

# Schedule "A" to By-law No. 2018-16

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## Change in Tax Requirement by Department 2018 Budget

Department	Budget 2017	Budget 2018	Tax \$ Increase /(Decrease)	% of Total Tax Change
Unallocated	\$ (614,266)	\$ (656,660)	\$ (42,394)	6.90%
General Government	\$ 408,754	\$ 367,593	\$ (41,161)	-10.07%
General Administration	\$ 1,971,848	\$ 2,067,730	\$ 95,882	4.86%
Court House	\$ 427,288	\$ -	\$ (427,288)	-100.00%
Armour Road Facility	\$ 160,066	\$ 164,607	\$ 4,541	2.84%
Corporate	\$ 2,593,637	\$ 2,898,444	\$ 304,807	11.75%
Geographic Information Service (GIS)	\$ 365,167	\$ 375,581	\$ 10,414	2.85%
Emergency Measures Systems	\$ 156,516	\$ 119,754	\$ (36,762)	-23.49%
911 Emergency Systems	\$ 36,582	\$ 37,904	\$ 1,322	3.61%
Transit	\$ 52,226	\$ 52,226	\$ -	0.00%
Public Works - Operations and Engineering & Design	\$ 16,634,517	\$ 17,695,723	\$ 1,061,206	6.38%
County/City Landfill	\$ 1,273,711	\$ 1,439,056	\$ 165,345	12.98%
Public Works - Waste Management	\$ 1,820,551	\$ 1,934,770	\$ 114,219	6.27%
Peterborough County/City Paramedics (PCCP)	\$ 3,324,169	\$ 3,390,628	\$ 66,459	2.00%
Peterborough County/City Shared Services	\$ 6,727,266	\$ 7,084,127	\$ 356,861	5.30%
Other Agencies	\$ 1,827,254	\$ 1,856,499	\$ 29,245	1.60%
Lang Pioneer Village	\$ 812,943	\$ 895,268	\$ 82,325	10.13%
Land Division	\$ -	\$ -	\$ -	0.00%
Planning	\$ 608,965	\$ 633,076	\$ 24,111	3.96%
Economic Development	\$ 752,078	\$ 813,786	\$ 61,708	8.21%
County Forests	\$ -	\$ -	\$ -	0.00%
Grants and Donations	\$ 500	\$ 700	\$ 200	40.00%
Total Requirement	\$ 39,339,772	\$ 41,170,812	\$ 1,831,040	4.65%
Assessment Growth (Estimate)			\$ (314,718)	0.80%
<b>Total Requirement Increase Net of Assessment Growth</b>			<b>\$ 1,516,322</b>	<b>3.85%</b>





## Summary Report

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating Revenue</b>					
P.I.L. & Supplementary Taxes	\$ (448,166)	\$ (448,166)	\$ (448,166)	\$ (502,560)	12.14%
Property Taxation	\$ (31,272,839)	\$ (31,473,745)	\$ (31,473,745)	\$ (34,354,351)	9.15%
User Charges	\$ (5,209,630)	\$ (5,360,432)	\$ (5,924,476)	\$ (4,946,681)	-7.72%
Inter-Department	\$ (729,535)	\$ (695,868)	\$ (719,164)	\$ (738,865)	6.18%
Government Transfers - Operating	\$ (8,444,404)	\$ (8,733,343)	\$ (8,835,888)	\$ (9,151,300)	4.79%
Other Municipalities	\$ (4,882,961)	\$ (4,833,783)	\$ (6,021,418)	\$ (4,912,076)	1.62%
Investment Income	\$ (726,557)	\$ (282,000)	\$ (384,758)	\$ (270,000)	-4.26%
Provincial Offences Act Charges Recovered	\$ (695,271)	\$ (729,094)	\$ (729,094)	\$ (583,774)	-19.93%
Development Charges Earned	\$ (55,000)	\$ (44,000)	\$ (44,000)	\$ (49,000)	11.36%
Provincial Gas Tax Revenue Earned	\$ (42,600)	\$ (42,511)	\$ (42,511)	\$ (43,616)	2.60%
<b>Total Operating Revenue</b>	<b>\$ (52,506,961)</b>	<b>\$ (52,642,941)</b>	<b>\$ (54,623,219)</b>	<b>\$ (55,552,223)</b>	<b>5.53%</b>
<b>Expenditures Department</b>					
PCCP	\$ 14,799,838	\$ 15,285,970	\$ 15,073,350	\$ 15,796,520	
Emergency Measures	\$ 141,996	\$ 145,516	\$ 128,213	\$ 107,754	
911 Emergency Systems	\$ 39,304	\$ 39,582	\$ 33,747	\$ 39,104	
Public Works - Operations and Engineering & Design	\$ 12,261,300	\$ 12,514,900	\$ 13,914,352	\$ 13,920,736	
Public Works - Waste Management	\$ 3,157,070	\$ 3,362,611	\$ 3,054,709	\$ 3,549,412	
County/City Landfill	\$ 1,935,300	\$ 2,016,511	\$ 2,652,112	\$ 1,894,965	
Court House	\$ 486,660	\$ 525,170	\$ 489,586	\$ 495,065	
Armour Road Facility	\$ 255,271	\$ 250,929	\$ 240,248	\$ 241,213	
County Forest	\$ 49,200	\$ 37,780	\$ 14,759	\$ 80,639	
General Government	\$ 425,400	\$ 411,004	\$ 306,323	\$ 382,593	
General Administration	\$ 2,209,663	\$ 2,323,172	\$ 2,135,274	\$ 2,376,371	
Corporate	\$ 1,478,302	\$ 1,607,685	\$ 2,672,463	\$ 3,219,060	
Assessment	\$ 1,344,605	\$ 1,359,500	\$ -	\$ -	
Grants and Donations	\$ 100,500	\$ 175,500	\$ 177,500	\$ 175,700	
Transit	\$ 74,435	\$ 76,504	\$ 76,504	\$ 77,609	
GIS	\$ 383,249	\$ 486,467	\$ 329,055	\$ 546,131	
Social Services	\$ 1,340,088	\$ 1,174,677	\$ 1,136,427	\$ 1,306,189	
Child Services	\$ 500,632	\$ 526,163	\$ 526,163	\$ 568,667	
Social Housing	\$ 5,656,427	\$ 5,778,245	\$ 5,778,195	\$ 5,815,820	
POA	\$ 86,100	\$ -	\$ -	\$ -	
Peterborough Public Health	\$ 847,241	\$ 847,241	\$ 842,349	\$ 847,241	
Fairhaven	\$ 1,158,034	\$ 1,298,603	\$ 1,298,603	\$ 1,327,848	
Economic Development	\$ 734,040	\$ 752,078	\$ 748,251	\$ 813,786	
Lang Pioneer Village	\$ 1,018,009	\$ 1,021,178	\$ 1,065,001	\$ 1,118,489	
Land Division	\$ 148,167	\$ 160,419	\$ 178,982	\$ 161,254	
Planning	\$ 739,634	\$ 706,505	\$ 643,417	\$ 728,466	
Unallocated Revenues	\$ 554,320	\$ 115,900	\$ 115,900	\$ 115,900	
<b>Total Operating Expenditures</b>	<b>\$ 51,924,786</b>	<b>\$ 52,999,810</b>	<b>\$ 53,631,485</b>	<b>\$ 55,706,533</b>	<b>5.11%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ (582,176)</b>	<b>\$ 356,869</b>	<b>\$ (991,734)</b>	<b>\$ 154,310</b>	<b>-56.76%</b>

## Summary Report

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
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#### Tangible Capital Assets (TCA)

##### Revenue

Property Taxation	\$ (6,583,670)	\$ (7,866,027)	\$ (7,866,027)	\$ (6,816,461)	-13.34%
Government Transfers	\$ -	\$ (1,247,903)	\$ (1,247,903)	\$ (745,885)	-40.23%
Other	\$ -	\$ (905,000)	\$ (776,836)	\$ (320,000)	-64.64%
Inter-Department	\$ (428,420)	\$ (400,000)	\$ (634,457)	\$ -	0.00%
Development Charges Earned	\$ (626,673)	\$ (958,406)	\$ (958,406)	\$ (417,900)	-56.40%
Federal Gas Tax Revenue Earned	\$ (1,588,784)	\$ (1,708,223)	\$ (1,708,223)	\$ (1,747,662)	2.31%
Other Municipalities	\$ (424,715)	\$ (472,975)	\$ (467,143)	\$ (464,083)	-1.88%
<b>Total TCA Revenue</b>	<b>\$ (9,652,262)</b>	<b>\$ (13,558,534)</b>	<b>\$ (13,658,995)</b>	<b>\$ (10,511,991)</b>	<b>-22.47%</b>

##### Disbursements

##### Department

PCCP	\$ 632,945	\$ 653,187	\$ 831,624	\$ 667,850	
Emergency Measures	\$ 8,300	\$ 8,300	\$ 11,285	\$ 9,100	
Public Works - Operations and Engineering & Design	\$ 6,079,000	\$ 6,329,000	\$ 6,908,855	\$ 5,994,300	
Public Works - Waste Management	\$ 7,335	\$ 7,335	\$ 3,135	\$ -	
County/City Landfill	\$ 536,460	\$ 545,460	\$ 210,202	\$ 240,500	
Court House	\$ 24,200	\$ 24,200	\$ 72,472	\$ 26,350	
Armour Road Facility	\$ 284,395	\$ 297,937	\$ 297,802	\$ 312,294	
General Government	\$ 1,600	\$ 1,600	\$ -	\$ -	
General Administration	\$ 5,500	\$ 5,500	\$ -	\$ -	
Corporate	\$ 21,700	\$ 24,500	\$ 74,583	\$ 60,000	
Transit	\$ 35,700	\$ 35,700	\$ 20,660	\$ 21,500	
GIS	\$ 520	\$ -	\$ -	\$ -	
Lang Pioneer Village	\$ 34,650	\$ 34,650	\$ 94,697	\$ 142,000	
<b>Total TCA Disbursements</b>	<b>\$ 7,672,305</b>	<b>\$ 7,967,369</b>	<b>\$ 8,525,315</b>	<b>\$ 7,473,894</b>	<b>-6.19%</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (1,979,957)</b>	<b>\$ (5,591,164)</b>	<b>\$ (5,133,680)</b>	<b>\$ (3,038,097)</b>	<b>-45.66%</b>

#### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (5,758,469)	\$ (5,419,871)	\$ (5,693,915)	\$ (4,256,646)	-21.46%
Total Transfers to Reserves	\$ 2,370,232	\$ 2,782,729	\$ 6,011,726	\$ 3,781,847	35.90%
Net Transfers to and (from) Reserves	\$ (3,388,237)	\$ (2,637,142)	\$ 317,811	\$ (474,799)	-82.00%
Change in Accum. Surplus Invested in TCA	\$ 5,950,370	\$ 7,871,439	\$ 5,290,759	\$ 3,358,586	-57.33%
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ 2,562,133</b>	<b>\$ 5,234,297</b>	<b>\$ 5,608,570</b>	<b>\$ 2,883,787</b>	<b>-44.91%</b>
<b>Total County of Peterborough Revenue</b>	<b>\$ (67,917,692)</b>	<b>\$ (71,621,346)</b>	<b>\$ (73,976,129)</b>	<b>\$ (70,320,860)</b>	<b>-1.82%</b>
<b>Total County of Peterborough Expenditure</b>	<b>\$ 67,917,692</b>	<b>\$ 71,621,346</b>	<b>\$ 73,459,286</b>	<b>\$ 70,320,860</b>	<b>-1.82%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (516,843)</b>	<b>\$ -</b>	

## Summary Report

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
<b>P.I.L. &amp; Supplementary Taxes</b>					
P.I.L. Ontario - Municipal Tax	\$ (115,606)	\$ (115,606)	\$ (115,606)	\$ (135,000)	
P.I.L. Ontario - Other	\$ (32,560)	\$ (32,560)	\$ (32,560)	\$ (32,560)	
Supplementary Taxes	\$ (300,000)	\$ (300,000)	\$ (300,000)	\$ (335,000)	
<b>P.I.L. &amp; Supplementary Taxes</b>	<b>\$ (448,166)</b>	<b>\$ (448,166)</b>	<b>\$ (448,166)</b>	<b>\$ (502,560)</b>	<b>12.14%</b>
<b>Property Taxation</b>					
Unallocated	\$ 620,403	\$ 614,266	\$ 614,266	\$ 656,660	
Court House	\$ -	\$ (22,010)	\$ (22,010)	\$ -	
General Government	\$ (425,000)	\$ (401,754)	\$ (401,754)	\$ (360,343)	
General Administration	\$ (1,829,858)	\$ (1,936,748)	\$ (1,936,748)	\$ (2,017,630)	
Corporate	\$ (973,648)	\$ (1,192,078)	\$ (1,192,078)	\$ (1,471,265)	
GIS	\$ (344,444)	\$ (348,967)	\$ (348,967)	\$ (361,381)	
Assessment	\$ (1,344,605)	\$ (1,359,500)	\$ (1,359,500)	\$ (1,372,276)	
Armour Road Facility	\$ (110,856)	\$ (120,066)	\$ (120,066)	\$ (124,607)	
Emergency Measures	\$ (141,996)	\$ (145,516)	\$ (145,516)	\$ (107,754)	
911	\$ (36,304)	\$ (36,582)	\$ (36,582)	\$ (37,904)	
Provincial Offences	\$ 609,171	\$ 729,094	\$ 729,094	\$ 583,774	
Bridges	\$ (804,450)	\$ -	\$ -	\$ -	
County Roads	\$ (10,091,501)	\$ (10,744,900)	\$ (10,744,900)	\$ (12,522,311)	
Transit	\$ (31,835)	\$ (33,993)	\$ (33,993)	\$ (33,993)	
County/City Landfill	\$ (346,850)	\$ (256,211)	\$ (256,211)	\$ (421,306)	
Waste Management	\$ (1,829,370)	\$ (1,809,536)	\$ (1,809,536)	\$ (1,893,755)	
PCCP	\$ (2,946,744)	\$ (3,021,144)	\$ (3,021,144)	\$ (3,063,030)	
Peterborough Public Health	\$ (847,241)	\$ (847,241)	\$ (847,241)	\$ (847,241)	
Tax Requirement - Fairhaven	\$ (839,444)	\$ (980,013)	\$ (980,013)	\$ (1,009,258)	
Social Service	\$ (1,340,088)	\$ (1,136,427)	\$ (1,136,427)	\$ (1,267,889)	
Child Care	\$ (500,632)	\$ (526,163)	\$ (526,163)	\$ (568,667)	
Social Housing	\$ (5,629,752)	\$ (5,793,770)	\$ (5,793,770)	\$ (5,831,345)	
LPV	\$ (730,136)	\$ (742,943)	\$ (742,943)	\$ (835,268)	
Planning	\$ (623,119)	\$ (608,965)	\$ (608,965)	\$ (633,076)	
Economic Development	\$ (734,040)	\$ (752,078)	\$ (752,078)	\$ (813,786)	
Grants And Donations	\$ (500)	\$ (500)	\$ (500)	\$ (700)	
<b>Property Taxation</b>	<b>\$ (31,272,839)</b>	<b>\$ (31,473,745)</b>	<b>\$ (31,473,745)</b>	<b>\$ (34,354,351)</b>	<b>9.15%</b>
<b>User Charges</b>					
General Gov.'s - Recoveries	\$ (400)	\$ (250)	\$ (279)	\$ (250)	
Sale Of Maps	\$ (50)	\$ -	\$ -	\$ -	
Sale Of Pins, Ties, Etc.	\$ (60)	\$ (50)	\$ (7)	\$ (50)	
Sale Of Flags	\$ (48)	\$ (50)	\$ (60)	\$ (50)	
Court House Recoveries	\$ (3,000)	\$ (1,500)	\$ (30,514)	\$ -	
Parking Fees	\$ (30,000)	\$ (30,000)	\$ (32,018)	\$ (40,000)	
Victoria Park - Rentals	\$ (200)	\$ (50)	\$ (150)	\$ (100)	
Rentals - Court House - Op	\$ (453,460)	\$ (453,610)	\$ (453,604)	\$ (421,332)	
Rentals Court House - Cap	\$ (62,872)	\$ (62,722)	\$ (62,723)	\$ (95,000)	
Janitor House Rental	\$ -	\$ (18,000)	\$ (18,000)	\$ (18,000)	

## Summary Report

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
EORN Revenue	\$ (30,000)	\$ (30,000)	\$ (14,696)	\$ (38,000)	
Corp Recoveries	\$ (50,000)	\$ (40,000)	\$ (31,112)	\$ (7,500)	
GIS Recoveries	\$ (6,500)	\$ (1,500)	\$ (632)	\$ (750)	
Canada Celebrations	\$ -	\$ (16,000)	\$ (14,000)	\$ -	
Emergency Measures - Recoveries	\$ -	\$ -	\$ (483)	\$ -	
Sign Tab Recoverable	\$ (3,000)	\$ (3,000)	\$ (1,146)	\$ (1,200)	
Roads Refunds and Recoveries	\$ (50,000)	\$ (50,000)	\$ (8,353)	\$ (50,000)	
Signs - Roads	\$ (1,500)	\$ (1,500)	\$ (11,900)	\$ (1,500)	
Sales-Roads Work Charged	\$ -	\$ -	\$ (55,823)	\$ -	
Roads - Sales	\$ (45,000)	\$ (10,000)	\$ (7,126)	\$ (10,000)	
Permits - Roads	\$ (25,000)	\$ (27,000)	\$ (37,029)	\$ (27,000)	
Transit Recovery	\$ -	\$ -	\$ (25,086)	\$ -	
County/City Landfill Recovery	\$ (50,000)	\$ (50,000)	\$ (341,850)	\$ -	
County Landfill Revenue -	\$ (1,538,450)	\$ (1,710,300)	\$ (1,710,300)	\$ (1,473,659)	
North Kawartha - Curbside	\$ (70,000)	\$ (80,000)	\$ (82,392)	\$ (80,000)	
Recycling- Depots	\$ (60,000)	\$ (64,275)	\$ (87,837)	\$ (60,000)	
Recycling - HSW Depots	\$ (40,000)	\$ (40,000)	\$ (44,614)	\$ (30,000)	
Municipalities - Kitchen	\$ (300)	\$ (300)	\$ (8,322)	\$ -	
Recycling - Composters	\$ (3,000)	\$ (3,500)	\$ (3,271)	\$ (6,000)	
Recycling - Kitchen Compo	\$ (100)	\$ (100)	\$ (128)	\$ -	
Equipment Rental Recycling	\$ (400)	\$ (400)	\$ 45	\$ (400)	
Municipalities - Trailer	\$ (22,000)	\$ (22,000)	\$ (26,055)	\$ -	
Municipalities - Blue Box	\$ (1,500)	\$ (1,500)	\$ (8,649)	\$ (3,000)	
Municipalities-Sites	\$ (40,000)	\$ (40,000)	\$ (38,561)	\$ (40,000)	
Collection Recycling - Curbside	\$ (19,000)	\$ (19,000)	\$ (23,100)	\$ (19,000)	
Recycling - Blue Boxes	\$ (1,500)	\$ (1,000)	\$ (643)	\$ -	
Recycling - Caddies	\$ (1,200)	\$ (1,000)	\$ (600)	\$ -	
Recycling - Recoveries	\$ (8,500)	\$ (6,500)	\$ (11,472)	\$ (6,500)	
Environmental Product Sal	\$ (500)	\$ (500)	\$ (957)	\$ -	
Capital Equipment Sales	\$ -	\$ -	\$ -	\$ (15,000)	
Capital Recoverd Revenues	\$ (100,000)	\$ -	\$ -	\$ -	
PCCP - Recoveries/Refunds	\$ (51,000)	\$ (47,000)	\$ (89,278)	\$ (47,000)	
Health Unit Recoveries	\$ -	\$ -	\$ (1,089)	\$ -	
Fairhaven	\$ (318,590)	\$ (318,590)	\$ (318,590)	\$ (318,590)	
Pioneer Village - Recoveries	\$ -	\$ -	\$ (1,853)	\$ -	
Pioneer Village - Workshop	\$ (4,000)	\$ (1,500)	\$ -	\$ -	
Pioneer Village - Gift Shop	\$ (35,000)	\$ (30,000)	\$ (32,300)	\$ (33,000)	
Pioneer Village - Food Booth	\$ (14,000)	\$ (16,000)	\$ (18,125)	\$ (16,000)	
Pioneer Village - Print Shop	\$ (500)	\$ (500)	\$ (459)	\$ (500)	
Pioneer Village - General	\$ (6,500)	\$ (6,500)	\$ (11,401)	\$ (7,000)	
Pioneer Village - Keene Hotel	\$ (5,000)	\$ (5,000)	\$ (9,050)	\$ (6,000)	
Pioneer Village - Admissions	\$ (80,000)	\$ (95,000)	\$ (102,540)	\$ (95,000)	
Pioneer Village - Event Specials	\$ (10,000)	\$ (10,000)	\$ (3,000)	\$ -	
Pioneer Village - Facilities	\$ (2,000)	\$ (2,000)	\$ (120)	\$ (2,500)	

## Summary Report

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
Pioneer Village - Church	\$ (2,500)	\$ (2,500)	\$ (3,112)	\$ (2,500)	
Pioneer Village - PCAHB Rental	\$ -	\$ -	\$ -	\$ (18,000)	
Pioneer Village - Donations	\$ (3,000)	\$ (45,335)	\$ (35,339)	\$ (3,000)	
Youth Interpreter Program	\$ (1,800)	\$ (1,800)	\$ (1,925)	\$ (1,800)	
Raise the Barn Donations	\$ (14,500)	\$ -	\$ -	\$ -	
Land Division - Recoveries	\$ -	\$ -	\$ (1,880)	\$ -	
Severances - Land Division	\$ (130,500)	\$ (161,500)	\$ (190,400)	\$ (161,500)	
Planning - Peer Review Recovery	\$ (15,000)	\$ (15,000)	\$ -	\$ (15,000)	
Planning - Recoveries	\$ -	\$ -	\$ (64)	\$ -	
Sales - Planning Dept.	\$ (18,000)	\$ (23,000)	\$ (34,650)	\$ (25,000)	
Forest-Timber Sales	\$ (30,000)	\$ (43,500)	\$ (41,584)	\$ -	
Forest - Trapping Rights	\$ -	\$ (100)	\$ -	\$ -	
Rental - Forest House	\$ (200)	\$ -	\$ -	\$ -	
Equipment Charged To Jobs	\$ (1,750,000)	\$ (1,750,000)	\$ (1,834,269)	\$ (1,750,000)	
<b>User Charges</b>	<b>\$ (5,209,630)</b>	<b>\$ (5,360,432)</b>	<b>\$ (5,924,476)</b>	<b>\$ (4,946,681)</b>	<b>-7.72%</b>
<b>Inter-Department</b>					
Recovery From PCCP - Finance/Purchasing	\$ (64,970)	\$ (65,549)	\$ (65,549)	\$ -	
Recovery from Administration	\$ (7,500)	\$ (7,000)	\$ (7,891)	\$ (7,000)	
Recovery from PCCP - HR/Legal	\$ (165,350)	\$ (121,112)	\$ (121,112)	\$ (228,166)	
Recovery from PCCP - IT support	\$ (36,855)	\$ (37,307)	\$ (37,307)	\$ (38,799)	
Corp Internal Transfer	\$ (9,800)	\$ (10,000)	\$ (12,894)	\$ (10,000)	
GIS Internal Transfers	\$ (13,500)	\$ (14,000)	\$ (18,045)	\$ (14,000)	
Armour Road Facility - Internal Transfer - Operating	\$ (144,415)	\$ (130,863)	\$ (130,863)	\$ (116,606)	
Armour Road Facility - Internal Transfer - Capital	\$ (257,095)	\$ (270,637)	\$ (270,637)	\$ (284,894)	
Roads - Internal Transfers	\$ (1,650)	\$ (2,500)	\$ (7,520)	\$ (2,500)	
Planning - Internal Transfers	\$ (28,400)	\$ (36,900)	\$ (47,346)	\$ (36,900)	
<b>Inter-Department</b>	<b>\$ (729,535)</b>	<b>\$ (695,868)</b>	<b>\$ (719,164)</b>	<b>\$ (738,865)</b>	<b>6.18%</b>
<b>Government Transfers - Operating</b>					
M.N.R. Pits And Quarries	\$ (45,000)	\$ (45,000)	\$ (49,063)	\$ (45,000)	
E.O.D.P - Eastworn Ontario Development Program	\$ (45,000)	\$ (45,000)	\$ (51,761)	\$ (10,000)	
OCIF - Ontario Community Infrastructure Fund	\$ (120,415)	\$ -	\$ -	\$ -	
Recycling - WDO Funding -	\$ (518,000)	\$ (575,000)	\$ (661,216)	\$ (688,949)	
Caddie Sales - Trailer Parks	\$ (500)	\$ (500)	\$ (2,325)	\$ (500)	
Province Ambulance	\$ (7,155,816)	\$ (7,539,943)	\$ (7,546,887)	\$ (7,811,964)	
Prov- Offload Nurse Program	\$ (450,600)	\$ (450,600)	\$ (450,665)	\$ (450,600)	
FCM Funding - Solar Project	\$ -	\$ -	\$ -	\$ (13,100)	
Celebrate Ontario	\$ (36,073)	\$ (7,800)	\$ (5,418)	\$ (11,687)	
Museum Operating Grant	\$ (53,000)	\$ (53,000)	\$ (52,979)	\$ (53,000)	
FCM Grant	\$ -	\$ -	\$ -	\$ (50,000)	
RED - Rural Economic Development	\$ (20,000)	\$ -	\$ -	\$ -	

## Summary Report

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
Summer Experience Program	\$ -	\$ -	\$ (2,979)	\$ -	
Young Canada Works - LPV	\$ -	\$ -	\$ (7,807)	\$ -	
Canada Summer Jobs	\$ -	\$ -	\$ (4,788)	\$ -	
Planning - Provincial Recovery	\$ -	\$ (16,500)	\$ -	\$ (16,500)	
<b>Government Transfers - Operating</b>	<b>\$ (8,444,404)</b>	<b>\$ (8,733,343)</b>	<b>\$ (8,835,888)</b>	<b>\$ (9,151,300)</b>	<b>4.79%</b>
<b>Other Municipalities</b>					
Corp - Municipal Recoveries	\$ -	\$ -	\$ (1,183)	\$ (18,750)	
Municipal Recoveries	\$ (4,000)	\$ (2,000)	\$ (1,285)	\$ (1,000)	
Public Works - Municipal Recovery	\$ (250,000)	\$ (100,000)	\$ (928,109)	\$ (100,000)	
Recycling Revenue	\$ (460,000)	\$ (500,000)	\$ (859,763)	\$ (459,000)	
Enviromental Dept. Municipal Recoveries	\$ -	\$ -	\$ (1,745)	\$ -	
City Ptbo - Ambulance	\$ (4,165,461)	\$ (4,227,283)	\$ (4,227,283)	\$ (4,330,826)	
Planning - Municipal Recoveries	\$ (3,500)	\$ (4,500)	\$ (2,049)	\$ (2,500)	
<b>Other Municipalities</b>	<b>\$ (4,882,961)</b>	<b>\$ (4,833,783)</b>	<b>\$ (6,021,418)</b>	<b>\$ (4,912,076)</b>	<b>1.62%</b>
<b>Investment Income</b>					
Interest - Bank	\$ (200,000)	\$ (150,000)	\$ (159,316)	\$ (200,000)	
Interest - Investments	\$ (526,557)	\$ (132,000)	\$ (145,290)	\$ (70,000)	
Interest - Internal - Bridge	\$ -	\$ -	\$ (39,093)	\$ -	
Interest - Internal - Road	\$ -	\$ -	\$ (41,059)	\$ -	
<b>Investment Income</b>	<b>\$ (726,557)</b>	<b>\$ (282,000)</b>	<b>\$ (384,758)</b>	<b>\$ (270,000)</b>	<b>-4.26%</b>
<b>Provincial Offences Act Charges Recovered</b>					
Fines P.O.A.	\$ (695,271)	\$ (729,094)	\$ (729,094)	\$ (583,774)	
<b>Provincial Offences Act Charges Recovered</b>	<b>\$ (695,271)</b>	<b>\$ (729,094)</b>	<b>\$ (729,094)</b>	<b>\$ (583,774)</b>	<b>-19.93%</b>
<b>Development Charges Earned</b>					
Dev. Charges Earned - Public Works - oper	\$ -	\$ (34,000)	\$ (34,000)	\$ (34,000)	
Dev. Charges Earned - Planning	\$ (55,000)	\$ (10,000)	\$ (10,000)	\$ (15,000)	
<b>Development Charges Earned</b>	<b>\$ (55,000)</b>	<b>\$ (44,000)</b>	<b>\$ (44,000)</b>	<b>\$ (49,000)</b>	<b>11.36%</b>
<b>Provincial Gas Tax Revenue Earned</b>					
Prov. Gas Tax Earned	\$ (42,600)	\$ (42,511)	\$ (42,511)	\$ (43,616)	
<b>Provincial Gas Tax Revenue Earned</b>	<b>\$ (42,600)</b>	<b>\$ (42,511)</b>	<b>\$ (42,511)</b>	<b>\$ (43,616)</b>	<b>2.60%</b>
<b>Total Operating Revenue</b>	<b>\$ (52,506,961)</b>	<b>\$ (52,642,941)</b>	<b>\$ (54,623,219)</b>	<b>\$ (55,552,223)</b>	<b>5.53%</b>

### Expenditures

Department					
PCCP	\$ 14,799,838	\$ 15,285,970	\$ 15,073,350	\$ 15,796,520	
Emergency Measures	\$ 141,996	\$ 145,516	\$ 128,213	\$ 107,754	
911 Emergency Systems	\$ 39,304	\$ 39,582	\$ 33,747	\$ 39,104	
Public Works - Operations and Engineering & Design	\$ 12,261,300	\$ 12,514,900	\$ 13,914,352	\$ 13,920,736	
Public Works - Waste Management	\$ 3,157,070	\$ 3,362,611	\$ 3,054,709	\$ 3,549,412	
County/City Landfill	\$ 1,935,300	\$ 2,016,511	\$ 2,652,112	\$ 1,894,965	
Court House	\$ 486,660	\$ 525,170	\$ 489,586	\$ 495,065	
Armour Road Facility	\$ 255,271	\$ 250,929	\$ 240,248	\$ 241,213	
County Forest	\$ 49,200	\$ 37,780	\$ 14,759	\$ 80,639	
General Government	\$ 425,400	\$ 411,004	\$ 306,323	\$ 382,593	



## Summary Report

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
General Administration	\$ 2,209,663	\$ 2,323,172	\$ 2,135,274	\$ 2,376,371	
Corporate	\$ 1,478,302	\$ 1,607,685	\$ 2,672,463	\$ 3,219,060	
Assessment	\$ 1,344,605	\$ 1,359,500	\$ -	\$ -	
Grants and Donations	\$ 100,500	\$ 175,500	\$ 177,500	\$ 175,700	
Transit	\$ 74,435	\$ 76,504	\$ 76,504	\$ 77,609	
GIS	\$ 383,249	\$ 486,467	\$ 329,055	\$ 546,131	
Social Services	\$ 1,340,088	\$ 1,174,677	\$ 1,136,427	\$ 1,306,189	
Child Services	\$ 500,632	\$ 526,163	\$ 526,163	\$ 568,667	
Social Housing	\$ 5,656,427	\$ 5,778,245	\$ 5,778,195	\$ 5,815,820	
POA	\$ 86,100	\$ -	\$ -	\$ -	
Peterborough Public Health	\$ 847,241	\$ 847,241	\$ 842,349	\$ 847,241	
Fairhaven	\$ 1,158,034	\$ 1,298,603	\$ 1,298,603	\$ 1,327,848	
Economic Development	\$ 734,040	\$ 752,078	\$ 748,251	\$ 813,786	
Lang Pioneer Village	\$ 1,018,009	\$ 1,021,178	\$ 1,065,001	\$ 1,118,489	
Land Division	\$ 148,167	\$ 160,419	\$ 178,982	\$ 161,254	
Planning	\$ 739,634	\$ 706,505	\$ 643,417	\$ 728,466	
Unallocated Revenues	\$ 554,320	\$ 115,900	\$ 115,900	\$ 115,900	
<b>Total Operating Expenditures</b>	<b>\$ 51,924,786</b>	<b>\$ 52,999,810</b>	<b>\$ 53,631,485</b>	<b>\$ 55,706,533</b>	<b>5.11%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ (582,176)</b>	<b>\$ 356,869</b>	<b>\$ (991,734)</b>	<b>\$ 154,310</b>	<b>-56.76%</b>

### Tangible Capital Assets (TCA)

#### Revenue

##### Property Taxation

Tax Requirement - General Government - Capital	\$ (7,000)	\$ (7,000)	\$ (7,000)	\$ (7,250)	
Tax Requirement - General Administration - Capital	\$ -	\$ (35,100)	\$ (35,100)	\$ (50,100)	
Tax Requirement - Court House - Capital	\$ (208,992)	\$ (405,278)	\$ (405,278)	\$ -	
Tax Requirement - Corporate - Capital	\$ (31,101)	\$ (42,059)	\$ (42,059)	\$ (54,903)	
Tax Requirement - GIS - Capital	\$ -	\$ (16,200)	\$ (16,200)	\$ (14,200)	
Tax Requirement - Armour Road Facility - Capital	\$ (40,000)	\$ (40,000)	\$ (40,000)	\$ (40,000)	
Tax Requirement - Emergency Measures - Capital	\$ (6,469)	\$ (11,000)	\$ (11,000)	\$ (12,000)	
Tax Requirement - Bridges - Capital	\$ (2,071,027)	\$ -	\$ -	\$ -	
Tax Requirement - County Roads - Capital	\$ (3,081,383)	\$ (5,889,617)	\$ (5,889,617)	\$ (5,173,412)	
Tax Requirement - Transit - Capital	\$ (17,364)	\$ (18,233)	\$ (18,233)	\$ (18,233)	
Tax Requirement - Landfill Proportionate Share - Capital	\$ (762,500)	\$ (1,017,500)	\$ (1,017,500)	\$ (1,017,750)	
Tax Requirement - Environmental Services - Capital	\$ -	\$ (11,015)	\$ (11,015)	\$ (41,015)	
Tax Requirement - PCCP - Capital	\$ (303,534)	\$ (303,025)	\$ (303,025)	\$ (327,598)	
Tax Requirement - LPV - Capital	\$ (54,300)	\$ (70,000)	\$ (70,000)	\$ (60,000)	
<b>Property Taxation</b>	<b>\$ (6,583,670)</b>	<b>\$ (7,866,027)</b>	<b>\$ (7,866,027)</b>	<b>\$ (6,816,461)</b>	<b>-13.34%</b>

##### Government Transfers

Provincial Gas Tax - Transit	\$ -	\$ (31,031)	\$ (31,031)	\$ -	
Provincial Transit Ridership	\$ -	\$ (21,811)	\$ (21,811)	\$ -	
Provincial Funding				\$ (15,000)	
Federal Grant	\$ -	\$ (970,000)	\$ (970,000)	\$ (35,000)	

## Summary Report

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
OCIF - Ontario Community Infrastructure Fund	\$ -	\$ (225,061)	\$ (225,061)	\$ (320,796)	
OMCC Ontario Municipal Commuter Cycling	\$ -	\$ -	\$ -	\$ (300,089)	
Provincial Build Canada Funding	\$ -	\$ -	\$ -	\$ (75,000)	
<b>Government Transfers</b>	<b>\$ -</b>	<b>\$ (1,247,903)</b>	<b>\$ (1,247,903)</b>	<b>\$ (745,885)</b>	<b>-40.23%</b>
<b>Other</b>					
LPV Donations- Raise the Barn	\$ -	\$ (880,000)	\$ (771,836)	\$ (310,000)	
Other Funding				\$ (5,000)	
Law Society of Peterborough	\$ -	\$ (25,000)	\$ (5,000)	\$ (5,000)	
<b>Other</b>	<b>\$ -</b>	<b>\$ (905,000)</b>	<b>\$ (776,836)</b>	<b>\$ (320,000)</b>	<b>-64.64%</b>
<b>Inter-Department</b>					
Internal transfer	\$ (428,420)	\$ -	\$ -	\$ -	
From Landfill Dept. - Airport Rd. Fill	\$ -	\$ (400,000)	\$ (634,457)	\$ -	
<b>Inter-Department</b>	<b>\$ (428,420)</b>	<b>\$ (400,000)</b>	<b>\$ (634,457)</b>	<b>\$ -</b>	<b>0.00%</b>
<b>Development Charges Earned</b>					
Dev. Charges Earned - Roads	\$ (626,673)	\$ (923,406)	\$ (923,406)	\$ (417,900)	
Dev. Charges Earned - PCCP	\$ -	\$ (35,000)	\$ (35,000)	\$ -	
<b>Development Charges Earned</b>	<b>\$ (626,673)</b>	<b>\$ (958,406)</b>	<b>\$ (958,406)</b>	<b>\$ (417,900)</b>	<b>-56.40%</b>
<b>Federal Gas Tax Revenue Earned</b>					
Federal Gas Tax Earned - Roads	\$ (1,588,784)	\$ (1,708,223)	\$ (1,708,223)	\$ (1,747,662)	
<b>Federal Gas Tax Revenue Earned</b>	<b>\$ (1,588,784)</b>	<b>\$ (1,708,223)</b>	<b>\$ (1,708,223)</b>	<b>\$ (1,747,662)</b>	<b>2.31%</b>
<b>Other Municipalities</b>					
City of Peterborough	\$ (424,715)	\$ (472,975)	\$ (467,143)	\$ (464,083)	
<b>Other Municipalities</b>	<b>\$ (424,715)</b>	<b>\$ (472,975)</b>	<b>\$ (467,143)</b>	<b>\$ (464,083)</b>	<b>-1.88%</b>
<b>Total TCA Revenue</b>	<b>\$ (9,652,262)</b>	<b>\$ (13,558,534)</b>	<b>\$ (13,658,995)</b>	<b>\$ (10,511,991)</b>	<b>-22.47%</b>

### Disbursements

#### Department

PCCP	\$ 632,945	\$ 653,187	\$ 831,624	\$ 667,850	
Emergency Measures	\$ 8,300	\$ 8,300	\$ 11,285	\$ 9,100	
Public Works - Operations and Engineering & Design	\$ 6,079,000	\$ 6,329,000	\$ 6,908,855	\$ 5,994,300	
Public Works - Waste Management	\$ 7,335	\$ 7,335	\$ 3,135	\$ -	
County/City Landfill	\$ 536,460	\$ 545,460	\$ 210,202	\$ 240,500	
Court House	\$ 24,200	\$ 24,200	\$ 72,472	\$ 26,350	
Armour Road Facility	\$ 284,395	\$ 297,937	\$ 297,802	\$ 312,294	
General Government	\$ 1,600	\$ 1,600	\$ -	\$ -	
General Administration	\$ 5,500	\$ 5,500	\$ -	\$ -	
Corporate	\$ 21,700	\$ 24,500	\$ 74,583	\$ 60,000	
Transit	\$ 35,700	\$ 35,700	\$ 20,660	\$ 21,500	
GIS	\$ 520	\$ -	\$ -	\$ -	
Lang Pioneer Village	\$ 34,650	\$ 34,650	\$ 94,697	\$ 142,000	
<b>Total TCA Disbursements</b>	<b>\$ 7,672,305</b>	<b>\$ 7,967,369</b>	<b>\$ 8,525,315</b>	<b>\$ 7,473,894</b>	<b>-6.19%</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (1,979,957)</b>	<b>\$ (5,591,164)</b>	<b>\$ (5,133,680)</b>	<b>\$ (3,038,097)</b>	<b>-45.66%</b>



## Summary Report

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Change In Accumulated Surplus</b>					
PCCP	\$ (374,679)	\$ (566,308)	\$ (583,381)	\$ (605,677)	
Emergency Measures	\$ (12,036)	\$ (2,589)	\$ (2,589)	\$ -	
Public Works - Operations and Engineering & Design	\$ (3,682,170)	\$ (2,558,729)	\$ (2,334,585)	\$ (1,563,160)	
Public Works - Waste Management	\$ (111,200)	\$ (197,500)	\$ (211,500)	\$ (262,308)	
County/City Landfill	\$ -	\$ (600,000)	\$ (917,228)	\$ -	
Court House	\$ (593,136)	\$ (137,225)	\$ (137,225)	\$ (599,633)	
County Forest	\$ (19,000)	\$ -	\$ -	\$ (80,639)	
General Government	\$ (2,000)	\$ (9,000)	\$ (9,000)	\$ (22,000)	
General Administration	\$ (141,827)	\$ (192,663)	\$ (202,663)	\$ (123,475)	
Grants and Donations	\$ (100,000)	\$ (175,000)	\$ (177,500)	\$ (175,000)	
Corporate	\$ (478,239)	\$ (502,300)	\$ (502,300)	\$ (260,470)	
Transit	\$ -	\$ (72,307)	\$ (72,307)	\$ (74,500)	
GIS	\$ (29,005)	\$ (120,000)	\$ (120,000)	\$ (179,000)	
Peterborough County/City Shared Services	\$ (110,000)	\$ (106,050)	\$ (106,050)	\$ (106,100)	
Lang Pioneer Village	\$ (84,160)	\$ (176,300)	\$ (313,687)	\$ (203,234)	
Land Division	\$ (17,917)	\$ (1,300)	\$ (1,300)	\$ -	
Planning	\$ (3,100)	\$ (2,600)	\$ (2,600)	\$ (1,450)	
<b>Total Transfers from Reserves</b>	<b>\$ (5,758,469)</b>	<b>\$ (5,419,871)</b>	<b>\$ (5,693,915)</b>	<b>\$ (4,256,646)</b>	<b>-21.46%</b>
PCCP	\$ 658,988	\$ 723,659	\$ 723,659	\$ 791,681	
Emergency Measures	\$ -	\$ 13,589	\$ 13,589	\$ 12,000	
Public Works - Operations and Engineering & Design	\$ 802,000	\$ 940,888	\$ 3,044,548	\$ 2,054,434	
Public Works - Waste Management	\$ -	\$ 11,015	\$ 192,879	\$ 41,015	
Court House	\$ -	\$ -	\$ 549,633	\$ -	
County/City Landfill	\$ 500,000	\$ 762,500	\$ 762,500	\$ 262,500	
Armour Road Facility	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	
County Forest	\$ -	\$ 5,820	\$ 5,820	\$ -	
General Government	\$ -	\$ 7,000	\$ 7,000	\$ 7,250	
General Administration	\$ -	\$ 35,100	\$ 35,100	\$ 100,100	
Corporate	\$ 247,620	\$ 42,059	\$ 224,899	\$ 54,903	
Transit	\$ 17,364	\$ 18,233	\$ 92,733	\$ 18,233	
GIS	\$ 14,200	\$ 16,200	\$ 152,700	\$ 14,200	
Peterborough County/City Shared Services	\$ 83,325	\$ 83,325	\$ 83,325	\$ 83,325	
Lang Pioneer Village	\$ -	\$ 70,000	\$ 70,000	\$ 285,000	
Land Division	\$ 250	\$ 2,381	\$ 2,381	\$ 246	
Planning	\$ 6,485	\$ 10,960	\$ 10,960	\$ 16,960	
<b>Total Transfers to Reserves</b>	<b>\$ 2,370,232</b>	<b>\$ 2,782,729</b>	<b>\$ 6,011,726</b>	<b>\$ 3,781,847</b>	<b>35.90%</b>
<b>Net Transfers to and (from) Reserves</b>	<b>\$ (3,388,237)</b>	<b>\$ (2,637,142)</b>	<b>\$ 317,811</b>	<b>\$ (474,799)</b>	<b>-82.00%</b>

## Summary Report

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
PCCP	\$ (119,222)	\$ 462	\$ (169,684)	\$ (127,174)	
Emergency Measures	\$ 10,205	\$ (8,300)	\$ (11,285)	\$ (9,100)	
Public Works - Operations and Engineering & Design	\$ 5,092,253	\$ 4,685,149	\$ 2,299,012	\$ 2,170,860	
Public Works - Waste Management	\$ 22,665	\$ (7,335)	\$ (3,155)	\$ -	
County/City Landfill	\$ (273,960)	\$ 309,540	\$ 644,798	\$ 514,750	
Court House	\$ 840,800	\$ 606,025	\$ (171)	\$ 657,650	
Armour Road Facility	\$ (27,300)	\$ (27,300)	\$ (27,164)	\$ (27,400)	
General Government	\$ 7,400	\$ (1,600)	\$ -	\$ -	
General Administration	\$ (5,500)	\$ (5,500)	\$ -	\$ -	
Corporate	\$ 335,440	\$ 240,500	\$ 115,254	\$ (52,000)	
Transit	\$ (35,700)	\$ 89,449	\$ 29,687	\$ 53,000	
GIS	\$ (520)	\$ -	\$ -	\$ 10,000	
Lang Pioneer Village	\$ 103,810	\$ 1,990,350	\$ 2,413,466	\$ 168,000	
<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ 5,950,370</b>	<b>\$ 7,871,439</b>	<b>\$ 5,290,759</b>	<b>\$ 3,358,586</b>	<b>-57.33%</b>
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ 2,562,133</b>	<b>\$ 5,234,297</b>	<b>\$ 5,608,570</b>	<b>\$ 2,883,787</b>	<b>-44.91%</b>
<b>Total County of Peterborough Revenue</b>	<b>\$ (67,917,692)</b>	<b>\$ (71,621,346)</b>	<b>\$ (73,976,129)</b>	<b>\$ (70,320,860)</b>	<b>-1.82%</b>
<b>Total County of Peterborough Expenditure</b>	<b>\$ 67,917,692</b>	<b>\$ 71,621,346</b>	<b>\$ 73,459,286</b>	<b>\$ 70,320,860</b>	<b>-1.82%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (516,843)</b>	<b>\$ -</b>	



## Reserves

# Draft 2018 Budget

RESERVE	Estimated Balance December 31, 2017	2018 Budgeted Transfers From	2018 Budgeted Transfers To	Estimated Balance December 31, 2018
Working Funds - General	\$ 6,966,460	\$ 384,225	\$ 265,000	\$ 6,847,235
Working Funds - Public Works	\$ 3,064,863	\$ -	\$ -	\$ 3,064,863
Working Funds - Land Division	\$ 193,022	\$ -	\$ 246	\$ 193,268
Carry Forward Funds	\$ 2,296,997	\$ 2,296,997	\$ -	\$ -
LSR	\$ 1,597,857	\$ 106,100	\$ 83,325	\$ 1,575,082
911	\$ 1,649	\$ -	\$ -	\$ 1,649
PW - Engineered Structures	\$ 3,334,868	\$ -	\$ 1,386,859	\$ 4,721,727
Transit	\$ 29,620	\$ -	\$ 18,233	\$ 47,853
PCCP Shared	\$ 1,381,825	\$ 585,677	\$ 791,681	\$ 1,587,829
Administration	\$ (1,587)	\$ 42,510	\$ 50,100	\$ 6,003
Corporate	\$ 127,488	\$ 42,370	\$ 54,903	\$ 140,021
Emergency Measures	\$ 21,000	\$ -	\$ 12,000	\$ 33,000
GIS	\$ 153,148	\$ 42,500	\$ 14,200	\$ 124,848
Land Division	\$ 7,828	\$ -	\$ -	\$ 7,828
Planning	\$ 30,505	\$ 1,450	\$ 16,960	\$ 46,015
PW - Roads Equipment	\$ 2,678,188	\$ 405,500	\$ 664,575	\$ 2,937,263
General Government	\$ 14,199	\$ 10,500	\$ 7,250	\$ 10,949
Forest Management	\$ 95,025	\$ 80,639	\$ -	\$ 14,386
Insurance Deductible	\$ 22,634	\$ -	\$ 50,000	\$ 72,634
LPV Mill	\$ 50,464	\$ -	\$ -	\$ 50,464
LPV Plowman's Association	\$ -	\$ -	\$ -	\$ -
LPV	\$ 252,845	\$ 177,734	\$ 60,000	\$ 135,111
County Property	\$ 220,680	\$ -	\$ -	\$ 220,680
Airport Road	\$ -	\$ -	\$ -	\$ -
PW - Environmental Services	\$ 944,958	\$ 14,944	\$ 26,015	\$ 956,029
PW - WM - Curbside	\$ 474,275	\$ 35,000	\$ 5,000	\$ 444,275
PW - WM - Depots	\$ 176,288	\$ 30,500	\$ 10,000	\$ 155,788
PW - Roads	\$ 3,762,358	\$ -	\$ -	\$ 3,762,358
PW - Facilities	\$ 60,000	\$ -	\$ -	\$ 60,000
Trails	\$ 28,678	\$ -	\$ 3,000	\$ 31,678
Employee Future Benefits	\$ 591,532	\$ -	\$ -	\$ 591,532
PW - Waste Management - Landfill	\$ 402,703	\$ -	\$ -	\$ 402,703
Landfill Post Closure	\$ 1,985,140	\$ -	\$ 262,500	\$ 2,247,640
<b>Total</b>	<b>\$ 30,965,510</b>	<b>\$ 4,256,646</b>	<b>\$ 3,781,847</b>	<b>\$ 30,490,711</b>

2017 Preliminary (Surplus) Deficit	\$ (516,844)	\$ (516,844)
	<u>\$ 31,482,354</u>	<u>\$ 31,007,555</u>

**NOTE: Unaudited preliminary 2017 balances**



## Change in Reserves By Department

### Draft 2018 Budget

Department	Estimated Actuals 2017	Budget 2018	Change in Use of Reserves
Unallocated	\$ -	\$ -	\$ -
General Government	\$ (2,000)	\$ (14,750)	\$ 12,750
General Administration	\$ (167,563)	\$ (23,375)	\$ (144,188)
Court House	\$ 412,408	\$ (599,633)	\$ 1,012,041
Armour Road Facility	\$ 40,000	\$ 40,000	\$ -
Corporate	\$ (277,401)	\$ (205,567)	\$ (71,834)
GIS	\$ 32,700	\$ (164,800)	\$ 197,500
Emergency Measures	\$ 11,000	\$ 12,000	\$ (1,000)
911 Emergency Systems	\$ -	\$ -	\$ -
Transit	\$ 20,426	\$ (56,267)	\$ 76,693
PW - Operations & Engineering & Design	\$ 709,963	\$ 491,274	\$ 218,689
County/City Landfill	\$ (154,728)	\$ 262,500	\$ (417,228)
PW - Waste Management	\$ (18,621)	\$ (221,293)	\$ 202,672
Peterborough County/City Paramedics	\$ 140,278	\$ 186,004	\$ (45,726)
Provincial Offences	\$ -	\$ -	\$ -
Social Services	\$ (38,250)	\$ (38,300)	\$ 50
Child Care	\$ -	\$ -	\$ -
Social Housing	\$ (67,800)	\$ 15,525	\$ (83,325)
Peterborough Public Health	\$ -	\$ -	\$ -
Fairhaven	\$ -	\$ -	\$ -
Lang Pioneer Village	\$ (243,687)	\$ 81,766	\$ (325,453)
Land Division	\$ 1,081	\$ 246	\$ 835
Planning	\$ 8,360	\$ 15,510	\$ (7,150)
Economic Development	\$ -	\$ -	\$ -
County Forests	\$ 5,820	\$ (80,639)	\$ 86,459
Grants And Donations	\$ (177,500)	\$ (175,000)	\$ (2,500)
<b>Total (Use of) Contribution To Reserves</b>	<b>\$ 234,486</b>	<b>\$ (474,799)</b>	



## Deferred Revenue (Obligatory Reserve Funds)

### Draft 2018 Budget

Deferred Revenue	Estimated Balance December 31, 2017	2018 Budgeted Revenue Recognized	2018 Budgeted Receipts	Estimated Balance December 31, 2018
Long Term Care	\$ 444,430	\$ -	\$ 39,746	\$ 484,176
Health Unit	\$ 65,995	\$ -	\$ 12,749	\$ 78,744
Emergency Medical Services	\$ 96,579	\$ -	\$ 28,647	\$ 125,226
Administration	\$ 4,257	\$ 15,000	\$ 5,999	\$ (4,744)
Transportation	\$ 1,858,947	\$ 451,900	\$ 1,385,709	\$ 2,792,756
Emergency Measures	\$ 12,268	\$ -	\$ 2,850	\$ 15,118
Transit	\$ 3,240	\$ -	\$ 600	\$ 3,840
Social Services	\$ 42,270	\$ -	\$ 23,398	\$ 65,668
Waste Diversion	\$ 172	\$ -	\$ 150	\$ 322
<b>Total Development Charges</b>	<b>\$ 2,528,158</b>	<b>\$ 466,900</b>	<b>\$ 1,499,848</b>	<b>\$ 3,561,106</b>
Public Works - Gas Tax	\$ 884,412	\$ 1,747,662	\$ 1,747,662	\$ 884,412
<b>Total Federal Gas Tax Revenues</b>	<b>\$ 884,412</b>	<b>\$ 1,747,662</b>	<b>\$ 1,747,662</b>	<b>\$ 884,412</b>
Provincial Gas Tax - Transit	\$ 5,975	\$ 43,616		\$ (37,641)
<b>Total Provincial Gas Tax Revenues</b>	<b>\$ 5,975</b>	<b>\$ 43,616</b>	<b>\$ -</b>	<b>\$ (37,641)</b>
Transit Ridership	\$ 186		\$ -	\$ 186
<b>Total Provincial Transit Ridership Revenues</b>	<b>\$ 186</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 186</b>
<b>Total Deferred Revenue</b>	<b>\$ 3,418,731</b>	<b>\$ 2,258,178</b>	<b>\$ 3,247,510</b>	<b>\$ 4,408,063</b>

**NOTE: Unaudited preliminary 2017 balances**





## Unallocated Revenue 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Total Operating Revenue	\$ (554,320)	\$ (115,900)	\$ (138,506)	\$ (115,900)	0%
Total Operating Expenditures	\$ 554,320	\$ 115,900	\$ 115,900	\$ 115,900	0%
Total Net Operating (Surplus) Deficit	\$ -	\$ -	\$ (22,606)	\$ -	
<b>Expenditures</b>					
Expenditures	\$ 554,320	\$ 115,900	\$ 115,900	\$ 115,900	0%
<b>Change In Accumulated Surplus</b>					
Total Transfers from Reserves	\$ -	\$ -	\$ -	\$ -	0%
Total Transfers to Reserves	\$ -	\$ -	\$ -	\$ -	0%
Net Transfers to and (from) Reserves	\$ -	\$ -	\$ -	\$ -	0%
Change in Accum. Surplus Invested in TCA	\$ -	\$ -	\$ -	\$ -	0%
Total Surplus to (Deficit from) Accum. Surplus	\$ -	\$ -	\$ -	\$ -	0%
<b>Total Unallocated Revenues</b>	<b>\$ (554,320)</b>	<b>\$ (115,900)</b>	<b>\$ (138,506)</b>	<b>\$ (115,900)</b>	<b>0%</b>
<b>Total Unallocated Expenditures</b>	<b>\$ 554,320</b>	<b>\$ 115,900</b>	<b>\$ 115,900</b>	<b>\$ 115,900</b>	<b>0%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (22,606)</b>	<b>\$ -</b>	
<b>- Tax Requirement Analysis</b>					
- Tax Requirement	\$ 620,403	\$ 614,266		\$ 656,660	
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ (73,266)	\$ (6,137)		\$ (42,394)	

## Unallocated Revenue 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement - Unallocated - Operating	\$ 620,403	\$ 614,266	\$ 614,266	\$ 656,660	
Tax Requirement - Supp. Taxes	\$ (300,000)	\$ (300,000)	\$ (300,000)	\$ (335,000)	
PIL Ont. Municipal Tax Assist	\$ (115,606)	\$ (115,606)	\$ (115,606)	\$ (135,000)	
PIL Ont. Other	\$ (32,560)	\$ (32,560)	\$ (32,560)	\$ (32,560)	
Interest Bank	\$ (200,000)	\$ (150,000)	\$ (159,316)	\$ (200,000)	
Interest - Investments	\$ (526,557)	\$ (132,000)	\$ (145,290)	\$ (70,000)	
<b>Total Operating Revenue</b>	<b>\$ (554,320)</b>	<b>\$ (115,900)</b>	<b>\$ (138,506)</b>	<b>\$ (115,900)</b>	<b>0%</b>
<b>Total Operating Expenditures</b>	<b>\$ 554,320</b>	<b>\$ 115,900</b>	<b>\$ 115,900</b>	<b>\$ 115,900</b>	<b>0%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (22,606)</b>	<b>\$ -</b>	
<b>Expenditures</b>					
Tax Write Offs	\$ 115,900	\$ 115,900	\$ 115,900	\$ 115,900	
Internal Transfer	\$ 428,420	\$ -	\$ -	\$ -	
Int. - Foundation and Farm	\$ 10,000	\$ -	\$ -	\$ -	
<b>Expenditures</b>	<b>\$ 554,320</b>	<b>\$ 115,900</b>	<b>\$ 115,900</b>	<b>\$ 115,900</b>	<b>0%</b>
<b>Change In Accumulated Surplus</b>					
Contribution from Reserve - Unallocated	\$ -	\$ -	\$ -	\$ -	
<b>Total Transfers from Reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
Contribution to Reserve - Unallocated	\$ -	\$ -	\$ -	\$ -	
<b>Total Transfers to Reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Net Transfers to and (from) Reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
Change in TCA	\$ -	\$ -	\$ -	\$ -	
<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Unallocated Revenues</b>	<b>\$ (554,320)</b>	<b>\$ (115,900)</b>	<b>\$ (138,506)</b>	<b>\$ (115,900)</b>	<b>0%</b>
<b>Total Unallocated Expenditures</b>	<b>\$ 554,320</b>	<b>\$ 115,900</b>	<b>\$ 115,900</b>	<b>\$ 115,900</b>	<b>0%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (22,606)</b>	<b>\$ -</b>	

<b>- Tax Requirement Analysis</b>	<b>2016</b>	<b>2017</b>		<b>2018</b>
- Tax Requirement	\$ 620,403	\$ 614,266		\$ 656,660
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ (73,266)	\$ (6,137)		\$ (42,394)





## Unallocated Revenue 2018 Budget

	<b>Budget 2018</b>	<b>Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
Interest Bank	\$ (200,000)	Increased interest rate on general bank account balance with new banking agreement
Interest - Investments	\$ (70,000)	CIBC & Laurentian Bank GICs maturing in 2018



## General Government 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
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### Operating

#### Revenue

Total Operating Revenue	\$ (425,400)	\$ (402,004)	\$ (402,033)	\$ (360,593)	(10%)
Total Operating Expenditures	\$ 425,400	\$ 411,004	\$ 306,323	\$ 382,593	(7%)
Total Net Operating (Surplus) Deficit	\$ -	\$ 9,000	\$ (95,710)	\$ 22,000	

#### Expenditures

Warden	\$ 91,215	\$ 94,819	\$ 70,438	\$ 92,858	(2%)
Councillors Expenditures	\$ 173,338	\$ 160,115	\$ 137,595	\$ 163,164	2%
Deputy Warden Expenditures	\$ 23,552	\$ 23,615	\$ 19,904	\$ 21,966	(7%)
Bursaries and Recognition Awards	\$ 15,500	\$ 15,500	\$ 6,699	\$ 13,250	(15%)
Strategic Planning Committee	\$ 8,250	\$ 9,350	\$ 6,018	\$ 6,700	(28%)
Waste Management	\$ 5,000	\$ 4,600	\$ 3,186	\$ 4,100	(11%)
Fairhaven Committee	\$ 7,400	\$ 7,600	\$ 4,378	\$ 6,000	(21%)
Affordable Housing	\$ 3,200	\$ 3,200	\$ 2,354	\$ 2,600	(19%)
Peterborough Housing Corp	\$ 3,200	\$ 3,200	\$ 2,922	\$ 3,150	(2%)
Federation of Agriculture	\$ 2,700	\$ 2,800	\$ 1,502	\$ 1,750	(38%)
Lang Pioneer Village Advisory	\$ 8,500	\$ 8,500	\$ 4,369	\$ 5,250	(38%)
Accessibility Advisory Committee	\$ 3,500	\$ 3,400	\$ 1,898	\$ 2,550	(25%)
Agricultural Action Committee	\$ 7,000	\$ 7,100	\$ 1,261	\$ 3,800	(46%)
Joint Services	\$ 4,900	\$ 4,900	\$ 2,075	\$ 2,750	(44%)
Warden's Committee	\$ 1,650	\$ 1,650	\$ -	\$ 1,200	(27%)
Special Committee	\$ 6,650	\$ 6,650	\$ 3,572	\$ 4,500	(32%)
District Health Council	\$ 2,500	\$ 2,600	\$ 1,071	\$ 1,900	(27%)
Chamber of Commerce	\$ 3,200	\$ 3,300	\$ 2,374	\$ 2,750	(17%)
Warden's Advisory Committee	\$ 5,500	\$ 3,105	\$ -	\$ 1,250	(60%)
Convention Expense	\$ 48,645	\$ 45,000	\$ 34,710	\$ 41,105	(9%)

### Tangible Capital Assets (TCA)

#### Revenue

Total TCA Revenue	\$ (7,000)	\$ (7,000)	\$ (7,000)	\$ (7,250)	4%
Total TCA Disbursements	\$ 1,600	\$ 1,600	\$ -	\$ -	0%
Total Net TCA (Surplus) Deficit	\$ (5,400)	\$ (5,400)	\$ (7,000)	\$ (7,250)	

#### Disbursements

TCA Disbursements	\$ 9,000	\$ -	\$ -	\$ -	0%
Amortization	\$ 1,600	\$ 1,600	\$ -	\$ -	0%
TCA Clearing	\$ (9,000)	\$ -	\$ -	\$ -	0%
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	0%



## General Government 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Change In Accumulated Surplus</b>					
Total Transfers from Reserves	\$ (2,000)	\$ (9,000)	\$ (9,000)	\$ (22,000)	144%
Total Transfers to Reserves	\$ -	\$ 7,000	\$ 7,000	\$ 7,250	4%
Net Transfers to and (from) Reserves	\$ (2,000)	\$ (2,000)	\$ (2,000)	\$ (14,750)	638%
Change in Accum. Surplus Invested in TCA	\$ 7,400	\$ (1,600)	\$ -	\$ -	0%
Total Surplus to (Deficit from) Accum. Surplus	\$ 5,400	\$ (3,600)	\$ (2,000)	\$ (14,750)	
<b>Total Gen. Government Revenue</b>	<b>\$ (434,400)</b>	<b>\$ (418,004)</b>	<b>\$ (418,033)</b>	<b>\$ (389,843)</b>	<b>(7%)</b>
<b>Total Gen. Government Expenditures</b>	<b>\$ 434,400</b>	<b>\$ 418,004</b>	<b>\$ 313,323</b>	<b>\$ 389,843</b>	<b>(7%)</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (104,710)</b>	<b>\$ -</b>	

<b>- Tax Requirement Analysis</b>	<b>2016</b>	<b>2017</b>		<b>2018</b>
- Tax Requirement	\$ (432,000)	\$ (408,754)		\$ (367,593)
- Tax \$ Increase (Decrease) Over Previous Year's Budget	\$ 16,313	\$ (23,246)		\$ (41,161)

## General Government 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement - General Government - Operating	\$ (425,000)	\$ (401,754)	\$ (401,754)	\$ (360,343)	
General Gov. - Recoveries	\$ (400)	\$ (250)	\$ (279)	\$ (250)	
<b>Total Operating Revenue</b>	<b>\$ (425,400)</b>	<b>\$ (402,004)</b>	<b>\$ (402,033)</b>	<b>\$ (360,593)</b>	<b>(10%)</b>
<b>Total Operating Expenditures</b>	<b>\$ 425,400</b>	<b>\$ 411,004</b>	<b>\$ 306,323</b>	<b>\$ 382,593</b>	<b>(7%)</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ 9,000</b>	<b>\$ (95,710)</b>	<b>\$ 22,000</b>	
<b>Expenditures</b>					
<b>Warden</b>					
Warden - Salaries	\$ 53,934	\$ 54,745	\$ 54,743	\$ 55,838	
Warden - CPP	\$ 1,780	\$ 1,807	\$ 1,640	\$ 1,800	
Warden - EHT	\$ 1,051	\$ 1,067	\$ 714	\$ 1,090	
Warden - Telephone	\$ 850	\$ -	\$ -	\$ -	
Warden - Mobile Device	\$ -	\$ 850	\$ 321	\$ 330	
Warden - Interest & Penalties	\$ -	\$ 50	\$ 21	\$ -	
Warden - Accommodations	\$ 2,000	\$ 2,000	\$ 934	\$ 1,000	
Warden - Meals	\$ 6,000	\$ 3,000	\$ 32	\$ 1,500	
EOWC - Memberships	\$ 5,100	\$ 6,100	\$ 5,000	\$ 6,100	
EOWC - Expenses	\$ 2,000	\$ 2,200	\$ -	\$ 2,200	
Warden - Mileage	\$ 6,000	\$ 6,500	\$ 5,565	\$ 6,500	
Warden - Banquet/Receptions	\$ 5,000	\$ 11,500	\$ -	\$ 11,500	
Warden - Discretionary Account	\$ 7,500	\$ 5,000	\$ 1,469	\$ 5,000	
<b>Warden</b>	<b>\$ 91,215</b>	<b>\$ 94,819</b>	<b>\$ 70,438</b>	<b>\$ 92,858</b>	<b>(2%)</b>
<b>Councillors Expenditures</b>					
IT Hardware	\$ -	\$ -	\$ -	\$ 10,500	
Councillors - Per Diem	\$ 85,039	\$ 86,320	\$ 78,781	\$ 87,000	
Councillors - CPP	\$ 1,686	\$ 1,710	\$ 1,534	\$ 1,800	
Councillors - EHT	\$ 1,658	\$ 1,685	\$ 1,626	\$ 1,700	
Meeting Investigator	\$ 5,155	\$ 4,500	\$ 336	\$ 4,500	
Councillors - Software Maintenance	\$ 27,300	\$ 13,000	\$ 11,214	\$ 12,000	
Councillors - Supplies	\$ 15,300	\$ 15,300	\$ 9,802	\$ 10,000	
Councillors - Criminal Background Checks	\$ 600	\$ 200	\$ -	\$ 400	
Councillors - Insurance	\$ 6,400	\$ 6,700	\$ 5,802	\$ 4,564	
Councillors - Meals	\$ 11,200	\$ 11,200	\$ 11,207	\$ 11,200	
Councillors - Mileage	\$ 19,000	\$ 19,500	\$ 17,294	\$ 19,500	
Billable/Recoverable Expenses	\$ -	\$ -	\$ -	\$ -	
<b>Councillors Expenditures</b>	<b>\$ 173,338</b>	<b>\$ 160,115</b>	<b>\$ 137,595</b>	<b>\$ 163,164</b>	<b>2%</b>

## General Government 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Deputy Warden Expenditures</b>					
Deputy Warden - Salary	\$ 18,252	\$ 18,515	\$ 18,515	\$ 18,886	
Deputy Warden - Telephone	\$ 800	\$ -	\$ -	\$ -	
Deputy Warden - Mobile Device	\$ -	\$ 600	\$ 250	\$ 330	
Deputy Warden - Meals	\$ 500	\$ 500	\$ -	\$ 250	
Deputy Warden - Mileage	\$ 4,000	\$ 4,000	\$ 1,139	\$ 2,500	
<b>Deputy Warden Expenditures</b>	<b>\$ 23,552</b>	<b>\$ 23,615</b>	<b>\$ 19,904</b>	<b>\$ 21,966</b>	<b>(7%)</b>
<b>Committee's</b>					
Bursaries And Recognition Awards - Per Diem	\$ 5,000	\$ 5,500	\$ 1,598	\$ 4,000	
Bursaries And Recognition Awards - Mileage	\$ 1,500	\$ 1,500	\$ 370	\$ 750	
Bursaries And Recognition Awards - Reception/Banquet	\$ 5,000	\$ 6,500	\$ 3,459	\$ 6,500	
Recognition Awards Expenses	\$ 4,000	\$ 2,000	\$ 1,271	\$ 2,000	
<b>Bursaries and Recognition Awards</b>	<b>\$ 15,500</b>	<b>\$ 15,500</b>	<b>\$ 6,699</b>	<b>\$ 13,250</b>	<b>(15%)</b>
<b>Strategic Planning Committee</b>					
Strategic Planning Session-Per Diem	\$ 6,000	\$ 6,400	\$ 3,197	\$ 3,500	
Strategic Planning Session-Meals	\$ 1,500	\$ 2,200	\$ 2,698	\$ 2,700	
Strategic Planning Session-Mileage	\$ 750	\$ 750	\$ 123	\$ 500	
<b>Strategic Planning Committee</b>	<b>\$ 8,250</b>	<b>\$ 9,350</b>	<b>\$ 6,018</b>	<b>\$ 6,700</b>	<b>(28%)</b>
<b>Waste Management</b>					
Waste Management - Per Diem	\$ 3,900	\$ 3,500	\$ 2,740	\$ 3,500	
Waste Management - Committee - EHT	\$ 100	\$ 100	\$ 50	\$ -	
Waste Management - Mileage	\$ 1,000	\$ 1,000	\$ 396	\$ 600	
<b>Waste Management</b>	<b>\$ 5,000</b>	<b>\$ 4,600</b>	<b>\$ 3,186</b>	<b>\$ 4,100</b>	<b>(11%)</b>
<b>Fairhaven Committee</b>					
Fairhaven - Per Diem	\$ 6,000	\$ 6,200	\$ 3,882	\$ 5,000	
Fairhaven - Mileage	\$ 1,400	\$ 1,400	\$ 496	\$ 1,000	
<b>Fairhaven Committee</b>	<b>\$ 7,400</b>	<b>\$ 7,600</b>	<b>\$ 4,378</b>	<b>\$ 6,000</b>	<b>(21%)</b>
<b>Affordable Housing</b>					
Affordable Housing - Per Diem	\$ 2,600	\$ 2,600	\$ 2,055	\$ 2,100	
Affordable Housing - Mileage	\$ 600	\$ 600	\$ 298	\$ 500	
<b>Affordable Housing</b>	<b>\$ 3,200</b>	<b>\$ 3,200</b>	<b>\$ 2,354</b>	<b>\$ 2,600</b>	<b>(19%)</b>
<b>Peterborough Housing Corp</b>					
Peterborough Housing Corp. - Per Diem	\$ 2,600	\$ 2,600	\$ 2,626	\$ 2,650	
Peterborough Housing Corp. - Mileage	\$ 600	\$ 600	\$ 296	\$ 500	
<b>Peterborough Housing Corp</b>	<b>\$ 3,200</b>	<b>\$ 3,200</b>	<b>\$ 2,922</b>	<b>\$ 3,150</b>	<b>(2%)</b>
<b>Federation of Agriculture</b>					
Fed. Of Agriculture - Per Diem	\$ 2,200	\$ 2,300	\$ 1,370	\$ 1,500	
Federation Of Agriculture - Mileage	\$ 500	\$ 500	\$ 131	\$ 250	
<b>Federation of Agriculture</b>	<b>\$ 2,700</b>	<b>\$ 2,800</b>	<b>\$ 1,502</b>	<b>\$ 1,750</b>	<b>(38%)</b>

## General Government 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Lang Pioneer Village Advisory</b>					
Lang P.V. Advisory - Per Diem	\$ 7,000	\$ 7,000	\$ 3,425	\$ 4,000	
Lang P.V. Advisory - Mileage	\$ 1,000	\$ 1,000	\$ 943	\$ 1,000	
Lang P.V. Advisory - Meals	\$ 500	\$ 500	\$ -	\$ 250	
<b>Lang Pioneer Village Advisory</b>	<b>\$ 8,500</b>	<b>\$ 8,500</b>	<b>\$ 4,369</b>	<b>\$ 5,250</b>	<b>(38%)</b>
<b>Accessibility Advisory Committee</b>					
Accessibility Advisory Committee - Per Diem	\$ 2,600	\$ 2,600	\$ 1,370	\$ 2,000	
Accessibility Advisory Committee - Meals	\$ 600	\$ 500	\$ 268	\$ 250	
Accessibility Advisory Committee - Mileage	\$ 300	\$ 300	\$ 260	\$ 300	
<b>Accessibility Advisory Committee</b>	<b>\$ 3,500</b>	<b>\$ 3,400</b>	<b>\$ 1,898</b>	<b>\$ 2,550</b>	<b>(25%)</b>
<b>Agricultural Action Committee</b>					
Agricultural Action Committee - Per Diem	\$ 6,500	\$ 6,500	\$ 1,142	\$ 3,500	
Agricultural Action Committee - Mileage	\$ 500	\$ 600	\$ 119	\$ 300	
<b>Agricultural Action Committee</b>	<b>\$ 7,000</b>	<b>\$ 7,100</b>	<b>\$ 1,261</b>	<b>\$ 3,800</b>	<b>(46%)</b>
<b>Joint Services</b>					
Joint Services - Per Diem	\$ 3,900	\$ 3,900	\$ 1,598	\$ 2,000	
Joint Services - Mileage	\$ 1,000	\$ 1,000	\$ 477	\$ 750	
<b>Joint Services</b>	<b>\$ 4,900</b>	<b>\$ 4,900</b>	<b>\$ 2,075</b>	<b>\$ 2,750</b>	<b>(44%)</b>
<b>Warden's Committee</b>					
Warden's Committee - Per Diem	\$ 1,350	\$ 1,350	\$ -	\$ 1,000	
Warden's Committee - Mileage	\$ 300	\$ 300	\$ -	\$ 200	
<b>Warden's Committee</b>	<b>\$ 1,650</b>	<b>\$ 1,650</b>	<b>\$ -</b>	<b>\$ 1,200</b>	<b>(27%)</b>
<b>Special Committee</b>					
Spec. Comm. - Per Diem	\$ 5,650	\$ 5,650	\$ 3,197	\$ 4,000	
Spec. Comm. - Mileage	\$ 1,000	\$ 1,000	\$ 375	\$ 500	
<b>Special Committee</b>	<b>\$ 6,650</b>	<b>\$ 6,650</b>	<b>\$ 3,572</b>	<b>\$ 4,500</b>	<b>(32%)</b>
<b>District Health Council</b>					
District Health Council - Per Diem	\$ 2,000	\$ 2,000	\$ 966	\$ 1,500	
District Health Council - Mileage	\$ 500	\$ 600	\$ 105	\$ 400	
<b>District Health Council</b>	<b>\$ 2,500</b>	<b>\$ 2,600</b>	<b>\$ 1,071</b>	<b>\$ 1,900</b>	<b>(27%)</b>
<b>Chamber of Commerce</b>					
Chamber Of Commerce - Per Diem	\$ 2,600	\$ 2,700	\$ 2,284	\$ 2,500	
Chamber Of Commerce - Mileage	\$ 600	\$ 600	\$ 90	\$ 250	
<b>Chamber of Commerce</b>	<b>\$ 3,200</b>	<b>\$ 3,300</b>	<b>\$ 2,374</b>	<b>\$ 2,750</b>	<b>(17%)</b>
<b>Warden's Advisory Committee</b>					
Warden's Advisory Committee - Per Diem	\$ 5,000	\$ 2,855	\$ -	\$ 1,000	
Warden's Advisory Committee - Mileage	\$ 500	\$ 250	\$ -	\$ 250	
<b>Warden's Advisory Committee</b>	<b>\$ 5,500</b>	<b>\$ 3,105</b>	<b>\$ -</b>	<b>\$ 1,250</b>	<b>(60%)</b>

## General Government 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Convention Expense</b>					
Convention - Per Diem	\$ 11,000	\$ 11,000	\$ 7,536	\$ 9,000	
Convention - EHT	\$ 145	\$ 145	\$ 98	\$ -	
Convention - Supplies	\$ 1,000	\$ 1,000	\$ -	\$ 250	
Convention - Accommodation	\$ 14,500	\$ 12,855	\$ 10,858	\$ 12,855	
Convention - Meals	\$ 3,500	\$ 3,500	\$ 2,208	\$ 3,000	
Convention - Mileage	\$ 2,700	\$ 2,500	\$ 1,292	\$ 2,000	
Convention - Registration	\$ 14,500	\$ 12,700	\$ 11,545	\$ 12,700	
Convention - Travel	\$ 1,300	\$ 1,300	\$ 1,175	\$ 1,300	
<b>Convention Expense</b>	<b>\$ 48,645</b>	<b>\$ 45,000</b>	<b>\$ 34,710</b>	<b>\$ 41,105</b>	<b>(9%)</b>

## Tangible Capital Assets (TCA)

### Revenue

Tax Requirement - General Government	\$ (7,000)	\$ (7,000)	\$ (7,000)	\$ (7,250)	
<b>Total TCA Revenue</b>	<b>\$ (7,000)</b>	<b>\$ (7,000)</b>	<b>\$ (7,000)</b>	<b>\$ (7,250)</b>	<b>4%</b>
<b>Total TCA Disbursements</b>	<b>\$ 1,600</b>	<b>\$ 1,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (5,400)</b>	<b>\$ (5,400)</b>	<b>\$ (7,000)</b>	<b>\$ (7,250)</b>	

### Disbursements

TCA Disbursements	\$ 9,000	\$ -	\$ -	\$ -	0%
Amortization	\$ 1,600	\$ 1,600	\$ -	\$ -	0%
TCA Clearing	\$ (9,000)	\$ -	\$ -	\$ -	0%
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	0%





## General Government 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Change In Accumulated Surplus</b>					
Total Transfers from Reserves	\$ (2,000)	\$ (9,000)	\$ (9,000)	\$ (22,000)	144%
Total Transfers to Reserves	\$ -	\$ 7,000	\$ 7,000	\$ 7,250	4%
Net Transfers to and (from) Reserves	\$ (2,000)	\$ (2,000)	\$ (2,000)	\$ (14,750)	638%
Change in Accum. Surplus Invested in TCA	\$ 7,400	\$ (1,600)	\$ -	\$ -	0%
Total Surplus to (Deficit from) Accum. Surplus	\$ 5,400	\$ (3,600)	\$ (2,000)	\$ (14,750)	
Total Gen. Government Revenue	\$ (434,400)	\$ (418,004)	\$ (418,033)	\$ (389,843)	(7%)
Total Gen. Government Expenditures	\$ 434,400	\$ 418,004	\$ 313,323	\$ 389,843	(7%)
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (104,710)	\$ -	
- Tax Requirement Analysis	2016	2017		2018	
- Tax Requirement	\$ (432,000)	\$ (408,754)		\$ (367,593)	
- Tax \$ Increase (Decrease) Over Previous Year's Budget	\$ 16,313	\$ (23,246)		\$ (41,161)	

## General Government 2018 Budget

	Budget 2018	Notes
<b>Operating</b>		
<b>Revenue</b>		
General Gov. - Recoveries	\$ (250)	recovery of 50% of Accessibility Advisory Committee meals from Selwyn
<b>Expenditures</b>		
<b>Warden</b>		
Warden - Banquet/Receptions	\$ 11,500	carried forward from 2017, funded by reserve
<b>Councillors Expenditures</b>		
Meeting Investigator	\$ 4,500	\$3,000 for Integrity Commissioner now required under Bill 68; \$1500 for Closed Meeting Investigator FilePro
Councillors - Software Maintenance	\$ 12,000	
Councillors - Criminal Background Checks	\$ 400	16 members of council after election
Councillors - Meals	\$ 11,200	lunch at council meetings
Councillors - Mileage	\$ 19,500	travel for councillors to attend council meetings
<b>Committee's</b>		
Bursaries And Recognition Awards - Per Diem	\$ 4,000	4 councillors, 7 meetings
Strategic Planning Session-Per Diem	\$ 3,500	2017 rates + 2% estimated increase, 1 meeting, 16 members of council
Waste Management - Per Diem	\$ 3,500	2 councillors, 5 meetings
Fairhaven - Per Diem	\$ 5,000	2 councillors, 11 meetings
Affordable Housing - Per Diem	\$ 2,100	1 councillor, 10 meetings
Peterborough Housing Corp. - Per Diem	\$ 2,650	1 councillor, 11 meetings
Fed. Of Agriculture - Per Diem	\$ 1,500	1 councillor, 10 meetings
Lang P.V. Advisory - Per Diem	\$ 4,000	1 councillor, 7 meetings
Agricultural Action Committee - Per Diem	\$ 3,500	3 councillors, 6 meetings
Joint Services - Per Diem	\$ 2,000	3 councillors, 4 meetings
Warden's Committee - Per Diem	\$ 1,000	5 councillors, 1 meeting
Spec. Comm. - Per Diem	\$ 4,000	includes: Planning Advisory Committee, Public Hearing Rep on Planning Matters, Nomination Committee and Special Meetings, Shining Waters Railway Board, Trent Severn Waterway Working Group,; 11 meetings
District Health Council - Per Diem	\$ 1,500	2 councillors, 10 meetings
Chamber Of Commerce - Per Diem	\$ 2,500	1 councillor, 12 meetings
Warden's Advisory Committee - Per Diem	\$ 1,000	4 councillors, 11 meetings
<b>Convention Expense</b>		
Convention - Per Diem	\$ 9,000	16 members of council, 1 convention each
<b>Change In Accumulated Surplus</b>		
Contribution from Reserves - CF	\$ (22,000)	\$10,500 for IT Hardware per reserve plan; \$11,500 Warden Banquet CFWD
Contribution To Reserve	\$ 7,250	for future replacement of computers

## General Administration 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Total Operating Revenue	\$ (2,067,836)	\$ (2,130,509)	\$ (2,131,367)	\$ (2,302,896)	8%
Total Operating Expenditures	\$ 2,209,663	\$ 2,323,172	\$ 2,135,274	\$ 2,376,371	2%
Total Net Operating (Surplus) Deficit	\$ 141,827	\$ 192,663	\$ 3,907	\$ 73,475	
<b>Expenditures</b>					
Health & Safety Policy Legislation	\$ 24,000	\$ 25,100	\$ 6,876	\$ 18,200	(27%)
General Administration - Salary & Benefits	\$ 1,691,056	\$ 1,782,020	\$ 1,751,547	\$ 1,895,761	6%
General Administration Expenses	\$ 422,357	\$ 378,627	\$ 312,258	\$ 383,510	1%
Human Resources	\$ 72,250	\$ 137,425	\$ 64,593	\$ 78,900	(43%)
<b>Tangible Capital Assets (TCA)</b>					
<b>Revenue</b>					
Total TCA Revenue	\$ -	\$ (35,100)	\$ (35,100)	\$ (50,100)	43%
Total TCA Disbursements	\$ 5,500	\$ 5,500	\$ -	\$ -	0%
Total Net TCA (Surplus) Deficit	\$ 5,500	\$ (29,600)	\$ (35,100)	\$ (50,100)	
<b>Disbursements</b>					
TCA Disbursements	\$ -	\$ -	\$ -	\$ -	0%
Amortization	\$ 5,500	\$ 5,500	\$ -	\$ -	0%
TCA Clearing	\$ -	\$ -	\$ -	\$ -	0%
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	0%
<b>Change In Accumulated Surplus</b>					
Total Transfers from Reserves	\$ (141,827)	\$ (192,663)	\$ (202,663)	\$ (123,475)	(36%)
Total Transfers to Reserves	\$ -	\$ 35,100	\$ 35,100	\$ 100,100	185%
Net Transfers to and (from) Reserves	\$ (141,827)	\$ (157,563)	\$ (167,563)	\$ (23,375)	(85%)
Change in Accum. Surplus Invested in TCA	\$ (5,500)	\$ (5,500)	\$ -	\$ -	0%
Total Surplus to (Deficit from) Accum. Surplus	\$ (147,327)	\$ (163,063)	\$ (167,563)	\$ (23,375)	
Total Gen. Administration Revenue	\$ (2,209,663)	\$ (2,358,272)	\$ (2,369,130)	\$ (2,476,471)	5%
Total Gen. Administration Expenditures	\$ 2,209,663	\$ 2,358,272	\$ 2,170,374	\$ 2,476,471	5%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (198,756)	\$ -	
<b>-Tax Requirement Analysis</b>					
- Tax Requirement	\$ (1,829,858)	\$ (1,971,848)		\$ (2,067,730)	
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 47,010	\$ 141,990		\$ 95,882	

## General Administration 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement - General Administration - Operatin	\$ (1,829,858)	\$ (1,936,748)	\$ (1,936,748)	\$ (2,017,630)	
FCM Grant	\$ -	\$ -	\$ -	\$ (50,000)	
Sale Of Maps	\$ (50)	\$ -	\$ -	\$ -	
Sale Of Pins, Ties, Etc.	\$ (60)	\$ (50)	\$ (7)	\$ (50)	
Sale Of Flags	\$ (48)	\$ (50)	\$ (60)	\$ (50)	
Recovery From PCCP - Finance	\$ (64,970)	\$ (65,549)	\$ (65,549)	\$ -	
Administration Recovery	\$ (7,500)	\$ (7,000)	\$ (7,891)	\$ (7,000)	
Recovery From PCCP - HR/Legal	\$ (165,350)	\$ (121,112)	\$ (121,112)	\$ (228,166)	
<b>Total Operating Revenue</b>	<b>\$ (2,067,836)</b>	<b>\$ (2,130,509)</b>	<b>\$ (2,131,367)</b>	<b>\$ (2,302,896)</b>	<b>8%</b>
<b>Total Operating Expenditures</b>	<b>\$ 2,209,663</b>	<b>\$ 2,323,172</b>	<b>\$ 2,135,274</b>	<b>\$ 2,376,371</b>	<b>2%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 141,827</b>	<b>\$ 192,663</b>	<b>\$ 3,907</b>	<b>\$ 73,475</b>	
<b>Expenditures</b>					
<b>Health &amp; Safety Policy Legislation</b>					
Subscriptions	\$ -	\$ 500	\$ 558	\$ 600	
Supplies	\$ 1,200	\$ 1,250	\$ 203	\$ 1,250	
Training - Health & Safety	\$ 22,000	\$ 22,000	\$ 4,872	\$ 15,000	
Meals	\$ 800	\$ 1,350	\$ 1,243	\$ 1,350	
<b>Health &amp; Safety Policy Legislation</b>	<b>\$ 24,000</b>	<b>\$ 25,100</b>	<b>\$ 6,876</b>	<b>\$ 18,200</b>	<b>(27%)</b>
<b>General Administration - Salary &amp; Benefits</b>					
Labour	\$ 1,305,737	\$ 1,359,550	\$ 1,376,910	\$ 1,433,067	<b>5%</b>
Statutory Benefits	\$ 252,289	\$ 291,340	\$ 250,594	\$ 313,293	<b>8%</b>
Health Benefits	\$ 133,030	\$ 131,130	\$ 124,043	\$ 149,401	<b>14%</b>
<b>General Administration - Salary &amp; Benefits</b>	<b>\$ 1,691,056</b>	<b>\$ 1,782,020</b>	<b>\$ 1,751,547</b>	<b>\$ 1,895,761</b>	<b>6%</b>
<b>General Administration Expenses</b>					
Asset Management Expenses	\$ -	\$ -	\$ -	\$ 100,000	
Equipment Maintenance	\$ 3,500	\$ 2,000	\$ 2,034	\$ 2,000	
Advertising	\$ 30,000	\$ 30,000	\$ 35,142	\$ 30,000	
IT Hardware	\$ 17,776	\$ 11,500	\$ 5,371	\$ 12,045	
Software	\$ 130,100	\$ 79,332	\$ 48,761	\$ 6,325	
Legal	\$ 5,000	\$ 5,000	\$ -	\$ 5,000	
Postage	\$ 5,000	\$ 5,000	\$ 6,183	\$ 5,000	

## General Administration 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
Photo Copies	\$ 30,000	\$ 28,000	\$ 28,909	\$ 28,000	
Office Supplies	\$ 20,000	\$ 20,000	\$ 18,879	\$ 20,000	
Telephone	\$ 25,000	\$ 21,500	\$ 19,540	\$ 13,835	
Mobile Devices	\$ -	\$ 4,100	\$ 3,478	\$ 2,400	
Criminal Background Checks	\$ 500	\$ 500	\$ -	\$ 300	
Insurance	\$ 70,000	\$ 79,950	\$ 64,403	\$ 49,256	
Audit	\$ 8,600	\$ 4,600	\$ 2,736	\$ 3,000	
General Admin - Interest & Penalties	\$ 300	\$ 500	\$ 2,059	\$ 500	
Consultant Services	\$ 4,500	\$ 4,500	\$ 153	\$ 25,500	
Courier	\$ 8,500	\$ 9,000	\$ 10,320	\$ 9,000	
Car Allowance	\$ 9,000	\$ 9,000	\$ 11,769	\$ 9,000	
Receptions, Retirements	\$ 7,000	\$ 7,000	\$ 12,521	\$ 7,500	
Billable/Recoverable Expenses	\$ -	\$ 1,900	\$ 4,651	\$ 1,900	
Accommodations	\$ 4,600	\$ 8,200	\$ 6,890	\$ 9,474	
Conventions	\$ 5,965	\$ 8,100	\$ 5,373	\$ 7,650	
Staff Development	\$ 13,500	\$ 10,100	\$ 8,239	\$ 11,450	
Meals	\$ 5,830	\$ 5,925	\$ 1,749	\$ 5,000	
Memberships	\$ 28,241	\$ 31,100	\$ 24,547	\$ 29,750	
Subscriptions	\$ 3,000	\$ 6,000	\$ 3,685	\$ 4,300	
Travel	\$ 6,644	\$ 6,200	\$ 6,106	\$ 6,350	
Recovery From Roads	\$ (33,000)	\$ (33,000)	\$ (33,000)	\$ (33,660)	
Articles For Resale	\$ 700	\$ 1,500	\$ -	\$ 1,500	
Bank Interest & Charges	\$ 7,100	\$ 6,100	\$ 6,291	\$ 6,100	
Cash Over Under	\$ -	\$ 20	\$ 45	\$ 35	
Penny Rounding	\$ -	\$ -	\$ 3	\$ -	
Administrators Discretionary Acct	\$ 5,000	\$ 5,000	\$ 5,419	\$ 5,000	
<b>General Administration Expenses</b>	<b>\$ 422,357</b>	<b>\$ 378,627</b>	<b>\$ 312,258</b>	<b>\$ 383,510</b>	<b>1%</b>

### Human Resources

HR - Recruitment Costs	\$ 19,000	\$ 83,500	\$ 47,799	\$ 27,300	
HR - Software	\$ -	\$ 4,500	\$ -	\$ 4,500	
HR - Legal	\$ 20,000	\$ 20,000	\$ 4,089	\$ 20,000	
HR - Subscriptions	\$ 6,500	\$ 3,125	\$ 684	\$ 3,250	
HR- Interest and Penalties	\$ 50	\$ -	\$ 126	\$ 50	
HR - Accommodations	\$ 4,500	\$ 4,500	\$ 2,926	\$ 4,500	
HR - Conventions	\$ 4,000	\$ 4,800	\$ 3,303	\$ 4,800	
HR - Staff Development	\$ 10,000	\$ 10,000	\$ 456	\$ 7,000	
HR - Meals	\$ 1,500	\$ 1,100	\$ 1,138	\$ 1,600	
HR - Memberships	\$ 3,200	\$ 2,400	\$ 1,235	\$ 2,400	
HR - Travel	\$ 3,500	\$ 3,500	\$ 2,839	\$ 3,500	
<b>Human Resources</b>	<b>\$ 72,250</b>	<b>\$ 137,425</b>	<b>\$ 64,593</b>	<b>\$ 78,900</b>	<b>(43%)</b>



## General Administration 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Tangible Capital Assets (TCA)</b>					
<b>Revenue</b>					
Tax Requirement - General Administration - TCA	\$ -	\$ (35,100)	\$ (35,100)	\$ (50,100)	
<b>Total TCA Revenue</b>	<b>\$ -</b>	<b>\$ (35,100)</b>	<b>\$ (35,100)</b>	<b>\$ (50,100)</b>	<b>43%</b>
<b>Total TCA Disbursements</b>	<b>\$ 5,500</b>	<b>\$ 5,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ 5,500</b>	<b>\$ (29,600)</b>	<b>\$ (35,100)</b>	<b>\$ (50,100)</b>	
<b>Disbursements</b>					
TCA Disbursements	\$ -	\$ -	\$ -	\$ -	0%
Amortization	\$ 5,500	\$ 5,500	\$ -	\$ -	0%
TCA Clearing	\$ -	\$ -	\$ -	\$ -	0%
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	0%
<b>Change In Accumulated Surplus</b>					
Total Transfers from Reserves	\$ (141,827)	\$ (192,663)	\$ (202,663)	\$ (123,475)	(36%)
Total Transfers to Reserves	\$ -	\$ 35,100	\$ 35,100	\$ 100,100	185%
Net Transfers to and (from) Reserves	\$ (141,827)	\$ (157,563)	\$ (167,563)	\$ (23,375)	(85%)
Change in Accum. Surplus Invested in TCA	\$ (5,500)	\$ (5,500)	\$ -	\$ -	0%
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ (147,327)</b>	<b>\$ (163,063)</b>	<b>\$ (167,563)</b>	<b>\$ (23,375)</b>	
<b>Total Gen. Administration Revenue</b>	<b>\$ (2,209,663)</b>	<b>\$ (2,358,272)</b>	<b>\$ (2,369,130)</b>	<b>\$ (2,476,471)</b>	<b>5%</b>
<b>Total Gen. Administration Expenditures</b>	<b>\$ 2,209,663</b>	<b>\$ 2,358,272</b>	<b>\$ 2,170,374</b>	<b>\$ 2,476,471</b>	<b>5%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (198,756)</b>	<b>\$ -</b>	
<b>-Tax Requirement Analysis</b>					
- Tax Requirement	\$ (1,829,858)	\$ (1,971,848)		\$ (2,067,730)	
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 47,010	\$ 141,990		\$ 95,882	



## General Administration 2018 Budget

	<b>Budget 2018</b>	<b>Notes</b>
<b>Operating</b>		
<b>Expenditures</b>		
<b>Health &amp; Safety Policy Legislation</b>		
Supplies	\$ 1,250	Health & Safety message boards for staff, posters for H&S boards and general H&S supplies.
Training - Health & Safety	\$ 15,000	Harrassment Training, Mental Health Training Workplace Violence Training
Asset Management Expenses	\$ 100,000	\$50K funded by FCM Grant
IT Hardware	\$ 12,045	\$8295 for Surfaces for Finance & CAO/Warden Exec Assistant, laptop for HR Director, desktops for HR Analyst & HR Specialist (\$7,250 funded from reserve); \$1750 for 7 mobile devices. Added \$1,000 for IT Hardware for Asset Management Analyst and \$1,000 for Human Resources Assistant
Software	\$ 6,325	Great Plains software: Pcards \$2,150, EFTs \$1,075, Seniority Report \$2,500 (all funded by reserve). \$600 for Adobe Acrobat
Audit	\$ 3,000	portion of financial audit fees set with RFP in 2017
Consultant Services	\$ 25,500	includes \$15,000 for Purchasing Policy/By-Law update, \$7,500 for update of actuarial report for Employee Future Benefits (\$22,500 funded by reserve)
Memberships - Finance Office	\$ 6,000	CPA, OPBA, Payroll Association
<b>Human Resources</b>		
HR - Recruitment Costs	\$ 27,300	decreased as 2017 included additional costs for CAO recruitment; includes costs for recruitment of all seasonal staff, PT paramedics, and other staff positions as required
HR - Software	\$ 4,500	infoHR customizations
HR - Memberships	\$ 2,400	OMRA, HRP, CPA, Payroll
<b>Change In Accumulated Surplus</b>		
Contribution from Reserve	\$ (123,475)	Gen Admin Reserve: \$7250 to fund IT hardware. Gen Working Funds reserve: \$38K for staffing overlap & recruitment for retiring staff; \$15,000 for Purchasing Policy/By-Law Update; \$3,225 for Great Plains software modules to implement Pcards & EFTs; \$7,500 for update of actuarial report of Employee Future Benefits; \$50,000 to match FCM Grant for Asset Management project. Carry Forward Reserve: \$2,500 for development of Seniority Report in Great Plains software
Contribution To Reserve	\$ 100,100	\$50,100 to Gen Admin reserve for future capital; \$50,000 to Insurance Reserve funded by savings in insurance premiums





## Court House 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Total Operating Revenue	\$ (486,660)	\$ (525,170)	\$ (556,296)	\$ (479,432)	(9%)
Total Operating Expenditures	\$ 486,660	\$ 525,170	\$ 489,586	\$ 495,065	(6%)
Total Net Operating (Surplus) Deficit	\$ -	\$ -	\$ (66,710)	\$ 15,633	
<b>Expenditures</b>					
Court House & Ground Expenditures	\$ 457,000	\$ 485,800	\$ 467,411	\$ 454,499	(6%)
Janitor's House	\$ 11,160	\$ 24,370	\$ 7,130	\$ 25,566	5%
Victoria Park	\$ 14,000	\$ 14,000	\$ 15,046	\$ 14,000	0%
Heritage Park	\$ 4,500	\$ 1,000	\$ -	\$ 1,000	0%
<b>Tangible Capital Assets (TCA)</b>					
<b>Revenue</b>					
Total TCA Revenue	\$ (271,864)	\$ (493,000)	\$ (473,001)	\$ (100,000)	(80%)
Total TCA Disbursements	\$ 24,200	\$ 24,200	\$ 72,472	\$ 26,350	9%
Total Net TCA (Surplus) Deficit	\$ (247,664)	\$ (468,800)	\$ (400,529)	\$ (73,650)	
<b>Disbursements</b>					
TCA Disbursements	\$ 865,000	\$ 630,225	\$ 72,301	\$ 684,000	9%
Amortization	\$ 24,200	\$ 24,200	\$ 24,256	\$ 26,350	9%
TCA Clearing	\$ (865,000)	\$ (630,225)	\$ (24,085)	\$ (684,000)	9%
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	0%
<b>Change In Accumulated Surplus</b>					
Total Transfers from Reserves	\$ (593,136)	\$ (137,225)	\$ (137,225)	\$ (599,633)	337%
Total Transfers to Reserves	\$ -	\$ -	\$ 549,633	\$ -	0%
Net Transfers to and (from) Reserves	\$ (593,136)	\$ (137,225)	\$ 412,408	\$ (599,633)	337%
Change in Accum. Surplus Invested in TCA	\$ 840,800	\$ 606,025	\$ (171)	\$ 657,650	9%
Total Surplus to (Deficit from) Accum. Surplus	\$ 247,664	\$ 468,800	\$ 412,237	\$ 58,017	(88%)
Total Court House Revenue	\$ (1,351,660)	\$ (1,155,395)	\$ (1,166,522)	\$ (1,179,065)	2%
Total Court House Expenditures	\$ 1,351,660	\$ 1,155,395	\$ 1,111,520	\$ 1,179,065	2%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (55,002)	\$ -	

- Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ (208,992)	\$ (427,288)		\$ -
- Tax \$ Increase (Decrease) Over Previous Year's Budget	\$ 67,082	\$ 218,296		\$ (427,288)

## Court House 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Parking Fees	\$ (30,000)	\$ (30,000)	\$ (32,018)	\$ (40,000)	
Rentals - Court House - Operating	\$ (453,460)	\$ (453,610)	\$ (453,604)	\$ (421,332)	
Tax Requirement - Court House - Operating	\$ -	\$ (22,010)	\$ (22,010)	\$ -	
Victoria Park - Rentals	\$ (200)	\$ (50)	\$ (150)	\$ (100)	
Janitor House Rental	\$ -	\$ (18,000)	\$ (18,000)	\$ (18,000)	
Court House Recovery	\$ (3,000)	\$ (1,500)	\$ (30,514)	\$ -	
<b>Total Operating Revenue</b>	<b>\$ (486,660)</b>	<b>\$ (525,170)</b>	<b>\$ (556,296)</b>	<b>\$ (479,432)</b>	<b>(9%)</b>
<b>Total Operating Expenditures</b>	<b>\$ 486,660</b>	<b>\$ 525,170</b>	<b>\$ 489,586</b>	<b>\$ 495,065</b>	<b>(6%)</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (66,710)</b>	<b>\$ 15,633</b>	
<b>Expenditures</b>					
<b>Court House &amp; Ground Expenditures</b>					
Janitorial Contract Services	\$ 102,000	\$ 102,000	\$ 102,334	\$ 112,000	
Grounds Maintenance	\$ 5,000	\$ 7,500	\$ 12,133	\$ 7,950	
Parking Lot Maintenance	\$ 18,000	\$ 25,000	\$ 30,222	\$ 26,300	
Parking Gate Maintenance	\$ 1,000	\$ 1,000	\$ 254	\$ 1,000	
Court House-Building Repairs	\$ 65,000	\$ 65,000	\$ 54,824	\$ 65,000	
Electric Repairs	\$ 10,000	\$ 10,000	\$ 12,859	\$ 10,000	
Heating And Air Conditioning Repair	\$ 40,000	\$ 40,000	\$ 24,865	\$ 40,000	
Plumbing Repairs	\$ 15,000	\$ 12,000	\$ 15,782	\$ 12,000	
Equipment Maintenance	\$ 7,000	\$ 8,500	\$ 9,690	\$ 8,500	
Janitorial Supplies	\$ 3,000	\$ 3,000	\$ 2,500	\$ 1,000	
Energy Retrofit /Upgrades	\$ -	\$ 4,500	\$ 1,057	\$ 4,500	
Garbage Rates And Collection	\$ 6,500	\$ 6,500	\$ 5,841	\$ 6,500	
Water & Sewer Court House	\$ 8,000	\$ 7,500	\$ 11,758	\$ 7,500	
Hydro	\$ 85,000	\$ 90,000	\$ 90,384	\$ 82,000	
Insurance	\$ 26,500	\$ 26,300	\$ 25,507	\$ 23,249	
Lease Agreement Commission	\$ 10,000	\$ -	\$ 10,463	\$ -	
Fire Alarm, Security System, Elevator	\$ 15,000	\$ 15,000	\$ 9,807	\$ 10,000	
Fuel	\$ 25,000	\$ 27,000	\$ 21,541	\$ 22,000	
Building Condition Assessment ( BCA)	\$ -	\$ 20,000	\$ 15,060	\$ -	
Furniture Replacement - (Non Capital)	\$ 15,000	\$ 15,000	\$ 10,528	\$ 15,000	
<b>Court House &amp; Ground Expenditures</b>	<b>\$ 457,000</b>	<b>\$ 485,800</b>	<b>\$ 467,411</b>	<b>\$ 454,499</b>	<b>(6%)</b>

## Court House

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Janitor's House</b>					
Janitors House - Maint.	\$ 5,000	\$ 18,000	\$ 311	\$ 18,000	
Janitors House - Hydro	\$ 3,200	\$ 3,200	\$ 3,036	\$ 3,200	
Janitors House - Insurance	\$ 160	\$ 170	\$ 213	\$ 366	
Janitors House - Taxes	\$ 800	\$ 1,000	\$ 1,953	\$ 2,000	
Janitors House - Fuel	\$ 2,000	\$ 2,000	\$ 1,616	\$ 2,000	
<b>Janitor's House</b>	<b>\$ 11,160</b>	<b>\$ 24,370</b>	<b>\$ 7,130</b>	<b>\$ 25,566</b>	<b>5%</b>
<b>Victoria Park</b>					
Victoria Park - Maint.	\$ 14,000	\$ 14,000	\$ 15,046	\$ 14,000	
<b>Victoria Park</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 15,046</b>	<b>\$ 14,000</b>	<b>0%</b>
<b>Heritage Park</b>					
Jail Hydro	\$ 2,000	\$ -	\$ -	\$ -	
Heritage Park Repairs	\$ 500	\$ 1,000	\$ -	\$ 1,000	
Jail Fuel	\$ 2,000	\$ -	\$ -	\$ -	
<b>Heritage Park</b>	<b>\$ 4,500</b>	<b>\$ 1,000</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>0%</b>
<b>Tangible Capital Assets (TCA)</b>					
<b>Revenue</b>					
Tax Requirement - Court House - Capital	\$ (208,992)	\$ (405,278)	\$ (405,278)	\$ -	
Law Society of Peterborough	\$ -	\$ -	\$ (5,000)	\$ (5,000)	
Rentals - Court House - Capital	\$ (62,872)	\$ (62,722)	\$ (62,723)	\$ (95,000)	
Jail Project Funding	\$ -	\$ (25,000)	\$ -	\$ -	
<b>Total TCA Revenue</b>	<b>\$ (271,864)</b>	<b>\$ (493,000)</b>	<b>\$ (473,001)</b>	<b>\$ (100,000)</b>	<b>(80%)</b>
<b>Total TCA Disbursements</b>	<b>\$ 24,200</b>	<b>\$ 24,200</b>	<b>\$ 72,472</b>	<b>\$ 26,350</b>	<b>9%</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (247,664)</b>	<b>\$ (468,800)</b>	<b>\$ (400,529)</b>	<b>\$ (73,650)</b>	

## Court House 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Disbursements</b>					
<b>TCA Disbursements</b>					
Bldg Payments	\$ 265,000	\$ 155,000	\$ 31,900	\$ 195,000	
Capital Exp - Council Chambers	\$ -	\$ 425,000	\$ 15,997	\$ 484,000	
Jail Project	\$ 535,000	\$ 50,225	\$ 24,404	\$ 5,000	
Jail Project - consultant/other fees	\$ 65,000	\$ -	\$ -	\$ -	
<b>TCA Disbursements</b>	<b>\$ 865,000</b>	<b>\$ 630,225</b>	<b>\$ 72,301</b>	<b>\$ 684,000</b>	<b>9%</b>
<b>Amortization</b>	<b>\$ 24,200</b>	<b>\$ 24,200</b>	<b>\$ 24,256</b>	<b>\$ 26,350</b>	<b>9%</b>
<b>TCA Clearing</b>	<b>\$ (865,000)</b>	<b>\$ (630,225)</b>	<b>\$ (24,085)</b>	<b>\$ (684,000)</b>	<b>9%</b>
<b>Gain or Loss on TCA Disposal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Change In Accumulated Surplus</b>					
<b>Total Transfers from Reserves</b>	<b>\$ (593,136)</b>	<b>\$ (137,225)</b>	<b>\$ (137,225)</b>	<b>\$ (599,633)</b>	<b>337%</b>
<b>Total Transfers to Reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 549,633</b>	<b>\$ -</b>	<b>0%</b>
<b>Net Transfers to and (from) Reserves</b>	<b>\$ (593,136)</b>	<b>\$ (137,225)</b>	<b>\$ 412,408</b>	<b>\$ (599,633)</b>	<b>337%</b>
<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ 840,800</b>	<b>\$ 606,025</b>	<b>\$ (171)</b>	<b>\$ 657,650</b>	<b>9%</b>
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ 247,664</b>	<b>\$ 468,800</b>	<b>\$ 412,237</b>	<b>\$ 58,017</b>	<b>(88%)</b>
<b>Total Court House Revenue</b>	<b>\$ (1,351,660)</b>	<b>\$ (1,155,395)</b>	<b>\$ (1,166,522)</b>	<b>\$ (1,179,065)</b>	<b>2%</b>
<b>Total Court House Expenditures</b>	<b>\$ 1,351,660</b>	<b>\$ 1,155,395</b>	<b>\$ 1,111,520</b>	<b>\$ 1,179,065</b>	<b>2%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (55,002)</b>	<b>\$ -</b>	
<b>- Tax Requirement Analysis</b>					
- Tax Requirement	\$ (208,992)	\$ (427,288)		\$ -	
- Tax \$ Increase (Decrease) Over Previous Year's Budget	\$ 67,082	\$ 218,296		\$ (427,288)	



## Court House 2018 Budget

	<b>Budget 2018</b>	<b>Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
Parking Fees	\$ (40,000)	Increased daily parking rate to \$4
<b>Expenditures</b>		
<b>Court House &amp; Ground Expenditures</b>		
Janitorial Contract Services	\$ 112,000	Increase due to minimum wage increase.
Grounds Maintenance	\$ 7,950	Increase due to minimum wage increase.
Parking Lot Maintenance	\$ 26,300	Increase due to minimum wage increase.
Hydro	\$ 82,000	Savings due to energy retrofits and energy mgmt
<b>Janitor's House</b>		
Janitors House - Maint.	\$ 18,000	includes new roof which was deferred in 2017 (\$15,633 funded by reserve)
<b>Tangible Capital Assets (TCA)</b>		
<b>Revenue</b>		
Law Society of Peterborough	\$ (5,000)	to fund Judiciary walk in Jail Heritage Park
<b>Disbursements</b>		
Bldg Payments	\$ 195,000	includes: security system Phase II \$40,000; \$50,000 for 2 HVAC units, concrete column, sidewalk & sprinkler \$105,000. (\$175,000 funded by reserve)
Capital Exp - Council Chambers	\$ 484,000	renovation of south end entryway, kitchen and washrooms, council chambers which were deferred in 2017 (\$409,000 funded by reserve)
Jail Project	\$ 5,000	Judiciary walk - funded from revenues Law Society
<b>Change In Accumulated Surplus</b>		
Contribution From Reserves	\$ (599,633)	Carry Forward Reserve: \$125,000 for building repairs, \$409,000 for south end/council chamber renovations, \$15,633 for Janitor's house repairs. Gen Working Funds Reserve: \$50,000 for 2 HVAC units



## Armour Road Facility 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
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### Operating

#### Revenue

Total Operating Revenue	\$ (255,271)	\$ (250,929)	\$ (250,929)	\$ (241,213)	(4%)
Total Operating Expenditures	\$ 255,271	\$ 250,929	\$ 240,248	\$ 241,213	(4%)
Total Net Operating (Surplus) Deficit	\$ -	\$ -	\$ (10,681)	\$ -	

#### Expenditures

Armour Road Facility Expenditures	\$ 255,271	\$ 250,929	\$ 240,248	\$ 241,213	(4%)
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### Tangible Capital Assets (TCA)

#### Revenue

Total TCA Revenue	\$ (297,095)	\$ (310,637)	\$ (310,637)	\$ (324,894)	5%
Total TCA Disbursements	\$ 284,395	\$ 297,937	\$ 297,802	\$ 312,294	5%
Total Net TCA (Surplus) Deficit	\$ (12,700)	\$ (12,700)	\$ (12,835)	\$ (12,600)	

#### Disbursements

TCA Disbursements	\$ 257,095	\$ 270,637	\$ 270,637	\$ 284,894	5%
Amortization	\$ 27,300	\$ 27,300	\$ 27,164	\$ 27,400	0%
TCA Clearing	\$ -	\$ -	\$ -	\$ -	0%
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	0%

### Change In Accumulated Surplus

Total Transfers from Reserves	\$ -	\$ -	\$ -	\$ -	0%
Total Transfers to Reserves	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	0%
Net Transfers to and (from) Reserves	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	0%
Change in Accum. Surplus Invested in TCA	\$ (27,300)	\$ (27,300)	\$ (27,164)	\$ (27,400)	0%
Total Surplus to (Deficit from) Accum. Surplus	\$ 12,700	\$ 12,700	\$ 12,836	\$ 12,600	

Total Armour Road Facility Revenue	\$ (552,366)	\$ (561,566)	\$ (561,566)	\$ (566,107)	1%
Total Armour Road Facility Expenditures	\$ 552,366	\$ 561,566	\$ 550,886	\$ 566,107	1%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (10,680)	\$ -	

- Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ (150,856)	\$ (160,066)		\$ (164,607)
- Tax \$ Increase (Decrease) Over Previous Year's Budget	\$ (22,701)	\$ 9,210		\$ 4,541

## Armour Road Facility 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement - Armour Road Facility	\$ (110,856)	\$ (120,066)	\$ (120,066)	\$ (124,607)	
Armour Road Facility - Internal Transfer	\$ (144,415)	\$ (130,863)	\$ (130,863)	\$ (116,606)	
<b>Total Operating Revenue</b>	<b>\$ (255,271)</b>	<b>\$ (250,929)</b>	<b>\$ (250,929)</b>	<b>\$ (241,213)</b>	<b>(4%)</b>
<b>Total Operating Expenditures</b>	<b>\$ 255,271</b>	<b>\$ 250,929</b>	<b>\$ 240,248</b>	<b>\$ 241,213</b>	<b>(4%)</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (10,681)</b>	<b>\$ -</b>	
<b>Expenditures</b>					
<b>Armour Road Facility Expenditures</b>					
Janitorial Services - Other	\$ 3,000	\$ 3,000	\$ 1,560	\$ 3,690	
Janitorial Contract Services	\$ 15,000	\$ 20,000	\$ 19,538	\$ 24,600	
Grounds Maintenance	\$ 750	\$ 750	\$ -	\$ -	
Non Capital Acquisitions	\$ 500	\$ -	\$ -	\$ -	
Building Maintenance	\$ 5,000	\$ 8,500	\$ 3,245	\$ 8,500	
Parking Lot Maintenance	\$ 3,500	\$ 4,500	\$ 3,056	\$ 4,500	
Equipment Maintenance	\$ 200	\$ -	\$ -	\$ -	
Janitorial Supplies	\$ 500	\$ 500	\$ -	\$ -	
Heating\Air Conditioning	\$ 3,500	\$ 3,500	\$ 2,899	\$ 3,500	
Garbage Rates And Collections	\$ 500	\$ 500	\$ 920	\$ 1,000	
Hydro	\$ 8,000	\$ 8,400	\$ 8,482	\$ 8,400	
Fire Alarm/Security	\$ 500	\$ 500	\$ -	\$ 500	
Water And Sewer	\$ 1,500	\$ 1,500	\$ 1,268	\$ 1,500	
Debenture Payment - Interest	\$ 212,821	\$ 199,279	\$ 199,279	\$ 185,023	
<b>Armour Road Facility Expenditures</b>	<b>\$ 255,271</b>	<b>\$ 250,929</b>	<b>\$ 240,248</b>	<b>\$ 241,213</b>	<b>(4%)</b>



## Armour Road Facility 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Tangible Capital Assets (TCA)</b>					
<b>Revenue</b>					
Tax Requirement - Armour Road Facility	\$ (40,000)	\$ (40,000)	\$ (40,000)	\$ (40,000)	
Armour Road Facility - Internal Transfer	\$ (257,095)	\$ (270,637)	\$ (270,637)	\$ (284,894)	
<b>Total TCA Revenue</b>	<b>\$ (297,095)</b>	<b>\$ (310,637)</b>	<b>\$ (310,637)</b>	<b>\$ (324,894)</b>	<b>5%</b>
<b>Disbursements</b>					
<b>Total TCA Disbursements</b>	<b>\$ 284,395</b>	<b>\$ 297,937</b>	<b>\$ 297,802</b>	<b>\$ 312,294</b>	<b>5%</b>
<b>Total Net TCA (Surplus) Deficit</b>					
	<b>\$ (12,700)</b>	<b>\$ (12,700)</b>	<b>\$ (12,835)</b>	<b>\$ (12,600)</b>	
<b>Change In Accumulated Surplus</b>					
<b>Total Transfers from Reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Transfers to Reserves</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>0%</b>
<b>Net Transfers to and (from) Reserves</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>0%</b>
<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ (27,300)</b>	<b>\$ (27,300)</b>	<b>\$ (27,164)</b>	<b>\$ (27,400)</b>	<b>0%</b>
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ 12,700</b>	<b>\$ 12,700</b>	<b>\$ 12,836</b>	<b>\$ 12,600</b>	
<b>Total Armour Road Facility Revenue</b>	<b>\$ (552,366)</b>	<b>\$ (561,566)</b>	<b>\$ (561,566)</b>	<b>\$ (566,107)</b>	<b>1%</b>
<b>Total Armour Road Facility Expenditures</b>	<b>\$ 552,366</b>	<b>\$ 561,566</b>	<b>\$ 550,886</b>	<b>\$ 566,107</b>	<b>1%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (10,680)</b>	<b>\$ -</b>	
<b>- Tax Requirement Analysis</b>					
- Tax Requirement	\$ (150,856)	\$ (160,066)		\$ (164,607)	
- Tax \$ Increase (Decrease) Over Previous Year's Budget	\$ (22,701)	\$ 9,210		\$ 4,541	

## Armour Road Facility 2018 Budget

	<b>Budget 2018</b>	<b>Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
Armour Road Facility - Internal Transfer	\$ (116,606)	From PCCP for portion of building occupied by PCCP dept.
<b>Expenditures</b>		
<b>Armour Road Facility Expenditures</b>		
Janitorial Services - Other	\$ 3,690	Increase due to minimum wage increases
Janitorial Contract Services	\$ 24,600	Increase due to minimum wage increases
<b>Tangible Capital Assets (TCA)</b>		
<b>Revenue</b>		
Armour Road Facility - Internal Transfer	\$ (284,894)	From PCCP for portion of building occupied by PCCP dept.
<b>Change In Accumulated Surplus</b>		
Contribution To Reserves	\$ 40,000	Final repayment to Gen Working Funds Reserve for funds used for Armour Road bldg renovation

## Corporate 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
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### Operating

#### Revenue

Total Operating Revenue	\$ (2,489,908)	\$ (2,729,885)	\$ (2,714,531)	\$ (2,966,590)	9%
Total Operating Expenditures	\$ 2,822,907	\$ 2,967,185	\$ 2,672,463	\$ 3,219,060	8%
Total Net Operating (Surplus) Deficit	\$ 332,999	\$ 237,300	\$ (42,068)	\$ 252,470	

#### Expenditures

Labour & Benefits	\$ 993,259	\$ 1,024,560	\$ 994,563	\$ 1,101,080	7%
Corporate General	\$ 60,000	\$ 65,000	\$ 55,870	\$ 5,350	(92%)
Contingency Accounts	\$ 125,000	\$ 165,000	\$ -	\$ 265,000	61%
Assessment	\$ 1,344,605	\$ 1,359,500	\$ 1,359,406	\$ 1,372,276	1%
Support Services	\$ 300,043	\$ 353,125	\$ 262,623	\$ 475,354	35%

### Tangible Capital Assets (TCA)

#### Revenue

Total TCA Revenue	\$ (459,521)	\$ (42,059)	\$ (42,059)	\$ (54,903)	31%
Total TCA Disbursements	\$ 21,700	\$ 24,500	\$ 74,583	\$ 60,000	145%
Total Net TCA (Surplus) Deficit	\$ (437,821)	\$ (17,559)	\$ 32,524	\$ 5,097	

#### Disbursements

TCA Disbursements	\$ 357,140	\$ 265,000	\$ 189,837	\$ 8,000	(97%)
Amortization	\$ 21,700	\$ 24,500	\$ 51,340	\$ 60,000	145%
TCA Clearing	\$ (357,140)	\$ (265,000)	\$ (166,594)	\$ (8,000)	(97%)
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	0%

### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (478,239)	\$ (502,300)	\$ (502,300)	\$ (260,470)	(48%)
Total Transfers to Reserves	\$ 247,620	\$ 42,059	\$ 224,899	\$ 54,903	31%
Net Transfers to and (from) Reserves	\$ (230,619)	\$ (460,241)	\$ (277,401)	\$ (205,567)	(55%)
Change in Accum. Surplus Invested in TCA	\$ 335,440	\$ 240,500	\$ 115,254	\$ (52,000)	(122%)
Total Surplus to (Deficit from) Accum. Surplus	\$ 104,821	\$ (219,741)	\$ (162,146)	\$ (257,567)	
Total Corporate Revenue	\$ (3,427,668)	\$ (3,274,244)	\$ (3,258,890)	\$ (3,281,963)	0%
Total Corporate Expenditures	\$ 3,427,668	\$ 3,274,244	\$ 3,087,200	\$ 3,281,963	0%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (171,690)	\$ -	

- Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ (2,349,354)	\$ (2,593,637)		\$ (2,898,444)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 24,869	\$ 244,283		\$ 304,807

## Corporate 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement - Corporate - Operating	\$ (973,648)	\$ (1,192,078)	\$ (1,192,078)	\$ (1,471,265)	
Tax Requirement - Assessment	\$ (1,344,605)	\$ (1,359,500)	\$ (1,359,500)	\$ (1,372,276)	
Corp. - Recoveries Municipal	\$ -	\$ -	\$ (1,183)	\$ (18,750)	
E.O.D.P - Eastern Ontario Development Program	\$ (45,000)	\$ (45,000)	\$ (51,761)	\$ (10,000)	
Corp - Recoveries	\$ (50,000)	\$ (40,000)	\$ (31,112)	\$ (7,500)	
Canada 150 Celebrations	\$ -	\$ (16,000)	\$ (14,000)	\$ -	
EORN Revenue	\$ (30,000)	\$ (30,000)	\$ (14,696)	\$ (38,000)	
Recovery from PCCP - IT Support	\$ (36,855)	\$ (37,307)	\$ (37,307)	\$ (38,799)	
Corp. Internal Transfer	\$ (9,800)	\$ (10,000)	\$ (12,894)	\$ (10,000)	
<b>Total Operating Revenue</b>	<b>\$ (2,489,908)</b>	<b>\$ (2,729,885)</b>	<b>\$ (2,714,531)</b>	<b>\$ (2,966,590)</b>	<b>9%</b>
<b>Total Operating Expenditures</b>	<b>\$ 2,822,907</b>	<b>\$ 2,967,185</b>	<b>\$ 2,672,463</b>	<b>\$ 3,219,060</b>	<b>8%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 332,999</b>	<b>\$ 237,300</b>	<b>\$ (42,068)</b>	<b>\$ 252,470</b>	
<b>Expenditures</b>					
<b>Labour &amp; Benefits</b>					
Salary	\$ 758,203	\$ 774,345	\$ 773,187	\$ 826,371	7%
Statutory Benefits	\$ 149,017	\$ 159,885	\$ 139,588	\$ 172,752	8%
Health Benefits	\$ 86,039	\$ 90,330	\$ 81,788	\$ 101,956	13%
<b>Labour &amp; Benefits</b>	<b>\$ 993,259</b>	<b>\$ 1,024,560</b>	<b>\$ 994,563</b>	<b>\$ 1,101,080</b>	<b>7%</b>
<b>Corporate General</b>					
Corporate Applications	\$ 60,000	\$ 65,000	\$ 50,409	\$ 350	
EORN Expenditures	\$ -	\$ -	\$ 5,461	\$ 5,000	
<b>Corporate General</b>	<b>\$ 60,000</b>	<b>\$ 65,000</b>	<b>\$ 55,870</b>	<b>\$ 5,350</b>	<b>(92%)</b>
<b>Contingency Accounts</b>					
Contingency Expenses	\$ 125,000	\$ 165,000	\$ -	\$ 265,000	
<b>Contingency Accounts</b>	<b>\$ 125,000</b>	<b>\$ 165,000</b>	<b>\$ -</b>	<b>\$ 265,000</b>	<b>61%</b>
<b>Assessment</b>					
Assessment Corporation	\$ 1,344,605	\$ 1,359,500	\$ 1,359,406	\$ 1,372,276	
<b>Assessment</b>	<b>\$ 1,344,605</b>	<b>\$ 1,359,500</b>	<b>\$ 1,359,406</b>	<b>\$ 1,372,276</b>	<b>1%</b>
<b>Support Services</b>					
Website Development	\$ 5,000	\$ 2,000	\$ 1,137	\$ -	
Website Maintenance	\$ 3,000	\$ 3,000	\$ 3,049	\$ 3,000	
IT Hardware	\$ -	\$ 15,300	\$ 13,908	\$ 8,074	
Software	\$ 28,067	\$ 102,560	\$ 101,280	\$ 243,305	

## Corporate 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
Network Hardware	\$ -	\$ 9,300	\$ 5,013	\$ -	
Legal	\$ 104,000	\$ 25,000	\$ 10,352	\$ 20,000	
Telephone	\$ 8,500	\$ 2,500	\$ 242	\$ 250	
Mobile Devices	\$ -	\$ 4,800	\$ 4,323	\$ 3,125	
Criminal Background Checks	\$ -	\$ -	\$ 55	\$ -	
Consultant	\$ 20,000	\$ 43,000	\$ 8,307	\$ 43,000	
Fax Service	\$ -	\$ -	\$ 526	\$ -	
File storage and management	\$ 15,000	\$ 14,000	\$ 4,773	\$ 14,000	
Internet Access	\$ 16,000	\$ 10,000	\$ 19,010	\$ 22,932	
Clothing Allowance	\$ -	\$ 500	\$ 460	\$ 500	
Corporate Training	\$ 48,700	\$ 48,700	\$ 21,944	\$ 42,200	
Employee Assistance Plan	\$ 3,500	\$ 3,000	\$ 2,259	\$ 3,000	
Billable/Recoverable Expenses	\$ -	\$ -	\$ 2,323	\$ -	
Employee Recognition	\$ 4,500	\$ 4,500	\$ 2,527	\$ 4,500	
Canada 150 Celebrations	\$ -	\$ 16,000	\$ 17,983	\$ -	
County Gateway Sign	\$ -	\$ 2,500	\$ 1,126	\$ 2,500	
Vehicle Fuel and Mtce - Corporate Services	\$ 1,100	\$ 1,200	\$ 2,557	\$ 3,000	
Corporate Vehicle Insurance	\$ 1,100	\$ 1,210	\$ 901	\$ 1,404	
Relocation Costs	\$ -	\$ -	\$ -	\$ 22,000	
Accommodations	\$ 6,728	\$ 5,700	\$ 6,145	\$ 5,000	
Conventions	\$ 5,000	\$ 6,205	\$ 2,464	\$ 6,155	
Staff Development	\$ 17,873	\$ 21,595	\$ 16,911	\$ 14,184	
Meals	\$ 2,000	\$ 2,170	\$ 3,917	\$ 3,760	
Memberships	\$ 1,625	\$ 2,850	\$ 1,808	\$ 2,850	
Travel	\$ 8,350	\$ 5,535	\$ 7,324	\$ 6,615	
<b>Support Services</b>	<b>\$ 300,043</b>	<b>\$ 353,125</b>	<b>\$ 262,623</b>	<b>\$ 475,354</b>	<b>35%</b>

## Tangible Capital Assets (TCA)

### Revenue

Tax Requirement - Corporate - TCA	\$ (31,101)	\$ (42,059)	\$ (42,059)	\$ (54,903)	
Internal Transfer	\$ (428,420)	\$ -	\$ -	\$ -	
<b>Total TCA Revenue</b>	<b>\$ (459,521)</b>	<b>\$ (42,059)</b>	<b>\$ (42,059)</b>	<b>\$ (54,903)</b>	<b>31%</b>
<b>Total TCA Disbursements</b>	<b>\$ 21,700</b>	<b>\$ 24,500</b>	<b>\$ 74,583</b>	<b>\$ 60,000</b>	<b>145%</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (437,821)</b>	<b>\$ (17,559)</b>	<b>\$ 32,524</b>	<b>\$ 5,097</b>	



## Corporate 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Disbursements</b>					
<b>TCA Disbursements</b>					
TCA Disbursements	\$ 357,140	\$ 265,000	\$ 189,837	\$ 8,000	(97%)
Amortization	\$ 21,700	\$ 24,500	\$ 51,340	\$ 60,000	145%
TCA Clearing	\$ (357,140)	\$ (265,000)	\$ (166,594)	\$ (8,000)	(97%)
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	0%
<b>Change In Accumulated Surplus</b>					
Total Transfers from Reserves	\$ (478,239)	\$ (502,300)	\$ (502,300)	\$ (260,470)	(48%)
Total Transfers to Reserves	\$ 247,620	\$ 42,059	\$ 224,899	\$ 54,903	31%
Net Transfers to and (from) Reserves	\$ (230,619)	\$ (460,241)	\$ (277,401)	\$ (205,567)	(55%)
Change in Accum. Surplus Invested in TCA	\$ 335,440	\$ 240,500	\$ 115,254	\$ (52,000)	(122%)
Total Surplus to (Deficit from) Accum. Surplus	\$ 104,821	\$ (219,741)	\$ (162,146)	\$ (257,567)	
Total Corporate Revenue	\$ (3,427,668)	\$ (3,274,244)	\$ (3,258,890)	\$ (3,281,963)	0%
Total Corporate Expenditures	\$ 3,427,668	\$ 3,274,244	\$ 3,087,200	\$ 3,281,963	0%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (171,690)	\$ -	
<b>- Tax Requirement Analysis</b>					
- Tax Requirement	\$ (2,349,354)	\$ (2,593,637)		\$ (2,898,444)	
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 24,869	\$ 244,283		\$ 304,807	



## Corporate 2018 Budget

	<b>Budget 2018</b>	<b>Budget 2018 - Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
Corp. - Recoveries Municipal	\$ (18,750)	Recovery for IT Support Technician from Lower Tier
E.O.D.P - Eastern Ontario Development Program	\$ (10,000)	Grant for portion of wages of Manager of Fundraising
Corp - Recoveries	\$ (7,500)	LMS licensing and user fees from lower tiers
Corp. Internal Transfer	\$ (10,000)	From Land Division dept.
<b>Expenditures</b>		
Contingency Expenses	\$ 265,000	\$150K for Bill 148 changes, \$115K for other contingency. (\$115K funded by reserve)
Assessment Corporation	\$ 1,372,276	Per letter of December 14, 2017, annual charge will be approximately \$1,372,276.
IT Hardware	\$ 8,074	\$1,460 computer replacements per replacement schedule (funded by reserve); \$4,364 for LCD displays and Managed DataLocker USB Media; \$2,250 for mobile devices
Software	\$ 243,305	Majority of increase due to reallocation of corporate-wide software costs from budgets for other departments. Includes budgeting software implementation, Great Plains version upgrade, annual support & licencing fees various software (MS, Adobe, infoHR, Aptean, KnowBe4 Security, TooBigForEmail, Recruit Rite, Learning Portal, external website, external & internal site search, Nutanix, Barracuda, SafeConsole) \$101,010 funded from reserve.
Consultant	\$ 43,000	\$35K for Org Review (funded by reserve); \$8,000 for ESA Compensation Review if required for Bill 148
Internet Access	\$ 22,932	Courthouse Managed Internet, Managed Network and Network Services
Clothing Allowance	\$ 500	IT Clothing Allowance, per Union Agreement
Corporate Training	\$ 42,200	AODA, Staff software training, Effective Presentations, Loyalist program, training around CAO initiatives/Org Review, Harrassment and Discrimination, Insights Assessments, Microsoft skill development, planning for retirement, conflict Resolution
Relocation Costs	\$ 22,000	various senior staff positions



## Corporate 2018 Budget

	<b>Budget 2018</b>	<b>Budget 2018 - Notes</b>
<b>Tangible Capital Assets (TCA)</b>		
<b>Disbursements</b>		
TCA Disbursements	\$ 8,000	LCD display for Courthouse (funded from reserve)
<b>Change In Accumulated Surplus</b>		
Contribution from Reserve R.F.	\$ (260,470)	Carry Forward Reserve: \$115K for Contingency expenses, \$35,000 for Org Review, \$32,840 for budget software. Corp Reserve: \$1460 for IT Hardware, \$8,000 for LCD display for Courthouse, \$32,910 for various Software. Gen Admin Reserve: \$15,260 budget software, Great Plains upgrade \$20,000.



## Geographic Information Service (GIS) 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Total Operating Revenue	\$ (368,444)	\$ (366,467)	\$ (368,928)	\$ (377,131)	3%
Total Operating Expenditures	\$ 383,249	\$ 486,467	\$ 329,055	\$ 546,131	12%
Total Net Operating (Surplus) Deficit	\$ 14,805	\$ 120,000	\$ (39,873)	\$ 169,000	
<b>Expenditures</b>					
GIS Labour & Benefits	\$ 258,398	\$ 263,617	\$ 255,496	\$ 272,721	3%
GIS Program Expenditures	\$ 124,851	\$ 222,850	\$ 73,559	\$ 273,410	23%
<b>Tangible Capital Assets (TCA)</b>					
<b>Revenue</b>					
Total TCA Revenue	\$ -	\$ (16,200)	\$ (16,200)	\$ (14,200)	(12%)
Total TCA Disbursements	\$ 520	\$ -	\$ -	\$ -	0%
Total Net TCA (Surplus) Deficit	\$ 520	\$ (16,200)	\$ (16,200)	\$ (14,200)	
<b>Disbursements</b>					
TCA Disbursements	\$ -	\$ -	\$ -	\$ 10,000	0%
Amortization	\$ 520	\$ -	\$ -	\$ -	0%
TCA Clearing	\$ -	\$ -	\$ -	\$ (10,000)	0%
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	0%
<b>Change In Accumulated Surplus</b>					
Total Transfers from Reserves	\$ (29,005)	\$ (120,000)	\$ (120,000)	\$ (179,000)	49%
Total Transfers to Reserves	\$ 14,200	\$ 16,200	\$ 152,700	\$ 14,200	(12%)
Net Transfers to and (from) Reserves	\$ (14,805)	\$ (103,800)	\$ 32,700	\$ (164,800)	59%
Change in Accum. Surplus Invested in TCA	\$ (520)	\$ -	\$ -	\$ 10,000	0%
Total Surplus to (Deficit from) Accum.Surplus	\$ (15,325)	\$ (103,800)	\$ 32,700	\$ (154,800)	49%
Total GIS Revenue	\$ (397,449)	\$ (502,667)	\$ (505,128)	\$ (570,331)	13%
Total GIS Expenditures	\$ 397,449	\$ 502,667	\$ 481,755	\$ 570,331	13%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (23,373)	\$ -	

- Tax Requirement Analysis	2016	2017	2018
- Tax Requirement	\$ (344,444)	\$ (365,167)	\$ (375,581)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 2,373	\$ 20,723	\$ 10,414

## Geographic Information Service (GIS) 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement - GIS - Operating	\$ (344,444)	\$ (348,967)	\$ (348,967)	\$ (361,381)	
Municipal Recoveries	\$ (4,000)	\$ (2,000)	\$ (1,285)	\$ (1,000)	
GIS - Recoveries	\$ (6,500)	\$ (1,500)	\$ (632)	\$ (750)	
GIS - Internal Transfer	\$ (13,500)	\$ (14,000)	\$ (18,045)	\$ (14,000)	
<b>Total Operating Revenue</b>	<b>\$ (368,444)</b>	<b>\$ (366,467)</b>	<b>\$ (368,928)</b>	<b>\$ (377,131)</b>	<b>3%</b>
<b>Total Operating Expenditures</b>	<b>\$ 383,249</b>	<b>\$ 486,467</b>	<b>\$ 329,055</b>	<b>\$ 546,131</b>	<b>12%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 14,805</b>	<b>\$ 120,000</b>	<b>\$ (39,873)</b>	<b>\$ 169,000</b>	
<b>Expenditures</b>					
<b>GIS Labour &amp; Benefits</b>					
Labour	\$ 195,960	\$ 198,951	\$ 191,133	\$ 204,632	3%
Statutory Benefits	\$ 39,276	\$ 41,004	\$ 40,636	\$ 42,477	4%
Health Benefits	\$ 23,161	\$ 23,662	\$ 23,727	\$ 25,612	8%
<b>GIS Labour &amp; Benefits</b>	<b>\$ 258,398</b>	<b>\$ 263,617</b>	<b>\$ 255,496</b>	<b>\$ 272,721</b>	<b>3%</b>
<b>GIS Program Expenditures</b>					
Advertising	\$ 500	\$ -	\$ -	\$ -	
Website - Hosting	\$ 44,500	\$ 51,000	\$ 18,270	\$ 60,000	
IT Hardware	\$ 9,505	\$ 1,000	\$ 505	\$ 1,250	
Software - Licensing	\$ 46,996	\$ 44,850	\$ 46,939	\$ 47,000	
Legal	\$ 1,500	\$ 1,500	\$ -	\$ 6,000	
Mobile Devices	\$ -	\$ 600	\$ 479	\$ 330	
GIS Office Supplies	\$ 1,800	\$ 1,600	\$ 2,657	\$ 1,800	
Telephone	\$ 1,000	\$ -	\$ 748	\$ 930	
Photos	\$ -	\$ -	\$ -	\$ 28,000	
Audit	\$ 400	\$ 400	\$ 359	\$ 400	
Interest & Penalties	\$ -	\$ -	\$ 9	\$ -	
Consultant's Fees	\$ 5,000	\$ 14,000	\$ 399	\$ 16,500	
Courier/Fax	\$ -	\$ -	\$ 105	\$ 100	
Accommodations	\$ 2,500	\$ 500	\$ 614	\$ 1,500	
Training	\$ 5,000	\$ 4,700	\$ 445	\$ 4,850	
Meals	\$ 700	\$ 500	\$ 111	\$ 800	
Memberships	\$ 1,250	\$ 1,850	\$ 1,263	\$ 1,850	
Mileage	\$ 1,200	\$ 350	\$ 653	\$ 1,100	
Special Projects	\$ 1,000	\$ 100,000	\$ -	\$ 101,000	
Billable/Recoverable Expenses	\$ -	\$ -	\$ 4	\$ -	
GIS Publications (For Resale)	\$ 2,000	\$ -	\$ -	\$ -	
<b>GIS Program Expenditures</b>	<b>\$ 124,851</b>	<b>\$ 222,850</b>	<b>\$ 73,559</b>	<b>\$ 273,410</b>	<b>23%</b>

## Geographic Information Service (GIS) 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
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### Tangible Capital Assets (TCA)

#### Revenue

Tax Requirement - GIS - TCA	\$ -	\$ (16,200)	\$ (16,200)	\$ (14,200)	
<b>Total TCA Revenue</b>	<b>\$ -</b>	<b>\$ (16,200)</b>	<b>\$ (16,200)</b>	<b>\$ (14,200)</b>	<b>(12%)</b>

<b>Total TCA Disbursements</b>	<b>\$ 520</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
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<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ 520</b>	<b>\$ (16,200)</b>	<b>\$ (16,200)</b>	<b>\$ (14,200)</b>	
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#### Disbursements

TCA Disbursements	\$ -	\$ -	\$ -	\$ 10,000	0%
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Amortization	\$ 520	\$ -	\$ -	\$ -	0%
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TCA Clearing	\$ -	\$ -	\$ -	\$ (10,000)	0%
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Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	0%
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### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (29,005)	\$ (120,000)	\$ (120,000)	\$ (179,000)	49%
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Total Transfers to Reserves	\$ 14,200	\$ 16,200	\$ 152,700	\$ 14,200	(12%)
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Net Transfers to and (from) Reserves	\$ (14,805)	\$ (103,800)	\$ 32,700	\$ (164,800)	59%
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Change in Accum. Surplus Invested in TCA	\$ (520)	\$ -	\$ -	\$ 10,000	0%
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Total Surplus to (Deficit from) Accum.Surplus	\$ (15,325)	\$ (103,800)	\$ 32,700	\$ (154,800)	49%
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Total GIS Revenue	\$ (397,449)	\$ (502,667)	\$ (505,128)	\$ (570,331)	13%
Total GIS Expenditures	\$ 397,449	\$ 502,667	\$ 481,755	\$ 570,331	13%
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (23,373)</b>	<b>\$ -</b>	

- Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ (344,444)	\$ (365,167)		\$ (375,581)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 2,373	\$ 20,723		\$ 10,414



## Geographic Information Service (GIS) 2018 Budget

	<b>Budget 2018</b>	<b>Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
GIS - Internal Transfer	\$ (14,000)	From Land Division dept.
<b>Expenditures</b>		
Website - Hosting	\$ 60,000	\$30,000 funded by reserve
Software - Licensing	\$ 47,000	annual licensing for Esri, ArcPad (shared with PW dept.), Avenza, Adobe
Legal	\$ 6,000	privacy review and building footprint review project (\$4,500 funded by reserve)
Photos	\$ 28,000	Aerial photos - SCOOP \$25,000; Building footprint refresh \$3,000. (all funded by reserve)
Audit	\$ 400	portion of financial audit fees set with RFP in 2017
Consultant's Fees	\$ 16,500	Elevation data management - GRCA \$10,000; ARC GIS for server \$6,500 (\$6,500 funded by reserve)
Memberships	\$ 1,850	Data Consortium, URISA
Special Projects	\$ 101,000	National Disaster Mitigation Project \$100K, geocaching \$1,000 (\$100,000 funded by reserve)
<b>Tangible Capital Assets (TCA)</b>		
TCA Disbursements	\$ 10,000	replacement of plotter, if required (funded by reserve)
<b>Change In Accumulated Surplus</b>		
Contribution From Reserve	\$ (179,000)	GIS Reserve: \$10,000 for plotter printer, \$25,000 for aerial photos, \$7,500 for building footprints review. Carry Forward Reserve: \$100,000 for National Disaster Mitigation Project, \$6,500 ARC GIS server, \$30,000 for web hosting

## Emergency Measures 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Total Operating Revenue	\$ (141,996)	\$ (145,516)	\$ (145,999)	\$ (107,754)	(26%)
Total Operating Expenditures	\$ 141,996	\$ 145,516	\$ 128,213	\$ 107,754	(26%)
Total Net Operating (Surplus) Deficit	\$ -	\$ -	\$ (17,786)	\$ 0	
<b>Expenditures</b>					
Labour & Benefits	\$ 74,495	\$ 78,415	\$ 70,222	\$ 43,430	(45%)
Expenditures	\$ 67,501	\$ 67,101	\$ 57,991	\$ 64,324	(4%)
<b>Tangible Capital Assets (TCA)</b>					
<b>Revenue</b>					
Total TCA Revenue	\$ (6,469)	\$ (11,000)	\$ (11,000)	\$ (12,000)	9%
Total TCA Disbursements	\$ 8,300	\$ 8,300	\$ 11,285	\$ 9,100	10%
Total Net TCA (Surplus) Deficit	\$ 1,831	\$ (2,700)	\$ 285	\$ (2,900)	
<b>Disbursements</b>					
TCA Disbursements	\$ 18,505	\$ -	\$ -	\$ -	0%
Amortization	\$ 8,300	\$ 8,300	\$ 11,285	\$ 9,100	10%
TCA Clearing	\$ (18,505)	\$ -	\$ -	\$ -	0%
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	0%
<b>Change In Accumulated Surplus</b>					
Total Transfers from Reserves	\$ (12,036)	\$ (2,589)	\$ (2,589)	\$ -	0%
Total Transfers to Reserves	\$ -	\$ 13,589	\$ 13,589	\$ 12,000	(12%)
Net Transfers to and (from) Reserves	\$ (12,036)	\$ 11,000	\$ 11,000	\$ 12,000	9%
Change in Accum. Surplus Invested in TCA	\$ 10,205	\$ (8,300)	\$ (11,285)	\$ (9,100)	10%
Total Surplus to (Deficit from) Accum. Surplus	\$ (1,831)	\$ 2,700	\$ (285)	\$ 2,900	
Total Emerg. Measures Revenue	\$ (160,501)	\$ (159,105)	\$ (159,588)	\$ (119,754)	(25%)
Total Emerg. Measures Expenditures	\$ 160,501	\$ 159,105	\$ 141,802	\$ 119,754	(25%)
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (17,786)	\$ -	
<b>-Tax Requirement Analysis</b>					
- Tax Requirement	\$ (148,465)	\$ (156,516)		\$ (119,754)	
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 467	\$ 8,051		\$ (36,762)	

## Emergency Measures 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement - Emerg Measures	\$ (141,996)	\$ (145,516)	\$ (145,516)	\$ (107,754)	
Emergency Measures - Recoveries	\$ -	\$ -	\$ (483)	\$ -	
<b>Total Operating Revenue</b>	<b>\$ (141,996)</b>	<b>\$ (145,516)</b>	<b>\$ (145,999)</b>	<b>\$ (107,754)</b>	<b>(26%)</b>
<b>Total Operating Expenditures</b>	<b>\$ 141,996</b>	<b>\$ 145,516</b>	<b>\$ 128,213</b>	<b>\$ 107,754</b>	<b>(26%)</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (17,786)</b>	<b>\$ 0</b>	
<b>Expenditures</b>					
<b>Labour &amp; Benefits</b>					
Labour	\$ 56,062	\$ 58,596	\$ 53,017	\$ 32,183	<b>(45%)</b>
Statutory Benefits	\$ 13,426	\$ 13,959	\$ 12,608	\$ 7,777	<b>(44%)</b>
Health Benefits	\$ 5,007	\$ 5,861	\$ 4,598	\$ 3,470	<b>(41%)</b>
<b>Labour &amp; Benefits</b>	<b>\$ 74,495</b>	<b>\$ 78,415</b>	<b>\$ 70,222</b>	<b>\$ 43,430</b>	<b>(45%)</b>
<b>Expenditures</b>					
Equipment Maintenance	\$ 2,000	\$ 2,000	\$ 1,160	\$ 2,000	
Public Inquiry Activities	\$ 5,200	\$ 5,200	\$ 5,100	\$ 5,200	
EOC Contingency	\$ 500	\$ 500	\$ 672	\$ 500	
Uniform	\$ 500	\$ 500	\$ 498	\$ 500	
Office Supplies	\$ 200	\$ 200	\$ 90	\$ 200	
Telephone	\$ 8,500	\$ 8,500	\$ 4,986	\$ 4,152	
Events/Exercises	\$ 1,100	\$ 700	\$ 653	\$ 1,000	
Insurance	\$ -	\$ -	\$ -	\$ 1,659	
Dispatch	\$ 23,301	\$ 23,301	\$ 23,913	\$ 23,913	
Accommodations	\$ 3,000	\$ 3,000	\$ 1,516	\$ 2,500	
Staff Training	\$ 3,000	\$ 3,000	\$ 527	\$ 3,000	
Meals	\$ 500	\$ 500	\$ 464	\$ 500	
Memberships	\$ 450	\$ 450	\$ 100	\$ 450	
Vehicle Mtce	\$ 3,600	\$ 3,600	\$ 3,308	\$ 3,600	
Radio License	\$ 850	\$ 850	\$ 726	\$ 850	
Billable/Recoverable Expenses	\$ -	\$ -	\$ 4	\$ -	
Grant - Norwood Training Centre	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	
Communications Support	\$ 4,800	\$ 4,800	\$ 4,274	\$ 4,300	
<b>Expenditures</b>	<b>\$ 67,501</b>	<b>\$ 67,101</b>	<b>\$ 57,991</b>	<b>\$ 64,324</b>	<b>(4%)</b>

## Emergency Measures 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Tangible Capital Assets (TCA)</b>					
<b>Revenue</b>					
Tax Requirement - Emergency Measures	\$ (6,469)	\$ (11,000)	\$ (11,000)	\$ (12,000)	
<b>Total TCA Revenue</b>	<b>\$ (6,469)</b>	<b>\$ (11,000)</b>	<b>\$ (11,000)</b>	<b>\$ (12,000)</b>	<b>9%</b>
<b>Total TCA Disbursements</b>	<b>\$ 8,300</b>	<b>\$ 8,300</b>	<b>\$ 11,285</b>	<b>\$ 9,100</b>	<b>10%</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ 1,831</b>	<b>\$ (2,700)</b>	<b>\$ 285</b>	<b>\$ (2,900)</b>	
<b>Disbursements</b>					
<b>TCA Disbursements</b>					
Equipment	\$ 18,505	\$ -	\$ -	\$ -	
<b>TCA Disbursements</b>	<b>\$ 18,505</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Amortization</b>	<b>\$ 8,300</b>	<b>\$ 8,300</b>	<b>\$ 11,285</b>	<b>\$ 9,100</b>	<b>10%</b>
<b>TCA Clearing</b>	<b>\$ (18,505)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Gain or Loss on TCA Disposal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Change In Accumulated Surplus</b>					
<b>Total Transfers from Reserves</b>	<b>\$ (12,036)</b>	<b>\$ (2,589)</b>	<b>\$ (2,589)</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Transfers to Reserves</b>	<b>\$ -</b>	<b>\$ 13,589</b>	<b>\$ 13,589</b>	<b>\$ 12,000</b>	<b>(12%)</b>
<b>Net Transfers to and (from) Reserves</b>	<b>\$ (12,036)</b>	<b>\$ 11,000</b>	<b>\$ 11,000</b>	<b>\$ 12,000</b>	<b>9%</b>
<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ 10,205</b>	<b>\$ (8,300)</b>	<b>\$ (11,285)</b>	<b>\$ (9,100)</b>	<b>10%</b>
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ (1,831)</b>	<b>\$ 2,700</b>	<b>\$ (285)</b>	<b>\$ 2,900</b>	
<b>Total Emerg. Measures Revenue</b>	<b>\$ (160,501)</b>	<b>\$ (159,105)</b>	<b>\$ (159,588)</b>	<b>\$ (119,754)</b>	<b>(25%)</b>
<b>Total Emerg. Measures Expenditures</b>	<b>\$ 160,501</b>	<b>\$ 159,105</b>	<b>\$ 141,802</b>	<b>\$ 119,754</b>	<b>(25%)</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (17,786)</b>	<b>\$ -</b>	

<b>-Tax Requirement Analysis</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
- Tax Requirement	\$ (148,465)	\$ (156,516)	\$ (119,754)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 467	\$ 8,051	\$ (36,762)

## Emergency Measures 2018 Budget

	<b>Budget 2018</b>	<b>Notes</b>
<b>Operating</b>		
<b>Expenditures</b>		
Telephone	\$ 4,152	for Emergency Operations Command (EOC)
Communications Support	\$ 4,300	Trent Lake Repeater Rental Site



## 911 Emergency Systems 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating Revenue</b>					
Total Operating Revenue	\$ (39,304)	\$ (39,582)	\$ (37,728)	\$ (39,104)	(1%)
Total Operating Expenditures	\$ 39,304	\$ 39,582	\$ 33,747	\$ 39,104	(1%)
Total Net Operating (Surplus) Deficit	\$ -	\$ -	\$ (3,981)	\$ -	

### Expenditures

Labour & Benefits	\$ 5,754	\$ 6,032	\$ 5,155	\$ 6,204	3%
Expenditures	\$ 33,550	\$ 33,550	\$ 28,592	\$ 32,900	(2%)

## Tangible Capital Assets (TCA)

### Revenue

Total TCA Revenue	\$ -	\$ -	\$ -	\$ -	0%
Total TCA Disbursements	\$ -	\$ -	\$ -	\$ -	0%
Total Net TCA (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	

### Disbursements

TCA Disbursements	\$ -	\$ -	\$ -	\$ -	0%
Amortization	\$ -	\$ -	\$ -	\$ -	0%
TCA Clearing	\$ -	\$ -	\$ -	\$ -	0%
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	0%

## Change In Accumulated Surplus

Total Contribution from Reserves	\$ -	\$ -	\$ -	\$ -	0%
Total Transfers to Reserves	\$ -	\$ -	\$ -	\$ -	0%
Net Transfers to and (from) Reserves	\$ -	\$ -	\$ -	\$ -	0%
Change in Accum. Surplus Invested in TCA	\$ -	\$ -	\$ -	\$ -	0%
Total Surplus to (Deficit from) Accum. Surplus	\$ -	\$ -	\$ -	\$ -	0%

Total 911 Emergency Sys. Revenue	\$ (39,304)	\$ (39,582)	\$ (37,728)	\$ (39,104)	(1%)
Total 911 Emergency Sys. Expenditures	\$ 39,304	\$ 39,582	\$ 33,747	\$ 39,104	(1%)
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (3,981)	\$ -	

- Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ (36,304)	\$ (36,582)		\$ (37,904)
- Tax \$ Increase (Decrease) Over Previous Year's Budget	\$ (2,829)	\$ 278		\$ 1,322

## 911 Emergency Systems 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement - 911 Emergency Systems-Oper.	\$ (36,304)	\$ (36,582)	\$ (36,582)	\$ (37,904)	
Sign Tab Recoverable	\$ (3,000)	\$ (3,000)	\$ (1,146)	\$ (1,200)	
<b>Total Operating Revenue</b>	<b>\$ (39,304)</b>	<b>\$ (39,582)</b>	<b>\$ (37,728)</b>	<b>\$ (39,104)</b>	<b>(1%)</b>
<b>Total Operating Expenditures</b>	<b>\$ 39,304</b>	<b>\$ 39,582</b>	<b>\$ 33,747</b>	<b>\$ 39,104</b>	<b>(1%)</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (3,981)</b>	<b>\$ -</b>	
<b>Expenditures</b>					
<b>Labour &amp; Benefits</b>					
Labour	\$ 4,336	\$ 4,507	\$ 3,830	\$ 4,598	2%
Statutory Benefits	\$ 1,033	\$ 1,074	\$ 970	\$ 1,111	3%
Health Benefits	\$ 385	\$ 451	\$ 356	\$ 496	10%
<b>Labour &amp; Benefits</b>	<b>\$ 5,754</b>	<b>\$ 6,032</b>	<b>\$ 5,155</b>	<b>\$ 6,204</b>	<b>3%</b>
<b>Expenditures</b>					
Postage	\$ 100	\$ 100	\$ -	\$ 50	
Photo Copies	\$ 150	\$ 150	\$ 42	\$ 100	
Telephone	\$ 250	\$ 250	\$ 62	\$ -	
CERB Services	\$ 28,400	\$ 28,400	\$ 26,927	\$ 28,400	
Meals	\$ 100	\$ 100	\$ -	\$ 100	
Memberships	\$ 150	\$ 150	\$ -	\$ 150	
Vehicle Mtce	\$ 400	\$ 400	\$ 218	\$ 400	
Mileage	\$ 200	\$ 200	\$ -	\$ 200	
Maps	\$ 800	\$ 800	\$ -	\$ 500	
Sign Tabs	\$ 3,000	\$ 3,000	\$ 1,343	\$ 3,000	
<b>Expenditures</b>	<b>\$ 33,550</b>	<b>\$ 33,550</b>	<b>\$ 28,592</b>	<b>\$ 32,900</b>	<b>(2%)</b>

## 911 Emergency Systems 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Tangible Capital Assets (TCA)</b>					
<b>Revenue</b>					
Total TCA Revenue	\$ -	\$ -	\$ -	\$ -	0%
Total TCA Disbursements	\$ -	\$ -	\$ -	\$ -	0%
Total Net TCA (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	
<b>Disbursements</b>					0%
<b>TCA Disbursements</b>					
TCA Disbursements	\$ -	\$ -	\$ -	\$ -	0%
Amortization	\$ -	\$ -	\$ -	\$ -	0%
TCA Clearing	\$ -	\$ -	\$ -	\$ -	0%
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	0%
<b>Change In Accumulated Surplus</b>					
Total Contribution from Reserves	\$ -	\$ -	\$ -	\$ -	0%
Total Transfers to Reserves	\$ -	\$ -	\$ -	\$ -	0%
Net Transfers to and (from) Reserves	\$ -	\$ -	\$ -	\$ -	0%
Change in Accum. Surplus Invested in TCA	\$ -	\$ -	\$ -	\$ -	0%
Total Surplus to (Deficit from) Accum. Surplus	\$ -	\$ -	\$ -	\$ -	0%
Total 911 Emergency Sys. Revenue	\$ (39,304)	\$ (39,582)	\$ (37,728)	\$ (39,104)	(1%)
Total 911 Emergency Sys. Expenditures	\$ 39,304	\$ 39,582	\$ 33,747	\$ 39,104	(1%)
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (3,981)	\$ -	

- Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ (36,304)	\$ (36,582)		\$ (37,904)
- Tax \$ Increase (Decrease) Over Previous Year's Budget	\$ (2,829)	\$ 278		\$ 1,322



## 911 Emergency Systems 2018 Budget

	<b>Budget 2018</b>	<b>Notes</b>
<b>Operating</b>		
<b>Expenditures</b>		
Salaries & Wages	\$ 3,823	portion of Superintendent, Emergency Mgmt. position, shared with Emergency Measures dept. and PCCP dept.

## Transit 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
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### Operating

#### Revenue

Total Operating Revenue	\$ (74,435)	\$ (76,504)	\$ (101,590)	\$ (77,609)	1%
Total Operating Expenditures	\$ 74,435	\$ 76,504	\$ 76,504	\$ 77,609	1%
Total Net Operating (Surplus) Deficit	\$ -	\$ -	\$ (25,086)	\$ -	

#### Expenditures

Expenditures	\$ 74,435	\$ 76,504	\$ 76,504	\$ 77,609	1%
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### Tangible Capital Assets (TCA)

#### Revenue

Total TCA Revenue	\$ (17,364)	\$ (71,075)	\$ (71,075)	\$ (18,233)	(74%)
Total TCA Disbursements	\$ 35,700	\$ 35,700	\$ 20,660	\$ 21,500	(40%)
Total Net TCA (Surplus) Deficit	\$ 18,336	\$ (35,375)	\$ (50,415)	\$ 3,267	

#### Disbursements

TCA Disbursements	\$ -	\$ 125,149	\$ 50,347	\$ 74,500	(40%)
Amortization	\$ 35,700	\$ 35,700	\$ 20,660	\$ 21,500	(40%)
TCA Clearing	\$ -	\$ (125,149)	\$ (50,347)	\$ (74,500)	(40%)
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	0%

### Change In Accumulated Surplus

Total Transfers from Reserves	\$ -	\$ (72,307)	\$ (72,307)	\$ (74,500)	3%
Total Transfers to Reserves	\$ 17,364	\$ 18,233	\$ 92,733	\$ 18,233	0%
Net Transfers to and (from) Reserves	\$ 17,364	\$ (54,074)	\$ 20,426	\$ (56,267)	4%
Change in Accum. Surplus Invested in TCA	\$ (35,700)	\$ 89,449	\$ 29,687	\$ 53,000	(41%)
Total Surplus to (Deficit from) Accum. Surplus	\$ (18,336)	\$ 35,375	\$ 50,113	\$ (3,267)	(109%)

Total Transit Revenues	\$ (91,799)	\$ (219,886)	\$ (244,972)	\$ (170,342)	(23%)
Total Transit Expenditures	\$ 91,799	\$ 219,886	\$ 219,583	\$ 170,342	(23%)
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (25,388)	\$ -	

- Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ (49,199)	\$ (52,226)		\$ (52,226)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 2,342	\$ 3,027		\$ -

## Transit 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement - Transit - Operating	\$ (31,835)	\$ (33,993)	\$ (33,993)	\$ (33,993)	
Provincial Gas Tax - Transit	\$ (42,600)	\$ (42,511)	\$ (42,511)	\$ (43,616)	
Transit Recoveries	\$ -	\$ -	\$ (25,086)	\$ -	
<b>Total Operating Revenue</b>	<b>\$ (74,435)</b>	<b>\$ (76,504)</b>	<b>\$ (101,590)</b>	<b>\$ (77,609)</b>	<b>1%</b>
<b>Total Operating Expenditures</b>	<b>\$ 74,435</b>	<b>\$ 76,504</b>	<b>\$ 76,504</b>	<b>\$ 77,609</b>	<b>1%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (25,086)</b>	<b>\$ -</b>	

### Expenditures

Transfers - Operation Expense	\$ 74,435	\$ 76,504	\$ 76,504	\$ 77,609	
<b>Expenditures</b>	<b>\$ 74,435</b>	<b>\$ 76,504</b>	<b>\$ 76,504</b>	<b>\$ 77,609</b>	<b>1%</b>

## Tangible Capital Assets (TCA)

### Revenue

Tax Requirement - Transit -TCA	\$ (17,364)	\$ (18,233)	\$ (18,233)	\$ (18,233)	
Provincial Gas Tax - Transit	\$ -	\$ (31,031)	\$ (31,031)	\$ -	
Provincial Transit Ridership	\$ -	\$ (21,811)	\$ (21,811)	\$ -	
<b>Total TCA Revenue</b>	<b>\$ (17,364)</b>	<b>\$ (71,075)</b>	<b>\$ (71,075)</b>	<b>\$ (18,233)</b>	<b>(74%)</b>
<b>Total TCA Disbursements</b>	<b>\$ 35,700</b>	<b>\$ 35,700</b>	<b>\$ 20,660</b>	<b>\$ 21,500</b>	<b>(40%)</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ 18,336</b>	<b>\$ (35,375)</b>	<b>\$ (50,415)</b>	<b>\$ 3,267</b>	

### Disbursements

<b>TCA Disbursements</b>	<b>\$ -</b>	<b>\$ 125,149</b>	<b>\$ 50,347</b>	<b>\$ 74,500</b>	<b>(40%)</b>
<b>Amortization</b>	<b>\$ 35,700</b>	<b>\$ 35,700</b>	<b>\$ 20,660</b>	<b>\$ 21,500</b>	<b>(40%)</b>
<b>TCA Clearing</b>	<b>\$ -</b>	<b>\$ (125,149)</b>	<b>\$ (50,347)</b>	<b>\$ (74,500)</b>	<b>(40%)</b>
<b>Gain or Loss on TCA Disposal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>

## Transit 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Change In Accumulated Surplus</b>					
Total Transfers from Reserves	\$ -	\$ (72,307)	\$ (72,307)	\$ (74,500)	3%
Total Transfers to Reserves	\$ 17,364	\$ 18,233	\$ 92,733	\$ 18,233	0%
Net Transfers to and (from) Reserves	\$ 17,364	\$ (54,074)	\$ 20,426	\$ (56,267)	4%
Change in Accum. Surplus Invested in TCA	\$ (35,700)	\$ 89,449	\$ 29,687	\$ 53,000	(41%)
Total Surplus to (Deficit from) Accum. Surplus	\$ (18,336)	\$ 35,375	\$ 50,113	\$ (3,267)	(109%)
Total Transit Revenues	\$ (91,799)	\$ (219,886)	\$ (244,972)	\$ (170,342)	(23%)
Total Transit Expenditures	\$ 91,799	\$ 219,886	\$ 219,583	\$ 170,342	(23%)
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (25,388)	\$ -	
<b>- Tax Requirement Analysis</b>					
- Tax Requirement	\$ (49,199)	\$ (52,226)		\$ (52,226)	
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 2,342	\$ 3,027		\$ -	

## Transit 2018 Budget

	<b>Budget 2018</b>	<b>Notes</b>
<b>Operating</b>		
<b>Expenditures</b>		
Transfers - Operation Expense	\$ 77,609	transfer to Community Care Peterborough for operation of Caremobile program
<b>Tangible Capital Assets (TCA)</b>		
<b>TCA Disbursements</b>		
Capital Equipment	\$ 74,500	purchase of replacement Caremobile vehicle (to be received Q1 2018) (all funded by reserve)
<b>Change In Accumulated Surplus</b>		
Contribution from Reserve County TCA	\$ (74,500)	Carry Forward Reserve: \$74,500 for purchase of replacement Caremobile vehicle (to be received Q1 2018)





## Public Works - Operations And Engineering & Design 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Total Operating Revenue	\$ (13,184,516)	\$ (12,764,900)	\$ (13,718,093)	\$ (14,542,311)	14%
Total Operating Expenditures	\$ 12,261,300	\$ 12,514,900	\$ 13,914,352	\$ 13,920,736	11%
Total Net Operating (Surplus) Deficit	\$ (923,216)	\$ (250,000)	\$ 196,260	\$ (621,575)	

### Expenditures

Public Works Maintenance Jobs	\$ 8,857,700	\$ 9,027,200	\$ 9,748,926	\$ 9,169,425	2%
Public Works Administration & Facilities	\$ 1,612,550	\$ 1,692,400	\$ 1,506,612	\$ 1,710,831	1%
Public Works Misc. Costs	\$ 596,050	\$ 614,300	\$ 503,138	\$ 376,480	(39%)
Recoverable Jobs	\$ -	\$ -	\$ 999,307	\$ -	0%
Roads Micro Surfacing	\$ 1,195,000	\$ 1,181,000	\$ 1,156,369	\$ 2,664,000	126%

## Tangible Capital Assets (TCA)

### Revenue

Total TCA Revenue	\$ (7,367,867)	\$ (9,146,307)	\$ (9,460,916)	\$ (8,034,859)	(12%)
Total TCA Disbursements	\$ 6,079,000	\$ 6,329,000	\$ 6,908,855	\$ 5,994,300	(5%)
Total Net TCA (Surplus) Deficit	\$ (1,288,867)	\$ (2,817,307)	\$ (2,552,060)	\$ (2,040,559)	

### Disbursements

TCA Transportation Plan Projects	\$ 650,000	\$ 1,910,000	\$ 453,654	\$ 746,000	(61%)
TCA Engineered Structure Projects	\$ 3,027,510	\$ 2,186,750	\$ 1,848,773	\$ 3,111,700	42%
TCA Roads Construction Projects	\$ 6,752,243	\$ 6,546,598	\$ 6,798,612	\$ 3,636,960	(44%)
TCA Equipment	\$ 741,500	\$ 370,800	\$ 106,827	\$ 670,500	81%
Amortization	\$ 6,079,000	\$ 6,079,000	\$ 5,792,091	\$ 5,994,300	(1%)
TCA Clearing	\$ (11,171,253)	\$ (10,764,148)	\$ (8,278,280)	\$ (8,165,160)	(24%)
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ 187,178	\$ -	0%

## Change In Accumulated Surplus

Total Transfers from Reserves	\$ (3,682,170)	\$ (2,558,729)	\$ (2,334,585)	\$ (1,563,160)	(39%)
Total Transfers to Reserves	\$ 802,000	\$ 940,888	\$ 3,044,548	\$ 2,054,434	118%
Net Transfers to and (from) Reserves	\$ (2,880,170)	\$ (1,617,841)	\$ 709,963	\$ 491,274	(130%)
Change in Accum. Surplus Invested in TCA	\$ 5,092,253	\$ 4,685,148	\$ 2,299,012	\$ 2,170,860	(54%)
Total Surplus to (Deficit from) Accum. Surplus	\$ 2,212,083	\$ 3,067,307	\$ 3,008,975	\$ 2,662,134	(13%)

Total Public Works Revenue	\$ (24,234,553)	\$ (24,469,936)	\$ (25,513,593)	\$ (24,140,330)	(1%)
Total Public Works Expenditures	\$ 24,234,553	\$ 24,469,936	\$ 26,166,768	\$ 24,140,330	(1%)
Total Net (Surplus) Deficit	\$ -	\$ -	\$ 653,173	\$ -	

- Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ (16,048,361)	\$ (16,634,517)		\$ (17,695,723)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 1,825,551	\$ 586,156		\$ 1,061,206

## Public Works - Operations And Engineering & Design 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement - Bridges & Roads - Operating	\$ (804,450)	\$ -	\$ -	\$ -	
Tax Requirement - Bridges & County Roads - Operatir	\$ (10,091,501)	\$ (10,744,900)	\$ (10,744,900)	\$ (12,522,311)	
Development Charges Earned - Roads	\$ -	\$ (34,000)	\$ (34,000)	\$ (34,000)	
Roads - Municipal Recovery	\$ (250,000)	\$ (100,000)	\$ (928,109)	\$ (100,000)	
M.N.R. Pits And Quarries	\$ (45,000)	\$ (45,000)	\$ (49,063)	\$ (45,000)	
OCIF - Ontario Community Infrastructure Fund	\$ (120,415)	\$ -	\$ -	\$ -	
Roads - Internal Transfer	\$ (1,650)	\$ (2,500)	\$ (7,520)	\$ (2,500)	
Roads - Refunds/Recoveries	\$ (50,000)	\$ (50,000)	\$ (8,353)	\$ (50,000)	
Signs - Roads	\$ (1,500)	\$ (1,500)	\$ (11,900)	\$ (1,500)	
Sales-Roads Work Charged To Job Cost	\$ -	\$ -	\$ (55,823)	\$ -	
Sales - Roads	\$ (45,000)	\$ (10,000)	\$ (7,126)	\$ (10,000)	
Permits - Roads	\$ (25,000)	\$ (27,000)	\$ (37,029)	\$ (27,000)	
Equipment Charged To Jobs	\$ (1,750,000)	\$ (1,750,000)	\$ (1,834,269)	\$ (1,750,000)	
<b>Total Operating Revenue</b>	<b>\$ (13,184,516)</b>	<b>\$ (12,764,900)</b>	<b>\$ (13,718,093)</b>	<b>\$ (14,542,311)</b>	<b>14%</b>
<b>Total Operating Expenditures</b>	<b>\$ 12,261,300</b>	<b>\$ 12,514,900</b>	<b>\$ 13,914,352</b>	<b>\$ 13,920,736</b>	<b>11%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ (923,216)</b>	<b>\$ (250,000)</b>	<b>\$ 196,260</b>	<b>\$ (621,575)</b>	
<b>Expenditures</b>					
<b>Public Works Maintenance Jobs</b>					
Crossroad Culverts Code	\$ 208,400	\$ 217,400	\$ 276,441	\$ 217,400	
Roadside Maintenance	\$ 664,400	\$ 659,900	\$ 662,039	\$ 696,900	
Hardtop Maintenance	\$ 1,010,000	\$ 1,085,000	\$ 1,180,497	\$ 1,098,000	
Winter Control	\$ 4,587,000	\$ 4,627,000	\$ 4,761,201	\$ 4,647,000	
Safety Devices	\$ 768,200	\$ 768,200	\$ 919,676	\$ 843,700	
Routine Patrol	\$ 519,700	\$ 569,700	\$ 657,609	\$ 581,000	
Equipment Maintenance	\$ 1,100,000	\$ 1,100,000	\$ 1,291,464	\$ 1,085,425	
<b>Public Works Maintenance Jobs</b>	<b>\$ 8,857,700</b>	<b>\$ 9,027,200</b>	<b>\$ 9,748,926</b>	<b>\$ 9,169,425</b>	<b>2%</b>
<b>Public Works Administration &amp; Facilities</b>					
Garage & Yard Maintenance Douro	\$ 235,200	\$ 242,200	\$ 153,573	\$ 200,440	
Administration & Maintenance	\$ 572,650	\$ 586,700	\$ 524,024	\$ 673,282	
Salt And Sand Domes - Douro	\$ 3,500	\$ 3,500	\$ 1,102	\$ 4,353	
Salt And Sand Domes - Dummer	\$ 2,600	\$ 3,150	\$ 2,667	\$ 2,700	
Sand Dome - Westwood	\$ 1,200	\$ 1,200	\$ 391	\$ 500	
Garage & Yard Maintenance Millbrook	\$ 71,000	\$ 56,250	\$ 49,679	\$ 57,055	
Salt And Sand Domes - Millbrook	\$ 1,200	\$ 1,200	\$ 757	\$ 2,122	
Garage & Yard Maintenance Havelock	\$ 119,700	\$ 74,100	\$ 64,205	\$ 62,904	
Salt And Sand Domes - Havelock	\$ 1,200	\$ 1,200	\$ 2,022	\$ 2,010	



## Public Works - Operations And Engineering & Design 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
Garage & Yard Maintenance Buckhorn	\$ 24,000	\$ 39,000	\$ 18,990	\$ 52,251	
Salt And Sand Domes - Smith	\$ 300	\$ 300	\$ 569	\$ 1,449	
Salt And Sand Domes - Buckhorn	\$ 7,800	\$ 24,700	\$ 10,223	\$ 46,364	
Administration - Bridge	\$ 26,400	\$ 26,900	\$ 27,522	\$ 27,400	
Bridge Maintenance	\$ 343,000	\$ 373,000	\$ 319,882	\$ 373,000	
Organizational Review	\$ -	\$ 40,000	\$ -	\$ -	
Land Severances & Misc. Engineering	\$ 146,800	\$ 159,000	\$ 251,562	\$ 160,000	
Geotechnical Investigations & Pre-engineering	\$ 20,000	\$ 20,000	\$ 10,951	\$ 20,000	
Deck Condition Survey	\$ 36,000	\$ 40,000	\$ 68,493	\$ 25,000	
<b>Public Works Administration &amp; Facilities</b>	<b>\$ 1,612,550</b>	<b>\$ 1,692,400</b>	<b>\$ 1,506,612</b>	<b>\$ 1,710,831</b>	<b>1%</b>
<b>Public Works Misc. Costs</b>					
Data Processing Rental	\$ 33,000	\$ 33,000	\$ 33,000	\$ 33,000	
Criminal Background Checks	\$ -	\$ -	\$ 215	\$ 200	
Insurance Non-Subsidy	\$ 379,100	\$ 396,300	\$ 359,130	\$ 247,630	
Insurance Claims Non-Subsidy	\$ 100,000	\$ 100,000	\$ 47,952	\$ 85,000	
Audit	\$ 14,900	\$ 15,000	\$ 10,124	\$ 10,550	
Interest & Penalties	\$ -	\$ -	\$ 276	\$ 100	
Insurance - Bridge	\$ 66,900	\$ 70,000	\$ 52,441	\$ -	
Audit - Bridge	\$ 2,150	\$ -	\$ -	\$ -	
<b>Public Works Misc. Costs</b>	<b>\$ 596,050</b>	<b>\$ 614,300</b>	<b>\$ 503,138</b>	<b>\$ 376,480</b>	<b>(39%)</b>
<b>Recoverable Jobs</b>					
County Road Accident	\$ -	\$ -	\$ 12,384	\$ -	
Douro Dummer	\$ -	\$ -	\$ 46,851	\$ -	
Otonabee S. Monaghan	\$ -	\$ -	\$ 70	\$ -	
Havelock-Belmont-Methuen	\$ -	\$ -	\$ 49,301	\$ -	
Selwyn Recovery	\$ -	\$ -	\$ 19,660	\$ -	
Cavan Recovery	\$ -	\$ -	\$ 801,351	\$ -	
Asphodel Norwood	\$ -	\$ -	\$ 1,502	\$ -	
North Kawartha	\$ -	\$ -	\$ 9,523	\$ -	
Trent Lakes	\$ -	\$ -	\$ 27,112	\$ -	
Recoverable Expenses	\$ -	\$ -	\$ 6,356	\$ -	
Local 1306	\$ -	\$ -	\$ 2,791	\$ -	
Community Care	\$ -	\$ -	\$ 19,334	\$ -	
Lang Pioneer Village	\$ -	\$ -	\$ 370	\$ -	
Environmental Services	\$ -	\$ -	\$ 2,702	\$ -	
<b>Recoverable Jobs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 999,307</b>	<b>\$ -</b>	<b>0%</b>
<b>Road Micro Surfacing</b>					
Cnty Road 2	\$ -	\$ 88,000	\$ 151,270	\$ 714,500	
Cnty Road 3	\$ 100,000	\$ -	\$ -	\$ -	
Cnty Road 5	\$ 105,000	\$ -	\$ -	\$ -	
Cnty Road 6	\$ -	\$ -	\$ -	\$ 424,000	
Cnty Road 10	\$ 65,000	\$ -	\$ -	\$ -	

## Public Works - Operations And Engineering & Design

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
Cnty Road 12	\$ -	\$ -	\$ -	\$ 145,000	
Cnty Road 16	\$ -	\$ -	\$ -	\$ 205,000	
Cnty Road 18	\$ 505,000	\$ -	\$ 631	\$ -	
Cnty Road 20	\$ -	\$ -	\$ -	\$ 288,500	
Cnty Road 21	\$ -	\$ -	\$ -	\$ 195,000	
Cnty Road 23	\$ 170,000	\$ 220,000	\$ 182,063	\$ -	
Cnty Road 28	\$ -	\$ 298,500	\$ 384,963	\$ 225,500	
Cnty Road 29	\$ 250,000	\$ 25,000	\$ 34,515	\$ -	
Cnty Road 32	\$ -	\$ 280,000	\$ 105,861	\$ 200,000	
Cnty Road 34	\$ -	\$ 103,000	\$ 85,320	\$ -	
Cnty Road 34	\$ -	\$ -	\$ -	\$ 266,500	
Cnty Road 38	\$ -	\$ 166,500	\$ 211,746	\$ -	
<b>Roads Micro Surfacing</b>	<b>\$ 1,195,000</b>	<b>\$ 1,181,000</b>	<b>\$ 1,156,369</b>	<b>\$ 2,664,000</b>	<b>126%</b>

### Tangible Capital Assets (TCA)

#### Revenue

Tax Requirement - Roads	\$ (3,081,383)	\$ (5,889,617)	\$ (5,889,617)	\$ (5,173,412)	
Roads Capital Internal Transfer- Landfill	\$ -	\$ (400,000)	\$ (634,457)	\$ -	
Internal Interest - Roads	\$ -	\$ -	\$ (41,059)	\$ -	
Development Charges Earned - Roads	\$ (626,673)	\$ (923,406)	\$ (923,406)	\$ (417,900)	
OCIF - Ontario Community Infrastructure Fund	\$ -	\$ (225,061)	\$ (225,061)	\$ (320,796)	
Federal Gas Tax Earned - Roads	\$ (1,588,784)	\$ (1,708,223)	\$ (1,708,223)	\$ (1,747,662)	
Tax Requirement - Bridges	\$ (2,071,027)	\$ -	\$ -	\$ -	
Provincial Build Canada Funding	\$ -	\$ -	\$ -	\$ (75,000)	
OMCC Ontario Municipal Commuter Cycling	\$ -	\$ -	\$ -	\$ (300,089)	
Internal Interest - Bridge	\$ -	\$ -	\$ (39,093)	\$ -	
<b>Total TCA Revenue</b>	<b>\$ (7,367,867)</b>	<b>\$ (9,146,307)</b>	<b>\$ (9,460,916)</b>	<b>\$ (8,034,859)</b>	<b>(12%)</b>
<b>Total TCA Disbursements</b>	<b>\$ 6,079,000</b>	<b>\$ 6,329,000</b>	<b>\$ 6,908,855</b>	<b>\$ 5,994,300</b>	<b>(5%)</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (1,288,867)</b>	<b>\$ (2,817,307)</b>	<b>\$ (2,552,060)</b>	<b>\$ (2,040,559)</b>	



## Public Works - Operations And Engineering & Design 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Disbursements</b>					
<b>TCA Transportation Plan Projects</b>					
CR 20 Upgrade - CR18 To Selwyn	\$ 300,000	\$ 100,000	\$ 475	\$ 99,000	
Active Transportation Master Plan	\$ 100,000	\$ 20,000	\$ 28,410	\$ 10,000	
Steel Beam/Cable Guiderail	\$ 250,000	\$ 250,000	\$ 224,343	\$ 250,000	
Transportation Master Plan	\$ -	\$ -	\$ -	\$ 125,000	
Bridgenorth By-Pass - Sch C.	\$ -	\$ 75,000	\$ 57,189	\$ -	
CR 24 at Woodland - O/H Flashing Beacon	\$ -	\$ 40,000	\$ 18,920	\$ -	
CR4 - CR4 at CR41 - Design Lt. Turn Lane	\$ -	\$ 80,000	\$ 1,129	\$ 78,000	
CR18 Gore St. to Champlain	\$ -	\$ 150,000	\$ 65,803	\$ 84,000	
CR14 Causeway - Widening	\$ -	\$ 1,195,000	\$ 57,384	\$ 100,000	
<b>TCA Transportation Plan Projects</b>	<b>\$ 650,000</b>	<b>\$ 1,910,000</b>	<b>\$ 453,654</b>	<b>\$ 746,000</b>	<b>(61%)</b>
<b>TCA Engineered Structure Projects</b>					
Davidson Bridge	\$ 30,000	\$ 60,000	\$ 8,006	\$ 81,900	
Cavan Bridge	\$ -	\$ 100,000	\$ 30,179	\$ -	
Gannon's Narrows Bridge	\$ 10,000	\$ -	\$ -	\$ -	
Lower Buckhorn Bridge	\$ 1,274,872	\$ 838,000	\$ 1,064,267	\$ -	
Trent Canal Bridge	\$ 946,638	\$ 158,750	\$ 70,948	\$ -	
Baxter Creek	\$ -	\$ 10,000	\$ 6,281	\$ 50,000	
Deer Bay Creek	\$ -	\$ 50,000	\$ 13,599	\$ 750,000	
North River Bridge	\$ -	\$ -	\$ 1,987	\$ -	
Keene Station Bridge	\$ -	\$ -	\$ -	\$ 50,000	
Hope's Bridge	\$ 10,000	\$ -	\$ -	\$ -	
Westwood Bridge	\$ 10,000	\$ -	\$ -	\$ 50,000	
Newell's Bridge	\$ 126,000	\$ -	\$ -	\$ -	
Girven Bridge	\$ -	\$ -	\$ -	\$ 50,000	
Tully's Bridge	\$ 100,000	\$ 150,000	\$ 106,102	\$ -	
Douglas Bridge	\$ -	\$ 75,000	\$ 14,616	\$ 550,000	
Burnt Dam Bridge	\$ -	\$ -	\$ -	\$ 25,000	
Crowe Bridge	\$ 10,000	\$ 25,000	\$ 174	\$ 24,800	
Reed Bridge	\$ -	\$ 20,000	\$ 25,445	\$ -	
Union Creek Bridge	\$ -	\$ -	\$ -	\$ 50,000	
Booths Bridge	\$ -	\$ 25,000	\$ 404	\$ -	
Dutch Line Bridge	\$ -	\$ -	\$ 4,983	\$ -	
Old Norwood	\$ -	\$ 75,000	\$ 57,560	\$ 800,000	
Rotary Trail	\$ -	\$ 100,000	\$ 35,592	\$ -	
Crowe River Bridge - CR504	\$ -	\$ 100,000	\$ 68,601	\$ 630,000	
CR 10 Unnamed Culvert	\$ 10,000	\$ -	\$ -	\$ -	
Cordova Culvert Cnty Rd 48	\$ 500,000	\$ 400,000	\$ 340,029	\$ -	
<b>TCA Engineered Structure Projects</b>	<b>\$ 3,027,510</b>	<b>\$ 2,186,750</b>	<b>\$ 1,848,773</b>	<b>\$ 3,111,700</b>	<b>42%</b>

## Public Works - Operations And Engineering & Design 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>TCA Roads Construction Projects</b>					
Airport Road	\$ 1,758,493	\$ 959,458	\$ 949,546	\$ -	
Recovered costs	\$ -	\$ -	\$ 317,228	\$ -	
Cnty Rd 3	\$ 1,100,000	\$ 40,000	\$ 36,127	\$ -	
Cnty Rd 4	\$ -	\$ -	\$ 109	\$ -	
Cnty Rd 4	\$ -	\$ 10,000	\$ 5,652	\$ -	
Cnty Rd 4	\$ 1,370,000	\$ 520,000	\$ 637,032	\$ -	
Cnty Rd 10	\$ 450,000	\$ -	\$ 2,593	\$ -	
Cnty Rd 10 Morton Line	\$ -	\$ 455,000	\$ 662,444	\$ -	
Cnty Rd 11	\$ -	\$ -	\$ -	\$ 75,000	
Cnty Rd 12	\$ 127,500	\$ 125,890	\$ 1,425	\$ 839,890	
James A. Gifford Causeway	\$ 100,000	\$ -	\$ -	\$ -	
Cnty Rd 19	\$ 60,000	\$ 1,100,000	\$ 1,139,345	\$ -	
Cnty Road 21-Millbrook W. At Queen St To 200 Ft W C	\$ 700,000	\$ 1,200,000	\$ 891,962	\$ 310,070	
Cnty Rd 25	\$ 261,250	\$ -	\$ -	\$ -	
Cnty Rd 38 - Railway Crossing	\$ -	\$ 140,000	\$ 199,636	\$ -	
Cnty Rd 38 - Village of Warsaw	\$ -	\$ 50,000	\$ 4,154	\$ 45,000	
Cnty Rd. 44	\$ 225,000	\$ 253,750	\$ 289,385	\$ 200,000	
Cnty Rd 45- Hasting east 1.30 km	\$ -	\$ 10,000	\$ 4,858	\$ 485,000	
Cnty Rd 48	\$ 100,000	\$ 90,000	\$ 89,600	\$ 50,000	
Cnty Rd 46	\$ 250,000	\$ -	\$ -	\$ -	
Cnty Rd 46	\$ 250,000	\$ -	\$ -	\$ -	
Cnty Rd 54	\$ -	\$ -	\$ -	\$ 365,500	
Cnty Rd 504 - Jack lake east .8 km	\$ -	\$ 10,000	\$ -	\$ 455,000	
Cnty Rd 620A	\$ -	\$ -	\$ -	\$ 435,000	
Cnty 507 - Miss. Dam. Rd to Beaver Lake	\$ -	\$ 1,582,500	\$ 1,567,517	\$ -	
OMCC Ont. Mun. Commuter Cycling	\$ -	\$ -	\$ -	\$ 376,500	
<b>TCA Roads Construction Projects</b>	<b>\$ 6,752,243</b>	<b>\$ 6,546,598</b>	<b>\$ 6,798,612</b>	<b>\$ 3,636,960</b>	<b>(44%)</b>
<b>TCA EQUIPMENT</b>					
Roads Capital Equipment	\$ 741,500	\$ 370,800	\$ 106,827	\$ 670,500	
<b>TCA Equipment</b>	<b>\$ 741,500</b>	<b>\$ 370,800</b>	<b>\$ 106,827</b>	<b>\$ 670,500</b>	<b>81%</b>
<b>Amortization</b>	<b>\$ 6,079,000</b>	<b>\$ 6,079,000</b>	<b>\$ 5,792,091</b>	<b>\$ 5,994,300</b>	<b>(1%)</b>
<b>TCA Clearing</b>	<b>\$ (11,171,253)</b>	<b>\$ (10,764,148)</b>	<b>\$ (8,278,280)</b>	<b>\$ (8,165,160)</b>	<b>(24%)</b>
<b>Gain or Loss on TCA Disposal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 187,178</b>	<b>\$ -</b>	<b>0%</b>



## Public Works - Operations And Engineering & Design 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Change In Accumulated Surplus</b>					
Contribution from Reserve Equipment	\$ (91,500)	\$ (20,000)	\$ (20,000)	\$ (670,500)	
Contribution - Carry over	\$ -	\$ -	\$ -	\$ (892,660)	
Contribution from Reserve - Capital Roads	\$ (2,520,860)	\$ (1,379,479)	\$ (1,720,979)	\$ -	
Contribution from Reserve - Capital Bridge	\$ (1,069,810)	\$ (1,159,250)	\$ (586,000)	\$ -	
Contribution from Reserve - Payroll Adj	\$ -	\$ -	\$ (7,606)	\$ -	
<b>Total Transfers from Reserves</b>	<b>\$ (3,682,170)</b>	<b>\$ (2,558,729)</b>	<b>\$ (2,334,585)</b>	<b>\$ (1,563,160)</b>	<b>(39%)</b>
Contribution To Reserve - Operations	\$ 2,000	\$ 234,743	\$ 234,743	\$ 3,000	
Contribution To Reserve	\$ 800,000	\$ 706,145	\$ 2,809,805	\$ 2,051,434	
<b>Total Transfers to Reserves</b>	<b>\$ 802,000</b>	<b>\$ 940,888</b>	<b>\$ 3,044,548</b>	<b>\$ 2,054,434</b>	<b>118%</b>
<b>Net Transfers to and (from) Reserves</b>	<b>\$ (2,880,170)</b>	<b>\$ (1,617,841)</b>	<b>\$ 709,963</b>	<b>\$ 491,274</b>	<b>(130%)</b>
Change in TCA	\$ 5,092,253	\$ 4,685,148	\$ 2,299,012	\$ 2,170,860	
<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ 5,092,253</b>	<b>\$ 4,685,148</b>	<b>\$ 2,299,012</b>	<b>\$ 2,170,860</b>	<b>(54%)</b>
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ 2,212,083</b>	<b>\$ 3,067,307</b>	<b>\$ 3,008,975</b>	<b>\$ 2,662,134</b>	<b>(13%)</b>
<b>Total Public Works Revenue</b>	<b>\$ (24,234,553)</b>	<b>\$ (24,469,936)</b>	<b>\$ (25,513,593)</b>	<b>\$ (24,140,330)</b>	<b>(1%)</b>
<b>Total Public Works Expenditures</b>	<b>\$ 24,234,553</b>	<b>\$ 24,469,936</b>	<b>\$ 26,166,768</b>	<b>\$ 24,140,330</b>	<b>(1%)</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 653,173</b>	<b>\$ -</b>	
<b>- Tax Requirement Analysis</b>					
- Tax Requirement	\$ (16,048,361)	\$ (16,634,517)		\$ (17,695,723)	
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 1,825,551	\$ 586,156		\$ 1,061,206	





## Public Works - Operations And Engineering & Design 2018 Budget

	<u>Budget 2018</u>	<u>Notes</u>
<b>Operating</b>		
<b>Revenue</b>		
Development Charges Earned - Roads	\$ (34,000)	Funding for portion of Org Review (total cost \$40K) included in Administration and Maintenance expense
Roads - Municipal Recovery	\$ (100,000)	For miscellaneous recovery from lower tiers for winter sand, weed spraying, etc.
<b>Expenditures</b>		
<b>Public Works Misc. Costs</b>		
Audit	\$ 10,550	portion of financial audit fees set with RFP in 2017
<b>Tangible Capital Assets (TCA)</b>		
<b>Revenue</b>		
Provincial Build Canada Funding	\$ (75,000)	Provincial Clean Water Wastewater Fund to support work on CR 45
<b>Disbursements</b>		
<b>TCA Transportation Plan Projects</b>		
CR 20 Upgrade - CR18 To Selwyn	\$ 99,000	2017 CFWD \$99,000
CR4 - CR4 at CR41 - Design Lt. Turn Lane	\$ 78,000	2017 CFWD \$78,000
CR18 Gore St. to Champlain	\$ 84,000	2017 CFWD \$84,000
CR14 Causeway - Widening	\$ 100,000	2017 CFWD \$952,000 - moved to reserves
<b>TCA Engineered Structure Projects</b>		
Davidson Bridge	\$ 81,900	2017 CFWD \$51,900
Crowe Bridge	\$ 24,800	2017 CFWD \$24,800
Crowe River Bridge - CR504	\$ 630,000	2017 CFWD \$30,000
<b>TCA Roads Construction Projects</b>		
Cnty Rd 12	\$ 839,890	2017 CFWD 123,890
Cnty Road 21-Millbrook W. At Queen St To 200 Ft W C	\$ 310,070	2017 CFWD \$310,070
Cnty Rd 38 - Village of Warsaw	\$ 45,000	2017 CFWD \$45,000
<b>TCA EQUIPMENT</b>		
Roads Capital Equipment	\$ 670,500	plow truck, 2 pickup trucks, mini excavator, utility trailer, mower (all funded by reserve)





## Public Works - Operations And Engineering & Design 2018 Budget

	<u>Budget 2018</u>	<u>Notes</u>
<b>Change In Accumulated Surplus</b>		
Contribution from Reserve Equipment	\$ (670,500)	PW Equipment reserve: \$405,500 plow truck; Carry Forward reserve: \$265K plow truck
Contribution - Carry over	\$ (892,660)	\$40,000 for Patrol Software, \$6,000 for Org Review, \$51,900 for Davidsons Bridge, \$24,800 for Crowe Bridge, \$30,000 for Crowe River Bridge CR 504, \$99,000 for CR 20 Upgrade, \$78,000 for CR 4, \$84,000 for CR 18, \$310,070 for Cnty Road 21, \$123,890 for Cnty Rd 12 , \$45,000 for Cnty Rd 38
Contribution To Reserve - Operations	\$ 3,000	to Trails reserve
Contribution To Reserve	\$ 2,051,434	Net equipment charges \$664,575 to Equipment reserve, James Gifford Causeway \$900,000 and \$486,859 for infrastructure to PW Linear Assets & Engineered Structures reserve



## County/City Landfill

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Total Operating Revenue	\$ (1,935,300)	\$ (2,016,511)	\$ (2,308,361)	\$ (1,894,965)	(6%)
Total Operating Expenditures	\$ 1,935,300	\$ 2,016,511	\$ 2,652,112	\$ 1,894,965	(6%)
Total Net Operating (Surplus) Deficit	\$ -	\$ -	\$ 343,751	\$ -	
<b>Expenditures</b>					
County/City Landfill Operational Expenditures	\$ 1,935,300	\$ 2,016,511	\$ 2,652,112	\$ 1,894,965	(6%)
<b>Tangible Capital Assets (TCA)</b>					
<b>Revenue</b>					
Total TCA Revenue	\$ (762,500)	\$ (1,017,500)	\$ (1,017,500)	\$ (1,017,750)	0%
Total TCA Disbursements	\$ 536,460	\$ 545,460	\$ 210,202	\$ 240,500	(56%)
Total Net TCA (Surplus) Deficit	\$ (226,040)	\$ (472,040)	\$ (807,298)	\$ (777,250)	
<b>Disbursements</b>					
County/City Landfill	\$ 262,500	\$ 855,000	\$ 855,000	\$ 755,250	(12%)
Amortization	\$ 536,460	\$ 545,460	\$ 210,202	\$ 240,500	(56%)
C.A. Clearing	\$ (262,500)	\$ (855,000)	\$ (855,000)	\$ (755,250)	(12%)
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	0%
<b>Change in Accumulated Surplus</b>					
Total Transfers from Reserves	\$ -	\$ (600,000)	\$ (917,228)	\$ -	0%
Total Transfers to Reserves	\$ 500,000	\$ 762,500	\$ 762,500	\$ 262,500	(66%)
Net Transfers to (from) Reserves	\$ 500,000	\$ 162,500	\$ (154,728)	\$ 262,500	62%
Change in Accum. Surplus Invested in TCA	\$ (273,960)	\$ 309,540	\$ 644,798	\$ 514,750	66%
Total Surplus to (Deficit) From Accum. Surplus	\$ 226,040	\$ 472,040	\$ 490,070	\$ 777,250	
Total County/City Landfill Revenue	\$ (2,697,800)	\$ (3,634,011)	\$ (4,243,089)	\$ (2,912,715)	(20%)
Total County/City Landfill Expenditures	\$ 2,697,800	\$ 3,634,011	\$ 4,269,611	\$ 2,912,715	(20%)
Total Net (Surplus) Deficit	\$ -	\$ -	\$ 26,523	\$ -	

- Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ (1,109,350)	\$ (1,273,711)		\$ (1,439,056)
- Tax \$ Increase(Decrease)Over Previous Year's Budget	\$ 363,924	\$ 164,361		\$ 165,345

## County/City Landfill 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
<b>County/City Landfill</b>					
Tax Requirement - County/City Landfill	\$ (346,850)	\$ (256,211)	\$ (256,211)	\$ (421,306)	
County/City Landfill - Recoveries	\$ (50,000)	\$ (50,000)	\$ (341,850)	\$ -	
County Landfill Revenue Operating	\$ (1,538,450)	\$ (1,710,300)	\$ (1,710,300)	\$ (1,473,659)	
<b>Total Operating Revenue</b>	<b>\$ (1,935,300)</b>	<b>\$ (2,016,511)</b>	<b>\$ (2,308,361)</b>	<b>\$ (1,894,965)</b>	<b>(6%)</b>
<b>Total Operating Expenditures</b>	<b>\$ 1,935,300</b>	<b>\$ 2,016,511</b>	<b>\$ 2,652,112</b>	<b>\$ 1,894,965</b>	<b>(6%)</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 343,751</b>	<b>\$ -</b>	

### Expenditures

Internal Transfer - Public Works	\$ -	\$ -	\$ 634,457	\$ -	
Landfill Operational Costs	\$ 1,935,300	\$ 2,016,511	\$ 2,017,655	\$ 1,894,965	
<b>County/City Landfill Operational Expenditures</b>	<b>\$ 1,935,300</b>	<b>\$ 2,016,511</b>	<b>\$ 2,652,112</b>	<b>\$ 1,894,965</b>	<b>(6%)</b>

## Tangible Capital Assets (TCA)

### Revenue

Tax Requirement - County/City Landfill	\$ (762,500)	\$ (1,017,500)	\$ (1,017,500)	\$ (1,017,750)	
<b>Total TCA Revenue</b>	<b>\$ (762,500)</b>	<b>\$ (1,017,500)</b>	<b>\$ (1,017,500)</b>	<b>\$ (1,017,750)</b>	<b>0%</b>
<b>Total TCA Disbursements</b>	<b>\$ 536,460</b>	<b>\$ 545,460</b>	<b>\$ 210,202</b>	<b>\$ 240,500</b>	<b>(56%)</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (226,040)</b>	<b>\$ (472,040)</b>	<b>\$ (807,298)</b>	<b>\$ (777,250)</b>	

### Disbursements

<b>County/City Landfill</b>					
Paid to City	\$ 262,500	\$ 855,000	\$ 855,000	\$ 755,250	
<b>County/City Landfill</b>	<b>\$ 262,500</b>	<b>\$ 855,000</b>	<b>\$ 855,000</b>	<b>\$ 755,250</b>	<b>(12%)</b>
<b>Amortization</b>	<b>\$ 536,460</b>	<b>\$ 545,460</b>	<b>\$ 210,202</b>	<b>\$ 240,500</b>	<b>(56%)</b>
<b>C.A. Clearing</b>	<b>\$ (262,500)</b>	<b>\$ (855,000)</b>	<b>\$ (855,000)</b>	<b>\$ (755,250)</b>	<b>(12%)</b>
<b>Gain or Loss on TCA Disposal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>



## County/City Landfill Draft 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Change in Accumulated Surplus</b>					
Total Transfers from Reserves	\$ -	\$ (600,000)	\$ (917,228)	\$ -	0%
Total Transfers to Reserves	\$ 500,000	\$ 762,500	\$ 762,500	\$ 262,500	(66%)
Net Transfers to (from) Reserves	\$ 500,000	\$ 162,500	\$ (154,728)	\$ 262,500	62%
Change in Accum. Surplus Invested in TCA	\$ (273,960)	\$ 309,540	\$ 644,798	\$ 514,750	66%
Total Surplus to (Deficit) From Accum. Surplus	\$ 226,040	\$ 472,040	\$ 490,070	\$ 777,250	
Total County/City Landfill Revenue	\$ (2,697,800)	\$ (3,634,011)	\$ (4,243,089)	\$ (2,912,715)	(20%)
Total County/City Landfill Expenditures	\$ 2,697,800	\$ 3,634,011	\$ 4,269,611	\$ 2,912,715	(20%)
Total Net (Surplus) Deficit	\$ -	\$ -	\$ 26,523	\$ -	

- Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ (1,109,350)	\$ (1,273,711)		\$ (1,439,056)
- Tax \$ Increase(Decrease)Over Previous Year's Budget	\$ 363,924	\$ 164,361		\$ 165,345



**County/City Landfill**  
**2018 Budget**

	<b>Budget 2018</b>	<b>Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
County Landfill Revenue Operating	\$ (1,473,659)	Landfill fees/revenue decreased as two programs no longer running

## Public Works - Waste Management

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Total General Operating Revenue	\$ (2,816,370)	\$ (2,891,536)	\$ (3,344,689)	\$ (3,048,204)	5%
Total Other Operating Revenue	\$ (259,500)	\$ (273,575)	\$ (326,454)	\$ (238,900)	(13%)
Total Operating Revenue	\$ (3,075,870)	\$ (3,165,111)	\$ (3,671,143)	\$ (3,287,104)	4%
Total Operating Expenditures	\$ 3,157,070	\$ 3,362,611	\$ 3,054,709	\$ 3,549,412	6%
Total Net Operating (Surplus) Deficit	\$ 81,200	\$ 197,500	\$ (616,434)	\$ 262,308	

### Expenditures

Waste Management - Labour & Benefits	\$ 393,296	\$ 397,694	\$ 391,091	\$ 408,779	3%
Waste Management - General Admin. Exp	\$ 122,700	\$ 123,960	\$ 89,124	\$ 107,655	(13%)
Waste Recycling - Curbside	\$ 1,267,500	\$ 1,278,000	\$ 1,220,339	\$ 1,375,000	8%
Waste Recycling Sites	\$ 189,100	\$ 187,600	\$ 195,066	\$ 212,000	13%
Waste Recycling Parks	\$ 28,000	\$ 28,000	\$ 24,469	\$ 28,000	0%
School Programs	\$ 22,500	\$ 12,500	\$ 4,935	\$ 12,500	0%
Recycling Processing	\$ 675,000	\$ 849,000	\$ 686,152	\$ 856,500	1%
Hazardous Waste	\$ 56,000	\$ 64,500	\$ 56,378	\$ 59,500	(8%)
Composting	\$ 29,000	\$ 10,000	\$ 4,784	\$ 12,500	25%
Organics	\$ 154,300	\$ 167,300	\$ 193,521	\$ 237,500	42%
Hazardous Waste Depots	\$ 166,575	\$ 182,557	\$ 130,446	\$ 187,477	3%
Other Depot Collection	\$ 53,100	\$ 61,500	\$ 58,403	\$ 52,000	(15%)

### Tangible Capital Assets (TCA)

#### Revenue

Total TCA Revenue	\$ -	\$ (11,015)	\$ (11,015)	\$ (41,015)	272%
Total TCA Disbursements	\$ 7,335	\$ 7,335	\$ 3,135	\$ -	0%
Total Net TCA (Surplus) Deficit	\$ 7,335	\$ (3,680)	\$ (7,880)	\$ (41,015)	

#### Disbursements

TCA Disbursements	\$ 30,000	\$ -	\$ -	\$ -	0%
Amortization	\$ 7,335	\$ 7,335	\$ 3,135	\$ -	0%
TCA Clearing	\$ (30,000)	\$ -	\$ -	\$ -	0%
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	0%



## Public Works - Waste Management

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Change in Accumulated Surplus</b>					
Total Transfers from Reserves	\$ (111,200)	\$ (197,500)	\$ (211,500)	\$ (262,308)	33%
Total Transfers to Reserves	\$ -	\$ 11,015	\$ 192,879	\$ 41,015	272%
Net transfers to (from) Reserves	\$ (111,200)	\$ (186,485)	\$ (18,621)	\$ (221,293)	19%
Change in Accum. Surplus Invested in TCA	\$ 22,665	\$ (7,335)	\$ (3,155)	\$ -	0%
Total Surplus to (Deficit from) Accum. Surplus	\$ (88,535)	\$ (193,820)	\$ (21,776)	\$ (221,293)	14%
<b>Total Waste Management Revenue</b>	<b>\$ (3,187,070)</b>	<b>\$ (3,373,626)</b>	<b>\$ (3,893,658)</b>	<b>\$ (3,590,427)</b>	<b>6%</b>
<b>Total Waste Management Expenditures</b>	<b>\$ 3,187,070</b>	<b>\$ 3,373,626</b>	<b>\$ 3,247,568</b>	<b>\$ 3,590,427</b>	<b>6%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (646,089)</b>	<b>\$ -</b>	

- Tax Requirement Analysis	2016	2017	2018
- Tax Requirement	\$ (1,829,370)	\$ (1,820,551)	\$ (1,934,770)
- Tax \$ Increase(Decrease) Over Previous Yr Budget	\$ 108,709	\$ (8,819)	\$ 114,219



## Public Works - Waste Management 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
<b>Waste Management General</b>					
Tax Requirement - Recycling - Operating	\$ (1,829,370)	\$ (1,809,536)	\$ (1,809,536)	\$ (1,893,755)	
Recycling Revenues	\$ (460,000)	\$ (500,000)	\$ (859,763)	\$ (459,000)	
Municipal Recoveries	\$ -	\$ -	\$ (1,745)	\$ -	
Waste Management - Recoveries	\$ (8,500)	\$ (6,500)	\$ (11,472)	\$ (6,500)	
Product Sales	\$ (500)	\$ (500)	\$ (957)	\$ -	
WDO Funding - Operating	\$ (518,000)	\$ (575,000)	\$ (661,216)	\$ (688,949)	
<b>Total General Operating Revenue</b>	<b>\$ (2,816,370)</b>	<b>\$ (2,891,536)</b>	<b>\$ (3,344,689)</b>	<b>\$ (3,048,204)</b>	<b>5%</b>
<b>Other Services</b>					
Private Road - Curbside Recovery	\$ (70,000)	\$ (80,000)	\$ (82,392)	\$ (80,000)	
Recycling-WDO HSW Depots	\$ (60,000)	\$ (64,275)	\$ (87,837)	\$ (60,000)	
Recycling - WEEE	\$ (40,000)	\$ (40,000)	\$ (44,614)	\$ (30,000)	
Municipalities - Kitchen Composter	\$ (300)	\$ (300)	\$ (8,322)	\$ -	
Recycling - Composters	\$ (3,000)	\$ (3,500)	\$ (3,271)	\$ (6,000)	
Recycling - Kitchen Composters	\$ (100)	\$ (100)	\$ (128)	\$ -	
Equipment Rental Recycling-Sites	\$ (400)	\$ (400)	\$ 45	\$ (400)	
Municipalities - Trailer Parks	\$ (22,000)	\$ (22,000)	\$ (26,055)	\$ -	
Caddie Sales - Trailer Parks	\$ (500)	\$ (500)	\$ (2,325)	\$ (500)	
Municipalities - Blue Boxes	\$ (1,500)	\$ (1,500)	\$ (8,649)	\$ (3,000)	
Municipalities-Sites Added Pickups	\$ (40,000)	\$ (40,000)	\$ (38,561)	\$ (40,000)	
Other Collection Recycling - Curbside	\$ (19,000)	\$ (19,000)	\$ (23,100)	\$ (19,000)	
Recycling - Blue Boxes	\$ (1,500)	\$ (1,000)	\$ (643)	\$ -	
Recycling - Caddies	\$ (1,200)	\$ (1,000)	\$ (600)	\$ -	
<b>Total Other Operating Revenue</b>	<b>\$ (259,500)</b>	<b>\$ (273,575)</b>	<b>\$ (326,454)</b>	<b>\$ (238,900)</b>	<b>(13%)</b>
<b>Total Operating Revenue</b>	<b>\$ (3,075,870)</b>	<b>\$ (3,165,111)</b>	<b>\$ (3,671,143)</b>	<b>\$ (3,287,104)</b>	<b>4%</b>
<b>Total Operating Expenditures</b>	<b>\$ 3,157,070</b>	<b>\$ 3,362,611</b>	<b>\$ 3,054,709</b>	<b>\$ 3,549,412</b>	<b>6%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 81,200</b>	<b>\$ 197,500</b>	<b>\$ (616,434)</b>	<b>\$ 262,308</b>	
<b>Expenditures</b>					
<b>Waste Management - Labour &amp; Benefits</b>					
Labour	\$ 296,267	\$ 298,204	\$ 295,382	\$ 304,575	2%
Statutory Benefits	\$ 59,315	\$ 61,224	\$ 60,749	\$ 63,062	3%
Health Benefits	\$ 37,714	\$ 38,267	\$ 34,960	\$ 41,142	8%
<b>Waste Management - Labour &amp; Benefits</b>	<b>\$ 393,296</b>	<b>\$ 397,694</b>	<b>\$ 391,091</b>	<b>\$ 408,779</b>	<b>3%</b>

## Public Works - Waste Management

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Waste Management - General Admin</b>					
Advertising Program	\$ 30,000	\$ 30,000	\$ 21,263	\$ 30,000	
Vehicle Maintenance	\$ 1,500	\$ 1,500	\$ 3,594	\$ 1,500	
Adopt-A-Road Program	\$ 500	\$ 500	\$ 753	\$ 500	
IT Hardware	\$ 2,800	\$ 3,750	\$ 2,275	\$ 5,340	
Software	\$ 3,000	\$ -	\$ -	\$ -	
Postage	\$ 500	\$ 500	\$ 251	\$ 500	
Photo Copies	\$ 5,500	\$ 5,500	\$ 6,021	\$ 5,500	
Office And General Supplies	\$ 3,000	\$ 3,000	\$ 609	\$ 2,000	
Telephone	\$ 5,000	\$ 2,800	\$ 4,408	\$ 2,450	
Mobile devices	\$ -	\$ 1,600	\$ 884	\$ 1,050	
Criminal Background Checks	\$ 200	\$ 200	\$ 46	\$ 200	
Insurance - Liability	\$ 34,600	\$ 35,900	\$ 31,633	\$ 19,009	
Vehicle Insurance	\$ 1,100	\$ 1,210	\$ 1,427	\$ 2,106	
Financial Audit	\$ 3,000	\$ 3,000	\$ 2,627	\$ 3,000	
Interest and Penalties	\$ -	\$ -	\$ 33	\$ -	
Courier	\$ 150	\$ 150	\$ 14	\$ 150	
Vehicle Fuel/Mtce	\$ 4,000	\$ 4,000	\$ 7,644	\$ 4,000	
Accommodations	\$ 2,000	\$ 2,000	\$ 401	\$ 1,000	
Conventions	\$ 2,000	\$ 2,000	\$ 809	\$ 2,000	
Staff Development	\$ 4,500	\$ 4,500	\$ 1,707	\$ 3,500	
Meals	\$ 2,000	\$ 2,000	\$ 1,047	\$ 2,000	
Memberships	\$ 1,500	\$ 1,500	\$ 529	\$ 1,000	
Mileage/Car Rental	\$ 1,500	\$ 1,500	\$ 1,118	\$ 1,500	
Travel/Parking	\$ 350	\$ 350	\$ 10	\$ 350	
Billable/Recoverable expenses	\$ -	\$ -	\$ 20	\$ -	
Contingency	\$ 14,000	\$ 16,500	\$ -	\$ 19,000	
<b>Waste Management - General Admin. Exp</b>	<b>\$ 122,700</b>	<b>\$ 123,960</b>	<b>\$ 89,124</b>	<b>\$ 107,655</b>	<b>(13%)</b>
<b>Waste Recycling - Curbside</b>					
Private Road - Curbside - Contract Services	\$ 70,000	\$ 80,000	\$ 81,694	\$ 80,000	
Waste Recycling Curbside Contract Services	\$ 1,170,000	\$ 1,170,000	\$ 1,113,877	\$ 1,265,000	
Waste Recycling Curbside Advertising	\$ 15,000	\$ 15,000	\$ 8,353	\$ 15,000	
Boxes/Caddies -Curbside	\$ 12,500	\$ 13,000	\$ 16,415	\$ 15,000	
<b>Waste Recycling - Curbside</b>	<b>\$ 1,267,500</b>	<b>\$ 1,278,000</b>	<b>\$ 1,220,339</b>	<b>\$ 1,375,000</b>	<b>8%</b>
<b>Waste Recycling Sites</b>					
Container Haulage Contract	\$ 165,000	\$ 150,000	\$ 151,858	\$ 175,000	
Equipment Maintenance Bins	\$ 20,000	\$ 30,000	\$ 33,802	\$ 30,000	
Advertising	\$ 3,500	\$ 7,000	\$ 8,869	\$ 7,000	
Telephone	\$ 600	\$ 600	\$ 537	\$ -	
<b>Waste Recycling Sites</b>	<b>\$ 189,100</b>	<b>\$ 187,600</b>	<b>\$ 195,066</b>	<b>\$ 212,000</b>	<b>13%</b>



## Public Works - Waste Management

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Waste Recycling Parks</b>					
Trucking - Contract Services	\$ 23,000	\$ 23,000	\$ 19,448	\$ 23,000	
Advertising - Signs	\$ 1,500	\$ 1,500	\$ 1,794	\$ 1,500	
Boxes/Caddies - For Resale	\$ 3,500	\$ 3,500	\$ 3,227	\$ 3,500	
<b>Waste Recycling Parks</b>	<b>\$ 28,000</b>	<b>\$ 28,000</b>	<b>\$ 24,469</b>	<b>\$ 28,000</b>	<b>0%</b>
<b>School Programs</b>					
School Recycling Programs	\$ 22,500	\$ 12,500	\$ 4,935	\$ 12,500	
<b>School Programs</b>	<b>\$ 22,500</b>	<b>\$ 12,500</b>	<b>\$ 4,935</b>	<b>\$ 12,500</b>	<b>0%</b>
<b>Recycling Processing</b>					
Recycling Processing Contract Fees	\$ 620,000	\$ 630,000	\$ 639,158	\$ 640,000	
Recycling Processing Audit Fees	\$ 10,000	\$ 180,000	\$ 7,994	\$ 160,000	
City TCA Maintenance Fees	\$ 45,000	\$ 39,000	\$ 39,000	\$ 56,500	
<b>Recycling Processing</b>	<b>\$ 675,000</b>	<b>\$ 849,000</b>	<b>\$ 686,152</b>	<b>\$ 856,500</b>	<b>1%</b>
<b>Hazardous Waste</b>					
Hazardous Waste - Collection Days	\$ 10,000	\$ 15,000	\$ 10,298	\$ 10,000	
Hazardous Waste - Advertising	\$ 1,000	\$ 4,500	\$ 1,081	\$ 4,500	
Hazardous Waste - TCA/Purchase Service -City	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	
<b>Hazardous Waste</b>	<b>\$ 56,000</b>	<b>\$ 64,500</b>	<b>\$ 56,378</b>	<b>\$ 59,500</b>	<b>(8%)</b>
<b>Composting</b>					
Composting - Advertising	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	
Composting - Seminars	\$ 20,000	\$ 5,000	\$ -	\$ 5,000	
Composters - For Resale	\$ 8,000	\$ 4,000	\$ 4,784	\$ 6,500	
<b>Composting</b>	<b>\$ 29,000</b>	<b>\$ 10,000</b>	<b>\$ 4,784</b>	<b>\$ 12,500</b>	<b>25%</b>
<b>Organics, Leaf and Yard</b>					
Organics Program - Contract Services	\$ 40,000	\$ 40,000	\$ 43,747	\$ 40,000	
Leaf & Yard Collection- Contract Services	\$ 100,000	\$ 110,000	\$ 122,215	\$ 165,000	
Leaf & Yard - Advertising	\$ 5,500	\$ 7,500	\$ 6,510	\$ 7,500	
Organics Program - Maintenance	\$ 5,800	\$ 5,800	\$ 6,975	\$ 17,500	
Organic Program - Advertising	\$ 1,000	\$ 1,000	\$ 378	\$ 1,000	
Organics Program - Items For Resale	\$ 2,000	\$ 3,000	\$ 13,697	\$ 6,500	
<b>Organics</b>	<b>\$ 154,300</b>	<b>\$ 167,300</b>	<b>\$ 193,521</b>	<b>\$ 237,500</b>	<b>42%</b>



## Public Works - Waste Management 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Hazardous Waste Depots</b>					
Hazardous Waste Depots - Wages & Benefits	\$ 89,575	\$ 108,357	\$ 84,923	\$ 112,282	
H.W.D.-Collection\Disposal - Contract Services	\$ 50,000	\$ 56,000	\$ 38,862	\$ 56,000	
H.W.D. - Advertising	\$ 5,000	\$ 1,500	\$ 30	\$ 1,500	
H.W.D. - Supplies	\$ 3,000	\$ 3,000	\$ 3,651	\$ 3,000	
H.W.D. - Telephone/Pager	\$ 2,000	\$ -	\$ -	\$ -	
H.W.D. - Mobile Devices	\$ -	\$ 700	\$ 1,727	\$ 1,695	
H.W.D. - Mileage	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	
H.W.D.-Support Maintenance - Non Capital	\$ 16,000	\$ 12,000	\$ 1,252	\$ 12,000	
<b>Hazardous Waste Depots</b>	<b>\$ 166,575</b>	<b>\$ 182,557</b>	<b>\$ 130,446</b>	<b>\$ 187,477</b>	<b>3%</b>

<b>Other Depot Collection</b>					
Polystyrene Collection - Contract Services	\$ -	\$ 3,500	\$ -	\$ -	
Durable Plastics Collection - Contract Services	\$ 11,000	\$ 15,500	\$ 20,925	\$ 20,000	
Recycling - WEEE	\$ 32,000	\$ 32,000	\$ 32,442	\$ 24,000	
Carpet Collection - Contract Services	\$ -	\$ 3,500	\$ -	\$ 1,000	
Mattress Collection - Contract Services	\$ 9,100	\$ 6,000	\$ 5,037	\$ 6,000	
Advertising	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	
<b>Other Depot Collection</b>	<b>\$ 53,100</b>	<b>\$ 61,500</b>	<b>\$ 58,403</b>	<b>\$ 52,000</b>	<b>(15%)</b>

## Tangible Capital Assets (TCA)

### Revenue

Tax Requirement - Recycling - TCA	\$ -	\$ (11,015)	\$ (11,015)	\$ (41,015)	
<b>Total TCA Revenue</b>	<b>\$ -</b>	<b>\$ (11,015)</b>	<b>\$ (11,015)</b>	<b>\$ (41,015)</b>	<b>272%</b>
<b>Total TCA Disbursements</b>	<b>\$ 7,335</b>	<b>\$ 7,335</b>	<b>\$ 3,135</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ 7,335</b>	<b>\$ (3,680)</b>	<b>\$ (7,880)</b>	<b>\$ (41,015)</b>	

### Disbursements

<b>TCA Disbursements</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Amortization</b>	<b>\$ 7,335</b>	<b>\$ 7,335</b>	<b>\$ 3,135</b>	<b>\$ -</b>	<b>0%</b>
<b>TCA Clearing</b>	<b>\$ (30,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Gain or Loss on TCA Disposal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>



## Public Works - Waste Management 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Change in Accumulated Surplus</b>					
Total Transfers from Reserves	\$ (111,200)	\$ (197,500)	\$ (211,500)	\$ (262,308)	33%
Total Transfers to Reserves	\$ -	\$ 11,015	\$ 192,879	\$ 41,015	272%
Net transfers to (from) Reserves	\$ (111,200)	\$ (186,485)	\$ (18,621)	\$ (221,293)	19%
Change in Accum. Surplus Invested in TCA	\$ 22,665	\$ (7,335)	\$ (3,155)	\$ -	0%
Total Surplus to (Deficit from) Accum. Surplus	\$ (88,535)	\$ (193,820)	\$ (21,776)	\$ (221,293)	14%
Total Waste Management Revenue	\$ (3,187,070)	\$ (3,373,626)	\$ (3,893,658)	\$ (3,590,427)	6%
Total Waste Management Expenditures	\$ 3,187,070	\$ 3,373,626	\$ 3,247,568	\$ 3,590,427	6%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (646,089)	\$ -	
<b>- Tax Requirement Analysis</b>					
- Tax Requirement	\$ (1,829,370)	\$ (1,820,551)		\$ (1,934,770)	
- Tax \$ Increase(Decrease) Over Previous Yr Budget	\$ 108,709	\$ (8,819)		\$ 114,219	



## Public Works - Waste Management 2018 Budget

	Budget 2018	Notes
<b>Operating</b>		
<b>Expenditures</b>		
<b>Waste Management - General Admin</b>		
IT Hardware	\$ 5,340	computers per replacement schedule \$3,340, mobile devices \$2,000 (\$3,244 funded by reserve)
Financial Audit	\$ 3,000	portion of financial audit fees set with RFP in 2017
Contingency	\$ 19,000	\$16,500 funded by reserve
<b>Waste Recycling - Curbside</b>		
Waste Recycling Curbside Contract Services	\$ 1,265,000	\$35,000 funded by reserve
<b>Waste Recycling Sites</b>		
Container Haulage Contract	\$ 175,000	\$160,000 for collection. Transfer \$15,000 from reserves
Advertising	\$ 7,000	includes new signs \$3,500 (\$3,500 funded from reserve)
<b>Recycling Processing</b>		
Recycling Processing Contract Fees	\$ 640,000	\$10,000 increase as a result of minimum wage increases
Recycling Processing Audit Fees	\$ 160,000	all funded by reserve
<b>Organics, Leaf and Yard</b>		
Organics Program - Maintenance	\$ 17,500	includes one-time costs \$11,700 funded by reserve
<b>Hazardous Waste Depots</b>		
H.W.D.-Support Maintenance - Non Capital	\$ 12,000	fencing for depots (all funded by reserve)
<b>Change in Accumulated Surplus</b>		
Contribution From Res. Recycle R.F	\$ (262,308)	Carry Forward reserve: recycling processing audit fees \$165,364, contingency \$16,500; Depot reserve: waste recycling sites advertising \$3,500, fencing \$12,000, container haulage \$15,000; Waste Mgmt General reserve: organics program \$11,700, IT hardware \$3,244. Curbside reserve: contract services \$35,000
Contribution To Reserve - TCA	\$ 5,000	to Curbside reserve
Contribution To Reserve - TCA	\$ 10,000	to Depot reserve
Contribution To Reserves	\$ 26,015	to WM General reserve



## Peterborough County/City Paramedics (PCCP)

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Total Operating Revenue	\$ (14,769,619)	\$ (15,285,970)	\$ (15,335,257)	\$ (15,731,520)	3%
Total Operating Expenditures	\$ 14,799,838	\$ 15,285,970	\$ 15,073,350	\$ 15,796,520	3%
Total Net Operating (Surplus) Deficit	\$ 30,219	\$ -	\$ (261,906)	\$ 65,000	
<b>Expenditures</b>					
PCCP - Senior Management	\$ 505,885	\$ 506,794	\$ 518,097	\$ 519,968	3%
PCCP - Supervisors	\$ 963,976	\$ 978,937	\$ 1,000,459	\$ 1,108,590	13%
PCCP - Administrative Support	\$ 311,769	\$ 335,163	\$ 331,940	\$ 396,526	18%
PCCP - Administrative Expenses	\$ 1,072,688	\$ 1,083,466	\$ 1,069,737	\$ 1,073,250	-1%
P1 FT Salaries & Benefits	\$ 5,039,409	\$ 5,181,184	\$ 4,853,984	\$ 5,289,575	2%
P2 FT Salaries & Benefits	\$ 1,535,295	\$ 1,594,561	\$ 1,461,424	\$ 1,691,662	6%
P1 PT Salaries & Benefits	\$ 2,799,729	\$ 2,875,084	\$ 3,261,662	\$ 3,004,754	5%
P2 PT Salaries & Benefits	\$ 311,478	\$ 333,861	\$ 305,216	\$ 277,037	-17%
Other Operation Paramedic Costs	\$ 192,900	\$ 184,800	\$ 159,539	\$ 179,300	-3%
PCCP Vehicles/Insurance	\$ 583,000	\$ 595,100	\$ 590,207	\$ 545,523	-8%
Patient Care Equipment & Supplies	\$ 466,755	\$ 468,200	\$ 460,985	\$ 471,000	1%
Cross Border Billings	\$ 50,000	\$ 50,000	\$ -	\$ 35,000	-30%
Peterborough Facility	\$ 668,610	\$ 647,500	\$ 642,135	\$ 705,229	9%
Lakefield Facility	\$ 77,950	\$ 79,750	\$ 67,658	\$ 81,554	2%
Apsley Facility	\$ 79,845	\$ 82,545	\$ 69,255	\$ 94,169	14%
Norwood Facility	\$ 68,050	\$ 68,150	\$ 70,799	\$ 74,956	10%
Buckhorn Facility	\$ -	\$ 25,200	\$ 15,354	\$ 29,694	18%
Clonsilla Facility	\$ 72,499	\$ 195,675	\$ 194,898	\$ 218,732	12%

### Tangible Capital Assets (TCA)

<b>Revenue</b>					
Total TCA Revenue	\$ (828,249)	\$ (811,000)	\$ (805,168)	\$ (791,681)	-2%
Total TCA Disbursements	\$ 632,945	\$ 653,187	\$ 831,624	\$ 667,850	2%
Total Net TCA (Surplus) Deficit	\$ (195,304)	\$ (157,813)	\$ 26,456	\$ (123,831)	-22%
<b>Disbursements</b>					
PCCP - Administrative Expenses	\$ -	\$ -	\$ -	\$ -	0%
PCCP Vehicles	\$ 405,723	\$ 573,104	\$ 562,243	\$ 499,377	-13%
Patient Care Equipment & Supplies	\$ 8,000	\$ -	\$ 15,220	\$ 11,800	0%
Peterborough Facility	\$ -	\$ 26,000	\$ 23,349	\$ 8,500	-67%
Lakefield Facility	\$ -	\$ -	\$ -	\$ -	0%
Apsley Facility	\$ -	\$ -	\$ -	\$ -	0%
Norwood Facility	\$ -	\$ -	\$ -	\$ -	0%
Clonsilla Facility	\$ 100,000	\$ 54,545	\$ 61,128	\$ 21,000	-61%
Amortization	\$ 632,945	\$ 653,187	\$ 735,649	\$ 667,850	2%
TCA Clearing	\$ (513,723)	\$ (653,649)	\$ (525,509)	\$ (540,677)	-17%
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ (40,456)	\$ -	0%



**Peterborough County/City  
Paramedics (PCCP)**

**2018 Budget**

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Change In Accumulated Surplus</b>					
Total Transfers from Reserves	\$ (374,679)	\$ (566,308)	\$ (583,381)	\$ (605,677)	7%
Total Transfers to Reserves	\$ 658,988	\$ 723,659	\$ 723,659	\$ 791,681	9%
Net transfers to and (from) Reserves	\$ 284,309	\$ 157,351	\$ 140,278	\$ 186,004	18%
Change in Accum. Surplus Invested in TCA	\$ (119,222)	\$ 462	\$ (169,684)	\$ (127,173)	-27627%
Total Surplus to (Deficit from) Accum. Surplus	\$ 165,087	\$ 157,813	\$ (29,405)	\$ 58,831	-63%
Total PCCP Revenue	\$ (15,972,549)	\$ (16,663,278)	\$ (16,723,806)	\$ (17,128,878)	3%
Total PCCP Expenditures	\$ 15,972,549	\$ 16,663,278	\$ 16,458,949	\$ 17,128,878	3%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (264,856)	\$ -	

- Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ (3,250,277)	\$ (3,324,169)		\$ (3,390,628)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 152,015	\$ 73,892		\$ 66,459





## Peterborough County/City Paramedics (PCCP)

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement - PCCP - Operating	\$ (2,946,744)	\$ (3,021,144)	\$ (3,021,144)	\$ (3,063,030)	
City Ptbo - Ambulance	\$ (4,165,461)	\$ (4,227,283)	\$ (4,227,283)	\$ (4,330,826)	
Province Ambulance	\$ (7,155,816)	\$ (7,539,943)	\$ (7,546,887)	\$ (7,811,964)	
Sale Of Ambulance	\$ -	\$ -	\$ -	\$ (15,000)	
Prov- Offload Nurse Program - Operating	\$ (450,600)	\$ (450,600)	\$ (450,665)	\$ (450,600)	
FCM Funding - Solar Project	\$ -	\$ -	\$ -	\$ (13,100)	
PCCP - Recoveries/Refunds	\$ (51,000)	\$ (47,000)	\$ (89,278)	\$ (47,000)	
<b>Total Operating Revenue</b>	<b>\$ (14,769,619)</b>	<b>\$ (15,285,970)</b>	<b>\$ (15,335,257)</b>	<b>\$ (15,731,520)</b>	<b>3%</b>
<b>Total Operating Expenditures</b>	<b>\$ 14,799,838</b>	<b>\$ 15,285,970</b>	<b>\$ 15,073,350</b>	<b>\$ 15,796,520</b>	<b>3%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 30,219</b>	<b>\$ -</b>	<b>\$ (261,906)</b>	<b>\$ 65,000</b>	
<b>Expenditures</b>					
<b>PCCP - Senior Management</b>					
Salaries	\$ 391,648	\$ 393,682	\$ 401,729	\$ 401,555	2%
Statutory Benefits	\$ 83,173	\$ 84,861	\$ 85,990	\$ 87,499	3%
Health Benefits	\$ 31,064	\$ 28,251	\$ 30,378	\$ 30,913	9%
<b>PCCP - Senior Management</b>	<b>\$ 505,885</b>	<b>\$ 506,794</b>	<b>\$ 518,097</b>	<b>\$ 519,968</b>	<b>3%</b>
<b>PCCP - Supervisors</b>					
Salaries	\$ 745,085	\$ 745,193	\$ 767,449	\$ 846,458	14%
Statutory Benefits	\$ 157,480	\$ 163,854	\$ 162,380	\$ 182,475	11%
Health Benefits	\$ 61,411	\$ 69,890	\$ 70,630	\$ 79,657	14%
<b>PCCP - Supervisors</b>	<b>\$ 963,976</b>	<b>\$ 978,937</b>	<b>\$ 1,000,459</b>	<b>\$ 1,108,590</b>	<b>13%</b>
<b>PCCP - Administrative Support</b>					
Salaries	\$ 226,931	\$ 246,623	\$ 241,701	\$ 294,688	19%
Statutory Benefits	\$ 54,107	\$ 55,991	\$ 58,801	\$ 63,751	14%
Health Benefits	\$ 30,730	\$ 32,549	\$ 31,437	\$ 38,087	17%
<b>PCCP - Administrative Support</b>	<b>\$ 311,769</b>	<b>\$ 335,163</b>	<b>\$ 331,940</b>	<b>\$ 396,526</b>	<b>18%</b>



## Peterborough County/City Paramedics (PCCP)

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>PCCP - Administrative Expenses</b>					
PCCP - Admin Com. Earnings Premium	\$ 30,000	\$ 30,000	\$ 51,499	\$ 40,000	
Non Capital Acquisitions	\$ 5,000	\$ 6,000	\$ 9,157	\$ 6,000	
Advertising	\$ 1,000	\$ 1,000	\$ 270	\$ 1,000	
Havelock Jamboree Expenditures	\$ 500	\$ 500	\$ 344	\$ 500	
IT Hardware	\$ 18,700	\$ 87,800	\$ 91,483	\$ 24,940	
Software	\$ 95,354	\$ 95,354	\$ 83,113	\$ 92,465	
Legal	\$ 45,000	\$ 40,000	\$ 39,680	\$ 45,000	
Postage	\$ 1,000	\$ 500	\$ 325	\$ 500	
Photo Copies	\$ 15,000	\$ 12,000	\$ 6,216	\$ 9,000	
Subscriptions	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	
Office Supplies	\$ 19,000	\$ 17,000	\$ 18,089	\$ 17,000	
Telephone	\$ 1,800	\$ 1,800	\$ 6,353	\$ 10,020	
Public Relations	\$ 13,000	\$ 13,000	\$ 12,373	\$ 13,000	
Criminal Background Checks	\$ 500	\$ 500	\$ 420	\$ 500	
Audit	\$ 14,075	\$ 14,360	\$ 12,050	\$ 13,860	
PCCP - Interest & Penalties	\$ -	\$ -	\$ 647	\$ 500	
Consultant Fees	\$ 15,000	\$ 10,000	\$ 2,073	\$ 10,000	
Courier/Fax	\$ 2,600	\$ 2,600	\$ 2,318	\$ 2,600	
TV	\$ 1,500	\$ 1,500	\$ 1,176	\$ -	
GIS Tracking	\$ 15,000	\$ 20,000	\$ 17,988	\$ 20,200	
Offload Nurse Program - Operating	\$ 450,600	\$ 450,600	\$ 452,456	\$ 450,600	
Accommodations	\$ 10,000	\$ 10,000	\$ 6,437	\$ 9,000	
Conventions	\$ 10,900	\$ 12,000	\$ 6,948	\$ 10,000	
Training	\$ 14,200	\$ 10,000	\$ 9,718	\$ 10,000	
Meals	\$ 10,000	\$ 8,000	\$ 4,116	\$ 5,000	
Memberships	\$ 3,800	\$ 4,000	\$ 4,664	\$ 4,500	
Mileage/Car Rental	\$ 1,600	\$ 1,600	\$ 384	\$ 800	
Employee Assistance Plan	\$ 1,000	\$ 1,000	\$ 656	\$ 1,000	
PCCP - Parking	\$ 384	\$ 384	\$ 303	\$ 300	
Billable/Recoverable Expenses	\$ -	\$ -	\$ 65	\$ -	
Public Access Defib. (PAD) Program	\$ 5,000	\$ 4,000	\$ 4,447	\$ 4,000	
Honour Guard	\$ 3,000	\$ 3,000	\$ -	\$ 3,000	
Internal Transfer - General Admin.	\$ 267,175	\$ 223,968	\$ 223,968	\$ 266,965	
<b>PCCP - Administrative Expenses</b>	<b>\$ 1,072,688</b>	<b>\$ 1,083,466</b>	<b>\$ 1,069,737</b>	<b>\$ 1,073,250</b>	<b>-1%</b>

## Peterborough County/City Paramedics (PCCP)

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>P1 FT Salaries &amp; Benefits</b>					
Salaries	\$ 3,778,483	\$ 3,895,131	\$ 3,625,863	\$ 3,949,454	1%
Statutory Benefits	\$ 874,768	\$ 897,049	\$ 850,468	\$ 923,472	3%
Health Benefits	\$ 386,159	\$ 389,004	\$ 377,653	\$ 416,649	7%
<b>P1 FT Salaries &amp; Benefits</b>	<b>\$ 5,039,409</b>	<b>\$ 5,181,184</b>	<b>\$ 4,853,984</b>	<b>\$ 5,289,575</b>	<b>2%</b>
<b>P2 FT Salaries &amp; Benefits</b>					
Salaries	\$ 1,164,725	\$ 1,218,813	\$ 1,097,627	\$ 1,268,536	4%
Statutory Benefits	\$ 260,815	\$ 269,999	\$ 267,943	\$ 301,118	12%
Health Benefits	\$ 109,756	\$ 105,749	\$ 95,855	\$ 122,008	15%
<b>P2 FT Salaries &amp; Benefits</b>	<b>\$ 1,535,295</b>	<b>\$ 1,594,561</b>	<b>\$ 1,461,424</b>	<b>\$ 1,691,662</b>	<b>6%</b>
<b>P1 PT Salaries &amp; Benefits</b>					
Salaries	\$ 2,212,634	\$ 2,313,497	\$ 2,518,406	\$ 2,381,283	3%
Statutory Benefits	\$ 335,451	\$ 297,223	\$ 430,694	\$ 322,908	9%
Health Benefits	\$ 251,643	\$ 264,364	\$ 312,563	\$ 300,563	14%
<b>P1 PT Salaries &amp; Benefits</b>	<b>\$ 2,799,729</b>	<b>\$ 2,875,084</b>	<b>\$ 3,261,662</b>	<b>\$ 3,004,754</b>	<b>5%</b>
<b>P2 PT Salaries &amp; Benefits</b>					
Salaries	\$ 244,754	\$ 267,880	\$ 252,479	\$ 220,823	-18%
Statutory Benefits	\$ 41,512	\$ 32,610	\$ 20,602	\$ 27,182	-17%
Health Benefits	\$ 25,212	\$ 33,371	\$ 32,135	\$ 29,032	-13%
<b>P2 PT Salaries &amp; Benefits</b>	<b>\$ 311,478</b>	<b>\$ 333,861</b>	<b>\$ 305,216</b>	<b>\$ 277,037</b>	<b>-17%</b>
<b>Other Operation Paramedic Costs</b>					
Advertisements - Jobs	\$ 1,000	\$ 1,000	\$ -	\$ 500	
Mobile Devices	\$ -	\$ -	\$ 11,773	\$ 12,500	
Health And Safety Supplies	\$ 20,000	\$ 20,000	\$ 10,885	\$ 20,000	
Cell Phones/Pagers	\$ 30,100	\$ 25,000	\$ 916	\$ -	
Telephone - Voice Mail	\$ 24,300	\$ 24,100	\$ 35,950	\$ 31,800	
Internet	\$ 100	\$ 100	\$ -	\$ -	
Training Costs	\$ 15,000	\$ 15,000	\$ 12,965	\$ 15,000	
Meals - Offload	\$ 1,100	\$ 1,100	\$ 1,726	\$ 1,500	
Meals	\$ 11,000	\$ 12,000	\$ 10,767	\$ 12,000	
Professional Fees	\$ 6,700	\$ 7,500	\$ 5,134	\$ 7,500	
Kilometer Pay	\$ 1,000	\$ 1,000	\$ -	\$ 500	
Employee Assistance Plan	\$ 3,000	\$ 3,000	\$ 2,934	\$ 3,000	
Purchase Staff Uniforms	\$ 79,600	\$ 75,000	\$ 66,489	\$ 75,000	
<b>Other Operation Paramedic Costs</b>	<b>\$ 192,900</b>	<b>\$ 184,800</b>	<b>\$ 159,539</b>	<b>\$ 179,300</b>	<b>-3%</b>



## Peterborough County/City Paramedics (PCCP)

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>PCCP Vehicles/Insurance</b>					
Vehicle Maintenance And Repair	\$ 172,600	\$ 172,600	\$ 165,939	\$ 172,600	
Tires And Tire Repairs	\$ 10,000	\$ 10,000	\$ 9,035	\$ 12,000	
Malpractice And Liability Insurance	\$ 102,840	\$ 107,600	\$ 95,036	\$ 57,027	
Vehicle And Property Insurance	\$ 42,060	\$ 54,400	\$ 50,363	\$ 38,396	
Licenses	\$ 5,500	\$ 5,500	\$ 4,741	\$ 5,500	
Ambulance - Solar Panel Project	\$ -	\$ -	\$ 18,467	\$ 10,000	
Vehicle Fuel	\$ 250,000	\$ 245,000	\$ 246,627	\$ 250,000	
<b>PCCP Vehicles/Insurance</b>	<b>\$ 583,000</b>	<b>\$ 595,100</b>	<b>\$ 590,207</b>	<b>\$ 545,523</b>	<b>-8%</b>
<b>Patient Care Equipment &amp; Supplies</b>					
Equipment Maintenance/Repair	\$ 58,800	\$ 60,000	\$ 40,818	\$ 55,000	
Equipment Repair	\$ 3,500	\$ -	\$ -	\$ -	
Drugs	\$ 58,200	\$ 58,200	\$ 69,233	\$ 63,000	
Pandemic Supplies	\$ 12,900	\$ 10,000	\$ 13,534	\$ 10,000	
Medical Disposable Supplies	\$ 160,000	\$ 175,000	\$ 195,027	\$ 190,000	
Medical Non Disposable Equipment	\$ 65,000	\$ 55,000	\$ 28,384	\$ 45,000	
Laundry & Bedding	\$ 83,355	\$ 85,000	\$ 93,220	\$ 85,000	
Oxygen And Other Gases	\$ 25,000	\$ 25,000	\$ 20,770	\$ 23,000	
<b>Patient Care Equipment &amp; Supplies</b>	<b>\$ 466,755</b>	<b>\$ 468,200</b>	<b>\$ 460,985</b>	<b>\$ 471,000</b>	<b>1%</b>
<b>Cross Border Billings</b>					
Cross Border Billings	\$ 50,000	\$ 50,000	\$ -	\$ 35,000	
<b>Cross Border Billings</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 35,000</b>	<b>-30%</b>
<b>Peterborough Facility</b>					
Janitorial Service - Other	\$ 1,000	\$ 1,000	\$ 285	\$ 1,000	
Janitorial Service	\$ 95,000	\$ 80,000	\$ 87,774	\$ 105,000	
Snow Removal	\$ 17,000	\$ 15,000	\$ 12,391	\$ 18,000	
Repairs & Maintenance	\$ 46,700	\$ 55,000	\$ 50,112	\$ 70,000	
Janitorial Supplies	\$ 8,500	\$ 5,500	\$ 8,382	\$ 10,000	
Telephone	\$ 200	\$ 2,200	\$ 97	\$ -	
Energy Retrofit/Upgrades	\$ -	\$ 4,500	\$ 2,296	\$ 17,500	
Waste Disposal	\$ 7,500	\$ 6,500	\$ 6,151	\$ 6,500	
Hydro And Water	\$ 47,400	\$ 45,000	\$ 46,361	\$ 45,000	
Insurance	\$ 5,010	\$ 4,800	\$ 4,655	\$ 4,811	
Security	\$ 2,500	\$ 2,500	\$ 374	\$ 2,500	
Managed Network	\$ 16,100	\$ 9,000	\$ 10,132	\$ 8,418	
Heat	\$ 20,200	\$ 15,000	\$ 11,626	\$ 15,000	
Rent/Lease	\$ 401,500	\$ 401,500	\$ 401,500	\$ 401,500	
<b>Peterborough Facility</b>	<b>\$ 668,610</b>	<b>\$ 647,500</b>	<b>\$ 642,135</b>	<b>\$ 705,229</b>	<b>9%</b>



## Peterborough County/City Paramedics (PCCP)

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Lakefield Facility</b>					
Janitorial Service - Other	\$ 500	\$ 500	\$ 244	\$ 510	
Janitorial Service	\$ 28,000	\$ 28,000	\$ 26,593	\$ 33,600	
Snow Removal	\$ 8,500	\$ 8,500	\$ 3,358	\$ 10,200	
Repairs And Maintenance	\$ 15,000	\$ 15,000	\$ 18,453	\$ 15,000	
Telephone	\$ 3,800	\$ 2,500	\$ 3,534	\$ 1,000	
Energy Retrofit/Upgrades	\$ -	\$ 4,500	\$ -	\$ 2,500	
Waste Disposal	\$ 4,500	\$ 4,000	\$ 1,900	\$ 4,000	
Hydro And Water	\$ 9,200	\$ 9,200	\$ 8,819	\$ 9,200	
Insurance	\$ 50	\$ 50	\$ 23	\$ -	
Managed Network	\$ 3,600	\$ 3,000	\$ 940	\$ 1,044	
Heat	\$ 4,800	\$ 4,500	\$ 3,793	\$ 4,500	
<b>Lakefield Facility</b>	<b>\$ 77,950</b>	<b>\$ 79,750</b>	<b>\$ 67,658</b>	<b>\$ 81,554</b>	<b>2%</b>
<b>Apsley Facility</b>					
Janitorial Service - Other	\$ 500	\$ 500	\$ 1,006	\$ 510	
Janitorial Service	\$ 7,500	\$ 7,500	\$ 4,494	\$ 9,000	
Repairs And Maintenance	\$ 12,500	\$ 12,500	\$ 11,712	\$ 27,000	
Telephone	\$ 3,200	\$ 2,500	\$ 2,328	\$ 1,000	
Energy Retrofit/Upgrades	\$ -	\$ 4,500	\$ 174	\$ 2,500	
Waste Disposal	\$ 1,600	\$ 2,000	\$ 542	\$ 2,000	
Hydro And Water	\$ 7,200	\$ 6,500	\$ 5,839	\$ 6,500	
Insurance	\$ 400	\$ 400	\$ 528	\$ 994	
Managed Network	\$ 3,600	\$ 2,800	\$ 1,343	\$ 1,320	
Heat	\$ 7,500	\$ 7,500	\$ 5,446	\$ 7,500	
Rent/Lease	\$ 35,845	\$ 35,845	\$ 35,845	\$ 35,845	
<b>Apsley Facility</b>	<b>\$ 79,845</b>	<b>\$ 82,545</b>	<b>\$ 69,255</b>	<b>\$ 94,169</b>	<b>14%</b>
<b>Norwood Facility</b>					
Janitorial Service - Other	\$ 500	\$ 600	\$ 224	\$ 600	
Janitorial Service	\$ 25,000	\$ 25,000	\$ 23,392	\$ 30,000	
Energy Retrofit/Upgrades	\$ -	\$ 4,500	\$ 2,946	\$ 2,500	
Repairs And Maintenance	\$ 6,000	\$ 10,000	\$ 14,048	\$ 10,000	
Telephone	\$ 4,100	\$ 3,500	\$ 4,464	\$ 1,000	
Waste Management	\$ 4,500	\$ 4,000	\$ 1,658	\$ 4,000	
Hydro	\$ 8,300	\$ 3,000	\$ 8,761	\$ 11,000	
Insurance	\$ 50	\$ 50	\$ 23	\$ -	
Managed Network	\$ 5,100	\$ 3,000	\$ 1,221	\$ 1,356	
Heat	\$ 2,000	\$ 2,000	\$ 1,563	\$ 2,000	
Rent/Lease	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	
<b>Norwood Facility</b>	<b>\$ 68,050</b>	<b>\$ 68,150</b>	<b>\$ 70,799</b>	<b>\$ 74,956</b>	<b>10%</b>



## Peterborough County/City Paramedics (PCCP)

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Buckhorn Facility</b>					
Janitorial Service	\$ -	\$ 6,000	\$ 3,133	\$ 7,200	
Janitorial Service - Other	\$ -	\$ -	\$ 81	\$ -	
Repairs And Maintenance	\$ -	\$ 12,000	\$ 8,987	\$ 16,000	
Telephone	\$ -	\$ 200	\$ 93	\$ 210	
Energy Retrofit/Upgrades	\$ -	\$ 2,000	\$ -	\$ 2,500	
Hydro	\$ -	\$ 2,000	\$ 2,202	\$ 2,000	
Insurance	\$ -	\$ 500	\$ 146	\$ 584	
Managed Network	\$ -	\$ 2,500	\$ 712	\$ 1,200	
Heat	\$ -	\$ -	\$ -	\$ -	
<b>Buckhorn Facility</b>	<b>\$ -</b>	<b>\$ 25,200</b>	<b>\$ 15,354</b>	<b>\$ 29,694</b>	<b>18%</b>
<b>Clonsilla Facility</b>					
Janitorial Service - Other	\$ 180	\$ 500	\$ 1,277	\$ 500	
Janitorial Service	\$ 9,001	\$ 20,000	\$ 17,344	\$ 24,000	
Snow Removal	\$ -	\$ 13,000	\$ 7,652	\$ 13,000	
Repairs And Maintenance	\$ 2,160	\$ 5,000	\$ 11,261	\$ 25,000	
Telephone	\$ 1,476	\$ 2,500	\$ -	\$ -	
Energy Retrofit/Upgrades	\$ -	\$ 2,500	\$ -	\$ 2,500	
Waste Management	\$ 1,620	\$ 2,500	\$ 1,444	\$ 2,500	
Hydro	\$ 2,988	\$ 8,000	\$ 10,289	\$ 8,000	
Insurance	\$ 18	\$ 55	\$ -	\$ -	
Managed Network	\$ 1,836	\$ 2,500	\$ 1,220	\$ 1,440	
Heat	\$ 720	\$ 5,500	\$ 3,776	\$ 5,500	
Rent/Lease	\$ 52,500	\$ 133,620	\$ 140,636	\$ 136,292	
<b>Clonsilla Facility</b>	<b>\$ 72,499</b>	<b>\$ 195,675</b>	<b>\$ 194,898</b>	<b>\$ 218,732</b>	<b>12%</b>



**Peterborough County/City  
Paramedics (PCCP)**

**2018 Budget**

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
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**Tangible Capital Assets (TCA)**

**Revenue**

City Ptbo - Ambulance	\$ (424,715)	\$ (472,975)	\$ (467,143)	\$ (464,083)	
Tax Requirement - Capital	\$ (303,534)	\$ (303,025)	\$ (303,025)	\$ (327,598)	
Capital Recover Revenues	\$ (100,000)	\$ -	\$ -	\$ -	
Development Charges Earned	\$ -	\$ (35,000)	\$ (35,000)	\$ -	
<b>Total TCA Revenue</b>	<b>\$ (828,249)</b>	<b>\$ (811,000)</b>	<b>\$ (805,168)</b>	<b>\$ (791,681)</b>	<b>-2%</b>

<b>Total TCA Disbursements</b>	<b>\$ 632,945</b>	<b>\$ 653,187</b>	<b>\$ 831,624</b>	<b>\$ 667,850</b>	<b>2%</b>
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<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (195,304)</b>	<b>\$ (157,813)</b>	<b>\$ 26,456</b>	<b>\$ (123,831)</b>	<b>-22%</b>
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**Disbursements**

**PCCP Vehicles**

Capital Vehicles	\$ 405,723	\$ 573,104	\$ 562,243	\$ 499,377	
<b>PCCP Vehicles</b>	<b>\$ 405,723</b>	<b>\$ 573,104</b>	<b>\$ 562,243</b>	<b>\$ 499,377</b>	<b>-13%</b>

**Patient Care Equipment & Supplies**

Capital Equipment	\$ 8,000	\$ -	\$ 15,220	\$ 11,800	
<b>Patient Care Equipment &amp; Supplies</b>	<b>\$ 8,000</b>	<b>\$ -</b>	<b>\$ 15,220</b>	<b>\$ 11,800</b>	<b>0%</b>

**Peterborough Facility**

Capital Expense - Buildings	\$ -	\$ 26,000	\$ 23,349	\$ 8,500	
<b>Peterborough Facility</b>	<b>\$ -</b>	<b>\$ 26,000</b>	<b>\$ 23,349</b>	<b>\$ 8,500</b>	<b>-67%</b>

**Clonsilla Facility**

Capital Exp - Equipment	\$ 100,000	\$ 54,545	\$ 61,128	\$ 21,000	
<b>Clonsilla Facility</b>	<b>\$ 100,000</b>	<b>\$ 54,545</b>	<b>\$ 61,128</b>	<b>\$ 21,000</b>	<b>-61%</b>

<b>Amortization</b>	<b>\$ 632,945</b>	<b>\$ 653,187</b>	<b>\$ 735,649</b>	<b>\$ 667,850</b>	<b>2%</b>
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<b>TCA Clearing</b>	<b>\$ (513,723)</b>	<b>\$ (653,649)</b>	<b>\$ (525,509)</b>	<b>\$ (540,677)</b>	<b>-17%</b>
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<b>Gain or Loss on TCA Disposal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (40,456)</b>	<b>\$ -</b>	<b>0%</b>
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**Peterborough County/City  
Paramedics (PCCP)**

**2018 Budget**

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Change In Accumulated Surplus</b>					
Contrib. From Reserve - Ambulance - Shared	\$ (344,461)	\$ (546,763)	\$ (583,381)	\$ (540,677)	
Contrib. From Reserve - L.S.R. - Capital	\$ (30,218)	\$ (19,545)	\$ -	\$ -	
Contrib. From Reserve	\$ -	\$ -	\$ -	\$ (65,000)	
<b>Total Transfers from Reserves</b>	<b>\$ (374,679)</b>	<b>\$ (566,308)</b>	<b>\$ (583,381)</b>	<b>\$ (605,677)</b>	<b>7%</b>
Contribution To Reserve - Capital	\$ 11,286	\$ 12,189	\$ 12,189	\$ 13,164	
Contribution To Reserve - Capital	\$ 460,438	\$ 506,482	\$ 506,482	\$ 557,130	
Contribution To Reserve - Capital	\$ 137,170	\$ 150,887	\$ 150,887	\$ 162,958	
Contribution To Reserve	\$ 50,094	\$ 54,101	\$ 54,101	\$ 58,429	
<b>Total Transfers to Reserves</b>	<b>\$ 658,988</b>	<b>\$ 723,659</b>	<b>\$ 723,659</b>	<b>\$ 791,681</b>	<b>9%</b>
<b>Net transfers to and (from) Reserves</b>	<b>\$ 284,309</b>	<b>\$ 157,351</b>	<b>\$ 140,278</b>	<b>\$ 186,004</b>	<b>18%</b>
Change in TCA	\$ (119,222)	\$ 462	\$ (169,684)	\$ (127,173)	
<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ (119,222)</b>	<b>\$ 462</b>	<b>\$ (169,684)</b>	<b>\$ (127,173)</b>	<b>-27627%</b>
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ 165,087</b>	<b>\$ 157,813</b>	<b>\$ (29,405)</b>	<b>\$ 58,831</b>	<b>-63%</b>
<b>Total PCCP Revenue</b>	<b>\$ (15,972,549)</b>	<b>\$ (16,663,278)</b>	<b>\$ (16,723,806)</b>	<b>\$ (17,128,878)</b>	<b>3%</b>
<b>Total PCCP Expenditures</b>	<b>\$ 15,972,549</b>	<b>\$ 16,663,278</b>	<b>\$ 16,458,949</b>	<b>\$ 17,128,878</b>	<b>3%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (264,856)</b>	<b>\$ -</b>	
<b>- Tax Requirement Analysis</b>					
- Tax Requirement	\$ (3,250,277)	\$ (3,324,169)		\$ (3,390,628)	
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 152,015	\$ 73,892		\$ 66,459	





## Peterborough County/City Paramedics (PCCP) 2018 Budget

	<b>Budget 2018</b>	<b>Budget Notes 2018</b>
<b>Operating</b>		
<b>Revenue</b>		
City Ptbo - Ambulance	\$ (4,321,641)	Funding formula updated for population changes based on 2016 census
Prov- Offload Nurse Program - Operating	\$ (450,600)	funding for Offload Nurse Program costs
PCCP - Recoveries/Refunds	\$ (47,000)	Recovery of costs from Fleming College for student proctoring
<b>Expenditures</b>		
<b>PCCP - Administrative Expenses</b>		
IT Hardware	\$ 24,940	computers per replacement schedule \$13,675, peripherals \$2825, Managed DataLocker USB media \$440; staff mobile devices \$5,000; vehicle mobile devices \$3,000
Software	\$ 92,465	Annual support, hosting and licensing for various software including Time Manager, iMedic, InterDev, Ballyhoo, MS Licenses, Adobe
Legal	\$ 45,000	Increase due to increasing discrimination claims and union grievances
Audit	\$ 13,860	includes \$10,000 for financial audit fees set with RFP in 2017
GIS Tracking	\$ 20,200	annual software fees and licensing for ambulance tracking and wi-fi in supervisory vehicles
Offload Nurse Program - Operating	\$ 450,600	funded by Ministry of Health
Internal Transfer - General Admin.	\$ 266,965	portion of costs for Finance and HR staff time
<b>Other Operation Paramedic Costs</b>		
Telephone - Voice Mail	\$ 31,800	Dispatch service
<b>Peterborough Facility</b>		
Janitorial Service	\$ 105,000	increase due to minimum wage changes
Snow Removal	\$ 18,000	increase due to minimum wage changes
Repairs & Maintenance	\$ 70,000	Includes increase for minimum wage changes; panic bar \$1,500, re-key locks \$5,500 (\$7,000 funded by reserve)
Energy Retrofit/Upgrades	\$ 17,500	LED Lighting at Armour Road (all funded by reserve)
<b>Lakefield Facility</b>		
Janitorial Service	\$ 33,600	increase due to minimum wage changes
Snow Removal	\$ 10,200	increase due to minimum wage changes



## Peterborough County/City Paramedics (PCCP) 2018 Budget

	<b>Budget 2018</b>	<b>Budget Notes 2018</b>
<b>Apsley Facility</b>		
Repairs And Maintenance	\$ 27,000	Includes roof replacement \$12,000 (\$14,500 funded by reserve)
<b>Buckhorn Facility</b>		
Repairs And Maintenance	\$ 16,000	Includes exterior stairs replacement \$9,000, air conditioning system \$7,000 (\$6,000 funded from reserve)
<b>Clonsilla Facility</b>		
Repairs And Maintenance	\$ 25,000	Includes \$15,000 asphalt repairs, \$5,000 garage temp exhaust fan (\$20,000 funded by reserves)
Rent/Lease	\$ 136,292	Increased per CPI estimate of 2%
<b>Tangible Capital Assets (TCA)</b>		
<b>PCCP Vehicles</b>		
Capital Vehicles	\$ 499,377	3 ambulances with power stretchers \$166,459 each (all funded by reserve)
<b>Patient Care Equipment &amp; Supplies</b>		
Capital Equipment	\$ 11,800	RA Advance Skill Trainer \$5,900, RA Advance Trainer \$5,900 (all funded by reserve)
<b>Peterborough Facility</b>		
Capital Expense - Buildings	\$ 8,500	Card reader panel \$8,500 (funded by reserve)
<b>Clonsilla Facility</b>		
Capital Exp - Equipment	\$ 21,000	Roof top access ladder \$6,000, generator \$15,000 (all funded by reserve)
<b>Change In Accumulated Surplus</b>		
Contrib. From Reserve - Ambulance - Shared	\$ (540,677)	PCCP reserve: 3 ambulances with power stretchers \$166,459 each, RA Advance Skill Trainer \$5,900, RA Advance Trainer \$5,900, Card Reader panel for Armour Road \$8,500, Clonsilla roof top access ladder \$6,000, Clonsilla generator \$15,000
Contrib. From Reserve	\$ (65,000)	PCCP reserve: Armour Road panic door bar \$1,500, Armour Road re-keying \$5,500, Armour Road LED lighting \$17,500, Apsley roof \$12,000, Apsley Repairs \$2,500, Buckhorn repairs \$6,000; Gen Working Funds reserve: Clonsilla repairs \$20,000

## Peterborough County/City Shared Services

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Provincial Offences Act (POA)</b>					
Total POA Revenue	\$ (86,100)	\$ -	\$ -	\$ -	0%
Total POA Expenditures	\$ 86,100	\$ -	\$ -	\$ -	0%
Total Net Operating (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	
<b>Social Services</b>					
Total Social Services Revenue	\$ (1,340,088)	\$ (1,136,427)	\$ (1,136,427)	\$ (1,267,889)	12%
Total Social Services Expenditures	\$ 1,340,088	\$ 1,174,677	\$ 1,136,427	\$ 1,306,189	11%
Total Net Operating (Surplus) Deficit	\$ -	\$ 38,250	\$ -	\$ 38,300	
<b>Child Care</b>					
Total Child Care Revenue	\$ (500,632)	\$ (526,163)	\$ (526,163)	\$ (568,667)	8%
Total Child Services Expenditures	\$ 500,632	\$ 526,163	\$ 526,163	\$ 568,667	8%
Total Net Operating (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	
<b>Social Housing</b>					
Total Social Housing Revenue	\$ (5,629,752)	\$ (5,793,770)	\$ (5,793,770)	\$ (5,831,345)	1%
Total Social Housing Expenditures	\$ 5,656,427	\$ 5,778,245	\$ 5,778,195	\$ 5,815,820	1%
Total Net Operating (Surplus) Deficit	\$ 26,675	\$ (15,525)	\$ (15,575)	\$ (15,525)	
<b>Change In Accumulated Surplus</b>					
Total Transfers from Reserves	\$ (110,000)	\$ (106,050)	\$ (106,050)	\$ (106,100)	0%
Total Transfers from Reserves	\$ 83,325	\$ 83,325	\$ 83,325	\$ 83,325	0%
Total Transfers from Reserves	\$ (26,675)	\$ (22,725)	\$ (22,725)	\$ (22,775)	0%
Total Transfers from Reserves	\$ (26,675)	\$ (22,725)	\$ (22,725)	\$ (22,775)	0%
Total Transfers from Reserves	\$ (26,675)	\$ (22,725)	\$ (22,725)	\$ (22,775)	0%
Total Shared Services Revenue	\$ (7,666,572)	\$ (7,562,410)	\$ (7,562,411)	\$ (7,774,001)	3%
Total Shared Services Expenditures	\$ 7,666,572	\$ 7,562,410	\$ 7,524,110	\$ 7,774,001	3%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (38,301)	\$ -	
<b>- Tax Requirement Analysis</b>					
- Tax Requirement	\$ (6,861,301)	\$ (6,727,266)		\$ (7,084,127)	
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 146,656	\$ (134,035)		\$ 356,861	

## Peterborough County/City Shared Services

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Provincial Offences Act (POA)</b>					
Tax Requirement - POA	\$ 609,171	\$ 729,094	\$ 729,094	\$ 583,774	
Fines POA	\$ (695,271)	\$ (729,094)	\$ (729,094)	\$ (583,774)	
<b>Total POA Revenue</b>	<b>\$ (86,100)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
POA Expenditures	\$ 86,100	\$ -	\$ -	\$ -	
<b>Total POA Expenditures</b>	<b>\$ 86,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Social Services</b>					
Tax Requirement - Social Services	\$ (1,340,088)	\$ (1,136,427)	\$ (1,136,427)	\$ (1,267,889)	
<b>Total Social Services Revenue</b>	<b>\$ (1,340,088)</b>	<b>\$ (1,136,427)</b>	<b>\$ (1,136,427)</b>	<b>\$ (1,267,889)</b>	<b>12%</b>
<b>Total Social Services Expenditures</b>	<b>\$ 1,340,088</b>	<b>\$ 1,174,677</b>	<b>\$ 1,136,427</b>	<b>\$ 1,306,189</b>	<b>11%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ 38,250</b>	<b>\$ -</b>	<b>\$ 38,300</b>	
<b>Child Care</b>					
Tax Requirement - Child Care	\$ (500,632)	\$ (526,163)	\$ (526,163)	\$ (568,667)	
<b>Total Child Care Revenue</b>	<b>\$ (500,632)</b>	<b>\$ (526,163)</b>	<b>\$ (526,163)</b>	<b>\$ (568,667)</b>	<b>8%</b>
<b>Total Child Services Expenditures</b>	<b>\$ 500,632</b>	<b>\$ 526,163</b>	<b>\$ 526,163</b>	<b>\$ 568,667</b>	<b>8%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Social Housing</b>					
Tax Requirement - Social Housing	\$ (5,629,752)	\$ (5,793,770)	\$ (5,793,770)	\$ (5,831,345)	
<b>Total Social Housing Revenue</b>	<b>\$ (5,629,752)</b>	<b>\$ (5,793,770)</b>	<b>\$ (5,793,770)</b>	<b>\$ (5,831,345)</b>	<b>1%</b>
<b>Total Social Housing Expenditures</b>	<b>\$ 5,656,427</b>	<b>\$ 5,778,245</b>	<b>\$ 5,778,195</b>	<b>\$ 5,815,820</b>	<b>1%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 26,675</b>	<b>\$ (15,525)</b>	<b>\$ (15,575)</b>	<b>\$ (15,525)</b>	

## Peterborough County/City Shared Services 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Change In Accumulated Surplus</b>					
Social Services Contribution from Reserve	\$ -	\$ (38,250)	\$ (38,250)	\$ (38,300)	
Housing Contribution From Reserve	\$ (110,000)	\$ (67,800)	\$ (67,800)	\$ (67,800)	
<b>Total Transfers from Reserves</b>	<b>\$ (110,000)</b>	<b>\$ (106,050)</b>	<b>\$ (106,050)</b>	<b>\$ (106,100)</b>	<b>0%</b>
Contribution To Reserve - Social Housing	\$ 83,325	\$ 83,325	\$ 83,325	\$ 83,325	
<b>Total Transfers from Reserves</b>	<b>\$ 83,325</b>	<b>\$ 83,325</b>	<b>\$ 83,325</b>	<b>\$ 83,325</b>	<b>0%</b>
<b>Total Transfers from Reserves</b>	<b>\$ (26,675)</b>	<b>\$ (22,725)</b>	<b>\$ (22,725)</b>	<b>\$ (22,775)</b>	<b>0%</b>
<b>Total Transfers from Reserves</b>	<b>\$ (26,675)</b>	<b>\$ (22,725)</b>	<b>\$ (22,725)</b>	<b>\$ (22,775)</b>	<b>0%</b>
<b>Total Transfers from Reserves</b>	<b>\$ (26,675)</b>	<b>\$ (22,725)</b>	<b>\$ (22,725)</b>	<b>\$ (22,775)</b>	<b>0%</b>
<b>Total Shared Services Revenue</b>	<b>\$ (7,666,572)</b>	<b>\$ (7,562,410)</b>	<b>\$ (7,562,411)</b>	<b>\$ (7,774,001)</b>	<b>3%</b>
<b>Total Shared Services Expenditures</b>	<b>\$ 7,666,572</b>	<b>\$ 7,562,410</b>	<b>\$ 7,524,110</b>	<b>\$ 7,774,001</b>	<b>3%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (38,301)</b>	<b>\$ -</b>	

<b>- Tax Requirement Analysis</b>	<b>2016</b>	<b>2017</b>		<b>2018</b>
- Tax Requirement	\$ (6,861,301)	\$ (6,727,266)		\$ (7,084,127)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 146,656	\$ (134,035)		\$ 356,861



## Peterborough County/City Shared Services

### 2018 Budget

	<b>Budget 2018</b>	<b>Notes</b>
<b>Social Services</b>		
OW - Administration Expenses	\$ 1,306,189	Social Assistance \$1,050,666, Community Development Program \$217,223, Brock St. Capital \$38,300
<b>Social Housing</b>		
Social Housing - Non Profit Housing Providers	\$ 5,815,820	Housing \$5,748,020, Housing Capital \$67,800
<b>Change In Accumulated Surplus</b>		
Social Services Contribution from Reserve	\$ (38,300)	Brock St Capital \$38,300
Housing Contribution From Reserve	\$ (67,800)	Housing Capital \$67800



## Other Agencies 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018
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### Operating

#### Peterborough Public Health

Total Peterborough Health Revenue	\$ (847,241)	\$ (847,241)	\$ (848,330)	\$ (847,241)
Total Peterborough Public Health Expenditures	\$ 847,241	\$ 847,241	\$ 842,349	\$ 847,241
Total Net PPH Operating (Surplus) Deficit	\$ -	\$ -	\$ (5,981)	\$ -

#### Fairhaven

Total Fairhaven Revenue	\$ (1,158,034)	\$ (1,298,603)	\$ (1,298,603)	\$ (1,327,848)
Total Fairhaven Expenditures	\$ 1,158,034	\$ 1,298,603	\$ 1,298,603	\$ 1,327,848
Total Net Fairhaven Operating (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -

#### Change In Accumulated Surplus

Total Transfers from Reserves	\$ -	\$ -	\$ -	\$ -
Total Transfers to Reserves	\$ -	\$ -	\$ -	\$ -
Net Transfers to (from) Reserves	\$ -	\$ -	\$ -	\$ -
Change in Accum. Surplus Invested in TCA	\$ -	\$ -	\$ -	\$ -
Total Surplus to (Deficit from) Accum. Surplus	\$ -	\$ -	\$ -	\$ -

Total Gen. Administration Revenue	\$ (2,005,275)	\$ (2,145,844)	\$ (2,146,933)	\$ (2,175,089)
Total Gen. Administration Expenditures	\$ 2,005,275	\$ 2,145,844	\$ 2,140,952	\$ 2,175,089
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (5,981)	\$ -

- Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ (1,686,685)	\$ (1,827,254)		\$ (1,856,499)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ (974,678)	\$ 140,569		\$ 29,245



## Other Agencies

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018
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### Operating

#### Peterborough Public Health

Tax Requirement - PTBO Public Health	\$ (847,241)	\$ (847,241)	\$ (847,241)	\$ (847,241)
PTBO Heath Unit Recoveries	\$ -	\$ -	\$ (1,089)	\$ -
<b>Total Peterborough Health Revenue</b>	<b>\$ (847,241)</b>	<b>\$ (847,241)</b>	<b>\$ (848,330)</b>	<b>\$ (847,241)</b>
PTBO Public Health Operations	\$ 841,241	\$ 841,241	\$ 841,241	\$ 841,241
West Nile	\$ 6,000	\$ 6,000	\$ 1,108	\$ 6,000
<b>Total Peterborough Public Health Expenditures</b>	<b>\$ 847,241</b>	<b>\$ 847,241</b>	<b>\$ 842,349</b>	<b>\$ 847,241</b>
<b>Total Net PPH Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (5,981)</b>	<b>\$ -</b>

### Fairhaven

#### Revenue

Tax Requirement - Fairhaven	\$ (839,444)	\$ (980,013)	\$ (980,013)	\$ (1,009,258)
Fairhaven	\$ (318,590)	\$ (318,590)	\$ (318,590)	\$ (318,590)
<b>Total Fairhaven Revenue</b>	<b>\$ (1,158,034)</b>	<b>\$ (1,298,603)</b>	<b>\$ (1,298,603)</b>	<b>\$ (1,327,848)</b>

#### Expenditures

Fairhaven - Capital	\$ 99,982	\$ 104,021	\$ 104,021	\$ 108,223
Fairhaven - Operating	\$ 396,760	\$ 533,290	\$ 533,290	\$ 558,333
Fairhaven - Debenture Payments - Interest	\$ 168,997	\$ 137,841	\$ 137,841	\$ 105,262
Fairhaven - Debenture Payments - Principal	\$ 492,295	\$ 523,451	\$ 523,451	\$ 556,030
<b>Total Fairhaven Expenditures</b>	<b>\$ 1,158,034</b>	<b>\$ 1,298,603</b>	<b>\$ 1,298,603</b>	<b>\$ 1,327,848</b>
<b>Total Net Fairhaven Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Change In Accumulated Surplus

<b>Total Transfers from Reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Transfers to Reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Net Transfers to (from) Reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Gen. Administration Revenue</b>	<b>\$ (2,005,275)</b>	<b>\$ (2,145,844)</b>	<b>\$ (2,146,933)</b>	<b>\$ (2,175,089)</b>
<b>Total Gen. Administration Expenditures</b>	<b>\$ 2,005,275</b>	<b>\$ 2,145,844</b>	<b>\$ 2,140,952</b>	<b>\$ 2,175,089</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (5,981)</b>	<b>\$ -</b>

<b>- Tax Requirement Analysis</b>	<b>2016</b>	<b>2017</b>		<b>2018</b>
- Tax Requirement	\$ (1,686,685)	\$ (1,827,254)		\$ (1,856,499)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ (974,678)	\$ 140,569		\$ 29,245





## Other Agencies 2018 Budget

	<b>Budget</b>	<b>Notes</b>
	<b>2018</b>	
<hr/>		
<b>Operating</b>		
<b>Fairhaven</b>		
<b>Revenue</b>		
Fairhaven	\$ (318,590)	portion of debenture principal and interest
<b>Expenditures</b>		
Fairhaven - Debenture Payments - Interest	\$ 105,262	Debenture for Fairhaven rebuild in 2003; final payment in March 2021
Fairhaven - Debenture Payments - Principal	\$ 556,030	Debenture for Fairhaven rebuild in 2003; final payment in March 2021



## Lang Pioneer Village 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
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### Operating

#### Revenue

Total Operating Revenue	\$ (1,018,009)	\$ (1,019,878)	\$ (1,020,564)	\$ (1,085,255)	6%
Total Operating Expenditures	\$ 1,018,009	\$ 1,021,178	\$ 1,023,195	\$ 1,118,489	10%
Total Net Operating (Surplus) Deficit	\$ -	\$ 1,300	\$ 2,632	\$ 33,234	

#### Summer Labour Program Revenue

Total Summer Labour Program Revenue	\$ -	\$ -	\$ (15,574)	\$ -	
Total Summer Labour Program Expenditures	\$ -	\$ -	\$ 41,805	\$ -	
Total Net Operating (Surplus) Deficit	\$ -	\$ -	\$ 26,231	\$ -	

#### Expenditures

Museum F/T Labour & Benefits	\$ 394,437	\$ 418,734	\$ 427,107	\$ 459,299	10%
Museum P/T Labour & Benefits	\$ 295,168	\$ 304,184	\$ 299,020	\$ 339,069	11%
LPV Administrative Expenses	\$ 86,650	\$ 86,450	\$ 85,337	\$ 76,509	(11%)
Maintenance	\$ 57,800	\$ 65,500	\$ 62,912	\$ 64,200	(2%)
Cost Of Sales	\$ 30,800	\$ 36,000	\$ 42,235	\$ 38,000	6%
Village Misc. Expenses	\$ 36,030	\$ 30,510	\$ 26,265	\$ 30,104	(1%)
PCAHB Expenses	\$ -	\$ -	\$ 1,127	\$ 22,508	
Curatorial Expenses	\$ 1,800	\$ 1,800	\$ 1,985	\$ 2,300	28%
Events & Activities Expenses	\$ 61,573	\$ 24,250	\$ 26,312	\$ 29,250	21%
Advertising & Publicity	\$ 53,750	\$ 53,750	\$ 50,897	\$ 57,250	7%

#### Summer Labour Program Expenditures

Young Canada Works (CMA)	\$ -	\$ -	\$ 22,020	\$ -	0%
Canada Summer Jobs	\$ -	\$ -	\$ 12,654	\$ -	0%
Summer Exp.	\$ -	\$ -	\$ 7,131	\$ -	0%

### Tangible Capital Assets (TCA)

#### Revenue

Total TCA Revenue	\$ (54,300)	\$ (1,920,000)	\$ (1,811,836)	\$ (425,000)	(78%)
Total TCA Disbursements	\$ 34,650	\$ 34,650	\$ 94,697	\$ 142,000	310%
Total Net TCA (Surplus) Deficit	\$ (19,650)	\$ (1,885,350)	\$ (1,717,139)	\$ (283,000)	(85%)

#### Disbursements

LPV TCA	\$ 138,460	\$ 2,025,000	\$ 2,508,163	\$ 310,000	(85%)
Amortization	\$ 34,650	\$ 34,650	\$ 36,534	\$ 77,000	122%
TCA Clearing	\$ (138,460)	\$ (2,025,000)	\$ (2,450,000)	\$ (245,000)	(88%)
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	0%

## Lang Pioneer Village 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Change In Accumulated Surplus</b>					
Total Transfers from Reserves	\$ (84,160)	\$ (176,300)	\$ (313,687)	\$ (203,234)	15%
Total Transfers to Reserves	\$ -	\$ 70,000	\$ 70,000	\$ 285,000	307%
Net Transfers to (from) Reserves	\$ (84,160)	\$ (106,300)	\$ (243,687)	\$ 81,766	(177%)
Change in Accum. Surplus Invested in TCA	\$ 103,810	\$ 1,990,350	\$ 2,413,466	\$ 168,000	(92%)
Total Surplus to (Deficit from) Accum. Surplus	\$ 19,650	\$ 1,884,050	\$ 2,169,779	\$ 249,766	(87%)
<b>Total LPV Revenue</b>	<b>\$ (1,156,469)</b>	<b>\$ (3,116,178)</b>	<b>\$ (3,161,661)</b>	<b>\$ (1,713,489)</b>	<b>(45%)</b>
<b>Total LPV Expenditures</b>	<b>\$ 1,156,469</b>	<b>\$ 3,116,178</b>	<b>\$ 3,643,163</b>	<b>\$ 1,713,489</b>	<b>(45%)</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 481,503</b>	<b>\$ -</b>	

- Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ (784,436)	\$ (812,943)		\$ (895,268)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 3,697	\$ 28,507		\$ 82,325

## Lang Pioneer Village 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement - LPV - Operating	\$ (730,136)	\$ (742,943)	\$ (742,943)	\$ (835,268)	
Pioneer Village - Recoveries	\$ -	\$ -	\$ (1,853)	\$ -	
Pioneer Village - Workshop Revenues	\$ (4,000)	\$ (1,500)	\$ -	\$ -	
Pioneer Village - Gift Shop	\$ (35,000)	\$ (30,000)	\$ (32,300)	\$ (33,000)	
Pioneer Village - Food Booth Sales	\$ (14,000)	\$ (16,000)	\$ (18,125)	\$ (16,000)	
Pioneer Village - Print Shop	\$ (500)	\$ (500)	\$ (459)	\$ (500)	
Pioneer Village - General Store	\$ (6,500)	\$ (6,500)	\$ (11,401)	\$ (7,000)	
Pioneer Village - Keene Hotel	\$ (5,000)	\$ (5,000)	\$ (9,050)	\$ (6,000)	
Pioneer Village - Admissions	\$ (80,000)	\$ (95,000)	\$ (102,540)	\$ (95,000)	
Celebrate Ontario	\$ (36,073)	\$ (7,800)	\$ (5,418)	\$ (11,687)	
Museum Operating Grant	\$ (53,000)	\$ (53,000)	\$ (52,979)	\$ (53,000)	
RED - Rural Economic Development - Funding	\$ (20,000)	\$ -	\$ -	\$ -	
Pioneer Village - Event Sponsorship	\$ (10,000)	\$ (10,000)	\$ (3,000)	\$ -	
Pioneer Village - Facility Rental	\$ (2,000)	\$ (2,000)	\$ (120)	\$ (2,500)	
Pioneer Village - Church Rental	\$ (2,500)	\$ (2,500)	\$ (3,112)	\$ (2,500)	
Pioneer Village - PCAHB Rental	\$ -	\$ -	\$ -	\$ (18,000)	
Pioneer Village - Donations	\$ (3,000)	\$ (45,335)	\$ (35,339)	\$ (3,000)	
Youth Interpreter Program	\$ (1,800)	\$ (1,800)	\$ (1,925)	\$ (1,800)	
Raise the Barn Donations	\$ (14,500)	\$ -	\$ -	\$ -	
<b>Total Operating Revenue</b>	<b>\$ (1,018,009)</b>	<b>\$ (1,019,878)</b>	<b>\$ (1,020,564)</b>	<b>\$ (1,085,255)</b>	<b>3%</b>
<b>Total Operating Expenditures</b>	<b>\$ 1,018,009</b>	<b>\$ 1,021,178</b>	<b>\$ 1,023,195</b>	<b>\$ 1,118,489</b>	<b>10%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ 1,300</b>	<b>\$ 2,632</b>	<b>\$ 33,234</b>	
<b>Summer Labour Program Revenue</b>					
Summer Experience Program	\$ -	\$ -	\$ (2,979)	\$ -	
Young Canada Works - Canadian Museum Association	\$ -	\$ -	\$ (7,807)	\$ -	
Canada Summer Jobs	\$ -	\$ -	\$ (4,788)	\$ -	
<b>Total Summer Labour Program Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (15,574)</b>	<b>\$ -</b>	
<b>Total Summer Labour Program Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 41,805</b>	<b>\$ -</b>	
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 26,231</b>	<b>\$ -</b>	
<b>Expenditures</b>					
<b>Museum F/T Labour &amp; Benefits</b>					
Museum Labour	\$ 310,749	\$ 321,895	\$ 332,163	\$ 351,499	<b>9%</b>
Statutory Benefits	\$ 53,374	\$ 65,005	\$ 66,675	\$ 70,963	<b>9%</b>
Health Benefits	\$ 30,314	\$ 31,834	\$ 28,269	\$ 36,837	<b>16%</b>
<b>Museum F/T Labour &amp; Benefits</b>	<b>\$ 394,437</b>	<b>\$ 418,734</b>	<b>\$ 427,107</b>	<b>\$ 459,299</b>	<b>10%</b>

## Lang Pioneer Village 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Museum P/T Labour &amp; Benefits</b>					
Museum Labour	\$ 264,466	\$ 266,283	\$ 269,709	\$ 297,581	12%
Statutory Benefits	\$ 30,703	\$ 37,902	\$ 29,310	\$ 41,488	9%
<b>Museum P/T Labour &amp; Benefits</b>	<b>\$ 295,168</b>	<b>\$ 304,184</b>	<b>\$ 299,020</b>	<b>\$ 339,069</b>	<b>11%</b>
<b>LPV Administrative Expenses</b>					
Furn. Machine Rprs & Maintenance	\$ 500	\$ 500	\$ 4	\$ 250	
Advertising	\$ 500	\$ 500	\$ -	\$ 500	
Gift Shop Expense	\$ 1,500	\$ 1,750	\$ 1,320	\$ 1,750	
IT Hardware	\$ 2,700	\$ 2,000	\$ 2,053	\$ 4,925	
Software	\$ 3,800	\$ 3,200	\$ 521	\$ -	
Postage	\$ 1,500	\$ 2,000	\$ 1,179	\$ 1,500	
Photo Copies	\$ 5,500	\$ 5,000	\$ 5,841	\$ 4,000	
Office Supplies	\$ 2,000	\$ 2,500	\$ 1,943	\$ 2,200	
Telephone	\$ 8,000	\$ 6,500	\$ 6,114	\$ 8,600	
Mobile Devices	\$ -	\$ 1,200	\$ 957	\$ 1,050	
Police Record Check Fees	\$ 500	\$ 400	\$ 225	\$ 400	
Insurance	\$ 36,500	\$ 38,150	\$ 34,779	\$ 23,194	
Audit - Financial	\$ 1,800	\$ 1,000	\$ 1,701	\$ 1,750	
LPV - Interest & Penalties	\$ 250	\$ 400	\$ 654	\$ 400	
Courier\Fax	\$ 1,000	\$ 750	\$ 348	\$ 750	
Internet Access	\$ 4,900	\$ 4,500	\$ 6,503	\$ 7,440	
Accommodation	\$ 1,000	\$ 1,500	\$ 2,840	\$ 2,500	
Staff Development	\$ 5,000	\$ 5,000	\$ 6,153	\$ 5,500	
Meals	\$ 1,500	\$ 1,600	\$ 1,809	\$ 1,600	
Receptions	\$ 1,500	\$ 1,500	\$ 1,941	\$ 1,500	
Staff Travel/Car Rental	\$ 3,500	\$ 3,000	\$ 3,661	\$ 3,200	
Billable/Recoverable Expenses	\$ -	\$ -	\$ 103	\$ -	
Cash over/short	\$ -	\$ -	\$ (29)	\$ -	
Penny Rounding	\$ -	\$ -	\$ (9)	\$ -	
Bank Charges	\$ 3,200	\$ 3,500	\$ 4,723	\$ 3,500	
<b>LPV Administrative Expenses</b>	<b>\$ 86,650</b>	<b>\$ 86,450</b>	<b>\$ 85,337</b>	<b>\$ 76,509</b>	<b>(11%)</b>
<b>Maintenance</b>					
Grounds Maintenance	\$ 17,500	\$ 20,000	\$ 18,319	\$ 20,000	
Non Capital Acquisitions	\$ 500	\$ -	\$ -	\$ -	
Interpretation Building Maintenance	\$ 4,000	\$ 5,000	\$ 8,965	\$ 5,200	
Electrical	\$ 1,500	\$ 1,000	\$ 1,189	\$ 1,000	
Plumbing	\$ 300	\$ 1,000	\$ 2,383	\$ 3,500	
Environmental Control Equipment	\$ 2,500	\$ 2,500	\$ 2,291	\$ 2,500	
Janitorial Supplies	\$ 1,500	\$ 2,000	\$ 1,962	\$ 2,000	
Hydro & Heat	\$ 25,000	\$ 30,000	\$ 24,993	\$ 26,000	
Security	\$ 2,000	\$ 1,000	\$ 245	\$ 1,000	
Water/Septic System	\$ 1,200	\$ 1,200	\$ 1,233	\$ 1,200	
Staff Costume/Uniform	\$ 1,800	\$ 1,800	\$ 1,331	\$ 1,800	
<b>Maintenance</b>	<b>\$ 57,800</b>	<b>\$ 65,500</b>	<b>\$ 62,912</b>	<b>\$ 64,200</b>	<b>(2%)</b>

## Lang Pioneer Village 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Cost Of Sales</b>					
Articles For Sale	\$ 18,000	\$ 20,000	\$ 23,606	\$ 22,000	
Food Booth (Cost Of Food)	\$ 9,800	\$ 13,000	\$ 14,683	\$ 13,000	
Hotel Food Supplies	\$ 3,000	\$ 3,000	\$ 3,945	\$ 3,000	
<b>Cost Of Sales</b>	<b>\$ 30,800</b>	<b>\$ 36,000</b>	<b>\$ 42,235</b>	<b>\$ 38,000</b>	<b>6%</b>
<b>Village Misc. Expenses</b>					
Mill Repairs & Maintenance	\$ 1,400	\$ 1,400	\$ 6,549	\$ 2,500	
Mill Hydro	\$ -	\$ 2,000	\$ 498	\$ 1,000	
Mill Insurance - O.R.C.A.	\$ 4,000	\$ 2,000	\$ -	\$ -	
Mill Property Taxes - O.R.C.A.	\$ 380	\$ -	\$ -	\$ -	
Restored Building Maintenance	\$ 9,500	\$ 5,000	\$ 1,184	\$ 3,500	
Maintenance Vehicle	\$ 1,500	\$ 1,000	\$ 2,314	\$ 1,500	
Equipment Maintenance	\$ 6,000	\$ 4,000	\$ 3,253	\$ 4,000	
Drinking Water Solutions Program	\$ 5,000	\$ 8,000	\$ 6,616	\$ 8,000	
Animal Food & Vet Service	\$ 1,000	\$ 500	\$ 639	\$ 600	
Gas Vehicle	\$ 1,200	\$ 1,000	\$ 1,049	\$ 1,000	
Booth Building Maintenance	\$ 1,000	\$ 500	\$ 352	\$ 500	
Insurance Vehicle	\$ 530	\$ 610	\$ 801	\$ 1,404	
Workshop Expenses	\$ 1,500	\$ 1,500	\$ 432	\$ 600	
Conservation Supplies	\$ 520	\$ 500	\$ 534	\$ 1,000	
Exhibit Supplies And Materials	\$ 2,500	\$ 2,500	\$ 2,043	\$ 4,500	
<b>Village Misc. Expenses</b>	<b>\$ 36,030</b>	<b>\$ 30,510</b>	<b>\$ 26,265</b>	<b>\$ 30,104</b>	<b>(1%)</b>
<b>Peterborough County Agricultural Heritage Building (PCAHB)</b>					
Heat	\$ -	\$ -	\$ -	\$ 2,500	
Hydro	\$ -	\$ -	\$ -	\$ 7,000	
Insurance	\$ -	\$ -	\$ 1,127	\$ 4,958	
Internet and Phone	\$ -	\$ -	\$ -	\$ 450	
Supplies/Janitorial	\$ -	\$ -	\$ -	\$ 2,600	
Maintenance and Repairs	\$ -	\$ -	\$ -	\$ 5,000	
<b>PCAHB Expenses</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,127</b>	<b>\$ 22,508</b>	
<b>Curatorial Expenses</b>					
Cataloguing Supplies & Equipment	\$ 800	\$ 800	\$ 653	\$ 800	
Memberships	\$ 1,000	\$ 1,000	\$ 1,333	\$ 1,500	
<b>Curatorial Expenses</b>	<b>\$ 1,800</b>	<b>\$ 1,800</b>	<b>\$ 1,985</b>	<b>\$ 2,300</b>	<b>28%</b>

## Lang Pioneer Village 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Events &amp; Activities Expenses</b>					
Teaching Materials & Supplies	\$ 1,000	\$ 500	\$ 761	\$ 500	
Special Events Supplies	\$ 5,000	\$ 5,000	\$ 5,587	\$ 8,500	
Special Events Activities	\$ 10,000	\$ 10,000	\$ 11,969	\$ 12,000	
Celebrate Ontario	\$ 36,073	\$ -	\$ -	\$ -	
Volunteer Appreciation	\$ 2,500	\$ 3,000	\$ 1,682	\$ 2,500	
Volunteer Training	\$ 1,000	\$ 1,000	\$ 1,020	\$ 1,000	
Volunteer Refreshments	\$ 1,500	\$ 1,750	\$ 1,931	\$ 1,750	
Workshop Facilitator Fees	\$ 3,000	\$ 1,500	\$ 1,500	\$ 1,500	
Craft /Demonstration Material	\$ 1,500	\$ 1,500	\$ 1,863	\$ 1,500	
<b>Events &amp; Activities Expenses</b>	<b>\$ 61,573</b>	<b>\$ 24,250</b>	<b>\$ 26,312</b>	<b>\$ 29,250</b>	<b>21%</b>
<b>Advertising &amp; Publicity</b>					
Web Development	\$ 500	\$ 500	\$ 75	\$ 2,500	
Special Advertising	\$ 2,500	\$ 2,500	\$ 7,715	\$ 2,500	
Brochures, Posters, Signs	\$ 15,000	\$ 15,000	\$ 11,547	\$ 5,500	
Television, Radio, Newspaper	\$ 35,000	\$ 35,000	\$ 30,953	\$ 31,000	
Marketing Services/Consultant	\$ -	\$ -	\$ -	\$ 15,000	
Advertising Signage Program	\$ 750	\$ 750	\$ 606	\$ 750	
<b>Advertising &amp; Publicity</b>	<b>\$ 53,750</b>	<b>\$ 53,750</b>	<b>\$ 50,897</b>	<b>\$ 57,250</b>	<b>7%</b>
<b>Summer Labour Program Expenditures</b>					
<b>Young Canada Works (CMA)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,020</b>	<b>\$ -</b>	<b>0%</b>
<b>Canada Summer Jobs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 12,654</b>	<b>\$ -</b>	<b>0%</b>
<b>Summer Exp.</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,131</b>	<b>\$ -</b>	<b>0%</b>



## Lang Pioneer Village 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Tangible Capital Assets (TCA)</b>					
<b>Revenue</b>					
Tax Requirement - LPV - TCA	\$ (54,300)	\$ (70,000)	\$ (70,000)	\$ (60,000)	
LPV - Raise the Barn Donations	\$ -	\$ (880,000)	\$ (771,836)	\$ (310,000)	
Federal Grant	\$ -	\$ (970,000)	\$ (970,000)	\$ (35,000)	
Provincial Funding	\$ -	\$ -	\$ -	\$ (15,000)	
Other Funding	\$ -	\$ -	\$ -	\$ (5,000)	
<b>Total TCA Revenue</b>	<b>\$ (54,300)</b>	<b>\$ (1,920,000)</b>	<b>\$ (1,811,836)</b>	<b>\$ (425,000)</b>	<b>(78%)</b>
<b>Total TCA Disbursements</b>	<b>\$ 34,650</b>	<b>\$ 34,650</b>	<b>\$ 94,697</b>	<b>\$ 142,000</b>	<b>310%</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (19,650)</b>	<b>\$ (1,885,350)</b>	<b>\$ (1,717,139)</b>	<b>\$ (283,000)</b>	<b>(85%)</b>
<b>Disbursements</b>					
<b>LPV TCA</b>					
LPV Mtce TCA Expense	\$ 25,000	\$ 25,000	\$ 82,593	\$ 170,000	
Agricultural Heritage Barn	\$ 75,000	\$ 2,000,000	\$ 2,425,570	\$ 140,000	
LPV Equipment	\$ 38,460	\$ -	\$ -	\$ -	
<b>LPV TCA</b>	<b>\$ 138,460</b>	<b>\$ 2,025,000</b>	<b>\$ 2,508,163</b>	<b>\$ 310,000</b>	<b>(85%)</b>
<b>Amortization</b>	<b>\$ 34,650</b>	<b>\$ 34,650</b>	<b>\$ 36,534</b>	<b>\$ 77,000</b>	<b>122%</b>
<b>TCA Clearing</b>	<b>\$ (138,460)</b>	<b>\$ (2,025,000)</b>	<b>\$ (2,450,000)</b>	<b>\$ (245,000)</b>	<b>(88%)</b>
<b>Gain or Loss on TCA Disposal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>

## Lang Pioneer Village 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
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### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (84,160)	\$ (176,300)	\$ (313,687)	\$ (203,234)	15%
Total Transfers to Reserves	\$ -	\$ 70,000	\$ 70,000	\$ 285,000	307%
Net Transfers to (from) Reserves	\$ (84,160)	\$ (106,300)	\$ (243,687)	\$ 81,766	(177%)
Change in Accum. Surplus Invested in TCA	\$ 103,810	\$ 1,990,350	\$ 2,413,466	\$ 168,000	(92%)
Total Surplus to (Deficit from) Accum. Surplus	\$ 19,650	\$ 1,884,050	\$ 2,169,779	\$ 249,766	(87%)
Total LPV Revenue	\$ (1,156,469)	\$ (3,116,178)	\$ (3,161,661)	\$ (1,713,489)	(45%)
Total LPV Expenditures	\$ 1,156,469	\$ 3,116,178	\$ 3,643,163	\$ 1,713,489	(45%)
Total Net (Surplus) Deficit	\$ -	\$ -	\$ 481,503	\$ -	

- Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ (784,436)	\$ (812,943)		\$ (895,268)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 3,697	\$ 28,507		\$ 82,325

## Lang Pioneer Village 2018 Budget

	<b>Budget 2018</b>	<b>Notes</b>
<b>Operating</b>		
<b>Expenditures</b>		
<b>Museum F/T Labour &amp; Benefits</b>		
Museum Manager - Salaries	\$ 85,775	Includes extra for overlap in position due to retirement (\$21,000 funded by reserves)
<b>LPV Administrative Expenses</b>		
IT Hardware	\$ 4,925	\$4175 for 5 desktops (\$3,234 funded from reserve); \$750 for 3 mobile devices
Photo Copies	\$ 4,000	decrease in photocopies expenses offset by increased printing costs
Audit - Financial	\$ 1,750	portion of financial audit fees set with RFP in 2017
<b>Maintenance</b>		
Plumbing	\$ 3,500	Increase due to one-time Health & Safety repair needed (\$2,500 funded by reserve)
<b>Village Misc. Expenses</b>		
Mill Repairs & Maintenance	\$ 2,500	Rodent control costs
Exhibit Supplies And Materials	\$ 4,500	New Jacquard Loom cards (funded by reserve)
<b>Events &amp; Activities Expenses</b>		
Special Events Supplies	\$ 8,500	increase due to no longer having Celebrate Ontario funding for some events
Special Events Activities	\$ 12,000	increase due to no longer having Celebrate Ontario funding for some events
<b>Advertising &amp; Publicity</b>		
Web Development	\$ 2,500	Updates to website (\$2000 funded by reserve) Some costs reallocated to Marketing
Brochures, Posters, Signs	\$ 5,500	Services/Consultant, increased printing costs offset decrease in photocopies
Marketing Services/Consultant	\$ 15,000	Includes some costs previously included in other advertising expenses (TV, Radio, Newspaper and Brochures, Posters, Signs)

## Lang Pioneer Village 2018 Budget

	<b>Budget 2018</b>	<b>Notes</b>
<b>Tangible Capital Assets (TCA)</b>		
<b>Revenue</b>		
LPV - Raise the Barn Donations	\$ (310,000)	funding Ag Heritage Barn expenses \$75K and contribution to reserve \$225K
<b>Disbursements</b>		
<b>LPV TCA</b>		
LPV Mtce TCA Expense	\$ 170,000	truck \$25,000, Admin office \$25,000, driveway realignment \$35,000, General Store roof \$25,000, School roof \$50,000, washroom \$10,000 (all funded from reserve)
Agricultural Heritage Barn	\$ 140,000	funded by Raise the Barn donations
<b>Change In Accumulated Surplus</b>		
Contribution From Reserve	\$ (203,234)	Lang Reserve: truck \$25,000, Admin office reno \$25,000, driveway realignment \$35,000, General Store roof \$25,000, School roof \$50,000, washroom \$10,000, IT hardware \$3,234, Jacquard Loom cards \$4,500; Gen Working Funds Reserve: \$21,000 recruitment and staff overlap for retirement, \$2,500 plumbing repair for health and safety concern, web development \$2,000.
Contribution to Reserve - Capital	\$ 285,000	\$60K to Lang reserve for future capital, \$225K repayment to Gen Working Fund reserve for Ag Barn funding including interest (per Council resolution 325-2016)

## Land Division

# 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
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## Operating

## Revenue

Total Operating Revenue	\$ (130,500)	\$ (161,500)	\$ (192,280)	\$ (161,500)	0%
Total Operating Expenditures	\$ 148,167	\$ 160,419	\$ 178,982	\$ 161,254	1%
Total Net Operating (Surplus) Deficit	\$ 17,667	\$ (1,081)	\$ (13,298)	\$ (246)	

## Expenditures

Land Division Labour & Benefits	\$ 76,217	\$ 76,619	\$ 77,039	\$ 78,610	3%
Land Division Operating Expenses	\$ 65,350	\$ 77,150	\$ 94,571	\$ 75,152	(3%)
Land Division Committee	\$ 6,600	\$ 6,650	\$ 7,372	\$ 7,492	13%

## Change In Accumulated Surplus

Total Transfers from Reserves	\$ (17,917)	\$ (1,300)	\$ (1,300)	\$ -	0%
Total Transfers to Reserves	\$ 250	\$ 2,381	\$ 2,381	\$ 246	(90%)
Net Transfers to (from) Reserves	\$ (17,667)	\$ 1,081	\$ 1,081	\$ 246	(77%)
Change in Accum. Surplus Invested in TCA	\$ -	\$ -	\$ -	\$ -	0%
Total Surplus to (Deficit from) Accum. Surplus	\$ (17,667)	\$ 1,081	\$ 1,081	\$ 246	(77%)

Total Land Division Revenue	\$ (148,417)	\$ (162,800)	\$ (193,580)	\$ (161,500)	(1%)
Total Land Division Expenditures	\$ 148,417	\$ 162,800	\$ 181,363	\$ 161,500	(1%)
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (12,216)	\$ -	

- Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ -	\$ -		\$ -
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ -	\$ -		\$ -

## Land Division

# 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Land Division - Recoveries	\$ -	\$ -	\$ (1,880)	\$ -	
Severances - Land Division	\$ (130,500)	\$ (161,500)	\$ (190,400)	\$ (161,500)	
<b>Total Operating Revenue</b>	<b>\$ (130,500)</b>	<b>\$ (161,500)</b>	<b>\$ (192,280)</b>	<b>\$ (161,500)</b>	<b>0%</b>
<b>Total Operating Expenditures</b>	<b>\$ 148,167</b>	<b>\$ 160,419</b>	<b>\$ 178,982</b>	<b>\$ 161,254</b>	<b>1%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 17,667</b>	<b>\$ (1,081)</b>	<b>\$ (13,298)</b>	<b>\$ (246)</b>	
<b>Expenditures</b>					
<b>Land Division Labour &amp; Benefits</b>					
Labour	\$ 57,301	\$ 57,308	\$ 57,346	\$ 58,454	2%
Statutory Benefits	\$ 11,534	\$ 11,888	\$ 11,926	\$ 12,230	3%
Group Benefits	\$ 7,382	\$ 7,423	\$ 7,768	\$ 7,927	7%
<b>Land Division Labour &amp; Benefits</b>	<b>\$ 76,217</b>	<b>\$ 76,619</b>	<b>\$ 77,039</b>	<b>\$ 78,610</b>	<b>3%</b>
<b>Land Division Operating Expenses</b>					
Advertising	\$ 2,200	\$ 2,400	\$ 2,442	\$ 2,400	
IT Hardware	\$ -	\$ 1,300	\$ 602	\$ -	
Software	\$ 500	\$ 500	\$ 460	\$ 297	
Legal	\$ 2,000	\$ 2,000	\$ 2,613	\$ 1,800	
Postage	\$ 1,200	\$ 1,300	\$ 1,289	\$ 1,300	
Photo Copies & Micro Film	\$ 2,400	\$ 2,400	\$ 2,923	\$ 2,500	
Office Supplies	\$ 300	\$ 300	\$ 146	\$ 300	
Telephone	\$ 450	\$ 450	\$ 345	\$ 305	
Audit	\$ 300	\$ 300	\$ 125	\$ 150	
Courier	\$ 100	\$ 100	\$ 210	\$ 150	
Accommodation	\$ 500	\$ 600	\$ 720	\$ 700	
Conventions	\$ 600	\$ 600	\$ 520	\$ 600	
Staff Training	\$ 200	\$ 300	\$ 150	\$ 300	
Meals	\$ 200	\$ 200	\$ -	\$ 200	
Memberships	\$ 300	\$ 200	\$ 120	\$ 150	
Mileage/Car Rental	\$ 400	\$ -	\$ -	\$ -	
Seminar Registration	\$ 400	\$ -	\$ -	\$ -	
Travel/Parking	\$ 100	\$ 400	\$ 76	\$ 400	
OACA Seminar	\$ -	\$ 400	\$ -	\$ 200	
Billable/Recoverable Expenses	\$ -	\$ -	\$ 350	\$ -	
Internal Transfers	\$ 53,200	\$ 63,400	\$ 81,480	\$ 63,400	
<b>Land Division Operating Expenses</b>	<b>\$ 65,350</b>	<b>\$ 77,150</b>	<b>\$ 94,571</b>	<b>\$ 75,152</b>	<b>(3%)</b>

## Land Division

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Land Division Committee</b>					
Land Div. Comm. - Per Diem	\$ 3,000	\$ 3,000	\$ 5,024	\$ 4,200	
Land Div. Comm. - CPP	\$ 100	\$ 100	\$ 33	\$ -	
Land Div. Comm. - EHT	\$ 100	\$ 100	\$ 65	\$ -	
Land Div. Comm. - Insurance	\$ 1,100	\$ 1,150	\$ 1,004	\$ 892	
Land Div. Comm. - Accommodation	\$ 600	\$ 600	\$ -	\$ 600	
Land Div. Comm. - Registration	\$ 700	\$ 700	\$ -	\$ 700	
Land Div. Comm. - Meals	\$ 200	\$ 200	\$ 152	\$ 200	
Land Div. Comm. - Mileage	\$ 700	\$ 700	\$ 1,095	\$ -	
Land Div. Comm. - Travel/Parking	\$ 100	\$ 100	\$ -	\$ 900	
<b>Land Division Committee</b>	<b>\$ 6,600</b>	<b>\$ 6,650</b>	<b>\$ 7,372</b>	<b>\$ 7,492</b>	<b>13%</b>

### Change In Accumulated Surplus

<b>Total Transfers from Reserves</b>	<b>\$ (17,917)</b>	<b>\$ (1,300)</b>	<b>\$ (1,300)</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Transfers to Reserves</b>	<b>\$ 250</b>	<b>\$ 2,381</b>	<b>\$ 2,381</b>	<b>\$ 246</b>	<b>(90%)</b>
<b>Net Transfers to (from) Reserves</b>	<b>\$ (17,667)</b>	<b>\$ 1,081</b>	<b>\$ 1,081</b>	<b>\$ 246</b>	<b>(77%)</b>
<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ (17,667)</b>	<b>\$ 1,081</b>	<b>\$ 1,081</b>	<b>\$ 246</b>	<b>(77%)</b>
<b>Total Land Division Revenue</b>	<b>\$ (148,417)</b>	<b>\$ (162,800)</b>	<b>\$ (193,580)</b>	<b>\$ (161,500)</b>	<b>(1%)</b>
<b>Total Land Division Expenditures</b>	<b>\$ 148,417</b>	<b>\$ 162,800</b>	<b>\$ 181,363</b>	<b>\$ 161,500</b>	<b>(1%)</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (12,216)</b>	<b>\$ -</b>	

<b>- Tax Requirement Analysis</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
- Tax Requirement	\$ -	\$ -	\$ -
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ -	\$ -	\$ -

## Land Division

# 2018 Budget

	Budget 2018	Notes
<b>Operating</b>		
<b>Revenue</b>		
Severances - Land Division	\$ (161,500)	Based on 100 applications @ \$1600 each plus \$1500 for misc. fees (retained stamping, amended, etc)
<b>Expenditures</b>		
<b>Land Division Operating Expenses</b>		
Audit	\$ 150	portion of financial audit fees set with RFP in 2017
Internal Transfers	\$ 63,400	Transfer of \$100 to Clerical, \$140 to GIS, \$25 to PW and \$369 to Planning for each Land Severance application; based on 100 applications
<b>Land Division Committee</b>		
Land Div. Comm. - Per Diem	\$ 4,200	2017 rate per by-law 2017-02-01 plus 2% estimated increase; 4 councillors, 6 meetings



## Planning 2018 Budget

### Operating

#### Revenue

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
Total Operating Revenue	\$ (743,019)	\$ (714,865)	\$ (703,074)	\$ (743,976)	4%
Total Operating Expenditures	\$ 739,634	\$ 706,505	\$ 643,417	\$ 728,466	3%
Total Net Operating (Surplus) Deficit	\$ (3,385)	\$ (8,360)	\$ (59,657)	\$ (15,510)	

#### Expenditures

Planning Labour & Benefits	\$ 615,219	\$ 624,655	\$ 598,131	\$ 645,246	3%
Planning Operating Expenses	\$ 109,415	\$ 66,850	\$ 45,287	\$ 68,220	2%
Peer Review Expenses	\$ 15,000	\$ 15,000	\$ -	\$ 15,000	0%

#### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (3,100)	\$ (2,600)	\$ (2,600)	\$ (1,450)	(44%)
Total Transfers to Reserves	\$ 6,485	\$ 10,960	\$ 10,960	\$ 16,960	55%
Net Transfers to (from) Reserves	\$ 3,385	\$ 8,360	\$ 8,360	\$ 15,510	86%
Change in Accum. Surplus Invested in TCA	\$ -	\$ -	\$ -	\$ -	0%
Total Surplus to (Deficit from) Accum. Surplus	\$ 3,385	\$ 8,360	\$ 8,360	\$ 15,510	86%

Total Planning Revenue	\$ (746,119)	\$ (717,465)	\$ (705,674)	\$ (745,426)	4%
Total Planning Expenditures	\$ 746,119	\$ 717,465	\$ 654,377	\$ 745,426	4%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (51,297)	\$ -	

- Tax Requirement Analysis	2016	2017	2018
- Tax Requirement	\$ (623,119)	\$ (608,965)	\$ (633,076)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 39,788	\$ (14,154)	\$ 24,111

## Planning 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement - Planning - Operating	\$ (623,119)	\$ (608,965)	\$ (608,965)	\$ (633,076)	
Planning Municipal	\$ (3,500)	\$ (4,500)	\$ (2,049)	\$ (2,500)	
Development Charges Earned	\$ (55,000)	\$ (10,000)	\$ (10,000)	\$ (15,000)	
Planning Provincial	\$ -	\$ (16,500)	\$ -	\$ (16,500)	
Sales Planning	\$ (18,000)	\$ (23,000)	\$ (34,650)	\$ (25,000)	
Planning - Internal Transfers	\$ (28,400)	\$ (36,900)	\$ (47,346)	\$ (36,900)	
Planning - Peer Review Recovery	\$ (15,000)	\$ (15,000)	\$ -	\$ (15,000)	
Planning - Recoveries	\$ -	\$ -	\$ (64)	\$ -	
<b>Total Operating Revenue</b>	<b>\$ (743,019)</b>	<b>\$ (714,865)</b>	<b>\$ (703,074)</b>	<b>\$ (743,976)</b>	<b>4%</b>
<b>Total Operating Expenditures</b>	<b>\$ 739,634</b>	<b>\$ 706,505</b>	<b>\$ 643,417</b>	<b>\$ 728,466</b>	<b>3%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ (3,385)</b>	<b>\$ (8,360)</b>	<b>\$ (59,657)</b>	<b>\$ (15,510)</b>	

## Expenditures

### Labour & Benefits

Labour	\$ 472,533	\$ 478,691	\$ 460,399	\$ 491,595	3%
Statutory Benefits	\$ 92,574	\$ 95,875	\$ 92,672	\$ 99,170	3%
Health Benefits	\$ 50,112	\$ 50,089	\$ 45,059	\$ 54,481	9%
<b>Planning Labour &amp; Benefits</b>	<b>\$ 615,219</b>	<b>\$ 624,655</b>	<b>\$ 598,131</b>	<b>\$ 645,246</b>	<b>3%</b>

### Planning Operating Expenses

Advertising	\$ 7,500	\$ 7,500	\$ 1,637	\$ 4,000	
IT Hardware	\$ 4,715	\$ 2,600	\$ 1,795	\$ 2,200	
Software	\$ 3,000	\$ -	\$ -	\$ -	
Legal	\$ 6,000	\$ 6,000	\$ 2,422	\$ 6,000	
Postage	\$ 800	\$ 800	\$ 345	\$ 500	
Printing	\$ 150	\$ 200	\$ -	\$ -	
Photo Copies & Micro Film	\$ 2,300	\$ 2,300	\$ 2,816	\$ 2,700	
Subscriptions	\$ -	\$ 200	\$ -	\$ 200	
Office Supplies	\$ 900	\$ 700	\$ 571	\$ 700	
Telephone	\$ 3,300	\$ -	\$ 1,476	\$ 1,770	
Mobile Devices	\$ -	\$ 1,200	\$ 1,384	\$ 1,050	
Criminal Background Checks	\$ -	\$ 200	\$ -	\$ 100	
Audit	\$ 650	\$ 650	\$ 574	\$ 600	
Planning - Interest & Penalties	\$ -	\$ -	\$ 34	\$ -	
Consultant Fees	\$ 58,000	\$ 20,000	\$ 14,950	\$ 25,500	
Courier	\$ 200	\$ 200	\$ 96	\$ 200	
Accommodation	\$ 2,300	\$ 2,300	\$ 1,509	\$ 2,000	
Conventions	\$ 1,100	\$ 2,800	\$ 1,547	\$ 2,500	
Staff Training	\$ 1,200	\$ 2,000	\$ 560	\$ 2,000	
Meals	\$ 1,300	\$ 1,300	\$ 1,197	\$ 1,300	

## Planning 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
Memberships	\$ 4,600	\$ 4,600	\$ 4,662	\$ 4,600	
Mileage/Car Rental	\$ 4,000	\$ -	\$ -	\$ -	
Seminar Registration	\$ 1,100	\$ -	\$ -	\$ -	
Travel/Parking	\$ 1,000	\$ 6,000	\$ 3,000	\$ 5,000	
Billable/Recoverable Expenses	\$ -	\$ -	\$ 9	\$ -	
Transportation Tomorrow Survey	\$ 5,000	\$ 5,000	\$ 4,598	\$ 5,000	
Meetings-Hall Rental	\$ 200	\$ 200	\$ 105	\$ 300	
Equipment Rental	\$ 100	\$ 100	\$ -	\$ -	
<b>Planning Operating Expenses</b>	<b>\$ 109,415</b>	<b>\$ 66,850</b>	<b>\$ 45,287</b>	<b>\$ 68,220</b>	<b>2%</b>

### Peer Review Expenses

Peer Review Recovery	\$ 15,000	\$ 15,000	\$ -	\$ 15,000	
<b>Peer Review Expenses</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>0%</b>

## Change In Accumulated Surplus

Contribution From Reserve - Operating	\$ (3,100)	\$ (2,600)	\$ (2,600)	\$ (1,450)	
<b>Total Transfers from Reserves</b>	<b>\$ (3,100)</b>	<b>\$ (2,600)</b>	<b>\$ (2,600)</b>	<b>\$ (1,450)</b>	<b>(44%)</b>
Contribution To Reserve - Operating	\$ 6,485	\$ 10,960	\$ 10,960	\$ 16,960	
<b>Total Transfers to Reserves</b>	<b>\$ 6,485</b>	<b>\$ 10,960</b>	<b>\$ 10,960</b>	<b>\$ 16,960</b>	<b>55%</b>
<b>Net Transfers to (from) Reserves</b>	<b>\$ 3,385</b>	<b>\$ 8,360</b>	<b>\$ 8,360</b>	<b>\$ 15,510</b>	<b>86%</b>
<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ 3,385</b>	<b>\$ 8,360</b>	<b>\$ 8,360</b>	<b>\$ 15,510</b>	<b>86%</b>
<b>Total Planning Revenue</b>	<b>\$ (746,119)</b>	<b>\$ (717,465)</b>	<b>\$ (705,674)</b>	<b>\$ (745,426)</b>	<b>4%</b>
<b>Total Planning Expenditures</b>	<b>\$ 746,119</b>	<b>\$ 717,465</b>	<b>\$ 654,377</b>	<b>\$ 745,426</b>	<b>4%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (51,297)</b>	<b>\$ -</b>	

- Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ (623,119)	\$ (608,965)		\$ (633,076)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 39,788	\$ (14,154)		\$ 24,111

## Planning 2018 Budget

### Budget 2018 - Notes

#### Budget 2018

### Operating

#### Revenue

Planning Municipal	\$	(2,500)	From local municipalities for technical project costs
Development Charges Earned	\$	(15,000)	For portion of consulting fees for Land Needs Assessment, Watershed Study and Agricultural Analysis
Planning Provincial	\$	(16,500)	Source Water Protection grant, unspent in 2017
Sales Planning	\$	(25,000)	Application Fees
Planning - Internal Transfers	\$	(36,900)	\$369 from each Land Division Application allocated to Planning - based on 100 app's being received.
Planning - Peer Review Recovery	\$	(15,000)	funds Peer Review costs

#### Expenditures

##### Planning Operating Expenses

Advertising	\$	4,000	decreased costs as Peer Review Reimbursement Agreement now includes related advertising expenses
IT Hardware	\$	2,200	two computers per replacement schedule \$1,450 (funded by reserve); 3 mobile devices \$750
Audit	\$	600	portion of financial audit fees set with RFP in 2017
Consultant Fees	\$	25,500	Land Needs Assessment, Watershed study, Agricultural analysis as part of County OP project and \$500 Honorarium for Public PAC member; (\$15,000 funded by Development Charges)

##### Peer Review Expenses

Peer Review Recovery	\$	15,000	funded by Peer Review Recovery revenue
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### Change In Accumulated Surplus

Contribution From Reserve - Operating	\$	(1,450)	To fund IT Hardware
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## Economic Development 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
Total Operating Revenue	\$ (734,040)	\$ (752,078)	\$ (752,078)	\$ (813,786)	8%
Total Operating Expenditures	\$ 734,040	\$ 752,078	\$ 748,251	\$ 813,786	8%
Total Net Operating (Surplus) Deficit	\$ -	\$ -	\$ (3,827)	\$ -	

## Change In Accumulated Surplus

Total Contribution from Reserves	\$ -	\$ -	\$ -	\$ -	0%
Total Transfers to Reserves	\$ -	\$ -	\$ -	\$ -	0%
Net Transfers to (from) Reserves	\$ -	\$ -	\$ -	\$ -	0%
Change in Accum. Surplus Invested in TCA	\$ -	\$ -	\$ -	\$ -	0%
Total Surplus to (Deficit from) Accum. Surplus	\$ -	\$ -	\$ -	\$ -	0%
Total Economic Dev. Revenue	\$ (734,040)	\$ (752,078)	\$ (752,078)	\$ (813,786)	8%
Total Economic Dev. Expenditures	\$ 734,040	\$ 752,078	\$ 748,251	\$ 813,786	8%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (3,827)	\$ -	

- Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ (734,040)	\$ (752,078)		\$ (813,786)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 772	\$ 18,038		\$ 61,708



## Economic Development 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement - Economic Development - Oper.	\$ (734,040)	\$ (752,078)	\$ (752,078)	\$ (813,786)	
<b>Total Operating Revenue</b>	<b>\$ (734,040)</b>	<b>\$ (752,078)</b>	<b>\$ (752,078)</b>	<b>\$ (813,786)</b>	<b>8%</b>
<b>Expenditures</b>					
Memberships	\$ 4,000	\$ 4,000	\$ 173	\$ 4,000	
Contribution to Economic Development	\$ 700,186	\$ 718,490	\$ 718,490	\$ 780,057	
Special Development Initiative	\$ 29,854	\$ 15,000	\$ 15,000	\$ 15,000	
Physician Recruitment	\$ -	\$ 14,588	\$ 14,588	\$ 14,729	
<b>Total Operating Expenditures</b>	<b>\$ 734,040</b>	<b>\$ 752,078</b>	<b>\$ 748,251</b>	<b>\$ 813,786</b>	<b>8%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (3,827)</b>	<b>\$ -</b>	
<b>Change In Accumulated Surplus</b>					
Contribution from Economic Development	\$ -	\$ -	\$ -	\$ -	
<b>Total Contribution from Reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Transfers to Reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Net Transfers to (from) Reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Economic Dev. Revenue</b>	<b>\$ (734,040)</b>	<b>\$ (752,078)</b>	<b>\$ (752,078)</b>	<b>\$ (813,786)</b>	<b>8%</b>
<b>Total Economic Dev. Expenditures</b>	<b>\$ 734,040</b>	<b>\$ 752,078</b>	<b>\$ 748,251</b>	<b>\$ 813,786</b>	<b>8%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (3,827)</b>	<b>\$ -</b>	

- Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ (734,040)	\$ (752,078)		\$ (813,786)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 772	\$ 18,038		\$ 61,708

## Economic Development 2018 Budget

	<b>Budget 2018</b>	<b>Notes</b>
<b>Operating</b>		
<b>Expenditures</b>		
Memberships	\$ 4,000	Chamber of Commerce membership fees
Contribution to Economic Development	\$ 780,057	Funding for PKED: core funding \$685,057, Sustainable Peterborough \$40,000, Agriculture & Tourism programs \$55,000
Special Development Initiative	\$ 15,000	Peterborough Musicfest
Physician Recruitment	\$ 14,729	Peterborough Family Health Team for Physician Recruitment program







## County Forest 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
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### Operating

#### Revenue

Total Operating Revenue	\$ (30,200)	\$ (43,600)	\$ (41,584)	\$ -	0%
Total Operating Expenditures	\$ 49,200	\$ 37,780	\$ 14,759	\$ 80,639	113%
Total Net Operating (Surplus) Deficit	\$ 19,000	\$ (5,820)	\$ (26,825)	\$ 80,639	

#### Expenditures

County Forest Expenditures	\$ 49,200	\$ 37,780	\$ 14,759	\$ 80,639	113%
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### Tangible Capital Assets (TCA)

#### Revenue

Total TCA Revenue	\$ -	\$ -	\$ -	\$ -	0%
Total TCA Disbursements	\$ -	\$ -	\$ -	\$ -	0%
Total Net TCA (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	

#### Disbursements

TCA Disbursements	\$ -	\$ -	\$ -	\$ -	0%
Amortization	\$ -	\$ -	\$ -	\$ -	0%
TCA Clearing	\$ -	\$ -	\$ -	\$ -	0%
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	0%

### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (19,000)	\$ -	\$ -	\$ (80,639)	0%
Total Transfers to Reserves	\$ -	\$ 5,820	\$ 5,820	\$ -	0%
Net Transfers to and (from) Reserves	\$ (19,000)	\$ 5,820	\$ 5,820	\$ (80,639)	(1486%)
Change in Accum. Surplus Invested in TCA	\$ -	\$ -	\$ -	\$ -	0%
Total Surplus to (Deficit from) Accum. Surplus	\$ (19,000)	\$ 5,820	\$ 5,820	\$ (80,639)	

Total County Forest Revenue	\$ (49,200)	\$ (43,600)	\$ (41,584)	\$ (80,639)	85%
Total County Forest Expenditures	\$ 49,200	\$ 43,600	\$ 20,579	\$ 80,639	85%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (21,005)	\$ -	

-Tax Requirement Analysis	2016	2017		2018
- Tax Requirement	\$ -	\$ -		\$ -
- Tax \$ Increase (Decrease) Over Previous Year's Budget	\$ -	\$ -		\$ -



## County Forest 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Forest-Timber Sales	\$ (30,000)	\$ (43,500)	\$ (41,584)	\$ -	
Forest - Trapping Rights	\$ -	\$ (100)	\$ -	\$ -	
Rentals - Forest House	\$ (200)	\$ -	\$ -	\$ -	
<b>Total Operating Revenue</b>	<b>\$ (30,200)</b>	<b>\$ (43,600)</b>	<b>\$ (41,584)</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Operating Expenditures</b>	<b>\$ 49,200</b>	<b>\$ 37,780</b>	<b>\$ 14,759</b>	<b>\$ 80,639</b>	<b>113%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 19,000</b>	<b>\$ (5,820)</b>	<b>\$ (26,825)</b>	<b>\$ 80,639</b>	
<b>Expenditures</b>					
<b>County Forest Expenditures</b>					
Contract Services	\$ 25,000	\$ 25,070	\$ 12,333	\$ 38,850	
Road Maintenance	\$ 5,000	\$ 5,000	\$ -	\$ 2,500	
Trails	\$ 12,500	\$ 3,000	\$ -	\$ 1,000	
Building Maintenance	\$ 5,000	\$ 3,000	\$ 2,101	\$ 37,000	
Office Supplies	\$ 500	\$ 200	\$ -	\$ 200	
Insurance	\$ 100	\$ 110	\$ 55	\$ 189	
Travel	\$ -	\$ 600	\$ 269	\$ 400	
Mileage/Car Rental	\$ 600	\$ -	\$ -	\$ -	
Signage	\$ 500	\$ 800	\$ -	\$ 500	
<b>County Forest Expenditures</b>	<b>\$ 49,200</b>	<b>\$ 37,780</b>	<b>\$ 14,759</b>	<b>\$ 80,639</b>	<b>113%</b>
<b>Change In Accumulated Surplus</b>					
<b>Total Transfers from Reserves</b>	<b>\$ (19,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (80,639)</b>	<b>0%</b>
<b>Total Transfers to Reserves</b>	<b>\$ -</b>	<b>\$ 5,820</b>	<b>\$ 5,820</b>	<b>\$ -</b>	<b>0%</b>
<b>Net Transfers to and (from) Reserves</b>	<b>\$ (19,000)</b>	<b>\$ 5,820</b>	<b>\$ 5,820</b>	<b>\$ (80,639)</b>	<b>(1486%)</b>
<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ (19,000)</b>	<b>\$ 5,820</b>	<b>\$ 5,820</b>	<b>\$ (80,639)</b>	
<b>Total County Forest Revenue</b>	<b>\$ (49,200)</b>	<b>\$ (43,600)</b>	<b>\$ (41,584)</b>	<b>\$ (80,639)</b>	<b>85%</b>
<b>Total County Forest Expenditures</b>	<b>\$ 49,200</b>	<b>\$ 43,600</b>	<b>\$ 20,579</b>	<b>\$ 80,639</b>	<b>85%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (21,005)</b>	<b>\$ -</b>	

<b>-Tax Requirement Analysis</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
- Tax Requirement	\$ -	\$ -	\$ -
- Tax \$ Increase (Decrease) Over Previous Year's Budget	\$ -	\$ -	\$ -



## County Forest 2018 Budget

	<b>Budget 2018</b>	<b>Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
Forest-Timber Sales	\$ -	No timber sales for 2018 as per Forest Managment Plan Revenue to be realized in 2019.
<b>Expenditures</b>		
<b>County Forest Expenditures</b>		
Contract Services	\$ 38,850	begin Forest Management Plan update \$15,000; Silvercon Management \$23,850
Building Maintenance	\$ 37,000	\$12,000 for absestos removal, \$22,000 for demolition of house, \$3,000 for regular maintenance





## Grants and Donations

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Total Operating Revenue	\$ (500)	\$ (500)	\$ (500)	\$ (700)	40%
Total Operating Expenditures	\$ 100,500	\$ 175,500	\$ 177,500	\$ 175,700	0%
Total Net Operating (Surplus) Deficit	\$ 100,000	\$ 175,000	\$ 177,000	\$ 175,000	
<b>Expenditures</b>					
Expenditures	\$ 100,500	\$ 175,500	\$ 177,500	\$ 175,700	0%
<b>Change in Accumulated Surplus</b>					
Total Transfers from Reserves	\$ (100,000)	\$ (175,000)	\$ (177,500)	\$ (175,000)	0%
Total Transfers to Reserves	\$ -	\$ -	\$ -	\$ -	0%
Net Transfers to and (from) Reserves	\$ (100,000)	\$ (175,000)	\$ (177,500)	\$ (175,000)	0%
Change in Accum. Surplus Invested in TCA	\$ -	\$ -	\$ -	\$ -	0%
Total Surplus to (Deficit from) Accum. Surplus	\$ (100,000)	\$ (175,000)	\$ (177,500)	\$ (175,000)	0%
Total Grants and Donations Revenue	\$ (100,500)	\$ (175,500)	\$ (178,000)	\$ (175,700)	0%
Total Grants and Donations Expenditures	\$ 100,500	\$ 175,500	\$ 177,500	\$ 175,700	0%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ (500)	\$ -	
<b>- Tax Requirement Analysis</b>					
- Tax Requirement	\$ (500)	\$ (500)		\$ (700)	
- Tax \$ Increase (Decrease) Over Previous Year's Budget	\$ (10,000)	\$ -		\$ 200	

## Grants and Donations

### 2018 Budget

	Budget 2016	Budget 2017	Preliminary Actuals 2017	Budget 2018	2018 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement - Grants and Donations - Operating	\$ (500)	\$ (500)	\$ (500)	\$ (700)	
<b>Total Operating Revenue</b>	<b>\$ (500)</b>	<b>\$ (500)</b>	<b>\$ (500)</b>	<b>\$ (700)</b>	<b>40%</b>
<b>Total Operating Expenditures</b>	<b>\$ 100,500</b>	<b>\$ 175,500</b>	<b>\$ 177,500</b>	<b>\$ 175,700</b>	<b>0%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 100,000</b>	<b>\$ 175,000</b>	<b>\$ 177,000</b>	<b>\$ 175,000</b>	
<b>Expenditures</b>					
Grants - Agriculture	\$ 500	\$ 500	\$ -	\$ 700	
Grants - Other	\$ 100,000	\$ 175,000	\$ 177,500	\$ 175,000	
<b>Expenditures</b>	<b>\$ 100,500</b>	<b>\$ 175,500</b>	<b>\$ 177,500</b>	<b>\$ 175,700</b>	<b>0%</b>
<b>Change in Accumulated Surplus</b>					
Contribution from reserve	\$ (100,000)	\$ (175,000)	\$ (177,500)	\$ (175,000)	
<b>Total Transfers from Reserves</b>	<b>\$ (100,000)</b>	<b>\$ (175,000)</b>	<b>\$ (177,500)</b>	<b>\$ (175,000)</b>	<b>0%</b>
Contribution to reserve	\$ -	\$ -	\$ -	\$ -	
<b>Total Transfers to Reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Net Transfers to and (from) Reserves</b>	<b>\$ (100,000)</b>	<b>\$ (175,000)</b>	<b>\$ (177,500)</b>	<b>\$ (175,000)</b>	<b>0%</b>
<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ (100,000)</b>	<b>\$ (175,000)</b>	<b>\$ (177,500)</b>	<b>\$ (175,000)</b>	<b>0%</b>
<b>Total Grants and Donations Revenue</b>	<b>\$ (100,500)</b>	<b>\$ (175,500)</b>	<b>\$ (178,000)</b>	<b>\$ (175,700)</b>	<b>0%</b>
<b>Total Grants and Donations Expenditures</b>	<b>\$ 100,500</b>	<b>\$ 175,500</b>	<b>\$ 177,500</b>	<b>\$ 175,700</b>	<b>0%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (500)</b>	<b>\$ -</b>	
<b>- Tax Requirement Analysis</b>					
- Tax Requirement	\$ (500)	\$ (500)		\$ (700)	
- Tax \$ Increase (Decrease) Over Previous Year's Budget	\$ (10,000)	\$ -		\$ 200	



## Grants and Donations 2018 Budget

	<b>Budget 2018</b>	<b>Notes</b>
<b><u>Operating</u></b>		
<b>Expenditures</b>		
Grants - Agriculture	\$ 700	increase in 4H grant approved Sept. 20/17 with council resolution 403-2017
Grants - Other	\$ 175,000	2nd of 2 contributions to Hospice Peterborough (funded by reserve)





The County of Peterborough

County Council

To: Warden and Members of Council

From: Peter Nielsen, Manager, Engineering and Design  
Doug Saccoccia, Assistant Manager, Engineering & Design

Date: November 15, 2017

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**Subject: 10 Year Construction Forecast – 2018 to 2027  
Transportation Infrastructure Needs**

**Recommendation:**

Be it resolved that County Council refers this report and the 10-Year Construction Forecast to the Director of Finance/Treasurer and the Director of Public Works for review in the preparation of the presentation and deliberations by County Council on the 2018 budget.

**Financial Impact:**

\$9,771,792 - value of proposed 2018 construction program

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**Background:**

In keeping with the County's Asset Management Plan, the Public Works Department updates annually the 10-Year Construction Forecast for the rehabilitation, replacement or expansion of the County's transportation infrastructure.

The format of the 2018 10-Year Construction Forecast is consistent with the format provided in previous years:

Infrastructure	Objective
Road Needs	Rehabilitation, reconstruction, preservation
Bridge Needs	Rehabilitation, replacement
Transportation Master Plan Needs	Growth, safety & capacity enhancements

The presentation of Roads Needs update includes presenting the candidate projects based on road classifications adopted by Council in the Transportation Master Plan which defined County roads under the following categories:

<b>Road Classifications</b>	
Class A	Major and minor arterial roadways
Class B	Collector roadways
Class C	Low volume roadways
Special Character	Roadways with special design characteristics

The Roads Needs study for rehabilitation, reconstruction and preservation of road priorities is developed from a number of information sources that are compiled by staff that include:

- Asset Management Plan
- Biennial Pavement Condition Index (PCI) survey
- Council identified priorities
- Operations Division priorities
- Project coordination with Townships
- Public feedback
- Consultation with Police Services
- Cost benefit / cost avoidance
- Pavement preservation

The Bridge Needs study presents priorities and needs for bridge rehabilitation, reconstruction and replacement across the inventory of 154 bridges and culverts. These structures are located on both County roads (> 3.0m span) and Township roads (> 6.1m span). Consultant support is engaged to prepare the Bridge Needs study which is subsequently validated in the field by staff.

The Transportation Master Plan Needs are identified in the 2014 Transportation Master Plan Update. Following the Municipal Class Environmental Assessment (EA) process, an update to the Transportation Master Plan is proposed to commence in 2018 with completion in 2019.

The Update presents a series of road capacity enhancements and safety improvements to be considered for implementation over the 10 year planning horizon.

Staff are presenting two (2) scenarios in an effort to provide alternatives for the consideration of County Council with Scenario 1 – implementation of Transportation Master Plan priorities related to the expansion of transportation infrastructure and Scenario 2 – deferral of Transportation Master Plan priorities with a focus on the maintenance of existing infrastructure.

## **Analysis:**

As this Forecast represents the foundation of the development of the 2018 construction program, staff considers information gathered from a variety of sources as presented above.

Cost estimates of the identified projects are updated to reflect, as best as possible, pricing trends in the construction industry for construction materials, vehicle operating costs and other cost-of-living trends that staff may be aware of.

In preparing this updated Forecast, it has been assumed that Council will consider a **2% levy fund increase** to the roads and bridge program each and every year for the next 10 years.

Funding sources for the construction forecast are, as follows:

<b>Funding Source</b>	<b>2016</b>	<b>2017</b>	<b>Proposed 2018</b>
Levy – Capital Roads	\$3,864,867	\$4,684,867	\$5,164,867
Levy – Capital Bridges	\$1,934,933	\$1,944,933	\$2,184,933
Federal Gas Tax	\$1,588,784	\$1,668,223	\$1,668,223
Development Charges	\$416,160	\$424,483	\$432,973
OCIF Grant	\$120,715	\$225,061	\$320,796
<b>Total</b>	<b>\$7,925,459</b>	<b>\$8,947,567</b>	<b>\$9,771,792</b>

The proposed funding level recommended for the 2018 construction program represents a significant investment in infrastructure to be made by County Council.

Under Scenario 1, the 2018 investment will support Council's continued efforts to address the long term infrastructure deficit identified in each of the Needs studies, being:

<b>Type of Study</b>	<b>2017 Estimated Value of 10 Year Needs</b>	<b>2018 Estimated Value of 10 Year Needs</b>
Road Needs	\$90.1M	\$92.0M
Bridge Needs	\$34.9M	\$33.0M
Transportation Master Plan Needs	\$20.5M	\$25.4M

Included with this report are the tables representing the updated 10-Year Construction Forecasts for roads, bridges and capacity/safety enhancements at identified locations for both Scenarios 1 and 2.

Further discussion of the impacts of both Scenarios will be provided during the presentation of this Council report.

## **Highlights of Proposed 2018 Construction Program**

### **Roads**

County staff completed the biennial road survey of pavement conditions in 2017. This survey represents a “snapshot” of the condition of the road network and forms the starting point in the development the 10 year construction forecast of County roads.

From this survey, data is entered into the County’s asset management program (Worktech Asset Manager) and the Pavement Condition Index (PCI) rating of road sections is calculated.

Using deterioration algorithms, the asset management program predicts the performance of the road surfaces over the lifespan of the road surface and makes recommendations for repairs on the basis of:

**“the right treatment on the right road at the right time”.**

Staff analyses the data output from the asset management program, balances the projected needs with the estimated available funding and factors in feedback received from information sources noted previously in this report.

Of key importance in the development of the recommended road repairs is the opportunity to maximize the residual value of the wearing surface of a roadway.

To that end, the option of allowing to let certain roadways continue to deteriorate without compromising road safety.

### **Pavement Preservation**

In 2018, the application of microsurfacing is proposed for the following road sections:

- CR 2 – Bailieboro to Fisher’s Corners (\$322,500)
- CR 2 – Third Line to north of Bensfort Bridge (\$217,000)
- CR 2 – CR 39 to CR 35 (\$175,000)
- CR 6 – CR 40 to Hall’s Glen (\$424,000)
- CR 12 – CR 1 to Lily Lake Road (\$145,000)

CR 16 – CR 14 to Ennismore limits (\$205,000)  
CR 20 – CR 23 to CR 25 (\$288,500)  
CR 21 – CR 28 to Wallace Point Bridge (\$195,000)  
CR 28 – CR 21 to Northumberland Boundary (\$225,000)  
CR 32 – 2.65km S of CR 33 to City limits (\$200,000)  
CR 35 – CR 2 to Assumption (\$268,500)

## **Pavement Rehabilitation**

The following is the list of road rehabilitation projects that are proposed to be completed in 2018:

CR 11 – Lockies Bridge to new Airport Road S. (\$75,000)  
CR 12 – CR 1 to 1km west of Tindle Bay Rd (\$616,000)  
CR 12 – Fife's Bay Rd to East St. (\$100,000)  
CR 45 - Northumberland Boundary (Hastings) to 1.3 km north (\$485,000)  
CR 48 – CR 46 to Mary St., EA & design (\$50,000)  
CR 54 – CR 620 easterly; localized repairs (\$365,500)  
CR 504 – CR 52 to 0.7 km E.; design (\$20,000)  
CR 504/CR 602A – Hwy 28 to S. of CR 620 (\$870,000)

## **Bridges**

### **EA's - Baxter Creek Bridge, Burnt Dam Bridge, Girven Bridge, Union Creek Bridge, Westwood Bridge**

Funds have been identified for the undertaking of Environmental Assessments & detailed designs for the following bridges:

Baxter Creek Bridge – CR 28, Cavan Monaghan, Otonabee South Monaghan  
Burnt Dam Bridge – Burnt Dam Road, Havelock Belmont Methuen  
Girven Bridge – Douro Dummer, Asphodel Norwood (boundary road)  
Union Creek Bridge – Dutch Line Road, Trent Lakes  
Westwood Bridge – Centre Line, Asphodel Norwood

The EA's will consider alternatives including Do Nothing, Rehabilitation, Replacement and Retirement of the structures.

### **Crowe River Bridge - CR 504, North Kawartha – Replacement (\$600,000)**

As a stop-gap measure in 2013, this bridge was converted to operate as a single lane bridge and a load restriction by-law was endorsed by County Council.

The Environmental Assessment for the Crowe River Bridge commenced in 2017 and the preliminary EA recommendation (subject to finalization) is replacement with a 2-lane prefabricated structure.

In the updated 10 Year Forecast, staff is proposing to accelerate this project from 2020 with the purchase of a prefabricated structure in 2018 and construction proposed to take place in 2019.

**Deer Bay Culvert - CR 36, Trent Lakes – Replacement (\$750,000)**

The Environmental Assessment the Deer Bay Culvert commenced in 2017 and the preliminary EA recommendation (subject to finalization) is replacement with a 2-lane pre-cast concrete box culvert.

**Douglas Bridge - Rock Road, Douro Dummer – Rehabilitation (\$550,000)**

The Environmental Assessment the Douglas Bridge commenced in 2017 and the preliminary EA recommendation (subject to finalization) is major rehabilitation of components of the existing structure.

**Davidson Bridge – CR 2, Asphodel Norwood – Approach Repairs (\$60,000 + \$30,000)**

This work was deferred in 2017 due to higher than anticipated bid results. Funding is included in the 2018 construction program to complete improvements to the bridge approaches.

**Old Norwood Bridge – Old Norwood Road, Otonabee South Monaghan – Replacement (\$800,000)**

The Environmental Assessment the Old Norwood Bridge commenced in 2017 and the preliminary EA recommendation (subject to finalization) is replacement with a 2-lane pre-cast concrete box culvert.

**North River Bridge - CR 46, Havelock Belmont Methuen - Replacement**

An application has been submitted to the OCIF Top-up program for a grant to replace the North River Bridge on CR 46. The OCIF program will announce in early 2018 the list of successful municipal grant applications. Funding of the County's share of the work has not been included in the 2018 construction program.

**Growth Related Improvements (Transportation Master Plan)**

**Intersection Improvements**

Improvements are planned for the following intersections:

CR 18/5<sup>th</sup> Line – EA and detailed design (\$50,000 - deferred under Scenario 2)

**James A Gifford Causeway (CR 14) – Road Base Widening (\$1,000,000)**

The application process continued through 2017 in order to secure permits and approvals from the following agencies:

- Trent Severn Waterways
- Department of Fisheries and Oceans
- Ministry of Natural Resources
- Otonabee Region Conservation Authority

Discussions are continuing with Unimin Canada Limited to confirm the opportunity for the County to utilize rock fill as supplied by Unimin.

The alternative presented in the 10 Year Construction Forecast would allow the County to develop sufficient funds over the period from 2017 to 2021, with a phased construction project to commence 2020.

### **Clear Zone Treatments – various locations through the County (\$250,000)**

Continued installation of roadside safety devices to address identified roadside hazards.

### **Transportation Master Plan – 5 year Update (\$125,000)**

Undertaking of an update to the Transportation Master Plan with the overall purpose to develop policies and strategies for the County's transportation network over the 20-year planning horizon.

### **Active Transportation Master Plan – Education program (\$10,000)**

Allowance to permit the continued roll-out of AT facilities throughout the County.

## **2017 Carry-Over Projects**

### **CR 4/University Road Intersection Upgrades**

Funds are to be carried forward into 2018 so that the design of upgrades to this intersection will be completed and constructed in 2018.

### **CR 38 - Warsaw south to Clifford Rd. - EA & Design**

Funds are to be carried forward into 2018 to allow for the preparation of a Municipal Class EA and detailed design for this road section.

### **CR 48 (Havelock) - EA & Design**

In 2017, the preparation of a Municipal Class EA and detailed design commenced in partnership with the Township of Havelock Belmont Methuen. Planmac Engineering Inc. has been engaged and the project will continue into 2018.

### **County Road 20 (Selwyn Road) - EA & Design**

The preparation of a Municipal Class Environmental Assessment, detailed design and property request plan was not able to commence in 2016 due to competing workload demands. A draft Request for Proposal has been drafted and 3 design alternatives have been prepared based on 3 roadway design speeds (60 km/hr; 70 km/hr; 80 km/hr).

### **County Road 21 (King St.) Millbrook**

Reconstruction of the section of King Street from Cavan Street to Huston will continue into spring 2018 in partnership with the Township of Cavan Monaghan.

### **James A Gifford Causeway (CR 14) – Road Base Widening**

Funds on the amount of \$500,000 are estimated at this time to be carried over into 2018 to allow for continuation of permit applications and to develop sufficient funds for the phasing construction of this project.

### **Ward Street Widening (CR 18) – EA & Design**

In 2017, the preparation of a Municipal Class Environmental Assessment and detailed design for the widening of Ward Street commenced.

The widening of Ward Street in the hamlet of Bridgenorth has been under discussion for a number of years.

The purpose of this road widening project would be to analyse the possibility of providing additional traffic capacity along one of the County's busiest corridors and to allow for the deferral of the construction of the Bridgenorth By-pass.

Funding for construction of the widening has been identified in the 10-Year Construction Forecast in 2019/2020 at an estimated cost of \$5,000,000.

### **Crowe River Bridge (Vansickle Road) – Rehabilitation**

The County's 50% share of preparing an EA and design of the rehabilitation of this bridge will be carried forward into 2018.

The Municipality of Marmora and Lake has not yet committed to completing this project due to other priorities identified in their municipality.

### **Summary:**



The maintenance and upkeep of the transportation network is at the core of all of the core services delivered by the County.

The economic impact of the County's transportation infrastructure cannot be overstated. Reliable infrastructure is the key to creating a thriving economic climate in the County of Peterborough.

Infrastructure investments made today by County Council will pay off in dividends for the community, for many years to come.

Respectfully submitted,

Peter Nielsen  
Manager, Engineering & Design

Doug Saccoccia  
Assistant Manager, Engineering & Design

10 Year Forecast – Projected Revenue Requirements – Scenario 1 & Scenario 2

Scenario 1 - Implementation of Transportation Master Plan Projects											
2018 BASE FUNDING - With Est. 2% (\$720K) Levy Increase	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Totals
BASE LEVY - ROADS - CAPITAL (+\$480K per year)	5,164,867	5,644,867	6,124,867	6,604,867	7,084,867	7,564,867	8,044,867	8,524,867	9,004,867	9,484,867	73,248,670
BASE LEVY - BRIDGES - CAPITAL (+\$240K per year)	2,184,933	2,424,933	2,664,933	2,904,933	3,144,933	3,384,933	3,624,933	3,864,933	4,104,933	4,344,933	32,649,330
FEDERAL GAS TAX - ANNUAL	1,668,223	1,668,223	1,668,223	1,668,223	1,668,223	1,668,223	1,668,223	1,668,223	1,668,223	1,668,223	16,682,227
DEVELOPMENT CHARGES	432,973	441,632	450,465	459,474	468,664	478,037	487,598	487,598	487,598	487,598	4,681,637
OCIF PROVINCIAL FUNDING ALLOCATION	320,796	497,150	523,622	-	-	-	-	-	-	-	1,341,568
OPERATING SURPLUS CONTRIBTION TO CAPITAL PROGRAM	-	-	-	-	-	-	-	-	-	-	-
	9,771,792	10,676,805	11,432,110	11,637,497	12,366,687	13,096,060	13,825,621	14,545,621	15,265,621	15,985,621	128,603,432
Prior year capital reserve transfer/(deficit)	-	(133,708)	27,646	34,756	(142,997)	(7,960)	53,599	(60,980)	94,641	(28,238)	
Total available funding	9,771,792	10,543,096	11,459,756	11,672,253	12,223,690	13,088,099	13,879,220	14,484,641	15,360,262	15,957,382	
Funding of Identified Needs											
Roads Construction and Resurfacing	5,465,500	3,564,450	4,300,000	5,288,250	6,964,650	7,214,500	8,030,200	8,731,000	11,225,500	10,382,650	71,166,700
Bridges	3,005,000	3,316,000	1,865,000	3,222,000	2,982,000	3,900,000	3,500,000	2,979,000	3,628,000	4,469,000	32,866,000
Transportation Plan	1,435,000	3,635,000	5,260,000	3,305,000	2,285,000	1,920,000	2,410,000	2,680,000	535,000	1,000,000	24,465,000
Total	9,905,500	10,515,450	11,425,000	11,815,250	12,231,650	13,034,500	13,940,200	14,390,000	15,388,500	15,851,650	128,497,700
Scenario 1 - Deferral of Transportation Master Plan Projects											
2018 BASE FUNDING - With Est. 2% (\$720K) Levy Increase	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Totals
BASE LEVY - ROADS - CAPITAL (+\$480K per year)	5,164,867	5,644,867	6,124,867	6,604,867	7,084,867	7,564,867	8,044,867	8,524,867	9,004,867	9,484,867	73,248,670
BASE LEVY - BRIDGES - CAPITAL (+\$240K per year)	2,184,933	2,424,933	2,664,933	2,904,933	3,144,933	3,384,933	3,624,933	3,864,933	4,104,933	4,344,933	32,649,330
FEDERAL GAS TAX - ANNUAL	1,668,223	1,668,223	1,668,223	1,668,223	1,668,223	1,668,223	1,668,223	1,668,223	1,668,223	1,668,223	16,682,227
DEVELOPMENT CHARGES	432,973	441,632	450,465	459,474	468,664	478,037	487,598	487,598	487,598	487,598	4,681,637
OCIF PROVINCIAL FUNDING ALLOCATION	320,796	497,150	523,622	-	-	-	-	-	-	-	1,341,568
OPERATING SURPLUS CONTRIBTION TO CAPITAL PROGRAM	-	-	-	-	-	-	-	-	-	-	-
	9,771,792	10,676,805	11,432,110	11,637,497	12,366,687	13,096,060	13,825,621	14,545,621	15,265,621	15,985,621	128,603,432
Prior year capital reserve transfer/(deficit)	-	(83,708)	(73,904)	(84,794)	(5,547)	129,490	128,949	77,120	228,741	94,362	
Total available funding	9,771,792	10,593,096	11,358,206	11,552,703	12,361,140	13,225,549	13,954,570	14,622,741	15,494,362	16,079,982	
Funding of Identified Needs											
Roads Construction and Resurfacing	5,465,500	2,601,000	3,179,000	6,458,250	8,024,650	9,230,800	10,221,450	10,393,000	10,787,000	10,920,150	77,280,600
Bridges	3,005,000	3,331,000	3,004,000	3,340,000	3,847,000	3,606,000	3,396,000	3,741,000	4,353,000	4,775,000	36,398,000
Transportation Plan	1,385,000	4,735,000	5,260,000	1,760,000	360,000	260,000	260,000	260,000	260,000	350,000	14,890,000
Total	9,855,500	10,667,000	11,443,000	11,558,250	12,231,650	13,096,800	13,877,450	14,394,000	15,400,000	16,045,150	128,568,600



Scenario 1 – Transportation Master Plan

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County of Peterborough

Department of Public Works

Scenario 1  
Transportation Plan Implementation & Growth Related Projects  
Ten-Year Capital Forecast  
2018 - 2027

- Assumptions:**
- 1. CR 20 Upgrade - upgraded design standard; full reconstruction w/in 10 yr horizon; property acquisition proceed for upgraded standard w/in 10 yr horizon (\$5.41M) for upgraded standard within 10 year horizon (\$5.41M)
  - 2. Ward St. Widening - assumes widening of cross-section to 3-lanes; revised estimate from \$3M to \$5M
  - 3. Causeway Widening - 100% County funded; 4 year reserve contrinution; no Federal & Provincial funding; partial carry over of 2017 funds (revised estimate \$3M to \$5M)
  - 4. CR 28 Fraserville EA - assumes that EA is not required and EA is allowed to lapse (\$250K)
  - 5. Organization Review within 10 year horizon (2027 - \$40K)
  - 6. Bridgenorth By-pass - commence land acquisition in 2027

Project	Limits	2013 TMP Timing	2013 TMP Estimated Cost	2017 Carry Over	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
<b>Roadworks - design standards upgrades</b>															
CR 20 - CR18 to Selwyn - Surface Treat existing	CR18 to CR 23	10-20 yrs	5,410,000	300,000	-	250,000	1,000,000	1,200,000	1,200,000	1,460,000					5,410,000
CR 19 Upgrade	CR 18 to Hilliard St.	10-20 yrs	1,360,000												-
CR 46 Upgrade	CR 504 to S. of Oak Lake	10-20 yrs	10,280,000												-
CR 56 Upgrade	Hwy 28 to CR 6	10-20 yrs	5,980,000												-
CR 33 Upgrade	Hwy 28 to CR 32	10-20 yrs	670,000								-				-
<b>Roadworks - safety &amp; optimization improvements</b>															
Short Term Widening of CR 18	City limits to CR 1	5-10 yrs	800,000					75,000	725,000						800,000
CR 18 Widening - 4 lanes to 5 lanes	City limits to Wild Water	10-20 yrs	2,020,000									2,020,000			2,020,000
CR 18 Widening - 4 lanes to 5 lanes	Wild Water to CR 1	10-20 yrs	2,250,000										200,000		200,000
CR 18/23 Intersection - signalization/controls	at intersection	5-10 yrs	270,000					270,000							270,000
CR 1/12 Intersection - signalization/controls	at intersection	5-10 yrs	400,000								400,000				400,000
CR 45/42 Intersection - geometric improvements	at intersection	10-20 yrs	70,000												-
CR 18/5th Line Intersection - signalization/controls	at intersection	5-10 yrs	300,000		50,000						150,000				200,000
CR 24/Woodland Drive - O/H flashing beacon	at intersection	1-5 yrs	40,000												-
CR4/University Road - intersection upgrades	at intersection	1-5 yrs	100,000	80,000											80,000
CR 12 (Lily Lake/Ackison Rd) - signalization/controls	at intersection	10-20 yrs	275,000										25,000	250,000	275,000
CR 2/35 Intersection - geometric improvements	at intersection	10-20 yrs	100,000												-
CR 29/23 Intersection - geometric improvements	extend acceleration lane	1-5 yrs	50,000										50,000		50,000
CR 18/20 Intersection - geometric improvements	extend slip-thru lane	5-10 yrs	100,000											50,000	50,000
CR 23/36 Intersection - signalization/geometric impr	at intersection	5-10 yrs	150,000											100,000	100,000
<b>Roadworks - capacity enhancement improvements</b>															
Ward St. (CR 18) Widening - 3 lane cross-section	Gore St to Champlain	10-20 yrs	5,000,000	50,000		2,000,000	3,000,000								5,050,000
CR 18 Widening - 2 lanes to 5 lanes - EA + design	CR 1 to Bridgenorth By-pass	10-20 yrs	5,500,000												-
Bridgenorth By-Pass - property acsition commencement	CR 18 to Ward St.	20 yrs+	8,300,000											250,000	250,000
<b>James A. Gifford Causeway</b>															
Causeway - rock fill widening (reserve contributions)	Ward St to Robinson Rd	1-5 yrs	5,000,000	500,000	1,000,000	1,000,000	1,000,000	1,500,000							5,000,000
CR 14/18 Intersection - roundabout	Ward St intersection	10-20 yrs	1,800,000							200,000	1,800,000				1,800,000
CR 14/18 Intersection - traffic control signals	Robinson Rd intersection	5-10 yrs	400,000									400,000			400,000
<b>Roadside Safety Devices</b>															
Steel Beam/Cable Guidrail - County wide	annual allowance		2,500,000		250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
<b>Environmental Assessment Updates</b>															
Transportation Master Plan	County wide	1-5 yrs	250,000		125,000	125,000									250,000
Bridgenorth By-Pass - Sch. C	CR 1 to Ward St.	n/a	250,000											50,000	50,000
CR 28 (Fraserville EA) - Sch. C	115 to Fraserville	10 yr	250,000		-										-
James A Gifford Causeway - Sch. C	CR 18 to CR 16	5-10 yrs	100,000						100,000						100,000
Active Transportation Master Plan	County wide	n/a	100,000		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Organization Review	Operations	n/a	20,000	40,000										40,000	80,000
<b>Total</b>			<b>60,085,000</b>	<b>970,000</b>	<b>1,435,000</b>	<b>3,635,000</b>	<b>5,260,000</b>	<b>3,305,000</b>	<b>2,285,000</b>	<b>1,920,000</b>	<b>2,410,000</b>	<b>2,680,000</b>	<b>535,000</b>	<b>1,000,000</b>	<b>25,435,000</b>

Scenario 1 – Roads

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COUNTY OF PETERBOROUGH

Department of Public Works

Scenario 1  
Construction and Resurfacing  
Ten - Year Capital Forecast  
2018 - 2027

Rd	Class	Type	Twp	Section No.	Length	2017 PCI	2018 est	2017 Carry over	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total	Description
ARTERIAL ROADS - CLASS A																				
1	A	Rehab	SEL	001000A	3.30	63.88	1,254,000							1,254,000					1,254,000	CIR/90mm - CR 18 to west to CR 12
1	A	Pres.	SEL	001000B	3.42	83.25	1,299,600											1,299,600	1,299,600	CIR/90mm - From CR 12 west to Fowler's Corners
4	A	Pres.	DD	004008	1.50	75.63	75,000				75,000								75,000	Micro - From City Limits to CR 41
4	A	Rehab	DD	004023/004040	3.30	64.88	924,000	10,000		924,000									934,000	EA/50mm - CR 41 to 8th Line
5	A	Pres.	CM	005000	2.50	89.75	125,000								125,000				125,000	Micro - Lansdowne Road - City limit to Hwy 7
14	A	Rehab	SEL	014000	1.44	69.00	576,000						576,000						576,000	EA/90mm - Gifford Causeway
15	A	Rehab	CM	015000	3.10	71.75	1,178,000									1,178,000			1,178,000	CIR/90mm - City limit to Hwy 7
16	A	Pres.	SEL	016000	3.30	78.25	165,000		165,000										165,000	Micro - From CR 14 northerly to CR 17
16	A	Pres.	SEL	016031	0.80	79.75	40,000		40,000										40,000	Micro - From CR 17 to Ennismore Limits
18	A	Pres.	SEL	018000/003/012	2.12	90.00	212,000								212,000				212,000	Micro - CR 19 to CR 1
18	A	Pres.	SEL	018020	3.48	88.88	174,000								174,000				174,000	Micro - CR 1 to S. limit of Bridgenorth
18	A		SEL	018055	1.04	75.00													-	See Transportation Plan
18	A	Pres.	SEL	018068	1.81	85.13	90,500							90,500					90,500	Micro - CR 14 to CR 20
18	A	Pres.	SEL	018083	2.98	78.25	149,000							149,000					149,000	Micro - CR 20 to CR 24
18	A	Pres.	SEL	018155	0.71	75.00	35,500							35,500					35,500	Micro - CR23 to CR29
19	A	Pres.	SEL	019000	1.10	98.00	55,000											55,000	55,000	Micro from CR 18 to City Limits
23	A	Pres.	SEL	023026	7.60	82.50	380,000								380,000				380,000	Micro - CR 18 to 1.8km north of CR 20
23	A	Pres.	SEL	023102	7.70	80.75	385,000												-	Unfunded - Micro (2025)- from 1.8km north of CR 20 to S limit of Buckhorn
23	A	Resurf	SEL	023179	1.90	68.25	399,000				399,000								399,000	Mill/overlay within urban limits of Buckhorn (1 km)
28	A	Pres.	CM	028000	5.97	80.00	298,500												-	Unfunded - Micro (2025) - 115 to CR 21
28	A	Resurf	CM	028075/101	1.23	74.63	215,250					215,250							215,250	Mill and Overlay - S. Monaghan & Baileyboro
28	A	Pres.	CM	028082/79/109	4.51	83/82/85	225,500		225,500										225,500	Micro - CR 21 to Northumberland Boundary (excluding S. Monaghan & Bailieboro)
29	A	Pres.	SEL	029000	3.40	94.25	170,000									170,000			170,000	Micro - P'boro Bndry to CR 23
29	A	Rehab	SEL	029034	2.40	63.25	672,000					672,000							672,000	EA/50mm from CR 23 north to west limit of Lkfd
			SEL	029058	0.70	94.37	35,000						35,000						35,000	Micro - from CR 18 easterly to Clementi Street
29	A	Pres.	SEL	029065	2.50	94.37	125,000						125,000						125,000	Micro - From Clementi Street to Stewart Drive
29	A	Pres.	SEL	029090	0.60	90.63	30,000						30,000						30,000	Micro - From Stewart Drive to Lakefield Limits
29	A	Pres.	SEL	029098	0.50	82.13	25,000						25,000						25,000	Micro - Lakefield Limits to Hwy 28
35	A	Pres.	OSM	035000/024	5.33	79.38	266,500		266,500										266,500	Micro - CR 2 to Assumption
41	A	Pres.	DD	041000	1.30	90.12	65,000				65,000								65,000	Micro - From CR 4 to City Limits
					81.54															
COLLECTOR ROADS - CLASS B																				
2	B	DST	CM	002006	6.45	72.13	322,500		322,500										322,500	Micro - Baileyboro limits to Fisher's Corners
2	B	Rehab	OSM	002100	3.04	74.38	152,000												152,000	Micro - From Third Line to 0.8km south of Bensfort Bridge
2	B	Resurf	OSM	002132	1.30	77.13	65,000		65,000										65,000	Micro - From 0.8km south of Bensfort Bridge to 0.5km north of Bensfort Bridge
2	B	Rehab	OSM	002145	3.50	71.13	175,000		175,000										175,000	Micro - CR 39 to CR 35
2	B	Pres.	OSM	002180	1.34	82.88	67,000			67,000									67,000	Micro (2018-2022) - From CR 35 to CR 31
2	B	Pres.	OSM	002195	4.64	86.38	232,000			232,000									232,000	Micro (2018 -2023) - From CR 31 to Keene West Limits
2	B	Pres.	OSM	002248	0.86	78.88	73,000									73,000			73,000	Micro (2025) - Keene Settlement Area
2	B	Pres.	OSM	002253	0.30	79.38	15,000									15,000			15,000	Micro (2025) - from CR 34 to Keene East Limits



Scenario 1 – Roads

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COUNTY OF PETERBOROUGH

Department of Public Works

Scenario 1  
Construction and Resurfacing  
Ten - Year Capital Forecast  
2018 - 2027

Rd	Class	Type	Twp	Section No.	Length	2017 PCI	2018 est	2017 Carry over	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total	Description
2	B	Pres.	OSM	002256	8.90	74.25	2,492,000											2,492,000	2,492,000	EA/50mm - E. Keene Village to OSM/AN boundary
2	B	Pres.	AN	002345	1.35	81.63	87,500			87,500									87,500	Micro (2018-2021) - From OSM boundary to CR 38
2	B	Pres.	AN	002360	7.68	81.88	384,000			384,000									384,000	Micro (2018-2022) - CR 38 to Hastings
3	B	Pres.	CM	003000	0.80	91.50	40,000								40,000				40,000	Micro - Hwy 7 to east 1.1 km
3	B	Pres.	CM	003008	2.60	94.50	130,000								130,000				130,000	Micro - 1.1 km east of Hwy 7 to City limits
4	B	Pres.	DD	004040	3.20	90.75	160,000									160,000			160,000	Micro - From Eight Line easterly to Hwy 28
4	B	Rehab	DD	004089	4.50	62.50	1,260,000									1,260,000			1,260,000	EA/50mm - Hwy 28 to 3rd Line
4	B	Rehab	DD	004134	4.66	70.75	1,304,800										1,304,800		1,304,800	EA/50mm - Warsaw west for 5.5 Km
4	B	Pres.	DD	004182	0.87	80.63	287,100										287,100		287,100	Mill/Pave - Warsaw West Limits to CR 38
4	B	Pres.	DD	004185	0.50	97.25	25,000									25,000			25,000	Micro - CR 38 to Warsaw North Limits
4	B	SST	DD	004190	5.20	93.50	260,000												-	Unfunded - Micro (2020-2023) - Warsaw village limits northerly to CR 6
6	B	Pres.	DD	006000	4.70	81.88	235,000												-	Unfunded - Micro (2019) - Hwy 28 east for 4.7 km
6	B	Pres.	DD	006047	3.90	79.25	195,000												-	Unfunded - Micro (2019) - From 4.7 km east of Hwy 28 to CR 4
6	B	Pres.	DD	006087	6.10	77.13	305,000												-	Unfunded - Micro (2018-2020) - From CR 4 to Hall's Glen
6	B	Pres.	DD	006142	3.70	81.00	185,000		210,000										210,000	Micro - From Hall's Glen to Sixth Line Dummer Road
6	B	Pres.	DD	006190	4.28	84.38	214,000		214,000										214,000	Micro - From Sixth Line Dummer Road to CR 40
6	B	Rehab	NK	006232	4.10	72.25	1,148,000											1,148,000	1,148,000	EA/50mm - CR40 to CR 44
7	B	Rehab	CM	007000	1.30	60.25	364,000												-	Unfunded - EA/50mm (2019-2023) - at Kawartha Lakes boundary
8	B	Rehab	DD	008000	0.43	78.88	115,300											115,300	115,300	Pulverize and Pave 90mm (2024-2027) - CR 4 to Hwy 28
8	B	Pres.	DD	008005	2.65	87.38	132,500												-	Unfunded - Micro (2019-2023) - From Hwy 28 to Douro
8	B	DST	DD	008034	7.20	70.25	900,000										900,000		900,000	DST - Douro to CR 38
9	B	Pres.	CM	009000	1.30	86.13	65,000			65,000									65,000	Micro - From CR 10 Easterly 1.3km
9	B	Rehab	CM	009013	2.70	79.13	135,000			135,000									135,000	Micro (2018-2021) - 1.3km east of CR 10 to 2.7km easterly
9	B	Pres.	CM	009040	2.30	85.63	115,000			115,000									115,000	Micro - From 4km east of CR 10 to Hwy 7
9	B	Pres.	CM	009063	2.40	92.63	120,000										120,000		120,000	Micro - Hwy 7 easterly 2.4km
9	B	Pres.	CM	009087	1.10	94.00	55,000										55,000		55,000	Micro - From 2.4km east of Hwy 7 to City of PTBO Limits
10	B	DST	CM	010000	4.50	72.13	562,500							562,500					562,500	DST - Northumberland boundary to Zion Line
10	B	DST	CM	010045	1.80	77.25	125,000								125,000				125,000	HM overlay - 21 to 400m S; DST to Zion Line
10	B	Pres.	CM	010061	0.80	88.50	40,000					40,000							40,000	Micro - Millbrook to 0.8km Northerly
10	B	Pres.	CM	010069	3.50	86.50	175,000					175,000							175,000	Micro (2019- 2023) - From 0.8km north of CR 21 to Hwy 115
10	B	Pres.	CM	010105	1.60	97.50	80,000											80,000	80,000	Micro - Hwy 115 to Hwy 7
10	B	Pres.	CM	010121 A	1.30	98.00	65,000											65,000	65,000	Micro - Hwy 7 to Morton Dr.
10	B	Pres.	CM	010121 B	0.75	92.25	37,500								37,500				37,500	Micro - Morton Dr. Northerly 750m (South Limit of IDA)
10	B	Rehab.	CM	010121 C	3.75	61.25	1,050,000									1,050,000			1,050,000	EA/50mm - From IDA to Hooton Drive
10	B	Rehab	CM	010121 D	1.50	61.25	675,000				50,000		675,000						725,000	EA/50mm overlay - From Mount Pleasant Road southerly to Hooton Drive (1.5km)
10	B	Pres.	CM	010193	1.30	92.38	65,000								65,000				65,000	Micro - Mt. Pleasant to CKL boundary
11	B	Rehab	CM	011035	2.70	51.38	1,026,000								1,026,000				1,026,000	CI/R/90mm - Hwy 115 to Airport Rd extension
11	B	Rehab	CM	011063	0.80	56.75	304,000								304,000				304,000	CI/R/90mm - From Hwy 115 to City of Peterborough Limits
12	B	Rehab	SEL	012008	1.40	55.50	392,000				392,000								392,000	CI/R/50mm - City limits to Ackison Road
12	B	Pres.	SEL	012039	2.90	78.63	145,000		145,000										145,000	Micro - CR 1 to Lily Lake Rd
12	B	Rehab	SEL	012088A	2.20	51.75	616,000		616,000										616,000	EA/ 50mm - CR 1 to approx. 1km west of Tindle Bay Road

Scenario 1 – Roads

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COUNTY OF PETERBOROUGH

Department of Public Works

Scenario 1  
Construction and Resurfacing  
Ten - Year Capital Forecast  
2018 - 2027

Rd	Class	Type	Twp	Section No.	Length	2017 PCI	2018 est	2017 Carry over	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total	Description
12	B	Rehab	SEL	012088B	1.40	51.75	225,000				225,000								225,000	Pulverize / DST (2018-2020) - From Approx. 1km west of Tindie Bay Road to the Loop
14	B	Rehab	SEL	014013	5.40	61.88	1,512,000							1,512,000					1,512,000	EA/50mm - Gifford Causeway to Kawatha Lakes Boundary
16	B	Pres.	SEL	016039	1.00	83.13	50,000				50,000								50,000	Micro - Within Ennismore Limits
16	B	Pres.	SEL	016048	9.60	80.50	480,000				480,000								480,000	Micro (2018-2021) - From Ennismore North Limits to Gannons Narrows
17	B	Pres.	SEL	017000	6.40	82.50	320,000				320,000								320,000	Micro (2018-2021) - From CR 16 to Cow Island
18	B	Pres.	SEL	018115	3.50	89.75	175,000												-	Unfunded - Micro (2021) - From CR 24 to CR 23
20	B		SEL	020000	1.35	72.25													-	See Transportation Plan
20	B		SEL	020014	3.00	72.25													-	See Transportation Plan
20	B		SEL	020045	4.64	62.00													-	See Transportation Plan
20	B	Rehab	SEL	020151/155	1.50	84/69	315,000						315,000						315,000	Upgrade DST to HM - Hwy 28 to CR 25
21	B	SST	CM	021000/002	6.00	79.00	300,000				300,000								300,000	Micro(2018-2020) - Glamorgan Rd to Millbrook
21	B	Pres.	CM	021064	1.50	98.00	75,000	215,000										75,000	290,000	Micro - Millbrook from Millbrook West Limits easterly to Gravel Road
21	B	Pres.	CM	021075	0.30	97.50	15,000									15,000			15,000	Micro - from 150m west of Gravel Road to CR 10
21	B	Pres.	CM	021078	0.60	89.00	30,000									30,000			30,000	Micro - From CR 10 to East Limits of Millbrook
21	B	Pres.	CM	021084	5.80	80.38	290,000												-	Unfunded - Micro (2018 - 2021) - From Millbrook east Limits to CR 28
21	B	Rehab	OSM	021181/240	9.17	67.00	2,567,800										2,567,800		2,567,800	EA/50mm - Wallace Pt Bridge to P'boro bndry
22	B	Rehab	SEL	022000	4.20	70.00	1,176,000							1,176,000					1,176,000	EA/50mm - From CR 23 westerly 4.2 to Boundary
23	B	Pres.	SEL	023000	2.46	87.63	123,000				123,000								123,000	Micro - from CR 29 to CR 18
24	B	Pres.	SEL	024000	0.60	82.25	168,000												-	Unfunded - Micro (2019) - From City of PTBO northerly 0.6 km
24	B	Pres.	SEL	024006	5.70	84.88	285,000												-	Unfunded - Micro (2019) - From 0.6km north of PTBO limits to CR 18
25	B	DST	SEL	025000	3.20	90.38	160,000												-	Unfunded - Micro (2020-2023) - From CR 18 northerly 3.2km
25	B	DST	SEL	025032	1.80	91.75	90,000												-	Unfunded - Micro (2020 -2023) - From Preston Road to Dugan Road
25	B	DST	SEL	025050	1.60	93.88	80,000												-	Unfunded - Micro (2020-2023) - From Dugan Road to Miller Road
25	B	DST	SEL	025066	1.90	89.63	95,000												-	Unfunded - Micro (2020-2023) Miller Rd. to CR 20
26	B	Pres.	SEL	026000	3.50	86.75	175,000												-	Unfunded - Micro (2019-2023) - From Hwy 7 to City of Kawartha Lakes Boundary
27	B	Rehab	SEL	027000	0.40	65.38	134,000									134,000			134,000	Pulverize/Pave (2021-2025) - CR 12 to 0.4 km S
30	B	Pres.	HBM	030000	0.94	91.75	47,000					47,000							47,000	Micro - From Hwy 7 to south Limits of Havelock
30	B	Rehab	HBM	030001	3.10	71.38	868,000										868,000		868,000	EA/50mm - Havelock S limits to CR 42
31	B	DST	OSM	031000	1.00	82.50	50,000												-	Unfunded - Micro (2018-2021) - from CR 2 to 1km South
31	B	SST	OSM	031000A/035	4.30	82/83	215,000												-	Unfunded - Micro (2018-2021) - 1 km S CR 2 to Paudash St
32	SC	Pres.	DD	032000 A	2.65	79.00	132,500												-	Unfunded - Micro (2025) - CR 33 southerly 2.65km
32	SC	Pres.	DD	032000 B	2.95	79.00	200,000		200,000										200,000	Micro - From 2.65km south of CR 33 southerly to the City of PTBO Limits
32	B	Pres.	SEL	032056	0.80	94.38	40,000					40,000							40,000	Micro - From CR 33 to CR 29
33	B		SEL	033000	1.36	64.38													-	See Transportation Plan
34	B	Rehab	OSM	034000	7.70	70.38	2,156,000										2,156,000		2,156,000	EA/50mm (2022-2026) - Hwy 7 to Keene
34	B	Pres.	OSM	034077	1.26	75.38	63,000									63,000			63,000	Micro (2025) - From Keene North Limits to CR 2
35	B	Rehab	OSM	035024-A	3.34	66.88	935,200							935,200					935,200	EA/50mm - Assumption to Hwy 7
36	B	Pres.	TL	036000	7.40	79.75	370,000												-	Unfunded - Micro (2022) - From Hwy 28 to Deer Bay Reach Road
36	B	Rehab.	TL	036074 A	5.10	72.50	1,428,000											1,428,000	1,428,000	EA/50mm - From Deer Bay Reach Road to Mississauga River Bridge
36	B	Pres.	TL	036074 B	0.80	80.00	40,000												-	Unfunded - Micro (2018-2021) - From Mississauga River Bridge to CR 23/36/37 Intersection
36	B	Pres.	TL	036133	7.30	84.63	365,000												-	Unfunded - Micro (2021) - CR 23 to CR 507



Scenario 1 – Roads

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COUNTY OF PETERBOROUGH

Department of Public Works

Scenario 1  
Construction and Resurfacing  
Ten - Year Capital Forecast  
2018 - 2027

Rd	Class	Type	Twp	Section No.	Length	2017 PCI	2018 est	2017 Carry over	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total	Description
36	B	Rehab	TL	036208A	4.75	62.25	1,805,000							1,805,000					1,805,000	CIR/90mm overlay - CR 507 to 1km east of Nicole's Cove Rd.
36	B	Pres.	TL	036208B	3.15	95.13	157,500									157,500			157,500	Micro - From 1km east of Nicole's Cove Road to Tai's Bay Road
36	B	Pres.	TL	036285A	2.90	86.13	140,000									140,000			140,000	Micro - Tai's Bay Road to Nogies Creek bridge
36	B	Rehab.	TL	036285B	4.70	62.75	1,786,000							1,786,000					1,786,000	CIR/90mm - From Nogies Creek Bridge to CKL Boundary
37	B	Rehab	TL	037000A	3.80	62.88	1,064,000						1,064,000						1,064,000	EA/50mm overlay - Gannons Narrows to Jacksons Farm
37	B	Pres.	TL	037000B	4.00	80.00	200,000												-	Unfunded - Micro (2018-2021) - From Jacksons Farm to Lakehurst Circle Road
37	B	Pres.	TL	037078	2.40	76.75	120,000												-	Unfunded - Micro (2018-2020) - From Lakehurst Circle Road to Shaw's Road
37	B	Pres.	TL	037102A	2.15	91.13	107,500												-	Unfunded - Micro - From Shaw's Road to 100m east of Elbow Point Road
37	B	Rehab	TL	037102B	1.00	70.13	210,000									210,000			210,000	Pulverize / Pave 50mm - From 100m east of Elbow Point Road to Melody Bay Road
37	B	Rehab	TL	037134	1.20	77.75	336,000												-	Unfunded - Micro (2018-2020) From Melody Bay Road to Adam & Eve Road
37	B	Pres.	TL	037146	1.00	88.88	50,000												-	Unfunded - Micro (2024) - From Adam & Eve Road to CR 36
38	B	Pres.	AN	038000	3.03	65.38	166,500												-	Unfunded - Micro (2025) - From CR 2 to Centre Line
38	B	Pres.	AN	038031	2.90	83.38	160,000												-	Unfunded - Micro (2023) - From Hwy 7 to Centre Line
39	B	Pres.	OSM	039000	7.10	90.38	355,000					355,000							355,000	Micro - From CR 2 to City of PTBO Limits
40	B	Pres.	AN	040000	1.30	84.25	65,000				65,000								65,000	Micro - From Hwy 7 to Norwood North Limits
40	B	Rehab	AN	040013	0.80	68.00	224,000									224,000			224,000	EA/50mm (2021-2025) - Norwood limits to CR 8
40	B	Rehab	DD	040021	9.00	56.25	2,520,000												-	Unfunded - EA/50mm (2018-2021)- Rotten Lake S for 9 km
42	B	Rehab	AN	042000	5.12	63.13	1,433,600												-	Unfunded - EA/50mm overlay (2019-2023) - From CR 45 easterly for 5.12km
42	B	Rehab	HBM	042053	3.20	58.63	448,000				448,000								448,000	EA/50mm overlay - CR 30 west for 3.2 km (50% share)
45	B	Pres.	AN	045000	1.03	93.25	51,500									51,500			51,500	Micro (2024) - From Hwy 7 to South Limits of Norwood
45	B	Pres.	AN	045008	5.72	86.63	286,000									286,000			286,000	Micro (2024) - From South Limits of Norwood to Old Orchard Road
45	B	Reconst.	AN	045070/008	1.30	72.00	485,000		485,000										485,000	Urbanization - Boundary to 1.3 km north
46	B	Pres.	HBM	046000	0.30	80.63	15,000												-	Unfunded - Micro (2018-2021) - From Hwy 7 to Havelock North Limits
46	B	Pres.	HBM	046003	5.60	79.88	280,000												-	Unfunded - Micro (2018-2021) - From Havelock north limits northerly 5.6km
46	B	Pres.	HBM	046060	4.80	78.38	240,000												-	Unfunded - Micro (2018-2021) - From 5.6km north of Havelock Limits to CR 47
48	B		HBM	048000	0.50	82.63													-	EA in 2016 - Urban section - Ontario St to Mary St. - see road section below
48	B	Reconst.	HBM	048005/010	1.30	56/55	1,500,000	100,000	50,000				1,500,000						1,650,000	EA in 2016 - Urban section - Ontario St to Mary St.
48	B	SST	HBM	048018	6.41	81.50	801,250											801,250	801,250	DST - From Mary Street to Mile of Memories Road
49	B	Rehab	TL	049000/091	9.10	67.00	1,274,000									1,274,000			1,274,000	EA/50mm (2021-2025)- Bobcageon northerly 9.1km (50% share)
49	B	Rehab	TL	049091	9.10	62.00	1,274,000												-	Unfunded - EA/50mm (2019-2023)- From 9.1km north of Bobcageon to CR 121 (50% share)
50	B	Rehab	HBM	050000	3.13	65.75	876,400						876,400						876,400	EA/50mm - Northumberland brdy. to Hwy 7
121	B	Rehab	TL	121000	9.80	70.25	1,372,000										1,372,000		1,372,000	EA/50mm - CR 49 to Kinmount (50% share)
121	B	Resurf	TL	121097	0.20	77.00	45,000										45,000		45,000	EA/50mm Kinmount to CR 503 (50% Share)
503	B	Rehab	TL	503000	2.20	65.50	618,000												-	Unfunded - EA/50mm (2020-2024) - Kinmount to Haliburton Bndry
503	B	Rehab	TL	503022	3.00	61.63	840,000												-	Unfunded - EA/50mm (2019-2023) - Haliburton Bndry to Haliburton Bndry
507	B	Rehab	TL	507000	3.90	58.75	1,092,000					1,092,000							1,092,000	EA/50mm overlay - CR 36 to 3.9km northerly
507	B	Rehab	TL	507000	3.90	58.75	1,092,000						1,092,000						1,092,000	EA/50mm overlay - From 3.9km north of CR 36 to Miss. Dam Rd
507	B	Rehab	TL	507078A	1.90	60.00	532,000				532,000								532,000	EA/50mm - from Mississagua Dam Road to 5.1km south of Beaver Lake road
507	B	Pres.	TL	507078B	5.10	98.00	255,000											255,000	255,000	Micro - Beaver Lake Rd southerly 5.1km
620	B	Pres.	NK	620000	0.38	92.13	19,000								19,000				19,000	Micro - From Hwy 28 to CR 620A
620	B	Pres.	NK	620005	0.73	89.38	36,500								36,500				36,500	Micro - From CR 620A to CR 54

Scenario 1 – Roads

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COUNTY OF PETERBOROUGH

Department of Public Works

Scenario 1  
Construction and Resurfacing  
Ten - Year Capital Forecast  
2018 - 2027

Rd	Class	Type	Twp	Section No.	Length	2017 PCI	2018 est	2017 Carry over	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total	Description
620	B	Rehab	NK	620011	5.30	73.50	662,500										662,500		662,500	DST - Balmer Rd to Clydesdale Rd
620	B	DST	NK	620064	1.90	77.38	237,500											237,500	237,500	DST - From Clydesdale Road to Vic Tanner Road
620A	B	Rehab	NK	620A00	0.80	74.00	435,000		435,000										435,000	Mill/Pave - downtown Apsley
					427.77															
LOW VOLUME ROADS - CLASS C																				
2	C	Resurf.	CM	002000	0.58	68.75	361,000											361,000	361,000	Pulverize/Pave - from CR 28 easterly for 0.58km
2	C	DST	OSM	002071	2.79	69.63	348,750												-	Unfunded - DST (2021 - 2024) - Fisher's Corners to 2.8 km north to Third Line
6	C	Rehab	NK	006274	6.90	59.00	1,832,000					1,832,000							1,832,000	EA/50mm - CR44 to Unimen mine
8	C	DST	DD	008108	4.20	69.38	525,000												-	Unfunded - DST (2021-2024) - CR 38 to Webster Rd
8	C	SST	DD	008150	3.20	85.00	112,000												-	Unfunded - SST (2018-2021) - From Webster Road to Dummer Asphodel Road
8	C	DST	DD	008182	5.25	84.63	183,750												-	Unfunded - SST (2018-2021)- From Dummer Asphodel Road to CR 40
11	C	DST	CM	011000	3.50	70.38	437,500		75,000								437,500		512,500	DST - CR 28 to bridge; bridge to airport cul-de-sac
11	C	DST	CM	011***	1.70		212,500												-	DST - Upgrade from gravel to DST on new road section
12	C	DST	SEL	012104	1.50	50.25	127,500	127,500	100,000										227,500	DST - the loop
20	C	Pres.	SEL	020093	0.30	81.75	15,000		15,000										15,000	Micro - From CR 23 easterly for 300m
20	C	Pres.	SEL	020093	1.50	81.75	75,000		75,000										75,000	Micro - From 300m east of CE 23 to Preston Rd
20	C	Pres.	SEL	200093	3.97	81.75	198,500		198,500										198,500	Micro - From Preston Road to CR 25
21	C	Pres.	OSM	021142	3.90	81.13	195,000		195,000										195,000	Micro - From CR 28 to Wallace Point Bridge
34	C	Pres.	OSM	034085	0.80	85.25	40,000									40,000			40,000	Micro - From CR 2 to 0.8km South of CR 2
34	C	DST	OSM	034093	2.70	56.38	337,500			337,500									337,500	DST into Serpent Mounds
38	C	DST	DD	038060	6.16	67.63	770,000												-	Unfunded - DST (2019-2023) - full section
38	C	SST	DD	038124			114,450			114,450									114,450	SST - From CR 8 to Warsaw South Limits
38	C	Reconst.	DD	038158	1.09	61.00	490,500	50,000		490,500									540,500	Storm sewer, C & G, HM overlay - Warsaw south to Clifford Rd
40	C	DST	DD	040111	9.80	65.38	1,225,000								1,225,000				1,225,000	Pulv & convert to DST - CR 6 south for 9.8 km
44	C	DST	HBM	044000A	2.00	95.00	100,000											100,000	100,000	Micro (2027) - From CR 46 northerly approx. 2km
44	C	DST	HBM	044000B	5.44	60.00	200,000		200,000										200,000	DST - Drains Quarry northerly approx. 1.9km
44	C	SST	HBM	044032	5.30	87.75	185,500												-	Unfunded - SST (2019-2022) - N of CR 47
44	C	SST	HBM	044085	3.20	88.38	112,000												-	Unfunded - SST (2019-2022) - From 3.2km east of CR 6 to CR 6
46	C	DST	HBM	046108	8.60	65.00	1,112,500									1,112,500			1,112,500	DST - 3.5 km north of CR44 north for 5 km
46	C	DST	HBM	046197	8.34	65.75	1,042,500									1,042,500			1,042,500	DST - from 8.5km north of CR 44 northerly to Sandy Lake Road
46	C	DST	HBM	046279	5.20	64.50	650,000								650,000				650,000	DST - From Sandy Lake Road northerly 5.2 km
46	C	DST	HBM	46331	3.44	75.88	430,000										430,000		430,000	DST - From 5.2 km north of Sandy Lake Road South northerly to Sandy Lake Road North
46	C	DST	HBM	46386 - A	2.70	76.50	337,500											337,500	337,500	DST - From CR 504 southerly 2.7km
46	C	DST	HBM	046386 - B	2.90	63.75	362,500												-	Unfunded - DST (2021-2025) - From Sandy Lake Road North northerly 2.9km
47	C	SST	HBM	047000	3.20	81.25	112,000												-	Unfunded - SST (2018-2021) - CR 44 to CR 46
48	C	SST	HBM	048084	2.80	91.63	91,000												-	Unfunded - SST (2020-2023) - from Freemans Corners Westerly 2.6km
48	B	DST	HBM	048110/164/186/ 189	8.45	67.00	1,056,250												-	Unfunded - DST (2019- 2023) - Freemans Corners to Haliburton Boundary
52	C	DST	NK	052000	5.20	79.38	650,000											650,000	650,000	Pulverize/DST - From CR 504 to Jack's Lake (Dead End)
54	C	DST	NK	054000	9.10	50.00	1,137,500		153,000						1,137,500				1,290,500	Repairs at poor locations (2018) - DST - From CR 620 easterly 9.1km
54	C	DST	NK	054091	1.70	53.38	212,500		212,500						212,500				425,000	Repairs at poor spots (2018) - DST - From 9.1km east of CR 620 easterly to end of roadway
56	C	Rehab	NK	056000	2.70	55.50	756,000				756,000								756,000	EA/50mm overlay - Hwy 28 to FR 10



Scenario 1 – Roads

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COUNTY OF PETERBOROUGH

Department of Public Works

Scenario 1  
Construction and Resurfacing  
Ten - Year Capital Forecast  
2018 - 2027

Rd	Class	Type	Twp	Section No.	Length	2017 PCI	2018 est	2017 Carry over	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total	Description	
56	C	Pres.	NK	056027	9.00	87.75	450,000												-	Unfunded - Micro (2020-2024) - From FR 10 to CR 8	
504	C	Rehab	NK	504000/005	0.80	62.65	435,000		435,000										435,000	Mill/Pave - Hwy 28 to Cr 620A to CR 52	
504	C	Rehab	NK	504008	0.70	60.50	300,000		20,000	300,000									320,000	Pulverize and Pave 50mm (with C&G) - From CR 52 easterly 0.7km	
504	C	DST	NK	504008	2.00	60.50	250,000												-	Unfunded - DST (2018-2022) - From 0.7km east of CR 52 to Whitmore Road	
504	C	DST	NK	504035 A	3.00	76.25	375,000											375,000	375,000	DST- From Whitmore Road easterly 3.0km to McCoy Road	
504	C	DST	NK	504035 B	6.40	61.50	800,000					800,000							800,000	DST - From McCoy Road to CR 46	
504	C	DST	NK	504129	3.10	62.13	387,500												-	Unfunded - DST (2019-2023) - From Laswade to Renwick Road	
504	C	DST	NK	504160A	2.50	48.50	312,500			312,500									312,500	DST - Renwick Rd. to 2.5 km N	
504	C	DST	NK	504160B	2.55	75.88	89,250												-	Unfunded - SST (2018- 2020) - From 2.5 km North of Renwick northerly 2.55km	
504	C	DST	NK	504210	5.05	62.38	631,250						631,250						631,250	DST - From 5 km North of Renwick Road northerly to Echo Ridge Road	
507	C	DST	TL	507155	6.14	60.25	767,500												-	Unfunded - DST (2019-2023) - Beaver Lake Rd to Baker Dr	
507	C	DST	TL	507213	7.24	56.25	905,000												-	Unfunded - DST (2018-2022) - Baker Dr to Salmon Lk Rd	
507	C	DST	TL	507285	3.09	56.50	386,250												-	Unfunded - DST (2018 -2022) - Salmon Road to Haliburton Boundary	
620	C	DST	NK	620083	3.90	77.50	487,500											487,500	487,500	DST - From Vic Tanner Road easterly to E of Knox Point Road	
620	C	DST	NK	620083/144/188	8.20	71.61/60	1,025,000												-	Unfunded - DST (2019-2023) - E of Knox Point Rd to CR 504	
Annual geotechnical investigations & pre-engineering									20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000	Borehole and core drilling regime	
					207.15																
TOTAL NEEDS					716.46		91,964,550	502,500	5,465,500	3,564,450	4,300,000	5,288,250	6,964,650	7,214,500	8,030,200	8,731,000	11,225,500	10,382,650	71,669,200		

Arterial Roads - Class A	10,000	697,000	924,000	539,000	887,250	791,000	1,529,000	891,000	1,348,000	0	1,354,600	8,970,850
Collector Roads - Class B	315,000	3,069,500	1,065,500	2,985,000	1,746,000	5,522,400	5,665,500	3,894,200	5,168,000	10,338,000	6,697,050	46,469,150
Low Volume Roads - Class C	177,500	1,699,000	1,574,950	778,000	2,852,000	651,250	20,000	3,245,000	2,215,000	887,500	2,331,000	16,229,200
	502,500	5,465,500	3,564,450	4,300,000	5,288,250	6,964,650	7,214,500	8,030,200	8,731,000	11,225,500	10,382,650	71,669,200

Scenario 1 - Bridges

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County of Peterborough

Department of Public Works

Scenario 1  
Bridge and Culvert Rehabilitation and Construction  
Ten-Year Capital Forecast  
2018 - 2027

Assumptions:

- Burnt Dam Bridge EA (2018); replacement (2024 to 2027)
- Baxter Creek Bridge EA & Design - 2018
- CR 504 Crowe River Bridge - pre- purchase of structure (2018) ahead of construction (2020 to 2019)
- Girven Bridge replacement (2019 to 2021)
- Firehall Bridge deferred (2019 to 2022)
- Nogies Creek (2020 to 2022)
- Eels Creek Bridge; (2020 to 2021)
- Steel's Bridge (2022 to 2023)
- Westwood Bridge replacement (2022)
- Peter's Island Br deferred (2021 to 2022)
- Deer River Hatchery Br deferred (2022 to 2023)
- Misc blocks of rehab projects move 1 year to balance

Note: estimates from 2015/2016 AECOM Municipal Structure  
Inspection manuals and detailed Engineer's reports as available.

Structure No.	Name	Location	Scope of Work	AECOM Ranking	2017 carry overs	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
099090	Rotary Trail Bridge	DD	Rehabilitate	2											75,000	75,000
099034	Tully's Bridge	SEL	Replace	4											1,000,000	1,000,000
01479	CR 23 (Buckhorn) culvert	SEL	Rehabilitate	2					68,000							68,000
099047	Burnt Dam Bridge	HBM	Replace	8		25,000									991,000	1,016,000
036002	Deer Bay Culvert	TL	Replace	3		750,000										750,000
099055	Nichol's Cove Bridge	TL	Replace	6				65,000	1,497,000							1,562,000
099087	Old Norwood Road Bridge	OSM	Replace	13		800,000										800,000
099026	Girven Bridge	DD	Replace	7		50,000			1,109,000							1,159,000
046001	North River Bridge	HBM	Replace	14		0		1,300,000								1,300,000
021001	Firehall Bridge	CM	Rehabilitate	16					30,000	206,000						236,000
045001	Ouse River Bridge	AN	Rehabilitate	31									15,000	185,000		200,000
099049	Deer Hatchery River Bridge	HBM	Replace	17							1,750,000					1,750,000
023001	Lower Buckhorn Bridge	SEL/TL	Rehabilitate	10											500,000	500,000
099074	Peter's Island Bridge	TL	Rehabilitate	19						275,000						275,000
034001	CNR Overhead Bridge	OSM	Replace	8									1,817,000			1,817,000
099044	Wigamore Bridge	DD	Rehabilitate	37						78,000						78,000
099076	Trent Severn Bridge	TL	Rehabilitate	23						0						0



Scenario 1 – Bridges

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County of Peterborough

Department of Public Works

Scenario 1  
Bridge and Culvert Rehabilitation and Construction  
Ten-Year Capital Forecast  
2018 - 2027

- Assumptions:
- Burnt Dam Bridge EA (2018); replacement (2024 to 2027)
  - Baxter Creek Bridge EA & Design - 2018
  - CR 504 Crowe River Bridge - pre- purchase of structure (2018) ahead of construction (2020 to 2019)
  - Girven Bridge replacement (2019 to 2021)
  - Firehall Bridge deferred (2019 to 2022)
  - Nogies Creek (2020 to 2022)
  - Eels Creek Bridge; (2020 to 2021)
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  - Deer River Hatchery Br deferred (2022 to 2023)
  - Misc blocks of rehab projects move 1 year to balance

Note: estimates from 2015/2016 AECOM Municipal Structure  
Inspection manuals and detailed Engineer's reports as available.

Structure No.	Name	Location	Scope of Work	AECOM Ranking	2017 carry overs	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
000638	CR 10 culvert	CM	Rehabilitate	21												0
002004	Davidson's Bridge	AN	Rehabilitate	n/a	60,000	30,000										90,000
099052	Watson's Bridge	TL	Rehabilitate	26							85,000					85,000
099025	Newell's Bridge	AN	Replace	14										995,000		995,000
099011	Keene Station Bridge	OSM	Replace	24		50,000	1,731,000									1,781,000
029002	Otonabee River Bridge	SEL	Rehabilitate	28						353,000						353,000
000011	Burnham Line culvert	OSM	Rehabilitate	21										183,000		183,000
099014	Hope's Bridge	OSM	Rehabilitate	20							130,000					130,000
099050	Crowe Bridge	HBM	Rehabilitate	30	25,000	0	400,000									425,000
504003	Crowe River Bridge	NK	Replace	10		600,000	1,150,000									1,750,000
099043	Old Canal Bridge	DD	Rehabilitate	25							67,000					67,000
099020	Steel's Bridge	AN	Replace	9						75,000	1,000,000					1,075,000
028002	Baxter Creek Bridge	CM/OSM	Rehabilitate	34		50,000		500,000			0					550,000
620001	Eels Creek Bridge	NK	Rehabilitate	27			50,000		468,000							518,000
035003	CR 35 culvert	OSM	Rehabilitate	21							0					0
099021	Westwood Bridge	AN	Rehabilitate	2		50,000	0			800,000						850,000
099063	Barr Bridge	TL	Rehabilitate	42							231,000					231,000

Scenario 1 – Bridges

11/3/2017 10:12 AM

County of Peterborough

Department of Public Works

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Bridge and Culvert Rehabilitation and Construction  
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2018 - 2027

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Structure No.	Name	Location	Scope of Work	AECOM Ranking	2017 carry overs	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
056001	Eel's Creek Bridge	NK	Rehabilitate	92							130,000					130,000
099070	McCall Bridge	NK	Rehabilitate	44							63,000					63,000
023002	Trent Canal Bridge	SEL/TL	Rehabilitate	4											500,000	500,000
036006	Nogie's Creek Bridge	TL	Rehabilitate	35					65,000	1,097,000						1,162,000
099073	Garret's Creek Bridge	NK	Rehabilitate	39							17,000					17,000
029001	Trent Canal Bridge	SEL	Rehabilitate	49							91,000					91,000
099017	Indian River Bridge	OSM	Rehabilitate	50								298,000				298,000
099069	Catchacoma Bridge	TL	Rehabilitate	54						15,000	321,000					336,000
036004	Miskwa Ziibi Bridge	TL	Rehabilitate	41							15,000	268,000				283,000
010004	CR 10 unnamed culvert	CM	Replace	16								50,000				50,000
099068	Crystal Lake Bridge	TL	Rehabilitate	46								123,000				123,000
006001	Gilchrist Park Bridge	DD	Rehabilitate	29								133,000				133,000
099001	Bigelow Bridge	CM	Rehabilitate	56								143,000				143,000
099009	McIntosh Bridge	CM	Close	33										25,000		25,000
099061	Coon's Bridge	NK	Rehabilitate	57								172,000				172,000
099005	Bland Culvert	CM	Rehabilitate	52								169,000				169,000
010002	Cavan Bridge	CM	Rehabilitate	36								260,000				260,000



Scenario 1 - Bridges

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County of Peterborough

Department of Public Works

Scenario 1  
Bridge and Culvert Rehabilitation and Construction  
Ten-Year Capital Forecast  
2018 - 2027

Assumptions:

Burnt Dam Bridge EA (2018); replacement (2024 to 2027)

Baxter Creek Bridge EA & Design - 2018

CR 504 Crowe River Bridge - pre- purchase of structure (2018) ahead of construction (2020 to 2019)

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Firehall Bridge deferred (2019 to 2022)

Nogies Creek (2020 to 2022)

Eels Creek Bridge; (2020 to 2021)

Steel's Bridge (2022 to 2023)

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Peter's Island Br deferred (2021 to 2022)

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Structure No.	Name	Location	Scope of Work	AECOM Ranking	2017 carry overs	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
032001	Hickey's Bridge	DD	Rehabilitate	62								269,000				269,000
099058	Cedar Lake Bridge	NK	Rehabilitate	63								144,000				144,000
014001	Chemong Bridge	SEL	Rehabilitate	51						83,000					750,000	833,000
035002	CR 35 culvert	OSM	Rehabilitate	53								259,000				259,000
099040	Douglas Bridge	DD	Rehabilitate	55		550,000										550,000
099064	Molyneaux Bridge	TL	Rehabilitate	45								148,000				148,000
099045	Melrose Bridge	DD	Rehabilitate	71								100,000				100,000
099038	Heffernan's Bridge	DD	Rehabilitate	74								278,000				278,000
099027	McNulty's Bridge	AN	Rehabilitate	80								264,000				264,000
099048	Taylor's Bridge	HBM	Rehabilitate	87								149,000				149,000
099022	Wellbeck's Bridge	AN	Rehabilitate	81								273,000				273,000
058002	Jack's Creek Bridge	NK	Rehabilitate	88									81,000			81,000
099056	Squaw River Bridge	TL	Rehabilitate	84									85,000			85,000
099024	Comstock Bridge	AN	Rehabilitate	98									130,000			130,000
038001	Warsaw Bridge	DD	Rehabilitate	100									124,000			124,000
099016	O'Leary's Bridge	OSM	Rehabilitate	69									305,000			305,000
099071	Booths Bridge	NK	Replace	32												0

Scenario 1 – Bridges

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County of Peterborough

Department of Public Works

Scenario 1  
Bridge and Culvert Rehabilitation and Construction  
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2018 - 2027

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008001	Burns Bridge	DD	Rehabilitate	38									119,000			119,000
099077	Squirrel Creek Bridge	OSM	Rehabilitate	49									109,000			109,000
099032	Robson Bridge	AN	Rehabilitate	58									35,000			35,000
038002	Warsaw Culvert	DD	Rehabilitate	59									54,000			54,000
504001	Eels Creek Bridge	NK	Rehabilitate	40									105,000			105,000
099075	Gold/Beaver Lake Bridge	NK	Rehabilitate	61										110,000		110,000
099057	Deer Bay Reach Bridge	NK	Rehabilitate	65										59,000		59,000
021002	Wallace Point Bridge	OSM	Rehabilitate	76										113,000		113,000
099042	Payne's Bridge	DD	Rehabilitate	70										91,000		91,000
099010	Stewart Hall Bridge	OSM	Rehabilitate	72										61,000		61,000
002001	Bensfort Bridge	OSM	Rehabilitate	75										222,000		222,000
003741	CR 30 Culvert	HBM	Rehabilitate	94										31,000		31,000
016001	Gannon's Narrows Bridge	SEL	Rehabilitate	73										25,000		25,000
035004	CR 35 culvert	OSM	Rehabilitate	85										70,000		70,000
037003	Lakehurst Road Multiplate	TL	Replace	5										614,000		614,000
048002	Browns Bridge	HBM	Rehabilitate	82										93,000		93,000
048003	Plato Creek culvert	HBM	Rehabilitate	114										15,000		15,000



Scenario 1 – Bridges

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County of Peterborough

Department of Public Works

Scenario 1  
Bridge and Culvert Rehabilitation and Construction  
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2018 - 2027

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Structure No.	Name	Location	Scope of Work	AECOM Ranking	2017 carry overs	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
009002	Wards Bridge	CM	Rehabilitate	68										72,000		72,000
009003	Paynes Bridge	CM	Rehabilitate	123										53,000		53,000
009002	Gillis Bridge	CM	Rehabilitate	101										61,000		61,000
009003	Winslow Bridge	CM	Rehabilitate	66										61,000		61,000
009006	Scarlett Villa Bridge	CM	Rehabilitate	79										407,000		407,000
009008	Rollin' Acres Bridge	CM	Rehabilitate	86											70,000	70,000
009013	Lang Bridge	OSM	Rehabilitate	117											48,000	48,000
009015	Armstrong Bridge	OSM	Rehabilitate	67											28,000	28,000
009018	Elmhurst bridge	OSM	Rehabilitate	111											61,000	61,000
009019	Birdsall Bridge	OSM	Rehabilitate	127											59,000	59,000
009028	Greenbanks Bridge	AN	Rehabilitate	104											106,000	106,000
009030	Elm Street Bridge	AN	Rehabilitate	89											35,000	35,000
009031	Findlay's Bridge	AN	Rehabilitate	103											104,000	104,000
009039	Warsaw Arena Bridge	DD	Rehabilitate	99											15,000	15,000
009046	Plato Creek Bridge	HBM	Rehabilitate	93											61,000	61,000
009051	Kraeger's Bridge	TL	Rehabilitate	95											66,000	66,000
009067	Tory Hill Bridge	TL	Replace	77											0	0

Scenario 1 – Bridges

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County of Peterborough

Department of Public Works

Scenario 1  
Bridge and Culvert Rehabilitation and Construction  
Ten-Year Capital Forecast  
2018 - 2027

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Structure No.	Name	Location	Scope of Work	AECOM Ranking	2017 carry overs	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
121002	Burnt River Bridge	Kinmount	Rehabilitate	96										61,000		61,000
504002	Mink Creek Bridge	NK	Rehabilitate	118										21,000		21,000
099066	Union Creek Bridge	TL	Replace			50,000									0	50,000
Total					\$ 85,000	\$ 3,005,000	\$ 3,331,000	\$ 1,865,000	\$ 3,237,000	\$ 2,982,000	\$ 3,900,000	\$ 3,500,000	\$ 2,979,000	\$ 3,628,000	\$ 4,469,000	\$ 32,981,000

2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
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Scenario 2 – Transportation Master Plan

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County of Peterborough

Department of Public Works

Scenario 2  
Transportation Plan Implementation & Growth Related Projects  
Ten-Year Capital Forecast  
2018 - 2027

- Assumptions:
- 1. CR 20 Upgrade - full reconstruction deferred beyond 10 year horizon; EA to proceed based on upgraded design standard; property acquisition to proceed for upgraded standard within 10 year horizon; existing roadway pulverized & double surface treatment within 10 year horizon; in interim designate road as "No Truck" route (trucks on CR 23/CR 18 corridors) (\$5.41M)
  - 2. Ward St. Widening - assumes widening of cross-section to 3-lanes; revised estimate from \$3M to \$5M
  - 3. Causeway Widening - 100% County funded; 4 year reserve continuation; no Federal & Provincial funding; partial carry over of 2017 funds (revised estimate \$3M to \$5M)
  - 4. CR 14/18 Roundabout & CR 14/14 signals - deferred beyond 10 year horizon (\$1.8M; \$400K)
  - 5. CR 28 Frserville EA - assumes that EA is not required and EA is allowed to lapse (\$250K)
  - 6. Majority of TMP projects deferred beyond 10 year horizon (CR 18 widening, intersection improvements, etc.)

Project	Limits	2013 TMP Timing	2013 TMP Estimated Cost	2017 Carry Over	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
<b>Roadworks - design standards upgrades</b>															-
CR 20 - CR18 to Selwyn - Surface Treat existing	CR18 to CR 23	10-20 yrs	5,410,000	300,000	-	1,350,000	1,000,000	0	0	0					2,650,000
CR 19 Upgrade	CR 18 to Hilliard St.	10-20 yrs	1,350,000												-
CR 48 Upgrade	CR 504 to S. of Oak Lake	10-20 yrs	10,280,000												-
CR 58 Upgrade	Hwy 28 to CR 8	10-20 yrs	5,980,000												-
CR 33 Upgrade	Hwy 28 to CR 32	10-20 yrs	670,000								0				-
<b>Roadworks - safety &amp; optimization improvements</b>															-
Short Term Widening of CR 18	City limits to CR 1	5-10 yrs	800,000					0	0						-
CR 18 Widening - 4 lanes to 5 lanes	City limits to Wild Water	10-20 yrs	2,020,000									0			-
CR 18 Widening - 4 lanes to 5 lanes	Wild Water to CR 1	10-20 yrs	2,250,000										0		-
CR 18/23 Intersection - signalization/controls	at intersection	5-10 yrs	270,000					0							-
CR 1/12 Intersection - signalization/controls	at intersection	5-10 yrs	400,000								0				-
CR 45/42 Intersection - geometric improvements	at intersection	10-20 yrs	70,000												-
CR 18/5th Line Intersection - signalization/controls	at intersection	5-10 yrs	300,000		0						0				-
CR 24/Woodland Drive - O/H flashing beacon	at intersection	1-5 yrs	40,000												-
CR4/University Road - intersection upgrades	at intersection	1-5 yrs	100,000	80,000											80,000
CR 12 (Lily Lake/Ackison Rd) - signalization/controls	at intersection	10-20 yrs	275,000										0	0	-
CR 2/35 Intersection - geometric improvements	at intersection	10-20 yrs	100,000												-
CR 29/23 Intersection - geometric improvements	extend acceleration lane	1-5 yrs	50,000			0									-
CR 18/20 Intersection - geometric improvements	extend slip-thru lane	5-10 yrs	100,000											0	-
CR 23/36 Intersection - signalization/geometric impr	at intersection	5-10 yrs	150,000											0	-
<b>Roadworks - capacity enhancement improvements</b>															-
Ward St. (CR 18) Widening - 3 lane cross-section	Gore St to Champlain	10-20 yrs	5,000,000	50,000		2,000,000	3,000,000								5,050,000
CR 18 Widening - 2 lanes to 5 lanes - EA + design	CR 1 to Bridgenorth By-pass	10-20 yrs	5,500,000												-
Bridgenorth By-Pass - property acquisition commencement	CR 18 to Ward St.	20 yrs+	8,300,000											0	-
<b>James A. Gifford Causeway</b>															-
Causeway - rock fill widening (4 year reserve)	Ward St to Robinson Rd	1-5 yrs	5,000,000	500,000	1,000,000	1,000,000	1,000,000	1,500,000							5,000,000
CR 14/18 Intersection - roundabout	Ward St intersection	10-20 yrs	1,800,000							0	0				-
CR 14/16 Intersection - traffic control signals	Robinson Rd intersection	5-10 yrs	400,000									0			-
<b>Roadside Safety Devices</b>															-
Steel Beam/Cable Guiderail - County wide	annual allowance		2,500,000		250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
<b>Environmental Assessment Updates</b>															-
Transportation Master Plan	County wide	1-5 yrs	250,000		125,000	125,000									250,000
Bridgenorth By-Pass - Sch. C	CR 1 to Ward St.	n/a	250,000											50,000	50,000
CR 28 (Fraserville EA) - Sch. C	115 to Frserville	10 yr	250,000		-										-
James A Gifford Causeway - Sch. C	CR 18 to CR 16	5-10 yrs	100,000						100,000						100,000
Active Transportation Master Plan	County wide	n/a	100,000		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Organization Review	Operations	n/a	20,000	40,000										40,000	80,000
<b>Total</b>			<b>60,085,000</b>	<b>970,000</b>	<b>1,385,000</b>	<b>4,735,000</b>	<b>5,260,000</b>	<b>1,760,000</b>	<b>360,000</b>	<b>260,000</b>	<b>260,000</b>	<b>260,000</b>	<b>260,000</b>	<b>350,000</b>	<b>15,860,000</b>

Scenario 2 – Roads

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COUNTY OF PETERBOROUGH

Department of Public Works  
  
Scenario 2  
Construction and Resurfacing  
Ten - Year Capital Forecast - Option 2  
2018 - 2027

Rd	Class	Type	Twp	Section No.	Length	2017 PCI	2018 est	2017 Carry over	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total	Description
ARTERIAL ROADS - CLASS A																				
1	A	Rehab	SEL	001000A	3.30	63.88	1,254,000							1,254,000					1,254,000	CIR/90mm - CR 18 to west to CR 12
1	A	Pres.	SEL	001000B	3.42	83.25	1,299,600											1,299,600	1,299,600	CIR/90mm - From CR 12 west to Fowler's Corners
4	A	Pres.	DD	004008	1.50	75.63	75,000			75,000									75,000	Micro - From City Limits to CR 41
4	A	Rehab	DD	004023/004040	3.30	64.88	924,000	10,000			924,000								934,000	EA/50mm - CR 41 to 8th Line
5	A	Pres.	CM	005000	2.50	89.75	125,000								125,000				125,000	Micro - Lansdowne Road - City limit to Hwy 7
14	A	Rehab	SEL	014000	1.44	69.00	576,000						576,000						576,000	EA/60mm - Gifford Causeway
15	A	Rehab	CM	015000	3.10	71.75	1,178,000									1,178,000			1,178,000	CIR/90mm - City limit to Hwy 7
16	A	Pres.	SEL	016000	3.30	78.25	165,000		165,000										165,000	Micro - From CR 14 northerly to CR 17
16	A	Pres.	SEL	016031	0.80	79.75	40,000		40,000										40,000	Micro - From CR 17 to Ennismore Limits
18	A	Pres.	SEL	018000/003/012	2.12	90.00	212,000								212,000				212,000	Micro - CR 19 to CR 1
18	A	Pres.	SEL	018020	3.48	88.88	174,000								174,000				174,000	Micro - CR 1 to S. limit of Bridgenorth
18	A		SEL	018055	1.04	75.00													-	See Transportation Plan
18	A	Pres.	SEL	018068	1.81	85.13	90,500							90,500					90,500	Micro - CR 14 to CR 20
18	A	Pres.	SEL	018083	2.98	78.25	149,000							149,000					149,000	Micro - CR 20 to CR 24
18	A	Pres.	SEL	018155	0.71	75.00	35,500							35,500					35,500	Micro - CR23 to CR29
19	A	Pres.	SEL	019000	1.10	98.00	55,000											55,000	55,000	Micro from CR 18 to City Limits
23	A	Pres.	SEL	023026	7.00	82.50	380,000								380,000				380,000	Micro - CR 18 to 1.8km north of CR 20
23	A	Pres.	SEL	023102	7.70	80.75	385,000												-	Unfunded - Micro (2025)- from 1.8km north of CR 20 to S limit of Buckhorn
23	A	Resurf	SEL	023179	1.90	68.25	399,000					399,000							399,000	Mill/overlay within urban limits of Buckhorn (1 km)
28	A	Pres.	CM	028000	5.97	80.00	298,500												-	Unfunded - Micro (2025) - 115 to CR 21
28	A	Resurf	CM	028075/101	1.23	74.63	215,250					215,250							215,250	Mill and Overlay - S. Monaghan & Baileyboro
28	A	Pres.	CM	028082/79/109	4.51	83/82/85	225,500		225,500										225,500	Micro - CR 21 to Northumberland Boundary (excluding S. Monaghan & Bailieboro)
29	A	Pres.	SEL	029000	3.40	94.25	170,000									170,000			170,000	Micro - Pboro Bndry to CR 23
29	A	Rehab	SEL	029034	2.40	63.25	672,000					672,000							672,000	EA/50mm from CR 23 north to west limit of Lkfd
			SEL	029058	0.70	94.37	35,000						35,000						35,000	Micro - from CR 18 easterly to Clementi Street
29	A	Pres.	SEL	029065	2.50	94.37	125,000						125,000						125,000	Micro - From Clementi Street to Stewart Drive
29	A	Pres.	SEL	029090	0.80	90.63	30,000						30,000						30,000	Micro - From Stewart Drive to Lakefield Limits
29	A	Pres.	SEL	029096	0.50	82.13	25,000						25,000						25,000	Micro - Lakefield Limits to Hwy 28
35	A	Pres.	OSM	035000/024	5.33	79.38	266,500		266,500										266,500	Micro - CR 2 to Assumption
41	A	Pres.	DD	041000	1.30	90.12	65,000				65,000								65,000	Micro - From CR 4 to City Limits
					81.54															
COLLECTOR ROADS - CLASS B																				
2	B	DST	CM	002006	6.45	72.13	322,500		322,500										322,500	Micro - Baileyboro limits to Fisher's Corners
2	B	Rehab	OSM	002100	3.04	74.38	152,000		152,000										152,000	Micro - From Third Line to 0.8km south of Bensfort Bridge
2	B	Resurf	OSM	002132	1.30	77.13	65,000		65,000										65,000	Micro - From 0.8km south of Bensfort Bridge to 0.5km north of Bensfort Bridge
2	B	Rehab	OSM	002145	3.50	71.13	175,000		175,000										175,000	Micro - CR 39 to CR 35
2	B	Pres.	OSM	002180	1.34	82.88	67,000			67,000									67,000	Micro (2018-2022) - From CR 35 to CR 31
2	B	Pres.	OSM	002195	4.64	86.38	232,000			232,000									232,000	Micro (2018 -2023) - From CR 31 to Keene West Limits
2	B	Pres.	OSM	002248	0.86	78.88	73,000									73,000			73,000	Micro (2025) - Keene Settlement Area
2	B	Pres.	OSM	002253	0.30	79.38	15,000									15,000			15,000	Micro (2025) - from CR 34 to Keene East Limits



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Rd	Class	Type	Twp	Section No.	Length	2017 PCI	2018 est	2017 Carry over	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total	Description
2	B	Pres.	OSM	002256	8.90	74.25	2,492,000											2,492,000	2,492,000	EA/50mm - E. Keene Village to OSM/AN boundary
2	B	Pres.	AN	002345	1.35	81.63	67,500			67,500									67,500	Micro (2018-2021) - From OSM boundary to CR 38
2	B	Pres.	AN	002360	7.68	81.88	384,000			384,000									384,000	Micro (2018-2022) - CR 38 to Hastings
3	B	Pres.	CM	003000	0.80	91.50	40,000								40,000				40,000	Micro - Hwy 7 to east 1.1 km
3	B	Pres.	CM	003008	2.60	94.50	130,000								130,000				130,000	Micro - 1.1 km east of Hwy 7 to City limits
4	B	Pres.	DD	004040	3.20	90.75	160,000									160,000			160,000	Micro - From Eight Line easterly to Hwy 28
4	B	Rehab	DD	004089	4.50	62.50	1,260,000									1,260,000			1,260,000	EA/50mm - Hwy 28 to 3rd Line
4	B	Rehab	DD	004134	4.66	70.75	1,304,800										1,304,800		1,304,800	EA/50mm - Warsaw west for 5.5 Km
4	B	Pres.	DD	004182	0.87	80.63	287,100										287,100		287,100	Mill/Pave - Warsaw West Limits to CR 38
4	B	Pres.	DD	004185	0.50	97.25	25,000									25,000			25,000	Micro - CR 38 to Warsaw North Limits
4	B	SST	DD	004190	5.20	93.50	260,000					260,000							260,000	Micro - Warsaw village limits northerly to CR 6
6	B	Pres.	DD	006000	4.70	81.88	235,000												-	Unfunded - Micro (2019) - Hwy 28 east for 4.7 km
6	B	Pres.	DD	006047	3.90	79.25	195,000												-	Unfunded - Micro (2019) - From 4.7 km east of Hwy 28 to CR 4
6	B	Pres.	DD	006087	6.10	77.13	305,000												-	Unfunded - Micro (2018-2020) - From CR 4 to Hall's Glen
6	B	Pres.	DD	006142	3.70	81.00	185,000		210,000										210,000	Micro - From Hall's Glen to Sixth Line Dummer Road
6	B	Pres.	DD	006190	4.28	84.38	214,000		214,000										214,000	Micro - From Sixth Line Dummer Road to CR 40
6	B	Rehab	NK	006232	4.10	72.25	1,148,000											1,148,000	1,148,000	EA/50mm - CR40 to CR 44
7	B	Rehab	CM	007000	1.30	60.25	364,000												-	Unfunded - EA/50mm (2019-2023) - at Kawartha Lakes boundary
8	B	Rehab	DD	008000	0.43	78.88	115,300											115,300	115,300	Pulverize and Pave 90mm (2024-2027) - CR 4 to Hwy 28
8	B	Pres.	DD	008005	2.85	87.38	132,500												-	Unfunded - Micro (2019-2023) - From Hwy 28 to Douro
8	B	DST	DD	008034	7.20	70.25	900,000										900,000		900,000	DST - Douro to CR 38
9	B	Pres.	CM	009000	1.30	86.13	65,000			65,000									65,000	Micro - From CR 10 Easterly 1.3km
9	B	Rehab	CM	009013	2.70	79.13	135,000			135,000									135,000	Micro (2018-2021) - 1.3km east of CR 10 to 2.7km easterly
9	B	Pres.	CM	009040	2.30	85.63	115,000			115,000									115,000	Micro - From 4km east of CR 10 to Hwy 7
9	B	Pres.	CM	009063	2.40	92.63	120,000										120,000		120,000	Micro - Hwy 7 easterly 2.4km
9	B	Pres.	CM	009087	1.10	94.00	55,000										55,000		55,000	Micro - From 2.4km east of Hwy 7 to City of PTBO Limits
10	B	DST	CM	010000	4.50	72.13	562,500							562,500					562,500	DST - Northumberland boundary to Zion Line
10	B	DST	CM	010045	1.80	77.25	125,000								125,000				125,000	HM overlay - 21 to 400m S; DST to Zion Line
10	B	Pres.	CM	010061	0.80	88.50	40,000					40,000							40,000	Micro - Millbrook to 0.8km Northerly
10	B	Pres.	CM	010069	3.50	86.50	175,000					175,000							175,000	Micro (2019- 2023) - From 0.8km north of CR 21 to Hwy 115
10	B	Pres.	CM	010105	1.60	97.50	80,000											80,000	80,000	Micro - Hwy 115 to Hwy 7
10	B	Pres.	CM	010121 A	1.30	98.00	65,000											65,000	65,000	Micro - Hwy 7 to Morton Dr.
10	B	Pres.	CM	010121 B	0.75	92.25	37,500								37,500				37,500	Micro - Morton Dr. Northerly 750m (South Limit of IDA)
10	B	Rehab.	CM	010121 C	3.75	61.25	1,050,000									1,050,000			1,050,000	EA/50mm - From IDA to Hooton Drive
10	B	Rehab	CM	010121 D	1.50	61.25	675,000				50,000		675,000						725,000	EA/50mm overlay - From Mount Pleasant Road southerly to Hooton Drive (1.5km)
10	B	Pres.	CM	010193	1.30	92.38	65,000								65,000				65,000	Micro - Mt. Pleasant to CKL boundary
11	B	Rehab	CM	011035	2.70	51.38	1,026,000								1,026,000				1,026,000	CIR/90mm - Hwy 115 to Airport Rd extension
11	B	Rehab	CM	011063	0.80	56.75	304,000								304,000				304,000	CIR/90mm - From Hwy 115 to City of Peterborough Limits
12	B	Rehab	SEL	012008	1.40	55.50	392,000					392,000							392,000	CIR/50mm - City limits to Ackison Road
12	B	Pres.	SEL	012039	2.90	78.63	145,000		145,000										145,000	Micro - CR 1 to Lily Lake Rd
12	B	Rehab	SEL	012088A	2.20	51.75	616,000		616,000										616,000	EA/ 50mm - CR 1 to approx. 1km west of Tindle Bay Road

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Rd	Class	Type	Twp	Section No.	Length	2017 PCI	2018 est	2017 Carry over	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total	Description
12	B	Rehab	SEL	012088B	1.40	51.75	225,000				225,000								225,000	Pulverize / DST (2018-2020) - From Approx. 1km west of Tindle Bay Road to the Loop
14	B	Rehab	SEL	014013	5.40	61.88	1,512,000							1,512,000					1,512,000	EA/50mm - Gifford Causeway to Kawatha Lakes Boundary
16	B	Pres.	SEL	016039	1.00	83.13	50,000				50,000								50,000	Micro - Within Ennismore Limits
16	B	Pres.	SEL	016048	9.60	80.50	480,000				480,000								480,000	Micro (2018-2021) - From Ennismore North Limits to Gannons Narrows
17	B	Pres.	SEL	017000	6.40	82.50	320,000				320,000								320,000	Micro (2018-2021) - From CR 16 to Cow Island
18	B	Pres.	SEL	018115	3.50	89.75	175,000								175,000				175,000	Micro - From CR 24 to CR 23
20	B		SEL	020000	1.35	72.25													-	See Transportation Plan
20	B		SEL	020014	3.00	72.25													-	See Transportation Plan
20	B		SEL	020045	4.64	62.00													-	See Transportation Plan
20	B	Rehab	SEL	020151/155	1.50	84/69	315,000						315,000						315,000	Upgrade DST to HM - Hwy 28 to CR 25
21	B	SST	CM	021000/002	6.00	79.00	300,000					300,000							300,000	Micro - Glamorgan Rd to Millbrook
21	B	Pres.	CM	021064	1.50	98.00	75,000	215,000										75,000	290,000	Micro - Millbrook from Millbrook West Limits easterly to Gravel Road
21	B	Pres.	CM	021075	0.30	97.50	15,000									15,000			15,000	Micro - from 150m west of Gravel Road to CR 10
21	B	Pres.	CM	021078	0.80	89.00	30,000									30,000			30,000	Micro - From CR 10 to East Limits of Millbrook
21	B	Pres.	CM	021084	5.80	80.38	290,000												-	Unfunded - Micro (2021) - From Millbrook east Limits to CR 28
21	B	Rehab	OSM	021181/240	9.17	67.00	2,567,600										2,567,600		2,567,600	EA/50mm - Wallace Pt Bridge to P'boro bndry
22	B	Rehab	SEL	022000	4.20	70.00	1,176,000							1,176,000					1,176,000	EA/50mm - From CR 23 westerly 4.2 to Boundary
23	B	Pres.	SEL	023000	2.46	87.63	123,000					123,000							123,000	Micro - from CR 29 to CR 18
24	B	Pres.	SEL	024000	0.80	82.25	168,000												-	Unfunded - Micro (2019) - From City of PTBO northerly 0.6 km
24	B	Pres.	SEL	024006	5.70	84.88	285,000												-	Unfunded - Micro (2019) - From 0.6km north of PTBO limits to CR 18
25	B	DST	SEL	025000	3.20	90.38	160,000							160,000					160,000	Micro (2020-2023) - From CR 18 northerly 3.2km
25	B	DST	SEL	025032	1.80	91.75	90,000							90,000					90,000	Micro (2020 -2023) - From Preston Road to Dugan Road
25	B	DST	SEL	025050	1.80	93.88	80,000							80,000					80,000	Micro (2020-2023) - From Dugan Road to Miller Road
25	B	DST	SEL	025066	1.90	89.63	95,000							95,000					95,000	Micro(2020-2023) Miller Rd. to CR 20
26	B	Pres.	SEL	026000	3.50	86.75	175,000												-	Unfunded - Micro (2019-2023) - From Hwy 7 to City of Kawartha Lakes Boundary
27	B	Rehab	SEL	027000	0.40	65.38	134,000									134,000			134,000	Pulverize/Pave (2021-2025) - CR 12 to 0.4 km S
30	B	Pres.	HBM	030000	0.94	91.75	47,000					47,000							47,000	Micro - From Hwy 7 to south Limits of Havelock
30	B	Rehab	HBM	030001	3.10	71.38	868,000										868,000		868,000	EA/50mm - Havelock S limits to CR 42
31	B	DST	OSM	031000	1.00	82.50	50,000												-	Unfunded - Micro (2018-2021) - from CR 2 to 1km South
31	B	SST	OSM	031000A/035	4.30	82/83	215,000												-	Unfunded - Micro (2018-2021) - 1 km S CR 2 to Paudash St
32	SC	Pres.	DD	032000 A	2.65	79.00	132,500												-	Unfunded - Micro (2025) - CR 33 southerly 2.65km
32	SC	Pres.	DD	032000 B	2.95	79.00	200,000		200,000										200,000	Micro - From 2.65km south of CR 33 southerly to the City of PTBO Limits
32	B	Pres.	SEL	032056	0.80	94.38	40,000					40,000							40,000	Micro - From CR 33 to CR 29
33	B		SEL	033000	1.36	64.38													-	See Transportation Plan
34	B	Rehab	OSM	034000	7.70	70.38	2,156,000										2,156,000		2,156,000	EA/50mm (2022-2026) - Hwy 7 to Keene
34	B	Pres.	OSM	034077	1.26	75.38	63,000									63,000			63,000	Micro (2025) - From Keene North Limits to CR 2
35	B	Rehab	OSM	035024-A	3.34	66.88	935,200								935,200				935,200	EA/50mm - Assumption to Hwy 7
36	B	Pres.	TL	036000	7.40	79.75	370,000												-	Unfunded - Micro (2022) - From Hwy 28 to Deer Bay Reach Road
36	B	Rehab.	TL	036074 A	5.10	72.50	1,428,000											1,428,000	1,428,000	EA/50mm - From Deer Bay Reach Road to Mississauga River Bridge
36	B	Pres.	TL	036074 B	0.80	80.00	40,000												-	Unfunded - Micro (2018-2021) - From Mississauga River Bridge to CR 23/36/37 Intersection
36	B	Pres.	TL	036133	7.30	84.63	365,000												-	Unfunded - Micro (2021) - CR 23 to CR 507



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Rd	Class	Type	Twp	Section No.	Length	2017 PCI	2018 est	2017 Carry over	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total	Description
36	B	Rehab	TL	036208A	4.75	62.25	1,805,000							1,805,000					1,805,000	CIR/90mm overlay - CR 507 to 1km east of Nicole's Cove Rd.
36	B	Pres.	TL	036208B	3.15	95.13	157,500									157,500			157,500	Micro - From 1km east of Nicole's Cove Road to Tait's Bay Road
36	B	Pres.	TL	036285A	2.80	86.13	140,000									140,000			140,000	Micro - Tait's Bay Road to Nogies Creek bridge
36	B	Rehab.	TL	036285B	4.70	62.75	1,786,000							1,786,000					1,786,000	CIR/90mm - From Nogies Creek Bridge to CKL Boundary
37	B	Rehab	TL	037000A	3.80	62.88	1,064,000						1,064,000						1,064,000	EA/50mm overlay - Gannons Narrows to Jacksons Farm
37	B	Pres.	TL	037000B	4.00	80.00	200,000												-	Unfunded - Micro (2018-2021) - From Jacksons Farm to Lakehurst Circle Road
37	B	Pres.	TL	037078	2.40	76.75	120,000												-	Unfunded - Micro (2018-2020) - From Lakehurst Circle Road to Shaw's Road
37	B	Pres.	TL	037102A	2.15	91.13	107,500							107,500					107,500	Micro - From Shaw's Road to 100m east of Elbow Point Road
37	B	Rehab	TL	037102B	1.00	70.13	210,000									210,000			210,000	Pulverize / Pave 50mm - From 100m east of Elbow Point Road to Melody Bay Road
37	B	Rehab	TL	037134	1.20	77.75	336,000												-	Unfunded - Micro (2018-2020) From Melody Bay Road to Adam & Eve Road
37	B	Pres.	TL	037146	1.00	88.88	50,000							50,000					50,000	Unfunded - Micro (2024) - From Adam & Eve Road to CR 36
38	B	Pres.	AN	038000	3.03	65.38	166,500												-	Unfunded - Micro (2025) - From CR 2 to Centre Line
38	B	Pres.	AN	038031	2.90	83.38	160,000												-	Unfunded - Micro (2023) - From Hwy 7 to Centre Line
39	B	Pres.	OSM	039000	7.10	90.38	355,000					355,000							355,000	Micro - From CR 2 to City of PTBO Limits
40	B	Pres.	AN	040000	1.30	84.25	65,000				65,000								65,000	Micro - From Hwy 7 to Norwood North Limits
40	B	Rehab	AN	040013	0.80	68.00	224,000										224,000		224,000	EA/50mm (2021-2025) - Norwood limits to CR 8
40	B	Rehab	DD	040021	9.00	56.25	2,520,000												-	Unfunded - EA/50mm (2018-2021)- Rotten Lake S for 9 km
42	B	Rehab	AN	042000	5.12	63.13	1,433,600							1,433,600					1,433,600	EA/50mm overlay (2019-2023) - From CR 45 easterly for 5.12km
42	B	Rehab	HBM	042053	3.20	58.63	448,000				448,000								448,000	EA/50mm overlay - CR 30 west for 3.2 km (50% share)
45	B	Pres.	AN	045000	1.03	93.25	51,500								51,500				51,500	Micro (2024) - From Hwy 7 to South Limits of Norwood
45	B	Pres.	AN	045008	5.72	86.63	286,000								286,000				286,000	Micro (2024) - From South Limits of Norwood to Old Orchard Road
45	B	Reconst.	AN	045070/008	1.30	72.00	485,000		485,000										485,000	Urbanization - Boundary to 1.3 km north
46	B	Pres.	HBM	046000	0.30	80.63	15,000												-	Unfunded - Micro (2018-2021) - From Hwy 7 to Havelock North Limits
46	B	Pres.	HBM	046003	5.80	79.88	280,000												-	Unfunded - Micro (2018-2021) - From Havelock north limits northerly 5.6km
46	B	Pres.	HBM	046060	4.80	78.38	240,000												-	Unfunded - Micro (2018-2021) - From 5.6km north of Havelock Limits to CR 47
48	B		HBM	048000	0.50	82.63													-	EA in 2016 - Urban section - Ontario St to Mary St. - see road section below
48	B	Reconst.	HBM	048005/010	1.30	56/55	1,500,000	100,000	50,000				1,500,000						1,650,000	EA in 2016 - Urban section - Ontario St to Mary St.
48	B	SST	HBM	048018	6.41	81.50	801,250											801,250	801,250	DST - From Mary Street to Mile of Memories Road
49	B	Rehab	TL	049000/091	9.10	67.00	1,274,000									1,274,000			1,274,000	EA/50mm (2021-2025)- Bobcageon northerly 9.1km (50% share)
49	B	Rehab	TL	049091	9.10	62.00	1,274,000												-	Unfunded - EA/50mm (2019-2023)- From 9.1km north of Bobcageon to CR 121 (50% share)
50	B	Rehab	HBM	050000	3.13	65.75	876,400						876,400						876,400	EA/50mm - Northumberland bndy. to Hwy 7
121	B	Rehab	TL	121000	9.80	70.25	1,372,000										1,372,000		1,372,000	EA/50mm - CR 49 to Kinmount (50% share)
121	B	Resurf	TL	121097	0.20	77.00	45,000										45,000		45,000	EA/50mm Kinmount to CR 503 (50% Share)
503	B	Rehab	TL	503000	2.20	65.50	616,000									616,000			616,000	EA/50mm (2020-2024) - Kinmount to Haliburton Bndry
503	B	Rehab	TL	503022	3.00	61.63	840,000									840,000			840,000	EA/50mm (2019-2023) - Haliburton Bndry to Haliburton Bndry
507	B	Rehab	TL	507000	3.90	58.75	1,092,000					1,092,000							1,092,000	EA/50mm overlay - CR 36 to 3.9km northerly
507	B	Rehab	TL	507000	3.90	58.75	1,092,000					1,092,000							1,092,000	EA/50mm overlay - From 3.9km north of CR 36 to Miss. Dam Rd
507	B	Rehab	TL	507078A	1.90	60.00	532,000				532,000								532,000	EA/50mm - from Mississagua Dam Road to 5.1km south of Beaver Lake road
507	B	Pres.	TL	507078B	5.10	98.00	255,000											255,000	255,000	Micro - Beaver Lake Rd southerly 5.1km
620	B	Pres.	NK	620000	0.38	92.13	19,000								19,000				19,000	Micro - From Hwy 28 to CR 620A
620	B	Pres.	NK	620005	0.73	89.38	36,500								36,500				36,500	Micro - From CR 620A to CR 54

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Rd	Class	Type	Twp	Section No.	Length	2017 PCI	2018 est	2017 Carry over	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total	Description
620	B	Rehab	NK	620011	5.30	73.50	662,500											662,500	662,500	DST - Balmer Rd to Clydesdale Rd
620	B	DST	NK	620064	1.90	77.38	237,500											237,500	237,500	DST - From Clydesdale Road to Vic Tanner Road
620A	B	Rehab	NK	620A00	0.80	74.00	435,000		435,000										435,000	Mill/Pave - downtown Apsley
					427.77															
LOW VOLUME ROADS - CLASS C																				
2	C	Resurf.	CM	002000	0.58	68.75	361,000											361,000	361,000	Pulverize/Pave - from CR 28 easterly for 0.58km
2	C	DST	OSM	002071	2.79	69.63	348,750												-	Unfunded - DST (2021 - 2024) - Fisher's Corners to 2.8 km north to Third Line
6	C	Rehab	NK	006274	6.90	59.00	1,832,000					1,832,000							1,832,000	EA/50mm - CR44 to Unimen mine
8	C	DST	DD	008108	4.20	69.38	525,000											525,000	525,000	DST - CR 38 to Webster Rd
8	C	SST	DD	008150	3.20	85.00	112,000												-	Unfunded - SST (2018-2021) - From Webster Road to Dummer Asphodel Road
8	C	DST	DD	008182	5.25	84.63	183,750												-	Unfunded - SST (2018-2021)- From Dummer Asphodel Road to CR 40
11	C	DST	CM	011000	3.50	70.38	437,500		75,000									437,500	512,500	DST - CR 28 to bridge; bridge to airport cul-de-sac
11	C	DST	CM	011***	1.70		212,500												-	DST - Upgrade from gravel to DST on new road section
12	C	DST	SEL	012104	1.50	50.25	127,500	127,500	100,000										227,500	DST - the loop
20	C	Pres.	SEL	020093	0.30	81.75	15,000		15,000										15,000	Micro - From CR 23 easterly for 300m
20	C	Pres.	SEL	020093	1.50	81.75	75,000		75,000										75,000	Micro - From 300m east of CE 23 to Preston Rd
20	C	Pres.	SEL	200093	3.97	81.75	198,500		198,500										198,500	Micro - From Preston Road to CR 25
21	C	Pres.	OSM	021142	3.90	81.13	195,000		195,000										195,000	Micro - From CR 28 to Wallace Point Bridge
34	C	Pres.	OSM	034085	0.80	85.25	40,000									40,000			40,000	Micro - From CR 2 to 0.8km South of CR 2
34	C	DST	OSM	034093	2.70	56.38	337,500			337,500									337,500	DST into Serpent Mounds
38	C	DST	DD	038060	6.16	67.63	770,000												-	Unfunded - DST (2019-2023) - full section
38	C	SST	DD	038124	3.27	80.88	114,450												-	Unfunded - SST (2018-2020) - From CR 8 to Warsaw South Limits
38	C	Reconst.	DD	038158	1.09	61.00	490,500	50,000		490,500									540,500	Storm sewer, C & G, HM overlay - Warsaw south to Clifford Rd
40	C	DST	DD	040111	9.80	65.38	1,225,000							1,225,000					1,225,000	Pulv & convert to DST - CR 6 south for 9.8 km
44	C	DST	HBM	044000A	2.00	95.00	100,000											100,000	100,000	Micro (2027) - From CR 46 northerly approx. 2km
44	C	DST	HBM	044000B	5.44	80.00	200,000		200,000										200,000	DST - Drains Quarry northerly approx. 1.9km
44	C	SST	HBM	044032	5.30	87.75	185,500												-	Unfunded - SST (2019-2022) - N of CR 47
44	C	SST	HBM	044085	3.20	88.38	112,000												-	Unfunded - SST (2019-2022) - From 3.2km east of CR 6 to CR 6
46	C	DST	HBM	046108	8.90	65.00	1,112,500									1,112,500			1,112,500	DST - 3.5 km north of CR44 north for 5 km
46	C	DST	HBM	046197	8.34	65.75	1,042,500									1,042,500			1,042,500	DST - from 8.5km north of CR 44 northerly to Sandy Lake Road
46	C	DST	HBM	046279	5.20	64.50	650,000								650,000				650,000	DST - From Sandy Lake Road northerly 5.2 km
46	C	DST	HBM	46331	3.44	75.88	430,000										430,000		430,000	DST - From 5.2 km north of Sandy Lake Road South northerly to Sandy Lake Road North
46	C	DST	HBM	46386 - A	2.70	76.50	337,500											337,500	337,500	DST - From CR 504 southerly 2.7km
46	C	DST	HBM	046386 - B	2.90	63.75	362,500												-	Unfunded - DST (2021-2025) - From Sandy Lake Road North northerly 2.9km
47	C	SST	HBM	047000	3.20	81.25	112,000												-	Unfunded - SST (2018-2021) - CR 44 to CR 46
48	C	SST	HBM	048084	2.60	91.63	91,000												-	Unfunded - SST (2020-2023) - from Freemans Corners Westerly 2.6km
48	B	DST	HBM	048110/164/186/ 189	8.45	67.00	1,056,250												-	Unfunded - DST (2019- 2023) - Freemans Corners to Haliburton Boundary
52	C	DST	NK	052000	5.20	79.38	650,000												-	Unfunded - Pulverize/DST (2027) - From CR 504 to Jack's Lake (Dead End)
54	C	DST	NK	054000	9.10	50.00	1,137,500		153,000						1,137,500				1,290,500	Repairs at poor locations (2018) - DST - From CR 620 easterly 9.1km
54	C	DST	NK	054091	1.70	53.38	212,500		212,500						212,500				425,000	Repairs at poor spots (2018) - DST - From 9.1km east of CR 620 easterly to end of roadway
56	C	Rehab	NK	056000	2.70	55.50	756,000					756,000							756,000	EA/50mm overlay - Hwy 28 to FR 10



Scenario 2 – Roads

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COUNTY OF PETERBOROUGH

Department of Public Works  
Scenario 2  
Construction and Resurfacing  
Ten - Year Capital Forecast - Option 2  
2018 - 2027

Rd	Class	Type	Twp	Section No.	Length	2017 PCI	2018 est	2017 Carry over	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total	Description
56	C	Pres.	NK	056027	9.00	87.75	450,000												-	Unfunded - Micro (2020-2024) - From FR 10 to CR 6
504	C	Rehab	NK	504000/005	0.80	62/65	435,000		435,000										435,000	Mill/Pave - Hwy 28 to Cr 620A to CR 52
504	C	Rehab	NK	504008	0.70	60.50	300,000		20,000	300,000									320,000	Pulverize and Pave 50mm (with C&G) - From CR 52 easterly 0.7km
504	C	DST	NK	504008	2.00	60.50	250,000												-	Unfunded - DST (2018-2022) - From 0.7km east of CR 52 to Whitemore Road
504	C	DST	NK	504035 A	3.00	76.25	375,000											375,000	375,000	DST- From Whitemore Road easterly 3.0km to McCoy Road
504	C	DST	NK	504035 B	6.40	61.50	800,000						800,000						800,000	DST - From McCoy Road to CR 46
504	C	DST	NK	504129	3.10	62.13	387,500								387,500				387,500	DST (2019-2023) - From Laswade to Renwick Road
504	C	DST	NK	504160A	2.50	48.50	312,500			312,500									312,500	DST - Renwick Rd. to 2.5 km N
504	C	DST	NK	504160B	2.55	75.88	89,250												-	Unfunded - SST (2018- 2020) - From 2.5 km North of Renwick northerly 2.55km
504	C	DST	NK	504210	5.05	62.38	631,250						631,250						631,250	DST - From 5 km North of Renwick Road northerly to Echo Ridge Road
507	C	DST	TL	507155	6.14	60.25	767,500									767,500			767,500	DST - (2019-2023) - Beaver Lake Rd to Baker Dr
507	C	DST	TL	507213	7.24	56.25	905,000								905,000				905,000	DST - (2018-2022) - Baker Dr to Salmon Lk Rd
507	C	DST	TL	507285	3.09	56.50	386,250								386,250				386,250	DST - (2018 -2022) - Salmon Road to Haliburton Boundary
620	C	DST	NK	620083	3.90	77.50	487,500											487,500	487,500	DST - From Vic Tanner Road easterly to E of Knox Point Road
620	C	DST	NK	620083/144/188	8.20	71/61/60	1,025,000												-	Unfunded - DST (2019-2023) - E of Knox Point Rd to CR 504
Annual geotechnical investigatons & pre-engineering									20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000	Borehole and core drilling regime
					207.15															
TOTAL NEEDS					716.46		91,964,550	502,500	5,465,500	2,601,000	3,179,000	6,458,250	8,024,850	9,230,600	10,221,450	10,393,000	10,787,000	10,920,150	77,783,100	
Arterial Roads - Class A								10,000	697,000	75,000	989,000	1,286,250	791,000	1,529,000	891,000	1,348,000	0	1,354,600	8,970,850	
Collector Roads - Class B								315,000	3,069,500	1,065,500	2,170,000	2,564,000	5,782,400	7,881,600	4,406,700	6,062,500	9,899,500	7,359,550	50,376,250	
Low Volume Roads - Class C								177,500	1,699,000	1,460,500	20,000	2,608,000	1,451,250	20,000	4,923,750	2,982,500	887,500	2,208,000	18,436,000	
								502,500	5,465,500	2,601,000	3,179,000	6,458,250	8,024,850	9,230,600	10,221,450	10,393,000	10,787,000	10,920,150	77,783,100	

Scenario 2 – Bridges

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County of Peterborough

Department of Public Works

Scenario 2  
Bridge and Culvert Rehabilitation and Construction  
Ten-Year Capital Forecast  
2018 - 2027

Assumptions:  
Burnt Dam Bridge EA (2018); replacement (2024 to 2027)  
Baxter Creek Bridge EA & Design - 2018  
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North River Bridge replacement (2020)  
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Nogies Creek (2020 to 2022)  
Peter's Island Bridge replacement (2025)

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Inspection manuals and detailed Engineer's reports as available.

Structure No.	Name	Location	Scope of Work	AECOM Ranking	2017 carry overs	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
099090	Rotary Trail Bridge	DD	Rehabilitate	2											75,000	75,000
099034	Tully's Bridge	SEL	Replace	4											1,000,000	1,000,000
01479	CR 23 (Buckhorn) culvert	SEL	Rehabilitate	2					68,000							68,000
099047	Burnt Dam Bridge	HBM	Replace	8		25,000						991,000				1,016,000
036002	Deer Bay Culvert	TL	Replace	3		750,000										750,000
099055	Nichol's Cove Bridge	TL	Replace	6				65,000	1,497,000							1,562,000
099087	Old Norwood Road Bridge	OSM	Replace	13		800,000										800,000
099026	Girven Bridge	DD	Replace	7		50,000		1,109,000								1,159,000
046001	North River Bridge	HBM	Replace	14		0		1,300,000								1,300,000
021001	Firehall Bridge	CM	Rehabilitate	16				30,000	206,000							236,000
045001	Ouse River Bridge	AN	Rehabilitate	31									15,000	185,000		200,000
099049	Deer Hatchery River Bridge	HBM	Replace	17						1,750,000						1,750,000
023001	Lower Buckhorn Bridge	SEL/TL	Rehabilitate	10											500,000	500,000
099074	Peter's Island Bridge	TL	Replace	19					0			65,000	800,000			865,000
034001	CNR Overhead Bridge	OSM	Replace	8									1,817,000			1,817,000
099044	Wigamore Bridge	DD	Rehabilitate	37					78,000							78,000
099076	Trent Severn Bridge	TL	Rehabilitate	23							143,000					143,000



Scenario 2 – Bridges

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Department of Public Works

Scenario 2  
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000638	CR 10 culvert	CM	Rehabilitate	21												0
002004	Davidson's Bridge	AN	Rehabilitate	n/a	60,000	30,000										90,000
099052	Watson's Bridge	TL	Rehabilitate	26							85,000					85,000
099025	Newell's Bridge	AN	Replace	14										995,000		995,000
099011	Keene Station Bridge	OSM	Replace	24		50,000	1,731,000									1,781,000
029002	Otonabee River Bridge	SEL	Rehabilitate	28						0	383,000					383,000
000011	Burnham Line culvert	OSM	Rehabilitate	21										183,000		183,000
099014	Hope's Bridge	OSM	Rehabilitate	20							130,000				1,000,000	1,130,000
099050	Crowe Bridge	HBM	Rehabilitate	30	25,000	0	400,000									425,000
504003	Crowe River Bridge	NK	Replace	10		600,000	1,150,000									1,750,000
099043	Old Canal Bridge	DD	Rehabilitate	25							67,000				1,000,000	1,067,000
099020	Steel's Bridge	AN	Replace	9					75,000	1,000,000						1,075,000
028002	Baxter Creek Bridge	CM/OSM	Rehabilitate	34		50,000		500,000								550,000
620001	Eels Creek Bridge	NK	Rehabilitate	27			50,000		468,000							518,000
035003	CR 35 culvert	OSM	Rehabilitate	21												0
099021	Westwood Bridge	AN	Rehabilitate	2		50,000	0		800,000							850,000
099063	Barr Bridge	TL	Rehabilitate	42							-	231,000				231,000

Scenario 2 – Bridges

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Scenario 2  
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2018 - 2027

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Structure No.	Name	Location	Scope of Work	AECOM Ranking	2017 carry overs	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
058001	Eel's Creek Bridge	NK	Rehabilitate	92							130,000					130,000
099070	McCall Bridge	NK	Rehabilitate	44							63,000					63,000
023002	Trent Canal Bridge	SEL/TL	Rehabilitate	4											500,000	500,000
036006	Nogie's Creek Bridge	TL	Rehabilitate	35					65,000	1,097,000						1,162,000
099073	Garret's Creek Bridge	NK	Rehabilitate	39							17,000					17,000
029001	Trent Canal Bridge	SEL	Rehabilitate	49							91,000					91,000
099017	Indian River Bridge	OSM	Rehabilitate	50							298,000					298,000
099069	Catchacoma Bridge	TL	Rehabilitate	54						0	336,000					336,000
036004	Miskwa Ziibi Bridge	TL	Rehabilitate	41						0	283,000					283,000
010004	CR 10 unnamed culvert	CM	Replace	16							50,000					50,000
099068	Crystal Lake Bridge	TL	Rehabilitate	46							123,000					123,000
006001	Gilchrist Park Bridge	DD	Rehabilitate	29							133,000					133,000
099001	Bigelow Bridge	CM	Rehabilitate	56							143,000					143,000
099009	McIntosh Bridge	CM	Close	33										25,000		25,000
099061	Coon's Bridge	NK	Rehabilitate	57							172,000					172,000
099005	Bland Culvert	CM	Rehabilitate	52							169,000					169,000
010002	Cavan Bridge	CM	Rehabilitate	36						0	275,000					275,000



Scenario 2 - Bridges

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County of Peterborough

Department of Public Works

Scenario 2  
Bridge and Culvert Rehabilitation and Construction  
Ten-Year Capital Forecast  
2018 - 2027

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- Burnt Dam Bridge EA (2018); replacement (2024 to 2027)
- Baxter Creek Bridge EA & Design - 2018
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Note: estimates from 2015/2016 AECOM Municipal Structure  
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Structure No.	Name	Location	Scope of Work	AECOM Ranking	2017 carry overs	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
032001	Hickey's Bridge	DD	Rehabilitate	62							269,000					269,000
099058	Cedar Lake Bridge	NK	Rehabilitate	63								144,000				144,000
014001	Chemong Bridge	SEL	Rehabilitate	51					83,000							83,000
035002	CR 35 culvert	OSM	Rehabilitate	53								259,000				259,000
099040	Douglas Bridge	DD	Rehabilitate	55		550,000										550,000
099064	Molyneaux Bridge	TL	Rehabilitate	45								148,000				148,000
099045	Melrose Bridge	DD	Rehabilitate	71								100,000				100,000
099038	Heffernan's Bridge	DD	Rehabilitate	74								278,000				278,000
099027	McNulty's Bridge	AN	Rehabilitate	80								264,000				279,000
099048	Taylor's Bridge	HBM	Rehabilitate	87							15000	149,000				149,000
099022	Wellbeck's Bridge	AN	Rehabilitate	81								273,000				273,000
056002	Jack's Creek Bridge	NK	Rehabilitate	88								81,000				81,000
099056	Squaw River Bridge	TL	Rehabilitate	84								85,000				85,000
099024	Comstock Bridge	AN	Rehabilitate	98								130,000				130,000
038001	Warsaw Bridge	DD	Rehabilitate	100								124,000				124,000
099016	O'Leary's Bridge	OSM	Rehabilitate	69								305,000				305,000
099071	Booths Bridge	NK	Replace	32												0

Scenario 2 – Bridges

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County of Peterborough

Department of Public Works

Scenario 2  
Bridge and Culvert Rehabilitation and Construction  
Ten-Year Capital Forecast  
2018 - 2027

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008001	Burns Bridge	DD	Rehabilitate	38									119,000			119,000
099077	Squirrel Creek Bridge	OSM	Replace	49									109,000			109,000
099032	Robson Bridge	AN	Rehabilitate	58									35,000			35,000
038002	Warsaw Culvert	DD	Rehabilitate	59									54,000			54,000
504001	Eels Creek Bridge	NK	Rehabilitate	40									105,000			105,000
099075	Gold/Beaver Lake Bridge	NK	Rehabilitate	61									110,000			110,000
099057	Deer Bay Reach Bridge	NK	Rehabilitate	65									59,000			59,000
021002	Wallace Point Bridge	OSM	Rehabilitate	76									113,000			113,000
099042	Payne's Bridge	DD	Rehabilitate	70									91,000			91,000
099010	Stewart Hall Bridge	OSM	Rehabilitate	72									61,000			61,000
002001	Bensfort Bridge	OSM	Rehabilitate	75									222,000			222,000
003741	CR 30 Culvert	HBM	Rehabilitate	94									31,000			31,000
016001	Gannon's Narrows Bridge	SEL	Rehabilitate	73										25,000		25,000
035004	CR 35 culvert	OSM	Rehabilitate	85										70,000		70,000
037003	Lakehurst Road Multiplate	TL	Replace	5										614,000		614,000
048002	Browns Bridge	HBM	Rehabilitate	82										93,000		93,000
048003	Plato Creek culvert	HBM	Rehabilitate	114										15,000		15,000

Scenario 2 – Bridges

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County of Peterborough

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Scenario 2  
Bridge and Culvert Rehabilitation and Construction  
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2018 - 2027

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009002	Wards Bridge	CM	Rehabilitate	68										72,000		72,000
009003	Paynes Bridge	CM	Rehabilitate	123										53,000		53,000
099002	Gillis Bridge	CM	Rehabilitate	101										61,000		61,000
099003	Winslow Bridge	CM	Rehabilitate	66										61,000		61,000
099006	Scarlett Villa Bridge	CM	Rehabilitate	79										407,000		407,000
099008	Rollin' Acres Bridge	CM	Rehabilitate	86										70,000		70,000
099013	Lang Bridge	OSM	Rehabilitate	117										48,000		48,000
099015	Armstrong Bridge	OSM	Rehabilitate	67										28,000		28,000
099018	Elmhurst bridge	OSM	Rehabilitate	111										61,000		61,000
099019	Birdsall Bridge	OSM	Rehabilitate	127										59,000		59,000
099028	Greenbanks Bridge	AN	Rehabilitate	104										106,000		106,000
099030	Elm Street Bridge	AN	Rehabilitate	89										35,000		35,000
099031	Findlay's Bridge	AN	Rehabilitate	103										104,000		104,000
099039	Warsaw Arena Bridge	DD	Rehabilitate	99										15,000		15,000
099046	Plato Creek Bridge	HBM	Rehabilitate	93										61,000		61,000
099051	Kraeger's Bridge	TL	Rehabilitate	95										66,000		66,000
099067	Tory Hill Bridge	TL	Replace	77										59,000	700,000	759,000



Scenario 2 – Bridges

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County of Peterborough

Department of Public Works

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121002	Burnt River Bridge	Kinmount	Rehabilitate	96										61,000		61,000
504002	Mink Creek Bridge	NK	Rehabilitate	118										21,000		21,000
099066	Union Creek Bridge	TL	Replace			50,000								700,000		750,000
Total						\$ 85,000	\$ 3,005,000	\$ 3,331,000	\$ 3,004,000	\$ 3,340,000	\$ 3,847,000	\$ 3,606,000	\$ 3,396,000	\$ 3,741,000	\$ 4,353,000	\$ 36,483,000

2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
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**Community Care Peterborough  
Caremobile Service  
2018 Projected Annual Budget**

<b>REVENUE</b>	<b>*Proposed* 2018 Annual Budget</b>	<b>2017 Budget for Comparison</b>	<b>Projected Oct/Nov/Dec re Calendar at Dec 31/17</b>
County of Peterborough	35,098.00	33,993.00	33,993.00
Ministry of Health & Long Term Care	21,060.00	21,060.00	21,060.00
Donations /Fundraising	250.00	100.00	304.00
Caremobile Fees/Trip Tickets	27,700.00	26,000.00	25,177.00
Third Party	500.00	150.00	445.00
Agency Contribution to Service	-	-	-
C of P/Provincial Gas Tax	42,511.00	42,511.00	42,511.00
<b>Total Revenue</b>	<b>127,119.00</b>	<b>123,814.00</b>	<b>123,490.00</b>
<b>EXPENSES</b>			
Salaries & Benefits	83,310.00	80,500.00	80,484.51
Staff Training/Travel	300.00	100.00	300.00
Volunteer Recognition	100.00	100.00	-
Building Occupancy	1,200.00	1,200.00	1,200.00
Office Expense	2,850.00	1,750.00	2,822.22
Insurance	9,550.00	10,909.00	9,514.72
Licencing	1,450.00	1,384.00	1,408.36
Fuel Costs	14,500.00	16,800.00	13,969.46
Maintenance Costs	13,809.00	11,036.00	16,821.05
Publicity & Promotion	-	-	-
Fundraising/Direct Mail Expense	50.00	35.00	36.24
Administration Expense	-	-	-
<b>Caremobile Total</b>	<b>127,119.00</b>	<b>123,814.00</b>	<b>126,556.56</b>
<b>Revenue Over (Under) Expenses</b>	<b>-</b>	<b>-</b>	<b>(3,066.56)</b>
<b>Gas Tax Rebate from County</b>			



**Department:** Utility Services

**Activity Name:** Waste Management

**Division:** Waste Management

**Budget Account #:** 101-305, 401, 403, 405, 407, 409, 411, 413, 416, 417, 418

### Statement of Purpose:

Waste Management includes the collection, processing and disposal programs/services for garbage, recyclables, green waste, large articles, hazardous waste and electronic waste. The Division manages the Peterborough County/City Waste Management Facility the Material Recycling Facility, the Household Hazardous Waste Depot and the Harper Road Composting Facility.

Capital development is funded by contributing to the Waste Management Reserve Fund.

### Highlights:

Budget pressures will come from unpredictable selling prices for recyclable material, increased property taxes associated with the landfill, fluctuating Stewardship revenues, and a growing need to educate residents in new ways about how and where they can divert wastes. The construction of a new leaf and yard waste composting facility at Bensfort Road continues to be pursued, alongside other potential public/private partnerships for all organic wastes. The current composting facility at Harper Road is slated to close as of January 1, 2019.

Uncertainties around provincial recycling legislation continue, making planning for future contracts extremely difficult. Current processing and collection contracts expire December 31, 2019.

The major upward pressures on the overall Waste Management Budget are an anticipated reduction in tipping fees due to less contaminated daily cover coming to the landfill and the increased cost of operating the Harper Compost Site.

### Performance Data/Work Program:

The City's waste collection and diversion programs are quite mature resulting in excellent participation and diversion. All diversion programs resulted in a residential diversion rate of 56% in 2016. New, more challenging diversion opportunities continue to be investigated, including organics, reuse, bulky plastics, and textiles. Proposed regulations at the provincial level are creating challenges as collection and processing contracts expire in December 2019 amidst much uncertainty as to the ownership and responsibility for blue box recycling within the next 3-5 years.

The estimated market price of recycling materials reflects a strengthening in pricing during the first quarter of 2017. World markets will dictate the actual price received.

<b>Waste Statistics (tonnes)</b>	<b>2015</b>	<b>2016</b>	<b>2017 (Forecast)</b>
Waste Used as Cover at Landfill	21,800	9,600	12,000
Landfill Recycling Diverted	6,500	6,600	6,600
Garbage Disposed at Landfill	41,175	41,650	44,500
City Blue Box Recycling (MRF)	8,950	8,635	8,500
City Green Waste/Organics	7,555	6,515	7,400
Hazardous Waste Depot	255	272	275
Electronics Recycling	185	215	200

# CITY OF PETERBOROUGH

## 2018 Operating Budget

Description	2017 Approved	2017 Preliminary Actual	2018 Recommended	Variances 2017 - 2018 Budget	
				Over (Under) 2017 Budget %	Over (Under) 2017 Budget \$
<b>Waste Management</b>					
<b>Expenditures</b>					
Personnel	1,641,611	1,646,904	1,757,996	7.1%	116,385
Contractual	5,249,947	5,397,990	5,411,556	3.1%	161,609
Materials, Supplies	50,400	51,788	65,350	29.7%	14,950
Repairs, Maintenance	1,200	5,799	10,643	786.9%	9,443
Fees	556,193	424,818	458,511	-17.6%	-97,682
Other Transfers	181,165	182,234	185,875	2.6%	4,710
Inter-departmental Charges	628,811	418,811	435,197	-30.8%	-193,614
New Equipment	2,500	2,750	2,500	0.0%	0
Rentals	1,404,566	1,386,413	1,374,750	-2.1%	-29,815
Travelling, Training	9,700	5,200	8,500	-12.4%	-1,200
Contributions to Reserves	887,000	887,000	887,000	0.0%	0
County Share	-307,237	-307,237	-460,765	50.0%	-153,528
	<b>10,305,855</b>	<b>10,102,469</b>	<b>10,137,114</b>	<b>-1.6%</b>	<b>-168,741</b>
<b>Revenues</b>					
Sewer surcharge	280,000	175,000	182,500	-34.8%	-97,500
Ontario grants	848,468	788,287	825,500	-2.7%	-22,968
County and Other Municipal grants & fees	134,300	118,000	123,250	-8.2%	-11,050
Fees, Service Charges, Donations	4,425,349	4,239,700	4,232,018	-4.4%	-193,331
Contribution from Reserve	37,500	25,000	0	-100.0%	-37,500
	<b>5,725,617</b>	<b>5,345,987</b>	<b>5,363,268</b>	<b>-6.3%</b>	<b>-362,349</b>
<b>NET REQUIREMENT</b>	<b>4,580,238</b>	<b>4,756,482</b>	<b>4,773,846</b>	<b>4.2%</b>	<b>193,608</b>

# City of Peterborough

## Tangible Capital Budget Summary

2018-2027 & Subsequent Years

Project Description	Ref	Project Total	Approved Pre-2018	2018							2019		2020		2021 & After	
				Total Costs	Rev	Net Cost	Cap Levy	Dev Chg	Deb	Other	Total	Net	Total	Net	Total	Net
Utility Services Waste Management																
Peterborough Landfill Site	5-10.01	17,864.5	8,029.0	1,510.5	755.3	755.3				755.3	1,565.0	782.5	4,500.0	2,250.0	2,260.0	1,130.0
Construction and Transfer of Leaf and Yard Compost Facility	5-10.02	4,000.0	1,000.0	1,500.0		1,500.0			1,500.0		1,500.0	1,500.0				
Total		21,864.5	9,029.0	3,010.5	755.3	2,255.3			1,500.0	755.3	3,065.0	2,282.5	4,500.0	2,250.0	2,260.0	1,130.0



## 2018 - 2027 Capital Budget Justification Tangible Capital Assets

**Department:** Utility Services

**Budget Reference #:** 5-10.01

**Division:** Waste Mgmt - Waste Management

### Project Name & Description

Peterborough County/City Waste Management Facility

### Commitments Made

The City and County entered into an agreement on July 1, 2002, to jointly own and operate the Peterborough Waste Management Facility and share all costs and revenues on a 50-50 basis.

### Effects on Future Operating Budgets

The operating budget includes a "Landfill Operations" activity that captures ongoing operating costs associated with the site and tipping fee revenues all of which are cost shared 50-50 with the County.

The waste disposal capacity and annual fill rates are based on best estimates and will be refined annually.

### Project Detail, Justification & Reference Map

The South Fill Area reached capacity in 2012. The cell was capped and closed as per the SFA closure plan which included seeding and landscaping to a natural state.

Cell 2 of the North Fill Area is expected to be capped sometime in 2018 with Cell 3 continuing to receive waste for approximately five more years.

In 2017, a Reuse Building was set up in the Public Drop off area for furniture, and other goods that were considered too good to go to landfill. These objects are available to anybody wishing to take them away.

The following 2018 Capital Projects are proposed:

- Final Cover for Cell 2
- Haul Soil off-site

**Tangible Capital Assets**  
**Ten Year Capital Budget Estimates**  
 2018-2027 & Subsequent Years  
 (\$000)

		Project Total	Approved Pre-2018	REQUESTED					2023 to 2027	2028 to 2042
				2018	2019	2020	2021	2022		
Department	Utility Services									
Division	Waste Mgmt - Waste Management									
Project Description	Peterborough Landfill Site									
Project #	5-10.01									
Expenditures										
Contractual Services	17,864.5	8,029.0	1,510.5	1,565.0	4,500.0	240.0	475.0	95.0	1,450.0	
Total Direct Revenue										
Direct Revenue										
Other Mun-grants & fees	8,932.3	4,014.5	755.3	782.5	2,250.0	120.0	237.5	47.5	725.0	
Total Direct Revenue	8,932.3	4,014.5	755.3	782.5	2,250.0	120.0	237.5	47.5	725.0	
Net Requirements	8,932.3	4,014.5	755.3	782.5	2,250.0	120.0	237.5	47.5	725.0	
To Be Financed From:										
Reserves										
- Waste Management Reserve Fu	8,932.3	4,014.5	755.3	782.5	2,250.0	120.0	237.5	47.5	725.0	
Total Reserves	8,932.3	4,014.5	755.3	782.5	2,250.0	120.0	237.5	47.5	725.0	



# 2018 Operating Budget

Form 1

**Department:** Legal Services

**Activity Name:** Provincial Offences Office

**Division:** Provincial Offences Office

**Budget Account #:** 101-183

## Statement of Purpose:

The Provincial Offences Act (POA) Office is responsible for administration, courtroom support and municipal prosecution of the Provincial Offences Act (the Act) offences as well as municipal bylaws within the City and County of Peterborough. The POA office ensures compliance with the Act, the Memorandum of Understanding with the Ministry of the Attorney General and the Inter-municipal Service Agreement.

## Highlights:

The number of charges issued is the primary driver of the POA Court system, however the Court has no influence on the number of charges filed by enforcement agencies. The charges laid are based on the type of offences that occur and the enforcement resources available to address those offences. The number of charges fluctuate and the composition of the dollar value of the charges impacts the revenue generated. POA revenues are realized by the payment of fines and fine revenue for 2018 has been adjusted as prior year's forecasts have not been met.

Net revenues are divided between the City and County of Peterborough based on the prior year's relative weighted assessment. The County's share for 2018 is 54.5%; the City's share is 45.5%.

## Performance Data/Work Program:

Defaulted Fines - Definition: Any fine where the defendant has failed to pay the amount imposed upon conviction by the due date. A fine is considered defaulted when it remains unpaid 15 days past the due date.

Once in default, the City will start collection activity that may include Final Notices, orders to suspend driver's licenses and plate denials, addition of defaulted fines to tax rolls and legal proceedings.

Defaulted Fines Collected	2015 \$1,158,422	2016 \$1,158,058	2017 Forecast \$1,200,000
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Charges Filed	2015	2016	2017 (Forecast)
Federal Part 1 & Part 3	137	239	200
Part 1 Tickets	19,112	18,360	18,400
Parking	6,524	6,662	6,600
Part 3 Informations	1,363	1,522	1,400
Totals	27,136	26,673	26,600

# CITY OF PETERBOROUGH

## 2018 Operating Budget

Description	2017 Approved	2017 Preliminary Actual	2018 Recommended	Variances 2017 - 2018 Budget	
				Over (Under) 2017 Budget %	Over (Under) 2017 Budget \$
<b>POA Office</b>					
<b>Expenditures</b>					
Personnel	741,314	741,300	762,419	2.8%	21,105
Contractual	310,839	295,711	311,392	0.2%	553
Materials, Supplies	28,140	28,140	25,440	-9.6%	-2,700
Repairs, Maintenance	500	500	500	0.0%	0
Fees	79,757	79,757	79,919	0.2%	162
Inter-departmental Charges	43,146	43,146	44,008	2.0%	862
New Equipment	1,000	1,000	2,000	100.0%	1,000
Rentals	33,500	33,500	34,260	2.3%	760
Travelling, Training	19,018	19,018	18,918	-0.5%	-100
	<b>1,257,213</b>	<b>1,242,072</b>	<b>1,278,855</b>	<b>1.7%</b>	<b>21,642</b>
<b>Revenues</b>					
Fine Revenue	<b>2,595,000</b>	<b>2,100,000</b>	<b>2,350,000</b>	<b>-9.4%</b>	<b>-245,000</b>
<b>Net Municipal Share</b>	<b>-1,337,787</b>	<b>-857,928</b>	<b>-1,071,145</b>	<b>-19.9%</b>	<b>266,642</b>
<b>County Allocation</b>	<b>729,094</b>	<b>467,571</b>	<b>583,774</b>	<b>-19.9%</b>	<b>-145,320</b>
<b>NET REQUIREMENT</b>	<b>-608,693</b>	<b>-390,357</b>	<b>-487,371</b>	<b>-19.9%</b>	<b>121,322</b>

# CITY OF PETERBOROUGH

## 2018 Operating Budget

Description	2017 Approved	2017 Preliminary Actual	2018 Recommended	Variances 2017 - 2018 Budget	
				Over (Under) 2017 Budget %	Over (Under) 2017 Budget \$
<b>Social Assistance</b>					
<b>Expenditures</b>					
Ontario Works Administration and Employment Services	11,447,794	11,448,260	12,004,660	4.9%	556,866
Ontario Works Mandatory Benefits	33,082,000	33,082,000	32,736,608	-1.0%	-345,392
Discretionary Benefits	1,848,000	1,819,720	1,919,114	3.8%	71,114
Housing and Homelessness	4,097,972	4,097,972	4,533,750	10.6%	435,778
Addiction Services	585,966	570,065	547,856	-6.5%	-38,110
	<b>51,061,732</b>	<b>51,018,017</b>	<b>51,741,988</b>	<b>1.3%</b>	<b>680,256</b>
<b>Revenues - County Contribution</b>					
Ontario Works Administration and Employment Services	737,747	737,747	758,798	2.9%	21,051
Ontario Works Mandatory Benefits	160,916	159,348	0	-100.0%	-160,916
Discretionary Benefits	60,056	52,556	49,666	-17.3%	-10,390
Housing and Homelessness	204,000	204,000	240,785	18.0%	36,785
Addiction Services	9,654	6,951	1,417	-85.3%	-8,237
	<b>1,172,373</b>	<b>1,160,602</b>	<b>1,050,666</b>	<b>-10.4%</b>	<b>-121,707</b>
<b>Revenues - Provincial &amp; Other</b>					
Ontario Works Administration and Employment Services	7,120,785	7,120,785	7,486,816	5.1%	366,031
Ontario Works Mandatory Benefits	32,161,892	32,168,640	32,736,608	1.8%	574,716
Discretionary Benefits	1,119,902	1,111,902	1,134,185	1.3%	14,283
Housing and Homelessness	3,389,871	3,389,871	3,712,504	9.5%	322,633
Addiction Services	529,176	529,176	539,523	2.0%	10,347
	<b>44,321,626</b>	<b>44,320,374</b>	<b>45,609,636</b>	<b>2.9%</b>	<b>1,288,010</b>
<b>Net Requirements</b>					
Ontario Works Administration and Employment Services	3,589,262	3,589,728	3,759,046	4.7%	169,784
Ontario Works Mandatory Benefits	759,192	754,012	0	-100.0%	-759,192
Discretionary Benefits	668,042	655,262	735,263	10.1%	67,221
Housing and Homelessness	504,101	504,101	580,461	15.1%	76,360
Addiction Services	47,136	33,938	6,916	-85.3%	-40,220
	<b>5,567,733</b>	<b>5,537,041</b>	<b>5,081,686</b>	<b>-8.7%</b>	<b>-486,046</b>

# CITY OF PETERBOROUGH

## 2018 Operating Budget

Description	2017 Approved	2017 Preliminary Actual	2018 Recommended	Variances 2017 - 2018 Budget	
				Over (Under) 2017 Budget %	Over (Under) 2017 Budget \$
<b>Community Development Program &amp; Homemakers</b>					
<b>Expenditures</b>					
Community Development Program	692,677	692,676	680,987	-1.7%	-11,689
Homemakers	100,000	100,000	150,000	50.0%	50,000
Social Assistance Restruct	141,686	141,686	141,686	0.0%	0
	<b>934,363</b>	<b>934,362</b>	<b>972,673</b>	<b>4.1%</b>	<b>38,311</b>
<b>Revenues - County Contribution</b>					
Community Development Program	164,054	164,054	187,136	14.1%	23,082
Homemakers	4,000	4,000	6,000	50.0%	2,000
Social Assistance Restruct	24,087	24,087	24,087	0.0%	0
	<b>192,141</b>	<b>192,141</b>	<b>217,223</b>	<b>13.1%</b>	<b>25,082</b>
<b>Revenues - Provincial &amp; Other</b>					
Community Development Program	345,000	345,000	305,242	-11.5%	-39,758
Homemakers	80,000	80,000	120,000	50.0%	40,000
	<b>425,000</b>	<b>425,000</b>	<b>425,242</b>	<b>0.1%</b>	<b>242</b>
<b>Net Requirements</b>					
Community Development Program	183,623	183,622	188,609	2.7%	4,987
Homemakers	16,000	16,000	24,000	50.0%	8,000
Social Assistance Restruct	117,599	117,599	117,599	0.0%	0
	<b>317,222</b>	<b>317,221</b>	<b>330,208</b>	<b>4.1%</b>	<b>12,987</b>



# CITY OF PETERBOROUGH

## 2018 Operating Budget

Description	2017 Approved	2017 Preliminary Actual	2018 Recommended	Variances 2017 - 2018 Budget	
				Over (Under) 2017 Budget %	Over (Under) 2017 Budget \$
<b>Children's Services</b>					
<b>Expenditures</b>					
Children's Services Administration	663,422	659,972	694,955	4.8%	31,533
Directly Operated Child Care	1,978,947	1,990,997	2,063,402	4.3%	84,455
Expansion Funding	951,828	951,828	1,586,376	66.7%	634,548
CS - Core Funding	11,254,490	11,254,490	11,153,513	-0.9%	-100,977
Ontario Early Years Child and Family Centres	159,090	159,091	1,236,657	677.3%	1,077,566
Early Learning Child Care	594,722	594,722	792,960	33.3%	198,238
	<b>15,602,500</b>	<b>15,611,100</b>	<b>17,527,863</b>	<b>12.3%</b>	<b>1,925,364</b>
<b>Revenues - County Contribution</b>					
Children's Services Administration	57,779	56,151	63,544	10.0%	5,765
Directly Operated Child Care	131,955	127,073	159,316	20.7%	27,361
CS - Core Funding	312,342	312,342	345,807	10.7%	33,465
	<b>502,076</b>	<b>495,566</b>	<b>568,667</b>	<b>13.3%</b>	<b>66,591</b>
<b>Revenues - Provincial &amp; Other</b>					
Children's Services Administration	459,434	459,434	489,973	6.6%	30,539
Directly Operated Child Care	1,512,464	1,537,164	1,553,167	2.7%	40,703
Expansion Funding	951,828	951,828	1,586,376	66.7%	634,548
CS - Core Funding	10,138,983	10,138,983	10,038,006	-1.0%	-100,977
Ontario Early Years Child and Family Centres	159,090	159,090	1,236,657	677.3%	1,077,567
Early Learning Child Care	594,722	594,722	792,960	33.3%	198,238
	<b>13,816,521</b>	<b>13,841,221</b>	<b>15,697,139</b>	<b>13.6%</b>	<b>1,880,618</b>
<b>Net Requirements</b>					
Children's Services Administration	146,209	144,387	141,438	-3.3%	-4,771
Directly Operated Child Care	334,528	326,760	350,919	4.9%	16,391
CS - Core Funding	803,165	803,165	769,700	-4.2%	-33,465
Ontario Early Years Child and Family Centres	0	1	0	-186.3%	-1
	<b>1,283,903</b>	<b>1,274,313</b>	<b>1,262,057</b>	<b>-1.7%</b>	<b>-21,845</b>

**City of Peterborough**  
**Other Capital Budget Summary**  
2018-2027 & Subsequent Years

Project Description	Ref	Project Total	Approved Pre-2018	2018							2019		2020		2021 & After		
				Total Costs	Rev	Net Cost	Cap Levy	Dev Chg	Deb	Other	Total	Net	Total	Net	Total	Net	
Community Services																	
Social Services																	
Brock Street Mission - Revitalization & Supportive Housing	6-10.01	1,250.0	925.0	325.0	38.3	286.8				286.8							
Total		1,250.0	925.0	325.0	38.3	286.8				286.8							

## 2018 - 2027 Capital Budget Justification

### Other Capital Assets

**Department:** Community Services

**Budget Reference #:** 6-10.01

**Division:** Ontario Works - Social Services

#### Project Name & Description

Brock Street Mission – Revitalization and Supportive Housing

#### Commitments Made

The Housing and Homeless plan was approved by Council in November 2013. Commitment 18 in the Plan outlined the need to improve the physical space and services for homeless men.

In July 2017, Council approved Report PLHD17-003 - Peterborough Housing Corporation acquisition of the property at 217 Murray Street (Brock Street Mission), that included having Brock transfer ownership of the property to Peterborough Housing Corporation. As part of that report, Council approved the 2018 capital contribution of \$325,000.

#### Effects on Future Operating Budgets

The supports for men in this program could possibly be provided by existing service providers such as Four Counties Addiction Services and VON 360 Nurse Practitioner Clinic to address physical, mental health and addictions issues. Funding for these supports would come from CE LHIN and the Ministry of Housing. There is no additional effect on the operating budget related to this project. Overall program delivery may require some additional operating dollars for Brock which could come from a reallocation of CHPI or the municipal homeless budget.

#### Project Detail, Justification & Reference Map

A feasibility study was completed in 2015 outlining deficiencies with the previous building.

Brock received some financial assistance from the Canadian Mortgage and Housing Corporation to assist with the feasibility study. Rezoning and site applications have been approved. Housing has committed 1.5 million of provincial money toward the housing units for this project.

In 2017, the program moved to a temporary location at St. Paul's Church and demolition and construction began.

PHC will oversee construction and will have ongoing facility management responsibilities. They will lease the shelter portion of the building out for operation of the program to Brock as the service provider.

This project includes \$38,250 from the County of Peterborough. Brock will fund-raise with a focus on costs related to the shelter portion.

**Other Capital Assets**  
**Ten Year Capital Budget Estimates**  
 2018-2027 & Subsequent Years  
 (\$000)

		Project Total	Approved Pre-2018	REQUESTED					2023 to 2027	2028 to 2042	
				2018	2019	2020	2021	2022			
Department	Community Services										
Division	Ontario Works - Social Services										
Project Description	Brock Street Mission - Revitalization & Supportive Housing										
Project #	6-10.01										
Expenditures											
Contractual Services		1,250.0	925.0	325.0							
Total Direct Revenue											
Direct Revenue											
Other Mun-grants & fees		170.0	131.8	38.3							
Total Direct Revenue		170.0	131.8	38.3							
Net Requirements		1,080.0	793.3	286.8							
To Be Financed From:											
Reserves											
- Social Housing - DOOR Fundi		50.0	50.0								
- Social Services Reserve		1,030.0	743.3	286.8							
Total Reserves		1,080.0	793.3	286.8							

## 2018 Operating Budget

Form 1

**Department:** Planning and Development Services

**Activity Name:** Housing

**Division:** Housing

**Budget Account #:** 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807

### Statement of Purpose:

The City of Peterborough is the provincially designated Service Manager for a portfolio of approximately 2,000 social housing units in the City and County. The portfolio is owned and managed by 18 non-profit organizations and Peterborough Housing Corporation (PHC) for which the City is the sole shareholder. Social housing operations are subsidized by the City and County. The City delivers and manages new Affordable Housing Programs to construct affordable rental housing, and assist low-income households by providing loans and grants. Commitments and targets are set out in the 10-Year Housing and Homelessness Plan (2014 to 2024).

### Highlights:

The Division's budget is cost shared based on the Consolidated Municipal Services Management Agreement (2014 to 2018) between the City and County. The County's share is 54.5% in 2018 (54.5% in 2017).

The City, is legislated to provide 1,569 units of rent-geared to income assistance, and work toward targets set out in the 10-year Housing and Homelessness Plan, reporting annually on progress. The Division provides ongoing subsidy for social housing providers based on several formulas, ensures compliance through policy and program support, including operational reviews, and reports annually to the province. The Division also provides asset management support to housing providers. The social housing portfolio has an assessed value in excess of \$130.0 million.

The City delivers new Affordable Housing Programs through agreements with the Province. To use available funding the City must:

- Create multi-year fiscal plans, including providing municipal contributions and determining individual project allocations;
  - Report to the Province on the use of funding, and on compliance.
- The Affordable Housing Programs have resulted in over 280 loans since 2004, at an approximate value of \$48 million.

The Division has service contracts with the Community Counselling and Resource Centre (Housing assistance through Rent Supplement and Housing Stability), Habitat for Humanity (Peterborough Renovates Program) and Housing Access Peterborough. The Division provides administrative support to the Affordable Housing Action Committee (AHAC). In April 2016, Council approved an in-year increase of \$50,000 to support the Municipal Rent Supplement Program called "Rent Choice". Council endorsed an ongoing funding commitment to Rent Choice starting in 2017 (CSSS16-002). Budget increases to Rent Choice in 2018 and beyond will not add significantly to the number of households assisted, but will support those already enrolled in provincial rent supplement programs that are ending.

### Performance Data/Work Program:

The need for affordable housing in the City and County is measured annually as follows: households on the social housing waiting list have increased by 186 households to 1,491; the average monthly rent for a two-bedroom apartment has increased by 2% to \$980 since 2015; and the vacancy rate is 1%, down from 3.7%.

# CITY OF PETERBOROUGH

## 2018 Operating Budget

Description	2017 Approved	2017 Preliminary Actual	2018 Recommended	Variances 2017 - 2018 Budget	
				Over (Under) 2017 Budget %	Over (Under) 2017 Budget \$
<b>Housing</b>					
<b>Expenditures</b>					
Personnel	697,609	697,609	701,461	0.6%	3,852
Contractual	19,989,110	20,029,185	16,061,752	-19.6%	-3,927,358
Materials, Supplies	3,000	2,750	2,750	-8.3%	-250
Fees	0	3,000	3,000	0.0%	3,000
Inter-departmental Charges	31,110	31,100	31,732	2.0%	622
Travelling, Training	20,400	20,900	22,000	7.8%	1,600
Contributions to Reserves	310,000	385,000	300,000	-3.2%	-10,000
Recoveries	-710,000	-710,000	-710,000	0.0%	0
	<b>20,341,229</b>	<b>20,459,544</b>	<b>16,412,695</b>	<b>-19.3%</b>	<b>-3,928,534</b>
<b>Revenues</b>					
Ontario grants	10,030,467	10,030,967	5,533,611	-44.8%	-4,496,856
County and Other Municipal grants & fees	5,506,445	5,517,428	5,748,020	4.4%	241,575
Fees, Service Charges, Donations	52,040	67,040	54,260	4.3%	2,220
Contribution from Reserve	125,000	225,000	278,000	122.4%	153,000
	<b>15,713,952</b>	<b>15,840,435</b>	<b>11,613,891</b>	<b>-26.1%</b>	<b>-4,100,061</b>
	<b>4,627,277</b>	<b>4,619,109</b>	<b>4,798,804</b>	<b>3.7%</b>	<b>171,527</b>
<b>NET REQUIREMENT</b>					

## 2018 - 2027 Capital Budget Justification

### Other Capital Assets

**Department:** Planning and Development Services

**Budget Reference #:** 7-4.02

**Division:** Planning - Housing

#### Project Name & Description

Housing - Capital Repairs

#### Commitments Made

None.

#### Effects on Future Operating Budgets

This investment in upgrading and maintaining the existing aging portfolio will help provide safe reliable housing, reduce operating costs, reduce waiting lists, and enable the City to maintain the portfolio to meet the Province's required service level standard.

#### Project Detail, Justification & Reference Map

The \$125,000 per year is to be utilized to assist social housing providers with necessary capital repairs and upgrades that are considered a priority, and beyond the ability of the housing provider to fund by themselves. This funding, when expended, will be paired with available incentives, funding from federal and provincial levels of government, or as cost sharing opportunities whenever possible. These projects can be prioritized based on the up to date BCA study. This capital reserve will be funded from City and County contributions based on the weighted assessment sharing ratios and allowed to accumulate until required.

Past government initiatives, such as the 2008 Social Housing Capital Repair Fund provided the City with \$0.85 million, and the 2009/2010 Social Housing Renovation and Retrofit Program (SHRRP) provided the City with \$5.4 million to help fund immediately needed repairs. In July 2016, Council advised the Ministry of its intent to access \$1.6 million under the recently announced Social Infrastructure Funding program for Social Housing repairs (PLHD16-007).

These programs are vital to the health of the Social Housing inventory but are not sufficient to handle unexpected capital issues or emergency repairs. This capital project provides a funding stream for such circumstances.



**Other Capital Assets**  
**Ten Year Capital Budget Estimates**  
 2018-2027 & Subsequent Years  
 (\$000)

		Project Total	Approved Pre-2018	REQUESTED					2023 to 2027	2028 to 2042
				2018	2019	2020	2021	2022		
Department	Planning and Development Services									
Division	Planning - Housing									
Project Description	Housing - Capital Repairs									
Project #	7-4.02									
Expenditures										
Contractual Services	5,014.7	550.0	125.0	150.0	150.0	150.0	150.0	769.9	2,969.9	
Total Direct Revenue										
Direct Revenue										
Other Mun-grants & fees	2,803.1	296.4	67.8	81.3	81.3	81.3	81.3	460.7	1,653.1	
Total Direct Revenue	2,803.1	296.4	67.8	81.3	81.3	81.3	81.3	460.7	1,653.1	
Net Requirements	2,211.6	253.7	57.3	68.7	68.7	68.7	68.7	309.2	1,316.8	
To Be Financed From:										
Reserves										
- Social Housing Reserve	46.3	46.3								
Total Reserves	46.3	46.3								
Capital Levy	2,165.3	207.4	57.3	68.7	68.7	68.7	68.7	309.2	1,316.8	

## 2018 - 2027 Capital Budget Justification

### Other Capital Assets

**Department:** Planning and Development Services

**Budget Reference #:** 7-4.03

**Division:** Planning - Housing

#### Project Name & Description

Building Condition Assessments (BCA)

#### Commitments Made

None.

#### Effects on Future Operating Budgets

Asset management in the social housing portfolio can be a key driver of operating costs - strategic asset management reduces budget pressures that arise when maintenance is deferred or overlooked.

The Housing Division formulates strategies about required repairs based on expert opinion, prioritized needs, and where necessary, stages funding to ensure capital needs are addressed.

Up to date BCA's are necessary for proactive property management decisions, as well as bulk Requests for Tenders, that when managed by City staff have historically provided significant savings in operating costs and are an excellent teaching opportunity.

#### Project Detail, Justification & Reference Map

Future portfolio wide Building Condition Assessments (BCA's) will:

- Update existing assessments of the social housing portfolio in the City and County of Peterborough.
- Identify and target capital repair needs for another 25 to 30 year time period.
- Provide the foundation for a strategic asset management plan for both the City and the housing providers through the introduction of an interactive database.

A BCA should be undertaken every three to five years by qualified professionals. Strategic asset management depends on current information and responsive information management for reporting and monitoring.

BCAs, in conjunction with the City's asset management strategy, will significantly improve monitoring of social housing providers' capital reserves, as well as identify capital repair needs and provide capacity to pay.

**Other Capital Assets**  
**Ten Year Capital Budget Estimates**  
 2018-2027 & Subsequent Years  
 (\$000)

		Project Total	Approved Pre-2018	REQUESTED					2023 to 2027	2028 to 2042
				2018	2019	2020	2021	2022		
Department	Planning and Development Services									
Division	Planning - Housing									
Project Description	Building Condition Assessments (BCA)									
Project #	7-4.03									
Expenditures										
Contractual Services		920.0	225.0		125.0				130.0	440.0
Total Direct Revenue										
Direct Revenue										
Other Mun-grants & fees		437.1	60.4		67.8				70.5	238.5
Recoveries		112.5	112.5							
Total Direct Revenue		549.6	172.9		67.8				70.5	238.5
Net Requirements		370.4	52.1		57.3				59.5	201.5
To Be Financed From:										
Reserves										
- Social Housing Reserve		52.1	52.1							
Total Reserves		52.1	52.1							
Capital Levy		318.3			57.3				59.5	201.5

Peterborough Public Health

DRAFT 2018 PUBLIC HEALTH (Including SDW, VBD & Building Occupancy) BUDGETS – Operations Only (October 16, 2017)

	2018 Budget	2017 Budget	Change	% Increase	
<b>EXPENDITURES</b>					
1 Salaries and wages	5,532,242	5,485,443	46,799	0.85%	Increase includes estimate for contract settlements, net of reduction in staffing for Travel Clinic Program
2 Employee benefits	1,554,835	1,539,832	15,003	0.97%	Directly relates to increase in salaries and anticipated benefit rates, net of reduction in Travel Clinic Program staffing
3 % benefits of salary and wages	28.10%	28.07%			
4 Staff Training	42,539	46,573	-4,034	-8.66%	Reduction for Travel Clinic Program
5 Board Training and Employee Recognition	55,498	50,988	4,510	8.85%	Allowance for new board member honorariums and increase for related board committees
6 Travel	40,400	40,000	400	1.00%	
7 Building Occupancy	712,050	705,000	7,050	1.00%	
8 Office Expenses, Printing, Postage	36,534	36,172	362	1.00%	
9 Materials, Supplies	277,071	367,892	-90,821	-24.69%	Reduction for Travel Clinic Program
10 Office Equipment	12,840	12,713	127	1.00%	
11 Professional and Purchased Services	318,920	315,762	3,158	1.00%	
12 Communication costs	96,111	95,159	952	1.00%	
13 Information and Information Technology Equipment	61,189	60,583	606	1.00%	
<b>EXPENDITURES</b>	<b>8,740,229</b>	<b>8,756,117</b>	<b>-15,888</b>	<b>-0.18%</b>	
<b>FEES &amp; OTHER REVENUES</b>					
14 Expenditure Recoveries Flu, HPV, MenC	22,500	22,500	-	0.00%	
15 Expenditure Recoveries & Offset Revenues	503,727	616,046	-112,319	-18.23%	Decrease due to Reduction for Travel Clinic Program net of other deferred funds to be expended in current year
<b>FEES &amp; OTHER REVENUES</b>	<b>526,227</b>	<b>638,546</b>	<b>46,740</b>	<b>7.32%</b>	
<b>NET EXPENDITURES - Cost Shared Budget</b>	<b>8,214,002</b>	<b>8,117,571</b>	<b>142,133</b>	<b>1.75%</b>	
<b>PARTNER CONTRIBUTIONS – 2018</b>					
16 Ministry of Health & Long-Term Care	5,915,900	5,915,900	-	0.00%	
County of Peterborough	841,241	841,241	-	0.00%	
City of Peterborough	1,205,955	1,205,955	-	0.00%	
Curve Lake First Nation	9,328	9,328	-	0.00%	
Hiawatha First Nation	3,014	3,014	-	0.00%	
<b>FUNDING PARTNER CONTRIBUTIONS</b>	<b>7,975,438</b>	<b>7,975,438</b>	<b>-</b>	<b>0.00%</b>	
<b>Projected Deficit</b>	<b>-238,564</b>	<b>-142,133</b>			
Property Reserves	50,000	50,000	Condo contribution funded by Property Reserve		
Program Reserves	94,500	92,133	Program Reserve Funding available to offset Deficit in 2018		
Program Gapping	94,064	0			
<b>Balanced Budget - Net surplus in funding</b>	<b>0</b>	<b>0</b>			



# GPA EDC - 2018 Budget

	2017 Forecast	2018 Budget	% 2018 Budget	Notes
<b>REVENUE</b>				
<b>CORE FUNDING</b>				
City of Peterborough	949,364	<b>970,470</b>		(1)
County of Peterborough	678,490	<b>685,057</b>		(1)
	1,627,854	<b>1,655,527</b>	<b>70%</b>	
<b>JSC APPENDIX C REQUESTS</b>				
Airport Marketing (City)	30,000	<b>28,000</b>		(2)
Trent Research & Innovation Park (City)	50,000	<b>50,000</b>		(3)
<b>SPECIAL JSC FUNDING RECEIVED</b>				
Sustainable Peterborough (see note)	84,236	<b>80,000</b>		(4)
Climate Change Project	38,730	-		
Tourism: Wayfinding	10,000	-		
	212,966	<b>158,000</b>	<b>7%</b>	
<b>TOTAL CITY &amp; COUNTY</b>	<b>1,840,820</b>	<b>1,813,527</b>	<b>76%</b>	
<b>OTHER SOURCES OF REVENUE</b>				
Business Development (EODP & ICCI)	8,426	-		
Tourism (Summer Students)	11,970	<b>3,500</b>		
Admin (Cda Jobs Grant)	1,030	-		
Trent Research & Innovation Park (ICCI)	41,250	-		
<b>Federal</b>	<b>62,676</b>	<b>3,500</b>	<b>0%</b>	
Business Advisory Centre (MEDT)	163,555	<b>153,385</b>		
Starter Company Plus (MEDT)	177,739	<b>211,011</b>		
Tourism (Summer Students)	-	<b>2,500</b>		
Climate Change Project (OTF)	47,989	-		
<b>Provincial</b>	<b>389,283</b>	<b>366,896</b>	<b>15%</b>	
<b>Private Sector</b>	<b>306,990</b>	<b>191,886</b>	<b>8%</b>	(5)
<b>Total Revenue</b>	<b>2,599,769</b>	<b>2,375,809</b>	<b>100%</b>	
<b>EXPENSES</b>				
Business Development	1,369,249	<b>1,234,416</b>	<b>52%</b>	
Tourism	632,208	<b>582,588</b>	<b>25%</b>	(6)
Facilities & Administration	633,968	<b>651,765</b>	<b>26%</b>	(6)
<b>Total Expenses</b>	<b>2,635,424</b>	<b>2,468,769</b>	<b>103%</b>	
<b>Total Surplus/(Deficit)</b>	<b>(35,655)</b>	<b>(92,960)</b>		
<b>Draw from Reserve</b>	<b>35,655</b>	<b>92,960</b>		(7)
<b>NET SURPLUS/(DEFICIT)</b>	<b>0</b>	<b>0</b>		

# GPA EDC - 2018 Budget

## NOTES:

1. Core Funding for 2017 is 1.7% greater than 2016 funding. Breakdown between City and County has been adjusted for the 2016 Census results.
2. An Appendix C request is submitted for \$28,000 to continue promotion of the Peterborough Airport.
3. The Trent Research & Innovation Park (TRIP) project commenced in 2016 with funding from ICCI, City of Peterborough, and Trent University. In 2017 an Appendix C request was submitted for \$50,000 and matching grant monies from ICCI were received. An Appendix C request is submitted for \$50,000 to continue promotion of TRIP.
4. Sustainable Peterborough, a City-County initiative housed within GPA EDC, will receive \$40,000 each from the County and the City in 2018.
5. \$125,000 of the 2018 total (\$175,000 in 2017) is received from the Peterborough Destination Association for Tourism Marketing purposes.
6. Tourism expenditures are less than in 2017 because of a \$50,000 drop in funding from the Peterborough Destination Association.
7. There are sufficient reserves to fund the anticipated deficit in 2018.



Oct 10/2017



ECONOMIC DEVELOPMENT

## Schedule C – Peterborough & the Kawarthas Agriculture and Tourism Programming Plan

### **Overview of Programming**

Two key sectors that have long formed the interconnected backbone of Peterborough & the Kawarthas' diverse economy are agriculture and tourism. We see these sectors blend together in the region's culinary industry that brings together farm fresh food with artful chefs, as well as attractions that celebrate our deep rooted heritage in agriculture, and accommodations that grow their own menu items.

Peterborough & the Kawarthas Economic Development is currently working towards an overall place marketing initiative as we position our region as a desirable place to live, work, invest and visit. We need to carefully and strategically differentiate ourselves from other regions and promote its unique characteristics to the world. In order to successfully tell the Peterborough & the Kawarthas story, we need to invest in marketing, programming initiatives, and product development projects that build on our existing assets.

We are seeking additional budget to support how we consistently and competitively position Peterborough & the Kawarthas to the world. By leading with Agriculture and Tourism, we are leading with our strengths, and building on the success of our recent Economic Developers' Council of Ontario award-winning Food & Agriculture campaign and public-private partnership with Shimano for Cycling Development, and seeking to grow the economic impact of these two sectors.

### **Objective:**

- Develop a Pride of Place Initiative that builds on the success of both Made in Peterborough and the Kawartha Choice Farm Fresh initiatives.
- Implement three supporting projects that develop our tourism and agriculture sectors

### **Estimated Budget Required:** \$25,000

There are three supporting projects that will benefit from this overall initiative: A) Experiential Agri-tourism Product Development, B) Tourism Wayfinding and C) Agriculture Talent Attraction & Retention.

### **Project A: Experiential Agri-tourism Product Development**

In today's competitive marketplace, savvy travellers desire experiential travel. They want an engaging experience that is inspiring, personalized and allows for self-discovery and a greater understanding of the story behind the experience.

With a focus on enhancing the established agri-tourism experiences in Peterborough & the Kawarthas, we are leveraging a unique and competitive product: the blend of city surrounded by rolling hills of centuries old farmland, as well as the connection between urban chefs and rural farmers which allows us to offer an authentic taste of place.

This concept builds on the success of a tour developed for the Travel Media Association of Canada Conference (see attached description of Master Chefs of Peterborough & the Kawarthas) and will have visitors root around the region for fresh ingredients and even fresher culinary ideas culminating in the creation of a dinner with wine pairings. The initial tour received rave reviews by travel media – who called it the best culinary tour they've ever taken part in.

#### **Objectives:**

- Develop an experiential agri-tourism product
- Promote the region as a destination for authentic food experiences
- Support Peterborough & the Kawarthas Tourism's overall objectives of increasing visitation, increasing length of stay, and increasing the average spend of visitors when they are in the region

**Estimated Budget Required: \$15,000 - \$20,000**

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### **Project B: Regional Tourism Wayfinding Signage Program**

This year, Peterborough & the Kawarthas Tourism undertook Phase 1 of the Tourism Wayfinding Signage program. This project saw the creation of a toolkit and strategy that when successfully implemented, will improve the visitor experience by providing a consistent, seamless and easy navigation experience as they travel throughout the region. Funds from the County of Peterborough and Peterborough & the Kawarthas Economic Development were matched by Regional Tourism Organization 8 (RTO8), and successfully leveraged in order to double the programming budget for the first phase of this program.

It is an industry best practice for destinations that highly value tourism as a key economic driver to invest in tourism wayfinding to improve awareness of and access to tourism businesses. When this project was initiated a survey of all townships revealed that tourism ranks highly in terms of importance to their local economy.

Communities with consistent and visually appealing tourism navigational signs have realized, by way of feedback from partners and visitors, that it greatly assists a visitor to find their way easily

to the destination, it leaves the visitor (and local residents) with a perception that the region is visually appealing and easy to navigate, it promotes attractions/businesses that visitors may not have known about before traveling to the region. A well thought out Tourism Wayfinding strategy can increase the number of visitors, encourage and promote longer stays and increase spending at the tourism businesses within the region.

In order to roll-out the next two phases of this program, over the next two years additional programming dollars are required. It is our goal to also match those funds by seeking a partnership with the RTO8 in Phase 2 (2018) and Phase 3 (2019) of this program. Phase 2 includes working with each township and the County on their individual sign programming needs to develop a programming master plan for the region. Phase 3 will see the installation of signs on County and Township roads throughout Peterborough & the Kawarthas, a complementary piece to the Tourism Oriented Destination Signage (TODS) on Provincial Highways.

**Objectives:**

- Complete a comprehensive programming plan for Tourism Wayfinding
- Begin installation of County and Township Wayfinding signage

**Estimated Budget Required:** \$25,000

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**Project C: Agriculture Talent Attraction & Retention**

Our local producers and farm operations have always served as a primary contributor to the County of Peterborough's economic and community development. As the sector changes with technological advancements and innovation, it is crucial for the region to ensure that this key sector is sustainable, while advancing prosperity and creating desirable rural jobs. It is also vital to the development of agri-tourism opportunities in the region.

The County of Peterborough is experiencing a decline in the overall number of farm businesses and farmers. Furthermore, while the number of farmers over the age of 55 is increasing, there has been a noticeable decline in the number of farmers under the age of 35 in our region. As our farming population ages and moves into retirement, acreage of prime agricultural lands go unused by their owners. With these factors in mind, there is a need for succession planning and mentorship programs within the region's agricultural community in order to maintain a sustainable and competitive sector.

Peterborough & the Kawarthas Economic Development would like to position our region as a desirable location for new producers and startup farm operations. It is our goal to work with the local commodity groups and academic institutions to develop incentives and mentorship programs for new producers. This project would also include an "Access to Land" database that would connect new producers to unused farmland in Peterborough & the Kawarthas.

As a long-term goal for talent attraction and retention, Peterborough & the Kawartha's Economic Development would like to work with the County of Peterborough to establish an Incubator Farm to support the specific needs of agricultural startups while reducing the barriers to entry in the sector.

Objectives:

- Position the County of Peterborough as a desirable location to start a farm operation or agri-business
- Support the next generation of producers through mentorship, access to land, and resource sharing

Estimated Budget Required: \$20,000 - \$30,000

Budget Summary

Project	Budget Required
Experiential Agri-tourism Product Development	\$15,000 - \$20,000
Regional Tourism Wayfinding Signage Program	\$25,000
Agriculture Talent Attraction & Retention	\$20,000 - \$30,000
Overall Pride of Place Initiative	\$25,000

RTO - Regional Tourism Organization  
 Kawartha's, Northumberland  
 Kawartha  
 City  
 County  
 Northumberland

\$100K  
 may find a portion of this \$100K  
 50 | 50  
 ↳ RTO & 50 to County



**Physician Recruitment Budget  
January 1, 2018 - December 31, 2018**

Expenses	Budget
Salaries	\$25,000.00
Website, Publicity & Advertising	\$3,000.00
Cell Phone	\$500.00
Goodwill	\$500.00
Accommodations for prospective physicians	\$500.00
Job Fairs	\$6,095.00
<b>Total Expenses</b>	<b>\$35,595.00</b>
City of Peterborough Funding (58.62%)	\$20,866.00
County of Peterborough Funding (41.38%)	\$14,729.00
	<b>\$35,595.00</b>



**Physician Recruitment Actual  
January 1, 2017 - December 31, 2017  
As of October 3/17**

Expenses	Budget	Projected Actual
Salaries	\$25,000.00	\$25,000.00
Website, Publicity & Advertising	\$2,500.00	\$3198.29
Cell Phone	\$500.00	\$500.00
Goodwill	\$500.00	\$208.00
Accommodations for prospective physicians	\$500.00	\$0
Job Fairs	\$6,000.00	\$6000.00
<b>Total Expenses</b>	<b>\$35,000.00</b>	<b>\$34,906.29</b>