastructure Services Revenue	**$ (21,975,781)**	**$ (23,388,545)**	**$ (26,281,282)**	**$ (36,656,926)**	**39%**
Total Infrastructure Services Expenditures	**$ 21,975,781**	**$ 24,035,088**	**$ 26,281,282**	**$ 36,656,926**	**39%**
Total Net (Surplus) Deficit	**$ -**	**$ 646,543**	**$ -**	**$ -**	

- Tax Requirement Analysis	**2018**		**2019**	**2020**
- Tax Requirement	$ (17,281,174)		$ (18,714,721)	$ (20,430,722)
- Tax $ Increase(Decrease) Over Previous Year Budget	$ 1,061,206		$ 1,433,547	$ 1,716,001

Infrastructure Services Department
Budget 2020

		Budget 2020	Notes
Operating			
Expenditures			
ISD Senior Administration			
Vehicle Mtce	$	1,000	Facilities Supervisor Truck previously charged to Corp.
Fuel	$	2,500	Facilities Supervisor Truck previously charged to Corp.
E & D Corridor Control & Permits			
Land Severance - Sign Permit Review	$	60,250	Increase due to potential influx in sign permits, $10K for BC design standard; $15,250 contribution to PKED Wayfinding administrator. Cost of $50,000 for 0.5FTE Bylaw Enforcement Office **NOT** included.
E & D Development Services and Review			
Traffic Counts	$	40,000	no opportunity to reduce … traffic count is every 3 years… costs are trending upwards. Costs have increased over the years - 2017 ($40,116.09) and 2018 ($40,842.90). A 5 Year avg. is not representative.
Development Engineering	$	55,000	Increase due to significant/anticipated growth. Also aligns with increase in collection of DC's.
Traffic Safety Investigations	$	30,000	Increase to align with past years expenses (5 year avg. is not representative as there was no budget in early years). Customer driven activity increasing, not growth related.
E & D Road & Bridge Mtce. Programs			
Crack Sealing	$	143,000	Close the gap in two years. Increase to $143k om 2020 and then another $32k in 2021
Pavement Markings	$	550,000	3 year plan put into effect- Year 3 of the three year plan. White edge lines are not painted on every class B road - Trying to get to the point of every road and not meeting this. Aiming for $550,000 per year. Material and paint costs increasing due to environmental regulations.
Ops Roadside Maintenance Programs			
Weed Spraying	$	35,842	10% reduction in budget, to reflect 5 year actual avg.
Ditching	$	332,850	Increase 5% to bring inline with the 5 year average. Include culvert activity with ditching
Trails	$	-	No work planned for the trail in 2020 as per reserve plan.
Ops Hardtop Maintenance			
Premix Patching	$	214,500	Increase 10% to bring inline with the 5 year average, over the next 3 years.
Maintenance Paving	$	196,900	Increase 10% to bring inline with the 5 year average, over the next 3 years.
Catch basins/Drainage	$	49,500	Increase 10% to bring inline with the 5 year average, over the next 5 years.

Infrastructure Services Department

Budget 2020

		Budget 2020	Notes
Ops Winter Control			
Sanding	$	571,000	Increase due to sand prices and new tender
Salting	$	2,437,050	Increase due to salt prices and new tender.
North Kawartha Maintenance	$	380,000	NK not continuing with service. Will be done by County for 2019-2020. Report was approved by Council.
Selwyn Maintenance	$	20,400	Increase due to inflation and contract pricing
Ops Safety Devices			
Sign Maintenance	$	224,400	Increase 10% to account of new requests from Council, new projects "share the road" signs as examples. Need to evaluate metrics.
Traffic Signal Mtce.	$	107,000	Increase. Contract with Guild Elec. For streetlight and traffic signals mtce.

Tangible Capital Assets (TCA)

Disbursements

TCA Transportation Plan Projects			
CR 20 Upgrade - CR18 To Selwyn	$	2,473,500	$123,500 Carry Forward from 2019
Transportation Master Plan	$	233,000	$233,000 Carry Forward from 2019
CR4 - CR4 at CR41 - Design Lt. Turn Lane	$	76,500	$76,500 Carry Forward from 2019
Ward St, (CR18) Widening- 3 Lane cross section	$	52,000	$52,000 Carry Forward from 2019
CR14 Causeway - Widening	$	1,880,060	$630,060 Carry Forward from 2019
CR 18/5th Line intersection signalization project	$	49,500	$49,500 Carry Forward from 2019
TCA Engineering Structure Projects			
Wards Bridge	$	109,500	$9,500 Carry Forward from 2019
Firehall Bridge	$	59,500	$9,500 Carry Forward from 2019
Baxter Creek	$	36,000	$36,000 Carry Forward from 2019
Hickey's Bridge	$	9,500	$9,500 Carry Forward from 2019
Deer Bay Creek	$	1,039,500	$1,039,500 Carry Forward from 2019
Nogie's Creek Bridge	$	59,500	$9,500 Carry Forward from 2019
Westwood Bridge	$	6,000	$6,000 Carry Forward from 2019
Girven Bridge	$	45,500	$45,500 Carry Forward from 2019
Burnt Dam Bridge	$	23,500	$23,500 Carry Forward from 2019
Deer Hatchery River Bridge	$	70,000	$70,000 Carry Forward from 2019
Crowe Bridge	$	23,500	$23,500 Carry Forward from 2019
Union Creek Bridge	$	20,000	$20,000 Carry Forward from 2019
Peter's Island Bridge	$	830,000	$30,000 Carry Forward from 2019
Crowe River Bridge - CR504	$	699,500	$699,500 Carry Forward from 2019
CR44 cross-culverts	$	50,000	$50,000 Carry Forward from 2019
Culvert	$	411,930	Moved $192,000 from Operating Budget
TCA Roads Construction Projects			
Cnty Rd 4	$	1,372,255	$60,000 Carry Forward from 2019
Cnty Rd 48	$	70,500	$20,500 Carry Forward from 2019
Cnty Rd 48	$	75,000	$75,000 Carry Forward from 2019
Cnty Rd 504 - Jack lake east .8 km	$	1,077,875	$1,097,875 Carry Forward from 2019 (R504008) & ($307,500) Carry Forward from 2019 (R504160)
Pre-Engineering	$	50,000	Moved from Operating Budget

Infrastructure Services Department

Budget 2020

Change In Accumulated Surplus

		Budget 2020	Notes
TRF fr ISD Equipment LTP- CA	$	(1,770,547)	Per ISD Equipment Reserve Plan
TRF fr Infrast. LTP - CAP	$	(406,938)	Per ISD LTP Reserve Plan
TRF to Infrastructure LTP - CAP	$	48,418	Per ISD LTP Reserve Plan
TRF to ISD Equipment Reserve	$	600,000	Per ISD Equipment Reserve Plan
TRF to ISD Facilities Reserve	$	21,707	Per ISD LTP Reserve Plan
TRF to Trails LTP - OPS	$	3,000	Per Trails LTP Reserve Plan

County/City Landfill

Budget 2020

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Revenue					
Total Operating Revenue	$ (1,894,965)	$ (2,108,203)	$ (1,921,211)	$ (2,298,604)	20%
Total Operating Expenditures	$ 1,894,965	$ 1,839,946	$ 1,921,211	$ 2,298,604	20%
Total Net Operating (Surplus) Deficit	$ -	$ (268,257)	$ -	$ -	
Expenditures					
County/City Landfill Operational Expenditures	$ 1,894,965	$ 1,839,946	$ 1,921,211	$ 2,298,604	20%

Tangible Capital Assets (TCA)

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Revenue					
Total TCA Revenue	$ (1,017,750)	$ (1,017,750)	$ (1,277,500)	$ (940,000)	(26%)
Total TCA Disbursements	$ 240,500	$ 352,700	$ 193,500	$ 212,700	10%
Total Net TCA (Surplus) Deficit	$ (777,250)	$ (665,050)	$ (1,084,000)	$ (727,300)	
Disbursements					
County/City Landfill	$ 755,250	$ 140,862	$ 1,015,000	$ 677,500	(33%)
Amortization	$ 240,500	$ 211,838	$ 216,000	$ 212,700	(2%)
C.A. Clearing	$ (755,250)	$ -	$ (1,037,500)	$ (677,500)	(35%)
Gain or Loss on TCA Disposal	$ -	$ -	$ -	$ -	

Change in Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Transfers from Reserves	$ -	$ -	$ -	$ -	
Total Transfers to Reserves	$ 262,500	$ 262,500	$ 262,500	$ 262,500	
Net Transfers to (from) Reserves	$ 262,500	$ 262,500	$ 262,500	$ 262,500	
Change in Accum. Surplus Invested in TCA	$ 514,750	$ (211,838)	$ 821,500	$ 464,800	(43%)
Total Surplus to (Deficit) From Accum. Surplus	$ 777,250	$ 50,662	$ 1,084,000	$ 727,300	(33%)
Total County/City Landfill Revenue	$ (2,912,715)	$ (3,125,953)	$ (3,198,711)	$ (3,238,604)	1%
Total County/City Landfill Expenditures	$ 2,912,715	$ 2,243,308	$ 3,198,711	$ 3,238,604	1%
Total Net (Surplus) Deficit	$ -	$ (882,645)	$ -	$ -	

- Tax Requirement Analysis	2018		2019	$ 2,020
- Tax Requirement	$ (1,439,056)		$ (1,390,211)	$ (1,417,104)
- Tax $ Increase(Decrease)Over Previous Year's Budget	$ 165,345		$ (48,845)	$ 26,893

County/City Landfill

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Revenue					
Tax Requirement	$ (421,306)	$ (421,306)	$ (112,711)	$ (477,104)	
Recoveries	$ -	$ (20,348)	$ -	$ -	
Landfill Fees	$ (1,473,659)	$ (1,666,550)	$ (1,808,500)	$ (1,821,500)	
Total Operating Revenue	**$ (1,894,965)**	**$ (2,108,203)**	**$ (1,921,211)**	**$ (2,298,604)**	**20%**
Total Operating Expenditures	**$ 1,894,965**	**$ 1,839,946**	**$ 1,921,211**	**$ 2,298,604**	**20%**
Total Net Operating (Surplus) Deficit	**$ -**	**$ (268,257)**	**$ -**	**$ -**	
Expenditures					
Landfill Operational Costs	$ 1,894,965	$ 1,839,946	$ 1,921,211	$ 2,298,604	
County/City Landfill Operational Expenditures	**$ 1,894,965**	**$ 1,839,946**	**$ 1,921,211**	**$ 2,298,604**	**20%**

Tangible Capital Assets (TCA)

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Revenue					
Tax Requirement	$ (1,017,750)	$ (1,017,750)	$ (1,277,500)	$ (940,000)	
Total TCA Revenue	**$ (1,017,750)**	**$ (1,017,750)**	**$ (1,277,500)**	**$ (940,000)**	**(26%)**
Total TCA Disbursements	**$ 240,500**	**$ 352,700**	**$ 193,500**	**$ 212,700**	**10%**
Total Net TCA (Surplus) Deficit	**$ (777,250)**	**$ (665,050)**	**$ (1,084,000)**	**$ (727,300)**	
Disbursements					
County/City Landfill					
Land Improvement	$ 755,250	$ 140,862	$ 1,015,000	$ 677,500	
County/City Landfill	**$ 755,250**	**$ 140,862**	**$ 1,015,000**	**$ 677,500**	**(33%)**
Amortization	**$ 240,500**	**$ 211,838**	**$ 216,000**	**$ 212,700**	**(2%)**
C.A. Clearing	**$ (755,250)**	**$ -**	**$ (1,037,500)**	**$ (677,500)**	**(35%)**
Gain or Loss on TCA Disposal	**$ -**	**$ -**	**$ -**	**$ -**	

County/City Landfill

Budget 2020

Change in Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
TRF fr WM Landfill LTP - CAP	$ -	$ -	$ -	$ -	
Total Transfers from Reserves	**$ -**	**$ -**	**$ -**	**$ -**	
TRF to WM Landfill LTP - OPS	$ 262,500	$ 262,500	$ -	$ -	
TRF to Landfill Post Clos.-OPS	$ -	$ -	$ 262,500	$ 262,500	
TRF to WM Landfill LTP - CAP	$ -	$ -	$ -	$ -	
Total Transfers to Reserves	**$ 262,500**	**$ 262,500**	**$ 262,500**	**$ 262,500**	
Net Transfers to (from) Reserves	**$ 262,500**	**$ 262,500**	**$ 262,500**	**$ 262,500**	
Change in Accum. Surplus Invested in TCA	**$ 514,750**	**$ (211,838)**	**$ 821,500**	**$ 464,800**	**(43%)**
Total Surplus to (Deficit) From Accum. Surplus	**$ 777,250**	**$ 50,662**	**$ 1,084,000**	**$ 727,300**	**(33%)**
Total County/City Landfill Revenue	**$ (2,912,715)**	**$ (3,125,953)**	**$ (3,198,711)**	**$ (3,238,604)**	**1%**
Total County/City Landfill Expenditures	**$ 2,912,715**	**$ 2,243,308**	**$ 3,198,711**	**$ 3,238,604**	**1%**
Total Net (Surplus) Deficit	**$ -**	**$ (882,645)**	**$ -**	**$ -**	

- Tax Requirement Analysis	**2018**		**2019**	**$ 2,020**
- Tax Requirement	$ (1,439,056)		$ (1,390,211)	$ (1,417,104)
- Tax $ Increase(Decrease)Over Previous Year's Budget	$ 165,345		$ (48,845)	$ 26,893

ISD - Waste Management

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Operating					
Revenue					
Total General Operating Revenue	$ (3,048,204)	$ (3,221,589)	$ (3,435,050)	$ (4,414,150)	29%
Total Other Operating Revenue	$ (238,900)	$ (300,232)	$ (241,400)	$ (194,500)	(19%)
Total Operating Revenue	$ (3,287,104)	$ (3,521,821)	$ (3,676,450)	$ (4,608,650)	25%
Total Operating Expenditures	$ 3,549,412	$ 3,193,127	$ 3,821,435	$ 4,800,650	26%
Total Net Operating (Surplus) Deficit	$ 262,308	$ (328,693)	$ 144,985	$ 192,000	32%
Expenditures					
Waste Management - Labour & Benefits	$ 408,779	$ 413,543	$ 417,163	$ 427,522	2%
Waste Management - General Admin. Exp	$ 107,655	$ 86,761	$ 101,411	$ 87,445	(14%)
Waste Recycling - Curbside	$ 1,375,000	$ 1,218,307	$ 1,557,527	$ 1,936,500	24%
Waste Recycling Sites	$ 212,000	$ 184,000	$ 213,200	$ 275,100	29%
Waste Recycling Parks	$ 28,000	$ 22,548	$ 28,000	$ 233,000	732%
School Programs	$ 12,500	$ 2,468	$ 7,500	$ -	(100%)
Recycling Processing	$ 856,500	$ 735,928	$ 837,000	$ 1,037,000	24%
Hazardous Waste	$ 59,500	$ 64,957	$ 73,827	$ 108,000	46%
Composting	$ 12,500	$ 4,496	$ 27,500	$ 25,000	(9%)
Organics, Leaf and Yard	$ 237,500	$ 235,901	$ 319,300	$ 421,300	32%
Hazardous Waste Depots	$ 187,478	$ 178,471	$ 183,007	$ 194,783	6%
Other Depot Collection	$ 52,000	$ 45,747	$ 56,000	$ 55,000	(2%)
Tangible Capital Assets (TCA)					
Revenue					
Total TCA Revenue	$ (41,015)	$ (41,015)	$ (25,000)	$ (66,015)	164%
Total TCA Disbursements	$ -	$ 8,278	$ 7,700	$ 6,300	(18%)
Total Net TCA (Surplus) Deficit	$ (41,015)	$ (32,737)	$ (17,300)	$ (59,715)	
Disbursements					
TCA Disbursements	$ -	$ -	$ -	$ -	
Amortization	$ -	$ 8,278	$ 7,700	$ 6,300	(18%)
TCA Clearing	$ -	$ -	$ -	$ -	
Gain or Loss on TCA Disposal	$ -	$ -	$ -	$ -	
Change in Accumulated Surplus					
Total Transfers from Reserves	$ (262,308)	$ (262,308)	$ (176,000)	$ (192,000)	9%
Total Transfers to Reserves	$ 41,015	$ 94,379	$ 56,015	$ 66,015	18%
Net transfers to (from) Reserves	$ (221,293)	$ (167,929)	$ (119,985)	$ (125,985)	5%
Change in Accum. Surplus Invested in TCA	$ -	$ (8,279)	$ (7,700)	$ (6,300)	(18%)
Total Surplus to (Deficit from) Accum. Surplus	$ (221,293)	$ (176,208)	$ (127,685)	$ (132,285)	4%
Total Waste Management Revenue	$ (3,590,427)	$ (3,825,144)	$ (3,877,450)	$ (4,866,665)	26%
Total Waste Management Expenditures	$ 3,590,427	$ 3,287,505	$ 3,877,450	$ 4,866,665	26%
Total Net (Surplus) Deficit	$ -	$ (537,638)	$ -	$ -	

- Tax Requirement Analysis	2018		2019	2020
- Tax Requirement	$ (1,934,770)		$ (2,179,535)	$ (3,392,530)
- Tax $ Increase(Decrease) Over Previous Year Budget	$ 114,219		$ 244,765	$ 1,212,995

Peterborough County

Our History - Your Future

ISD - Waste Management

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Operating					
Revenue					
Waste Management General					
Tax Requirement	$ (1,893,755)	$ (1,893,755)	$ (2,154,535)	$ (3,326,515)	
Marketed Materials Revenues	$ (459,000)	$ (615,910)	$ (575,380)	$ (382,500)	
Municipal Recoveries	$ -	$ (9,768)	$ -	$ -	
Recoveries	$ (6,500)	$ (320)	$ -	$ -	
Product Sales	$ -	$ (3,615)	$ -	$ -	
RPRA Blue Box Cost Recovery	$ (688,949)	$ (698,222)	$ (705,135)	$ (705,135)	
Total General Operating Revenue	**$ (3,048,204)**	**$ (3,221,589)**	**$ (3,435,050)**	**$ (4,414,150)**	**29%**
Other Services					
Private Road Curbside	$ (80,000)	$ (73,102)	$ (70,000)	$ -	
RPRA MHSW Cost Recovery	$ (60,000)	$ (103,805)	$ (60,000)	$ (60,000)	
WEEE Recovery	$ (30,000)	$ (42,006)	$ (35,000)	$ (35,000)	
Sales - Compost Program	$ (6,000)	$ (10,890)	$ (13,000)	$ (16,000)	
Equip. Rental Recycling Sites	$ (400)	$ (530)	$ (400)	$ (500)	
Trailer Parks	$ -	$ 404	$ -	$ -	
Sales - Caddies	$ (500)	$ (3,750)	$ (1,000)	$ (1,000)	
Sales - Blue Boxes	$ (3,000)	$ (5,539)	$ (5,000)	$ (5,000)	
Municipalities- Site Added	$ (40,000)	$ (37,041)	$ (38,000)	$ (50,000)	
Other Coll. Recycle.-Curbside	$ (19,000)	$ (23,100)	$ (19,000)	$ (27,000)	
Blue Boxes	$ -	$ (873)	$ -	$ -	
Total Other Operating Revenue	**$ (238,900)**	**$ (300,232)**	**$ (241,400)**	**$ (194,500)**	**(19%)**
Total Operating Revenue	**$ (3,287,104)**	**$ (3,521,821)**	**$ (3,676,450)**	**$ (4,608,650)**	**25%**
Total Operating Expenditures	**$ 3,549,412**	**$ 3,193,127**	**$ 3,821,435**	**$ 4,800,650**	**26%**
Total Net Operating (Surplus) Deficit	**$ 262,308**	**$ (328,693)**	**$ 144,985**	**$ 192,000**	**32%**
Expenditures					
Waste Management - Labour & Benefits					
Salaries	$ 304,575	$ 308,293	$ 311,448	$ 316,565	
Statutory Benefits	$ 63,062	$ 64,198	$ 64,660	$ 66,751	
Health Benefits	$ 41,142	$ 41,053	$ 41,055	$ 44,206	
Waste Management - Labour & Benefits	**$ 408,779**	**$ 413,543**	**$ 417,163**	**$ 427,522**	**2%**

ISD - Waste Management

Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Waste Management - General Admin									
Advertising	$	30,000	$	23,824	$	30,000	$	30,000	
Courier	$	150	$	33	$	50	$	50	
Photocopier	$	5,500	$	5,349	$	5,500	$	5,460	
Postage	$	500	$	156	$	500	$	300	
Office Supplies	$	2,000	$	1,576	$	2,000	$	1,500	
Membership	$	1,000	$	529	$	1,000	$	1,000	
Staff Development	$	3,500	$	1,901	$	3,500	$	3,500	
Conventions	$	2,000	$	611	$	1,500	$	1,500	
Accommodation	$	1,000	$	558	$	1,000	$	1,000	
Meals	$	2,000	$	1,713	$	1,500	$	1,500	
Travel	$	1,850	$	1,870	$	1,850	$	1,850	
Billable/Recoverable Expenses	$	-	$	4,542	$	-	$	-	
Vehicle Maintenance	$	1,500	$	4,373	$	2,500	$	2,500	
Insurance	$	21,115	$	21,375	$	21,841	$	22,420	
Criminal Background Checks	$	200	$	176	$	200	$	200	
Adopt-A-Road Program	$	500	$	157	$	500	$	500	
Vehicle Fuel	$	4,000	$	5,618	$	4,500	$	5,500	
Contingency	$	19,000	$	-	$	15,000	$	-	
IT Hardware	$	5,340	$	4,695	$	-	$	-	
IT Software	$	-	$	246	$	250	$	250	
Mobile Devices	$	1,050	$	460	$	1,370	$	1,500	
Telephone	$	2,450	$	4,510	$	4,700	$	4,520	
Financial Audit Fees	$	3,000	$	2,460	$	2,150	$	2,395	
Interest and Penalties	$	-	$	28	$	-	$	-	
Waste Management - General Admin. Exp	**$**	**107,655**	**$**	**86,761**	**$**	**101,411**	**$**	**87,445**	**(14%)**
Waste Recycling - Curbside									
Advertising	$	15,000	$	6,045	$	15,000	$	15,000	
Blue Boxes for Resale	$	15,000	$	13,164	$	15,000	$	16,500	
Waste Recycling Curbside	$	1,265,000	$	1,133,193	$	1,457,527	$	1,905,000	
Private Road Curbside	$	80,000	$	65,905	$	70,000	$	-	
Waste Recycling - Curbside	**$**	**1,375,000**	**$**	**1,218,307**	**$**	**1,557,527**	**$**	**1,936,500**	**24%**
Waste Recycling Sites									
Advertising	$	7,000	$	6,072	$	5,500	$	4,500	
Telephone	$	-	$	537	$	700	$	600	
Equipment Maint. Bins	$	30,000	$	25,484	$	32,000	$	-	
Container Haulage	$	175,000	$	151,907	$	175,000	$	270,000	
Waste Recycling Sites	**$**	**212,000**	**$**	**184,000**	**$**	**213,200**	**$**	**275,100**	**29%**

Peterborough County

ISD - Waste Management

Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Waste Recycling Parks									
Advertising	$	1,500	$	1,107	$	1,500	$	1,500	
Caddies for Resale	$	3,500	$	3,992	$	3,500	$	3,500	
Trucking Contract	$	23,000	$	17,449	$	23,000	$	228,000	
Waste Recycling Parks	**$**	**28,000**	**$**	**22,548**	**$**	**28,000**	**$**	**233,000**	**732%**
School Programs									
School Recycling Program	$	12,500	$	2,468	$	7,500	$	-	
School Programs	**$**	**12,500**	**$**	**2,468**	**$**	**7,500**	**$**	**-**	**(100%)**
Recycling Processing									
Recycling Processing	$	640,000	$	636,653	$	748,000	$	925,000	
Recycling Process Audit Fees	$	160,000	$	41,352	$	50,000	$	12,000	
City TCA Maint. Fees	$	56,500	$	57,923	$	39,000	$	100,000	
Recycling Processing	**$**	**856,500**	**$**	**735,928**	**$**	**837,000**	**$**	**1,037,000**	**24%**
Hazardous Waste									
Collection Days	$	10,000	$	10,921	$	10,000	$	10,000	
Advertising	$	4,500	$	507	$	4,500	$	1,000	
City TCA/Purchase Service	$	45,000	$	53,529	$	59,327	$	97,000	
Hazardous Waste	**$**	**59,500**	**$**	**64,957**	**$**	**73,827**	**$**	**108,000**	**46%**
Composting									
Advertising	$	1,000	$	233	$	1,000	$	1,000	
Composting - Program Costs	$	5,000	$	1,302	$	4,000	$	1,000	
Composters	$	6,500	$	2,961	$	22,500	$	23,000	
Composting	**$**	**12,500**	**$**	**4,496**	**$**	**27,500**	**$**	**25,000**	**(9%)**
Organics, Leaf and Yard									
Advertising - Leaf & Yard	$	7,500	$	6,863	$	7,500	$	7,500	
Leaf & Yard Collection	$	165,000	$	144,721	$	170,000	$	170,000	
Advertising	$	1,000	$	-	$	1,000	$	1,000	
Organics - Items for Resale	$	6,500	$	14,526	$	-	$	-	
Organics Equip. Maint.	$	17,500	$	11,880	$	5,800	$	5,800	
Organics Program	$	40,000	$	57,911	$	135,000	$	237,000	
Organics, Leaf and Yard	**$**	**237,500**	**$**	**235,901**	**$**	**319,300**	**$**	**421,300**	**32%**

ISD - Waste Management

Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Hazardous Waste Depots									
Salaries	$	101,538	$	77,408	$	106,315	$	108,350	
CPP	$	3,793	$	3,362	$	3,998	$	4,218	
EI	$	1,924	$	1,799	$	1,896	$	1,933	
EHT	$	1,904	$	1,521	$	1,938	$	1,976	
WSIB	$	3,124	$	2,401	$	3,181	$	3,405	
Hazardous Waste Depots - Wages & Benefits	$	112,283	$	86,491	$	117,327	$	119,883	
Advertising	$	1,500	$	-	$	1,500	$	1,500	
Travel	$	1,000	$	-	$	1,000	$	-	
Supplies	$	3,000	$	2,877	$	4,000	$	4,000	
HWD - Support Maint.	$	12,000	$	13,195	$	12,000	$	12,000	
Mobile Devices	$	1,695	$	2,115	$	2,180	$	2,400	
Facilities/Equipment (Non TCA)	$	-	$	-	$	-	$	10,000	
H.W.D. Collection	$	56,000	$	73,793	$	45,000	$	45,000	
Hazardous Waste Depots	**$**	**187,478**	**$**	**178,471**	**$**	**183,007**	**$**	**194,783**	**6%**
Other Depot Collection									
Advertising	$	1,000	$	620	$	2,000	$	1,000	
Durable Plastics Collection	$	20,000	$	5,132	$	20,000	$	20,000	
Carpet Collection	$	1,000	$	-	$	-	$	-	
Mattress Collection	$	6,000	$	4,992	$	6,000	$	6,000	
WEEE Payments to Townships	$	24,000	$	35,004	$	28,000	$	28,000	
Other Depot Collection	**$**	**52,000**	**$**	**45,747**	**$**	**56,000**	**$**	**55,000**	**(2%)**

Tangible Capital Assets (TCA)

Revenue

Tax Requirement	$	(41,015)	$	(41,015)	$	(25,000)	$	(66,015)	
Total TCA Revenue	**$**	**(41,015)**	**$**	**(41,015)**	**$**	**(25,000)**	**$**	**(66,015)**	**164%**
Total TCA Disbursements	**$**	**-**	**$**	**8,278**	**$**	**7,700**	**$**	**6,300**	**(18%)**
Total Net TCA (Surplus) Deficit	**$**	**(41,015)**	**$**	**(32,737)**	**$**	**(17,300)**	**$**	**(59,715)**	

Disbursements

TCA Disbursements	**$**	**-**	**$**	**-**	**$**	**-**	**$**	**-**	
Amortization	**$**	**-**	**$**	**8,278**	**$**	**7,700**	**$**	**6,300**	**(18%)**
TCA Clearing	**$**	**-**	**$**	**-**	**$**	**-**	**$**	**-**	
Gain or Loss on TCA Disposal	**$**	**-**	**$**	**-**	**$**	**-**	**$**	**-**	

Peterborough County
Our History - Your Future

ISD - Waste Management

Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Change in Accumulated Surplus									
TRF fr WM LTP - OPS	$	(262,308)	$	(262,308)	$	(92,000)	$	(100,000)	
TRF fr WM Depot - LTP	$	-	$	-	$	(30,000)	$	-	
TRF fr Carry Forward Funds - OPS	$	-	$	-	$	(54,000)	$	(92,000)	
Total Transfers from Reserves	**$**	**(262,308)**	**$**	**(262,308)**	**$**	**(176,000)**	**$**	**(192,000)**	**9%**
TRF to Carry Forward Funds - OPS	$	-	$	54,000	$	-	$	-	
TRF to WM LTP - CAP	$	5,000	$	-	$	-	$	31,015	
TRF to WM Curbside LTP - CAP	$	-	$	-	$	10,000	$	15,000	
TRF to WM Depot LTP - CAP	$	10,000	$	-	$	15,000	$	20,000	
TRF to Working Funds Gen.-OPS	$	26,015	$	40,379	$	-	$	-	
TRF to WM LTP - OPS	$	-	$	-	$	31,015	$	-	
Total Transfers to Reserves	**$**	**41,015**	**$**	**94,379**	**$**	**56,015**	**$**	**66,015**	**18%**
Net transfers to (from) Reserves	**$**	**(221,293)**	**$**	**(167,929)**	**$**	**(119,985)**	**$**	**(125,985)**	**5%**
Equipment	$	-	$	(8,279)	$	(7,700)	$	(6,300)	
Change in Accum. Surplus Invested in TCA	**$**	**-**	**$**	**(8,279)**	**$**	**(7,700)**	**$**	**(6,300)**	**(18%)**
Total Surplus to (Deficit from) Accum. Surplus	**$**	**(221,293)**	**$**	**(176,208)**	**$**	**(127,685)**	**$**	**(132,285)**	**4%**
Total Waste Management Revenue	**$**	**(3,590,427)**	**$**	**(3,825,144)**	**$**	**(3,877,450)**	**$**	**(4,866,665)**	**26%**
Total Waste Management Expenditures	**$**	**3,590,427**	**$**	**3,287,505**	**$**	**3,877,450**	**$**	**4,866,665**	**26%**
Total Net (Surplus) Deficit	**$**	**-**	**$**	**(537,638)**	**$**	**-**	**$**	**-**	

- Tax Requirement Analysis		**2018**			**2019**		**2020**
- Tax Requirement	$	(1,934,770)		$	(2,179,535)	$	(3,392,530)
- Tax $ Increase(Decrease) Over Previous Year Budget	$	114,219		$	244,765	$	1,212,995

ISD - Waste Management

Budget 2020

		Budget 2020	Notes

Operating

Revenue

		Budget 2020	Notes
Other Services			
Private Road Curbside	$	-	Per Council decision in 2019 that this cost would be transferred to tax levy.
RPRA MHSW Cost Recovery	$	(60,000)	To be implemented in 2021
Sales - Compost Program	$	(16,000)	Increase fees to $48.68 for digester, $26.55 for composter.
Municipalities- Site Added	$	(50,000)	Direct cost recovery - increase on expenditure side to match
Other Coll. Recycle.-Curbside	$	(27,000)	increase revenue corresponds with increased expenditure. Cost recovery only.

Expenditures

		Budget 2020	Notes
Waste Management - General Admin			
Advertising	$	30,000	Best practice calls for $1/hh/yr to access funding from Stewardship Ontario. Need to demonstrate $1 per year per household for promotion in order to receive maximum revenue from Stewardship Ontario
Membership	$	1,000	MWA Annual Membership ($700), SWANA registration ($300)
Staff Development	$	3,500	CS - 2 Fleming LDS courses ($1800), TS - MOLO ($1600)
Conventions	$	1,500	2 staff - MWA Spring Workshop ($1,000), 2 staff, MWA Fall Workshop ($500)
Contingency	$	-	included in GL # 1-45-4506-5940
Waste Recycling - Curbside			
Advertising	$	15,000	New contract may require additional advertising. Look at this line item with Tara for potential decrease in 2021 budget.
Blue Boxes for Resale	$	16,500	Boxes increased in price by appx $1/box
Private Road Curbside	$	-	incorporated into curbside collection
School Programs			
School Recycling Program	$	-	Program cancelled in 2019
Recycling Processing			
City TCA Maint. Fees	$	100,000	MRF Transition upgrades - provided by City in late summer - $100k is a placeholder
Composting			
Advertising	$	1,000	Interest in green bin program may require advertising.
Composters	$	23,000	Direct revenue/expenditure offset

ISD - Waste Management

Budget 2020

		Budget 2020	Notes
Organics, Leaf and Yard			
Leaf & Yard Collection	$	170,000	Contract extension in 2019 plus City price increase. Do use 5 year actual as costs increasing.
Organics Program	$	237,000	$90kfor Organics Pgm -Ops/Implementation Plan/Collection RFP which is to be funded from the WM General LTP reserve plan. Keep budget at 2019 levy per Tara. 92k carry over from 2019 - 80K Ops/Implementation Plan/Collection RFP and 12k for molok purchase.
Hazardous Waste Depots			
Supplies	$	4,000	Safety equipment for students. New students being hired requires safety equipment.
Facilities/Equipment (Non TCA)	$	10,000	Funded from Gen LTP reserve plan - MHSW Fencing for Depots
Other Depot Collection			
Advertising	$	1,000	Advertising reduced as recommending that bulky plastic program be removed.
Mattress Collection	$	6,000	Increasing usage for this program.

Change in Accumulated Surplus

TRF fr WM LTP - OPS	$	(100,000)	per WM general LTP - $90k for organics program & $10k - fencing for depots (general).
TRF fr Carry Forward Funds - OPS	$	(92,000)	80K Ops/Implementation Plan/Collection RFP and 12k for molok purchase.
TRF to WM LTP - CAP	$	31,015	per WM General LTP reserve plan
TRF to WM Curbside LTP - CAP	$	15,000	per WM Curbside LTP reserve plan
TRF to WM Depot LTP - CAP	$	20,000	per WM Depot LTP reserve plan

Peterborough County/City Paramedics (PCCP)

Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Revenue									
Total Operating Revenue	$	(15,731,520)	$	(16,338,547)	$	(16,658,692)	$	(17,307,497)	4%
Total Operating Expenditures	$	15,796,520	$	16,151,973	$	16,966,574	$	17,515,689	3%
Total Net Operating (Surplus) Deficit	$	65,000	$	(186,574)	$	307,882	$	208,192	
Expenditures									
PCCP - Senior Management	$	519,968	$	533,581	$	529,745	$	531,679	0%
PCCP - Supervisors	$	1,109,590	$	1,110,849	$	1,153,088	$	1,129,898	(2%)
PCCP - Administrative Support	$	396,526	$	403,779	$	432,716	$	432,454	
PCCP - Administrative Expenses	$	1,032,250	$	1,025,829	$	1,061,054	$	1,084,093	2%
Paramedic Full Time Salaries & Benefits	$	7,021,237	$	7,239,868	$	8,062,540	$	8,469,173	5%
Paramedic Part Time Salaries & Benefits	$	3,281,791	$	3,506,194	$	3,277,729	$	3,352,470	2%
Other Operation Paramedic Costs	$	179,300	$	159,820	$	178,000	$	170,500	(4%)
PCCP Vehicles/Insurance	$	545,523	$	576,485	$	575,432	$	582,030	1%
Patient Care Equipment & Supplies	$	471,000	$	467,246	$	503,000	$	520,000	3%
Cross Border Billings	$	35,000	$	20,610	$	35,000	$	35,000	
Peterborough Facility	$	705,229	$	674,129	$	657,128	$	682,720	4%
Lakefield Facility	$	81,554	$	60,959	$	79,754	$	72,220	(9%)
Apsley Facility	$	94,169	$	91,198	$	87,688	$	99,005	13%
Norwood Facility	$	74,956	$	60,713	$	66,656	$	65,410	(2%)
Buckhorn Facility	$	29,694	$	16,693	$	21,246	$	19,270	(9%)
Clonsilla Facility	$	218,732	$	204,020	$	245,799	$	269,766	10%

Tangible Capital Assets (TCA)

		Budget 2018		Actuals 2018		Budget 2019		Budget 2020	Budget % Change
Revenue									
Total TCA Revenue	$	(791,681)	$	(755,869)	$	(819,024)	$	(851,611)	4%
Total TCA Disbursements	$	667,850	$	736,539	$	652,850	$	671,500	3%
Total Net TCA (Surplus) Deficit	$	(123,831)	$	(19,329)	$	(166,174)	$	(180,111)	
Disbursements									
PCCP - Administrative Expenses	$	-	$	-	$	-	$	-	
PCCP Vehicles	$	499,377	$	547,500	$	645,694	$	552,000	(15%)
Patient Care Equipment & Supplies	$	11,800	$	-	$	9,664	$	813,450	8317%
PCCP Facilities	$	29,500	$	11,704	$	60,000	$	37,000	(38%)
Amortization	$	667,850	$	738,416	$	667,850	$	670,500	0%
TCA Clearing	$	(540,677)	$	(547,500)	$	(715,358)	$	(1,365,450)	91%
Gain or Loss on TCA Disposal	$	-	$	(13,581)	$	(15,000)	$	(36,000)	140%

Peterborough County/City Paramedics (PCCP)

Budget 2020

Change In Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Transfers from Reserves	**$ (605,677)**	**$ (605,677)**	**$ (1,023,240)**	**$ (1,610,642)**	**57%**
Total Transfers to Reserves	**$ 791,681**	**$ 1,101,638**	**$ 819,024**	**$ 851,611**	**4%**
Net transfers to and (from) Reserves	**$ 186,004**	**$ 495,961**	**$ (204,216)**	**$ (759,031)**	**272%**
Change in Accum. Surplus Invested in TCA	**$ (127,173)**	**$ (191,955)**	**$ 62,508**	**$ 730,950**	**1069%**
Total Surplus to (Deficit from) Accum. Surplus	**$ 58,831**	**$ 304,006**	**$ (141,708)**	**$ (28,081)**	
Total PCCP Revenue	**$ (17,128,878)**	**$ (17,700,092)**	**$ (18,500,956)**	**$ (19,769,750)**	**7%**
Total PCCP Expenditures	**$ 17,128,878**	**$ 17,798,195**	**$ 18,500,956**	**$ 19,769,750**	**7%**
Total Net (Surplus) Deficit	**$ -**	**$ 98,103**	**$ -**	**$ -**	

- Tax Requirement Analysis	**2018**		**2019**	**2020**
- Tax Requirement	$ (3,390,628)		$ (3,497,732)	$ (3,687,027)
- Tax $ Increase (Decrease) Over Previous Year Budget	$ 66,459		$ 107,104	$ 189,295

Peterborough County/City Paramedics (PCCP)
Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Revenue					
Tax Requirement	$ (3,063,030)	$ (3,063,030)	$ (3,158,820)	$ (3,334,630)	
Recoveries	$ (62,000)	$ (412,127)	$ (47,000)	$ (70,000)	
FCM Funding - Solar Project	$ (13,100)	$ (26,334)	$ -	$ -	
Province - Land Ambulance	$ (7,811,964)	$ (7,833,660)	$ (8,092,075)	$ (8,480,172)	
Province - Offload Nurse	$ (450,600)	$ (450,683)	$ (450,683)	$ (450,683)	
Cross Border	$ -	$ -	$ (20,000)	$ (20,000)	
City of Peterborough	$ (4,330,826)	$ (4,552,712)	$ (4,890,114)	$ (4,952,012)	
Total Operating Revenue	**$ (15,731,520)**	**$ (16,338,547)**	**$ (16,658,692)**	**$ (17,307,497)**	**4%**
Total Operating Expenditures	**$ 15,796,520**	**$ 16,151,973**	**$ 16,966,574**	**$ 17,515,689**	**3%**
Total Net Operating (Surplus) Deficit	**$ 65,000**	**$ (186,574)**	**$ 307,882**	**$ 208,192**	
Expenditures					
PCCP - Senior Management					
Salaries	$ 401,556	$ 409,569	$ 410,095	$ 417,616	
Statutory Benefits	$ 87,499	$ 89,198	$ 89,098	$ 81,045	
Health Benefits	$ 30,913	$ 34,814	$ 30,552	$ 33,019	
PCCP - Senior Management	**$ 519,968**	**$ 533,581**	**$ 529,745**	**$ 531,679**	**0%**
PCCP - Supervisors					
Salaries	$ 849,458	$ 855,675	$ 888,589	$ 884,010	
Statutory Benefits	$ 179,475	$ 177,569	$ 184,210	$ 162,006	
Health Benefits	$ 61,826	$ 53,230	$ 61,103	$ 66,038	
Employee Assistance Program	$ 1,000	$ 160	$ 1,000	$ 1,000	
Pay In Lieu of Benefits	$ 17,831	$ 24,215	$ 18,186	$ 16,845	
Non Statutory Benefits	$ 80,657	$ 77,605	$ 80,289	$ 83,883	
PCCP - Supervisors	**$ 1,109,590**	**$ 1,110,849**	**$ 1,153,088**	**$ 1,129,898**	**(2%)**
PCCP - Administrative Support					
Salaries	$ 294,688	$ 298,684	$ 320,579	$ 326,545	
Statutory Benefits	$ 63,751	$ 71,396	$ 74,956	$ 65,241	
Non Statutory Benefits	$ 38,087	$ 33,698	$ 37,181	$ 40,668	
PCCP - Administrative Support	**$ 396,526**	**$ 403,779**	**$ 432,716**	**$ 432,454**	
PCCP - Administrative Expenses					
Advertising	$ 1,000	$ -	$ 1,000	$ 1,000	
Courier	$ 2,600	$ 1,326	$ 2,600	$ 2,000	
Photocopier	$ 9,000	$ 6,342	$ 9,000	$ 6,470	

Peterborough County/City Paramedics (PCCP)

Budget 2020

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Postage	$ 500	$ 145	$ 500	$ 300	
Office Supplies	$ 17,000	$ 11,659	$ 17,000	$ 15,000	
Subscriptions	$ 1,000	$ 556	$ 1,000	$ -	
Membership	$ 4,500	$ 4,325	$ 4,600	$ 4,600	
Staff Development	$ 10,000	$ 10,063	$ 10,000	$ 10,000	
Conventions	$ 10,000	$ 9,103	$ 9,000	$ 9,000	
Accommodation	$ 9,000	$ 7,259	$ 8,000	$ 8,000	
Meals	$ 5,000	$ 5,407	$ 5,000	$ 5,000	
Travel	$ 1,100	$ 882	$ 900	$ 900	
Billable/Recoverable Expenses	$ -	$ 221	$ -	$ -	
Criminal Background Checks	$ 500	$ 96	$ 6,000	$ 250	
Havelock Jamboree Exp.	$ 500	$ 418	$ 500	$ 500	
Public Relations	$ 13,000	$ 12,026	$ 13,000	$ 13,000	
GIS tracking	$ 20,200	$ 19,932	$ 26,000	$ 30,000	
PAD Program	$ 4,000	$ 3,583	$ 4,000	$ 4,000	
Honour Guard	$ 3,000	$ 1,315	$ 2,000	$ 1,500	
IT Hardware	$ 24,940	$ 25,996	$ 13,890	$ 9,400	
IT Software	$ 92,465	$ 92,833	$ 109,590	$ 138,980	
Satellite	$ -	$ 1,068	$ 1,200	$ 1,100	
Telephone	$ 10,020	$ 8,953	$ 10,020	$ 9,470	
Furniture	$ 6,000	$ 6,925	$ 6,000	$ 6,000	
Consultant Services	$ 10,000	$ 14,002	$ 21,500	$ 14,000	
Financial Audit Fees	$ 13,860	$ 11,021	$ 9,550	$ 11,700	
Legal Services	$ 45,000	$ 53,369	$ 45,000	$ 45,000	
Offload Nursing	$ 450,600	$ 449,446	$ 450,600	$ 450,683	
Interest and Penalties	$ 500	$ 594	$ 650	$ 650	
Internal Tsf. Gen.Admin-PCCP	$ 266,965	$ 266,965	$ 272,954	$ 285,590	
PCCP - Administrative Expenses	**$ 1,032,250**	**$ 1,025,829**	**$ 1,061,054**	**$ 1,084,093**	**2%**
Paramedic Full Time Salaries & Benefits					
Salaries	$ 5,217,990	$ 4,938,150	$ 5,917,443	$ 5,999,719	
Statutory Benefits	$ 1,264,591	$ 1,797,901	$ 1,534,532	$ 1,800,889	
Meal Allowance	$ 4,000	$ 2,484	$ 49,533	$ 43,000	
Health Benefits	$ 534,656	$ 501,332	$ 561,032	$ 625,565	
Non Statutory Benefits	$ 538,656	$ 503,816	$ 610,565	$ 668,565	
Paramedic Full Time Salaries & Benefits	**$ 7,021,237**	**$ 7,239,868**	**$ 8,062,540**	**$ 8,469,173**	**5%**
Paramedic Part Time Salaries & Benefits					
Salaries	$ 2,600,007	$ 2,702,364	$ 2,559,920	$ 2,661,169	
Statutory Benefits	$ 350,089	$ 455,918	$ 377,686	$ 320,409	
Pay In Lieu of Benefits	$ 329,595	$ 346,437	$ 338,022	$ 353,393	
Meal Allowance	$ 2,100	$ 1,476	$ 2,100	$ 17,500	
Non Statutory Benefits	$ 331,695	$ 347,913	$ 340,122	$ 370,893	
Paramedic Part Time Salaries & Benefits	**$ 3,281,791**	**$ 3,506,194**	**$ 3,277,729**	**$ 3,352,470**	**2%**

Peterborough County
Our History - Your Future

Peterborough County/City Paramedics (PCCP)

Budget 2020

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Other Operation Paramedic Costs					
Employee Assistance Program	$ 3,000	$ 857	$ 3,000	$ 3,000	
Staff Development	$ 15,000	$ 14,328	$ 15,000	$ 15,000	
Meals	$ 12,000	$ 12,944	$ 12,000	$ 12,000	
Meals Offload	$ 1,500	$ 2,284	$ 2,000	$ -	
Travel	$ 500	$ 407	$ 500	$ 500	
Recruitment Advertising	$ 500	$ -	$ 1,000	$ 500	
Health & Safety	$ 20,000	$ 7,694	$ 10,000	$ 10,000	
Uniforms	$ 75,000	$ 67,819	$ 80,000	$ 75,000	
Mobile Devices	$ 12,500	$ 11,250	$ 12,500	$ 11,500	
Answering Service	$ 31,800	$ 34,384	$ 35,000	$ 36,000	
Professional Fees	$ 7,500	$ 7,853	$ 7,000	$ 7,000	
Other Operation Paramedic Costs	**$ 179,300**	**$ 159,820**	**$ 178,000**	**$ 170,500**	**(4%)**
PCCP Vehicles/Insurance					
Vehicle Maintenance	$ 172,600	$ 183,282	$ 172,600	$ 172,600	
Insurance	$ 95,423	$ 96,196	$ 97,332	$ 96,630	
Tires & Tire Repairs	$ 12,000	$ 11,848	$ 15,000	$ 15,000	
Vehicle Fuel	$ 250,000	$ 271,784	$ 285,000	$ 292,000	
Vehicle Licences	$ 5,500	$ 5,348	$ 5,500	$ 5,800	
Ambulance- Solar Panel Prgm.	$ 10,000	$ 8,026	$ -	$ -	
PCCP Vehicles/Insurance	**$ 545,523**	**$ 576,485**	**$ 575,432**	**$ 582,030**	**1%**
Patient Care Equipment & Supplies					
Drugs	$ 63,000	$ 64,570	$ 70,000	$ 75,000	
Pandemic Supplies	$ 10,000	$ 11,077	$ 10,000	$ 10,000	
Medical Disposable Supplies	$ 190,000	$ 203,234	$ 200,000	$ 220,000	
Medical Non Disposable Sup.	$ 45,000	$ 37,785	$ 45,000	$ 45,000	
Oxygen and Other Gases	$ 23,000	$ 11,107	$ 18,000	$ 15,000	
Laundry and Bedding	$ 85,000	$ 83,738	$ 95,000	$ 90,000	
Equipment Maint. /Repairs	$ 55,000	$ 55,734	$ 65,000	$ 65,000	
Patient Care Equipment & Supplies	**$ 471,000**	**$ 467,246**	**$ 503,000**	**$ 520,000**	**3%**
Cross Border Billings					
Cross Border Billing	$ 35,000	$ 20,610	$ 35,000	$ 35,000	
Cross Border Billings	**$ 35,000**	**$ 20,610**	**$ 35,000**	**$ 35,000**	
Peterborough Facility					
Insurance	$ 4,811	$ 4,284	$ 4,908	$ 3,520	
Managed Network	$ 8,418	$ 8,901	$ 8,220	$ 5,700	
Janitorial Services - Other	$ 1,000	$ 529	$ 500	$ 500	
Janitorial Services	$ 105,000	$ 85,898	$ 90,000	$ 90,000	
Janitorial Supplies	$ 10,000	$ 10,109	$ 9,500	$ 9,500	
Heating	$ 15,000	$ 17,121	$ 15,000	$ 15,000	
Security	$ 2,500	$ 41	$ 500	$ 500	
Building Repairs and Mtce.	$ 70,000	$ 68,941	$ 55,000	$ 84,500	
Energy Retro Fit/Upgrades	$ 17,500	$ 16,585	$ 2,500	$ 2,500	

Peterborough County/City Paramedics (PCCP)

Budget 2020

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Hydro	$ 45,000	$ 39,287	$ 45,000	$ 45,000	
Parking Lot Maint./Snow Plowing	$ 18,000	$ 14,544	$ 18,000	$ 18,000	
Garbage Collection	$ 6,500	$ 6,391	$ 6,500	$ 6,500	
Rent/Lease	$ 401,500	$ 401,500	$ 401,500	$ 401,500	
Peterborough Facility	**$ 705,229**	**$ 674,129**	**$ 657,128**	**$ 682,720**	**4%**
Lakefield Facility					
Managed Network	$ 1,044	$ 958	$ 1,044	$ 1,010	
Telephone	$ 1,000	$ 899	$ 300	$ -	
Janitorial Services - Other	$ 510	$ 448	$ 510	$ 510	
Janitorial Services	$ 33,600	$ 26,593	$ 32,000	$ 32,000	
Heating & Air Conditioning	$ 4,500	$ 3,161	$ 4,500	$ 4,500	
Building Repairs and Mtce.	$ 15,000	$ 12,855	$ 19,000	$ 15,000	
Energy Retro Fit/Upgrades	$ 2,500	$ 2,029	$ -	$ -	
Hydro	$ 9,200	$ 7,503	$ 9,200	$ 9,200	
Snow Removal	$ 10,200	$ 4,457	$ 9,200	$ 6,000	
Garbage Collection	$ 4,000	$ 2,056	$ 4,000	$ 4,000	
Lakefield Facility	**$ 81,554**	**$ 60,959**	**$ 79,754**	**$ 72,220**	**(9%)**
Apsley Facility					
Insurance	$ 994	$ 976	$ 1,013	$ 750	
Managed Network	$ 1,320	$ 1,443	$ 1,320	$ 1,710	
Telephone	$ 1,000	$ 1,068	$ 300	$ -	
Janitorial Services - Other	$ 510	$ 387	$ 510	$ 500	
Janitorial Services	$ 9,000	$ 6,744	$ 18,000	$ 18,000	
Heating & Air Conditioning	$ 7,500	$ 7,098	$ 7,500	$ 7,500	
Building Repairs and Mtce.	$ 27,000	$ 30,011	$ 12,000	$ 25,500	
Energy Retro Fit/Upgrades	$ 2,500	$ 530	$ 2,500	$ 500	
Hydro	$ 6,500	$ 5,308	$ 6,500	$ 6,500	
Garbage Collection	$ 2,000	$ 1,789	$ 2,200	$ 2,200	
Rent/Lease	$ 35,845	$ 35,845	$ 35,845	$ 35,845	
Apsley Facility	**$ 94,169**	**$ 91,198**	**$ 87,688**	**$ 99,005**	**13%**
Norwood Facility					
Managed Network	$ 1,356	$ 1,221	$ 1,356	$ 1,410	
Telephone	$ 1,000	$ 1,038	$ 300	$ -	
Janitorial Services - Other	$ 600	$ 448	$ 500	$ 500	
Janitorial Services	$ 30,000	$ 22,625	$ 25,000	$ 25,000	
Heating & Air Conditioning	$ 2,000	$ 1,781	$ 2,000	$ 2,000	
Building Repairs and Mtce.	$ 10,000	$ 7,817	$ 10,000	$ 10,000	
Energy Retro Fit/Upgrades	$ 2,500	$ 3,056	$ -	$ -	
Hydro	$ 11,000	$ 7,852	$ 11,000	$ 10,000	
Garbage Collection	$ 4,000	$ 2,376	$ 4,000	$ 4,000	
Rent/Lease	$ 12,500	$ 12,500	$ 12,500	$ 12,500	
Norwood Facility	**$ 74,956**	**$ 60,713**	**$ 66,656**	**$ 65,410**	**(2%)**

Peterborough County/City Paramedics (PCCP)

Budget 2020

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Buckhorn Facility					
Insurance	$ 584	$ 550	$ 596	$ 370	
Managed Network	$ 1,200	$ 1,221	$ 1,200	$ 1,410	
Telephone	$ 210	$ 159	$ 250	$ 190	
Janitorial Services	$ 7,200	$ 4,649	$ 6,500	$ 6,500	
Janitorial Services - Other	$ -	$ 285	$ 200	$ 300	
Building Repairs and Mtce.	$ 16,000	$ 7,379	$ 10,000	$ 8,000	
Energy Retro Fit/Upgrades	$ 2,500	$ -	$ -	$ -	
Hydro	$ 2,000	$ 2,451	$ 2,500	$ 2,500	
Buckhorn Facility	**$ 29,694**	**$ 16,693**	**$ 21,246**	**$ 19,270**	**(9%)**
Clonsilla Facility					
Managed Network	$ 1,440	$ 1,464	$ 1,440	$ 1,500	
Janitorial Services - Other	$ 500	$ 499	$ 750	$ 750	
Janitorial Services	$ 24,000	$ 8,530	$ 50,000	$ 50,000	
Heating & Air Conditioning	$ 5,500	$ 5,131	$ 5,500	$ 5,500	
Building Repairs and Mtce.	$ 25,000	$ 26,570	$ 18,000	$ 20,000	
Energy Retro Fit/Upgrades	$ 2,500	$ 1,063	$ 3,000	$ 2,000	
Hydro	$ 8,000	$ 7,779	$ 10,000	$ 10,000	
Snow Removal	$ 13,000	$ 10,291	$ 13,000	$ 13,000	
Garbage Collection	$ 2,500	$ 2,056	$ 4,000	$ 3,000	
Rent/Lease	$ 136,292	$ 140,636	$ 140,109	$ 164,016	
Clonsilla Facility	**$ 218,732**	**$ 204,020**	**$ 245,799**	**$ 269,766**	**10%**

Tangible Capital Assets (TCA)

Revenue

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
City of Peterborough	$ (464,083)	$ (428,271)	$ (480,112)	$ (499,214)	
Tax Requirement	$ (327,598)	$ (327,598)	$ (338,912)	$ (352,397)	
Development Charges Earned	$ -	$ -	$ -	$ -	
Total TCA Revenue	**$ (791,681)**	**$ (755,869)**	**$ (819,024)**	**$ (851,611)**	**4%**
Total TCA Disbursements	**$ 667,850**	**$ 736,539**	**$ 652,850**	**$ 671,500**	**3%**
Total Net TCA (Surplus) Deficit	**$ (123,831)**	**$ (19,329)**	**$ (166,174)**	**$ (180,111)**	

Peterborough County/City Paramedics (PCCP)

Budget 2020

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Disbursements					
PCCP - Administrative Expenses					
Equipment	$ -	$ -	$ -	$ -	
PCCP - Administrative Expenses	**$ -**	**$ -**	**$ -**	**$ -**	
PCCP Vehicles					
Equipment	$ 499,377	$ 547,500	$ 645,694	$ 552,000	
PCCP Vehicles	**$ 499,377**	**$ 547,500**	**$ 645,694**	**$ 552,000**	**(15%)**
Patient Care Equipment & Supplies					
Equipment	$ 11,800	$ -	$ 9,664	$ 813,450	
Patient Care Equipment & Supplies	**$ 11,800**	**$ -**	**$ 9,664**	**$ 813,450**	**8317%**
PCCP Facilities					
Armour Road Facility	$ 8,500	$ 100	$ 45,000	$ 30,000	
Clonsilla Facility	$ 21,000	$ 11,604	$ -	$ -	
Lakefield Facility	$ -	$ -	$ 15,000	$ 7,000	
PCCP Facilities	**$ 29,500**	**$ 11,704**	**$ 60,000**	**$ 37,000**	**(38%)**
Amortization	**$ 667,850**	**$ 738,416**	**$ 667,850**	**$ 670,500**	**0%**
TCA Clearing	**$ (540,677)**	**$ (547,500)**	**$ (715,358)**	**$ (1,365,450)**	**91%**
Gain or Loss on TCA Disposal	**$ -**	**$ (13,581)**	**$ (15,000)**	**$ (36,000)**	**140%**

Change In Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Transfers from Reserves	**$ (605,677)**	**$ (605,677)**	**$ (1,023,240)**	**$ (1,610,642)**	**57%**
Total Transfers to Reserves	**$ 791,681**	**$ 1,101,638**	**$ 819,024**	**$ 851,611**	**4%**
Net transfers to and (from) Reserves	**$ 186,004**	**$ 495,961**	**$ (204,216)**	**$ (759,031)**	**272%**
Change in Accum. Surplus Invested in TCA	**$ (127,173)**	**$ (191,955)**	**$ 62,508**	**$ 730,950**	**1069%**
Total Surplus to (Deficit from) Accum. Surplus	**$ 58,831**	**$ 304,006**	**$ (141,708)**	**$ (28,081)**	
Total PCCP Revenue	**$ (17,128,878)**	**$ (17,700,092)**	**$ (18,500,956)**	**$ (19,769,750)**	**7%**
Total PCCP Expenditures	**$ 17,128,878**	**$ 17,798,195**	**$ 18,500,956**	**$ 19,769,750**	**7%**
Total Net (Surplus) Deficit	**$ -**	**$ 98,103**	**$ -**	**$ -**	

- Tax Requirement Analysis	**2018**		**2019**	**2020**
- Tax Requirement	$ (3,390,628)		$ (3,497,732)	$ (3,687,027)
- Tax $ Increase (Decrease) Over Previous Year Budget	$ 66,459		$ 107,104	$ 189,295

Peterborough County/City Paramedics (PCCP)

Budget 2020

		Budget 2020	Notes
Revenue			
Recoveries	$	(70,000)	5 year average is $107,914, therefore, using $70,000 for 2020 budget planning as PCCP is not providing support to Havelock Jamboree
Province - Land Ambulance	$	(8,480,172)	Assuming funding for 2020 will stay at the 2019 estimate (which is based on 2018)
Expenditures			
PCCP - Administrative Expenses			
Photocopier	$	6,470	Averaging around $7k a year - reduce to $8k
Subscriptions	$	-	No budget required per RM
GIS tracking	$	30,000	3 new ambulances being added for 2020 require GIS Software
IT Hardware	$	9,400	Per IT replacement schedule- 4 Shift Superintendent laptops, Fleet tech. desktop, Scheduling & Support desktop, Presentation laptop, Buckhorn medic laptop, and Supervisor toughbook.
IT Software	$	138,980	MS. Lic. $19,430, Time Manager $350, Imedic $60,000, Interdev $16,600, Ballyhoo $5,800, Operative IQ $5,200, Ferno $26,000,Turning Point $1,000 Adobe $600, Articulate $2,000, Misc. $2,000
Paramedic Full Time Salaries & Benefits			
WSIB	$	686,440	Need to increase wsib for premium increase due to NEER charges.$100,000 was added to WSIB Common Earning Premium in 2019 budget and has been moved to WSIB line for 2020. A further $50,000 has been added to the 2020 budget to WSIB line (we need to work towards a $400,000 - $500,000 overall increase to the WSIB line). The savings in 2020 WSIB rate reform of approximately $347,034 have been added to this line item to assist with 2019 experience NEER charges.
PCCP Vehicles/Insurance			
Vehicle Licences	$	5,800	Estimating increase as cost of licencing increasing
Peterborough Facility			
Managed Network	$	5,700	internet usage $315/mo + $112/mo PTBO PCCP.PRHC Loop (budget lower due to reallocation of usage to ISD)
Building Repairs and Mtce.	$	84,500	Armour Road- $6,900 repair asphalt, $8,000 install walkways on EPDM roofing, $8,600 for repointing brick and repair cracking of mortars and sealants, $6,000 for Consulting fees and drawings for window replacement, and $55,000 general repairs.

Peterborough County/City Paramedics (PCCP)

Budget 2020

		Budget 2020	Notes
Apsley Facility			
Building Repairs and Mtce.	$	25,500	Apsley - $4,500 for attic insulation, $4,000 for mechanical system duct wrap, $5,000 for interior painting and drywall repairs and $12,000 for general repairs and maintenance.
Clonsilla Facility			
Rent/Lease	$	164,016	12 year lease $140,636 per year lease expires August 31, 2028, Leasing company did not charge indexation for last two years and caught up this year. New lease amount is approximately $13,400 per month for 2019. Assumed increase of 2% for 2020.

Tangible Capital Assets (TCA)

Disbursements

PCCP Vehicles			
Equipment	$	552,000	Trailer-$39,000, 3 ambulances $171,000 each
Patient Care Equipment & Supplies			
Equipment	$	813,450	PAD $80,000, Simulator ASL $38,886, RESPI trainer infant intubation $7,699, Defibrillators $677,005 and Gas Flow Analyzer Base $9,859
PCCP Facilities			
Armour Road Facility	$	30,000	CFWD $30,000 - security keyway
Lakefield Facility	$	7,000	CFWD - $7,000 renovations Lakefield

Change In Accumulated Surplus

TRF fr Carry Forward Funds - CAP	$	(37,000)	$30,000 Security Keyway Armour Rd., $7,000 Renovations Lakefield
TRF fr LSR - OPS	$	(155,792)	Remaining 35% LSR to offset increased salary expenses for new paramedic expansion in 2019. $107,157 of cross border funds remaining.
TRF fr PCCP Shared LTP - CAP	$	(1,365,450)	$552,000 for new ambulances and stretchers and $803,591 for equipment. $9,859 for gas flow analyzer
TRF fr PCCP Shared LTP - OPS	$	(52,400)	Armour Road - $6,900 repair asphalt, $8,000 install walkways on EPDM roofing, $8,600 for repointing brick and repair cracking of mortars and sealants, $6,000 for Consulting fees and drawings for window replacement. Apsley - $4,500 for attic insulation, $4,000 for mechanical system duct wrap, $5,000 for interior painting and drywall repairs. Includes $9,400 for IT Hardware.
TRF to PCCP Shared LTP - CAP	$	851,611	$12,893 Admin Equipment, $165,647 Patient Care and $609,020 Rolling Stock, $64,051 Capital Building

Other Agencies

Budget 2020

Operating

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Peterborough Public Health					
Total Peterborough Health Revenue	$ (847,241)	$ (848,959)	$ (934,080)	$ (1,026,888)	10%
Total Peterborough Public Health Expenditures	$ 847,241	$ 858,701	$ 934,080	$ 1,026,888	10%
Total Net PPH Operating (Surplus) Deficit	$ -	$ 9,742	$ -	$ -	
Fairhaven					
Total Fairhaven Revenue	$ (1,327,848)	$ (1,327,848)	$ (1,332,221)	$ (1,453,436)	9%
Total Fairhaven Expenditures	$ 1,327,848	$ 1,327,848	$ 1,332,221	$ 1,453,436	9%
Total Net Fairhaven Operating (Surplus) Deficit	$ -	$ -	$ -	$ -	

Change In Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Transfers from Reserves	$ -	$ -	$ -	$ -	
Total Transfers to Reserves	$ -	$ -	$ -	$ -	
Net Transfers to (from) Reserves	$ -	$ -	$ -	$ -	
Change in Accum. Surplus Invested in TCA	$ -	$ -	$ -	$ -	
Total Surplus to (Deficit from) Accum. Surplus	$ -	$ -	$ -	$ -	
Total Other Agencies Revenue	$ (2,175,089)	$ (2,176,807)	$ (2,266,301)	$ (2,480,324)	9%
Total Other Agencies Expenditures	$ 2,175,089	$ 2,186,549	$ 2,266,301	$ 2,480,324	9%
Total Net (Surplus) Deficit	$ -	$ 9,742	$ -	$ -	

-Tax Requirement Analysis	**2018**		**2019**	**2020**
-Tax Requirement	$ (1,856,499)		$ (1,947,711)	$ (2,161,734)
-Tax $ Increase(Decrease) Over Previous Year Budget	$ 29,245		$ 91,212	$ 214,023

Other Agencies

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Operating					
Peterborough Public Health					
Tax Requirement	$ (847,241)	$ (847,241)	$ (934,080)	$ (1,026,888)	
Recoveries	$ -	$ (1,718)	$ -	$ -	
Total Peterborough Health Revenue	**$ (847,241)**	**$ (848,959)**	**$ (934,080)**	**$ (1,026,888)**	**10%**
Expenditures					
Health Unit Operations	$ 841,241	$ 856,953	$ 928,080	$ 1,020,888	
West Nile Program	$ 6,000	$ 1,748	$ 6,000	$ 6,000	
Total Peterborough Public Health Expenditures	**$ 847,241**	**$ 858,701**	**$ 934,080**	**$ 1,026,888**	**10%**
Total Net PPH Operating (Surplus) Deficit	**$ -**	**$ 9,742**	**$ -**	**$ -**	
Fairhaven					
Revenue					
Tax Requirement	$ (1,009,258)	$ (1,009,258)	$ (1,013,631)	$ (1,134,846)	
Fairhaven Debenture Recovery	$ (318,590)	$ (318,590)	$ (318,590)	$ (318,590)	
Total Fairhaven Revenue	**$ (1,327,848)**	**$ (1,327,848)**	**$ (1,332,221)**	**$ (1,453,436)**	**9%**
Expenditures					
Fairhaven Capital	$ 108,223	$ 108,223	$ 112,596	$ 117,144	
Fairhaven Operating	$ 558,333	$ 558,333	$ 558,333	$ 675,000	
Debenture Payments - Interest	$ 105,262	$ 105,262	$ 70,654	$ 34,031	
Debenture Pymts. - Principal	$ 556,030	$ 556,030	$ 590,638	$ 627,261	
Total Fairhaven Expenditures	**$ 1,327,848**	**$ 1,327,848**	**$ 1,332,221**	**$ 1,453,436**	**9%**
Total Net Fairhaven Operating (Surplus) Deficit	**$ -**	**$ -**	**$ -**	**$ -**	

Other Agencies
Budget 2020

Change In Accumulated Surplus

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Total Transfers from Reserves	$ -	$ -	$ -	$ -	
Total Transfers to Reserves	$ -	$ -	$ -	$ -	
Net Transfers to (from) Reserves	$ -	$ -	$ -	$ -	
Change in Accum. Surplus Invested in TCA	$ -	$ -	$ -	$ -	
Total Surplus to (Deficit from) Accum. Surplus	$ -	$ -	$ -	$ -	
Total Other Agencies Revenue	$ (2,175,089)	$ (2,176,807)	$ (2,266,301)	$ (2,480,324)	9%
Total Other Agencies Expenditures	$ 2,175,089	$ 2,186,549	$ 2,266,301	$ 2,480,324	9%
Total Net (Surplus) Deficit	$ -	$ 9,742	$ -	$ -	

-Tax Requirement Analysis	2018		2019	2020
-Tax Requirement	$ (1,856,499)		$ (1,947,711)	$ (2,161,734)
-Tax $ Increase(Decrease) Over Previous Year Budget	$ 29,245		$ 91,212	$ 214,023

Other Agencies

Budget 2020

Operating

Peterborough Public Health

Revenue

		Budget 2020	Notes
Tax Requirement	$	(1,026,888)	Moving towards 70/30 split for all programs, however, increase for 2020 capped at 10%

Fairhaven

Expenditures

		Budget 2020	Notes
Debenture Payments - Interest	$	34,031	Debenture for Fairhaven rebuild in 2003, final payment in March 2021
Debenture Pymts. - Principal	$	627,261	Debenture for Fairhaven rebuild in 2003, final payment in March 2021

Lang Pioneer Village

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Operating					
Revenue					
Total Operating Revenue	$ (1,085,255)	$ (1,080,555)	$ (1,157,677)	$ (1,174,965)	1%
Total Operating Expenditures	$ 1,118,489	$ 1,071,579	$ 1,143,289	$ 1,252,877	10%
Total Net Operating (Surplus) Deficit	$ 33,234	$ (8,975)	$ (14,388)	$ 77,912	
Summer Labour Program Revenue					
Total Summer Labour Program Revenue	$ -	$ (12,349)	$ (10,000)	$ (11,100)	11%
Total Summer Labour Program Expenditures	$ -	$ 37,861	$ -	$ -	
Total Net Summer Lab.Oper.(Surplus)Deficit	$ -	$ 25,512	$ (10,000)	$ (11,100)	
Expenditures					
Museum F/T Labour & Benefits	$ 459,299	$ 430,702	$ 447,384	$ 468,579	5%
Museum P/T Labour & Benefits	$ 339,069	$ 308,510	$ 343,640	$ 319,188	(7%)
LPV Administrative Expenses	$ 76,509	$ 82,167	$ 75,833	$ 86,070	13%
Cost Of Sales	$ 38,000	$ 40,130	$ 34,500	$ 30,500	(12%)
Village Misc. Expenses	$ 18,304	$ 15,651	$ 17,259	$ 16,800	(3%)
Curatorial Expenses	$ 8,400	$ 6,950	$ 7,000	$ 7,000	
Events & Activities Expenses	$ 29,250	$ 25,639	$ 28,500	$ 27,900	(2%)
Advertising & Publicity	$ 57,250	$ 55,881	$ 54,750	$ 56,250	3%
Facilities Operating Expenses	$ 69,900	$ 64,602	$ 97,000	$ 204,000	110%
PCAHB Expenses	$ 22,508	$ 41,347	$ 37,424	$ 36,590	
Summer Labour Program Expenditures					
Summer Labour Program - Labour	$ -	$ 37,861	$ -	$ -	
Tangible Capital Assets (TCA)					
Revenue					
Total TCA Revenue	$ (425,000)	$ (268,637)	$ (63,000)	$ (60,000)	(5%)
Total TCA Disbursements	$ 142,000	$ 172,319	$ 52,100	$ 111,100	113%
Total Net TCA (Surplus) Deficit	$ (283,000)	$ (96,318)	$ (10,900)	$ 51,100	
Disbursements					
LPV TCA	$ 310,000	$ 753,724	$ 250,000	$ 15,000	(94%)
Amortization	$ 77,000	$ 89,839	$ 38,600	$ 111,100	188%
TCA Clearing	$ (245,000)	$ (670,481)	$ (236,500)	$ (15,000)	(94%)
Gain or Loss on TCA Disposal	$ -	$ (763)	$ -	$ -	

Lang Pioneer Village

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change

Change In Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Transfers from Reserves	**$ (203,234)**	**$ (203,234)**	**$ (267,000)**	**$ (123,200)**	**(54%)**
Total Transfers to Reserves	**$ 285,000**	**$ 445,000**	**$ 104,388**	**$ 101,388**	**(3%)**
Net Transfers to (from) Reserves	**$ 81,766**	**$ 241,766**	**$ (162,612)**	**$ (21,812)**	**(87%)**
Change in Accum.Surplus Invested in TCA	**$ 168,000**	**$ 580,642**	**$ 197,900**	**$ (96,100)**	**(149%)**
Total Surplus to(Deficit from)Accum. Surplus	**$ 249,766**	**$ 822,408**	**$ 35,288**	**$ (117,912)**	

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total LPV Revenue	**$ (1,713,489)**	**$ (1,564,775)**	**$ (1,497,677)**	**$ (1,369,265)**	**(9%)**
Total LPV Expenditures	**$ 1,713,489**	**$ 2,307,402**	**$ 1,497,677**	**$ 1,369,265**	**(9%)**
Total Net (Surplus) Deficit	**$ -**	**$ 742,627**	**$ -**	**$ -**	

- Tax Requirement Analysis	**2018**		**2019**	**2020**
- Tax Requirement	$ (895,268)		$ (952,377)	$ (940,965)
- Tax $ Increase(Decrease) Over Previous Year Budget	$ 82,325		$ 57,109	$ (11,412)

Lang Pioneer Village

Budget 2020

Operating

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Revenue					
Tax Requirement	$ (835,268)	$ (835,268)	$ (889,377)	$ (880,965)	
Donations	$ (3,000)	$ (6,461)	$ (3,000)	$ (2,700)	
Recoveries	$ -	$ (621)	$ -	$ -	
Admissions	$ (95,000)	$ (104,443)	$ (107,000)	$ (110,000)	
Youth Interpreter Program	$ (1,800)	$ (1,527)	$ (1,800)	$ (1,800)	
Workshop Fees	$ -	$ (1,959)	$ (2,000)	$ (1,000)	
Corporate Partnership Program	$ -	$ (900)	$ (2,500)	$ (9,000)	
Museum Operating Grant (CMOG)	$ (53,000)	$ (52,979)	$ (53,000)	$ (53,000)	
Gift Shop	$ (33,000)	$ (27,752)	$ (34,000)	$ (35,000)	
Food Booth	$ (16,000)	$ (13,720)	$ (12,000)	$ (6,000)	
Print Shop	$ (500)	$ (1,322)	$ (1,000)	$ (1,000)	
General Store	$ (7,000)	$ (9,051)	$ (9,000)	$ (9,000)	
Keene Hotel	$ (6,000)	$ (6,873)	$ (6,000)	$ (6,000)	
Facility Rental	$ (2,500)	$ (1,224)	$ (1,000)	$ (2,500)	
Church Rental	$ (2,500)	$ (2,940)	$ (4,000)	$ (4,500)	
Barn (PCAHB) Rental	$ (18,000)	$ (9,835)	$ (32,000)	$ (52,500)	
Celebrate Ontario	$ (11,687)	$ (3,681)	$ -	$ -	
Total Operating Revenue	**$ (1,085,255)**	**$ (1,080,555)**	**$ (1,157,677)**	**$ (1,174,965)**	**1%**
Total Operating Expenditures	**$ 1,118,489**	**$ 1,071,579**	**$ 1,143,289**	**$ 1,252,877**	**10%**
Total Net Operating (Surplus) Deficit	**$ 33,234**	**$ (8,975)**	**$ (14,388)**	**$ 77,912**	
Summer Labour Program Revenue					
Summer Experience Program	$ -	$ -	$ (2,000)	$ (2,500)	
Young Canada Works	$ -	$ (7,789)	$ (5,000)	$ (5,000)	
Youth Job Connection Summer	$ -	$ (1,200)	$ -	$ -	
Canada Summer Jobs	$ -	$ (3,360)	$ (3,000)	$ (3,600)	
Total Summer Labour Program Revenue	**$ -**	**$ (12,349)**	**$ (10,000)**	**$ (11,100)**	**11%**
Total Summer Labour Program Expenditures	**$ -**	**$ 37,861**	**$ -**	**$ -**	
Total Net Summer Lab.Oper.(Surplus)Deficit	**$ -**	**$ 25,512**	**$ (10,000)**	**$ (11,100)**	
Expenditures					
Museum F/T Labour & Benefits					
Salaries	$ 351,499	$ 335,244	$ 342,543	$ 347,501	
Statutory Benefits	$ 62,663	$ 60,320	$ 61,399	$ 74,112	
Health Benefits	$ 45,137	$ 35,138	$ 43,443	$ 46,967	
Museum F/T Labour & Benefits	**$ 459,299**	**$ 430,702**	**$ 447,384**	**$ 468,579**	**5%**

Peterborough County

Our History - Your Future

Lang Pioneer Village

Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Museum P/T Labour & Benefits									
Salaries	$	297,581	$	280,103	$	311,052	$	274,157	
Statutory Benefits	$	41,488	$	28,407	$	32,588	$	45,031	
Museum P/T Labour & Benefits	**$**	**339,069**	**$**	**308,510**	**$**	**343,640**	**$**	**319,188**	**(7%)**
LPV Administrative Expenses									
Advertising	$	500	$	1,067	$	500	$	500	
Courier	$	750	$	67	$	500	$	500	
Photocopier	$	4,000	$	5,049	$	4,000	$	5,150	
Postage	$	1,500	$	371	$	1,200	$	1,200	
Office Supplies	$	2,200	$	2,193	$	2,200	$	2,200	
Office Equip. Repairs & Maint.	$	250	$	20	$	-	$	-	
Staff Development	$	5,500	$	4,791	$	5,500	$	5,300	
Accommodation	$	2,500	$	2,227	$	2,500	$	2,200	
Meals	$	1,600	$	1,636	$	1,600	$	1,500	
Travel	$	3,200	$	3,542	$	3,000	$	3,000	
Receptions	$	1,500	$	1,405	$	1,500	$	1,400	
Billable/Recoverable Expenses	$	-	$	5,050	$	-	$	-	
Insurance	$	23,194	$	23,506	$	24,313	$	24,000	
Cash Over/Under	$	-	$	(61)	$	-	$	-	
Criminal Background Checks	$	400	$	344	$	300	$	300	
Gift Shop Expenses	$	1,750	$	1,808	$	1,500	$	1,500	
IT Hardware	$	4,925	$	3,278	$	2,300	$	4,700	
IT Software	$	-	$	-	$	-	$	6,000	
Managed Network	$	7,440	$	7,428	$	8,600	$	8,500	
Mobile Devices	$	1,050	$	1,060	$	1,420	$	1,800	
Telephone	$	8,600	$	10,523	$	8,600	$	9,450	
Financial Audit Fees	$	1,750	$	753	$	1,700	$	1,770	
Bank Interest and Charges	$	3,500	$	5,674	$	4,200	$	4,700	
Interest and Penalties	$	400	$	437	$	400	$	400	
LPV Administrative Expenses	**$**	**76,509**	**$**	**82,167**	**$**	**75,833**	**$**	**86,070**	**13%**
Cost Of Sales									
Articles For Sale	$	22,000	$	22,455	$	22,000	$	22,000	
Hotel - Resale Items	$	3,000	$	4,240	$	3,000	$	3,000	
Food Booth - Resale items	$	13,000	$	13,435	$	9,500	$	5,500	
Cost Of Sales	**$**	**38,000**	**$**	**40,130**	**$**	**34,500**	**$**	**30,500**	**(12%)**

Lang Pioneer Village

Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Village Misc. Expenses									
Vehicle Maintenance	$	2,500	$	2,075	$	2,500	$	3,000	
Insurance	$	1,404	$	1,577	$	2,259	$	1,300	
Animal Food and Vet Services	$	600	$	863	$	700	$	700	
Staff Uniform	$	1,800	$	1,460	$	1,800	$	500	
Costume	$	-	$	-	$	-	$	1,300	
Equipment Maint.	$	4,000	$	4,782	$	4,000	$	4,000	
Drinking Water Solution Prg.	$	8,000	$	4,895	$	6,000	$	6,000	
Village Misc. Expenses	**$**	**18,304**	**$**	**15,651**	**$**	**17,259**	**$**	**16,800**	**(3%)**
Curatorial Expenses									
Membership	$	1,500	$	1,428	$	1,400	$	1,400	
Exhibit Supplies	$	4,500	$	2,829	$	4,000	$	4,000	
Conservation Supplies	$	1,000	$	1,076	$	1,000	$	1,000	
Cataloging Supplies & Equip.	$	800	$	873	$	600	$	600	
Workshop Expenses	$	600	$	745	$	-	$	-	
Curatorial Expenses	**$**	**8,400**	**$**	**6,950**	**$**	**7,000**	**$**	**7,000**	
Events & Activities Expenses									
Teaching Supplies	$	500	$	563	$	500	$	500	
Special Events Supplies	$	8,500	$	8,638	$	8,000	$	8,000	
Special Events	$	12,000	$	10,280	$	12,000	$	12,000	
Workshop Facilitator Fees	$	1,500	$	-	$	1,500	$	900	
Craft/Demonstration Supplies	$	1,500	$	1,406	$	1,500	$	1,500	
Volunteer Appreciation	$	2,500	$	2,219	$	2,500	$	2,500	
Volunteer Training	$	1,000	$	630	$	750	$	750	
Volunteer Refeshments	$	1,750	$	1,904	$	1,750	$	1,750	
Events & Activities Expenses	**$**	**29,250**	**$**	**25,639**	**$**	**28,500**	**$**	**27,900**	**(2%)**
Advertising & Publicity									
Advertising	$	2,500	$	1,664	$	-	$	-	
Brochures, Posters, Signs	$	5,500	$	5,464	$	5,500	$	5,500	
Television, Radio, Newspaper	$	31,000	$	30,975	$	31,000	$	31,000	
Signage Program Advertising	$	750	$	606	$	750	$	750	
Marketing Services/Consultant	$	15,000	$	14,972	$	15,000	$	16,500	
Website Development	$	2,500	$	2,200	$	2,500	$	2,500	
Advertising & Publicity	**$**	**57,250**	**$**	**55,881**	**$**	**54,750**	**$**	**56,250**	**3%**

Lang Pioneer Village
Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Facilities Operating Expenses					
Janitorial Supplies	$ 2,000	$ 1,691	$ 2,000	$ 2,000	
Plumbing Repairs and Maint.	$ 3,500	$ 3,893	$ 3,500	$ 3,500	
Electrical Repairs and Maint.	$ 1,000	$ 1,052	$ 2,500	$ 5,000	
Security	$ 1,000	$ 255	$ 800	$ 800	
Non-Historic Build. Rep.&Mtce.	$ 7,700	$ 6,205	$ 9,000	$ 9,000	
Grounds Maint.	$ 20,000	$ 20,492	$ 22,000	$ 22,000	
Water/Septic System	$ 1,200	$ 52	$ 1,200	$ 1,200	
Hydro & Heat	$ 27,000	$ 26,071	$ 42,500	$ 42,500	
Property Taxes	$ -	$ (286)	$ -	$ -	
Environmental Control Equip.	$ 2,500	$ 2,710	$ 2,500	$ 2,500	
Booth Building	$ 500	$ 371	$ 500	$ 500	
Facilities/Equipment (Non TCA)	$ -	$ -	$ -	$ 104,500	
Historic Building Mtce.	$ 3,500	$ 2,094	$ 10,500	$ 10,500	
Facilities Operating Expenses	**$ 69,900**	**$ 64,602**	**$ 97,000**	**$ 204,000**	**110%**
Peterborough County Agricultural Heritage Building (PCAHB)					
Insurance	$ 4,958	$ 4,487	$ 4,424	$ 3,590	
Internet & Phone	$ 450	$ -	$ -	$ -	
Supplies/Janitorial	$ 2,600	$ 13,350	$ 2,600	$ 2,600	
Heat	$ 2,500	$ 5,287	$ 5,000	$ 5,000	
Security	$ -	$ -	$ 3,400	$ 3,400	
Mtce. & Repairs	$ 5,000	$ 6,687	$ 22,000	$ 22,000	
Hydro	$ 7,000	$ 11,536	$ -	$ -	
PCAHB Expenses	**$ 22,508**	**$ 41,347**	**$ 37,424**	**$ 36,590**	
Summer Labour Program Expenditures					
Summer Labour Program - Labour	**$ -**	**$ 37,861**	**$ -**	**$ -**	
Tangible Capital Assets (TCA)					
Revenue					
Tax Requirement	$ (60,000)	$ (60,000)	$ (63,000)	$ (60,000)	
Celebrate Ontario - Capital Funding	$ (15,000)	$ (15,000)	$ -	$ -	
Mun. Spec. Grants	$ (5,000)	$ -	$ -	$ -	
Raise the Barn Donations	$ (310,000)	$ (158,637)	$ -	$ -	
Canadian Heritage Funds	$ (35,000)	$ (35,000)	$ -	$ -	
Total TCA Revenue	**$ (425,000)**	**$ (268,637)**	**$ (63,000)**	**$ (60,000)**	**(5%)**
Total TCA Disbursements	**$ 142,000**	**$ 172,319**	**$ 52,100**	**$ 111,100**	**113%**
Total Net TCA (Surplus) Deficit	**$ (283,000)**	**$ (96,318)**	**$ (10,900)**	**$ 51,100**	

Lang Pioneer Village
Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Disbursements									
LPV TCA									
Equipment	$	170,000	$	18,562	$	32,000	$	-	
Celebrate Ontario	$	-	$	11,569	$	-	$	-	
Facilities	$	140,000	$	649,174	$	218,000	$	15,000	
Canada Cultural Spaces Project	$	-	$	74,419	$	-	$	-	
LPV TCA	**$**	**310,000**	**$**	**753,724**	**$**	**250,000**	**$**	**15,000**	**(94%)**
Amortization	**$**	**77,000**	**$**	**89,839**	**$**	**38,600**	**$**	**111,100**	**188%**
TCA Clearing	**$**	**(245,000)**	**$**	**(670,481)**	**$**	**(236,500)**	**$**	**(15,000)**	**(94%)**
Gain or Loss on TCA Disposal	**$**	**-**	**$**	**(763)**	**$**	**-**	**$**	**-**	
Change In Accumulated Surplus									
TRF fr Carry Forward Funds - OPS	$	-	$	-	$	-	$	(52,000)	
TRF fr Carry Forward Funds - CAP	$	-	$	-	$	(160,000)	$	-	
TRF fr LPV LTP - OPS	$	-	$	-	$	-	$	(56,200)	
TRF fr LPV LTP - CAP	$	(203,234)	$	(203,234)	$	(107,000)	$	(15,000)	
Total Transfers from Reserves	**$**	**(203,234)**	**$**	**(203,234)**	**$**	**(267,000)**	**$**	**(123,200)**	**(54%)**
TRF to Working Funds Gen.-OPS	$	-	$	285,000	$	41,388	$	41,388	
TRF to Carry Forward Funds - CAP	$	-	$	160,000	$	-	$	-	
TRF to LPV LTP - CAP	$	285,000	$	-	$	63,000	$	60,000	
Total Transfers to Reserves	**$**	**285,000**	**$**	**445,000**	**$**	**104,388**	**$**	**101,388**	**(3%)**
Net Transfers to (from) Reserves	**$**	**81,766**	**$**	**241,766**	**$**	**(162,612)**	**$**	**(21,812)**	**(87%)**
Change in Accum.Surplus Invested in TCA	**$**	**168,000**	**$**	**580,642**	**$**	**197,900**	**$**	**(96,100)**	**(149%)**
Total Surplus to(Deficit from)Accum. Surplus	**$**	**249,766**	**$**	**822,408**	**$**	**35,288**	**$**	**(117,912)**	
Total LPV Revenue	**$**	**(1,713,489)**	**$**	**(1,564,775)**	**$**	**(1,497,677)**	**$**	**(1,369,265)**	**(9%)**
Total LPV Expenditures	**$**	**1,713,489**	**$**	**2,307,402**	**$**	**1,497,677**	**$**	**1,369,265**	**(9%)**
Total Net (Surplus) Deficit	**$**	**-**	**$**	**742,627**	**$**	**-**	**$**	**-**	

- Tax Requirement Analysis	**2018**			**2019**		**2020**	
- Tax Requirement	$	(895,268)		$	(952,377)	$	(940,965)
- Tax $ Increase(Decrease) Over Previous Year Budget	$	82,325		$	57,109	$	(11,412)

Lang Pioneer Village
Budget 2020

		Budget 2020	Notes
Operating			
Revenue			
Donations	$	(2,700)	Corporate donations moved 1-55-5500-4160 Corporate Patnership Program. Lang to initiate Canada Helps Fundraising campaign
Admissions	$	(110,000)	Increase school program fees
Youth Interpreter Program	$	(1,800)	At capacity with staffing resources, Cannot increase further.
Workshop Fees	$	(1,000)	Reducing as in the past we received Celebrate Ontario Funding to run this program.
Gift Shop	$	(35,000)	Renovations occurred which improves accessibility to gift shop.
Food Booth	$	(6,000)	Removed the BBQ as requires two people to run. Looking at different food strategies. Special events run by 3rd parties which gives a portion back to Lang.
Expenditures			
Museum P/T Labour & Benefits			
Salaries	$	274,157	Reduction in hours of operation
LPV Administrative Expenses			
Advertising	$	500	Advertising for staffing positions.
Receptions	$	1,400	Volunteer Meet & Greet, Volunteer Appreciation
Criminal Background Checks	$	300	Volunteer Criminal Background Checks
IT Hardware	$	4,700	$3,700 funded from LTP reserve. Includes $2,000 for accessibility tablets for village videos, new in 2020.
IT Software	$	6,000	New Annual Fee for POS System purchased in 2019 (the IT software is the hosting fees annually).
Village Misc. Expenses			
Vehicle Maintenance	$	3,000	2 vehicles
Staff Uniform	$	500	split expenses see new Costume GL# 1-55-5530-5255
Events & Activities Expenses			
Workshop Facilitator Fees	$	900	Fewer workshops staged due to staff capacity/may not receive Celebrate ON funding
Advertising & Publicity			
Marketing Services/Consultant	$	16,500	Increased for advertising

Lang Pioneer Village
Budget 2020

		Budget 2020	Notes
Facilities Operating Expenses			
Electrical Repairs and Maint.	$	5,000	Adding $2,500 to add a light standard in the main parking lot. It is a safety issue for evening events.
Security	$	800	
Non-Historic Build. Rep.&Mtce.	$	9,000	Costume portable needs to be demolished at a cost of $4,000. Mitchell building needs to be remodelled to allow for costume. Expect to see a decrease in this line item in 2021
Facilities/Equipment (Non TCA)	$	104,500	$52,500 from LTP reserve- $25k - Transportation Barn Roof & $25k Agr. Barn Roof & $2,500 golf cart, 52,000 CFWD reserve - another $2,000 for golf cart & $50,000 infrastructure improvements
Tangible Capital Assets (TCA)			
Revenue			
Tax Requirement	$	(60,000)	As per Lang LTP reserve plan.
Disbursements			
LPV TCA			
Facilities	$	15,000	Funded by Lang LTP reserve plan. $15k - washroom upgrades
Change In Accumulated Surplus			
TRF fr Carry Forward Funds - OPS	$	(52,000)	2019 CFWD amounts $2,000 golf cart & $50k infrastructure improvements.
TRF fr LPV LTP - OPS	$	(56,200)	As per Lang LTP reserve plan - $3,700 IT Hardware, $25,000 Trans. Barn Roof, $25,000 Agr. Barn Roof & $2,500 Golf Cart
TRF fr LPV LTP - CAP	$	(15,000)	As per Lang LTP reserve plan - Washroom upgrades
TRF to Working Funds Gen.-OPS	$	41,388	Repayment #2 of 25 for the PCAHB loan.

Peterborough County

Our History - Your Future

Land Division

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change

Operating

Revenue

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Operating Revenue	**$ (161,500)**	**$ (166,110)**	**$ (153,500)**	**$ (153,500)**	
Total Operating Expenditures	**$ 161,254**	**$ 157,921**	**$ 155,123**	**$ 157,766**	2%
Total Net Operating (Surplus) Deficit	**$ (246)**	**$ (8,188)**	**$ 1,623**	**$ 4,266**	

Expenditures

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Land Division Labour & Benefits	**$ 78,610**	**$ 80,399**	**$ 79,668**	**$ 81,811**	**3%**
Land Division Operating Expenses	**$ 75,152**	**$ 73,667**	**$ 72,662**	**$ 73,355**	**1%**
Land Division Committee	**$ 7,492**	**$ 3,856**	**$ 2,793**	**$ 2,600**	**(7%)**

Change In Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Transfers from Reserves	**$ -**	**$ -**	**$ (1,623)**	**$ (4,266)**	**163%**
Total Transfers to Reserves	**$ 246**	**$ 246**	**$ -**	**$ -**	
Net Transfers to (from) Reserves	**$ 246**	**$ 246**	**$ (1,623)**	**$ (4,266)**	**163%**
Change in Accum. Surplus Invested in TCA	**$ -**	**$ -**	**$ -**	**$ -**	
Total Surplus to (Deficit from) Accum. Surplus	**$ 246**	**$ 246**	**$ (1,623)**	**$ (4,266)**	**163%**

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Land Division Revenue	**$ (161,500)**	**$ (166,110)**	**$ (155,123)**	**$ (157,766)**	**2%**
Total Land Division Expenditures	**$ 161,500**	**$ 158,167**	**$ 155,123**	**$ 157,766**	**2%**
Total Net (Surplus) Deficit	**$ -**	**$ (7,942)**	**$ -**	**$ -**	

- Tax Requirement Analysis	**2018**		**2019**	**2020**
- Tax Requirement	$ -		$ -	$ -
- Tax $ Increase(Decrease) Over Previous Year's Budget	$ -		$ -	$ -

Land Division

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Operating					
Revenue					
Recoveries	$ -	$ (1,260)	$ -	$ -	
Land Severances	$ (161,500)	$ (164,850)	$ (153,500)	$ (153,500)	
Total Operating Revenue	**$ (161,500)**	**$ (166,110)**	**$ (153,500)**	**$ (153,500)**	
Total Operating Expenditures	**$ 161,254**	**$ 157,921**	**$ 155,123**	**$ 157,766**	2%
Total Net Operating (Surplus) Deficit	**$ (246)**	**$ (8,188)**	**$ 1,623**	**$ 4,266**	
Expenditures					
Land Division Labour & Benefits					
Salaries	$ 58,454	$ 58,497	$ 59,337	$ 60,376	
Statutory Benefits	$ 12,230	$ 12,388	$ 12,483	$ 12,968	
Health Benefits	$ 7,926	$ 9,513	$ 7,847	$ 8,468	
Land Division Labour & Benefits	**$ 78,610**	**$ 80,399**	**$ 79,668**	**$ 81,811**	**3%**
Land Division Operating Expenses					
Advertising	$ 2,400	$ 2,216	$ 2,400	$ 2,400	
Courier	$ 150	$ 74	$ 150	$ 100	
Photocopier	$ 2,500	$ 2,777	$ 2,500	$ 2,830	
Postage	$ 1,300	$ 1,311	$ 1,300	$ 1,300	
Office Supplies	$ 300	$ 419	$ 200	$ 250	
Membership	$ 150	$ 180	$ 120	$ 150	
Staff Development	$ 500	$ 75	$ 400	$ 1,000	
Conventions	$ 600	$ 550	$ 600	$ 1,000	
Accommodation	$ 700	$ 501	$ 700	$ 600	
Meals	$ 200	$ 58	$ 200	$ 200	
Travel	$ 400	$ 340	$ 400	$ 400	
IT Hardware	$ -	$ -	$ 650	$ -	
IT Software	$ 297	$ 276	$ 412	$ 465	
Telephone	$ 305	$ 309	$ 500	$ 320	
Financial Audit Fees	$ 150	$ 366	$ 100	$ 110	
Legal Services	$ 1,800	$ 2,083	$ 1,800	$ 2,000	
Internal Transfer- Land Division	$ 63,400	$ 62,132	$ 60,230	$ 60,230	
Land Division Operating Expenses	**$ 75,152**	**$ 73,667**	**$ 72,662**	**$ 73,355**	**1%**

Land Division

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Land Division Committee					
LD Committee Per Diem	$ 4,200	$ 2,788	$ -	$ -	
CPP	$ -	$ 10	$ -	$ -	
EHT	$ -	$ 36	$ -	$ -	
Insurance	$ 892	$ 843	$ 893	$ 900	
Accommodation	$ 600	$ -	$ 600	$ 600	
Staff Development	$ 700	$ -	$ 700	$ 600	
Meals	$ 200	$ -	$ 200	$ 200	
Travel	$ 900	$ 179	$ 400	$ 300	
Land Division Committee	**$ 7,492**	**$ 3,856**	**$ 2,793**	**$ 2,600**	**(7%)**

Change In Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Transfers from Reserves	**$ -**	**$ -**	**$ (1,623)**	**$ (4,266)**	**163%**
Total Transfers to Reserves	**$ 246**	**$ 246**	**$ -**	**$ -**	
Net Transfers to (from) Reserves	**$ 246**	**$ 246**	**$ (1,623)**	**$ (4,266)**	**163%**
Change in Accum. Surplus Invested in TCA	**$ -**	**$ -**	**$ -**	**$ -**	
Total Surplus to (Deficit from) Accum. Surplus	**$ 246**	**$ 246**	**$ (1,623)**	**$ (4,266)**	**163%**
Total Land Division Revenue	**$ (161,500)**	**$ (166,110)**	**$ (155,123)**	**$ (157,766)**	**2%**
Total Land Division Expenditures	**$ 161,500**	**$ 158,167**	**$ 155,123**	**$ 157,766**	**2%**
Total Net (Surplus) Deficit	**$ -**	**$ (7,942)**	**$ -**	**$ -**	

- Tax Requirement Analysis	**2018**		**2019**	**2020**
- Tax Requirement	$ -		$ -	$ -
- Tax $ Increase(Decrease) Over Previous Year's Budget	$ -		$ -	$ -

Land Division
Budget 2020

		Budget 2020	Notes
Operating			
Revenue			
Land Severances	$	(153,500)	based on 95 applications @ $1600 each plus $1500 for misc. fees (retained stamping, amended fees, et.)
Expenditures			
Land Division Operating Expenses			
Staff Development	$	1,000	AMCTO Municipal Land-Related Law - 2 units
Conventions	$	1,000	Conference in Niagara, Possible contribution to Seminar being held in Ptbo in 2020 - Budget $400 for contribution
Accommodation	$	600	Niagara Conference
Internal Transfer- Land Division	$	60,230	Transfer of $100 to Clerical, $140 to GIS, $25 to PW and $369 to Planning for Each Land Severance Application, Based on 95 applications
Land Division Committee			
LD Committee Per Diem	$	-	New compensation model for Council means that salary is all inclusive and no payments to Council members for Committee work.

Peterborough County

Peterborough County/City Shared Services

Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Operating									
Provincial Offences Act (POA)									
Total POA Revenue	$	-	$	78,549	$	-	$	-	
Total POA Expenditures	$	-	$	-	$	-	$	-	
Total Net Operating (Surplus) Deficit	$	-	$	78,549	$	-	$	-	
Social Services									
Total Social Services Revenue	$	(1,267,889)	$	(1,267,889)	$	(1,036,751)	$	(1,023,181)	(1%)
Total Social Services Expenditures	$	1,306,189	$	1,157,832	$	1,036,751	$	1,023,181	(1%)
Total Net Operating (Surplus) Deficit	$	38,300	$	(110,057)	$	-	$	-	
Child Care									
Total Child Care Revenue	$	(568,667)	$	(568,667)	$	(538,895)	$	(686,602)	27%
Total Child Services Expenditures	$	568,667	$	515,536	$	538,895	$	686,602	27%
Total Net Operating (Surplus) Deficit	$	-	$	(53,131)	$	-	$	-	
Social Housing									
Total Social Housing Revenue	$	(5,831,345)	$	(5,831,345)	$	(6,255,608)	$	(6,092,770)	(3%)
Total Social Housing Expenditures	$	5,815,820	$	5,805,474	$	6,337,408	$	6,091,645	(4%)
Total Net Operating (Surplus) Deficit	$	(15,525)	$	(25,871)	$	81,800	$	(1,125)	
Change In Accumulated Surplus									
Total Transfers from Reserves	$	(106,100)	$	(106,100)	$	(81,800)	$	(82,200)	0%
Total Transfers to Reserves	$	83,325	$	83,325	$	-	$	83,325	
Net Transfers to and (from) Reserves	$	(22,775)	$	(22,775)	$	(81,800)	$	1,125	
Total Shared Services Revenue	$	(7,774,001)	$	(7,695,452)	$	(7,913,054)	$	(7,884,753)	(0%)
Total Shared Services Expenditures	$	7,774,001	$	7,562,167	$	7,913,054	$	7,884,753	(0%)
Total Net (Surplus) Deficit	$	-	$	(133,285)	$	-	$	-	

- Tax Requirement Analysis	2018		2019	2020
- Tax Requirement	$ (7,084,127)		$ (7,291,235)	$ (7,284,491)
- Tax $ Increase(Decrease) Over Previous Year's Budget	$ 356,861		$ 207,108	$ (6,744)

Peterborough County/City Shared Services

Budget 2020

		Budget 2018		Actuals 2018 31-Dec-18		Budget 2019		Budget 2020	Budget % Change
Operating									
Provincial Offences Act (POA)									
Tax Requirement	$	583,774	$	583,774	$	540,019	$	518,062	
POA Fine Revenue	$	(583,774)	$	(505,225)	$	(540,019)	$	(518,062)	
Total POA Revenue	**$**	**-**	**$**	**78,549**	**$**	**-**	**$**	**-**	
POA	$	-	$	-	$	-	$	-	
Total POA Expenditures	**$**	**-**	**$**	**-**	**$**	**-**	**$**	**-**	
Total Net Operating (Surplus) Deficit	**$**	**-**	**$**	**78,549**	**$**	**-**	**$**	**-**	
Social Services									
Tax Requirement	$	(1,267,889)	$	(1,267,889)	$	(1,036,751)	$	(1,023,181)	
Total Social Services Revenue	**$**	**(1,267,889)**	**$**	**(1,267,889)**	**$**	**(1,036,751)**	**$**	**(1,023,181)**	**(1%)**
Social Services	$	1,306,189	$	1,157,832	$	1,036,751	$	1,023,181	
Total Social Services Expenditures	**$**	**1,306,189**	**$**	**1,157,832**	**$**	**1,036,751**	**$**	**1,023,181**	**(1%)**
Total Net Operating (Surplus) Deficit	**$**	**38,300**	**$**	**(110,057)**	**$**	**-**	**$**	**-**	
Child Care									
Tax Requirement	$	(568,667)	$	(568,667)	$	(538,895)	$	(686,602)	
Total Child Care Revenue	**$**	**(568,667)**	**$**	**(568,667)**	**$**	**(538,895)**	**$**	**(686,602)**	**27%**
Childcare Services	$	568,667	$	515,536	$	538,895	$	686,602	
Total Child Services Expenditures	**$**	**568,667**	**$**	**515,536**	**$**	**538,895**	**$**	**686,602**	**27%**
Total Net Operating (Surplus) Deficit	**$**	**-**	**$**	**(53,131)**	**$**	**-**	**$**	**-**	
Social Housing									
Tax Requirement	$	(5,831,345)	$	(5,831,345)	$	(6,255,608)	$	(6,092,770)	
Total Social Housing Revenue	**$**	**(5,831,345)**	**$**	**(5,831,345)**	**$**	**(6,255,608)**	**$**	**(6,092,770)**	**(3%)**
Social Housing	$	5,815,820	$	5,805,474	$	6,337,408	$	6,091,645	
Total Social Housing Expenditures	**$**	**5,815,820**	**$**	**5,805,474**	**$**	**6,337,408**	**$**	**6,091,645**	**(4%)**
Total Net Operating (Surplus) Deficit	**$**	**(15,525)**	**$**	**(25,871)**	**$**	**81,800**	**$**	**(1,125)**	

Peterborough County/City Shared Services

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Change In Accumulated Surplus					
TRF fr Working Funds Gen.-OPS	$ (38,300)	$ (38,300)	$ -	$ -	
TRF fr LSR - OPS	$ (67,800)	$ (67,800)	$ (81,800)	$ (82,200)	
Total Transfers from Reserves	**$ (106,100)**	**$ (106,100)**	**$ (81,800)**	**$ (82,200)**	**0%**
TRF to LSR - OPS	$ 83,325	$ 83,325	$ -	$ 83,325	
Total Transfers to Reserves	**$ 83,325**	**$ 83,325**	**$ -**	**$ 83,325**	
Net Transfers to and (from) Reserves	**$ (22,775)**	**$ (22,775)**	**$ (81,800)**	**$ 1,125**	
Total Shared Services Revenue	**$ (7,774,001)**	**$ (7,695,452)**	**$ (7,913,054)**	**$ (7,884,753)**	**(0%)**
Total Shared Services Expenditures	**$ 7,774,001**	**$ 7,562,167**	**$ 7,913,054**	**$ 7,884,753**	**(0%)**
Total Net (Surplus) Deficit	**$ -**	**$ (133,285)**	**$ -**	**$ -**	

- Tax Requirement Analysis	**2018**		**2019**	**2020**
- Tax Requirement	$ (7,084,127)		$ (7,291,235)	$ (7,284,491)
- Tax $ Increase(Decrease) Over Previous Year's Budget	$ 356,861		$ 207,108	$ (6,744)

Planning

Budget 2020

Operating

Revenue

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Total Operating Revenue	$ (743,976)	$ (730,039)	$ (748,730)	$ (769,858)	3%
Total Operating Expenditures	$ 728,466	$ 598,039	$ 761,420	$ 857,748	13%
Total Net Operating (Surplus) Deficit	$ (15,510)	$ (132,000)	$ 12,690	$ 87,890	

Expenditures

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Planning Labour & Benefits	$ 645,246	$ 572,726	$ 677,720	$ 693,388	2%
Planning Operating Expenses	$ 68,220	$ 25,312	$ 83,700	$ 164,360	96%
Peer Review Expenses	$ 15,000	$ -	$ -	$ -	

Change In Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Transfers from Reserves	$ (1,450)	$ (1,450)	$ (23,650)	$ (98,850)	318%
Total Transfers to Reserves	$ 16,960	$ 39,960	$ 10,960	$ 10,960	
Net Transfers to (from) Reserves	$ 15,510	$ 38,510	$ (12,690)	$ (87,890)	
Change in Accum. Surplus Invested in TCA	$ -	$ -	$ -	$ -	
Total Surplus to (Deficit from) Accum. Surplus	$ 15,510	$ 38,510	$ (12,690)	$ (87,890)	

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Planning Revenue	$ (745,426)	$ (731,489)	$ (772,380)	$ (868,708)	12%
Total Planning Expenditures	$ 745,426	$ 637,999	$ 772,380	$ 868,708	12%
Total Net (Surplus) Deficit	$ -	$ (93,490)	$ -	$ -	

- Tax Requirement Analysis	2018		2019	2020
- Tax Requirement	$ (633,076)		$ (667,675)	$ (685,803)
- Tax $ Increase(Decrease) Over Previous Yr's Budget	$ 24,111		$ 34,599	$ 18,128

Planning

Budget 2020

Operating

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Revenue					
Tax Requirement	$ (633,076)	$ (633,076)	$ (667,675)	$ (685,803)	
Municipal Recoveries	$ (2,500)	$ (1,320)	$ (1,000)	$ (2,000)	
Development Charges Earned	$ (15,000)	$ -	$ (15,000)	$ (15,000)	
Source Water Protection	$ (16,500)	$ (15,877)	$ -	$ -	
Sales	$ (25,000)	$ (43,600)	$ (30,000)	$ (32,000)	
Internal Transfer- Land Division	$ (36,900)	$ (36,162)	$ (35,055)	$ (35,055)	
Peer Review Recoveries	$ (15,000)	$ -	$ -	$ -	
Recoveries	$ -	$ (4)	$ -	$ -	
Total Operating Revenue	**$ (743,976)**	**$ (730,039)**	**$ (748,730)**	**$ (769,858)**	**3%**
Total Operating Expenditures	**$ 728,466**	**$ 598,039**	**$ 761,420**	**$ 857,748**	**13%**
Total Net Operating (Surplus) Deficit	**$ (15,510)**	**$ (132,000)**	**$ 12,690**	**$ 87,890**	

Expenditures

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Labour & Benefits					
Salaries	$ 491,595	$ 435,641	$ 518,148	$ 526,397	
Statutory Benefits	$ 99,170	$ 89,431	$ 104,774	$ 108,393	
Health Benefits	$ 54,481	$ 47,655	$ 54,798	$ 58,599	
Planning Labour & Benefits	**$ 645,246**	**$ 572,726**	**$ 677,720**	**$ 693,388**	**2%**
Planning Operating Expenses					
Advertising	$ 4,000	$ 355	$ 2,000	$ 3,000	
Courier	$ 200	$ 115	$ 200	$ 200	
Photocopier	$ 2,700	$ 2,634	$ 2,700	$ 2,690	
Postage	$ 500	$ 263	$ 400	$ 400	
Office Supplies	$ 700	$ 352	$ 500	$ 500	
Subscriptions	$ 200	$ -	$ -	$ -	
Membership	$ 4,600	$ 3,524	$ 4,800	$ 4,800	
Staff Development	$ 2,000	$ 143	$ 1,500	$ 1,100	
Conventions	$ 2,500	$ 636	$ 3,250	$ 3,250	
Accommodation	$ 2,000	$ 1,106	$ 3,000	$ 3,000	
Meals	$ 1,300	$ 624	$ 1,300	$ 1,200	
Travel	$ 5,000	$ 3,695	$ 4,000	$ 4,000	
Meeting Room Rentals	$ 300	$ 127	$ 300	$ 300	
Criminal Background Checks	$ 100	$ -	$ 100	$ -	
IT Hardware	$ 2,200	$ 1,945	$ 650	$ 850	
IT Software	$ -	$ -	$ -	$ 250	
Mobile Devices	$ 1,050	$ 1,352	$ 1,860	$ 2,000	
Telephone	$ 1,770	$ 1,778	$ 1,700	$ 1,840	

Planning

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Consultant Services	$ 25,500	$ 1,871	$ 50,000	$ 125,000	
Financial Audit Fees	$ 600	$ 256	$ 440	$ 480	
Legal Services	$ 6,000	$ -	$ 5,000	$ 8,000	
Trans. Tomorrow Survey	$ 5,000	$ 4,483	$ -	$ 1,500	
Interest and Penalties	$ -	$ 54	$ -	$ -	
Planning Operating Expenses	**$ 68,220**	**$ 25,312**	**$ 83,700**	**$ 164,360**	**96%**
Peer Review Expenses					
Peer Review Costs	$ 15,000	$ -	$ -	$ -	
Peer Review Expenses	**$ 15,000**	**$ -**	**$ -**	**$ -**	

Change In Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
TRF fr Planning LTP - OPS	$ (1,450)	$ (1,450)	$ (650)	$ (850)	
TRF fr Carry Forward - OPS	$ -	$ -	$ (23,000)	$ (23,000)	
TRF fr Working Funds Gen.-OPS	$ -	$ -	$ -	$ (75,000)	
Total Transfers from Reserves	**$ (1,450)**	**$ (1,450)**	**$ (23,650)**	**$ (98,850)**	**318%**
TRF to Planning LTP - OPS	$ 16,960	$ 16,960	$ 10,960	$ 10,960	
TRF to Carry Forward - OPS	$ -	$ 23,000	$ -	$ -	
Total Transfers to Reserves	**$ 16,960**	**$ 39,960**	**$ 10,960**	**$ 10,960**	
Net Transfers to (from) Reserves	**$ 15,510**	**$ 38,510**	**$ (12,690)**	**$ (87,890)**	
Change in Accum. Surplus Invested in TCA	**$ -**	**$ -**	**$ -**	**$ -**	
Total Surplus to (Deficit from) Accum. Surplus	**$ 15,510**	**$ 38,510**	**$ (12,690)**	**$ (87,890)**	
Total Planning Revenue	**$ (745,426)**	**$ (731,489)**	**$ (772,380)**	**$ (868,708)**	**12%**
Total Planning Expenditures	**$ 745,426**	**$ 637,999**	**$ 772,380**	**$ 868,708**	**12%**
Total Net (Surplus) Deficit	**$ -**	**$ (93,490)**	**$ -**	**$ -**	

- Tax Requirement Analysis	**2018**		**2019**	**2020**
- Tax Requirement	$ (633,076)		$ (667,675)	$ (685,803)
- Tax $ Increase(Decrease) Over Previous Yr's Budget	$ 24,111		$ 34,599	$ 18,128

Planning

Budget 2020

Operating

		Budget 2020	Notes
Revenue			
Municipal Recoveries	$	(2,000)	Technical projects/services that are charged out
Development Charges Earned	$	(15,000)	To fund Consulting expense for Growth Plan Analysis and Land Needs Assessment- Carry forward from 2019
Sales	$	(32,000)	Fees for Subdivision Applications and Official Plan Amendments
Internal Transfer- Land Division	$	(35,055)	Transfer from Land Division dept., portion of Land Division application fees - based on $369 each for 95 applications
Expenditures			
Planning Operating Expenses			
Advertising	$	3,000	Increase in Notices for County OP project (newspaper notices and advertisements for public open houses, meetings - $350 avg per advertisement)
Membership	$	4,800	memberships in OPPI/CIP for 6 staff (2 candidates plus 4 full members)
Staff Development	$	1,100	Continuous professional learning credits are now required.
Conventions	$	3,250	Conference that staff will be attending and County Planning Conference. Continuous professional learning requirements are new which require minimum training hours.
Accommodation	$	3,000	With conferences, accommodations will be required.
Meals	$	1,200	Travel meals for conferences and training. Covers expenses for hosting meetings and open houses.
Travel	$	4,000	More staff attending offsite pre-consultation meetings
Meeting Room Rentals	$	300	Requirement potentially to rent for OP meetings
IT Hardware	$	850	Per IT Budget, $850 funded from Planning LTP reserve plan.
Consultant Services	$	125,000	50k for Watershed Plan, Land Needs Assessment, partially funded by carry forward ($23,000) and Development Charges ($15,000), $75,000 for Employment Lands Needs Study (funded from General Working Funds Reserve)
Legal Services	$	8,000	More and varied legal issues on the rise - see YTD for 2019
Trans. Tomorrow Survey	$	1,500	$1,500 per year for 3 years and nothing in fourth year - continual cycle.
Change In Accumulated Surplus			
TRF fr Planning LTP - OPS	$	(850)	Per Planning LTP reserve for IT Hardware
TRF fr Carry Forward - OPS	$	(23,000)	CFWD for Land Needs Analysis-Consulting
TRF fr Working Funds Gen.-OPS	$	(75,000)	To fund Employment Lands Needs Study
TRF to Planning LTP - OPS	$	10,960	Per reserve plan, Planning LTP reserve

Economic Development

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change

Operating

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Operating Revenue	**$ (813,786)**	**$ (813,786)**	**$ (771,487)**	**$ (777,226)**	**1%**
Total Operating Expenditures	**$ 813,786**	**$ 809,786**	**$ 771,487**	**$ 777,226**	**1%**
Total Net Operating (Surplus) Deficit	**$ -**	**$ (4,000)**	**$ -**	**$ -**	

Change In Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020
Total Contribution from Reserves	**$ -**	**$ -**	**$ -**	**$ -**
Total Transfers to Reserves	**$ -**	**$ -**	**$ -**	**$ -**
Net Transfers to (from) Reserves	**$ -**	**$ -**	**$ -**	**$ -**
Change in Accum. Surplus Invested in TCA	**$ -**	**$ -**	**$ -**	**$ -**
Total Surplus to (Deficit from) Accum. Surplus	**$ -**	**$ -**	**$ -**	**$ -**

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Economic Dev. Revenue	**$ (813,786)**	**$ (813,786)**	**$ (771,487)**	**$ (777,226)**	**1%**
Total Economic Dev. Expenditures	**$ 813,786**	**$ 809,786**	**$ 771,487**	**$ 777,226**	**1%**
Total Net (Surplus) Deficit	**$ -**	**$ (4,000)**	**$ -**	**$ -**	

- Tax Requirement Analysis	**2018**		**2019**	**2020**
- Tax Requirement	$ (813,786)		$ (771,487)	$ (777,226)
- Tax $ Increase(Decrease) Over Previous Year Budget	$ 61,708		$ (42,299)	$ 5,739

Economic Development

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Operating					
Expenditures					
Membership	$ 4,000	$ -	$ 3,000	$ 1,500	
Economic Development Pymt	$ 780,057	$ 780,057	$ 738,758	$ 745,746	
Special Dev. Initiative	$ 15,000	$ 15,000	$ 15,000	$ 15,000	
Physician Recruitment	$ 14,729	$ 14,729	$ 14,729	$ 14,980	
Total Operating Expenditures	**$ 813,786**	**$ 809,786**	**$ 771,487**	**$ 777,226**	**1%**
Total Net Operating (Surplus) Deficit	**$ -**	**$ (4,000)**	**$ -**	**$ -**	
Change In Accumulated Surplus					
Total Contribution from Reserves	**$ -**	**$ -**	**$ -**	**$ -**	
Total Transfers to Reserves	**$ -**	**$ -**	**$ -**	**$ -**	
Net Transfers to (from) Reserves	**$ -**	**$ -**	**$ -**	**$ -**	
Change in Accum. Surplus Invested in TCA	**$ -**	**$ -**	**$ -**	**$ -**	
Total Surplus to (Deficit from) Accum. Surplus	**$ -**	**$ -**	**$ -**	**$ -**	
Total Economic Dev. Revenue	**$ (813,786)**	**$ (813,786)**	**$ (771,487)**	**$ (777,226)**	**1%**
Total Economic Dev. Expenditures	**$ 813,786**	**$ 809,786**	**$ 771,487**	**$ 777,226**	**1%**
Total Net (Surplus) Deficit	**$ -**	**$ (4,000)**	**$ -**	**$ -**	

- Tax Requirement Analysis	**2018**		**2019**	**2020**
- Tax Requirement	$ (813,786)		$ (771,487)	$ (777,226)
- Tax $ Increase(Decrease) Over Previous Year Budget	$ 61,708		$ (42,299)	$ 5,739

Economic Development

Budget 2020

Operating

Expenditures

		Budget 2020	Notes
Membership	$	1,500	Chamber of Commerce Memberships
Economic Development Pymt	$	745,746	$705,746 for ED and $40,000 for Sustainable Peterborough (ED increase is $6,987 or 1% for 2020)
Special Dev. Initiative	$	15,000	Peterborough Musicfest sponsorship

County Forest

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Revenue					
Total Operating Revenue	$ -	$ (2,100)	$ -	$ -	
Total Operating Expenditures	$ 80,639	$ 44,539	$ 41,288	$ 44,000	7%
Total Net Operating (Surplus) Deficit	$ 80,639	$ 42,439	$ 41,288	$ 44,000	
Expenditures					
County Forest Expenditures	$ 80,639	$ 44,539	$ 41,288	$ 44,000	7%

Tangible Capital Assets (TCA)

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Revenue					
Total TCA Revenue	$ -	$ -	$ -	$ -	
Total TCA Disbursements	$ -	$ -	$ -	$ -	
Total Net TCA (Surplus) Deficit	$ -	$ -	$ -	$ -	
Disbursements					
TCA Disbursements	$ -	$ -	$ -	$ -	
Amortization	$ -	$ -	$ -	$ -	
TCA Clearing	$ -	$ -	$ -	$ -	
Gain or Loss on TCA Disposal	$ -	$ -	$ -	$ -	

Change In Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Transfers from Reserves	$ (80,639)	$ (80,639)	$ (41,288)	$ (56,712)	37%
Total Transfers to Reserves	$ -	$ -	$ -	$ 12,712	
Net Transfers to and (from) Reserves	$ (80,639)	$ (80,639)	$ (41,288)	$ (44,000)	7%
Change in Accum. Surplus Invested in TCA	$ -	$ -	$ -	$ -	
Total Surplus to(Deficit from)Accum.Surplus	$ (80,639)	$ (80,639)	$ (41,288)	$ (44,000)	7%
Total County Forest Revenue	$ (80,639)	$ (82,739)	$ (41,288)	$ (56,712)	37%
Total County Forest Expenditures	$ 80,639	$ 44,539	$ 41,288	$ 56,712	37%
Total Net (Surplus) Deficit	$ -	$ (38,200)	$ -	$ -	

-Tax Requirement Analysis	2018		2019	2020
- Tax Requirement	$ -		$ -	$ -
- Tax $ Increase (Decrease) Over Previous Year Budget	$ -		$ -	$ -

County Forest

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Revenue					
Timber Sales	$ -	$ (2,000)	$ -	$ -	
Trapping Rights	$ -	$ (100)	$ -	$ -	
Total Operating Revenue	**$ -**	**$ (2,100)**	**$ -**	**$ -**	
Total Operating Expenditures	**$ 80,639**	**$ 44,539**	**$ 41,288**	**$ 44,000**	**7%**
Total Net Operating (Surplus) Deficit	**$ 80,639**	**$ 42,439**	**$ 41,288**	**$ 44,000**	
Expenditures					
County Forest Expenditures					
Forestry Services	$ 38,850	$ 29,480	$ 36,500	$ 40,000	
Forest Road Maint.	$ 2,500	$ -	$ 2,500	$ 2,000	
Trails Maint.	$ 1,000	$ -	$ 500	$ 1,000	
Building Repairs and Mtce.	$ 37,000	$ 14,552	$ 500	$ -	
Office Supplies	$ 200	$ -	$ 100	$ 100	
Insurance	$ 189	$ 214	$ 288	$ -	
Travel	$ 400	$ 294	$ 400	$ 500	
Signage	$ 500	$ -	$ 500	$ 400	
County Forest Expenditures	**$ 80,639**	**$ 44,539**	**$ 41,288**	**$ 44,000**	**7%**

Change In Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020	Budget % Change
Total Transfers from Reserves	**$ (80,639)**	**$ (80,639)**	**$ (41,288)**	**$ (56,712)**	**37%**
Total Transfers to Reserves	**$ -**	**$ -**	**$ -**	**$ 12,712**	
Net Transfers to and (from) Reserves	**$ (80,639)**	**$ (80,639)**	**$ (41,288)**	**$ (44,000)**	**7%**
Change in Accum. Surplus Invested in TCA	**$ -**	**$ -**	**$ -**	**$ -**	
Total Surplus to(Deficit from)Accum.Surplus	**$ (80,639)**	**$ (80,639)**	**$ (41,288)**	**$ (44,000)**	**7%**
Total County Forest Revenue	**$ (80,639)**	**$ (82,739)**	**$ (41,288)**	**$ (56,712)**	**37%**
Total County Forest Expenditures	**$ 80,639**	**$ 44,539**	**$ 41,288**	**$ 56,712**	**37%**
Total Net (Surplus) Deficit	**$ -**	**$ (38,200)**	**$ -**	**$ -**	

-Tax Requirement Analysis	**2018**		**2019**	**2020**
- Tax Requirement	$ -		$ -	$ -
- Tax $ Increase (Decrease) Over Previous Year Budget	$ -		$ -	$ -

County Forest
Budget 2020

	Budget 2020	Notes
Revenue		
Timber Sales	$ -	Contract negotiated in 2019.
Expenditures		
County Forest Expenditures		
Forest Road Maint.	$ 2,000	gravel and grading likely
Trails Maint.	$ 1,000	possible culvert replacement
Travel	$ 500	More site visits

Grants and Donations

Budget 2020

Operating

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Revenue					
Total Operating Revenue	$ (700)	$ (700)	$ (62,500)	$ (62,500)	
Total Operating Expenditures	$ 175,700	$ 175,000	$ 62,500	$ 62,500	
Total Net Operating (Surplus) Deficit	$ 175,000	$ 174,300	$ -	$ -	
Expenditures					
Expenditures	$ 175,700	$ 175,000	$ 62,500	$ 62,500	

Change in Accumulated Surplus

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020
Total Transfers from Reserves	$ (175,000)	$ (175,000)	$ -	$ -
Total Transfers to Reserves	$ -	$ -	$ -	$ -
Net Transfers to and (from) Reserves	$ (175,000)	$ (175,000)	$ -	$ -
Change in Accum. Surplus Invested in TCA	$ -	$ -	$ -	$ -
Total Surplus to (Deficit from) Accum. Surplus	$ (175,000)	$ (175,000)	$ -	$ -

	Budget 2018	Actuals 2018	Budget 2019	Budget 2020
Total Grants & Donations Revenue	$ (175,700)	$ (175,700)	$ (62,500)	$ (62,500)
Total Grants & Donations Expenditures	$ 175,700	$ 175,000	$ 62,500	$ 62,500
Total Net (Surplus) Deficit	$ -	$ (700)	$ -	$ -

- Tax Requirement Analysis	2018		2019	2020
- Tax Requirement	$ (700)		$ (62,500)	$ (62,500)
- Tax $ Increase (Decrease) Over Previous Year Budget	$ 200		$ 61,800	$ -

Grants and Donations

Budget 2020

	Budget 2018	Actuals 2018 31-Dec-18	Budget 2019	Budget 2020	Budget % Change
Operating					
Revenue					
Tax Requirement	$ (700)	$ (700)	$ (62,500)	$ (62,500)	
Total Operating Revenue	**$ (700)**	**$ (700)**	**$ (62,500)**	**$ (62,500)**	
Total Operating Expenditures	**$ 175,700**	**$ 175,000**	**$ 62,500**	**$ 62,500**	
Total Net Operating (Surplus) Deficit	**$ 175,000**	**$ 174,300**	**$ -**	**$ -**	
Expenditures					
Grants - Agricultural	$ 700	$ -	$ -	$ -	
Grants - Other	$ 175,000	$ 175,000	$ 62,500	$ 62,500	
Expenditures	**$ 175,700**	**$ 175,000**	**$ 62,500**	**$ 62,500**	
Change in Accumulated Surplus					
TRF fr Working Funds General - OPS	$ (175,000)	$ (175,000)	$ -	$ -	
Total Transfers from Reserves	**$ (175,000)**	**$ (175,000)**	**$ -**	**$ -**	
Contribution to reserve	$ -	$ -	$ -	$ -	
Total Transfers to Reserves	**$ -**	**$ -**	**$ -**	**$ -**	
Net Transfers to and (from) Reserves	**$ (175,000)**	**$ (175,000)**	**$ -**	**$ -**	
Change in Accum. Surplus Invested in TCA	**$ -**	**$ -**	**$ -**	**$ -**	
Total Surplus to (Deficit from) Accum. Surplus	**$ (175,000)**	**$ (175,000)**	**$ -**	**$ -**	
Total Grants & Donations Revenue	**$ (175,700)**	**$ (175,700)**	**$ (62,500)**	**$ (62,500)**	
Total Grants & Donations Expenditures	**$ 175,700**	**$ 175,000**	**$ 62,500**	**$ 62,500**	
Total Net (Surplus) Deficit	**$ -**	**$ (700)**	**$ -**	**$ -**	

- Tax Requirement Analysis	**2018**		**2019**	**2020**
- Tax Requirement	$ (700)		$ (62,500)	$ (62,500)
- Tax $ Increase (Decrease) Over Previous Year Budget	$ 200		$ 61,800	$ -

Grants and Donations
Budget 2020

Operating

Expenditures

	Budget 2020	Notes
Grants - Other	$ 62,500	$500,000 donation to Canoe Museum to be paid in annual installments of $62,500, over the years 2019 to 2026

COUNTY OF PETERBOROUGH
Infrastructure Services Department
Road Projects
10 - Year Capital Forecast
2020 - 2029

Rd	Class	Scope of Work	Twp	Section No.	Length	2019 PCI	2020 est	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total	Project Description
ARTERIAL ROADS - CLASS A																			
1	A	Rehab	SEL	001-00000	3.30	60.50	1,442,100				1,442,100							1,442,100	CIR/90mm - CR 18 to west to CR 12
1	A	Rehab	SEL	001-02570	3.42	78.13	1,494,540								1,494,540			1,494,540	CIR/100mm - From CR 12 west to Fowler's Corners
4	A	Rehab	DD	004-00800	1.50	68.00	948,750							948,750				948,750	CIR/100mm - From City Limits to CR 41
4	A	Rehab	DD	004-02300 / 04-04000	3.30	54.00	1,312,255	1,312,255										1,422,255	EA/50mm - CR 41 to 8th Line
5	A	Pres.	CM	005-00000	2.50	90.75	143,750				143,750							143,750	Micro - Lansdowne Road - City limit to Hwy 7
14	A	Rehab	SEL	014-00000	1.44	61.00	1,525,120	1,196,875	1,436,250	2,154,375								4,787,500	EA/100mm - Gifford Causeway (ICIP) - See road section 014-01440 below
15	A	Rehab	CM	015-00000	3.10	59.25	1,354,700				1,354,700							1,354,700	CIR/90mm - City limit to Hwy 7
18	A	Pres.	SEL	018-00000/00250/01150	2.12	84.00	243,800					243,800						243,800	Micro - CR 19 to CR 1
18	A	Pres.	SEL	018-02120	3.48	84.13	200,100					200,100						200,100	Micro - CR 1 to S. limit of Bridgenorth
18	A		SEL	018-05600	1.04	62.25												-	See Transportation Plan
19	A	Pres.	SEL	019-00000	1.10	89.88	63,250					63,250						63,250	Micro from CR 18 to City Limits
23	A	Rehab	SEL	023-02460	7.60	77.25	3,321,200								3,321,200			3,321,200	CIR / 100mm HMA - CR 18 to 1.8km north of CR 20
23	A	Rehab	SEL	023-10060	7.70	80.63	3,364,900									3,364,900		3,364,900	EA/100mm HMA - from 1.8km north of CR 20 to S limit of Buckhorn
23	A	Resurf	SEL	023-17760	1.90	66.38	458,850		458,850									458,850	Mill/overlay - urban limits of Buckhorn
29	A	Rehab	SEL	029-00000	3.40	90.25	1,485,800										1,485,800	1,485,800	CIR / 100mm HMA - P'boro Bndry to CR 23
29	A	Rehab	SEL	029-03400	2.40	61.38	1,048,800			1,048,800								1,048,800	CIR / 100mm HMA - from CR 23 north to west limit of Lkfld
29	A	Pres.	SEL	029-05800	0.70	85.88	40,250	40,250										40,250	Micro - from CR 18 easterly to Clementi Street
29	A	Pres.	SEL	029-06500	2.50	88.25	143,750	143,750										143,750	Micro - From Clementi Street to Stewart Drive
29	A	Pres.	SEL	029-09000	0.60	85.88	34,500	34,500										34,500	Micro - From Stewart Drive to Lakefield Limits
29	A	Pres.	SEL	029-09600	0.50	93.88	28,750	28,750										28,750	Micro - Lakefield Limits to Hwy 28
41	A	Pres.	DD	041-00000	1.30	79.25	74,750		74,750									74,750	Micro - From CR 4 to City Limits
16	A	Resurf	SEL	016-00000	3.30	88.38	664,125										664,125	664,125	ROL - From CR 14 northerly to CR 17
16	A	Resurf	SEL	016-03300	0.80	91.00	161,000										161,000	161,000	ROL - From CR 17 to Ennismore Limits
18	A	Pres.	SEL	018-06640	1.81	78.75	104,075					104,075						104,075	Micro - CR 14 to CR 20
18	A	Pres.	SEL	018-08450	2.98	84.00	171,350					171,350						171,350	Micro - CR 20 to CR 24
18	A	Pres.	SEL	018-14930	0.71	88.25	40,825					40,825						40,825	Micro - CR23 to CR29
28	A	Rehab	CM	028-00000	5.97	94.00	3,116,340										3,116,340	3,116,340	EA/100mm - 115 to CR 21
28	A	Resurf	CM	028-07110 / 028-09710	1.23	84.00	466,785										466,785	466,785	Mill and Overlay - S. Monaghan & Baileyboro
28	A	Rehab	CM	-05970 / 028-07510 / 028-10	4.51	91.00	2,354,220										2,354,220	2,354,220	EA/100mm - CR 21 to Northumberland Boundary (excluding S. Monaghan & Bailieb
COLLECTOR ROADS - CLASS B																			
2	B	Resurf.	CM	002-00000	0.58	79.13	400,150								400,150			400,150	Pulverize/Pave - from CR 28 easterly for 0.58km
2	B	Pres.	OSM	002-23640	0.86	83.88	73,000						73,000					73,000	Micro - From West Keene Settlement Area to CR 34
2	B	Pres.	OSM	002-24500	0.30	90.13	17,250						17,250					17,250	Micro - from CR 34 to Keene East Limits
2	B	Pres.	OSM	002-24800	8.90	71.50	511,750	511,750										511,750	Micro - E. Keene Village to OSM/AN boundary
3	B	Pres.	CM	003-00000	0.80	87.38	46,000				46,000							46,000	Micro - Hwy 7 to east 1.1 km
3	B	Pres.	CM	003-00800	2.60	92.00	149,500				149,500							149,500	Micro - 1.1 km east of Hwy 7 to City limits

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4	B	Pres.	DD	004-05500	3.20	86.75	184,000							184,000				184,000	Micro - From Eight Line easterly to Hwy 28
4	B	Rehab	DD	004-08800	4.50	56.38	1,449,000			1,449,000								1,449,000	EA/50mm - Hwy 28 to 3rd Line
4	B	Rehab	DD	004-13300	4.66	69.25	1,500,520						1,500,520					1,500,520	EA/50mm - Warsaw west for 5.5 Km
4	B	Pres.	DD	004-17960	1.10	92.63	63,250							63,250				63,250	Micro - CR 38 to Warsaw North Limits
4	B	Resurf	DD	004-17960	0.50	76.38	189,750					189,750						189,750	Mill/Pave - Warsaw West Limits to CR 38
4	B	Pres.	DD	004-19330	4.30	92.63	247,250						247,250					247,250	Micro - Warsaw village limits northerly to CR 6
6	B	Rehab	TL	006-00000	4.70	69.38	1,513,400								1,513,400			1,513,400	EA/50mm - Hwy 28 east for 4.7 km
6	B	Rehab	DD	006-04700	3.90	74.25	1,255,800									1,255,800		1,255,800	EA/50mm - From 4.7 km east of Hwy 28 to CR 4
6	B	Rehab	DD	006-08600	6.10	73.00	1,964,200										1,964,200	1,964,200	EA/50mm - From CR 4 to Hall's Glen
6	B	Rehab	NK	006-22680	4.10	77.00	1,320,200								1,320,200			1,320,200	EA/50mm - CR40 to CR 44
8	B	Rehab	DD	008-00000	0.43	80.75	128,845								128,845			128,845	Pulverize and Pave 100mm - CR 4 to Hwy 28
8	B	Rehab	DD	008-03080	7.20	66.88	1,035,000						1,035,000					1,035,000	DST - Douro to CR 38
9	B	Pres.	CM	009-06300	2.40	91.38	138,000						138,000					138,000	Micro - Hwy 7 easterly 2.4km
9	B	Pres.	CM	009-08700	1.10	93.00	63,250						63,250					63,250	Micro - From 2.4km east of Hwy 7 to City of PTBO Limits
10	B	Rehab	CM	010-00000	4.50	69.88	646,875					646,875						646,875	DST - Northumberland boundary to Zion Line
10	B	Resurf	CM	010-05000	1.60	89.25	253,000						253,000					253,000	HM overlay - 21 to 400m S; DST to Zion Line
10	B	Pres.	CM	010-06100	0.80	85.75	46,000			46,000								46,000	Micro - Millbrook to 0.8km Northerly
10	B	Pres.	CM	010-06900	3.50	81.63	201,250			201,250								201,250	Micro - From 0.8km north of CR 21 to Hwy 115
10	B	Pres.	CM	010-10400	1.60	91.88	92,000								92,000			92,000	Micro - Hwy 115 to Hwy 7
10	B	Rehab	CM	010-12000	3.60	58.13	1,159,200				1,159,200							1,159,200	EA/50mm - From IDA to Hooton Drive
10	B	Reconst.	CM	010-12000	1.40	58.13	724,500	50,000		724,500								774,500	Reconst (Urbaniize hamlet) - From Mount Pleasant Road southerly to Hooton Drive
10	B	Pres.	CM	010-13370	0.75	84.13	43,125				43,125							43,125	Micro - Morton Dr. Northerly 750m (South Limit of IDA)
10	B	Pres.	CM	010-13370	1.30	92.63	74,750								74,750			74,750	Micro - Hwy 7 to Morton Dr.
10	B	Pres.	CM	010-19300	1.30	82.91	74,750				74,750							74,750	Micro - Mt. Pleasant to CKL boundary
11	B	Rehab	CM	011-03500	0.55	48.38	240,350		240,350									240,350	CIR/100mm - Hwy 115 to Airport Rd extension
11	B	Rehab	CM	011-06200	0.80	49.25	349,600		349,600									349,600	CIR/100mm - From Hwy 115 to City of Peterborough Limits
12	B	Rehab	SEL	012-00600	1.40	52.00	450,800	450,800										450,800	CIR/50mm - City limits to Ackison Road
12	B	Pres.	SEL	012-04900	2.20	80.00	126,500									126,500		126,500	Micro - CR 1 to approx. 1km west of Tindle Bay Road
14	B	Rehab	SEL	014-01440	5.40	63.00	1,738,800	1,196,875	1,436,250	2,154,375								4,787,500	EA/50mm - Gifford Causeway to Kawatha Lakes Boundary (ICIP)
16	B	Pres.	SEL	016-04100	1.00	80.38	57,500	57,500										57,500	Micro - Within Ennismore Limits
16	B	Pres.	SEL	016-05100	9.60	79.38	552,000	552,000										552,000	Micro - From Ennismore North Limits to Gannons Narrows
17	B	Pres.	SEL	017-00000	6.40	81.38	368,000	368,000										368,000	Micro - From CR 16 to Cow Island
20	B		SEL	020-00000	1.35	63.88												-	See Transportation Plan
20	B		SEL	020-01350	3.00	69.63												-	See Transportation Plan
20	B		SEL	020-04350	4.64	62.50												-	See Transportation Plan
20	B	Rehab	SEL	020-15110	1.50	67.13	462,250		462,250									462,250	Pulvierize and pave 100mm- Hwy 28 to CR 25
21	B	Rehab	CM	021-00000 / 021-00200	6.00	60.38	862,500		862,500									862,500	DST - Glamorgan Rd to Millbrook
21	B	Pres.	CM	021-06400	1.50	94.75	86,250								86,250			86,250	Micro - Millbrook from Millbrook West Limits easterly to Gravel Road
21	B	Pres.	CM	021-07660	0.30	95.50	17,250								17,250			17,250	Micro - from Gravel Road to CR 10
21	B	Pres.	CM	021-07960	0.60	79.13	34,500								34,500			34,500	Micro - From CR 10 to East Limits of Millbrook
21	B	Rehab	OSM	021-18260 / 021-24160	9.17	65.00	2,952,740							2,952,740				2,952,740	EA/50mm - Wallace Pt Bridge to P'boro bndry
22	B	Rehab	SEL	022-00000	4.20	65.50	1,352,400					1,352,400						1,352,400	EA/50mm - From CR 23 westerly 4.2 to Boundary
23	B	Pres.	SEL	023-00000	2.46	85.50	141,450		141,450									141,450	Micro - from CR 29 to CR 18
24	B	Rehab	TL	024-00000	0.60	78.63	193,200									193,200		193,200	EA/50mm - From City of PTBO northerly 0.6 km
24	B	Rehab	CM	024-00600	5.70	82.25	1,835,400									1,835,400		1,835,400	EA/50mm - From 0.6km north of PTBO limits to CR 18

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25	B	Rehab	SEL	025-00000	3.20	81.50	460,000								460,000			460,000	DST - From CR 18 northerly 3.2km
25	B	Rehab	SEL	025-03200	1.80	83.25	258,750								258,750			258,750	DST - From Preston Road to Dugan Road
25	B	Rehab	SEL	025-05000	1.60	86.25	92,000								92,000			92,000	DST- From Dugan Road to Miller Road
25	B	Rehab	DD	025-06600 / 020-14760	2.25	82.13	323,438								323,438			323,438	DST - Miller Rd. to 300m north of CR 20
27	B	Rehab	SEL	027-00000	0.40	55.38	171,600					171,600						171,600	Pulverize/Pave - CR 12 to 0.4 km S
30	B	Pres.	HBM	030-00000	0.94	88.25	54,050		54,050									54,050	Micro - From Hwy 7 to south Limits of Havelock
30	B	Rehab	HBM	030-00940	3.10	63.63	998,200							998,200				998,200	EA/50mm - Havelock S limits to CR 42
31	B	Rehab	OSM	031-00000	1.00	69.88	143,750					143,750						143,750	DST - from CR 2 to 1km South
31	B	Rehab	OSM	031-03500	4.30	72.88	618,125					618,125						618,125	DST - 1 km S CR 2 to Paudash St
32	SC	Rehab	DD	032-00000	2.65	87.00	380,938						380,938					380,938	DST - CR 33 southerly 2.65km
32	SC	Rehab	DD	032-00000	2.95	87.00	424,063						424,063					424,063	DST - From 2.65km south of CR 33 southerly to the City of PTBO Limits
32	B	Pres.	SEL	032-05600	0.80	94.38	46,000	46,000										46,000	Micro - From CR 33 to CR 29
33	B	Rehad	SEL	033-06400	1.36	62.13	195,500					195,500						195,500	DST - from CR 32 to Hwy 28
34	B	Rehab	OSM	034-00000	7.70	69.13	2,479,400							2,479,400				2,479,400	EA/50mm - Hwy 7 to Keene
34	B	Pres.	OSM	034-07700	1.26	85.50	72,450						72,450					72,450	Micro - From Keene North Limits to CR 2
35	B	Rehab	OSM	035-02470	3.34	65.25	1,075,480					1,075,480						1,075,480	EA/50mm - Hwy 7 souh 3.4km
36	B	Rehab	TL	036-00000	7.40	74.38	2,382,800						2,382,800					2,382,800	EA/50mm - From Hwy 28 to Deer Bay Reach Road
36	B	Rehab	TL	036-07400	5.90	64.50	1,899,800							1,899,800				1,899,800	EA/50mm - From Deer Bay Reach Road to CR 23/36/37 Intersection
36	B	Rehab	TL	036-13300	7.30	76.63	2,350,600									2,350,600		2,350,600	EA/50mm - CR 23/CR 36/CR 37 to CR 507
36	B	Rehab	TL	036-20600	4.75	59.00	2,075,750				2,075,750							2,075,750	CIR/100mm overlay - CR 507 to 1km east of Nicole's Cove Rd.
36	B	Pres.	TL	036-25150	3.15	86.75	181,125						181,125					181,125	Micro - From 1km east of Nicole's Cove Road to Tait's Bay Road
36	B	Rehab.	TL	036-28500	4.70	70.13	2,053,900				2,053,900							2,053,900	CIR/100mm - From Nogies Creek Bridge to CKL Boundary
36	B	Pres.	TL	036-28500	2.80	91.63	161,000						161,000					161,000	Micro - Taits's Bay Road to Nogies Creek bridge
37	B	Rehab	TL	037-00000	4.00	75.25	1,288,000									1,288,000		1,288,000	EA/50mm - From Jacksons Farm to Lakehurst Circle Road
37	B	Rehab	TL	037-00000	4.60	55.00	1,481,200			1,481,200								1,481,200	EA/50mm overlay - Gannons Narrows to Jacksons Farm
37	B	Rehab	TL	037-07800	2.40	75.25	772,800										772,800	772,800	EA/50mm - From Lakehurst Circle Road to Shaw's Road
37	B	Rehab	DD	037-10200	2.15	70.13	692,300										692,300	692,300	EA/50mm - From Shaw's Road to 100m east of Elbow Point Road
37	B	Rehab	TL	037-11300	1.00	83.50	241,500					241,500						241,500	Pulverize and Pave 100mm - From 100m east of Elbow Point Road to Melody Bay
37	B	Rehab	OSM	037-13350	1.20	72.50	350,000	350,000										350,000	PR2 - From Melody Bay Road to 650m south of Melody Bay Road
37	B	Resurf	TL	037-14550	1.00	82.25	379,500						379,500					379,500	Mill/Overlay - From Adam & Eve Road to CR 36
38	B	Rehab	AN	038-00000	3.03	75.50	975,660						975,660					975,660	EA/50mm - From CR 2 to Centre Line
38	B	Rehab	TL	038-03030	2.90	79.00	933,800										933,800	933,800	EA/50mm - From Hwy 7 to Centre Line
39	B	Pres.	OSM	039-00000	7.10	82.63	408,250		408,250									408,250	Micro - From CR 2 to City of PTBO Limits
40	B	Pres.	AN	040-00000	1.30	88.13	74,750				74,750							74,750	Micro - From Hwy 7 to Norwood North Limits
40	B	Rehab	DD	040-01300	0.80	68.00	257,600	257,600										257,600	EA/50mm - Norwood limits to CR 8
40	B	Rehab	AN	040-02100	6.75	52.25	2,173,500	2,173,500										2,173,500	EA/50mm - Rotten Lake S for 9 km
42	B	Rehab	AN	042-00000	5.12	57.88	1,648,640			1,648,640								1,648,640	EA/50mm - From CR 45 easterly for 5.12km
42	B	Rehab	HBM	042-05120	3.20	55.38	515,200		515,200									515,200	EA/50mm overlay - CR 30 west for 3.2 km (50% share)
45	B	Pres.	AN	045-00000	1.03	84.38	59,225				59,225							59,225	Micro - From Hwy 7 to South Limits of Norwood

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45	B	Pres.	AN	045-07230	1.30	72.00	74,750										74,750	74,750	Micro - Boundary to 1.3 km north
46	B	Pres.	HBM	046-00000	0.30	72.75	17,250		17,250									17,250	Micro - From Hwy 7 to Havelock North Limits
46	B	Pres.	HBM	046-00300	5.60	73.88	322,000		322,000									322,000	Micro - From Havelock north limits northerly 5.6km
46	B	Pres.	HBM	046-05900	4.80	75.75	276,000		276,000									276,000	Micro - From 5.6km north of Havelock Limits to CR 47
48	B		HBM	048-00000	0.50	78.88												-	EA commenced in 2016 - Urban section - Ontario St.
48	B	Reconst.	HBM	048-00500 / 048-01000	1.30	52.00	1,500,000	50,000	600,000	1,000,000								1,650,000	EA commenced in 2016 - Urban section - Ouebect to Mary St.
48	B	Rehab	HBM	048-01800	6.41	52.63	921,438						921,438					921,438	DST - From Mary Street to Mile of Memories Road
49	B	Rehab	TL	049-00000	9.10	62.00	1,465,100						732,550					732,550	EA/50mm - Bobcageon northerly 9.1km (50% share)
49	B	Rehab	TL	049-09100	8.80	60.00	1,416,800					708,400						708,400	EA/50mm - From 9.1km north of Bobcaygeon to CR 121 (50% share)
50	B	Rehab	HBM	050-00000	3.13	57.00	1,007,860					1,007,860						1,007,860	EA/50mm - Northumberland bndy. to Hwy 7
121	B	Rehab	TL	121-00000	9.80	67.00	1,577,800							1,577,800				1,577,800	EA/50mm - CR 49 to Kinmount
507	B	Rehab	TL	507-00000	7.80	54.13	2,511,600										2,511,600	2,511,600	EA/50mm overlay - CR 36 to Miss. Dam Rd
507	B	Pres.	TL	507-07800	5.10	94.50	293,250								293,250			293,250	Micro - Beaver Lake Rd southerly 5.1km
507	B	Rehab	TL	507-12630	2.30	55.38	740,600				740,600							740,600	EA/50mm - from Mississagua Dam Road to 5.1km south of Beaver Lake road
620	B	Pres.	NK	620-00000	0.38	89.25	21,850					21,850						21,850	Micro - From Hwy 28 to CR 620A
620	B	Pres.	NK	620-00380	0.73	86.38	41,975					41,975						41,975	Micro - From CR 620A to CR 54
620	B	Rehab	NK	620-0110	5.30	66.38	761,875							761,875				761,875	DST - Balmer Rd to Clydesdale Rd
620	B	Rehab	NK	620-06410	1.90	71.50	273,125								273,125			273,125	DST - From Clydesdale Road to Vic Tanner Road
620A	B	Pres.	NK	620A-00000	0.80	97.25	46,000									46,000		46,000	Micro - downtown Apsley
Unfunded - Collector Roads - Class B																			
2	B	Resurf	CM	002-00580	6.45	85.88	1,298,063											-	Unfunded - ROL (2022 - 2025) Baileyboro limits to Fisher's Corners
2	B	Rehab	AN	002-07030	2.79	69.50	898,380											-	Unfunded - EA/50mm (2025-2028) - Fisher's Corners to 2.8 km north to Third Line
2	B	Resurf	OSM	002-09820	3.04	78.50	611,800											-	Unfunded - ROL (2023 - 2026) From Third Line to 0.8km south of Bensfort Bridge
2	B	Resurf	OSM	002-12860	1.30	79.75	261,625											-	Unfunded - ROL (2024 - 2027) From 0.8km south of Bensfort Bridge to 0.5km north
2	B	Resurf	OSM	002-14160	3.50	76.63	704,375											-	Unfunded - ROL (2022 - 2025) - CR 39 to CR 35
2	B	Pres.	OSM	002-17660	1.34	90.75	77,050											-	Unfunded - Micro (2025) - From CR 35 to CR 31
2	B	Pres.	CM	002-19000	4.64	89.38	266,800											-	Unfunded - Micro (2026) - From CR 31 to Keene West Limits
2	B	Pres.	AN	002-33700	1.35	85.50	77,625											-	Unfunded - Micro (2025) - From OSM boundary to CR 38
2	B	Pres.	AN	002-35050	7.68	85.00	441,600											-	Unfunded - Micro (2026) - CR 38 to Hastings
6	B	Pres.	DD	006-14700	3.70	87.75	212,750											-	Unfunded - Micro (2024 - 2028) - From Hall's Glen to Sixth Line Dummer Road
6	B	Pres.	DD	006-18400	4.28	90.13	246,100											-	Unfunded - Micro (2025 - 2028)- From Sixth Line Dummer Road to CR 40
7	B	Rehab	TL	007-00000	1.30	53.25	418,600											-	Unfunded - EA/50mm (2019 - 2023) - at Kawartha Lakes boundary
8	B	Pres.	SEL	008-00430	2.65	87.88	152,375											-	Unfunded - Micro (2019 - 2023) - From Hwy 28 to Douro
9	B	Pres.	CM	009-00000	1.30	81.75	74,750											-	Unfunded - Micro (2019 - 2020) - From CR 10 Easterly 1.3km
9	B	Pres.	SEL	009-01300	2.70	77.88	155,250											-	Unfunded - Micro (2019 - 2021) - 1.3km east of CR 10 to 2.7km easterly

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9	B	Pres.	DD	009-04000	2.30	89.63	132,250											-	Unfunded - Micro (2019 - 2021) - From 4km east of CR 10 to Hwy 7
12	B	Resurf	SEL	012-02000	2.90	76.13	583,625											-	Unfunded - ROL (2023 - 2026) - CR 1 to Lily Lake Rd
18	B	Pres.	SEL	018-11430	3.50	84.63	201,250											-	Unfunded - Micro (2021) - From CR 24 to CR 23
21	B	Resurf	CM	021-08560	5.80	82.13	1,167,250											-	Unfunded - ROL (2020- 2024) - From Millbrook east Limits to CR 28
26	B	Pres.	SEL	026-00000	3.50	77.13	201,250											-	Unfunded - Micro (2019-2023) - From Hwy 7 to City of Kawartha Lakes Boundary
35	B	Pres.	OSM	035-00000	5.33	84.00	153,238											-	Unfunded - Micro (2020-2023) - CR 2 to Assumption
35	B	Rehab	OSM	035-02470	2.86	65.25	920,920												Unfunded - EA/50mm (2023-2027) - 3.4km south of Hwy 7 to Assumption
45	B	Pres.	AN	045-01030	5.72	81.88	328,900											-	Unfunded - Micro (2023) - From South Limits of Norwood to Old Orchard Road
503	B	Rehab	CM	503-00000	2.20	62.88	708,400											-	Unfunded - EA/50mm (2020-2024) - Kinmount to Haliburton Bndry
503	B	Rehab	OSM	503-02200	3.00	58.63	966,000											-	Unfunded - EA/50mm (2019-2023) - Haliburton Bndry to Haliburton Bndry
Total $ Unfunded (Class B)							**11,260,225**												
LOW VOLUME ROADS - CLASS C																			
8	C	Rehab	DD	008-10280	4.20	72.38	603,750							603,750				603,750	DST - CR 38 to Webster Rd
8	C	Rehab	DD	008-14480	3.20	80.25	460,000									460,000		460,000	DST - From Webster Road to Dummer Asphodel Road
8	C	Rehab	DD	008-20230	5.25	77.25	754,688									754,688		754,688	DST - From Dummer Asphodel Road to CR 40
11	C	Rehab	CM	011-00000	3.50	69.88	503,125						503,125					503,125	DST - CR 28 to bridge; bridge to airport cul-de-sac
12	C	Pres.	SEL	012-04900	1.40	80	80,500					80,500						80,500	Micro - From Approx. 1km west of Tindle Bay Road to the Loop
12	C	Pres.	SEL	012-08500	1.50	89.25	86,250					86,250						86,250	Micro - Fife's Bay ("the loop")
34	C	Pres.	OSM	034-08960	0.80	93.88	46,000						46,000					46,000	Micro - From CR 2 to 0.8km South of CR 2
34	C	Pres.	OSM	034-09760	2.70	56.38	155,250					155,250						155,250	Micro - from south limit of Keene southerly into Serpent Mounds
38	C	Rehab	DD	038-05930	6.16	64.63	885,500									885,500		885,500	DST - entire section
38	C	Pres.	DD	038-12090	3.27	78.25	188,025		188,025									188,025	Micro - From CR 8 to Warsaw South Limits
38	C	Pres.	DD	038-15360	1.09	61.00	62,675										62,675	62,675	Micro- Warsaw south to Limits of Hamlet
40	C	Pres.	DD	040-11100	12.10	62.63	695,750	695,750										695,750	Micro - CR 6 south for 9.8 km
44	C	Pres.	HBM	044-00000	2.00	95.50	115,000								115,000			115,000	Micro - From CR 46 northerly approx. 2km
44	C	Rehab	HBM	044-07440	5.30	68.63	761,875					761,875						761,875	DST - N of CR 47
44	C	Rehab	HBM	044-12740	3.20	64.88	250,000	250,000										250,000	DST - From 3.2km east of CR 6 to CR 6
46	C	Rehab	HBM	046-10700	8.90	60.00	1,279,375					1,279,375						1,279,375	DST - 3.5 km north of CR44 north for 5 km
46	C	Rehab	HBM	046-19600	8.34	55.13	1,198,875						1,198,875					1,198,875	DST - from 8.5km north of CR 44 northerly to Sandy Lake Road
46	C	Rehab	HBM	046-27940	5.20	63.25	747,500							747,500				747,500	DST - From Sandy Lake Road northerly 5.2 km
46	C	Rehab	HBM	046-33140	3.44	66.00	494,500								494,500			494,500	DST - From 5.2 km north of Sandy Lake Road South northerly to Sandy Lake Road
46	C	Rehab	HBM	046-36580	2.70	65.00	388,125									388,125		388,125	DST - From CR 504 southerly 2.7km
46	C	Rehab	HBM	046-40580	2.90	58.75	416,875			416,875								416,875	DST- From Sandy Lake Road North northerly 2.9km
47	C	Rehab	HBM	047-00000	3.20	59.25	460,000						460,000					460,000	DST - CR 44 to CR 46
48	C	Rehab	HBM	048-08210	2.60	67.88	373,750					373,750						373,750	DST - from Freemans Corners Westerly 2.6km
48	C	Rehab	HBM	048-18660	2.05	59.75	294,688	294,688										294,688	DST - From 200m east of Preston Road easterly to boundary
52	C	Rehab	NK	052-00000	5.20	68.88	747,500								747,500			747,500	DST - From CR 504 to Jack's Lake (Dead End)
54	C	Rehab	NK	054-00000	9.10	87.38	1,308,125					1,308,125						1,308,125	DST - From CR 620 easterly 9.1km
54	C	Rehab	NK	054-09100	1.70	80.75	244,375					244,375						244,375	DST - From 9.1km east of CR 620 easterly to end of roadway
56	C	Pres.	NK	056-00000	2.70	55.50	155,250									155,250		155,250	Micro - Hwy 28 to FR 10
504	C	Pres.	NK	504-00000 / 504-00500	0.80	91.00	46,000									46,000		46,000	Micro - Hwy 28 to Cr 620A to CR 52
504	C	Rehab	NK	504-00800	2.00	60.50	287,500		287,500									287,500	DST - From 0.7km east of CR 52 to Whitemore Road
504	C	Pres.	NK	504-00800	0.70	60.50	40,250									40,250		40,250	Micro - From CR 52 easterly 0.7km
504	C	Rehab	NK	504-03500	3.00	55.50	431,250		431,250									431,250	DST- From Whitemore Road easterly 3.0km to McCoy Road
504	C	Rehab	NK	504-06400	6.40	71.00	920,000						920,000					920,000	DST - From McCoy Road to CR 46

COUNTY OF PETERBOROUGH
Infrastructure Services Department
Road Projects
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Rd	Class	Scope of Work	Twp	Section No.	Length	2019 PCI	2020 est	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total	Project Description
504	C	Rehab	NK	504-12900	3.10	59.00	445,625			445,625								445,625	DST - From Laswade to Renwick Road
504	C	Rehab	NK	504-18400	2.55	65.88	366,563			366,563								366,563	DST - From 2.5 km North of Renwick northerly 2.55km
504	C	Rehab	NK	504-21050	5.05	61.38	725,938				725,938							725,938	DST - From 5 km North of Renwick Road northerly to Echo Ridge Road
507	C	Rehab	TL	507-14800	6.14	55.00	882,625		882,625							353,050		1,235,675	DST - Beaver Lake Rd to Baker Dr
507	C	Rehab	TL	507-20940	7.24	50.75	1,040,750			1,040,750						416,300		1,457,050	DST - Baker Dr to Salmon Lk Rd
507	C	Rehab	TL	507-28180	3.09	52.50	444,188			444,188						177,675		621,863	DST - Salmon Road to Haliburton Boundary
620	C	Rehab	NK	620-08310	3.90	68.63	560,625								560,625			560,625	DST - From Vic Tanner Road easterly to E of Knox Point Road
620	C	Rehab	NK	620-12610/14410/18810	8.20	62.50	1,178,750								1,178,750			1,178,750	DST - E of Knox Point Rd to CR 504
Unfunded - Class C																			
6	C	Rehab	NK	006-26780	6.90	57.38	2,121,800											-	Unfunded - EA/50mm (2019-2024) - CR44 to Unimen mine
11	C	Rehab	CM	011-03500	1.70	N/A	244,375											-	Unfunded - DST - Upgrade from gravel to DST on new road section
20	C	Resurf	SEL	020-08990	5.77	89.38	2,189,715											-	Unfunded - Grind/overlay (2025-2029) - From CR 23 easterly to CR 25
21	C	Resurf	OSM	021-14360	3.90	89.75	784,875											-	Unfunded - ROL (2023-2028) - From CR 28 to Wallace Point Bridge
44	C	Resurf	HBM	044-01800	3.90	90.50	156,975											-	Unfunded - SST (2022-2027) - Drains Quarry northerly approx. 3.9km
48	C	Resurf	HBM	048-10810 / 048-16160	6.40	90.00	257,600											-	Unfunded - SST (2023 - 2025) - Freemans Corners to 200m easterly of Preston Roa
56	C	Pres.	NK	056-02700	9.00	85.50	517,500											-	Unfunded - Micro - From FR10 to CR 6
504	C	Pres.	NK	504-16000	2.50	48.50	100,625											-	Unfunded - SST (2023 - 2025) - Renwick Rd. to 2.5 km N
Total $ Unfunded (Class C)							**6,373,465**												
Annual geotechnical investigatons & pre-engineering								50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	Pre-Engineering Activies (Geotechnical, surevey, etc.)
				TOTAL NEEDS	**715.81**		**136,876,683**	10,110,843	9,494,400	14,672,140	10,193,288	11,577,965	13,116,793	13,267,065	13,330,023	14,187,238	15,310,395	**125,370,148**	

												24,758,605
Arterial Roads - Class A		**A**	2,756,380	1,969,850	3,203,175	2,940,550	823,400	0	948,750	4,815,740	3,364,900	8,248,270	29,181,015
Collector Roads - Class B		**B**	6,064,025	5,685,150	8,704,965	6,476,800	6,415,065	9,133,793	10,917,065	5,367,908	7,095,500	6,949,450	73,684,720
Low Volume Roads - Class C		**C**	1,240,438	1,789,400	2,714,000	725,938	4,289,500	3,128,000	1,351,250	3,096,375	3,676,838	62,675	22,099,413
Special Character Roads - SC		**SC**	0	0	0	0	0	805,000	0	0	0	0	805,000
*******************	**044-03340**		10,060,843	9,444,400	14,622,140	10,143,288	11,527,965	13,066,793	13,217,065	13,280,023	14,137,238	15,260,395	**125,770,148**
			50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	

***Assumptions: - 2% Tax Levy Increase each year for the next 10 years**
- Based on 2018 $ (inflation/ construction cost index were not included)

County of Peterborough
Infrastructure Services Department
Bridge and Culvert Rehabilitation and Construction
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2020 - 2029

Structure No.	Name	TWP	Scope of Work	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
099049	Deer Hatchery River Bridge	HBM	Replace		1,500,000									1,645,000
121002	Burnt River Bridge	Kinmount	Rehabilitate							61,000				61,000
099077	Squirrel Creek Bridge	OSM	Replace							50,000		800,000		850,000
099011	Keene Station Bridge	OSM	Replace											1,200,000
099026	Girven Bridge	DD	Replace							50,000		800,000		945,000
01479	CR 23 (Buckhorn) culvert	SEL	Rehabilitate	10,000	68,000									78,000
036002	Deer Bay Culvert	TL	Replace											2,090,000
099043	Old Canal Bridge	DD	Rehabilitate				0		50,000				800,000	850,000
099070	McCall Bridge	NK	Replace				0				63,000		800,000	863,000
099017	Indian River Bridge	OSM	Replace		65,000		1,097,000							1,162,000
099032	Robson Bridge	AN	Rehabilitate						93,500					93,500
003741	CR 30 Culvert	HBM	Rehabilitate						31,000					31,000
048003	Plato Creek culvert	HBM	Rehabilitate							15,000				15,000
099009	MacIntosh Bridge	CM	Close							25,000				25,000
099025	Newell's Bridge	AN	Replace							50,000		995,000		1,045,000
099002	Gillis Bridge	CM	Rehabilitate							61,000				61,000
099021	Westwood Bridge	AN	Replace		1,200,000									1,255,000
099020	Steel's Bridge	AN	Replace							50,000		1,200,000		1,250,000
000011	Burnham Line culvert	OSM	Rehabilitate							183,000				183,000
099055	Nichol's Cove Bridge	TL	Replace	50,000		1,197,000								1,247,000
099005	Bland Culvert	CM	Rehabilitate				169,000							169,000
099090	Rotary Trail Bridge	DD	Rehabilitate								75,000			75,000
010004	CR 10 unnamed culvert	CM	Replace					36,000						36,000
009001	Dunlop's Bridge	CM	Rehabilitate									26,000		26,000
C044000	CR 44 cross-culverts	HBM	Replace								750,000			850,000
099034	Tully's Bridge	SEL	Replace						50,000		1,000,000			1,050,000

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2020 - 2029

Structure No.	Name	TWP	Scope of Work	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
099049	Deer Hatchery River Bridge	HBM	Replace		1,500,000									1,645,000
121002	Burnt River Bridge	Kinmount	Rehabilitate							61,000				61,000
099069	Catchacoma Bridge	TL	Rehabilitate				458,000							458,000
006001	Gilchrist Park Bridge	DD	Rehabilitate		50,000		500,000							550,000
099064	Molyneaux Bridge	TL	Rehabilitate					103,000						103,000
099010	Stewart Hall Bridge	OSM	Rehabilitate						114,000					114,000
099072	Paudash Bridge	NK	Rehabilitate									103,000		103,000
045001	Ouse River Bridge	AN	Rehabilitate						200,000					200,000
620001	Eels Creek Bridge	NK	Rehabilitate			10,000	50000	468,000						528,000
099001	Bigelow Bridge	CM	Rehabilitate				174,000							174,000
099053	Concession Creek Bridge	TL	Rehabilitate									50,000		50,000
099061	Coon's Bridge	NK	Rehabilitate				381,200							381,200
099044	Wigamore Bridge	DD	Rehabilitate		68,000									68,000
010002	Cavan Bridge	CM	Rehabilitate			10,000		275,000						285,000
099063	Barr Bridge	TL	Rehabilitate			-	119,000							119,000
099052	Watson'sBridge	TL	Rehabilitate				100,000							100,000
036006	Nogie's Creek Bridge	TL	Rehabilitate	50,000		966,000								1,036,000
036004	Miskwa Ziibi Bridge	TL	Rehabilitate				240,000							240,000
099024	Comstock Bridge	AN	Rehabilitate					97,000						97,000
099066	Union Creek Bridge	TL	Replace							700,000				798,000
034001	CNR Overhead Bridge	OSM	Replace				50,000			1,064,835				1,114,835
099073	Garret's Creek Bridge	NK	Rehabilitate				99,500							99,500
032001	Hickey's Bridge	DD	Rehabilitate		30,000	0	269,000							319,000
099045	Melrose Bridge	DD	Rehabilitate					36,000						36,000
099056	Squaw River Bridge	TL	Rehabilitate						154,500					154,500
038001	Warsaw Bridge	DD	Rehabilitate					184,000						184,000

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Bridge and Culvert Rehabilitation and Construction
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Structure No.	Name	TWP	Scope of Work	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
099049	Deer Hatchery River Bridge	HBM	Replace		1,500,000									1,645,000
121002	Burnt River Bridge	Kinmount	Rehabilitate							61,000				61,000
008001	Burns Bridge	DD	Rehabilitate						130,000					130,000
504001	Eels Creek Bridge	NK	Rehabilitate						246,000					246,000
099013	Lang Bridge	OSM	Rehabilitate					193,000						193,000
099039	Warsaw Arena Bridge	DD	Rehabilitate							10,000				10,000
046001	North River Bridge	HBM	Replace	1,500,000										1,500,000
099038	Heffernan's Bridge	DD	Rehabilitate					169,000						169,000
099042	Payne's Bridge	DD	Rehabilitate						243,000					243,000
009003	Paynes Bridge	CM	Rehabilitate							26,000				26,000
021001	Firehall Bridge	CM	Rehabilitate	50,000	500,000									570,000
099058	Cedar Lake Bridge	NK	Rehabilitate					247,590						247,590
099016	O'Leary's Bridge	OSM	Rehabilitate					183,000						183,000
099046	Plato Creek Bridge	HBM	Rehabilitate							134,000				134,000
099068	Crystal Lake Bridge	TL	Rehabilitate				137,000							137,000
099057	Deer Bay Reach Bridge	NK	Rehabilitate						118,000					118,000
021002	Wallace Point Bridge	OSM	Rehabilitate						272,000					272,000
048002	Browns Bridge	HBM	Rehabilitate							149,000				149,000
099028	Greenbanks Bridge	AN	Rehabilitate							156,500				156,500
099022	Wellbeck's Bridge	AN	Rehabilitate					60,000						60,000
099047	Burnt Dam Bridge	HBM	Replace					991,000						1,040,000
038002	Warsaw Culvert	DD	Rehabilitate						595,000					595,000
002001	Bensfort Bridge	OSM	Rehabilitate						866,000					866,000
099006	Scarlett Villa Bridge	CM	Rehabilitate						94,000					94,000
099067	Tory Hill Bridge	TL	Replace						50,000		700,000			750,000
035004	CR 35 culvert	OSM	Rehabilitate											0

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Structure No.	Name	TWP	Scope of Work	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
099049	Deer Hatchery River Bridge	HBM	Replace		1,500,000									1,645,000
121002	Burnt River Bridge	Kinmount	Rehabilitate							61,000				61,000
037001	Lakehurst Road Multiplate	TL	Rehabilitate									37,500		37,500
037002	Lakehurst Road Multiplate	TL	Rehabilitate									37,500		37,500
620002	Deer River Culvert	NK	Rehabilitate									36,000		36,000
056001	Eel's Creek Bridge	NK	Rehabilitate				236,000							236,000
099048	Taylor's Bridge	HBM	Rehabilitate					312,000						312,000
056002	Jack's Creek Bridge	NK	Rehabilitate					389,000						389,000
014001	Chemong Bridge	SEL	Rehabilitate	10,000	50,000	800,000								860,000
099030	Elm Street Bridge	AN	Rehabilitate							89,000				89,000
620003	Crowe River bridge	NK	Rehabilitate									128,500		128,500
029002	Otonabee River Bridge	SEL	Rehabilitate				75,000							75,000
029001	Trent Canal Bridge	SEL	Rehabilitate				225,000							225,000
099051	Kraeger's Bridge	TL	Rehabilitate							112,000				112,000
099085	Jackson's Bridge	TL	Rehabilitate									36,000		36,000
023001	Lower Buckhorn Bridge	SEL/TL	Rehabilitate	250,000										275,000
099050	Crowe River Bridge	HBM	Rehabilitate		0	400,000								424,000
023002	Trent Canal Bridge	SEL/TL	Rehabilitate	250,000										275,000
099008	Rollin' Acres Bridge	CM	Rehabilitate							13,000				13,000
009004	CR 9 culvert	CM	Rehabilitate									36,000		36,000
009005	CR 9 culvert	CM	Rehabilitate									36,000		36,000
028002	Baxter Creek Bridge	CM/OSM	Rehabilitate		500,000		-							585,000
099031	Findlay's Bridge	AN	Rehabilitate							175,000				175,000
099003	Winslow Bridge	CM	Rehabilitate							111,000				111,000
037003	Lakehurst Road Multiplate	TL	Replace					50,000		826,800				876,800
099074	Peter's Island Bridge	TL	Replace	800,000										882,000

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Structure No.	Name	TWP	Scope of Work	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
099049	Deer Hatchery River Bridge	HBM	Replace		1,500,000									1,645,000
121002	Burnt River Bridge	Kinmount	Rehabilitate							61,000				61,000
099027	McNulty's Bridge	AN	Rehabilitate									26,000		26,000
099075	Gold/Beaver Lake Bridge	NK	Rehabilitate							128,000				128,000
504002	Mink Creek Bridge	NK	Rehabilitate							50,000				50,000
099018	Elmhurst bridge	OSM	Rehabilitate							41,666				41,666
099014	Hope's Bridge	OSM	Replace						50,000		1,000,000			1,050,000
099071	Booths Bridge	NK	Replace						50,000		1,097,000			1,147,000
099015	Armstrong Bridge	OSM	Rehabilitate										10,000	10,000
099019	Birdsall Bridge	OSM	Rehabilitate							26,000				26,000
009002	Wards Bridge	CM	Rehabilitate	100,000										119,500
035002	CR 35 culvert	OSM	Rehabilitate										119,000	119,000
011001	Lockies Bridge	OSM	Rehabilitate										100,000	100,000
099037	Snelgroves Bridge	SEL	Rehabilitate										36,000	36,000
099041	Spencer's Bridge	DD	Rehabilitate										10,000	10,000
000013	Lot 29 Conc X/XI Culvert	OSM	Rehabilitate										97,000	97,000
000014	Lot 30 Conc X/XI Culvert	OSM	Rehabilitate										107,000	107,000
000015	Lot 30/31 Conc X Culvert	OSM	Rehabilitate										22,000	22,000
000638	CR 10 Cavan Culvert	CM	Rehabilitate										76,020	76,020
000864	CR 18 Culvert	SEL	Rehabilitate										80,000	80,000
001078	CR 29 Douro Culvert	SEL	Rehabilitate										71,000	71,000
001423	CR 23 Culvert	SEL	Rehabilitate										71,000	71,000
002002	Keene Bridge	OSM	Rehabilitate										347,000	347,000
002595	CR 18 Culvert	SEL	Rehabilitate										95,000	95,000
003001	Swinton Bridge	SEL	Rehabilitate										48,000	48,000
003313	CR 2 Culvert	OSM	Rehabilitate										79,300	79,300

County of Peterborough
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Bridge and Culvert Rehabilitation and Construction
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Structure No.	Name	TWP	Scope of Work	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
099049	Deer Hatchery River Bridge	HBM	Replace		1,500,000									1,645,000
121002	Burnt River Bridge	Kinmount	Rehabilitate							61,000				61,000
010003	Old Mull Culvert	CM	Rehabilitate										25,000	25,000
021003	Taylor's Bridge	OSM	Rehabilitate										77,000	77,000
025001	CR 25 Culvert	SEL	Replace										1,008,000	1,008,000
028001	Squirrel Creek Culvert	OSM/CM	Rehabilitate										11,000	11,000
029003	CR 29 Culvert	SEL	Rehabilitate										58,000	58,000
036001	Deer Bay Bridge	TL	Rehabilitate										8,000	8,000
036005	Voltuno Creek Culvert	TL	Rehabilitate										58,000	58,000
048003	Lot 10 Conc II/III	HBM	Rehabilitate										52,000	52,000
099007	Lunns Culvert	CM	Rehabilitate										72,000	72,000
M	Lynchs Rock Road Culvert	DD	Rehabilitate										84,000	84,000
Misc culverts	Culverts < 3.0 m diameter	County wide	Replace or rehab	411,930	499,699	883,762	1,002,892	1,402,351	1,478,090	1,635,693	2,485,680	2,838,362	2,746,842	15,385,301
Total				$ 3,481,930	$ 4,530,699	$ 4,266,762	$ 5,382,592	$ 5,195,941	$ 4,885,090	$ 5,993,494	$ 7,170,680	$ 7,185,862	$ 7,168,162	$ 59,413,712

County of Peterborough
Infrastructure Services Department

Transportation Plan Implementation & Growth Related Projects
10 - Year Capital Forecast
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Project Description	Limits	2013 TMP Timing	2013 TMP Estimated Cost	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
Roadworks - design standards upgrades														0
CR 20 - CR18 to Selwyn - Surface Treat existing	CR18 to CR 23	10-20 yrs	5,410,000	2,350,000	0	0	0							2,423,000
CR 19 Upgrade	CR 18 to Hilliard St.	10-20 yrs	1,350,000											0
CR 46 Upgrade	CR 504 to S. of Oak Lake	10-20 yrs	10,280,000											0
CR 56 Upgrade	Hwy 28 to CR 6	10-20 yrs	5,980,000											0
CR 33 Upgrade	Hwy 28 to CR 32	10-20 yrs	670,000					0						0
Roadworks - safety & optimization improvements														0
Short Term Widening of CR 18	City limits to CR 1	5-10 yrs	800,000		0	0								0
CR 18 Widening - 4 lanes to 5 lanes	City limits to Wild Water	10-20 yrs	2,020,000						0					0
CR 18 Widening - 4 lanes to 5 lanes	Wild Water to CR 1	10-20 yrs	2,250,000							0				0
CR 18/23 Intersection - signalization/controls	at intersection	5-10 yrs	270,000		0									0
CR 1/12 Intersection - signalization/controls	at intersection	5-10 yrs	400,000					0						0
CR 45/42 Intersection - geometric improvements	at intersection	10-20 yrs	70,000											0
CR 18/5th Line Intersection - signalization/controls	at intersection	5-10 yrs	350,000		900,000			0						950,000
CR4/University Road - intersection upgrades	at intersection	1-5 yrs	100,000											77,000
CR 12 (Lily Lake/Ackison Rd) - signalization/controls	at intersection	10-20 yrs	275,000							0	0			0
CR 2/35 Intersection - geometric improvements	at intersection	10-20 yrs	100,000											0
CR 29/23 Intersection - geometric improvements	extend acceleration lane	1-5 yrs	50,000			50,000								50,000
CR 18/20 Intersection - geometric improvements	extend slip-thru lane	5-10 yrs	100,000								0			0
CR 23/36 Intersection - signalization/geometric impr	at intersection	5-10 yrs	150,000								0			0
Roadworks - capacity enhancement improvements														0
Ward St. (CR 18) - rehabilitation of 2-lane cross-section	Gore St to Champlain	10-20 yrs	2,550,000	2,500,000										2,550,000
CR 18 Widening - 2 lanes to 5 lanes - EA + design	CR 1 to Bridgenorth By-pass	10-20 yrs	5,500,000											0
Bridgenorth By-Pass - property acqusition commencement	CR 18 to Ward St.	20 yrs+	8,300,000									500,000	500,000	1,000,000
James A. Gifford Causeway														0
Causeway - rock fill widening (4 year reserve)	Ward St to Robinson Rd	1-5 yrs	5,000,000	1,250,000	1,537,284									2,787,284
CR 14/18 Intersection - roundabout	Ward St intersection	10-20 yrs	1,800,000				0	0						0
CR 14/16 Intersection - traffic control signals	Robinson Rd intersection	5-10 yrs	400,000						0					0
Roadside Safety Devices														0
Steel Beam/Cable Guiderail - County wide	annual allowance		2,500,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
Environmental Assessment Updates														0
Transportation Master Plan	County wide	1-5 yrs	250,000										250,000	500,000
Bridgenorth By-Pass - Sch. C	CR 1 to Ward St.	n/a	250,000								50,000			50,000
CR 28 (Fraserville EA) - Sch. C	115 to Fraserville	10 yr	250,000											0
James A Gifford Causeway - Sch. C	CR 18 to CR 16	5-10 yrs	100,000			50,000								50,000
Active Transportation Master Plan	County wide	n/a	100,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Total			**57,625,000**	6,360,000	2,697,284	360,000	260,000	260,000	260,000	260,000	310,000	760,000	1,010,000	13,037,284

Community Care

Community Care Peterborough
Caremobile Service
2020 Projected Annual Budget

REVENUE	*Proposed* 2020 Annual Budget	2019 Budget for Comparison	Projected Aug/Sep/Oct/ Nov/Dec re Calendar at Dec 31/19
County of Peterborough	36,883.00	35,537.00	35,537.00
Ministry of Health & Long Term Care	21,060.00	21,060.00	21,060.00
Donations /Fundraising	100.00	100.00	51.00
Caremobile Fees/Trip Tickets	23,500.00	22,500.00	23,126.00
Third Party	1,600.00	330.00	1,570.00
Agency Contribution to Service	-	-	-
C of P/Provincial Gas Tax	45,161.00	44,161.00	44,161.00
Total Revenue	128,304.00	123,688.00	125,505.00
EXPENSES			
Salaries & Benefits	88,300.00	87,100.00	87,356.25
Staff Training/Travel	1,500.00	1,000.00	1,510.00
Volunteer Recognition	100.00	100.00	100.00
Building Occupancy	1,440.00	1,440.00	1,440.00
Office Expense	3,300.00	3,513.00	3,144.49
Insurance	4,835.00	4,835.00	4,835.04
Licencing	1,479.00	1,450.00	1,450.00
Fuel Costs	16,500.00	14,500.00	15,957.12
Maintenance Costs	8,500.00	7,500.00	8,001.45
Publicity & Promotion	2,100.00	2,000.00	2,080.00
Fundraising/Direct Mail Expense	250.00	250.00	236.39
Administration Expense	-	-	-
Caremobile Total	128,304.00	123,688.00	126,110.74
Revenue Over (Under) Expenses	-	-	(605.74)
Gas Tax Rebate from County			

Excel/Agencybudgets/county/2013countybudget.xls

Appendix B

Summary of Landfill Activity 2018 - 2019 and 2020 Budget -- July 18, 2019

	2016 Final	2017 Budget	2017 Estimate	2017 Final	2018 Budget	2018 Estimate	2018 final	2019 Budget	2019 Estimate	2020 Budget
Gross Revenues										
Tipping Fees	2,250,000	2,896,600	2,365,000	3,300,000	2,750,000	2,850,000	3,100,000	3,495,000	3,200,000	3,495,000
Rental Properties	89,000	87,000	87,000	83,000	88,000	90,900	90,080	92,000	92,000	93,000
Stewardship fees - tires	3,000	10,000	-	6,000	-	12,000	7,000	15,000	12,000	-
Scrap Metal	50,000.00	35,000	15,000	53,000	35,000	35,000	50,000	35,000	35,000	35,000
LFG Agreement	28,000.00	75,000	75,000	25,000	75,000	23,000	20,000	25,000	23,000	20,000
Certified Emissions Reduction Credits	0.00	38,000	38,000	27,000	-	-		-	-	-
	2,420,000	3,141,600	2,580,000	3,494,000	2,948,000	3,010,900	3,267,000	3,662,000	3,362,000	3,643,000
Gross Expenditures										
Salaries, Wages, Benefits, Training & Corporate Admin	213,700	261,839	261,839	280,225	300,000	323,908	217,400	323,787	323,908	315,771
Materials, Property Taxes and Insurance	68,000	163,031	169,170	69,500	158,670	162,943	71,500	167,609	162,943	172,555
Site and Weighscale Operator	1,400,000	1,442,435	1,442,435	1,500,000	1,485,693	1,485,693	1,400,000	1,530,324	1,530,324	1,596,881
Monitoring Consultants	167,500	470,000	470,000	200,000	330,000	330,000	207,000	330,000	330,000	487,000
Leachate Disposal	212,000	560,000	300,000	315,000	560,000	350,000	204,500	365,000	350,000	400,000
Landfill Recyclables	603,000	600,000	625,000	650,000	650,000	706,341	873,000	715,278	706,341	1,150,000
Shame Agreement and WM Steering Committee	58,300	60,000	60,000	57,100	60,000	60,000	55,000	60,000	60,000	57,000
Rental Property Expenses	16,000	10,000	5,000	11,000	5,000	15,000	28,000	18,000	15,000	18,000
Township Royalty Fees	255,500	340,716	290,000	350,000	300,000	235,000	317,300	240,000	235,000	300,000
Other Contractual Services	68,625	100,000	100,000	104,500	100,000	85,000	40,200	100,000	85,000	100,000
	3,062,625	4,008,021	3,723,444	3,537,325	3,949,363	3,753,885	3,413,900	3,850,198	3,798,516	4,597,207
Net Revenues/(Expenses) to Share	(642,625)	(866,421)	(1,143,444)	(43,325)	(1,001,363)	(742,985)	(146,900)	(188,198)	(436,516)	(954,207)
County Share @ 50%	**(321,313)**	**(433,211)**	**(571,722)**	**(21,663)**	**(500,682)**	**(371,493)**	**(73,450)**	**(94,099)**	**(218,258)**	**(477,104)**

Appendix C to Report WMC19-009

PETERBOROUGH COUNTY/CITY WASTE MANAGEMENT FACILITY ESTIMATED CAPITAL BUDGET -- AS OF JULY 18, 2019

NO.	ITEM	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	TOTAL
a	Final Cover for Cell 2	$0													$0
b	Haul Soil Off-site	$1,305,000													$1,305,000
c	Design Cell 4	$50,000													$50,000
d	Construct Cell 4		$4,500,000 [7]												$4,500,000
e	Perimeter LFG Collection System in Cell 4		$150,000												$150,000
f	Final Cover Cell 3			$90,000 [2]	$95,000 [2]	$95,000 [2]									$280,000
g	Vertical LFG Collection Wells in Cell 3				$380,000 [3]							$180,000 [4]			$560,000
h	Final Cover Cell 4											$150,000 [2]	155000 [2]	160000 [2]	$465,000
i	Vertical LFG Collection Wells in Cell 3											$180,000 [5]		625000 [6]	$805,000
j	Neal Drive Odour Control Facility 7														$0
k	Replace Air Release Equipment Along Forcemain														$0
															$0
	TOTAL	$1,355,000	$4,650,000	$90,000	$475,000	$95,000	$0	$0	$0	$0	$0	$510,000	$155,000	$785,000	$8,115,000

2. Approximately 33% each year
3. On east side of Cell 3
4. On west side of Cell 3
5. On east side of Cell 4
6. On west side of Cell 4
7. Includes Contingency (15%) and Construction Administrati

CITY OF PETERBOROUGH

2020 Operating Budget

Description	2019 Approved	2019 Preliminary Actual	2020 Recommended	Variances 2019 - 2020 Budget Over (Under) 2019 Budget %	Variances 2019 - 2020 Budget Over (Under) 2019 Budget $
Social Services					
Expenditures					
Social Assistance	47,032,496	44,962,312	44,436,727	-5.5%	-2,595,769
Children's Services	18,856,756	19,100,404	18,010,162	-4.5%	-846,594
Housing & Homelessness	21,677,200	21,629,410	22,014,066	1.6%	336,866
Community Development Program	685,745	685,745	686,371	0.1%	627
	88,252,196	**86,377,871**	**85,147,326**	**-3.5%**	**-3,104,870**
Revenues - County Contribution					
Social Assistance	820,247	818,830	822,428	0.3%	2,181
Children's Services	538,895	538,895	606,963	12.6%	68,068
Housing & Homelessness	6,255,608	6,255,608	6,091,645	-2.6%	-163,963
Community Development Program	216,504	216,504	215,753	-0.3%	-751
	7,831,254	**7,829,837**	**7,736,789**	**-1.2%**	**-94,465**
Revenues - Provincial & Other					
Social Assistance	41,700,741	39,510,142	39,199,847	-6.0%	-2,500,894
Children's Services	17,060,439	17,304,716	16,008,510	-6.2%	-1,051,929
Housing & Homelessness	9,939,629	9,918,770	10,353,748	4.2%	414,119
Community Development Program	120,000	120,000	122,000	1.7%	2,000
	68,820,809	**66,853,628**	**65,684,105**	**-4.6%**	**-3,136,704**
Net Requirements					
Social Assistance	4,511,508	4,633,340	4,414,452	-2.2%	-97,056
Children's Services	1,257,422	1,256,793	1,394,689	10.9%	137,267
Housing & Homelessness	5,481,963	5,455,032	5,568,673	1.6%	86,710
Community Development Program	349,241	349,241	348,618	-0.2%	-622
	11,600,133	**11,694,406**	**11,726,433**	**1.1%**	**126,299**

CITY OF PETERBOROUGH

2020 Operating Budget

Description	2019 Approved	2019 Preliminary Actual	2020 Recommended	Variances 2019 - 2020 Budget: Over (Under) 2019 Budget %	Variances 2019 - 2020 Budget: Over (Under) 2019 Budget $
Social Assistance					
Expenditures					
Ontario Works Administration and Employment Services	12,056,184	11,944,340	11,829,050	-1.9%	-227,134
Ontario Works Mandatory Benefits	32,476,640	30,750,759	30,751,218	-5.3%	-1,725,422
Discretionary Benefits	1,953,438	1,953,438	1,856,459	-5.0%	-96,979
Addiction Services	546,233	313,775	0	-100.0%	-546,233
	47,032,496	**44,962,312**	**44,436,727**	**-5.5%**	**-2,595,769**
Revenues - County Contribution					
Ontario Works Administration and Employment Services	769,164	769,164	772,762	0.5%	3,598
Ontario Works Mandatory Benefits	0	0	0	0.0%	0
Discretionary Benefits	49,666	49,666	49,666	0.0%	0
Addiction Services	1,417		0	-100.0%	-1,417
	820,247	**818,830**	**822,428**	**0.3%**	**2,181**
Revenues - Provincial & Other					
Ontario Works Administration and Employment Services	7,531,692	7,291,099	7,291,099	-3.2%	-240,593
Ontario Works Mandatory Benefits	32,476,640	30,750,759	30,751,218	-5.3%	-1,725,422
Discretionary Benefits	1,154,509	1,154,509	1,157,530	0.3%	3,021
Addiction Services	537,900	313,775	0	-100.0%	-537,900
	41,700,741	**39,510,142**	**39,199,847**	**-6.0%**	**-2,500,894**
Net Requirements					
Ontario Works Administration and Employment Services	3,755,328	3,884,077	3,765,189	0.3%	9,861
Discretionary Benefits	749,263	749,263	649,263	-13.3%	-100,000
Addiction Services	6,916	0	0	-100.0%	-6,916
	4,511,508	**4,633,340**	**4,414,452**	**-2.2%**	**-97,056**

CITY OF PETERBOROUGH

2020 Operating Budget

Description	2019 Approved	2019 Preliminary Actual	2020 Recommended	Variances 2019 - 2020 Budget: Over (Under) 2019 Budget %	Variances 2019 - 2020 Budget: Over (Under) 2019 Budget $
Children's Services					
Expenditures					
Children's Services Administration	719,778	750,072	706,062	-1.9%	-13,716
Directly Operated Child Care	2,151,253	2,151,253	1,105,270	-48.6%	-1,045,983
Expansion Funding	2,048,083	2,179,542	2,179,543	6.4%	131,460
CS - Core Funding	11,908,025	11,989,920	11,989,670	0.7%	81,645
EarlyON Child and Family Centres	1,236,657	1,236,657	1,236,657	0.0%	0
Early Learning Child Care	792,960	792,960	792,960	0.0%	0
	18,856,756	**19,100,404**	**18,010,162**	**-4.5%**	**-846,594**
Revenues - County Contribution					
Children's Services Administration	58,230	58,230	51,360	-11.8%	-6,870
Directly Operated Child Care	153,495	153,495	82,396	-46.3%	-71,099
Expansion Funding	0	0	135,132	0.0%	135,132
CS - Core Funding	327,170	327,170	338,075	3.3%	10,905
Early Learning Child Care	0	0	0	0.0%	0
	538,895	**538,895**	**606,963**	**12.6%**	**68,068**
Revenues - Provincial & Other					
Children's Services Administration	525,680	556,603	501,554	-4.6%	-24,126
Directly Operated Child Care	1,639,600	1,639,600	834,601	-49.1%	-804,999
Expansion Funding	2,048,083	2,179,542	1,743,634	-14.9%	-304,449
CS - Core Funding	10,817,459	10,899,354	10,899,104	0.8%	81,645
EarlyON Child and Family Centres	1,236,657	1,236,657	1,236,657	0.0%	0
Early Learning Child Care	792,960	792,960	792,960	0.0%	0
	17,060,439	**17,304,716**	**16,008,510**	**-6.2%**	**-1,051,929**
Net Requirements					
Children's Services Administration	135,868	135,239	153,148	12.7%	17,280
Directly Operated Child Care	358,158	358,158	188,273	-47.4%	-169,884
Expansion Funding	0	0	300,777	0.0%	300,777
CS - Core Funding	763,396	763,396	752,491	-1.4%	-10,905
	1,257,422	**1,256,793**	**1,394,689**	**10.9%**	**137,267**

CITY OF PETERBOROUGH

2020 Operating Budget

Description	2019 Approved	2019 Preliminary Actual	2020 Recommended	Variances 2019 - 2020 Budget Over (Under) 2019 Budget %	Variances 2019 - 2020 Budget Over (Under) 2019 Budget $
Housing & Homelessness					
Expenditures					
Housing Administration	945,370	922,439	893,508	-5.5%	-51,862
Peterborough Housing Corporation	3,750,000	3,750,000	3,804,000	1.4%	54,000
Rent Supplement Programs	2,178,250	2,178,250	2,153,250	-1.1%	-25,000
Non Profit and Native Housing Providers	7,140,000	7,140,000	7,165,000	0.4%	25,000
Housing Resource Centre	308,000	308,000	314,000	1.9%	6,000
Homelessness	4,554,844	4,529,985	4,433,344	-2.7%	-121,499
Home for Good	983,236	983,236	983,236	0.0%	0
Housing Access Peterborough	145,500	145,500	148,363	2.0%	2,863
Special Program Funding - DOOR	125,000	125,000	250,000	100.0%	125,000
Special Program Funding - IAH	1,547,000	1,547,000	1,869,365	20.8%	322,365
	21,677,200	**21,629,410**	**22,014,066**	**1.6%**	**336,866**
Revenues - County Contribution					
Housing Administration	508,473	508,473	480,052	-5.6%	-28,421
Peterborough Housing Corporation	1,750,312	1,750,312	1,635,742	-6.5%	-114,570
Rent Supplement Programs	893,240	893,240	870,126	-2.6%	-23,114
Non Profit and Native Housing Providers	2,646,815	2,646,815	2,644,100	-0.1%	-2,715
Housing Resource Centre	168,784	168,784	172,072	1.9%	3,288
Homelessness	208,250	208,250	208,250	0.0%	0
Housing Access Peterborough	79,734	79,734	81,303	2.0%	1,569
	6,255,608	**6,255,608**	**6,091,645**	**-2.6%**	**-163,963**
Revenues - Provincial & Other					
Housing Administration	17,500	21,500	17,500	0.0%	0
Peterborough Housing Corporation	665,719	665,719	819,070	23.0%	153,351
Rent Supplement Programs	610,480	610,480	565,428	-7.4%	-45,052
Non Profit and Native Housing Providers	2,310,045	2,310,045	2,340,000	1.3%	29,955
Homelessness	3,680,649	3,655,790	3,509,149	-4.7%	-171,500
Home for Good	983,236	983,236	983,236	0.0%	0
Special Program Funding - DOOR	125,000	125,000	250,000	100.0%	125,000
Special Program Funding - IAH	1,547,000	1,547,000	1,869,365	20.8%	322,365
	9,939,629	**9,918,770**	**10,353,748**	**4.2%**	**414,119**

CITY OF PETERBOROUGH

2020 Operating Budget

Description	2019 Approved	2019 Preliminary Actual	2020 Recommended	Variances 2019 - 2020 Budget: Over (Under) 2019 Budget %	Variances 2019 - 2020 Budget: Over (Under) 2019 Budget $
Community Development Program					
Expenditures					
Community Development Program	394,059	394,059	404,685	2.7%	10,627
Homemakers	150,000	150,000	140,000	-6.7%	-10,000
Social Assistance Restructuring	141,686	141,686	141,686	0.0%	0
	685,745	**685,745**	**686,371**	**0.1%**	**627**
Revenues - County Contribution					
Community Development Program	186,417	186,417	186,666	0.1%	249
Homemakers	6,000	6,000	5,000	-16.7%	-1,000
Social Assistance Restructuring	24,087	24,087	24,087	0.0%	0
	216,504	**216,504**	**215,753**	**-0.3%**	**-751**
Revenues - Provincial & Other					
Community Development Program	0		10,000	0.0%	10,000
Homemakers	120,000	120,000	112,000	-6.7%	-8,000
	120,000	**120,000**	**122,000**	**1.7%**	**2,000**
Net Requirements					
Community Development Program	207,642	207,642	208,019	0.2%	378
Homemakers	24,000	24,000	23,000	-4.2%	-1,000
Social Assistance Restructuring	117,599	117,599	117,599	0.0%	0
	349,241	**349,241**	**348,618**	**-0.2%**	**-622**

PETERBOROUGH PUBLIC HEALTH
DRAFT 2020 - Combined Ministry of Health and Long Term Care Programs

	Formally Cost Shared Budget	Formally 100% Funded Budget	2020 Combined Total	2019 Combined Cost-Shared & 100% Funded	% Change	2020 Partner Contributions Capped @ 10% over 2019	Ministry Mitigation Funding **
EXPENDITURES							
1 Salaries and wages	5,621,748	1,315,492	**6,937,240**	6,897,169	0.58%		
2 Employee benefits	1,606,393	374,909	**1,981,302**	1,951,455	1.53%		
3 % benefits of salary and wages	**28.57%**	**28.50%**	**28.56%**	**28.29%**	0.94%		
4 Staff Training	42,539	3,000	**45,539**	45,539	0.00%		
5 Board Expenses	48,598	-	**48,598**	48,598	0.00%		
6 Travel	45,496	16,900	**62,396**	59,034	5.70%		
7 Building Occupancy	701,171	-	**701,171**	721,771	-2.85%		
8 Office Expenses, Printing, Postage	36,534	-	**36,534**	36,534	0.00%		
9 Materials, Supplies	292,842	160,572	**453,414**	453,319	0.02%		
10 Office Equipment	12,840	-	**12,840**	12,840	0.00%		
11 Professional and Purchased Services	323,410	227,375	**550,785**	553,249	-0.45%		
12 Communication costs	82,111	4,000	**86,111**	102,311	-15.83%		
13 Information and Information Technology Equipment	61,189	-	**61,189**	61,189	0.00%		
14 Alloocated Administration & Occupancy	-	132,852	**132,852**	132,352	0.38%		
EXPENDITURES	**8,874,871**	**2,235,100**	**11,109,971**	**11,075,360**	0.31%		
FEES & OTHER REVENUES							
14 Expenditure Recoveries Flu, HPV, MenC	23,800	-	**23,800**	22,500	5.78%		
15 Expenditure Recoveries & Offset Revenues	413,000	192,000	**605,000**	575,200	5.18%		
FEES & OTHER REVENUES	**436,800**	**192,000**	**628,800**	**597,700**	**5.20%**		
NET EXPENDITURES - Cost Shared Budget	**8,438,071**	**-**	**8,438,071**	8,434,560	0.04%		
- Ministry Programs (Formally 100% Funded	**-**	**2,043,100**	**2,043,100**	2,043,100	0.00%		
Total NET EXPENDITURES - All Programs	**8,438,071**	**2,043,100**	**10,481,171**	**10,477,660**	**0.03%**		
PARTNER CONTRIBUTIONS – 2020							
16 Ministry of Health & Long-Term Care - Cost Shared	5,906,650	1,430,170	**7,336,820**	8,074,900	-9.14%		
17 County of Peterborough	1,033,905	250,338	**1,284,243**	928,080	38.38%	1,020,888	**263,355**
18 City of Peterborough	1,482,155	358,872	**1,841,027**	1,330,450	38.38%	1,463,495	**377,532**
19 Curve Lake First Nation	11,599	2,809	**14,408**	10,412	38.38%	11,453	**2,955**
20 Hiawatha First Nation	3,762	911	**4,673**	3,377	38.38%	3,715	**958**
FUNDING PARTNER CONTRIBUTIONS	**8,438,071**	**2,043,100**	**10,481,171**	**10,347,219**	1.29%	**2,499,551**	**644,799**
Projected Deficit	**(0)**	**(0)**	**0**	**(130,441)**			

**** Ministry will provide One-Time Mitigation fundng for 2020 to offset the increase in funding required by Local Partnters with the transition from 75 / 25 to 70/ 30 including both Cost-Shared and formerly 100% Funded programs**

Peterborough & the Kawarthas Economic Development
2020 Budget

	2019 Budget	2019 Forecast	2020 Budget	Variance	Notes
REVENUE					
CORE FUNDING					
City of Peterborough	989,879	989,879	**999,778**	**9,899**	(1)
County of Peterborough	698,758	698,758	**705,746**	**6,988**	(1)
	1,688,637	1,688,637	**1,705,524**	**16,887**	
MUNICIPAL ACCOMMODATION TAX	**-**	**-**	**405,000**	**405,000**	(2)
JSSC APPENDIX C REQUESTS					
Airport Marketing (City)	25,000	25,000	**-**	**(25,000)**	(3)
Cleantech Commons at Trent U (City)	50,000	64,000	**-**	**(50,000)**	(4)
Ag Devt/Tourism Project (County)	-	32,125	-	**-**	(5)
SPECIAL JSSC FUNDING RECEIVED					
Sustainable Peterborough	80,000	102,919	**80,000**	**-**	(6)
	155,000	224,044	**485,000**	**330,000**	
TOTAL CITY & COUNTY	**1,843,637**	**1,912,681**	**2,190,524**	**346,887**	
OTHER SOURCES OF REVENUE					
Business Development (EODP)	-	3,500	**26,000**	**26,000**	(7)
Tourism (Summer Students)	3,500	11,760	**3,500**	**-**	(8)
Cleantech Commons	-	10,600	**-**	**-**	(5)
Federal	3,500	25,860	**29,500**	**26,000**	
Business Advisory Centre (MEDJCT)	135,385	158,639	**146,385**	**11,000**	(9)
Starter Company Plus (MEDICT)	45,709	114,859	**84,000**	**38,291**	
Rural (RED)	-	13,042	**-**	**-**	(5)
Tourism (Summer Students)	2,500	-	**2,500**	**-**	(8)
Business Development (MEDJCT - CIT)	36,750	54,427	-	**(36,750)**	(10)
Provincial	220,344	340,967	**232,885**	**12,541**	
Private Sector	**185,724**	246,200	**102,267**	**(83,457)**	(2)
Total Revenue	**2,253,205**	**2,525,708**	**2,555,176**	**301,971**	
EXPENSES					
Business Development	536,937	620,777	**492,117**	**(44,820)**	(3),(4)
Small Business Enterprise Centre	219,270	305,140	**242,032**	**22,762**	(9)
Sustainable Peterborough	80,000	102,919	**92,156**	**12,156**	
Marketing & Communication	244,285	299,457	**327,930**	**- 83,645**	
Tourism	569,746	610,011	**853,645**	**283,899**	(2)
Facilities & Administration	660,489	657,425	**652,742**	**- (7,747)**	
Total Expenses	**2,310,727**	**2,595,730**	**2,660,622**	**349,895**	
Total Surplus/(Deficit)	**(57,522)**	**(70,021)**	**(105,446)**	**(47,924)**	
Draw from Accumulated Surplus	57,522	70,021	105,446	47,924	(11)
NET SURPLUS/(DEFICIT)	0	0	0	0	

Peterborough & the Kawarthas Economic Development
2020 Budget

NOTES:

1. Updated Nov 28, 2019: Core Funding for 2020 is now proposed at 1.0% greater than 2019 funding and there are no additional Schedule C requests beyond core funding. Overall, 2020 funding from both the City and the County is less than received for 2019.
2. A conservative estimate of the revenues to be obtained from the Municipal Accommodation Tax is recognized for 2020, after administrative holdbacks and only from hotels within the City of Peterborough.
   The Private Sector revenue amount for 2019 included $125,000 received from the Peterborough Destination Association (PDA) for Tourism Marketing purposes. This was the final year of funding as the association has disbanded. While PDA revenue has been replaced with MAT, Private Revenue from sponsorships and events is still anticipated.
   Tourism expenditures reflect these changing revenue amounts.
3. No Appendix C request for promotion of the Peterborough Airport in 2020.
4. No Appendix C request for promotion of Cleantech Commons in 2020.
5. Funding lines for which the related expenditures were completed in 2019.
6. It is anticipated that Sustainable Peterborough, a City-County initiative housed within GPAEDC, will receive $40,000 each from the City and County in 2020.
7. Anticipated funding of $25,000 from Community Futures Peterborough for an Ontario East food distribution centre feasibility study in 2020.
8. Conservative funding estimates for summer students in 2020.
9. The Ministry of Economic Development Job Creation and Trade (MEDJCT) funds the Business Advisory Centre, Summer Company, and Starter Company Plus. A three-year reduced funding agreement was approved in April 2019. An additional $41,250 in one-time transition funding for 2019-2020 was approved in June 2019.
10. The grant of $105,000 received from MEDJCT for Communities in Transition will be completed in 2019.
11. There is a sufficient operating surplus available to fund the anticipated deficit in 2019 and 2020. An operating reserve of $90,000 will still be maintained.

Peterborough FAMILY HEALTH TEAM

Physician Recruitment Budget
January 1, 2020 - December 31, 2020

Expenses	Budget
Salaries	$29,000.00
Website, Publicity & Advertising, Swag	$500.00
Cell Phone	$950.00
Goodwill (welcome plant, parting gift for PGY2s)	$500.00
Entertainment (ROMP Students, PGY1 & PGY2)	$1,800.00
Accomodations for prospective physicians	$250.00
Job Fairs	$3,200.00
Total Expenses	$36,200.00
City of Peterborough Funding (58.62%)	$21,220.00
County of Peterborough Funding (41.38%)	$14,980.00
	$ 36,200.00