

# Schedule "A" to By-law 2022-21



1. **Summary Report**
  - a. **Change in Tax Requirements by Department**
  - b. **Budget Summary**
  - c. **Reserves**
2. **Budget by Department**
  - a. **General Government**
  - b. **Corporate Operations**
  - c. **Corporate Facilities**
  - d. **Emergency Measures & 911 Emergency Systems**
  - e. **Geographic Information Service (GIS)**
  - f. **Transit**
  - g. **Public Works - Engineering & Design**
  - h. **Public Works - Operations**
  - i. **County/City Landfill**
  - j. **Waste Management**
  - k. **Peterborough County/City Paramedics (PCCP)**
  - l. **Peterborough County/City Shared Services**
  - m. **Other Agencies**

**Schedule A to  
By-law 2022-21**

---

- n. [Lang Pioneer Village](#)
  - o. [Land Division](#)
  - p. [Planning](#)
  - q. [Economic Development](#)
  - r. [County Forests](#)
  - s. [Grants and Donations](#)
- 
- 3. **Long Term Capital Forecasts**
    - a. [Public Works Long Term Capital Forecasts](#)
- 
- 4. **Transit - Caremobile**
    - a. [Community Care Peterborough Caremobile](#)
- 
- 5. **Peterborough County/City Landfill**
    - a. [Operating Budget](#)
    - b. [Ten Year Capital Budget Estimates \(000's\)](#)
- 
- 6. **Peterborough County/City Shared Services**
    - a. [County/City Shared Services Report](#)
- 
- 7. **Peterborough County/City Health Unit**
    - a. [Health Unit Report](#)
- 
- 8. **Economic Development**
    - a. [Peterborough & the Kawarthas Economic Development \(PKED\) Report](#)

**Schedule A to  
By-law 2022-21**

---

**b.     Peterborough Family Health Team (PFHT) Report**

## Change in Tax Requirement by Department Budget 2022

Department	Budget 2021		2022		Tax \$ Increase /(Decrease)	% of Total Tax Change
General Government	\$	492,496	\$	520,284	\$ 27,788	5.64%
Corp Facilities - Armour Road, Court House & Public Works	\$	571,740	\$	621,314	\$ 49,574	8.67%
Corporate Operations - Gen. Admin, Corp., HR, Finance	\$	4,526,112	\$	5,017,441	\$ 491,329	10.86%
Geographic Information Service (GIS)	\$	381,080	\$	614,326	\$ 233,246	61.21%
Emergency Measures & 911 Emergency Systems	\$	154,766	\$	164,704	\$ 9,938	6.42%
Transit	\$	56,102	\$	61,789	\$ 5,687	10.14%
Public Works - Operations	\$	9,577,488	\$	9,904,654	\$ 327,166	3.42%
Public Works - Engineering & Design	\$	12,480,203	\$	13,619,367	\$ 1,139,164	9.13%
County/City Landfill	\$	1,085,604	\$	1,218,450	\$ 132,846	12.24%
Waste Management	\$	3,160,156	\$	2,547,611	\$ (612,545)	-19.38%
Peterborough County/City Paramedics (PCCP)	\$	3,672,713	\$	3,863,798	\$ 191,085	5.20%
Peterborough County/City Shared Services	\$	7,416,814	\$	7,568,539	\$ 151,725	2.05%
Other Agencies	\$	2,015,305	\$	1,854,931	\$ (160,374)	-7.96%
Lang Pioneer Village	\$	917,677	\$	791,404	\$ (126,273)	-13.76%
Land Division	\$	-	\$	-	\$ -	0.00%
Planning	\$	694,413	\$	663,646	\$ (30,767)	-4.43%
Economic Development	\$	777,226	\$	829,832	\$ 52,606	6.77%
County Forests	\$	-	\$	-	\$ -	0.00%
Grants and Donations	\$	72,500	\$	72,500	\$ -	0.00%
Total Requirement	\$	48,052,395	\$	49,934,590	\$ 1,882,195	3.92%
Assessment Growth (Estimate)					\$ (634,292)	-1.32%
<b>Total Requirement Increase Net of Assessment Growth</b>					<b>\$ 1,247,903</b>	<b>2.60%</b>



## Summary Budget 2022

### Operating

#### Revenue

##### P.I.L. & Supplementary Taxes

	Budget 2021	Base Budget 2022	Service Level Change 2022	Issue Paper Required	Legislative Change 2022	Budget 2022	Budget % Change
Payment-in-Lieu	\$ (167,560)	\$ (170,000)	\$ -	\$ -	\$ -	\$ (170,000)	
Tax Adjustment Increase	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Tax Write Offs	\$ 116,000	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000	
Supplementary Taxes	\$ (395,000)	\$ (400,000)	\$ -	\$ -	\$ -	\$ (400,000)	
<b>P.I.L. &amp; Supplementary Taxes</b>	<b>\$ (446,560)</b>	<b>\$ (445,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (445,000)</b>	<b>(0%)</b>

##### Property Taxation

General Government	\$ (481,256)	\$ (514,284)	\$ -	\$ -	\$ -	\$ (514,284)	
Corporate	\$ (4,182,095)	\$ (4,501,045)	\$ (15,000)	\$ -	\$ -	\$ (4,516,045)	
Corporate Facilities	\$ (382,740)	\$ (339,314)	\$ -	\$ -	\$ -	\$ (339,314)	
Public Work Operations	\$ (9,567,468)	\$ (9,870,654)	\$ (17,000)	\$ -	\$ -	\$ (9,887,654)	
Public Works Engineering & Design	\$ (1,550,260)	\$ (1,534,100)	\$ -	\$ -	\$ -	\$ (1,534,100)	
Transit	\$ (36,752)	\$ (42,049)	\$ -	\$ -	\$ -	\$ (42,049)	
Waste Management	\$ (3,060,156)	\$ (2,497,611)	\$ -	\$ -	\$ -	\$ (2,497,611)	
County/City Landfill	\$ (145,604)	\$ (278,450)	\$ -	\$ -	\$ -	\$ (278,450)	
Emergency Measures	\$ (116,416)	\$ (126,404)	\$ -	\$ -	\$ -	\$ (126,404)	
911	\$ (30,350)	\$ (30,300)	\$ -	\$ -	\$ -	\$ (30,300)	
Lang Pioneer Village	\$ (830,901)	\$ (715,016)	\$ -	\$ -	\$ -	\$ (715,016)	
PCCP	\$ (3,287,997)	\$ (3,407,201)	\$ (27,712)	\$ -	\$ -	\$ (3,434,913)	
Ptbo Public Health	\$ (1,026,888)	\$ (1,026,888)	\$ -	\$ -	\$ -	\$ (1,026,888)	
Provincial Offences	\$ 518,062	\$ 518,062	\$ -	\$ -	\$ -	\$ 518,062	
Social Service	\$ (1,022,940)	\$ (1,041,425)	\$ -	\$ -	\$ -	\$ (1,041,425)	
Child Care	\$ (768,441)	\$ (784,678)	\$ -	\$ -	\$ -	\$ (784,678)	
Social Housing	\$ (6,143,495)	\$ (6,260,498)	\$ -	\$ -	\$ -	\$ (6,260,498)	
Fairhaven	\$ (988,417)	\$ (828,043)	\$ -	\$ -	\$ -	\$ (828,043)	
Planning	\$ (657,413)	\$ (588,646)	\$ -	\$ -	\$ -	\$ (588,646)	
GIS	\$ (365,080)	\$ (575,526)	\$ (13,000)	\$ -	\$ -	\$ (588,526)	
Economic Development	\$ (777,226)	\$ (787,812)	\$ (42,020)	\$ -	\$ -	\$ (829,832)	
Grants And Donations	\$ (72,500)	\$ (72,500)	\$ -	\$ -	\$ -	\$ (72,500)	
<b>Property Taxation</b>	<b>\$ (34,976,333)</b>	<b>\$ (35,304,382)</b>	<b>\$ (114,732)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (35,419,114)</b>	<b>1%</b>

##### User Charges

General Government Recoveries	\$ (2,500)	\$ (3,775)	\$ -	\$ -	\$ -	\$ (3,775)	
Corporate Operations Recoveries	\$ (5,000)	\$ -	\$ -	\$ -	\$ -	\$ -	
Planning App. Fees - PW	\$ -	\$ (20,000)	\$ -	\$ -	\$ -	\$ (20,000)	
EORN Revenue	\$ (38,000)	\$ (5,000)	\$ -	\$ -	\$ -	\$ (5,000)	
Corporate Facilities Recoveries	\$ -	\$ (3,150)	\$ -	\$ -	\$ -	\$ (3,150)	
Court House Rental	\$ (606,209)	\$ (606,209)	\$ -	\$ -	\$ -	\$ (606,209)	
Parking Fees	\$ (40,000)	\$ (40,000)	\$ -	\$ -	\$ -	\$ (40,000)	
Janitor's House Rental	\$ (18,000)	\$ (18,000)	\$ -	\$ -	\$ -	\$ (18,000)	
Victoria Park Rental	\$ (150)	\$ -	\$ -	\$ -	\$ -	\$ -	
PW OP Recoveries	\$ (25,000)	\$ (25,000)	\$ -	\$ -	\$ -	\$ (25,000)	
Signs	\$ (7,000)	\$ (45,000)	\$ -	\$ -	\$ -	\$ (45,000)	
Permits	\$ (27,000)	\$ (35,000)	\$ -	\$ -	\$ -	\$ (35,000)	
PW OP Sales	\$ (20,000)	\$ (9,000)	\$ -	\$ -	\$ -	\$ (9,000)	
Sales - Caddies	\$ (1,500)	\$ (1,500)	\$ -	\$ -	\$ -	\$ (1,500)	
Other Coll. Recycle.-Curbside	\$ (40,500)	\$ (43,000)	\$ -	\$ -	\$ -	\$ (43,000)	
Sales - Blue Boxes	\$ (5,000)	\$ (5,000)	\$ -	\$ -	\$ -	\$ (5,000)	
Municipalities- Site Added	\$ (51,000)	\$ (78,000)	\$ -	\$ -	\$ -	\$ (78,000)	
RPRA MHSW Cost Recovery	\$ (60,000)	\$ (50,000)	\$ -	\$ -	\$ -	\$ (50,000)	
Sales - Compost Program	\$ (10,000)	\$ (10,000)	\$ -	\$ -	\$ -	\$ (10,000)	

## Summary Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
WEEE Recovery	\$ (26,000)	\$ (20,000)	\$ -	\$ -	\$ (20,000)	
Landfill Fees	\$ (2,129,523)	\$ (2,276,500)	\$ -	\$ -	\$ (2,276,500)	
Sign Tab Recovery	\$ (1,000)	\$ (1,000)	\$ -	\$ -	\$ (1,000)	
Donations	\$ (7,700)	\$ (7,700)	\$ -	\$ -	\$ (7,700)	
Admissions	\$ (110,000)	\$ (110,000)	\$ -	\$ -	\$ (110,000)	
Youth Interpreter Program	\$ (1,800)	\$ (1,800)	\$ -	\$ -	\$ (1,800)	
Workshop Fees	\$ (1,000)	\$ (1,000)	\$ -	\$ -	\$ (1,000)	
Event Sponsorship	\$ (9,000)	\$ (9,000)	\$ -	\$ -	\$ (9,000)	
Gift Shop	\$ (35,000)	\$ (33,000)	\$ -	\$ -	\$ (33,000)	
Food Booth	\$ (6,000)	\$ (8,000)	\$ -	\$ -	\$ (8,000)	
Print Shop	\$ (1,000)	\$ (1,000)	\$ -	\$ -	\$ (1,000)	
General Store	\$ (9,000)	\$ (9,000)	\$ -	\$ -	\$ (9,000)	
Keene Hotel	\$ (6,000)	\$ (6,000)	\$ -	\$ -	\$ (6,000)	
Facility Rental	\$ (2,500)	\$ (2,500)	\$ -	\$ -	\$ (2,500)	
Church Rental	\$ (4,500)	\$ (4,500)	\$ -	\$ -	\$ (4,500)	
Barn ( PCAHB) Rental	\$ (52,500)	\$ (52,500)	\$ -	\$ -	\$ (52,500)	
PCCP Recoveries	\$ (104,017)	\$ (139,686)	\$ -	\$ -	\$ (139,686)	
Fairhaven Debenture Recovery	\$ (318,590)	\$ (318,590)	\$ -	\$ -	\$ (318,590)	
Recoveries	\$ (4,600)	\$ (4,600)	\$ -	\$ -	\$ (4,600)	
Planning Sales	\$ (32,000)	\$ (35,000)	\$ -	\$ -	\$ (35,000)	
Land Severances	\$ (153,500)	\$ (161,500)	\$ -	\$ -	\$ (161,500)	
GIS Recoveries	\$ -	\$ (1,250)	\$ -	\$ -	\$ (1,250)	
Timber Sales	\$ (15,000)	\$ (27,000)	\$ -	\$ -	\$ (27,000)	
<b>User Charges</b>	<b>\$ (3,987,089)</b>	<b>\$ (4,228,760)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (4,228,760)</b>	<b>6%</b>
<b>Inter-Department</b>						
Internal Transfer- Land Division -Corp	\$ (9,500)	\$ (10,000)	\$ -	\$ -	\$ (10,000)	
Internal Tsfr. Gen. Admin-PCCP	\$ (326,345)	\$ (327,799)	\$ -	\$ -	\$ (327,799)	
Internal Tsfr. PW - Corp	\$ (64,335)	\$ (65,000)	\$ -	\$ -	\$ (65,000)	
Internal Transfer Operating	\$ (69,172)	\$ (51,666)	\$ -	\$ -	\$ (51,666)	
Internal transfer to PCCP	\$ -	\$ (45,056)	\$ -	\$ -	\$ (45,056)	
Internal Transfer- Land Division - PW	\$ (2,375)	\$ (2,500)	\$ -	\$ -	\$ (2,500)	
Internal Transfer- Land Division - Planning	\$ (35,055)	\$ (36,900)	\$ -	\$ -	\$ (36,900)	
Internal Transfer- Land Division - GIS	\$ (13,300)	\$ (14,000)	\$ -	\$ -	\$ (14,000)	
<b>Inter-Department</b>	<b>\$ (520,082)</b>	<b>\$ (552,921)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (552,921)</b>	<b>6%</b>
<b>Government Transfers - Operating</b>						
MNR Pits and Quarries	\$ (45,000)	\$ (80,000)	\$ -	\$ -	\$ (80,000)	
Safe Restart Funds	\$ -	\$ (118,250)	\$ -	\$ -	\$ (118,250)	
Safe Restart Funds	\$ (76,500)	\$ (56,000)	\$ -	\$ -	\$ (56,000)	
Safe Restart Funds	\$ (10,300)	\$ (8,516)	\$ -	\$ -	\$ (8,516)	
RPRA Blue Box Cost Recovery	\$ (770,000)	\$ (1,398,821)	\$ -	\$ -	\$ (1,398,821)	
Substance Abuse Addictions Program (SUAP)	\$ (158,405)	\$ (162,458)	\$ -	\$ -	\$ (162,458)	
Safe Restart Funds	\$ (92,484)	\$ (65,587)	\$ -	\$ -	\$ (65,587)	
Province - Land Ambulance	\$ (8,716,157)	\$ (8,701,549)	\$ -	\$ -	\$ (8,701,549)	
Province - Offload Nurse	\$ (450,683)	\$ (450,683)	\$ -	\$ -	\$ (450,683)	
Paramedic Long Term Care Funding	\$ -	\$ (3,747,200)	\$ -	\$ -	\$ (3,747,200)	
Summer Experience Program	\$ (2,500)	\$ (7,400)	\$ -	\$ -	\$ (7,400)	
Young Canada Works	\$ (5,000)	\$ (9,025)	\$ -	\$ -	\$ (9,025)	
Canada Summer Jobs	\$ (3,600)	\$ (11,760)	\$ -	\$ -	\$ (11,760)	
Museum Operating Grant (CMOG)	\$ (53,000)	\$ (53,000)	\$ -	\$ -	\$ (53,000)	
Safe Restart	\$ (139,207)	\$ (309,882)	\$ -	\$ -	\$ (309,882)	
EORN Revenue	\$ (125,000)	\$ (125,000)	\$ -	\$ -	\$ (125,000)	
<b>Government Transfers - Operating</b>	<b>\$ (10,647,836)</b>	<b>\$ (15,305,131)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (15,305,131)</b>	<b>44%</b>
<b>Other Municipalities</b>						
Corporate Municipal Recoveries	\$ (11,200)	\$ (7,500)	\$ -	\$ -	\$ (7,500)	

## Summary Budget 2022

			Issue Paper Required	Issue Paper Required		
	Budget 2021	Base Budget 2022	Service Level Change 2022	Legislative Change 2022	Budget 2022	Budget % Change
Corporate Municipal Recoveries - IT	\$ (75,000)	\$ (75,000)	\$ -	\$ -	\$ (75,000)	
Public Woks Municipal Recoveries	\$ (100,000)	\$ (100,000)	\$ -	\$ -	\$ (100,000)	
Cross Border	\$ (20,000)	\$ -	\$ -	\$ -	\$ -	
Waste Management-Marketed Materials Rev.	\$ (425,000)	\$ (525,000)	\$ -	\$ -	\$ (525,000)	
City of Peterborough	\$ (4,788,877)	\$ (4,958,903)	\$ -	\$ -	\$ (4,958,903)	
Planning Municipal Recoveries	\$ (2,000)	\$ (2,000)	\$ -	\$ -	\$ (2,000)	
GIS Municipal Recoveries	\$ (1,000)	\$ (1,000)	\$ -	\$ -	\$ (1,000)	
<b>Other Municipalities</b>	<b>\$ (5,423,077)</b>	<b>\$ (5,669,403)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (5,669,403)</b>	<b>5%</b>
<b>Investment Income</b>						
Bank Interest	\$ (240,000)	\$ (200,000)	\$ -	\$ -	\$ (200,000)	
Investment Interest	\$ (120,000)	\$ (125,000)	\$ -	\$ -	\$ (125,000)	
<b>Investment Income</b>	<b>\$ (360,000)</b>	<b>\$ (325,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (325,000)</b>	<b>(10%)</b>
<b>Provincial Offences Act Charges Recovered</b>						
POA Fine Revenue	\$ (378,855)	\$ (208,180)	\$ -	\$ -	\$ (208,180)	
<b>Provincial Offences Act Charges Recovered</b>	<b>\$ (378,855)</b>	<b>\$ (208,180)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (208,180)</b>	<b>(45%)</b>
<b>Development Charges Earned</b>						
Planning Development Charges Earned	\$ (15,000)	\$ -	\$ -	\$ -	\$ -	
<b>Development Charges Earned</b>	<b>\$ (15,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(100%)</b>
<b>Provincial Gas Tax Revenue Earned</b>						
Provincial Gas Tax Earned	\$ (45,161)	\$ (41,648)	\$ -	\$ -	\$ (41,648)	
<b>Provincial Gas Tax Revenue Earned</b>	<b>\$ (45,161)</b>	<b>\$ (41,648)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (41,648)</b>	<b>(8%)</b>
<b>Transfer From Reserves</b>						
TRF fr Forest Mgmt. LTP - OPS	\$ (30,800)	\$ (23,100)	\$ -	\$ -	\$ (23,100)	
TRF fr Working Funds General - OPS	\$ -	\$ (187,500)	\$ -	\$ -	\$ (187,500)	
TRF fr Corp. LTP - OPS	\$ -	\$ (43,500)	\$ -	\$ -	\$ (43,500)	
TRF fr Carry Forward Funds - OPS	\$ (125,000)	\$ (62,500)	\$ -	\$ -	\$ (62,500)	
TRF fr Working Land Div. - OPS	\$ (5,548)	\$ (2,021)	\$ -	\$ -	\$ (2,021)	
TRF fr Carry Forward Funds-OPS	\$ -	\$ (50,000)	\$ -	\$ -	\$ (50,000)	
TRF fr Trail Reserve - OPER.	\$ (5,000)	\$ -	\$ -	\$ -	\$ -	
TRF fr WM Curbside LTP - OPS	\$ -	\$ -	\$ -	\$ -	\$ -	
TRF fr Carry Forward Funds - OPS	\$ (34,100)	\$ -	\$ -	\$ -	\$ -	
<b>Transfer From Reserves</b>	<b>\$ (200,448)</b>	<b>\$ (368,621)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (368,621)</b>	<b>84%</b>
<b>Total Operating Revenue</b>	<b>\$ (57,000,441)</b>	<b>\$ (62,449,046)</b>	<b>\$ (114,732)</b>	<b>\$ -</b>	<b>\$ (62,563,778)</b>	<b>10%</b>

## Expenditures

### Department

General Government	\$ 483,756	\$ 518,059	\$ -	\$ -	\$ 518,059	7%
Corporate Operations	\$ 5,518,035	\$ 5,923,094	\$ 15,000	\$ -	\$ 5,938,094	8%
Corporate Facilities	\$ 1,192,771	\$ 1,114,339	\$ -	\$ -	\$ 1,114,339	(7%)
Public Works Operations	\$ 9,762,468	\$ 10,179,710	\$ 17,000	\$ -	\$ 10,196,710	4%
Public Works Engineering and Design	\$ 1,586,635	\$ 1,636,600	\$ -	\$ -	\$ 1,636,600	
Transit	\$ 92,213	\$ 92,213	\$ -	\$ -	\$ 92,213	0%
Waste Management	\$ 4,449,156	\$ 4,628,932	\$ -	\$ -	\$ 4,628,932	4%
County/City Landfill	\$ 2,275,127	\$ 2,554,950	\$ -	\$ -	\$ 2,554,950	12%
Emergency Measures & 911 Emg. Sys.	\$ 147,766	\$ 157,704	\$ -	\$ -	\$ 157,704	7%
Lang Pioneer Village	\$ 1,145,601	\$ 1,046,801	\$ -	\$ -	\$ 1,046,801	(9%)
PCCP	\$ 17,652,720	\$ 21,633,267	\$ 27,712	\$ -	\$ 21,660,979	23%
Peterborough Public Heath	\$ 1,026,888	\$ 1,026,888	\$ -	\$ -	\$ 1,026,888	0%
Fairhaven	\$ 1,307,007	\$ 1,146,633	\$ -	\$ -	\$ 1,146,633	(12%)
Shared Services	\$ 7,934,876	\$ 8,086,601	\$ -	\$ -	\$ 8,086,601	2%
Planning	\$ 741,468	\$ 662,546	\$ -	\$ -	\$ 662,546	(11%)
Land Division	\$ 159,048	\$ 163,521	\$ -	\$ -	\$ 163,521	3%



## Summary Budget 2022

			Issue Paper Required		Issue Paper Required		
	Base		Service Level		Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
GIS	\$ 504,380	\$ 716,776	\$ 13,000	\$ -	\$ -	\$ 729,776	45%
County Forest	\$ 45,800	\$ 50,100	\$ -	\$ -	\$ -	\$ 50,100	9%
Economic Development	\$ 777,226	\$ 787,812	\$ 42,020	\$ -	\$ -	\$ 829,832	7%
Grants and Donations	\$ 197,500	\$ 322,500	\$ -	\$ -	\$ -	\$ 322,500	63%
<b>Total Operating Expenditures</b>	<b>\$ 57,000,440</b>	<b>\$ 62,449,046</b>	<b>\$ 114,732</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 62,563,777</b>	<b>10%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ (0)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>(100%)</b>



## Summary Budget 2022

### Projects

			Issue Paper Required		Issue Paper Required		
	Budget 2021	Base Budget 2022	Service Level Change 2022	Legislative Change 2022	Budget 2022	Budget % Change	
<b>Revenue</b>							
<b>Property Taxation</b>							
General Government	\$ (11,240)	\$ (6,000)	\$ -	\$ -	\$ (6,000)		
Corporate	\$ (344,017)	\$ (501,396)	\$ -	\$ -	\$ (501,396)		
Corporate Facilities	\$ (189,000)	\$ (282,000)	\$ -	\$ -	\$ (282,000)		
Public Works Engineering & Design	\$ (10,929,943)	\$ (12,085,267)	\$ -	\$ -	\$ (12,085,267)		
Transit	\$ (19,350)	\$ (19,740)	\$ -	\$ -	\$ (19,740)		
Public Works Operations	\$ (10,020)	\$ (17,000)	\$ -	\$ -	\$ (17,000)		
Waste Management	\$ (100,000)	\$ (50,000)	\$ -	\$ -	\$ (50,000)		
County/City Landfill	\$ (940,000)	\$ (940,000)	\$ -	\$ -	\$ (940,000)		
Emergency Measures	\$ (8,000)	\$ (8,000)	\$ -	\$ -	\$ (8,000)		
Lang Pioneer Village	\$ (86,776)	\$ (76,388)	\$ -	\$ -	\$ (76,388)		
PCCP	\$ (384,715)	\$ (371,144)	\$ (37,741)	\$ (20,000)	\$ (428,885)		
Planning	\$ (37,000)	\$ (75,000)	\$ -	\$ -	\$ (75,000)		
GIS	\$ (16,000)	\$ (16,000)	\$ (9,800)	\$ -	\$ (25,800)		
<b>Property Taxation</b>	<b>\$ (13,076,061)</b>	<b>\$ (14,447,935)</b>	<b>\$ (47,541)</b>	<b>\$ (20,000)</b>	<b>\$ (14,515,476)</b>		<b>2%</b>
<b>Government Transfers</b>							
OCIF -Fund	\$ (523,622)	\$ (1,253,648)	\$ -	\$ -	\$ (1,253,648)		
ICIP Northern & Rural Stream Funding	\$ (1,986,813)	\$ (2,384,175)	\$ -	\$ -	\$ (2,384,175)		
Modernization Funding	\$ -	\$ (222,500)	\$ -	\$ -	\$ (222,500)		
Safe Restart Funding - Corp	\$ -	\$ -	\$ (125,000)	\$ -	\$ (125,000)		
Safe Restart Funding - PCCP	\$ -	\$ (280,000)	\$ -	\$ -	\$ (280,000)		
ICIP Public Transit Stream Funding	\$ -	\$ (43,930)	\$ -	\$ -	\$ (43,930)		
<b>Government Transfers</b>	<b>\$ (2,510,435)</b>	<b>\$ (4,184,253)</b>	<b>\$ (125,000)</b>	<b>\$ -</b>	<b>\$ (4,309,253)</b>		<b>2%</b>
<b>Other</b>							
Recoveries	\$ -	\$ (9,485)	\$ -	\$ -	\$ (9,485)		
Donations	\$ (90,000)	\$ -	\$ -	\$ -	\$ -		
<b>Other</b>	<b>\$ (90,000)</b>	<b>\$ (9,485)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (9,485)</b>		<b>2%</b>
<b>Inter-Department</b>							
Internal Transfer Capital	\$ (332,328)	\$ (349,834)	\$ -	\$ -	\$ (349,834)		
<b>Inter-Department</b>	<b>\$ (332,328)</b>	<b>\$ (349,834)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (349,834)</b>		<b>2%</b>
<b>Development Charges Earned</b>							
Corp. Oper. DC Earned	\$ (45,000)	\$ (18,263)			\$ (18,263)		
PW Eng. & Design DC Earned	\$ (1,389,784)	\$ (1,900,000)	\$ -	\$ -	\$ (1,900,000)		
PCCP DC Earned	\$ -	\$ -	\$ -	\$ -	\$ -		
<b>Development Charges Earned</b>	<b>\$ (1,434,784)</b>	<b>\$ (1,918,263)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,918,263)</b>		<b>34%</b>
<b>Federal Gas Tax Revenue Earned</b>							
Federal Gas Tax Earned	\$ (1,769,166)	\$ (4,523,916)	\$ -	\$ -	\$ (4,523,916)		
<b>Federal Gas Tax Revenue Earned</b>	<b>\$ (1,769,166)</b>	<b>\$ (4,523,916)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (4,523,916)</b>		<b>156%</b>
<b>Other Municipalities</b>							
Municipal Recoveries	\$ -	\$ (43,750)	\$ -	\$ -	\$ (43,750)		
City of Peterborough	\$ (544,998)	\$ (622,812)	\$ -	\$ -	\$ (622,812)		
<b>Other Municipalities</b>	<b>\$ (544,998)</b>	<b>\$ (666,562)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (666,562)</b>		<b>22%</b>
<b>Transfer From Reserves</b>							
TRF fr Carry Forward Funds	\$ (10,000)	\$ -	\$ -	\$ -	\$ -		
TRF fr Carry Forward Funds	\$ (541,619)	\$ (600,384)	\$ -	\$ -	\$ (600,384)		
TRF fr Facilities LTP	\$ (95,000)	\$ -	\$ -	\$ -	\$ -		
TRF fr PW Facilities	\$ (50,000)	\$ -	\$ -	\$ -	\$ -		
TRF fr Safe Restart Funds	\$ -	\$ -	\$ -	\$ -	\$ -		
TRF fr Gen. Gov. LTP	\$ (5,240)	\$ (10,400)	\$ -	\$ -	\$ (10,400)		
TRF fr Carry Forward Fund	\$ (16,000)	\$ -	\$ -	\$ -	\$ -		

## Summary Budget 2022

			Issue Paper Required	Issue Paper Required		
	Budget 2021	Base Budget 2022	Service Level Change 2022	Legislative Change 2022	Budget 2022	Budget % Change
TRF fr Carry Forward Funds	\$ (68,982)	\$ (81,069)	\$ -	\$ -	\$ (81,069)	
TRF fr LPV LTP	\$ (42,960)	\$ (33,250)	\$ -	\$ -	\$ (33,250)	
TRF fr Carry Forward Funds	\$ (759,005)	\$ (90,504)	\$ -	\$ -	\$ (90,504)	
TRF fr LSR	\$ -	\$ -	\$ (10,759)	\$ -	\$ (10,759)	
TRF fr PCCP Shared LTP	\$ (861,130)	\$ (957,597)	\$ -	\$ -	\$ (957,597)	
TRF fr Planning LTP	\$ (2,100)	\$ (2,400)	\$ -	\$ -	\$ (2,400)	
TRF fr Carry Forward	\$ (23,000)	\$ (30,909)	\$ -	\$ -	\$ (30,909)	
TRF fr Working Funds Gen	\$ (75,000)	\$ -	\$ -	\$ -	\$ -	
TRF fr Transit LTP	\$ -	\$ (9,485)	\$ -	\$ -	\$ (9,485)	
TRF fr Working Funds Gen	\$ (46,857)	\$ (127,019)	\$ -	\$ -	\$ (127,019)	
TRF fr Corp. LTP	\$ (61,120)	\$ (396,250)	\$ -	\$ -	\$ (396,250)	
TRF fr Carry Forward Funds	\$ (455,500)	\$ (454,307)	\$ (30,000)	\$ -	\$ (484,307)	
TRF fr PW Service Delivery Review	\$ -	\$ (15,000)	\$ (30,000)	\$ -	\$ (45,000)	
TRF fr Carry Forward Fund	\$ (2,940,763)	\$ (2,780,000)	\$ -	\$ -	\$ (2,780,000)	
TRF fr Infrast. LTP	\$ (226,754)	\$ (488,325)	\$ -	\$ -	\$ (488,325)	
TRF fr PW Equipment LTP	\$ (514,355)	\$ (726,718)	\$ -	\$ -	\$ (726,718)	
TRF fr WM LTP	\$ (8,080)	\$ (3,400)	\$ -	\$ -	\$ (3,400)	
TRF fr WM Curbside LTP	\$ (140,000)	\$ (12,000)	\$ -	\$ -	\$ (12,000)	
TRF fr WM Depot LTP	\$ (20,000)	\$ (20,000)	\$ -	\$ -	\$ (20,000)	
TRF fr Carry Forward Funds	\$ (90,000)	\$ (9,164)	\$ -	\$ -	\$ (9,164)	
TRF fr WM Landfill LTP	\$ (1,442,500)	\$ (1,560,000)	\$ -	\$ -	\$ (1,560,000)	
TRF fr Landfill Post Clos	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Transfer From Reserves</b>	<b>\$ (8,495,965)</b>	<b>\$ (8,408,181)</b>	<b>\$ (70,759)</b>	<b>\$ -</b>	<b>\$ (8,478,940)</b>	<b>(0%)</b>
					\$ -	
<b>Total Project Revenue</b>	<b>\$ (28,253,737)</b>	<b>\$ (34,508,429)</b>	<b>\$ (243,300)</b>	<b>\$ (20,000)</b>	<b>\$ (34,771,729)</b>	<b>23%</b>

## Expenditures

### Department

General Government	\$ 26,480	\$ 16,400	\$ -	\$ -	\$ 16,400	(38%)
Corporate Operations	\$ 952,494	\$ 1,763,485	\$ 155,000	\$ -	\$ 1,918,485	101%
Corporate Facilities	\$ 1,207,947	\$ 1,232,218	\$ -	\$ -	\$ 1,232,218	2%
PW - Oper. & Engineering & Design	\$ 20,281,200	\$ 26,142,049	\$ -	\$ -	\$ 26,142,049	29%
PW Operations	\$ 10,020	\$ 32,000	\$ 30,000	\$ -	\$ 62,000	
Transit	\$ 19,350	\$ 82,640	\$ -	\$ -	\$ 82,640	327%
Waste Management	\$ 358,080	\$ 94,564	\$ -	\$ -	\$ 94,564	(74%)
County/City Landfill	\$ 2,382,500	\$ 2,500,000	\$ -	\$ -	\$ 2,500,000	5%
Emergency Measures & 911 Emg. Sys.	\$ 8,000	\$ 8,000	\$ -	\$ -	\$ 8,000	0%
Lang Pioneer Village	\$ 288,718	\$ 190,707	\$ -	\$ -	\$ 190,707	(34%)
PCCP	\$ 2,549,848	\$ 2,322,057	\$ 48,500	\$ 20,000	\$ 2,390,557	(6%)
Planning	\$ 137,100	\$ 108,309	\$ -	\$ -	\$ 108,309	(21%)
GIS	\$ 32,000	\$ 16,000	\$ 9,800	\$ -	\$ 25,800	(19%)
<b>Expenditures</b>	<b>\$ 28,253,737</b>	<b>\$ 34,508,430</b>	<b>\$ 243,300</b>	<b>\$ 20,000</b>	<b>\$ 34,771,730</b>	<b>23%</b>

<b>Total Project (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (0)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (0)</b>	
--	-------------	---------------	-------------	-------------	---------------	--

<b>Total County of Peterborough Revenue</b>	<b>\$ (85,254,178)</b>	<b>\$ (96,957,475)</b>	<b>\$ (358,032)</b>	<b>\$ (20,000)</b>	<b>\$ (97,335,507)</b>	
<b>Total County of Peterborough Expenditures</b>	<b>\$ 85,254,177</b>	<b>\$ 96,957,476</b>	<b>\$ 358,032</b>	<b>\$ 20,000</b>	<b>\$ 97,335,507</b>	
<b>Total Net (Surplus) Deficit</b>	<b>\$ (0)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	



## Reserves

# Draft Budget 2022

Reserve	Estimated Balance December 31, 2021	Suggested 2020 Surplus Allocations	Past Landfill Projects Allocation	2022 Budgeted Transfers From	2022 Budgeted Transfers To	Estimated Balance December 31, 2022	2022 % Change
General Accumulated Surplus	\$ 4,004,749	\$ (3,313,339)		\$ -	\$ -	\$ 691,410	(83%)
General Working Funds	\$ 7,562,833	\$ 1,733,598	\$ (2,661,598)	\$ 314,519	\$ 138,662	\$ 6,458,976	(15%)
General Unspent Tax Levy	\$ 309,007			\$ -	\$ -	\$ 309,007	0%
Public Works Working Funds	\$ 2,273,908			\$ -	\$ -	\$ 2,273,908	0%
Land Division Working Funds	\$ 196,922			\$ 2,021	\$ -	\$ 194,901	(1%)
Public Works Facilities Reserve	\$ 53,957			\$ -	\$ 22,805	\$ 76,762	42%
Public Works Equipment Long Term Planning	\$ 2,331,269			\$ 726,718	\$ 686,940	\$ 2,291,491	(2%)
Facilities Long Term Planning	\$ 391,522			\$ -	\$ 91,297	\$ 482,819	23%
Corporate Long Term Planning	\$ 417,756			\$ 439,750	\$ 298,000	\$ 276,006	(34%)
General Government Long Term Planning	\$ 26,209			\$ 10,400	\$ 6,000	\$ 21,809	(17%)
Carry forward Funds	\$ 230,000			\$ 230,000	\$ -	\$ 0	(100%)
Emergency Measures Long Term Planning	\$ 20,809			\$ -	\$ 8,000	\$ 28,809	38%
911 Long Term Planning	\$ 12,569			\$ -	\$ 3,400	\$ 15,969	27%
PCCP Shared Long Term Planning	\$ 964,940			\$ 957,597	\$ 991,455	\$ 998,798	4%
Public Works Infrastructure Long Term Planning	\$ 6,144,312			\$ 488,325	\$ 599,009	\$ 6,254,996	2%
Transit Long Term Planning	\$ 179,466			\$ 9,485	\$ 19,740	\$ 189,721	6%
PW Service Delivery Review	\$ 975,000			\$ 75,000		\$ 900,000	(8%)
Waste Management Long Term Planning	\$ 907,454			\$ 3,400	\$ 10,000	\$ 914,054	1%
WM Curbside Long Term Planning	\$ 349,275			\$ 12,000	\$ 25,000	\$ 362,275	4%
WM Depot Long Term Planning	\$ 160,788			\$ 20,000	\$ 20,000	\$ 160,788	0%
WM Landfill Long Term Planning	\$ 1	\$ 1,560,000		\$ 1,560,000	\$ -	\$ 1	0%
WM Past Landfill Projects	\$ -		\$ 2,661,598	\$ -	\$ -	\$ 2,661,598	
Local Services Realignment (LSR) Long Term	\$ 1,881,933			\$ 10,759	\$ 90,000	\$ 1,961,174	4%
Fairhaven Long Term Planning	\$ 244,832			\$ -	\$ 352,465	\$ 597,297	144%
Health Unit Long Term Planning	\$ 92,808			\$ -	\$ 92,808	\$ 185,616	100%
Trails Long Term Planning	\$ 11,678			\$ -	\$ 4,000	\$ 15,678	34%
Forest Management Long Term Planning	\$ 57,867	\$ 19,741		\$ 23,100	\$ -	\$ 54,508	(6%)
LPV Long Term Planning	\$ 125,351			\$ 33,250	\$ 35,000	\$ 127,101	1%
LPV Mill Long Term Planning	\$ 50,463			\$ -	\$ -	\$ 50,463	0%
Planning Long Term Planning	\$ 85,295			\$ 2,400	\$ 10,000	\$ 92,895	9%
GIS Long Term Planning	\$ 155,967			\$ -	\$ 16,300	\$ 172,267	10%
Land Division Long Term Planning	\$ 7,178			\$ -	\$ -	\$ 7,178	0%
Insurance	\$ 104,634			\$ -	\$ 30,000	\$ 134,634	29%
Employee Future Benefits	\$ 725,801			\$ -	\$ -	\$ 725,801	0%
Landfill Post Closure Costs	\$ 3,035,140			\$ -	\$ 262,500	\$ 3,297,640	0%
<b>Total</b>	<b>\$ 34,091,691</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,918,724</b>	<b>\$ 3,813,381</b>	<b>\$ 32,986,348</b>	<b>(3%)</b>

Suggestions for use of the 2020 General Accumulated Surplus are contained in the 2022 budget report.

Past Landfill projects are contained in the 2022 Landfill information report.





## Change in Reserves By Department

### Draft Budget 2022

Department	Budget 2021		Budget 2022		Change in Use of Reserves
General Government	\$	760	\$	(4,400)	\$ 5,160
Corporate Operations	\$	194,297	\$	(321,495)	\$ 515,792
Corporate Facilities	\$	(158,832)	\$	11,297	\$ (170,129)
GIS	\$	16,000	\$	16,300	\$ (300)
Emergency Measures/911	\$	11,590	\$	11,400	\$ 190
Transit	\$	19,350	\$	10,255	\$ 9,095
PW - Operations & Engineering & Design	\$	(46,425)	\$	52,711	\$ (99,136)
County/City Landfill	\$	(1,180,000)	\$	(1,297,500)	\$ 117,500
PW - Waste Management	\$	(118,080)	\$	19,600	\$ (137,680)
Peterborough County/City Paramedics	\$	(43,117)	\$	23,100	\$ (66,217)
Shared Services	\$	90,000	\$	90,000	\$ -
Other Agencies	\$	337,640	\$	445,273	\$ (107,633)
Lang Pioneer Village	\$	33,428	\$	43,138	\$ (9,710)
Land Division	\$	(5,548)	\$	(2,021)	\$ (3,527)
Planning	\$	(67,100)	\$	7,600	\$ (74,700)
Economic Development	\$	-	\$	-	\$ -
County Forests	\$	(30,800)	\$	(23,100)	\$ (7,700)
Grants And Donations	\$	-	\$	(187,500)	\$ 187,500
<b>Total (Use of) Contribution To Reserves</b>	<b>\$</b>	<b>(946,837)</b>	<b>\$</b>	<b>(1,105,342)</b>	





## Deferred Revenue (Obligatory Reserve Funds)

# Draft Budget 2022

Deferred Revenue	Estimated Balance December 31, 2021	2022 Budgeted Revenue Recognized	2022 Budgeted Receipts	Estimated Balance December 31, 2022
Long Term Care	\$ 1,014,235	\$ -	\$ 153,747	\$ 1,167,982
Health Unit	\$ 243,581	\$ -	\$ 49,082	\$ 292,663
Emergency Medical Services	\$ 493,457	\$ -	\$ 110,516	\$ 603,973
Administration	\$ 36,234	\$ -	\$ 23,078	\$ 59,312
Transportation	\$ 4,159,433	\$ 1,900,000	\$ 2,810,679	\$ 5,070,112
Emergency Measures	\$ 50,971	\$ -	\$ 10,727	\$ 61,698
Transit	\$ 11,484	\$ -	\$ 2,275	\$ 13,759
Social Services	\$ 363,543	\$ -	\$ 90,038	\$ 453,581
Waste Diversion	\$ 1,347	\$ -	\$ 325	\$ 1,672
<b>Total Development Charges</b>	<b>\$ 6,374,284</b>	<b>\$ 1,900,000</b>	<b>\$ 3,250,467</b>	<b>\$ 7,724,751</b>
Ontario Community Infrastructure Fund (OCIF)	\$ -	\$ -	\$ 1,253,648	\$ 1,253,648
<b>Total OCIF Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,253,648</b>	<b>\$ 1,253,648</b>
Federal Gas Tax - Public Works	\$ 2,755,052	\$ 4,523,916	\$ 1,769,166	\$ 302
<b>Total Federal Gas Tax Revenues</b>	<b>\$ 2,755,052</b>	<b>\$ 4,523,916</b>	<b>\$ 1,769,166</b>	<b>\$ 302</b>
Provincial Gas Tax - Transit	\$ 43,002	\$ 40,846	\$ 45,161	\$ 47,317
<b>Total Provincial Gas Tax Revenues</b>	<b>\$ 43,002</b>	<b>\$ 40,846</b>	<b>\$ 45,161</b>	<b>\$ 47,317</b>
Transit Ridership	\$ -	\$ -	\$ -	\$ -
<b>Total Provincial Transit Ridership Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Deferred Revenue</b>	<b>\$ 9,172,338</b>	<b>\$ 6,464,762</b>	<b>\$ 6,318,442</b>	<b>\$ 9,026,018</b>

NOTE: Unaudited preliminary 2021 balances

## General Government Budget 2022

### Operating

#### Revenue

	Budget 2021	Base Budget 2022	Service Level Change 2022	Issue Paper Required	Legislative Change 2022	Budget 2022	Budget % Change
Total Operating Revenue	\$ (483,756)	\$ (518,059)	\$ -	\$ -	\$ (518,059)		7%

#### Expenditures

Warden	\$ 75,458	\$ 92,335	\$ -	\$ -	\$ 92,335		22%
Deputy Warden Expenditures	\$ 29,020	\$ 30,080	\$ -	\$ -	\$ 30,080		4%
Councillors Expenditures	\$ 343,753	\$ 353,094	\$ -	\$ -	\$ 353,094		3%
Bursaries and Recognition Awards	\$ 6,500	\$ 8,500	\$ -	\$ -	\$ 8,500		31%
Other Committees	\$ 1,850	\$ 2,350	\$ -	\$ -	\$ 2,350		27%
Convention Expense	\$ 27,175	\$ 31,700	\$ -	\$ -	\$ 31,700		17%
<b>Total Operating Expenditures</b>	<b>\$ 483,756</b>	<b>\$ 518,059</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 518,059</b>		<b>7%</b>

### Projects

#### Revenue

Total Project Revenue	\$ (26,480)	\$ (16,400)	\$ -	\$ -	\$ (16,400)		(38%)
-----------------------	-------------	-------------	------	------	-------------	--	-------

#### Expenditures

General Government	\$ 26,480	\$ 16,400	\$ -	\$ -	\$ 16,400		
<b>Total Project Expenditures</b>	<b>\$ 26,480</b>	<b>\$ 16,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,400</b>		<b>(38%)</b>

Total Gen. Government Revenue	\$ (510,236)	\$ (534,459)	\$ -	\$ -	\$ (534,459)		5%
Total Gen. Government Expenditures	\$ 510,236	\$ 534,459	\$ -	\$ -	\$ 534,459		5%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -		

- Tax Requirement Analysis	2021
- Tax Requirement	\$ (492,496)
- Tax \$ Increase (Decrease) Over Previous Yr Budget	\$ (3,692)

2022
\$ (520,284)
\$ 27,788

## General Government Budget 2022

			Issue Paper Required		Issue Paper Required			
	Base		Service Level		Legislative			
	Budget 2021	Budget 2022	Change 2022	Change 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
<b>Operating</b>								
<b>Revenue</b>								
Tax Requirement	\$ (481,256)	\$ (514,284)	\$ -	\$ -	\$ -	\$ -	\$ (514,284)	
Recoveries	\$ (2,500)	\$ (3,775)	\$ -	\$ -	\$ -	\$ -	\$ (3,775)	
Modernization Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Operating Revenue</b>	<b>\$ (483,756)</b>	<b>\$ (518,059)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (518,059)</b>	<b>7%</b>
<b>Expenditures</b>								
<b>Warden</b>								
Salary	\$ 55,798	\$ 64,450	\$ -	\$ -	\$ -	\$ -	\$ 64,450	
Mobile Device	\$ 460	\$ 485	\$ -	\$ -	\$ -	\$ -	\$ 485	
Interest and Penalties	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ 100	
Accommodation	\$ 1,200	\$ 1,300	\$ -	\$ -	\$ -	\$ -	\$ 1,300	
Meals	\$ 1,200	\$ 1,300	\$ -	\$ -	\$ -	\$ -	\$ 1,300	
Membership	\$ 7,500	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ 7,500	
EOWC Expenses	\$ 4,200	\$ 9,200	\$ -	\$ -	\$ -	\$ -	\$ 9,200	
Warden's Banquet	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000	
Discretionary Account	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	
<b>Warden</b>	<b>\$ 75,458</b>	<b>\$ 92,335</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 92,335</b>	<b>22%</b>
<b>Deputy Warden Expenditures</b>								
Salary	\$ 28,470	\$ 29,030	\$ -	\$ -	\$ -	\$ -	\$ 29,030	
Mobile Device	\$ 450	\$ 800	\$ -	\$ -	\$ -	\$ -	\$ 800	
Meals	\$ 100	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ 250	
<b>Deputy Warden Expenditures</b>	<b>\$ 29,020</b>	<b>\$ 30,080</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,080</b>	<b>4%</b>
<b>Councillors Expenditures</b>								
Councillor Salaries	\$ 262,423	\$ 267,535	\$ -	\$ -	\$ -	\$ -	\$ 267,535	
Supplies	\$ 10,500	\$ 10,500	\$ -	\$ -	\$ -	\$ -	\$ 10,500	
Councillor Training	\$ 5,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	
Meals	\$ 7,700	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ 12,000	
Travel	\$ 28,000	\$ 23,000	\$ -	\$ -	\$ -	\$ -	\$ 23,000	
Insurance	\$ 5,030	\$ 5,659	\$ -	\$ -	\$ -	\$ -	\$ 5,659	
Criminal Background Checks	\$ 100	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ 400	
Meeting Investigator	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	
IT Software	\$ 15,000	\$ 14,000	\$ -	\$ -	\$ -	\$ -	\$ 14,000	
<b>Councillors Expenditures</b>	<b>\$ 343,753</b>	<b>\$ 353,094</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 353,094</b>	<b>3%</b>
<b>Bursaries and Recognition Awards</b>								
Awards & Bursaries Receptions	\$ 5,000	\$ 6,500	\$ -	\$ -	\$ -	\$ -	\$ 6,500	
Awards & Bursaries Expenses	\$ 1,500	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000	
<b>Bursaries and Recognition Awards</b>	<b>\$ 6,500</b>	<b>\$ 8,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,500</b>	<b>31%</b>
<b>Other Committees</b>								
Strategic Planning Committee - Meals	\$ 1,500	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000	
Accessibility Advisory Committee - Meals	\$ 350	\$ 350	\$ -	\$ -	\$ -	\$ -	\$ 350	
<b>Other Committees</b>	<b>\$ 1,850</b>	<b>\$ 2,350</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,350</b>	<b>27%</b>
<b>Convention Expense</b>								
Accommodation	\$ 10,600	\$ 12,500	\$ -	\$ -	\$ -	\$ -	\$ 12,500	
Conventions	\$ 10,800	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ 12,000	
Meals	\$ 2,775	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000	
Supplies	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	
Travel	\$ 3,000	\$ 3,200	\$ -	\$ -	\$ -	\$ -	\$ 3,200	
<b>Convention Expense</b>	<b>\$ 27,175</b>	<b>\$ 31,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 31,700</b>	<b>17%</b>
<b>Total Operating Expenditures</b>	<b>\$ 483,756</b>	<b>\$ 518,059</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 518,059</b>	<b>7%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

## General Government Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

### Projects

#### Revenue

Tax Requirement	\$ (11,240)	\$ (6,000)	\$ -	\$ -	\$ (6,000)	
TRF fr Carry Forward Funds	\$ (10,000)	\$ -	\$ -	\$ -	\$ -	
TRF fr Gen. Gov. LTP	\$ (5,240)	\$ (10,400)	\$ -	\$ -	\$ (10,400)	
<b>Total Project Revenue</b>	<b>\$ (26,480)</b>	<b>\$ (16,400)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (16,400)</b>	<b>(38%)</b>

#### Expenditures

##### General Government

IT Hardware	\$ -	\$ 10,400	\$ -	\$ -	\$ 10,400	
Projectors & Podium Laptop	\$ 10,480	\$ -	\$ -	\$ -	\$ -	
EOWC Joint Project	\$ 10,000	\$ -	\$ -	\$ -	\$ -	
TRF to Gen. Gov. LTP	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ 6,000	
<b>General Government</b>	<b>\$ 26,480</b>	<b>\$ 16,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,400</b>	
<b>Total Project Expenditures</b>	<b>\$ 26,480</b>	<b>\$ 16,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,400</b>	<b>(38%)</b>
<b>Total Project (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>Total Gen. Government Revenue</b>	<b>\$ (510,236)</b>	<b>\$ (534,459)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (534,459)</b>	<b>5%</b>
<b>Total Gen. Government Expenditures</b>	<b>\$ 510,236</b>	<b>\$ 534,459</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 534,459</b>	<b>5%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>- Tax Requirement Analysis</b>	<b>2021</b>	<b>2022</b>
- Tax Requirement	\$ (492,496)	\$ (520,284)
- Tax \$ Increase (Decrease) Over Previous Yr Budget	\$ (3,692)	\$ 27,788

## General Government Budget 2022

	Budget 2022	2022 Notes
<b>Operating</b>		
<b>Revenue</b>		
Recoveries	\$ (3,775)	Shared costs for council orientation and 50% cost recovery from Selwyn for accessibility. Recovery of \$1,600 from EOWC for staff time.
<b>Expenditures</b>		
<b>Warden</b>		
EOWC Expenses	\$ 9,200	Budget for regular meeting and hosting meeting (for 2022, budget for an EOWC project of \$10,000 has been removed). \$1,600 expense to be refunded by EOWC for staff time, \$3,400 new proposal
Warden's Banquet	\$ 3,000	\$1,500 For Warden's Election, Gift and Banquet
<b>Deputy Warden Expenditures</b>		
Mobile Device	\$ 800	Budgeting for hardware as well as plan
<b>Councillors Expenditures</b>		
Councillor Training	\$ 10,000	Will likely need to be increased for 2023 budget
Travel	\$ 23,000	Modernization funding to support hybrid meetings - reducing mileage
Insurance	\$ 5,659	12.5% increase
IT Software	\$ 14,000	FilePro Site (Diligent/Compass)
<b>Bursaries and Recognition Awards</b>		
Awards & Bursaries Receptions	\$ 6,500	More awards as dealing 3 years 2020 to 2022
<b>Convention Expense</b>		
Supplies	\$ 1,000	AMO Resolutions - \$500 each
<b>Projects</b>		
<b>Revenue</b>		
Tax Requirement	\$ (6,000)	Per Gen Gov LTP Reserve Plan
TRF fr Gen. Gov. LTP	\$ (10,400)	Election year - will need to contribute to new laptops with township (our contribution) \$650 x 16
<b>Expenditures</b>		
<b>General Government</b>		
IT Hardware	\$ 10,400	Election year - will need to contribute to new laptops with township (our contribution) \$650 x 16, funded from Gen Gov LTP Reserve
TRF to Gen. Gov. LTP	\$ 6,000	Per Gen Gov Reserve Plan



## Corporate Operations Budget 2022

### Operating

#### Revenue

<b>Total Operating Revenue</b>	\$	(5,518,035)	\$	(5,923,094)	\$	(15,000)	\$	-	\$	(5,938,094)	8%
--------------------------------	----	-------------	----	-------------	----	----------	----	---	----	-------------	----

#### Expenditures

<b>Support Services</b>	\$	601,637	\$	733,984	\$	15,000	\$	-	\$	748,984	24%
<b>CAO Office</b>	\$	413,881	\$	516,323	\$	-	\$	-	\$	516,323	25%
<b>Corporate Projects &amp; Services</b>	\$	911,366	\$	981,605	\$	-	\$	-	\$	981,605	8%
<b>Clerks and Clerical</b>	\$	485,271	\$	409,649	\$	-	\$	-	\$	409,649	(16%)
<b>Finance Department</b>	\$	982,602	\$	969,100	\$	-	\$	-	\$	969,100	(1%)
<b>HR Department</b>	\$	719,589	\$	908,744	\$	-	\$	-	\$	908,744	26%
<b>Health &amp; Safety Policy Legislation</b>	\$	10,600	\$	10,600	\$	-	\$	-	\$	10,600	
<b>Assessment</b>	\$	1,393,089	\$	1,393,089	\$	-	\$	-	\$	1,393,089	(0%)
<b>Total Operating Expenditures</b>	\$	5,518,035	\$	5,923,094	\$	15,000	\$	-	\$	5,938,094	8%

### Projects

#### Revenue

<b>Total Project Revenue</b>	\$	(952,494)	\$	(1,763,485)	\$	(155,000)	\$	-	\$	(1,918,485)	101%
------------------------------	----	-----------	----	-------------	----	-----------	----	---	----	-------------	------

#### Expenditures

<b>Corporate Projects &amp; Services</b>	\$	952,494	\$	1,763,485	\$	155,000	\$	-	\$	1,918,485	101%
<b>Total Project Expenditures</b>	\$	952,494	\$	1,763,485	\$	155,000	\$	-	\$	1,918,485	101%
<b>Total Corporate Revenue</b>	\$	(6,470,529)	\$	(7,686,579)	\$	(170,000)	\$	-	\$	(7,856,579)	21%
<b>Total Corporate Expenditures</b>	\$	6,470,529	\$	7,686,579	\$	170,000	\$	-	\$	7,856,579	21%
<b>Total Net (Surplus) Deficit</b>	\$	-	\$	-	\$	-	\$	-	\$	-	

- Tax Requirement Analysis	2021
- Tax Requirement	\$ (4,526,112)
- Tax \$ Increase (Decrease) Over Previous Yr Budget	\$ 401,330

2022
\$ (5,017,441)
\$ 491,329

## Corporate Operations Budget 2022

### Operating

#### Revenue

	Budget 2021	Base Budget 2022	Service Level Change 2022	Issue Paper Required	Legislative Change 2022	Issue Paper Required	Budget 2022	Budget % Change
Tax Requirement	\$ (4,182,095)	\$ (4,501,045)	\$ (15,000)	\$ -	\$ -	\$ -	\$ (4,516,045)	
Recoveries	\$ (5,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Safe Restart Funding	\$ -	\$ (118,250)	\$ -	\$ -	\$ -	\$ -	\$ (118,250)	
EORN Revenue	\$ (38,000)	\$ (5,000)	\$ -	\$ -	\$ -	\$ -	\$ (5,000)	
Municipal Recoveries	\$ (11,200)	\$ (7,500)	\$ -	\$ -	\$ -	\$ -	\$ (7,500)	
Municipal Recoveries - IT	\$ (75,000)	\$ (75,000)	\$ -	\$ -	\$ -	\$ -	\$ (75,000)	
Municipal Recoveries - HR	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplementary Taxes	\$ (395,000)	\$ (400,000)	\$ -	\$ -	\$ -	\$ -	\$ (400,000)	
Payment-in-Lieu	\$ (167,560)	\$ (170,000)	\$ -	\$ -	\$ -	\$ -	\$ (170,000)	
Tax Adjustment Increase	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Tax Write Offs	\$ 116,000	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000	
Bank Interest	\$ (240,000)	\$ (200,000)	\$ -	\$ -	\$ -	\$ -	\$ (200,000)	
Investment Interest	\$ (120,000)	\$ (125,000)	\$ -	\$ -	\$ -	\$ -	\$ (125,000)	
TRF fr Corp. LTP - OPS	\$ -	\$ (43,500)	\$ -	\$ -	\$ -	\$ -	\$ (43,500)	

#### Internal Transfers

Internal Transfer- Land Division	\$ (9,500)	\$ (10,000)	\$ -	\$ -	\$ -	\$ -	\$ (10,000)	
Internal tsf. Gen. Admin-PCCP	\$ (326,345)	\$ (327,799)	\$ -	\$ -	\$ -	\$ -	\$ (327,799)	
Recovery from Public Works	\$ (64,335)	\$ (65,000)	\$ -	\$ -	\$ -	\$ -	\$ (65,000)	

<b>Total Operating Revenue</b>	<b>\$ (5,518,035)</b>	<b>\$ (5,923,094)</b>	<b>\$ (15,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (5,938,094)</b>	<b>8%</b>
--------------------------------	-----------------------	-----------------------	--------------------	-------------	-------------	-------------	-----------------------	-----------

### Expenditures

#### Support Services

Employee Assistance Program	\$ 3,300	\$ 3,300	\$ -	\$ -	\$ -	\$ -	\$ 3,300	
Advertising/Marketing	\$ 35,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	
Courier	\$ 10,100	\$ 10,500	\$ -	\$ -	\$ -	\$ -	\$ 10,500	
Photocopier	\$ 24,570	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	
Postage	\$ 5,600	\$ 5,800	\$ -	\$ -	\$ -	\$ -	\$ 5,800	
Office Supplies	\$ 18,500	\$ 18,500	\$ -	\$ -	\$ -	\$ -	\$ 18,500	
Office Equip. Repairs & Maint.	\$ 2,000	\$ 2,300	\$ -	\$ -	\$ -	\$ -	\$ 2,300	
Subscriptions	\$ 2,400	\$ 2,600	\$ -	\$ -	\$ -	\$ -	\$ 2,600	
Staff Retirements, Recognition	\$ 9,500	\$ 11,500	\$ -	\$ -	\$ -	\$ -	\$ 11,500	
Billable/Recoverable Expenses	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Insurance	\$ 76,015	\$ 85,517	\$ -	\$ -	\$ -	\$ -	\$ 85,517	
Cash Over/Under	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
File Storage	\$ 12,000	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ 12,000	
Corporate Training	\$ 51,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	
Employee Recognition	\$ 8,000	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ 12,000	
Relocation Cost - Staff	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000	
Criminal Background Checks	\$ 3,500	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	
Articles for Resale	\$ 1,500	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500	
IT Software	\$ 225,475	\$ 327,014	\$ 15,000	\$ -	\$ -	\$ -	\$ 342,014	
Cash pickup service	\$ -	\$ 3,500	\$ -	\$ -	\$ -	\$ -	\$ 3,500	
Managed Network	\$ 20,140	\$ 17,502	\$ -	\$ -	\$ -	\$ -	\$ 17,502	
Mobile Devices	\$ 8,290	\$ 12,606	\$ -	\$ -	\$ -	\$ -	\$ 12,606	
Telephone	\$ 15,410	\$ 14,950	\$ -	\$ -	\$ -	\$ -	\$ 14,950	
Signage - Gateway Sign	\$ 2,500	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ 2,500	
Financial Audit Fees	\$ 4,587	\$ 5,320	\$ -	\$ -	\$ -	\$ -	\$ 5,320	
Legal Services	\$ 40,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	
Website Development	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000	
Website Maintenance	\$ 3,200	\$ 3,200	\$ -	\$ -	\$ -	\$ -	\$ 3,200	
Bank Interest and Charges	\$ 6,500	\$ 6,500	\$ -	\$ -	\$ -	\$ -	\$ 6,500	
Interest and Penalties	\$ 1,500	\$ 375	\$ -	\$ -	\$ -	\$ -	\$ 375	

<b>Support Services</b>	<b>\$ 601,637</b>	<b>\$ 733,984</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 748,984</b>	<b>24%</b>
-------------------------	-------------------	-------------------	------------------	-------------	-------------	-------------	-------------------	------------

## Corporate Operations Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
<b>CAO Office</b>						
Salary and Benefits	\$ 343,681	\$ 460,413	\$ -	\$ -	\$ 460,413	
Vehicle Allowance	\$ 9,000	\$ 7,200	\$ -	\$ -	\$ 7,200	
Membership	\$ 30,500	\$ 19,710	\$ -	\$ -	\$ 19,710	
Staff Development	\$ 7,500	\$ 7,000	\$ -	\$ -	\$ 7,000	
Conventions	\$ 3,000	\$ 3,500	\$ -	\$ -	\$ 3,500	
Accommodation	\$ 3,000	\$ 3,500	\$ -	\$ -	\$ 3,500	
Meals	\$ 2,000	\$ 2,500	\$ -	\$ -	\$ 2,500	
Employee Recognitions	\$ 7,200	\$ 5,000	\$ -	\$ -	\$ 5,000	
Travel	\$ 3,000	\$ 2,500	\$ -	\$ -	\$ 2,500	
Discretionary Account	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	
<b>CAO Office</b>	<b>\$ 413,881</b>	<b>\$ 516,323</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 516,323</b>	<b>25%</b>
<b>Corporate Projects &amp; Services</b>						
Salary and Benefits	\$ 881,232	\$ 958,546	\$ -	\$ -	\$ 958,546	
Membership	\$ 1,300	\$ 675	\$ -	\$ -	\$ 675	
Staff Development	\$ 14,504	\$ 8,825	\$ -	\$ -	\$ 8,825	
Conventions	\$ 2,200	\$ 1,500	\$ -	\$ -	\$ 1,500	
Accommodation	\$ 1,200	\$ 2,000	\$ -	\$ -	\$ 2,000	
Meals	\$ 2,000	\$ 2,800	\$ -	\$ -	\$ 2,800	
Travel	\$ 2,500	\$ 2,650	\$ -	\$ -	\$ 2,650	
Vehicle Maintenance	\$ 4,000	\$ 2,000	\$ -	\$ -	\$ 2,000	
Corporate Vehicle Insurance	\$ 1,430	\$ 1,609	\$ -	\$ -	\$ 1,609	
Clothing Allowance	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ 1,000	
<b>Corporate Projects &amp; Services</b>	<b>\$ 911,366</b>	<b>\$ 981,605</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 981,605</b>	<b>8%</b>
<b>Clerks and Clerical</b>						
Salary and Benefits	\$ 473,936	\$ 399,874	\$ -	\$ -	\$ 399,874	
Membership	\$ 1,100	\$ 475	\$ -	\$ -	\$ 475	
Subscriptions	\$ 900	\$ 700	\$ -	\$ -	\$ 700	
Staff Development	\$ 5,000	\$ 5,800	\$ -	\$ -	\$ 5,800	
Conventions	\$ 2,400	\$ 1,200	\$ -	\$ -	\$ 1,200	
Accommodation	\$ 750	\$ 900	\$ -	\$ -	\$ 900	
Meals	\$ 560	\$ 400	\$ -	\$ -	\$ 400	
Travel	\$ 625	\$ 300	\$ -	\$ -	\$ 300	
<b>Clerks and Clerical</b>	<b>\$ 485,271</b>	<b>\$ 409,649</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 409,649</b>	<b>(16%)</b>
<b>Finance Department</b>						
Salary and Benefits	\$ 954,942	\$ 939,140	\$ -	\$ -	\$ 939,140	
Subscriptions	\$ 1,400	\$ 1,300	\$ -	\$ -	\$ 1,300	
Membership	\$ 7,250	\$ 7,500	\$ -	\$ -	\$ 7,500	
Staff Development	\$ 7,760	\$ 7,685	\$ -	\$ -	\$ 7,685	
Conventions	\$ 3,000	\$ 3,500	\$ -	\$ -	\$ 3,500	
Accommodation	\$ 3,930	\$ 4,700	\$ -	\$ -	\$ 4,700	
Meals	\$ 1,855	\$ 2,225	\$ -	\$ -	\$ 2,225	
Travel	\$ 2,465	\$ 3,050	\$ -	\$ -	\$ 3,050	
<b>Finance Department</b>	<b>\$ 982,602</b>	<b>\$ 969,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 969,100</b>	<b>(1%)</b>
<b>HR Department</b>						
Salary and Benefits	\$ 618,049	\$ 803,269	\$ -	\$ -	\$ 803,269	
Subscriptions	\$ 1,600	\$ 1,000	\$ -	\$ -	\$ 1,000	
Membership	\$ 2,600	\$ 5,000	\$ -	\$ -	\$ 5,000	
Staff Development	\$ 4,500	\$ 5,900	\$ -	\$ -	\$ 5,900	
Conventions	\$ 2,800	\$ 4,000	\$ -	\$ -	\$ 4,000	
Accommodation	\$ 1,000	\$ 750	\$ -	\$ -	\$ 750	
Meals	\$ 1,000	\$ 500	\$ -	\$ -	\$ 500	
Travel	\$ 500	\$ 250	\$ -	\$ -	\$ 250	



## Corporate Operations Budget 2022

			Issue Paper Required		Issue Paper Required			
	Base		Service Level		Legislative			
	Budget 2021	Budget 2022	Change 2022	Change 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
Recruitment Costs	\$ 22,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	
IT Software	\$ 35,440	\$ 37,975	\$ -	\$ -	\$ -	\$ -	\$ 37,975	
Legal Services	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000	
Interest and Penalties	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ 100	
<b>HR Department</b>	<b>\$ 719,589</b>	<b>\$ 908,744</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 908,744</b>	<b>26%</b>
<b>Health &amp; Safety Policy Legislation</b>								
Subscriptions	\$ 600	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ 600	
Health and Safety Supplies	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	
Health & Safety Training	\$ 8,000	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ 8,000	
Meals	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	
<b>Health &amp; Safety Policy Legislation</b>	<b>\$ 10,600</b>	<b>\$ 10,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,600</b>	
<b>Assessment</b>								
MPAC Services	\$ 1,393,089	\$ 1,393,089	\$ -	\$ -	\$ -	\$ -	\$ 1,393,089	
<b>Assessment</b>	<b>\$ 1,393,089</b>	<b>\$ 1,393,089</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,393,089</b>	<b>(0%)</b>
<b>Total Operating Expenditures</b>	<b>\$ 5,518,035</b>	<b>\$ 5,923,094</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,938,094</b>	<b>8%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 0</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

## Corporate Operations Budget 2022

### Projects

#### Revenue

	Budget 2021	Base Budget 2022	Service Level Change 2022	Issue Paper Required	Legislative Change 2022	Issue Paper Required	Budget 2022	Budget % Change
Tax Requirement	\$ (344,017)	\$ (501,396)	\$ -	\$ -	\$ -	\$ -	\$ (501,396)	
Modernization Funding	\$ -	\$ (222,500)	\$ -	\$ -	\$ -	\$ -	\$ (222,500)	
Municipal Recoveries - AM/WO project	\$ -	\$ (43,750)	\$ -	\$ -	\$ -	\$ -	\$ (43,750)	
Safe Restart Funding	\$ -	\$ -	\$ (125,000)	\$ -	\$ -	\$ -	\$ (125,000)	
Development Charges Earned	\$ (45,000)	\$ (18,263)	\$ -	\$ -	\$ -	\$ -	\$ (18,263)	
TRF fr Working Funds Gen	\$ (46,857)	\$ (127,019)	\$ -	\$ -	\$ -	\$ -	\$ (127,019)	
TRF fr Carry Forward Funds	\$ (455,500)	\$ (454,307)	\$ (30,000)	\$ -	\$ -	\$ -	\$ (484,307)	
TRF fr Corp. LTP	\$ (61,120)	\$ (396,250)	\$ -	\$ -	\$ -	\$ -	\$ (396,250)	
<b>Total Project Revenue</b>	<b>\$ (952,494)</b>	<b>\$ (1,763,485)</b>	<b>\$ (155,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,918,485)</b>	<b>101%</b>

#### Expenditures

##### Corporate Projects & Services

IT Hardware	\$ 17,120	\$ 14,750	\$ -	\$ -	\$ -	\$ 14,750
Contingency	\$ 140,000	\$ 140,000	\$ -	\$ -	\$ -	\$ 140,000
Server	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -
Strategic Plan	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000
DC Study	\$ 55,000	\$ 28,263	\$ -	\$ -	\$ -	\$ 28,263
Tech Project	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000
Electronic Document Management	\$ 160,000	\$ 106,875	\$ -	\$ -	\$ -	\$ 106,875
Tax Policy Review	\$ 15,000	\$ 4,000	\$ -	\$ -	\$ -	\$ 4,000
Cash Pickup	\$ 3,500	\$ -	\$ -	\$ -	\$ -	\$ -
GIS Assessment Project	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -
Post Employment Benefit	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -
p Card Implementation	\$ 3,500	\$ 343	\$ -	\$ -	\$ -	\$ 343
Asset Management Consulting	\$ 65,000	\$ 21,164	\$ -	\$ -	\$ -	\$ 21,164
HR & Finance Review	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000
Facilities Review	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000
GP Update	\$ -	\$ 21,500	\$ -	\$ -	\$ -	\$ 21,500
Integrated AM /WO Software	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
Green up Climate Change	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000
New Server	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000
Wayfinding Signs	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000
Employee Wellness	\$ -	\$ -	\$ 125,000	\$ -	\$ -	\$ 125,000
Space Needs Analysis	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Software Selection	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Public Works Service Delivery Review	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
By-law Project	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000
Website Redesign	\$ 50,000	\$ 13,723	\$ -	\$ -	\$ -	\$ 13,723
Compensation Review	\$ -	\$ 4,451	\$ -	\$ -	\$ -	\$ 4,451
Facilities & AV Upgrade	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Paramount	\$ -	\$ 11,812	\$ -	\$ -	\$ -	\$ 11,812
Questica Reporting	\$ -	\$ 18,020	\$ -	\$ -	\$ -	\$ 18,020
Cloud Readiness & Road Map	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MS Office	\$ -	\$ 68,574	\$ -	\$ -	\$ -	\$ 68,574
Prime Software	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Municipal Innovation Certificate	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000
Cloudpermit	\$ -	\$ 40,345	\$ -	\$ -	\$ -	\$ 40,345



## Corporate Operations Budget 2022

			Issue Paper Required	Issue Paper Required		
	Budget 2021	Base Budget 2022	Service Level Change 2022	Legislative Change 2022	Budget 2022	Budget % Change
Emp. Future Benefit Costs	\$ 31,100	\$ 166,695	\$ -	\$ -	\$ 166,695	
TRF to Working Funds Gen.	\$ 97,274	\$ 97,274	\$ -	\$ -	\$ 97,274	
TRF to Corp. LTP	\$ 180,000	\$ 245,696	\$ -	\$ -	\$ 245,696	
TRF to Insurance	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ 25,000	
<b>Corporate Projects &amp; Services</b>	<b>\$ 952,494</b>	<b>\$ 1,763,485</b>	<b>\$ 155,000</b>	<b>\$ -</b>	<b>\$ 1,918,485</b>	<b>101%</b>
<b>Total Project Expenditures</b>	<b>\$ 952,494</b>	<b>\$ 1,763,485</b>	<b>\$ 155,000</b>	<b>\$ -</b>	<b>\$ 1,918,485</b>	<b>101%</b>
<b>Project Surplus/Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total Corporate Revenue</b>	<b>\$ (6,470,529)</b>	<b>\$ (7,686,579)</b>	<b>\$ (170,000)</b>	<b>\$ -</b>	<b>\$ (7,856,579)</b>	<b>21%</b>
<b>Total Corporate Expenditures</b>	<b>\$ 6,470,529</b>	<b>\$ 7,686,579</b>	<b>\$ 170,000</b>	<b>\$ -</b>	<b>\$ 7,856,579</b>	<b>21%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

- Tax Requirement Analysis	2021	2022
- Tax Requirement	\$ (4,526,112)	\$ (5,017,441)
- Tax \$ Increase (Decrease) Over Previous Yr Budget	\$ 401,330	\$ 491,329



## Corporate Operations Budget 2022

	<b>Budget 2022</b>	<b>2022 Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
Tax Requirement	\$ (4,516,045)	Barracuda MS support (issue paper)
Safe Restart Funding	\$ (118,250)	\$5,000 for increase to Mobile devices, \$40,000 loss of bank interest, \$5,000 increase in insurance (due to Covid), \$50,000 loss of investment interest. \$3,250 toward esolutions epermit to reduce the need for individuals to come into the office. \$5,000 for the increase in marketing to address covid marketing issues
EORN Revenue	\$ (5,000)	Decrease due to less funding for staff salary for EORN work.
Municipal Recoveries	\$ (7,500)	LMS Recovery for \$7,500
Municipal Recoveries - IT	\$ (75,000)	\$25,000 each from NK, CM, and TL
Bank Interest	\$ (200,000)	Offset loss of bank interest of \$40,000 by Safe Restart funds
Investment Interest	\$ (125,000)	Offset loss of investment interest of \$50,000 by Safe Restart funds
Internal Transfer- Land Division	\$ (10,000)	\$100 to clerical per land severance application and planned 100 applications per year
Recovery from Public Works	\$ (65,000)	35,000 for Corp Services Support - ASA position now being captured in the PW salary and benefit budget, Prime Software\$30,000
<b>Expenditures</b>		
<b>Support Services</b>		
Employee Assistance Program	\$ 3,300	Mental Health Resources
Advertising/Marketing	\$ 40,000	Use Safe Restart to fund the \$5,000 increase as the increase related to covid advertising
Office Supplies	\$ 18,500	Including \$375 for TOMRMS Annual Updates
Staff Retirements, Recognition	\$ 11,500	Staff Xmas and retirement
Insurance	\$ 85,517	12.5% increase, Offset \$5,000 with Safe Restart funds
Employee Recognition	\$ 12,000	Long Service Awards and Two All Staff Meetings a year
IT Software	\$ 342,014	\$85,013 Corp MS Office( All department except PCCP & Land Div.) \$4,200 Adobe Creative, \$3,775 Adobe Acrobat,\$1,350 Articulate \$6,700 Barracuda, \$2,000 Cludo, \$12,200 eSolutions Websites, \$6,500 eSolutions ePermit (fund 50% with Safe Restart as being used to reduce the need for people coming into the office), \$500 DeepFreeze, \$30,000 Prime LSS- funded from PW service del. review, \$8,500 Manage Engine Desktop, \$10,900 Manage Engine Service Desk, \$20,000 Network/Firewall Management, \$5,000 OpenBook, \$20,000 Server/Cloud, \$12,940 Sophos Central, \$800 SSL Cert Yearly, \$20,000 for Corporate Systems Training (Used Bulletproof in 2021),47,000 Great Plains Lic & Support, \$7,240 Paramount Lic & Support, \$18,897 Questica Lic & Support, \$3,500 Supplier/vendor management software, \$15,000 Barracuda MS Support (issue paper)
Managed Network	\$ 17,502	Based on 2021 actuals plus 2%
Mobile Devices	\$ 12,606	Based on 2021 actuals plus 2% includes 3000 for cell phone purchases, Offset \$5,000 by Safe Restart funds
Telephone	\$ 14,950	Based on 2021 average month cost plus 2%
Interest and Penalties	\$ 375	Reduced due to new credit card process
<b>CAO Office</b>		
CAO Dept. Salaries	\$ 374,311	Increase for staff with new responsibilities. Added funds to address compensation review changes
Accommodation	\$ 3,500	Increased back to prior covid levels
<b>Corporate Projects &amp; Services</b>		
Corp. Serv. Dept. Salaries	\$ 355,082	Increase for staff with new responsibilities and reallocation 50% staff from WM
Membership	\$ 675	LF AMCTO & PCMMCTA Membership



## Corporate Operations Budget 2022

	Budget 2022	2022 Notes
Staff Development	\$ 8,825	IT Trng - Bulletproof/KJ AMCTO MAFP/Comms Crisis Comms Conf/EH Fleming Adobe III/EH Intro to Social Media, Fleming/KJ AMCTO Issue & Crisis Comms
Conventions	\$ 1,500	KJ Crisis Comms/KJ East Ont Comms - Lynn not attending AMO and Karen not attending EDCO
Accommodation	\$ 2,000	KJ Crisis Comms/KJ East Ont Comms
Vehicle Maintenance	\$ 2,000	Cost is lower due to PW performing maintenance on vehicles
Corporate Vehicle Insurance	\$ 1,609	12.5% increase
<b>Clerks and Clerical</b>		
Clerks&Clerical Dept Salaries	\$ 293,491	Decrease to due removal of Deputy Clerk Positon (offset partially by increase in ASA positions)
<b>Finance Department</b>		
Finance Dept. Salaries	\$ 714,893	staff member moved to HR
Subscriptions	\$ 1,300	Property tax assessment updates
Membership	\$ 7,500	Added extra for addition for staff to obtain CPA
Staff Development	\$ 7,685	New Procurement Staff Additions for NGIP and OPBA
<b>HR Department</b>		
HR Dept. Salaries	\$ 599,782	Increase for staff moved from Finance plus new HR Payroll Assistant
Membership	\$ 5,000	Increased staff complement in 2021
Staff Development	\$ 5,900	CHRL and CHRP, CPA designation for Heather
Conventions	\$ 4,000	OMHRA * 2 ppl, HRPAA * 4 PPI and National Payroll Conference
IT Software	\$ 37,975	\$825 Adobe Acrobat, \$1,350 Articulate, \$3,000 GP year end Support, \$1,300 HRISmyway, \$6,300 INFOHR, \$21,000 LMS (MiLearn), \$4,200 Recruit Right
Legal Services	\$ 30,000	Union negotiations commencing in 2021 (likely into 2022) as well as Arbitration Issue
<b>Assessment</b>		
MPAC Services	\$ 1,393,089	No increase for 2022 per MPAC
<b>Projects</b>		
<b>Revenue</b>		
Modernization Funding	\$ (222,500)	3rd Round Modernization funding for facilities review with lower tiers (\$60,000) and \$162,500 modernization funding for Asset Management/Work Order Management Tool.
Development Charges Earned	\$ (18,263)	DC Study
TRF fr Working Funds Gen	\$ (127,019)	\$83,269 from general working funds to fund the employee benefits from 2020 and 2021 that were underfunded in new actuarial study. \$43,750 to fund county share of the asset management/work order system
TRF fr Carry Forward Funds	\$ (484,307)	Contingency of \$120,000 carried forward. Previously, we were using \$35,000 from efficiency funds for GIS Assessment Work. This work (GIS Assessment) is not moving forward for 2022, therefore, \$30,000 of efficiency funding being reallocated within 2022 budget for the Service Delivery Review in HR and Finance.
TRF fr Corp. LTP	\$ (396,250)	\$14,750 - IT Hardware, \$30,000 - Strategic Plan, \$20,000 - Tech Project, \$21,500 - GP Update, \$300,000 - New Server, \$10,000 - Wayfinding Signs
IT Hardware	\$ 14,750	Computer Replacements (Corp \$7,350, Finance \$3,800, and HR \$3,600). All funded from Corp LTP Reserve.
Contingency	\$ 140,000	Estimate closer to year-end for carryforward from 2021
Strategic Plan	\$ 30,000	CFWD Strategic Plan (Corp Reserve)
DC Study	\$ 28,263	\$10,000 (2021 Carry Forward) & \$18,263.12 (DC)
Tech Project	\$ 20,000	Corp Reserve
Asset Management Consulting	\$ 21,164	\$11,164.05 (2021 Carry Forward)



## Corporate Operations Budget 2022

	Budget 2022	2022 Notes
HR & Finance Review	\$ 30,000	Service Delivery review (funded from efficiency funding) with a deep dive into HR and Finance
Facilities Review	\$ 60,000	Facilities review (funded by 3rd round modernization funding)
GP Update	\$ 21,500	GP Update
Integrated AM /WOSoftware	\$ 250,000	AM/WO software funded (65% funded by modernization grant, \$43,750 funded by County working funds reserves and remaining \$43,750 funded equally by NK, HBM and TL). \$10,000 for Asset Management contingency for possible software.
New Server	\$ 300,000	\$300,000 for new Server Funded from Corp LTP Reserve.
Wayfinding Signs	\$ 10,000	2 County Wayfinding signs funded from Corp LTP reserve
Employee Wellness	\$ 125,000	Employee Wellness Program to be funded in 2022 from safe restart
By-law Project	\$ 40,000	2021 Carry Forward
Website Redesign	\$ 13,723	2021 Carry Forward
Compensation Review	\$ 4,451	2021 Carry Forward
Paramount	\$ 11,812	2021 Carry Forward
Questica Reporting	\$ 18,020	2021 Carry Forward
MS Office	\$ 68,574	2021 Carry Forward
Municipal Innovation Certificate	\$ 5,000	2021 Carry Forward
Cloudpermit	\$ 40,345	2021 Carry Forward
Emp. Future Benefit Costs	\$ 166,695	Increase due to new valuation - Catching up from 2020 & 2021 underfunded of \$83,269 which will be funded from general working funds. 2022 contribution will be \$83,436 and 2023 contribution will be \$90,185.
TRF to Working Funds Gen.	\$ 97,274	Repayment #4 of 7 to General Working Funds Reserve for EORN project (Original of \$680,918 in 2019 for EORN with repayment over the years 2020 to 2026)
TRF to Corp. LTP	\$ 245,696	Per Corp LTP Reserve Plan & 98k anticipate benefits premium increase for 2022-2023
TRF to Insurance	\$ 25,000	Per Insurance LTP Reserve Plan.



## Corporate Facilities Budget 2022

			Issue Paper Required	Issue Paper Required		
	Budget 2021	Base Budget 2022	Service Level Change 2022	Legislative Change 2022	Budget 2022	Budget % Change

### Operating

#### Revenue

Total Operating Revenue	\$ (1,192,771)	\$ (1,114,339)	\$ -	\$ -	\$ (1,114,339)	(7%)
-------------------------	----------------	----------------	------	------	----------------	------

#### Expenditures

Court House & Grounds	\$ 561,698	\$ 585,031	\$ -	\$ -	\$ 585,031	4%
Janitor's House	\$ 15,250	\$ 11,800	\$ -	\$ -	\$ 11,800	(23%)
Victoria Park	\$ 18,000	\$ 10,000	\$ -	\$ -	\$ 10,000	(44%)
Heritage Park	\$ -	\$ -	\$ -	\$ -	\$ -	
Armour Road Facility	\$ 195,988	\$ 170,483	\$ -	\$ -	\$ 170,483	(13%)
Douro PW Depot	\$ 169,475	\$ 157,878	\$ -	\$ -	\$ 157,878	(7%)
Millbrook PW Depot	\$ 58,150	\$ 52,408	\$ -	\$ -	\$ 52,408	(10%)
Buckhorn PW Depot	\$ 53,750	\$ 35,519	\$ -	\$ -	\$ 35,519	(34%)
Havelock PW Depot	\$ 76,440	\$ 53,507	\$ -	\$ -	\$ 53,507	(30%)
Centreline PW Depot	\$ 39,820	\$ 31,513	\$ -	\$ -	\$ 31,513	(21%)
Other PW Facilities	\$ 4,200	\$ 6,200	\$ -	\$ -	\$ 6,200	48%

Total Operating Expenses	\$ 1,192,771	\$ 1,114,339	\$ -	\$ -	\$ 1,114,339	(7%)
--------------------------	--------------	--------------	------	------	--------------	------

### Projects

#### Revenue

Total Project Revenue	\$ (1,207,947)	\$ (1,232,218)	\$ -	\$ -	\$ (1,232,218)	2%
-----------------------	----------------	----------------	------	------	----------------	----

#### Expenditures

Court House & Grounds	\$ 543,619	\$ 526,490	\$ -	\$ -	\$ 526,490	(3%)
Heritage Park	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000	
Armour Road	\$ 338,328	\$ 349,834	\$ -	\$ -	\$ 349,834	3%
Douro PW Depot	\$ 91,500	\$ 51,500	\$ -	\$ -	\$ 51,500	(44%)
Millbrook PW Depot	\$ 14,600	\$ 16,600	\$ -	\$ -	\$ 16,600	14%
Buckhorn PW Depot	\$ 132,300	\$ 76,194	\$ -	\$ -	\$ 76,194	(42%)
Havelock PW Depot	\$ 80,000	\$ 130,000	\$ -	\$ -	\$ 130,000	63%
Centreline PW Depot	\$ 7,600	\$ 66,600	\$ -	\$ -	\$ 66,600	776%

Total Project Expenditures	\$ 1,207,947	\$ 1,232,218	\$ -	\$ -	\$ 1,232,218	2%
----------------------------	--------------	--------------	------	------	--------------	----

Total Corp. Facilities Revenue	\$ (2,400,718)	\$ (2,346,557)	\$ -	\$ -	\$ (2,346,557)	(2%)
Total Corp. Facilities Expenditures	\$ 2,400,718	\$ 2,346,557	\$ -	\$ -	\$ 2,346,557	(2%)
Total Net (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	

- Tax Requirement Analysis	2021
- Tax Requirement	\$ (571,740)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ 120,079

2022
\$ (621,314)
\$ 49,574



## Corporate Facilities Budget 2022

			Issue Paper Required		Issue Paper Required		
	Base		Service Level		Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget 2022	Budget % Change
<b>Operating</b>							
<b>Revenue</b>							
Tax Requirement	\$ (382,740)	\$ (339,314)	\$ -	\$ -	\$ (339,314)		
Recoveries	\$ -	\$ (3,150)	\$ -	\$ -	\$ (3,150)		
Court House Rental	\$ (606,209)	\$ (606,209)	\$ -	\$ -	\$ (606,209)		
Parking Fees	\$ (40,000)	\$ (40,000)	\$ -	\$ -	\$ (40,000)		
Safe Restart	\$ (76,500)	\$ (56,000)	\$ -	\$ -	\$ (56,000)		
Janitor's House Rental	\$ (18,000)	\$ (18,000)	\$ -	\$ -	\$ (18,000)		
Victoria Park Rental	\$ (150)	\$ -	\$ -	\$ -	\$ -		
Internal Transfer Operating	\$ (69,172)	\$ (51,666)	\$ -	\$ -	\$ (51,666)		
<b>Total Operating Revenue</b>	<b>\$ (1,192,771)</b>	<b>\$ (1,114,339)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,114,339)</b>		<b>(7%)</b>
<b>Expenditures</b>							
<b>Court House &amp; Grounds</b>							
Recoverable Expenses	\$ -	\$ -	\$ -	\$ -	\$ -		
Insurance	\$ 20,030	\$ 22,534	\$ -	\$ -	\$ 22,534		
Janitorial Services	\$ 137,000	\$ 115,000	\$ -	\$ -	\$ 115,000		
Janitorial Supplies	\$ 6,000	\$ 1,000	\$ -	\$ -	\$ 1,000		
Heating & Air Conditioning	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 50,000		
Plumbing Repairs and Maint.	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 10,000		
Electrical Repairs and Maint.	\$ 12,000	\$ 12,000	\$ -	\$ -	\$ 12,000		
Court House Security	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000		
Fire&Security System, Elevator	\$ 12,000	\$ 8,000	\$ -	\$ -	\$ 8,000		
Equipment Maint.	\$ 8,500	\$ 8,500	\$ -	\$ -	\$ 8,500		
Building Repairs and Mtce.	\$ 55,000	\$ 50,000	\$ -	\$ -	\$ 50,000		
Energy Retro Fit/Upgrades	\$ 4,500	\$ 4,500	\$ -	\$ -	\$ 4,500		
Grounds Maint.	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 10,000		
Garbage Collection	\$ 8,000	\$ 8,200	\$ -	\$ -	\$ 8,200		
Hydro	\$ 87,000	\$ 85,000	\$ -	\$ -	\$ 85,000		
Water and Sewer	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 10,000		
Fuel	\$ 23,000	\$ 23,000	\$ -	\$ -	\$ 23,000		
Parking Lot Gates Maint.	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ 1,000		
Parking Lot Maint.	\$ 30,000	\$ 35,000	\$ -	\$ -	\$ 35,000		
Furniture	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ 15,000		
TRF to Facilities LTP - OPS	\$ 62,668	\$ 91,297	\$ -	\$ -	\$ 91,297		
<b>Court House &amp; Grounds</b>	<b>\$ 561,698</b>	<b>\$ 585,031</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 585,031</b>		<b>4%</b>
<b>Janitor's House</b>							
Building Repairs and Mtce.	\$ 8,000	\$ 4,000	\$ -	\$ -	\$ 4,000		
Hydro	\$ 3,200	\$ 3,300	\$ -	\$ -	\$ 3,300		
Fuel	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ 2,000		
Property Taxes	\$ 2,050	\$ 2,500	\$ -	\$ -	\$ 2,500		



## Corporate Facilities Budget 2022

			Issue Paper Required		Issue Paper Required			
	Base		Service Level		Legislative			
	Budget 2021	Budget 2022	Change 2022	Change 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
<b>Janitor's House</b>	\$ 15,250	\$ 11,800	\$ -	\$ -	\$ -	\$ -	\$ 11,800	(23%)
<b>Victoria Park</b>								
Park Maint.	\$ 18,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	
Legal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Victoria Park</b>	\$ 18,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	(44%)
<b>Heritage Park</b>								
Park Maint.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Heritage Park</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Armour Road Facility</b>								
Janitorial Services - Other	\$ 3,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	
Janitorial Services	\$ 28,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	
Janitorial Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Heating & Air Conditioning	\$ 4,000	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ 4,000	
Fire & Security System	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Building Repairs and Mtce.	\$ 8,000	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ 8,000	
Garbage Collection	\$ 1,000	\$ 1,400	\$ -	\$ -	\$ -	\$ -	\$ 1,400	
Hydro	\$ 8,400	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ 8,000	
Water and Sewer	\$ 1,500	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500	
Parking Lot Maint.	\$ 4,500	\$ 6,500	\$ -	\$ -	\$ -	\$ -	\$ 6,500	
Debenture Payments - Interest	\$ 137,588	\$ 120,083	\$ -	\$ -	\$ -	\$ -	\$ 120,083	
<b>Armour Road Facility</b>	\$ 195,988	\$ 170,483	\$ -	\$ -	\$ -	\$ -	\$ 170,483	(13%)
<b>Douro PW Depot</b>								
Insurance	\$ 8,845	\$ 9,951	\$ -	\$ -	\$ -	\$ -	\$ 9,951	
Telephone	\$ 4,630	\$ 4,927	\$ -	\$ -	\$ -	\$ -	\$ 4,927	
Janitorial Services - Other	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	
Janitorial Services	\$ 23,000	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ 18,000	
Janitorial Supplies	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000	
Heating Fuel	\$ 21,000	\$ 21,000	\$ -	\$ -	\$ -	\$ -	\$ 21,000	
Plumbing Repairs & Mtce.	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	
Electrical Repairs & Mtce.	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	
Security	\$ 6,500	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	
Building Repairs & Mtce.	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	
Energy Retro Fit/Upgrades	\$ 5,000	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ 4,000	
Grounds Repairs & Mtce.	\$ 5,000	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000	
Hydro	\$ 31,500	\$ 31,000	\$ -	\$ -	\$ -	\$ -	\$ 31,000	
Mechanical Repairs and Mtce	\$ 10,000	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000	
Building Contracted	\$ 10,000	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000	
Douro Sand Dome	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000	
Douro Salt Dome	\$ 4,000	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ 4,000	
<b>Douro PW Depot</b>	\$ 169,475	\$ 157,878	\$ -	\$ -	\$ -	\$ -	\$ 157,878	(7%)
<b>Millbrook PW Depot</b>								
Insurance	\$ 3,740	\$ 4,208	\$ -	\$ -	\$ -	\$ -	\$ 4,208	
Telephone	\$ 1,610	\$ 1,600	\$ -	\$ -	\$ -	\$ -	\$ 1,600	
Heating Fuel	\$ 5,000	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ 4,000	
Plumbing Repairs & Mtce.	\$ 5,000	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ 4,000	
Electrical Repairs & Mtce.	\$ 10,000	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000	

## Corporate Facilities Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
Security	\$ 2,600	\$ 2,600	\$ -	\$ -	\$ 2,600	
Building Repairs & Mtce.	\$ 12,000	\$ 10,000	\$ -	\$ -	\$ 10,000	
Energy Retro Fit/Upgrades	\$ 3,000	\$ 1,000	\$ -	\$ -	\$ 1,000	
Grounds Repairs & Mtce.	\$ 2,200	\$ 6,000	\$ -	\$ -	\$ 6,000	
Hydro	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	
Mechanical Repairs & Mtce.	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	
Millbrook Sand Dome	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ 2,000	
Millbrook Salt Dome	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ 1,000	
<b>Millbrook PW Depot</b>	<b>\$ 58,150</b>	<b>\$ 52,408</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 52,408</b>	<b>(10%)</b>
<b>Buckhorn PW Depot</b>						
Insurance	\$ 2,950	\$ 3,319	\$ -	\$ -	\$ 3,319	
Plumbing Repairs & Mtce.	\$ 5,000	\$ 2,000	\$ -	\$ -	\$ 2,000	
Electrical Repairs & Mtce.	\$ 10,000	\$ 5,000	\$ -	\$ -	\$ 5,000	
Security	\$ 3,300	\$ 3,300	\$ -	\$ -	\$ 3,300	
Building Repairs & Mtce.	\$ 8,000	\$ 6,000	\$ -	\$ -	\$ 6,000	
Grounds Repairs & Mtce.	\$ 1,500	\$ 1,700	\$ -	\$ -	\$ 1,700	
Hydro	\$ 8,000	\$ 6,200	\$ -	\$ -	\$ 6,200	
Mechanical Repairs & Mtce.	\$ 10,000	\$ 3,000	\$ -	\$ -	\$ 3,000	
Buckhorn Sand Dome	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ 3,000	
Buckhorn Salt Dome	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ 2,000	
<b>Buckhorn PW Depot</b>	<b>\$ 53,750</b>	<b>\$ 35,519</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,519</b>	<b>(34%)</b>
<b>Havelock PW Depot</b>						
Insurance	\$ 1,550	\$ 1,744	\$ -	\$ -	\$ 1,744	
Managed Network	\$ 13,200	\$ -	\$ -	\$ -	\$ -	
Telephone	\$ 1,690	\$ 1,763	\$ -	\$ -	\$ 1,763	
Heating Fuel	\$ 13,000	\$ 13,000	\$ -	\$ -	\$ 13,000	
Plumbing Repairs & Mtce.	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	
Electrical Repairs & Mtce.	\$ 5,000	\$ 6,000	\$ -	\$ -	\$ 6,000	
Security	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ 1,000	
Building Repairs & Mtce.	\$ 14,000	\$ 10,000	\$ -	\$ -	\$ 10,000	
Grounds Repairs & Mtce.	\$ 1,000	\$ -	\$ -	\$ -	\$ -	
Hydro	\$ 6,000	\$ 5,000	\$ -	\$ -	\$ 5,000	
Mechanical Repairs & Mtce.	\$ 10,000	\$ 5,000	\$ -	\$ -	\$ 5,000	
Havelock Sand Dome	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ 2,000	
Havelock Salt Dome	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ 3,000	
<b>Havelock PW Depot</b>	<b>\$ 76,440</b>	<b>\$ 53,507</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 53,507</b>	<b>(30%)</b>
<b>Centreline PW Depot</b>						
Insurance	\$ 1,150	\$ 1,294	\$ -	\$ -	\$ 1,294	
Telephone	\$ 2,070	\$ 2,219	\$ -	\$ -	\$ 2,219	
Electrical Repairs & Mtce.	\$ 5,000	\$ 4,000	\$ -	\$ -	\$ 4,000	
Security	\$ 5,600	\$ 4,000	\$ -	\$ -	\$ 4,000	
Building Repairs & Mtce.	\$ 10,000	\$ 7,000	\$ -	\$ -	\$ 7,000	
Energy Retro Fit/Upgrades	\$ 2,000	\$ -	\$ -	\$ -	\$ -	
Grounds Repairs & Mtce.	\$ 4,000	\$ 3,000	\$ -	\$ -	\$ 3,000	
Hydro	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ 6,000	
Centreline Sand Dome	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ 2,000	
Centreline Salt Dome	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ 2,000	
<b>Centreline PW Depot</b>	<b>\$ 39,820</b>	<b>\$ 31,513</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 31,513</b>	<b>(21%)</b>



# Corporate Facilities Budget 2022

			Issue Paper Required		Issue Paper Required		
	Base		Service Level		Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
<b>Other PW Facilities</b>							
Mine Sand Dome - Building Repairs & Mtce.	\$ 2,000	\$ 4,000	\$ -	\$ -	\$ -	\$ 4,000	
Mine Sand Dome - Hydro	\$ 1,700	\$ 1,700	\$ -	\$ -	\$ -	\$ 1,700	
Westwood Property	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ 500	
<b>Other PW Facilities</b>	<b>\$ 4,200</b>	<b>\$ 6,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,200</b>	<b>48%</b>
<b>Total Operating Expenses</b>	<b>\$ 1,192,771</b>	<b>\$ 1,114,339</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,114,339</b>	<b>(7%)</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

## Corporate Facilities Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

### Projects

#### Revenue

Tax Requirement	\$ (189,000)	\$ (282,000)	\$ -	\$ -	\$ (282,000)	
Internal Transfer Capital	\$ (332,328)	\$ (349,834)	\$ -	\$ -	\$ (349,834)	
TRF fr Carry Forward Funds	\$ (541,619)	\$ (600,384)	\$ -	\$ -	\$ (600,384)	
TRF fr Facilities LTP	\$ (95,000)	\$ -	\$ -	\$ -	\$ -	
TRF fr PW Facilities	\$ (50,000)	\$ -	\$ -	\$ -	\$ -	
TRF fr Safe Restart Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Project Revenue</b>	<b>\$ (1,207,947)</b>	<b>\$ (1,232,218)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,232,218)</b>	<b>2%</b>

#### Expenditures

##### Court House & Grounds

Façade	\$ 10,000	\$ -	\$ -	\$ -	\$ -	
HVAC System	\$ 50,000	\$ -	\$ -	\$ -	\$ -	
Parking Lot Gate	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000	
Humidification Upgrades	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000	
Retaining Wall Replacement	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	
EOF Heat pump replacement	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000	
Court House Facility	\$ 483,619	\$ 426,490	\$ -	\$ -	\$ 426,490	
<b>Court House &amp; Grounds</b>	<b>\$ 543,619</b>	<b>\$ 526,490</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 526,490</b>	<b>(3%)</b>

##### Heritage Park

Heritage Park Maint.	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000	
<b>Heritage Park</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	

##### Armour Road

Debenture Pymts. - Principal	\$ 332,328	\$ 349,834	\$ -	\$ -	\$ 349,834	
Shed	\$ 6,000	\$ -	\$ -	\$ -	\$ -	
<b>Armour Road</b>	<b>\$ 338,328</b>	<b>\$ 349,834</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 349,834</b>	<b>3%</b>

##### Douro PW Depot

Salt Shed	\$ 77,000	\$ -	\$ -	\$ -	\$ -	
Salt Shed Study	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	
Floor Drain replacements	\$ -	\$ 12,000	\$ -	\$ -	\$ 12,000	
Security Network	\$ 4,500	\$ 4,500	\$ -	\$ -	\$ 4,500	
Structural Inspection	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 10,000	
<b>Douro PW Depot</b>	<b>\$ 91,500</b>	<b>\$ 51,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 51,500</b>	<b>(44%)</b>

##### Millbrook PW Depot

Insulation	\$ 8,000	\$ -	\$ -	\$ -	\$ -	
Plumbing	\$ 5,000	\$ -	\$ -	\$ -	\$ -	
Roadside Gate Upgrade	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000	
Security Network	\$ 1,600	\$ 1,600	\$ -	\$ -	\$ 1,600	
<b>Millbrook PW Depot</b>	<b>\$ 14,600</b>	<b>\$ 16,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 16,600</b>	<b>14%</b>

##### Buckhorn PW Depot

Sand dome roof replacement	\$ 80,000	\$ 73,894	\$ -	\$ -	\$ 73,894	
----------------------------	-----------	-----------	------	------	-----------	--



## Corporate Facilities Budget 2022

			Issue Paper Required		Issue Paper Required		
	Budget 2021	Base Budget 2022	Service Level Change 2022	Legislative Change 2022	Budget 2022	Budget % Change	
Paving	\$ 50,000	\$ -	\$ -	\$ -	\$ -		
Security Network	\$ 2,300	\$ 2,300	\$ -	\$ -	\$ 2,300		
<b>Buckhorn PW Depot</b>	<b>\$ 132,300</b>	<b>\$ 76,194</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 76,194</b>		<b>(42%)</b>
<b>Havelock PW Depot</b>							
Havelock - Roof	\$ 80,000	\$ 130,000	\$ -	\$ -	\$ 130,000		
<b>Havelock PW Depot</b>	<b>\$ 80,000</b>	<b>\$ 130,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 130,000</b>		<b>63%</b>
<b>Centreline PW Depot</b>							
Office Changes - COVID	\$ 6,000	\$ -	\$ -	\$ -	\$ -		
Paving	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000		
Security Network	\$ 1,600	\$ 1,600	\$ -	\$ -	\$ 1,600		
<b>Centreline PW Depot</b>	<b>\$ 7,600</b>	<b>\$ 66,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 66,600</b>		<b>776%</b>
<b>Total Project Expenditures</b>	<b>\$ 1,207,947</b>	<b>\$ 1,232,218</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,232,218</b>		<b>2%</b>
<b>Total Project (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		
<b>Total Corp. Facilities Revenue</b>	<b>\$ (2,400,718)</b>	<b>\$ (2,346,557)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (2,346,557)</b>		<b>(2%)</b>
<b>Total Corp. Facilities Expenditures</b>	<b>\$ 2,400,718</b>	<b>\$ 2,346,557</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,346,557</b>		<b>(2%)</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		

- Tax Requirement Analysis	2021
- Tax Requirement	\$ (571,740)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ 120,079

2022
\$ (621,314)
\$ 49,574



## Corporate Facilities Budget 2022

	<b>Budget 2022</b>	<b>2022 Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
Recoveries	\$ (3,150)	Cambium Recovery from Parking Lot Snow Clearing, 10% of total expense (\$31,500)
Court House Rental	\$ (606,209)	\$593,534 for Court House lease agreement. \$9,945 for Council Chamber & Committee room rentals on Fridays and \$2,730 for rentals on Mondays.
Parking Fees	\$ (40,000)	Revenue if parking gates are fixed.
Safe Restart	\$ (56,000)	COVID related Janitorial \$31,000, Court House Security \$25,000
Internal Transfer Operating	\$ (51,666)	Armour Road PCCP Rent \$401,500 less Debenture Principal payment of \$ 349,834
<b>Expenditures</b>		
<b>Court House &amp; Grounds</b>		
Insurance	\$ 22,534	12.5% increase
Janitorial Services	\$ 115,000	\$25,000 related to COVID-19.
Electrical Repairs and Maint.	\$ 12,000	Lighting upgrades to outdated fixture
Court House Security	\$ 25,000	funded by Safe Restart funds
TRF to Facilities LTP - OPS	\$ 91,297	Difference between 2015 and 2020 court house lease agreements (\$85,002) and new Council and Committee room rentals (\$4,095). \$2,200 from Janitor House Revenue exceeding expenses.
<b>Victoria Park</b>		
Park Maint.	\$ 10,000	Tree removal and tree planting planned.
<b>Armour Road Facility</b>		
Janitorial Services	\$ 20,000	\$3,000 related to COVID-19.
<b>Douro PW Depot</b>		
Insurance	\$ 9,951	12.5% increase
Telephone	\$ 4,927	Based on 2021 average month cost plus 2%
Janitorial Services	\$ 18,000	\$3,000 related to COVID-19.
<b>Millbrook PW Depot</b>		
Insurance	\$ 4,208	12.5% increase
Telephone	\$ 1,600	Based on 2021 average month cost plus 2%



## Corporate Facilities Budget 2022

	Budget 2022	2022 Notes
<b>Buckhorn PW Depot</b>		
Insurance	\$ 3,319	12.5% increase
<b>Havelock PW Depot</b>		
Insurance	\$ 1,744	12.5% increase
Managed Network	\$ -	Internet charges are allocated to Public Works budget.
Telephone	\$ 1,763	Based on 2021 average month cost plus 2%
<b>Centreline PW Depot</b>		
Insurance	\$ 1,294	12.5% increase
Telephone	\$ 2,219	Based on 2021 average month cost plus 2%
<b>Projects</b>		
<b>Revenue</b>		
Internal Transfer Capital	\$ (349,834)	PCCP Rent Revenue
TRF fr Carry Forward Funds	\$ (600,384)	\$80,000 Havelock roof
<b>Expenditures</b>		
<b>Court House &amp; Grounds</b>		
Parking Lot Gate	\$ 30,000	\$30k placeholder for parking gate replacement.
EOF Heat pump replacement	\$ 30,000	As per 2018 Asset Management Plan - Replace (6) EOF Heat pumps
Court House Facility	\$ 426,490	2021 Carry Forward
<b>Heritage Park</b>		
Heritage Park Maint.	\$ 15,000	Per the 2018 Asset Management Plan, Stone Masonry work - Jail Park.
<b>Armour Road</b>		
Debenture Pymts. - Principal	\$ 349,834	Principle on Armour Road debenture
<b>Douro PW Depot</b>		
Salt Shed Study	\$ 25,000	Feasibility/design Study for New Salt Shed/ Storage and EV testing buildings \$25,000
Floor Drain replacements	\$ 12,000	Repair/replace mechanics bay garage floor drains \$12,000
Security Network	\$ 4,500	2021 Carry Forward
Structural Inspection	\$ 10,000	2021 Carry Forward
<b>Millbrook PW Depot</b>		
Roadside Gate Upgrade	\$ 15,000	Upgrade roadside gate and posts/power
Security Network	\$ 1,600	2021 Carry Forward



**Corporate Facilities**  
**Budget 2022**

Budget 2022		2022
		Notes
Buckhorn PW Depot		
Sand dome roof replacement	\$ 73,894	2021 Carry Forward
Security Network	\$ 2,300	2021 Carry Forward
Havelock PW Depot		
Havelock - Roof	\$ 130,000	Roofing project came in above budgeted, carry forward 80k and add additonal 50k
Centreline PW Depot		
Paving	\$ 65,000	Depot Parking Lot Paving.
Security Network	\$ 1,600	2021 Carry Forward



## Emerg. Measures & 911 Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

### Operating

#### Revenue

Total Operating Revenue	\$ (147,766)	\$ (157,704)	\$ -	\$ -	\$ (157,704)	7%
-------------------------	--------------	--------------	------	------	--------------	----

#### Expenditures

Labour & Benefits	\$ 58,396	\$ 65,065	\$ -	\$ -	\$ 65,065	11%
Expenditures Emergency Measures	\$ 58,020	\$ 61,339	\$ -	\$ -	\$ 61,339	6%
Expenditures 911 Emergency Systems	\$ 31,350	\$ 31,300	\$ -	\$ -	\$ 31,300	(0%)
Total Operating Expenditures	\$ 147,766	\$ 157,704	\$ -	\$ -	\$ 157,704	7%

### Project

#### Revenue

Total Project Revenue	\$ (8,000)	\$ (8,000)	\$ -	\$ -	\$ (8,000)	
-----------------------	------------	------------	------	------	------------	--

#### Expenditures

Emergency Measures	\$ 8,000	\$ 8,000	\$ -	\$ -	\$ 8,000	
Total Project Expenditures	\$ 8,000	\$ 8,000	\$ -	\$ -	\$ 8,000	

Total Emerg. Measures Revenue	\$ (155,766)	\$ (165,704)	\$ -	\$ -	\$ (165,704)	6%
Total Emerg. Measures Expenditures	\$ 155,766	\$ 165,704	\$ -	\$ -	\$ 165,704	6%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	

-Tax Requirement Analysis	2021
- Tax Requirement	\$ (154,766)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ (14,811)

2022
\$ (164,704)
\$ 9,938

## Emerg. Measures & 911 Budget 2022

			Issue Paper Required		Issue Paper Required			
	Base		Service Level		Legislative			
	Budget 2021	Budget 2022	Change 2022	Change 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
<b>Operating</b>								
<b>Revenue</b>								
Tax Requirement Emergency Measures	\$ (116,416)	\$ (126,404)	\$ -	\$ -	\$ -	\$ -	\$ (126,404)	
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Tax Requirement 911 Emergency Systems	\$ (30,350)	\$ (30,300)	\$ -	\$ -	\$ -	\$ -	\$ (30,300)	
Sign Tab Recovery	\$ (1,000)	\$ (1,000)	\$ -	\$ -	\$ -	\$ -	\$ (1,000)	
<b>Total Operating Revenue</b>	<b>\$ (147,766)</b>	<b>\$ (157,704)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (157,704)</b>	<b>7%</b>
<b>Expenditures</b>								
<b>Labour &amp; Benefits</b>								
Salaries	\$ 44,561	\$ 49,979	\$ -	\$ -	\$ -	\$ -	\$ 49,979	
Statutory Benefits	\$ 9,089	\$ 10,103	\$ -	\$ -	\$ -	\$ -	\$ 10,103	
Health Benefits	\$ 4,746	\$ 4,983	\$ -	\$ -	\$ -	\$ -	\$ 4,983	
<b>Labour &amp; Benefits</b>	<b>\$ 58,396</b>	<b>\$ 65,065</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 65,065</b>	<b>11%</b>
<b>Expenditures Emergency Measures</b>								
Office Supplies	\$ 200	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ 200	
Membership	\$ 350	\$ 350	\$ -	\$ -	\$ -	\$ -	\$ 350	
Staff Development	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000	
Accommodation	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000	
Meals	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ 500	
Vehicle Maintenance	\$ 2,600	\$ 2,600	\$ -	\$ -	\$ -	\$ -	\$ 2,600	
Insurance	\$ 670	\$ 754	\$ -	\$ -	\$ -	\$ -	\$ 754	
Equipment Mtce.	\$ 1,500	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500	
Events/Exercise	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	
Radio Licensing	\$ 800	\$ 800	\$ -	\$ -	\$ -	\$ -	\$ 800	
Uniforms	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ 500	
Tower Rental Fees	\$ 4,300	\$ 4,300	\$ -	\$ -	\$ -	\$ -	\$ 4,300	
EOC Contingency	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	
Telephone	\$ 1,450	\$ 1,455	\$ -	\$ -	\$ -	\$ -	\$ 1,455	
Public Inquiry Activities	\$ 5,100	\$ 5,100	\$ -	\$ -	\$ -	\$ -	\$ 5,100	
Dispatch	\$ 33,050	\$ 36,280	\$ -	\$ -	\$ -	\$ -	\$ 36,280	
<b>Expenditures Emergency Measures</b>	<b>\$ 58,020</b>	<b>\$ 61,339</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 61,339</b>	<b>6%</b>
<b>Expenditures 911 Emergency Systems</b>								
Postage	\$ 50	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ 50	
Photocopier	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ 100	
CERB Services	\$ 24,810	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	
Meals	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ 100	
Vehicle Maintenance	\$ 300	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ 300	
Travel	\$ 200	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ 200	
Maps	\$ 200	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ 150	
Sign Tabs	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000	
TRF to 911 LTP - OPS	\$ 3,590	\$ 3,400	\$ -	\$ -	\$ -	\$ -	\$ 3,400	
<b>Expenditures 911 Emergency Systems</b>	<b>\$ 31,350</b>	<b>\$ 31,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 31,300</b>	<b>(0%)</b>
<b>Total Operating Expenditures</b>	<b>\$ 147,766</b>	<b>\$ 157,704</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 157,704</b>	<b>7%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	



## Emerg. Measures & 911 Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

### Project

#### Revenue

Tax Requirement	\$	(8,000)	\$	(8,000)	\$	-	\$	-	\$	(8,000)
<b>Total Project Revenue</b>	<b>\$</b>	<b>(8,000)</b>	<b>\$</b>	<b>(8,000)</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>(8,000)</b>

#### Expenditures

##### Emergency Measures

TRF to Emerg. Meas. LTP	\$	8,000	\$	8,000	\$	-	\$	-	\$	8,000
<b>Emergency Measures</b>	<b>\$</b>	<b>8,000</b>	<b>\$</b>	<b>8,000</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>8,000</b>

<b>Total Project Expenditures</b>	<b>\$</b>	<b>8,000</b>	<b>\$</b>	<b>8,000</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>8,000</b>
-----------------------------------	-----------	--------------	-----------	--------------	-----------	----------	-----------	----------	-----------	--------------

<b>Project Surplus/Deficit</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
--------------------------------	-----------	----------	-----------	----------	-----------	----------	-----------	----------	-----------	----------

<b>Total Emerg. Measures Revenue</b>	<b>\$</b>	<b>(155,766)</b>	<b>\$</b>	<b>(165,704)</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>(165,704)</b>	<b>6%</b>
<b>Total Emerg. Measures Expenditures</b>	<b>\$</b>	<b>155,766</b>	<b>\$</b>	<b>165,704</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>165,704</b>	<b>6%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	

<b>-Tax Requirement Analysis</b>	<b>2021</b>
- Tax Requirement	\$ (154,766)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ (14,811)

<b>2022</b>
\$ (164,704)
\$ 9,938



**Emerg. Measures & 911  
Budget 2022**

	<b>Budget 2022</b>	<b>2022 Notes</b>
<b>Expenditures</b>		
<b>Expenditures Emergency Measures</b>		
Insurance	\$ 754	12.5% increase
Telephone	\$ 1,455	Based on 2021 average month cost plus 2%
<b>Expenditures 911 Emergency Systems</b>		
TRF to 911 LTP - OPS	\$ 3,400	Savings from CERB contract negotiated in 2019. Budget in 2018 was \$28,400 and new contract is \$25,000 for 2022. A new reserve was approved by Council in 2019, funded by CERB savings. Difference of \$3,400 to reserve in 2022 budget.
<b>Project</b>		
<b>Revenue</b>		
Tax Requirement	\$ (8,000)	Per EM LTP Reserve Plan

## Geographic Information Service (GIS) Budget 2022

	Budget 2021	Base Budget 2022	Service Level Change 2022	Issue Paper Required	Legislative Change 2022	Issue Paper Required	Budget 2022	Budget % Change
--	----------------	------------------------	---------------------------------	-------------------------	-------------------------------	-------------------------	----------------	-----------------------

### Operating

#### Revenue

Total Operating Revenue	\$ (504,380)	\$ (716,776)	\$ (13,000)	\$ -	\$ -	\$ (729,776)	45%
-------------------------	--------------	--------------	-------------	------	------	--------------	-----

#### Expenditures

GIS Labour & Benefits	\$ 378,847	\$ 575,703	\$ -	\$ -	\$ -	\$ 575,703	52%
GIS Program Expenditures	\$ 125,533	\$ 141,073	\$ 13,000	\$ -	\$ -	\$ 154,073	23%

Total Operating Expenditures	\$ 504,380	\$ 716,776	\$ 13,000	\$ -	\$ -	\$ 729,776	45%
------------------------------	------------	------------	-----------	------	------	------------	-----

### Project

#### Revenue

Total Project Revenue	\$ (32,000)	\$ (16,000)	\$ (9,800)	\$ -	\$ -	\$ (25,800)	(19%)
-----------------------	-------------	-------------	------------	------	------	-------------	-------

#### Expenditures

Geographic Information Service (GIS)	\$ 32,000	\$ 16,000	\$ 9,800	\$ -	\$ -	\$ 25,800	(19%)
--------------------------------------	-----------	-----------	----------	------	------	-----------	-------

Total Project Expenditures	\$ 32,000	\$ 16,000	\$ 9,800	\$ -	\$ -	\$ 25,800	
----------------------------	-----------	-----------	----------	------	------	-----------	--

Total GIS Revenue	\$ (536,380)	\$ (732,776)	\$ (22,800)	\$ -	\$ -	\$ (755,576)	41%
Total GIS Expenditures	\$ 536,380	\$ 732,776	\$ 22,800	\$ -	\$ -	\$ 755,576	41%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

- Tax Requirement Analysis	2021				2022	
- Tax Requirement	\$ (381,080)				\$ (614,326)	
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ (31,320)				\$ 233,246	

## Geographic Information Service (GIS) Budget 2022

			Issue Paper Required		Issue Paper Required			
			Service Level		Legislative			
	Budget 2021	Budget 2022	Change 2022	Change 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
<b>Operating</b>								
<b>Revenue</b>								
Tax Requirement	\$ (365,080)	\$ (575,526)	\$ (13,000)	\$ -	\$ -	\$ -	\$ (588,526)	
Municipal Recoveries	\$ (1,000)	\$ (1,000)	\$ -	\$ -	\$ -	\$ -	\$ (1,000)	
Recoveries	\$ -	\$ (1,250)	\$ -	\$ -	\$ -	\$ -	\$ (1,250)	
EORN Revenue	\$ (125,000)	\$ (125,000)	\$ -	\$ -	\$ -	\$ -	\$ (125,000)	
Internal Transfer- Land Division	\$ (13,300)	\$ (14,000)	\$ -	\$ -	\$ -	\$ -	\$ (14,000)	
<b>Total Operating Revenue</b>	<b>\$ (504,380)</b>	<b>\$ (716,776)</b>	<b>\$ (13,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (729,776)</b>	<b>45%</b>
<b>Expenditures</b>								
<b>GIS Labour &amp; Benefits</b>								
Labour	\$ 279,926	\$ 425,865	\$ -	\$ -	\$ -	\$ -	\$ 425,865	
Statutory Benefits	\$ 60,354	\$ 92,607	\$ -	\$ -	\$ -	\$ -	\$ 92,607	
Health Benefits	\$ 38,567	\$ 57,231	\$ -	\$ -	\$ -	\$ -	\$ 57,231	
<b>GIS Labour &amp; Benefits</b>	<b>\$ 378,847</b>	<b>\$ 575,703</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 575,703</b>	<b>52%</b>
<b>GIS Program Expenditures</b>								
Courier	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ 100	
Office Supplies	\$ 1,200	\$ 1,400	\$ -	\$ -	\$ -	\$ -	\$ 1,400	
Membership	\$ 450	\$ 960	\$ -	\$ -	\$ -	\$ -	\$ 960	
Staff Development	\$ 3,900	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	
Accommodation	\$ 500	\$ 2,100	\$ -	\$ -	\$ -	\$ -	\$ 2,100	
Meals	\$ 200	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	
Travel	\$ 500	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500	
Special Projects	\$ 200	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ 200	
IT Software	\$ 54,258	\$ 54,720	\$ -	\$ -	\$ -	\$ -	\$ 54,720	
Mobile Devices	\$ 500	\$ 475	\$ -	\$ -	\$ -	\$ -	\$ 475	
Telephone	\$ 780	\$ 726	\$ -	\$ -	\$ -	\$ -	\$ 726	
Consultant Service	\$ 22,000	\$ 22,000	\$ 13,000	\$ -	\$ -	\$ -	\$ 35,000	
Financial Audit Fees	\$ 445	\$ 392	\$ -	\$ -	\$ -	\$ -	\$ 392	
Legal Services	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000	
Website Hosting	\$ 34,500	\$ 34,500	\$ -	\$ -	\$ -	\$ -	\$ 34,500	
<b>GIS Program Expenditures</b>	<b>\$ 125,533</b>	<b>\$ 141,073</b>	<b>\$ 13,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 154,073</b>	<b>23%</b>
<b>Total Operating Expenditures</b>	<b>\$ 504,380</b>	<b>\$ 716,776</b>	<b>\$ 13,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 729,776</b>	<b>45%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	



## Geographic Information Service (GIS) Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

### Project

#### Revenue

Tax Requirement	\$ (16,000)	\$ (16,000)	\$ (9,800)	\$ -	\$ (25,800)	
TRF fr Carry Forward Fund	\$ (16,000)	\$ -	\$ -	\$ -	\$ -	
<b>Total Project Revenue</b>	<b>\$ (32,000)</b>	<b>\$ (16,000)</b>	<b>\$ (9,800)</b>	<b>\$ -</b>	<b>\$ (25,800)</b>	<b>(19%)</b>

#### Expenditures

##### Geographic Information Service (GIS)

Plotter	\$ 10,000	\$ -	\$ -	\$ -	\$ -	
IT Hardware	\$ -	\$ -	\$ -	\$ -	\$ -	
Data Admin Support	\$ -	\$ -	\$ 9,800	\$ -	\$ 9,800	
Collision Data	\$ 6,000	\$ -	\$ -	\$ -	\$ -	
TRF to GIS LTP	\$ 16,000	\$ 16,000	\$ -	\$ -	\$ 16,000	
<b>Geographic Information Service (GIS)</b>	<b>\$ 32,000</b>	<b>\$ 16,000</b>	<b>\$ 9,800</b>	<b>\$ -</b>	<b>\$ 25,800</b>	<b>(19%)</b>

<b>Total Project Expenditures</b>	<b>\$ 32,000</b>	<b>\$ 16,000</b>	<b>\$ 9,800</b>	<b>\$ -</b>	<b>\$ 25,800</b>	
-----------------------------------	------------------	------------------	-----------------	-------------	------------------	--

<b>Total Project (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
--	-------------	-------------	-------------	-------------	-------------	--

<b>Total GIS Revenue</b>	<b>\$ (536,380)</b>	<b>\$ (732,776)</b>	<b>\$ (22,800)</b>	<b>\$ -</b>	<b>\$ (755,576)</b>	<b>41%</b>
<b>Total GIS Expenditures</b>	<b>\$ 536,380</b>	<b>\$ 732,776</b>	<b>\$ 22,800</b>	<b>\$ -</b>	<b>\$ 755,576</b>	<b>41%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

- Tax Requirement Analysis	2021				2022
- Tax Requirement	\$ (381,080)				\$ (614,326)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ (31,320)				\$ 233,246

## Geographic Information Service (GIS) Budget 2022

	Budget 2022	2022 Notes
<b>Operating</b>		
<b>Revenue</b>		
Internal Transfer- Land Division	\$ (14,000)	\$140 per land severance application * 100 applications per year.
<b>Expenditures</b>		
<b>GIS Labour &amp; Benefits</b>		
Labour	\$ 425,865	1 additional GIS Analysis and 1 new GIS System Integ. Specialist
<b>GIS Program Expenditures</b>		
Membership	\$ 960	\$460 MISA (added in 2022), \$350 URISA, \$150 Data Consortium
Staff Development	\$ 15,000	\$5000 - FME time bank (30 hrs), \$500 - URISA Be Spatial, \$4500 - FMR Advanced Course, \$5000 - technical training (GP, other) Increase due to additional staff
Meals	\$ 1,000	Increase from 3 to 5 staff, plus 1 EORN contract, plus meeting expenses for x-dept role
Travel	\$ 1,500	Increase from 3 to 5 staff plus 1 EORN contract
Special Projects	\$ 200	Geocaching maintenance.
IT Software	\$ 54,720	\$900 ACAD Maps 3D, \$1,000 Adobe Acrobat, \$2,200 Adobe Suite, \$1,500 Avenza, \$46,000 ESRI annual fees, \$3,120 FME annual fees.
Mobile Devices	\$ 475	Based on 2021 usage plus 2%
Telephone	\$ 726	Based on 2021 average month cost plus 2%
Consultant Service	\$ 35,000	\$10,000 elevation data hosting support, \$25,000 Esri Advantage program (\$12,000 budgeting in 2021, issue paper for additional \$13,000),
Website Hosting	\$ 34,500	Upgrade Geocortex version in 2022 or 2023 from reserve
<b>Project</b>		
<b>Expenditures</b>		
<b>Geographic Information Service (GIS)</b>		
TRF to GIS LTP	\$ 16,000	As per GIS LTP Reserve Plan.



## Transit Budget 2022

		Base	Service Level	Issue Paper Required	Issue Paper Required		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

### Operating

#### Revenue

Total Operating Revenue	\$ (92,213)	\$ (92,213)	\$ -	\$ -	\$ -	\$ (92,213)	
-------------------------	-------------	-------------	------	------	------	-------------	--

#### Expenditures

Expenditures	\$ 92,213	\$ 92,213	\$ -	\$ -	\$ -	\$ 92,213	
--------------	-----------	-----------	------	------	------	-----------	--

### Projects

#### Project Revenue

Total Project Revenue	\$ (19,350)	\$ (82,640)	\$ -	\$ -	\$ -	\$ (82,640)	327%
-----------------------	-------------	-------------	------	------	------	-------------	------

#### Project Expenditures

Total Project Expenditures	\$ 19,350	\$ 82,640	\$ -	\$ -	\$ -	\$ 82,640	327%
----------------------------	-----------	-----------	------	------	------	-----------	------

Total Transit Revenues	\$ (111,563)	\$ (174,853)	\$ -	\$ -	\$ -	\$ (174,853)	57%
Total Transit Expenditures	\$ 111,563	\$ 174,853	\$ -	\$ -	\$ -	\$ 174,853	57%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

- Tax Requirement Analysis	2021
- Tax Requirement	\$ (56,102)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ 249

2022
\$ (61,789)
\$ 5,687

## Transit Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

### Operating

#### Revenue

Tax Requirement	\$ (36,752)	\$ (42,049)	\$ -	\$ -	\$ (42,049)	
Safe Restart Funds	\$ (10,300)	\$ (8,516)	\$ -	\$ -	\$ (8,516)	
Provincial Gas Tax Earned	\$ (45,161)	\$ (41,648)	\$ -	\$ -	\$ (41,648)	
<b>Total Operating Revenue</b>	<b>\$ (92,213)</b>	<b>\$ (92,213)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (92,213)</b>	

#### Expenditures

Caremobile Operating	\$ 92,213	\$ 92,213	\$ -	\$ -	\$ 92,213	
<b>Expenditures</b>	<b>\$ 92,213</b>	<b>\$ 92,213</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 92,213</b>	

<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
--	-------------	-------------	-------------	-------------	-------------	--

### Projects

#### Project Revenue

Tax Requirement	\$ (19,350)	\$ (19,740)	\$ -	\$ -	\$ (19,740)	
Recoveries	\$ -	\$ (9,485)	\$ -	\$ -	\$ (9,485)	
ICIP Public Transit Stream Funding	\$ -	\$ (43,930)	\$ -	\$ -	\$ (43,930)	
TRF fr Transit LTP	\$ -	\$ (9,485)	\$ -	\$ -	\$ (9,485)	
<b>Total Project Revenue</b>	<b>\$ (19,350)</b>	<b>\$ (82,640)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (82,640)</b>	<b>327%</b>

#### Project Expenditures

Equipment	\$ -	\$ 62,900	\$ -	\$ -	\$ 62,900	
TRF to Transit LTP	\$ 19,350	\$ 19,740	\$ -	\$ -	\$ 19,740	
<b>Total Project Expenditures</b>	<b>\$ 19,350</b>	<b>\$ 82,640</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 82,640</b>	<b>327%</b>

<b>Project (Surplus)/Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
----------------------------------	-------------	-------------	-------------	-------------	-------------	--

<b>Total Transit Revenues</b>	<b>\$ (111,563)</b>	<b>\$ (174,853)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (174,853)</b>	<b>57%</b>
<b>Total Transit Expenditures</b>	<b>\$ 111,563</b>	<b>\$ 174,853</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 174,853</b>	<b>57%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>- Tax Requirement Analysis</b>	<b>2021</b>
- Tax Requirement	\$ (56,102)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ 249

<b>2022</b>
\$ (61,789)
\$ 5,687

## Transit Budget 2022

	<b>Budget 2022</b>	<b>2022 Notes</b>
<b>Projects</b>		
<b>Project Revenue</b>		
Tax Requirement	\$ (19,740)	Per Transit LTP reserve plan.
ICIP Public Transit Stream Funding	\$ (43,930)	\$23,965 (Federal portion) and \$19,965 (Provincial portion) of Community Care Vehicle Purchase.
<b>Project Expenditures</b>		
Equipment	\$ 62,900	Purchase of 1 caremobile.
TRF to Transit LTP	\$ 19,740	Per Transit LTP reserve plan.



## Public Works Engineering & Design Budget 2022

### Operating

#### Revenue

	Budget 2021	Base Budget 2022	Service Level Change 2022	Issue Paper Required	Legislative Change 2022	Issue Paper Required	Budget 2022	Budget % Change
--	----------------	------------------------	---------------------------------	-------------------------	-------------------------------	-------------------------	----------------	--------------------

Total Operating Revenue	\$ (1,586,635)	\$ (1,636,600)	\$ -		\$ -		\$ (1,636,600)	3%
-------------------------	----------------	----------------	------	--	------	--	----------------	----

#### Expenditures

Total E & D Administration & Supervision	\$ 32,400	\$ 44,400	\$ -		\$ -		\$ 44,400	37%
Total E & D Corridor Control & Permits	\$ 141,970	\$ 149,150	\$ -		\$ -		\$ 149,150	5%
Total E & D Development Services & Review	\$ 127,978	\$ 154,550	\$ -		\$ -		\$ 154,550	21%
Total E & D Road & Bridge Mtce. Programs	\$ 1,284,287	\$ 1,288,500	\$ -		\$ -		\$ 1,288,500	0%

Total Operating Expenditures	\$ 1,586,635	\$ 1,636,600	\$ -		\$ -		\$ 1,636,600	3%
------------------------------	--------------	--------------	------	--	------	--	--------------	----

### Projects

#### Revenue

Total Project Revenue	\$ (20,281,200)	\$ (26,142,049)	\$ -		\$ -		\$ (26,142,049)	29%
-----------------------	-----------------	-----------------	------	--	------	--	-----------------	-----

#### Project Expenditures

Total Transportation Plan Projects	\$ 2,073,532	\$ 2,026,614	\$ -		\$ -		\$ 2,026,614	(2%)
Total E & D Roads Micro Surfacing	\$ 1,055,000	\$ 2,755,161	\$ -		\$ -		\$ 2,755,161	161%
Total Engineering Structure Projects	\$ 6,247,219	\$ 7,044,542	\$ -		\$ -		\$ 7,044,542	13%
Total Roads Construction Projects	\$ 10,337,410	\$ 13,013,187	\$ -		\$ -		\$ 13,013,187	26%
Total Equipment	\$ 514,355	\$ 726,718	\$ -		\$ -		\$ 726,718	41%
Total Transfers to Reserves	\$ 53,684	\$ 575,827	\$ -		\$ -		\$ 575,827	973%

Total Project Expenditures	\$ 20,281,200	\$ 26,142,049	\$ -		\$ -		\$ 26,142,049	29%
----------------------------	---------------	---------------	------	--	------	--	---------------	-----

Total PW Engineering & Design Revenue	\$ (21,867,835)	\$ (27,778,649)	\$ -		\$ -		\$ (27,778,649)	27%
Total PW Engineering & Design Expenditures	\$ 21,867,835	\$ 27,778,649	\$ -		\$ -		\$ 27,778,649	27%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ -		\$ -		\$ -	

- Tax Requirement Analysis	2021
- Tax Requirement	\$ (12,480,203)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ 1,072,202

2022
\$ (13,619,367)
\$ 1,139,164

## Public Works Engineering & Design Budget 2022

### Operating

#### Revenue

	Budget 2021	Base Budget 2022	Issue Paper Required Service Level Change 2022	Issue Paper Required Legislative Change 2022	Budget 2022	Budget % Change
Tax Requirement	\$ (1,550,260)	\$ (1,534,100)	\$ -	\$ -	\$ (1,534,100)	
Sales - Planning App Fees & Peer Reviews	\$ -	\$ (20,000)	\$ -	\$ -	\$ (20,000)	
Signs	\$ (7,000)	\$ (45,000)	\$ -	\$ -	\$ (45,000)	
Permits	\$ (27,000)	\$ (35,000)	\$ -	\$ -	\$ (35,000)	
Internal Transfer- Land Division	\$ (2,375)	\$ (2,500)	\$ -	\$ -	\$ (2,500)	
<b>Total Operating Revenue</b>	<b>\$ (1,586,635)</b>	<b>\$ (1,636,600)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,636,600)</b>	<b>3%</b>

#### Expenditures

##### E & D Administration

Accommodation	\$ 1,000	\$ 2,000	\$ -	\$ -	\$ 2,000	
Boot Allowance	\$ 800	\$ 800	\$ -	\$ -	\$ 800	
Survey Supplies	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 10,000	
Courses - Staff Development	\$ 20,000	\$ 30,000	\$ -	\$ -	\$ 30,000	
Clothing	\$ -	\$ 1,000	\$ -	\$ -	\$ 1,000	
Meals	\$ 600	\$ 600	\$ -	\$ -	\$ 600	
<b>Total E &amp; D Administration &amp; Supervision</b>	<b>\$ 32,400</b>	<b>\$ 44,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 44,400</b>	<b>37%</b>

##### E & D Corridor Control & Permits

Ontario One Call	\$ 31,220	\$ 32,000	\$ -	\$ -	\$ 32,000	
Municipal Corridor Control	\$ 25,000	\$ 25,500	\$ -	\$ -	\$ 25,500	
Sign Permit Review	\$ 60,250	\$ 60,250	\$ -	\$ -	\$ 60,250	
Road Cut/Occupancy Permit	\$ 5,100	\$ 11,000	\$ -	\$ -	\$ 11,000	
Oversize Load/Special Event Permit	\$ 7,650	\$ 7,650	\$ -	\$ -	\$ 7,650	
Municipal Consent	\$ 12,750	\$ 12,750	\$ -	\$ -	\$ 12,750	
<b>Total E &amp; D Corridor Control &amp; Permits</b>	<b>\$ 141,970</b>	<b>\$ 149,150</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 149,150</b>	<b>5%</b>

##### E & D Development Services and Review

Traffic Counts	\$ 41,327	\$ 42,000	\$ -	\$ -	\$ 42,000	
Development Engineering	\$ 56,100	\$ 62,000	\$ -	\$ -	\$ 62,000	
Traffic Safety Investigations	\$ 30,551	\$ 50,550	\$ -	\$ -	\$ 50,550	
<b>Total E &amp; D Development Services &amp; Review</b>	<b>\$ 127,978</b>	<b>\$ 154,550</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 154,550</b>	<b>21%</b>

##### E & D Road & Bridge Mtce. Programs

Crack Sealing	\$ 175,000	\$ 176,000	\$ -	\$ -	\$ 176,000	
Pavement Markings	\$ 552,592	\$ 555,000	\$ -	\$ -	\$ 555,000	
Bridge Maintenance	\$ 470,000	\$ 470,000	\$ -	\$ -	\$ 470,000	
Survey & Design	\$ 36,695	\$ 37,500	\$ -	\$ -	\$ 37,500	
Regulatory Bridge Inspection Program	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 50,000	
<b>Total E &amp; D Road &amp; Bridge Mtce. Programs</b>	<b>\$ 1,284,287</b>	<b>\$ 1,288,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,288,500</b>	<b>0%</b>

<b>Total Operating Expenditures</b>	<b>\$ 1,586,635</b>	<b>\$ 1,636,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,636,600</b>	<b>3%</b>
-------------------------------------	---------------------	---------------------	-------------	-------------	---------------------	-----------

<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
--	-------------	-------------	-------------	-------------	-------------	--



## Public Works Engineering & Design Budget 2022

### Projects

#### Revenue

	Budget 2021	Base Budget 2022	Service Level Change 2022	Issue Paper Required	Legislative Change 2022	Issue Paper Required	Budget 2022	Budget % Change
Tax Requirement	\$ (10,929,943)	\$ (12,085,267)	\$ -	\$ -	\$ -	\$ -	\$ (12,085,267)	
OCIF -Fund	\$ (523,622)	\$ (1,253,648)	\$ -	\$ -	\$ -	\$ -	\$ (1,253,648)	
ICIP Northern & Rural Stream Funding	\$ (1,986,813)	\$ (2,384,175)	\$ -	\$ -	\$ -	\$ -	\$ (2,384,175)	
Federal Gas Tax Earned	\$ (1,769,166)	\$ (4,523,916)	\$ -	\$ -	\$ -	\$ -	\$ (4,523,916)	
Development Charges Earned	\$ (1,389,784)	\$ (1,900,000)	\$ -	\$ -	\$ -	\$ -	\$ (1,900,000)	
TRF fr Carry Forward Fund-CAP	\$ (2,940,763)	\$ (2,780,000)	\$ -	\$ -	\$ -	\$ -	\$ (2,780,000)	
TRF fr Infrast. LTP - CAP	\$ (226,754)	\$ (488,325)	\$ -	\$ -	\$ -	\$ -	\$ (488,325)	
TRF fr PW Equipment LTP- CAP	\$ (514,355)	\$ (726,718)	\$ -	\$ -	\$ -	\$ -	\$ (726,718)	
<b>Total Project Revenue</b>	<b>\$ (20,281,200)</b>	<b>\$ (26,142,049)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (26,142,049)</b>	<b>29%</b>

### Project Expenditures

#### Transportation Plan Projects

CR 20 Upgrade - CR18 To Selwyn	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Steel Beam/Cable Guiderail	\$ 250,000	\$ 290,000	\$ -	\$ -	\$ -	\$ -	\$ 290,000	
Active Transportation Master Plan	\$ 10,000	\$ 23,000	\$ -	\$ -	\$ -	\$ -	\$ 23,000	
Transportation Master Plan	\$ 279,331	\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ 170,000	
CR14 Causeway - Widening	\$ 1,224,052	\$ 127,614	\$ -	\$ -	\$ -	\$ -	\$ 127,614	
CR 18 Widening - 4 lanes to 5 lanes - Construction	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ 650,000	
CR 18/5th Line intersection improvement	\$ 58,236	\$ 615,000	\$ -	\$ -	\$ -	\$ -	\$ 615,000	
Ward St. (CR18) Widening- 3 Lane cross section	\$ 51,913	\$ 51,000	\$ -	\$ -	\$ -	\$ -	\$ 51,000	
CR 29/23 Intersection - Geometric Improvements	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	
<b>Total Transportation Plan Projects</b>	<b>\$ 2,073,532</b>	<b>\$ 2,026,614</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,026,614</b>	<b>(2%)</b>

#### E & D Roads Micro Surfacing

Cnty Road 9	\$ -	\$ 454,250	\$ -	\$ -	\$ -	\$ -	\$ 454,250	
Cnty Road 10	\$ -	\$ 234,650	\$ -	\$ -	\$ -	\$ -	\$ 234,650	
Cnty Road 11	\$ -	\$ 101,862	\$ -	\$ -	\$ -	\$ -	\$ 101,862	
Cnty Road 20	\$ -	\$ 421,337	\$ -	\$ -	\$ -	\$ -	\$ 421,337	
Cnty Road 21	\$ -	\$ 259,284	\$ -	\$ -	\$ -	\$ -	\$ 259,284	
Cnty Road 23	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cnty Road 30	\$ 65,000	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000	
Cnty Road 34	\$ -	\$ 219,050	\$ -	\$ -	\$ -	\$ -	\$ 219,050	
Cnty Road 41	\$ 84,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cnty Road 46	\$ 695,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cnty Road 504	\$ -	\$ 481,529	\$ -	\$ -	\$ -	\$ -	\$ 481,529	
Cnty Road 507	\$ -	\$ 523,199	\$ -	\$ -	\$ -	\$ -	\$ 523,199	
<b>Total E &amp; D Roads Micro Surfacing</b>	<b>\$ 1,055,000</b>	<b>\$ 2,755,161</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,755,161</b>	<b>161%</b>

#### TCA Engineering Structure Projects

Gilchrist Park Bridge	\$ 50,000	\$ 47,000	\$ -	\$ -	\$ -	\$ -	\$ 47,000	
Dunlop's Bridge	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	
Wards Bridge	\$ 99,629	\$ 91,000	\$ -	\$ -	\$ -	\$ -	\$ 91,000	
Chemong Bridge	\$ 60,000	\$ 59,000	\$ -	\$ -	\$ -	\$ -	\$ 59,000	
Gannon's Narrows Bridge	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	
Firehall Bridge	\$ 49,498	\$ 648,000	\$ -	\$ -	\$ -	\$ -	\$ 648,000	
Trent Canal Bridge	\$ 200,000	\$ 137,000	\$ -	\$ -	\$ -	\$ -	\$ 137,000	
Baxter Creek	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Hickey's Bridge	\$ 30,000	\$ 28,000	\$ -	\$ -	\$ -	\$ -	\$ 28,000	
Nogie's Creek Bridge	\$ 49,180	\$ 47,000	\$ -	\$ -	\$ -	\$ -	\$ 47,000	
Bland Culvert	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	
MacIntosh Bridge	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000	
Indian River Bridge	\$ 50,000	\$ 48,000	\$ -	\$ -	\$ -	\$ -	\$ 48,000	
Westwood Bridge	\$ 1,200,000	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000	
Girven Bridge	\$ 19,014	\$ 1,205,000	\$ -	\$ -	\$ -	\$ -	\$ 1,205,000	
Burnt Dam Bridge	\$ 1,880	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ 140,000	
Deer Hatchery River Bridge	\$ 1,518,131	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000	
Crowe Bridge	\$ 22,207	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ 55,000	
Nichol's Cove Bridge	\$ 49,768	\$ 79,000	\$ -	\$ -	\$ -	\$ -	\$ 79,000	
Union Creek Bridge	\$ 229	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 900,000	
Peter's Island Bridge	\$ 350,265	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Crowe River Bridge - CR504	\$ 641,420	\$ 1,455,600	\$ -	\$ -	\$ -	\$ -	\$ 1,455,600	

## Public Works Engineering & Design Budget 2022

	Base		Service Level		Legislative			
	Budget 2021	Budget 2022	Change 2022	Change 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
CR44 cross-culverts	\$ 15,956	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cross Culvert Replacement Program	\$ 840,042	\$ 1,179,942	\$ -	\$ -	\$ -	\$ -	\$ 1,179,942	
Major Bridge Rehabilitation Study	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	
<b>Total Engineering Structure Projects</b>	<b>\$ 6,247,219</b>	<b>\$ 7,044,542</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,044,542</b>	<b>13%</b>
<b>Roads Construction Projects</b>								
Cnty Rd 4-R004040	\$ 200,000	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ 65,000	
Cnty Rd 4-R004088	\$ -	\$ 1,379,400	\$ -	\$ -	\$ -	\$ -	\$ 1,379,400	
Cnty Rd 4-R0041796	\$ 100,000	\$ 179,000	\$ -	\$ -	\$ -	\$ -	\$ 179,000	
Cnty Rd 10-R010120	\$ 62,611	\$ 777,500	\$ -	\$ -	\$ -	\$ -	\$ 777,500	
Cnty Rd 11-R011000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cnty Rd 11-R011035	\$ -	\$ 240,350	\$ -	\$ -	\$ -	\$ -	\$ 240,350	
Cnty Rd 11-R011062	\$ -	\$ 349,600	\$ -	\$ -	\$ -	\$ -	\$ 349,600	
Cnty Rd 14-R014000	\$ 1,196,875	\$ 1,436,250	\$ -	\$ -	\$ -	\$ -	\$ 1,436,250	
Cnty Rd 14-R0140144	\$ 1,196,875	\$ 1,436,250	\$ -	\$ -	\$ -	\$ -	\$ 1,436,250	
Cnty Rd 20-R0201511	\$ 570,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000	
Cnty Rd 21-R021000	\$ 1,050,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cnty Rd 23-R0231776	\$ 441,852	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cnty Rd 29 -R029034	\$ -	\$ 895,850	\$ -	\$ -	\$ -	\$ -	\$ 895,850	
Cnty Rd 37-R037000	\$ 1,676,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cnty Rd 37-R0371335	\$ 66,086	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cnty Rd 42 -R042000	\$ -	\$ 1,689,600	\$ -	\$ -	\$ -	\$ -	\$ 1,689,600	
Cnty Rd 42-R04205120	\$ -	\$ 498,300	\$ -	\$ -	\$ -	\$ -	\$ 498,300	
Cnty Rd 46 -R0464058	\$ 449,500	\$ 80,437	\$ -	\$ -	\$ -	\$ -	\$ 80,437	
Cnty Rd 48-R048005	\$ 192,289	\$ 1,155,000	\$ -	\$ -	\$ -	\$ -	\$ 1,155,000	
Cnty Rd 48-R048010	\$ -	\$ 449,500	\$ -	\$ -	\$ -	\$ -	\$ 449,500	
Cnty Rd 48-R048110	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cnty Rd 52 -R052000	\$ -	\$ 1,006,000	\$ -	\$ -	\$ -	\$ -	\$ 1,006,000	
Cnty Rd 504-R504008	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cnty Rd 504 -R504129	\$ 480,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cnty Rd 504-R504184	\$ -	\$ 337,900	\$ -	\$ -	\$ -	\$ -	\$ 337,900	
Cnty Rd 507-R5071263	\$ 759,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cnty Rd 507-R507148	\$ -	\$ 922,250	\$ -	\$ -	\$ -	\$ -	\$ 922,250	
Cnty Rd 507-R5072094	\$ 1,172,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Cnty Rd 507-R5072818	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Catchbasin Replacement Program-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Airport Road-878054	\$ 523,622	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Pre-Engineering-878039	\$ 50,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000	
<b>Total Roads Construction Projects</b>	<b>\$ 10,337,410</b>	<b>\$ 13,013,187</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 13,013,187</b>	<b>26%</b>
<b>EQUIPMENT</b>								
Roads Capital Equipment	\$ 514,355	\$ 726,718	\$ -	\$ -	\$ -	\$ -	\$ 726,718	
<b>Total Equipment</b>	<b>\$ 514,355</b>	<b>\$ 726,718</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 726,718</b>	<b>41%</b>
<b>Transfer to Reserve</b>								
<b>Total Transfers to Reserves</b>	<b>\$ 53,684</b>	<b>\$ 575,827</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 575,827</b>	<b>973%</b>
<b>Total Project Expenditures</b>	<b>\$ 20,281,200</b>	<b>\$ 26,142,049</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 26,142,049</b>	<b>29%</b>
<b>Total Project (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total PW Engineering &amp; Design Revenue</b>	<b>\$ (21,867,835)</b>	<b>\$ (27,778,649)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (27,778,649)</b>	<b>27%</b>
<b>Total PW Engineering &amp; Design Expenditures</b>	<b>\$ 21,867,835</b>	<b>\$ 27,778,649</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,778,649</b>	<b>27%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>- Tax Requirement Analysis</b>	<b>2021</b>
- Tax Requirement	\$ (12,480,203)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ 1,072,202

<b>2022</b>
\$ (13,619,367)
\$ 1,139,164



## Public Works Engineering & Design Budget 2022

	<b>Budget 2022</b>	<b>2022 Notes</b>
<b>Operating</b>		
<b>Expenditures</b>		
<b>E &amp; D Administration</b>		
Clothing	\$ 1,000	E&D Safety clothing as per collective agreement
<b>E &amp; D Corridor Control &amp; Permits</b>		
Road Cut/Occupancy Permit	\$ 11,000	Staff have received a significant increase in permit applications (increase in construction activities)
<b>E &amp; D Development Services and Review</b>		
Traffic Counts	\$ 42,000	Staff wage increase
Development Engineering	\$ 62,000	Based upon 2021 expenditures to-date. A significant increase in development applications is expected to continue into 2022
Traffic Safety Investigations	\$ 50,550	\$20,000 for Mobile Speed Display Signs
<b>E &amp; D Road &amp; Bridge Mtce. Programs</b>		
Crack Sealing	\$ 176,000	Staff wage increase
Pavement Markings	\$ 555,000	Staff wage increase
Survey & Design	\$ 37,500	Staff wage increase
Regulatory Bridge Inspection Program	\$ 50,000	





## Public Works Engineering & Design Budget 2022

	<b>Budget 2022</b>	<b>2022 Notes</b>
<b>Projects</b>		
<b>Revenue</b>		
Federal Gas Tax Earned	\$ (4,523,916)	Scheduled Amount (\$1,769,166 ), 2021 Top up Amount (\$1,700,750), Balance from Fed Gas Tax Reserve (\$1,054,000)
<b>Project Expenditures</b>		
<b>TCA Engineering Structure Projects</b>		
Major Bridge Rehabilitation Study	\$ 150,000	One time study to evaluate the County's largest engineered structures

## Public Works - Operations Budget 2022

			Issue Paper Required	Issue Paper Required		
	Budget 2021	Base Budget 2022	Service Level Change 2022	Legislative Change 2022	Budget 2022	Budget % Change

### Operating

#### Revenue

Total Operating Revenue	\$ (9,762,468)	\$ (10,179,710)	\$ (17,000)	\$ -	\$ (10,196,710)	4%
-------------------------	----------------	-----------------	-------------	------	-----------------	----

#### Expenditures

Total PW Senior Administration	\$ 978,114	\$ 1,269,433	\$ -	\$ -	\$ 1,269,433	
Total Ops Administration	\$ 979,626	\$ 1,012,248	\$ 17,000	\$ -	\$ 1,029,248	5%
Total Ops Roadside Maintenance Programs	\$ 1,037,692	\$ 1,067,693	\$ -	\$ -	\$ 1,067,693	3%
Total Ops Hardtop Maintenance	\$ 1,168,400	\$ 1,173,400	\$ -	\$ -	\$ 1,173,400	0%
Total Ops Winter Control	\$ 5,055,936	\$ 5,115,936	\$ -	\$ -	\$ 5,115,936	1%
Total Ops Safety Devices	\$ 542,700	\$ 541,000	\$ -	\$ -	\$ 541,000	(0%)
Total Ops Fleet & Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	

Total Operating Expenses	\$ 9,762,468	\$ 10,179,710	\$ 17,000	\$ -	\$ 10,196,710	4%
--------------------------	--------------	---------------	-----------	------	---------------	----

### Projects

#### Revenue

Total Project Revenue	\$ (10,020)	\$ (32,000)	\$ (30,000)	\$ -	\$ (62,000)	519%
-----------------------	-------------	-------------	-------------	------	-------------	------

#### Expenditures

PW Administration	\$ 10,020	\$ 32,000	\$ 30,000	\$ -	\$ 62,000	519%
Total Project Expenditures	\$ 10,020	\$ 32,000	\$ 30,000	\$ -	\$ 62,000	519%

Total Public Works Operations Revenue	\$ (9,772,488)	\$ (10,211,710)	\$ (47,000)	\$ -	\$ (10,258,710)	5%
Total Public Works Operations Expenditures	\$ 9,772,488	\$ 10,211,710	\$ 47,000	\$ -	\$ 10,258,710	5%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	

- Tax Requirement Analysis	2021				2022
- Tax Requirement	\$ (9,577,488)				\$ (9,904,654)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ 547,767				\$ 327,166

## Public Works - Operations Budget 2022

### Operating

#### Revenue

	Budget 2021	Base Budget 2022	Service Level Change 2022	Issue Paper Required	Legislative Change 2022	Issue Paper Required	Budget 2022	Budget % Change
Tax Requirement	\$ (9,567,468)	\$ (9,870,654)	\$ (17,000)				\$ (9,887,654)	
Recoveries	\$ (25,000)	\$ (25,000)	\$ -				\$ (25,000)	
Sales	\$ (20,000)	\$ (9,000)	\$ -				\$ (9,000)	
Safe Restart Funding	\$ -	\$ -	\$ -				\$ -	
MNR Pits and Quarries	\$ (45,000)	\$ (80,000)	\$ -				\$ (80,000)	
Municipal Recoveries	\$ (100,000)	\$ (100,000)	\$ -				\$ (100,000)	
TRF fr Carry Forward Funds-OPS	\$ -	\$ (50,000)	\$ -				\$ (50,000)	
TRF fr Trail Reserve - OPER.	\$ (5,000)	\$ -	\$ -				\$ -	
Internal transfer to PCCP	\$ -	\$ (45,056)	\$ -				\$ (45,056)	
<b>Total Operating Revenue</b>	<b>\$ (9,762,468)</b>	<b>\$ (10,179,710)</b>	<b>\$ (17,000)</b>				<b>\$ (10,196,710)</b>	<b>4%</b>

### Expenditures

#### PW Administration

Senior Management Salary & Benefits	\$ 390,426	\$ 203,869	\$ -	\$ -	\$ 203,869
Facilities Salaries and Benefits	\$ -	\$ 403,198	\$ -	\$ -	\$ 403,198
Advertising	\$ 1,000	\$ 500	\$ -	\$ -	\$ 500
Accommodation	\$ 500	\$ 750	\$ -	\$ -	\$ 750
Boot Allowance	\$ 200	\$ 250	\$ -	\$ -	\$ 250
Convention	\$ 2,500	\$ 3,500	\$ -	\$ -	\$ 3,500
Courses - Staff Development	\$ 1,400	\$ 1,750	\$ -	\$ -	\$ 1,750
Courier	\$ 500	\$ 400	\$ -	\$ -	\$ 400
Legal	\$ 5,000	\$ 8,500	\$ -	\$ -	\$ 8,500
Office Supplies	\$ 7,000	\$ 11,000	\$ -	\$ -	\$ 11,000
Meals	\$ 400	\$ 500	\$ -	\$ -	\$ 500
Memberships	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000
Travel	\$ 1,000	\$ 3,000	\$ -	\$ -	\$ 3,000
Subscriptions	\$ 200	\$ -	\$ -	\$ -	\$ -
Bank Charges	\$ 1,600	\$ 2,200	\$ -	\$ -	\$ 2,200
Postage	\$ 750	\$ 400	\$ -	\$ -	\$ 400
Printing	\$ 400	\$ 300	\$ -	\$ -	\$ 300
Photocopier	\$ 4,000	\$ 4,000	\$ -	\$ -	\$ 4,000
 Software	 \$ 59,400	 \$ 100,330	 \$ -	 \$ -	 \$ 100,330
 Network	 \$ 17,180	 \$ 19,430	 \$ -	 \$ -	 \$ 19,430
Telephone	\$ 4,950	\$ 5,096	\$ -	\$ -	\$ 5,096
Mobile Devices	\$ 13,420	\$ 15,300	\$ -	\$ -	\$ 15,300
Vehicle Mtce	\$ 1,000	\$ 4,000	\$ -	\$ -	\$ 4,000
Fuel	\$ 2,500	\$ 2,500	\$ -	\$ -	\$ 2,500
Transportation Tomorrow Survey (TTS)	\$ -	\$ 3,000	\$ -	\$ -	\$ 3,000
Insurance	\$ 292,860	\$ 330,668	\$ -	\$ -	\$ 330,668
Insurance Claims	\$ 89,250	\$ 95,000	\$ -	\$ -	\$ 95,000
Financial Audit Fees	\$ 11,343	\$ 9,992	\$ -	\$ -	\$ 9,992
Internal Transfer from Corporate	\$ 64,335	\$ 35,000	\$ -	\$ -	\$ 35,000
<b>Total PW Senior Administration</b>	<b>\$ 978,114</b>	<b>\$ 1,269,433</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,269,433</b>

#### Ops Administration

Accommodation	\$ 2,500	\$ 2,500	\$ -	\$ -	\$ 2,500
Boot & Tool Allowance	\$ 3,200	\$ 3,200	\$ -	\$ -	\$ 3,200

## Public Works - Operations Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
Safety Meetings Etc.	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 10,000	
Clothing Allowance	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ 15,000	
Courses - Staff Development	\$ 28,000	\$ 28,000	\$ 17,000	\$ -	\$ 45,000	
Courier	\$ 300	\$ 300	\$ -	\$ -	\$ 300	
Meals	\$ 2,500	\$ 2,500	\$ -	\$ -	\$ 2,500	
Radio License	\$ 1,600	\$ 1,700	\$ -	\$ -	\$ 1,700	
Equipment Repairs&Mtce.	\$ 67,000	\$ 17,000	\$ -	\$ -	\$ 17,000	
Small Tools	\$ 9,000	\$ 9,000	\$ -	\$ -	\$ 9,000	
Office Supplies	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ 3,000	
Travel	\$ 500	\$ 500	\$ -	\$ -	\$ 500	
Administration Support Labour & Benefits	\$ 146,389	\$ 149,451	\$ -	\$ -	\$ 149,451	
Operations Supervision	\$ 267,218	\$ 301,992	\$ -	\$ -	\$ 301,992	
Boundary Roads Mtce Agreements	\$ 185,544	\$ 185,554	\$ -	\$ -	\$ 185,554	
Roads Supervision	\$ 237,875	\$ 282,551	\$ -	\$ -	\$ 282,551	
<b>Total Ops Administration</b>	<b>\$ 979,626</b>	<b>\$ 1,012,248</b>	<b>\$ 17,000</b>	<b>\$ -</b>	<b>\$ 1,029,248</b>	<b>5%</b>
<b>Ops Roadside Maintenance Programs</b>						
Entrance Culvert - With permit	\$ 8,000	\$ -	\$ -	\$ -	\$ -	
Entrance -Existing	\$ 14,500	\$ 22,500	\$ -	\$ -	\$ 22,500	
Mowing	\$ 32,000	\$ 42,000	\$ -	\$ -	\$ 42,000	
Weed eating	\$ 18,500	\$ 18,500	\$ -	\$ -	\$ 18,500	
Brushing/Tree Removal	\$ 200,000	\$ 220,000	\$ -	\$ -	\$ 220,000	
Weed Spraying	\$ 45,842	\$ 45,843	\$ -	\$ -	\$ 45,843	
Debris Pick-Up	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ 15,000	
Causeway Litter	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ 6,000	
Ditching	\$ 437,850	\$ 437,850	\$ -	\$ -	\$ 437,850	
Beaver Dams	\$ 37,500	\$ 37,500	\$ -	\$ -	\$ 37,500	
Washouts	\$ 161,000	\$ 161,000	\$ -	\$ -	\$ 161,000	
Trails	\$ 7,500	\$ 7,500	\$ -	\$ -	\$ 7,500	
Emergency Cross Culvert Repair	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 50,000	
TRF to Trails LTP - OPS	\$ 4,000	\$ 4,000	\$ -	\$ -	\$ 4,000	
<b>Total Ops Roadside Maintenance Programs</b>	<b>\$ 1,037,692</b>	<b>\$ 1,067,693</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,067,693</b>	<b>3%</b>
<b>Ops Hardtop Maintenance</b>						
Premix Patching	\$ 239,500	\$ 239,500	\$ -	\$ -	\$ 239,500	
Maintenance Paving	\$ 221,900	\$ 221,900	\$ -	\$ -	\$ 221,900	
Sweeping	\$ 270,000	\$ 275,000	\$ -	\$ -	\$ 275,000	
Shoulder Grading	\$ 140,000	\$ 140,000	\$ -	\$ -	\$ 140,000	
Shoulder Gravelling	\$ 240,000	\$ 240,000	\$ -	\$ -	\$ 240,000	
Catch basins/Drainage	\$ 57,000	\$ 57,000	\$ -	\$ -	\$ 57,000	
<b>Total Ops Hardtop Maintenance</b>	<b>\$ 1,168,400</b>	<b>\$ 1,173,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,173,400</b>	<b>0%</b>
<b>Ops Winter Control</b>						
Snow Plowing	\$ 545,000	\$ 545,000	\$ -	\$ -	\$ 545,000	
Culvert Thaw	\$ 19,000	\$ 19,000	\$ -	\$ -	\$ 19,000	
Sanding	\$ 571,000	\$ 571,000	\$ -	\$ -	\$ 571,000	
Salting	\$ 2,437,050	\$ 2,437,050	\$ -	\$ -	\$ 2,437,050	
North Kawartha Winter Mtce	\$ 320,000	\$ 380,000	\$ -	\$ -	\$ 380,000	
Trent Lakes Winter Mtce - Contracted	\$ 350,000	\$ 350,000	\$ -	\$ -	\$ 350,000	
Selwyn Winter Mtce Agreement	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ 20,000	
Snow Fence	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ 20,000	
Winter Patrol	\$ 365,886	\$ 365,886	\$ -	\$ -	\$ 365,886	
Stock-Piling	\$ 408,000	\$ 408,000	\$ -	\$ -	\$ 408,000	
<b>Total Ops Winter Control</b>	<b>\$ 5,055,936</b>	<b>\$ 5,115,936</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,115,936</b>	<b>1%</b>

## Public Works - Operations Budget 2022

			Issue Paper Required		Issue Paper Required			
	Base		Service Level		Legislative			
	Budget 2021	Budget 2022	Change 2022	Change 2022	Change 2022	Budget 2022	Budget 2022	Budget % Change
<b>Ops Safety Devices</b>								
Railway Crossings	\$ 11,700	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000		
Sign Maintenance	\$ 234,000	\$ 254,000	\$ -	\$ -	\$ -	\$ 254,000		
Guiderail Maintenance	\$ 165,000	\$ 140,000	\$ -	\$ -	\$ -	\$ 140,000		
Traffic Signal Mtce.	\$ 132,000	\$ 132,000	\$ -	\$ -	\$ -	\$ 132,000		
<b>Total Ops Safety Devices</b>	<b>\$ 542,700</b>	<b>\$ 541,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 541,000</b>		<b>(0%)</b>
<b>Ops Fleet &amp; Equipment</b>								
Fleet & Equipment Charged To Jobs	\$ (2,042,000)	\$ (2,086,940)	\$ -	\$ -	\$ -	\$ (2,086,940)		
Fleet & Equipment Mtce.	\$ 1,400,000	\$ 1,400,000	\$ -	\$ -	\$ -	\$ 1,400,000		
<b>Total Ops Fleet &amp; Equipment</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		
<b>Recoverable Jobs</b>								
County Road Accident	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
County Forest	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Otonabee S. Monaghan	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Douro Dummer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Havelock-Belmont-Methuen	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Selwyn Recovery	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Trent Lakes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Cavan Recovery	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
North Kawartha	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Recoverable Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Local 1306	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Community Care	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Lang Pioneer Village	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Environmental Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
<b>Total Recoverable Jobs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		
<b>Total Operating Expenses</b>	<b>\$ 9,762,468</b>	<b>\$ 10,179,710</b>	<b>\$ 17,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,196,710</b>		<b>4%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		

## Public Works - Operations Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

### Projects

#### Revenue

Tax Requirement	\$ (10,020)	\$ (17,000)	\$ -	\$ -	\$ (17,000)	
TRF fr PW Service Delivery Review Funds	\$ -	\$ (15,000)	\$ (30,000)	\$ -	\$ (45,000)	
TRF fr PW Working Funds	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Project Revenue</b>	<b>\$ (10,020)</b>	<b>\$ (32,000)</b>	<b>\$ (30,000)</b>	<b>\$ -</b>	<b>\$ (62,000)</b>	<b>519%</b>

#### Expenditures

##### PW Administration

Hardware	\$ 10,020	\$ 32,000	\$ 30,000	\$ -	\$ 62,000	
<b>PW Administration</b>	<b>\$ 10,020</b>	<b>\$ 32,000</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ 62,000</b>	<b>519%</b>
<b>Total Project Expenditures</b>	<b>\$ 10,020</b>	<b>\$ 32,000</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ 62,000</b>	<b>519%</b>
<b>Total Project (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>Total Public Works Operations Revenue</b>	<b>\$ (9,772,488)</b>	<b>\$ (10,211,710)</b>	<b>\$ (47,000)</b>	<b>\$ -</b>	<b>\$ (10,258,710)</b>	<b>5%</b>
<b>Total Public Works Operations Expenditures</b>	<b>\$ 9,772,488</b>	<b>\$ 10,211,710</b>	<b>\$ 47,000</b>	<b>\$ -</b>	<b>\$ 10,258,710</b>	<b>5%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>- Tax Requirement Analysis</b>	<b>2021</b>				<b>2022</b>
- Tax Requirement	\$ (9,577,488)				\$ (9,904,654)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ 547,767				\$ 327,166

## Public Works - Operations Budget 2022

	Budget 2022	2022 Notes
<b>Operating</b>		
<b>Revenue</b>		
Sales	\$ (9,000)	Adjusted to 5 year average
MNR Pits and Quarries	\$ (80,000)	Adjusted to 5 year average
TRF fr Carry Forward Funds-OPS	\$ (50,000)	Fuel System Upgrades
Internal transfer to PCCP	\$ (45,056)	Facilities Manager charge to PCCP
<b>Expenditures</b>		
<b>PW Administration</b>		
Senior Management Salary & Benefits	\$ 203,869	Facilities Manager moved to new Job #
Facilities Salaries and Benefits	\$ 403,198	Facilities Manager, Facilities Coordinator LPV, Facilities Assist. LPV. LPV Facilities Summer Student, .5 ASA Administration
Accommodation	\$ 750	closer to Pre-COVID levels
Convention	\$ 3,500	closer to Pre-COVID levels
Legal	\$ 8,500	tying this closer to 2020 actuals
Office Supplies	\$ 11,000	Increase to support new staff
Travel	\$ 3,000	pre-COVID levels
Bank Charges	\$ 2,200	Adjusted to 5 year average
Software	\$ 100,330	ACAD \$3305, Mesh \$17,500, Adobe \$1,375, Pearl/Work Manager \$18,000, Municipal 511 \$6,000, Maintenance Care \$3,700, MS Visio \$450, Fleet software captured in Corp budget. \$50,000 Fuel System Upgrades (2021 C/F)
Network	\$ 19,430	Based on 2021 plus 2%-includes Buckhorn, Armour, Millbrook and Douro
Telephone	\$ 5,096	Based on 2021 plus 2%
Mobile Devices	\$ 15,300	Based on 2021 plus 2%
Vehicle Mtce	\$ 4,000	Increase to additional facilities staff
Insurance	\$ 330,668	Estimated 12.5% increase. \$1,200 added per David J. estimates for new hire.
Internal Transfer from Corporate	\$ 35,000	ASA now captured in Labour and Benefits
<b>Ops Administration</b>		
Courses - Staff Development	\$ 45,000	Return to prior year budgets (\$8k), plus additional budget for out-of-date training (\$9k); enhance commitment to training ( Service Delivery Review) New Annual base budget \$45,000
Radio License	\$ 1,700	Small increase to incremental licence fees
Administration Support Labour & Benefits	\$ 149,451	.5 AP Clerk, .5 Purchasing Clerk, ASA Douro
Operations Supervision	\$ 301,992	General Manager, 1 Supervisor
Boundary Roads Mtce Agreements	\$ 185,554	To be reviewed in 2022 to account for planned increases in boundary agreements
Roads Supervision	\$ 282,551	2 Supervisors- new OT requirement oncall
<b>Ops Roadside Maintenance Programs</b>		
Entrance Culvert - With permit	\$ -	moved to Entrance - Existing
Entrance -Existing	\$ 22,500	Consolidated Entrance Culvert 441 and Entrance Existing 442
Mowing	\$ 42,000	Align with 5 yr. actuals
Brushing/Tree Removal	\$ 220,000	Increase due to the number of tree concerns received #1 customer request
Debris Pick-Up	\$ 15,000	Includes waste disposal cost
<b>Ops Hardtop Maintenance</b>		
Sweeping	\$ 275,000	Align with 5 yr. actuals

## Public Works - Operations Budget 2022

	Budget 2022	2022 Notes
<b>Ops Winter Control</b>		
North Kawartha Winter Mtce	\$ 380,000	Return to 2020 budget - overspent in 2020 by \$68,000
Snow Fence	\$ 20,000	Establish 2020 budget levels and slightly reduce by discussing to reduce snow fence locations
<b>Ops Safety Devices</b>		
Railway Crossings	\$ 15,000	Increase to match 5 yr. actuals
Sign Maintenance	\$ 254,000	Increase in signs materials (steel); meet MMS annual inspection requirements
Guiderail Maintenance	\$ 140,000	Reduce by \$15k closer to 5 yr. actuals; Retain more than 5 yr. actuals to address larger guide rail work plan projects
<b>Projects</b>		
<b>Revenue</b>		
TRF fr PW Service Delivery Review Funds	\$ (45,000)	To fund AVL (\$30,000) and Tablets (\$15,000)
<b>Expenditures</b>		
Hardware	\$ 62,000	Eng. Manager \$1200, Senior Eng. Tech \$3,200, Eng. Tec. \$2,800, Student PC \$850, OPS Manager \$1200, OPS Supervisor \$1200, Admin. Support \$850, Chief Mechanic \$850, Mechanic \$850. \$30,000 AVL funded from PW SDR Reserve. \$15000 tablets funded from SDR Reserve. \$2,000 Computer and \$2,000 added per David J. estimates for new hire.





## County/City Landfill Budget 2022

### Operating

#### Revenue

Total Operating Revenue	\$	(2,275,127)	\$	(2,554,950)	\$	-	\$	-	\$	(2,554,950)	12%
-------------------------	----	-------------	----	-------------	----	---	----	---	----	-------------	-----

#### Expenditures

County/City Landfill Operational Expenditures	\$	2,275,127	\$	2,554,950	\$	-	\$	-	\$	2,554,950	12%
---	----	-----------	----	-----------	----	---	----	---	----	-----------	-----

### Project

#### Revenue

Total Project Revenue	\$	(2,382,500)	\$	(2,500,000)	\$	-	\$	-	\$	(2,500,000)	5%
-----------------------	----	-------------	----	-------------	----	---	----	---	----	-------------	----

#### Expenditures

Total Project Expenditures	\$	2,382,500	\$	2,500,000	\$	-	\$	-	\$	2,500,000	5%
----------------------------	----	-----------	----	-----------	----	---	----	---	----	-----------	----

Total County/City Landfill Revenue	\$	(4,657,627)	\$	(5,054,950)	\$	-	\$	-	\$	(5,054,950)	9%
Total County/City Landfill Expenditures	\$	4,657,627	\$	5,054,950	\$	-	\$	-	\$	5,054,950	9%
Total Net (Surplus) Deficit	\$	-	\$	-	\$	-	\$	-	\$	-	

- Tax Requirement Analysis	2021
- Tax Requirement	\$ (1,085,604)
- Tax \$ Increase(Decrease)Over Previous Year's Budget	\$ (331,500)

2022
\$ (1,218,450)
\$ 132,846



## County/City Landfill Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

### Operating

#### Revenue

Tax Requirement	\$ (145,604)	\$ (278,450)	\$ -	\$ -	\$ (278,450)	
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -	
Landfill Fees	\$ (2,129,523)	\$ (2,276,500)	\$ -	\$ -	\$ (2,276,500)	
<b>Total Operating Revenue</b>	<b>\$ (2,275,127)</b>	<b>\$ (2,554,950)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (2,554,950)</b>	<b>12%</b>

#### Expenditures

Landfill Operational Costs	\$ 2,275,127	\$ 2,554,950	\$ -	\$ -	\$ 2,554,950	
<b>County/City Landfill Operational Expenditures</b>	<b>\$ 2,275,127</b>	<b>\$ 2,554,950</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,554,950</b>	<b>12%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

### Project

#### Revenue

Tax Requirement	\$ (940,000)	\$ (940,000)	\$ -	\$ -	\$ (940,000)	
TRF fr WM Landfill LTP	\$ (1,442,500)	\$ (1,560,000)	\$ -	\$ -	\$ (1,560,000)	
TRF fr Landfill Post Clos	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Project Revenue</b>	<b>\$ (2,382,500)</b>	<b>\$ (2,500,000)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (2,500,000)</b>	<b>5%</b>

#### Expenditures

##### Landfill

Land Improvement	\$ 2,120,000	\$ 2,237,500	\$ -	\$ -	\$ 2,237,500	
TRF to Landfill Post Clos.	\$ 262,500	\$ 262,500	\$ -	\$ -	\$ 262,500	
TRF to WM Landfill LTP	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Landfill</b>	<b>\$ 2,382,500</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>	
<b>Total Project Expenditures</b>	<b>\$ 2,382,500</b>	<b>\$ 2,500,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,500,000</b>	<b>5%</b>
<b>Total Project(Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>Total County/City Landfill Revenue</b>	<b>\$ (4,657,627)</b>	<b>\$ (5,054,950)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (5,054,950)</b>	<b>9%</b>
<b>Total County/City Landfill Expenditures</b>	<b>\$ 4,657,627</b>	<b>\$ 5,054,950</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,054,950</b>	<b>9%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

- Tax Requirement Analysis	2021
- Tax Requirement	\$ (1,085,604)
- Tax \$ Increase(Decrease)Over Previous Year's Budget	\$ (331,500)

2022
\$ (1,218,450)
\$ 132,846



## County/City Landfill Budget 2022

	<b>Budget 2022</b>	<b>2022 Notes</b>
<b>Project</b>		
<b>Revenue</b>		
Tax Requirement	\$ (940,000)	As per Landfill LTP Reserve Plan
<b>Expenditures</b>		
<b>Landfill</b>		
Land Improvement	\$ 2,237,500	As per Landfill LTP Reserve Plan
TRF to Landfill Post Clos.	\$ 262,500	As per Landfill LTP Reserve Plan

## Waste Management Budget 2022

### Operating

#### Revenue

	Budget 2021	Base Budget 2022	Issue Paper Required Service Change 2022	Issue Paper Required Legislative Change 2022	Budget 2022	Budget % Change
Total General Operating Revenue	\$ (4,255,156)	\$ (4,421,432)	\$ -	\$ -	\$ (4,421,432)	4%
Total Other Operating Revenue	\$ (194,000)	\$ (207,500)	\$ -	\$ -	\$ (207,500)	7%
Total Operating Revenue	\$ (4,449,156)	\$ (4,628,932)	\$ -	\$ -	\$ (4,628,932)	4%

#### Expenditures

Waste Management - Labour & Benefits	\$ 435,136	\$ 443,662	\$ -	\$ -	\$ 443,662	2%
Waste Management - General Admin. Exp	\$ 91,042	\$ 96,076	\$ -	\$ -	\$ 96,076	6%
Waste Recycling - Curbside	\$ 1,949,000	\$ 2,030,000	\$ -	\$ -	\$ 2,030,000	4%
Waste Recycling Sites	\$ 282,150	\$ 294,048	\$ -	\$ -	\$ 294,048	4%
Waste Recycling Parks	\$ 221,000	\$ 224,000	\$ -	\$ -	\$ 224,000	1%
Recycling Processing	\$ 884,000	\$ 911,000	\$ -	\$ -	\$ 911,000	3%
Hazardous Waste	\$ 68,000	\$ 88,500	\$ -	\$ -	\$ 88,500	30%
Composting	\$ 21,000	\$ 21,000	\$ -	\$ -	\$ 21,000	0%
Organics, Leaf and Yard	\$ 264,300	\$ 266,500	\$ -	\$ -	\$ 266,500	1%
Hazardous Waste Depots	\$ 206,528	\$ 227,146	\$ -	\$ -	\$ 227,146	10%
Other Depot Collection	\$ 27,000	\$ 27,000	\$ -	\$ -	\$ 27,000	0%
Total Operating Expenditures	\$ 4,449,156	\$ 4,628,932	\$ -	\$ -	\$ 4,628,932	4%

### Project

#### Project Revenue

Total Project Revenue	\$ (358,080)	\$ (94,564)	\$ -	\$ -	\$ (94,564)	(74%)
-----------------------	--------------	-------------	------	------	-------------	-------

#### Expenditures

Total Project Expenditures	\$ 358,080	\$ 94,564	\$ -	\$ -	\$ 94,564	(74%)
----------------------------	------------	-----------	------	------	-----------	-------

Total Waste Management Revenue	\$ (4,807,236)	\$ (4,723,496)	\$ -	\$ -	\$ (4,723,496)	(2%)
Total Waste Management Expenditures	\$ 4,807,236	\$ 4,723,496	\$ -	\$ -	\$ 4,723,496	(2%)
Total Net (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	

- Tax Requirement Analysis	2021
- Tax Requirement	\$ (3,160,156)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ (232,374)

2022
\$ (2,547,611)
\$ (612,545)

## Waste Management Budget 2022

### Operating

#### Revenue

##### Waste Management General

	Budget 2021	Base Budget 2022	Issue Paper Required Service Change 2022	Issue Paper Required Legislative Change 2022	Budget 2022	Budget % Change
Tax Requirement	\$ (3,060,156)	\$ (2,497,611)	\$ -	\$ -	\$ (2,497,611)	
TRF fr WM Curbside LTP - OPS	\$ -	\$ -	\$ -	\$ -	\$ -	
Marketed Materials Revenues	\$ (425,000)	\$ (525,000)	\$ -	\$ -	\$ (525,000)	
RPRA Blue Box Cost Recovery	\$ (770,000)	\$ (1,398,821)	\$ -	\$ -	\$ (1,398,821)	
<b>Total General Operating Revenue</b>	<b>\$ (4,255,156)</b>	<b>\$ (4,421,432)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (4,421,432)</b>	<b>4%</b>

##### Other Services

RPRA MHSW Cost Recovery	\$ (60,000)	\$ (50,000)	\$ -	\$ -	\$ (50,000)	
WEEE Recovery	\$ (26,000)	\$ (20,000)	\$ -	\$ -	\$ (20,000)	
Sales - Compost Program	\$ (10,000)	\$ (10,000)	\$ -	\$ -	\$ (10,000)	
Sales - Caddies	\$ (1,500)	\$ (1,500)	\$ -	\$ -	\$ (1,500)	
Sales - Blue Boxes	\$ (5,000)	\$ (5,000)	\$ -	\$ -	\$ (5,000)	
Additional Depot Recycling	\$ (51,000)	\$ (78,000)	\$ -	\$ -	\$ (78,000)	
Other Coll. Recycle.-Curbside	\$ (40,500)	\$ (43,000)	\$ -	\$ -	\$ (43,000)	
<b>Total Other Operating Revenue</b>	<b>\$ (194,000)</b>	<b>\$ (207,500)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (207,500)</b>	<b>7%</b>

<b>Total Operating Revenue</b>	<b>\$ (4,449,156)</b>	<b>\$ (4,628,932)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (4,628,932)</b>	<b>4%</b>
--------------------------------	-----------------------	-----------------------	-------------	-------------	-----------------------	-----------

### Expenditures

##### Waste Management - Labour & Benefits

Salaries	\$ 319,982	\$ 327,630	\$ -	\$ -	\$ 327,630	
Statutory Benefits	\$ 68,135	\$ 70,525	\$ -	\$ -	\$ 70,525	
Health Benefits	\$ 47,019	\$ 45,507	\$ -	\$ -	\$ 45,507	
<b>Waste Management - Labour &amp; Benefits</b>	<b>\$ 435,136</b>	<b>\$ 443,662</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 443,662</b>	<b>2%</b>

##### Waste Management - General Admin

Advertising	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ 30,000	
Courier	\$ 50	\$ 50	\$ -	\$ -	\$ 50	
Photocopier	\$ 4,600	\$ 4,600	\$ -	\$ -	\$ 4,600	
Postage	\$ 300	\$ 300	\$ -	\$ -	\$ 300	
Office Supplies	\$ 1,500	\$ 1,500	\$ -	\$ -	\$ 1,500	
Membership	\$ 800	\$ 800	\$ -	\$ -	\$ 800	
Staff Development	\$ 3,500	\$ 3,500	\$ -	\$ -	\$ 3,500	
Conventions	\$ 1,500	\$ 1,500	\$ -	\$ -	\$ 1,500	
Accommodation	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ 1,000	
Meals	\$ 1,500	\$ 1,500	\$ -	\$ -	\$ 1,500	
Travel	\$ 1,850	\$ 1,850	\$ -	\$ -	\$ 1,850	
Vehicle Maintenance	\$ 4,000	\$ 5,000	\$ -	\$ -	\$ 5,000	
Insurance	\$ 24,670	\$ 27,754	\$ -	\$ -	\$ 27,754	
Criminal Background Checks	\$ 200	\$ 200	\$ -	\$ -	\$ 200	
Adopt-A-Road Program	\$ 500	\$ 1,200	\$ -	\$ -	\$ 1,200	
Vehicle Fuel	\$ 5,500	\$ 5,500	\$ -	\$ -	\$ 5,500	
Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	
IT Software	\$ 500	\$ 550	\$ -	\$ -	\$ 550	
Mobile Devices	\$ 2,040	\$ 2,220	\$ -	\$ -	\$ 2,220	
Telephone	\$ 4,140	\$ 4,504	\$ -	\$ -	\$ 4,504	
Financial Audit Fees	\$ 2,892	\$ 2,548	\$ -	\$ -	\$ 2,548	
<b>Waste Management - General Admin. Exp</b>	<b>\$ 91,042</b>	<b>\$ 96,076</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 96,076</b>	<b>6%</b>

##### Waste Recycling - Curbside

Advertising	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ 15,000	
Blue Boxes for Resale	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ 15,000	
Waste Recycling Curbside	\$ 1,919,000	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000	
<b>Waste Recycling - Curbside</b>	<b>\$ 1,949,000</b>	<b>\$ 2,030,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,030,000</b>	<b>4%</b>

## Waste Management Budget 2022

	Base		Issue Paper Required Service		Issue Paper Required Legislative			
	Budget 2021	Budget 2022	Change 2022	Change 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
<b>Waste Recycling Sites</b>								
Advertising	\$ 4,500	\$ 4,500	\$ -	\$ -	\$ -	\$ -	\$ 4,500	
Equipment Maint. Bins	\$ 6,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	
Telephone	\$ 550	\$ 548	\$ -	\$ -	\$ -	\$ -	\$ 548	
Container Haulage	\$ 271,100	\$ 279,000	\$ -	\$ -	\$ -	\$ -	\$ 279,000	
<b>Waste Recycling Sites</b>	<b>\$ 282,150</b>	<b>\$ 294,048</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 294,048</b>	<b>4%</b>
<b>Waste Recycling Parks</b>								
Advertising	\$ 1,500	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500	
Caddies for Resale	\$ 3,500	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ 2,500	
Trucking Contract	\$ 216,000	\$ 220,000	\$ -	\$ -	\$ -	\$ -	\$ 220,000	
<b>Waste Recycling Parks</b>	<b>\$ 221,000</b>	<b>\$ 224,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 224,000</b>	<b>1%</b>
<b>Recycling Processing</b>								
Recycling Processing	\$ 872,000	\$ 905,000	\$ -	\$ -	\$ -	\$ -	\$ 905,000	
Recycling Process Audit Fees	\$ 12,000	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000	
<b>Recycling Processing</b>	<b>\$ 884,000</b>	<b>\$ 911,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 911,000</b>	<b>3%</b>
<b>Hazardous Waste</b>								
Collection Days	\$ 20,000	\$ 22,500	\$ -	\$ -	\$ -	\$ -	\$ 22,500	
Advertising	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	
City TCA/Purchase Service	\$ 47,000	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ 65,000	
<b>Hazardous Waste</b>	<b>\$ 68,000</b>	<b>\$ 88,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 88,500</b>	<b>30%</b>
<b>Composting</b>								
Advertising	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	
Composters	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	
<b>Composting</b>	<b>\$ 21,000</b>	<b>\$ 21,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 21,000</b>	<b>0%</b>
<b>Organics, Leaf and Yard</b>								
Advertising - Leaf & Yard	\$ 7,500	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ 7,500	
Leaf & Yard Collection	\$ 180,000	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000	
Advertising	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	
Organics Equip. Maint.	\$ 5,800	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	
Organics Program	\$ 70,000	\$ 78,000	\$ -	\$ -	\$ -	\$ -	\$ 78,000	
<b>Organics, Leaf and Yard</b>	<b>\$ 264,300</b>	<b>\$ 266,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 266,500</b>	<b>1%</b>
<b>Hazardous Waste Depots</b>								
Hazardous Waste Depots - Wages & Benefits	\$ 121,178	\$ 123,874	\$ -	\$ -	\$ -	\$ -	\$ 123,874	
Advertising	\$ 1,500	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500	
Supplies	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000	
HWD - Support Maint.	\$ 8,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	
Mobile Devices	\$ 2,850	\$ 2,772	\$ -	\$ -	\$ -	\$ -	\$ 2,772	
Facilities/Equipment	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	
H.W.D. Collection	\$ 70,000	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ 90,000	
<b>Hazardous Waste Depots</b>	<b>\$ 206,528</b>	<b>\$ 227,146</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 227,146</b>	<b>10%</b>
<b>Other Depot Collection</b>								
Advertising	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	
Mattress Collection	\$ 6,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	
WEEE Payments to Townships	\$ 20,000	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ 16,000	
<b>Other Depot Collection</b>	<b>\$ 27,000</b>	<b>\$ 27,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,000</b>	<b>0%</b>
<b>Total Operating Expenditures</b>	<b>\$ 4,449,156</b>	<b>\$ 4,628,932</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,628,932</b>	<b>4%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

## Waste Management Budget 2022

### Project

#### Project Revenue

	Budget 2021	Base Budget 2022	Issue Paper Required Service Change 2022	Issue Paper Required Legislative Change 2022	Budget 2022	Budget % Change
Tax Requirement	\$ (100,000)	\$ (50,000)	\$ -	\$ -	\$ (50,000)	
TRF fr WM LTP	\$ (8,080)	\$ (3,400)	\$ -	\$ -	\$ (3,400)	
TRF fr WM Curbside LTP	\$ (140,000)	\$ (12,000)	\$ -	\$ -	\$ (12,000)	
TRF fr WM Depot LTP	\$ (20,000)	\$ (20,000)	\$ -	\$ -	\$ (20,000)	
TRF fr Carry Forward Funds	\$ (90,000)	\$ (9,164)	\$ -	\$ -	\$ (9,164)	
<b>Total Project Revenue</b>	<b>\$ (358,080)</b>	<b>\$ (94,564)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (94,564)</b>	<b>(74%)</b>

#### Expenditures

IT Hardware	\$ 3,080	\$ 3,400	\$ -	\$ -	\$ 3,400	
Blue Box Transition Consulting	\$ 100,000	\$ -	\$ -	\$ -	\$ -	
Equipment Maint. Bins	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ 20,000	
Recycling Process Audit Fees	\$ 40,000	\$ -	\$ -	\$ -	\$ -	
City TCA Maint. Fees	\$ 50,000	\$ 12,000	\$ -	\$ -	\$ 12,000	
Organics Program Implementation	\$ 90,000	\$ 9,164	\$ -	\$ -	\$ 9,164	
Fencing	\$ 5,000	\$ -	\$ -	\$ -	\$ -	
TRF to WM LTP	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 10,000	
TRF to WM Curbside LTP	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ 20,000	
TRF to WM Depot LTP	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ 20,000	
<b>Total Project Expenditures</b>	<b>\$ 358,080</b>	<b>\$ 94,564</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 94,564</b>	<b>(74%)</b>

<b>Total Project (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
--	-------------	-------------	-------------	-------------	-------------	--

<b>Total Waste Management Revenue</b>	<b>\$ (4,807,236)</b>	<b>\$ (4,723,496)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (4,723,496)</b>	<b>(2%)</b>
<b>Total Waste Management Expenditures</b>	<b>\$ 4,807,236</b>	<b>\$ 4,723,496</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,723,496</b>	<b>(2%)</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

- Tax Requirement Analysis	2021	2022
- Tax Requirement	\$ (3,160,156)	\$ (2,547,611)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ (232,374)	\$ (612,545)

## Waste Management Budget 2022

	<b>Budget 2022</b>	<b>2022 Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
<b>Waste Management General</b>		
Marketed Materials Revenues	\$ (525,000)	Based on tonnage and current market values for 2021
RPRA Blue Box Cost Recovery	\$ (1,398,821)	RPPA Funding Letter Received
<b>Other Services</b>		
RPRA MHSW Cost Recovery	\$ (50,000)	Regulation changes
Sales - Blue Boxes	\$ (5,000)	Sold to Townships for resale and residents from Armour Rd Facility.
Additional Depot Recycling	\$ (78,000)	Inform Townships of coming increase
<b>Expenditures</b>		
<b>Waste Management - General Admin</b>		
Advertising	\$ 30,000	Best practice calls for \$1/hh/yr to access funding from Stewardship Ontario. Need to demonstrate \$1 per year per household for promotion in order to receive maximum revenue from Stewardship Ontario
Insurance	\$ 27,754	12.5% increase
Adopt-A-Road Program	\$ 1,200	Sign renewal
Contingency	\$ -	Included in GL # 1-45-4506-5940
IT Software	\$ 550	Adobe Acrobat
Mobile Devices	\$ 2,220	Based on 2021 usage plus 2%
Telephone	\$ 4,504	Based on 2021 average month cost plus 2%
<b>Waste Recycling Sites</b>		
Telephone	\$ 548	Based on 2021 average month cost plus 2%
<b>Hazardous Waste Depots</b>		
H.W.D. Collection	\$ 90,000	Processing costs increasing





## Waste Management Budget 2022

	<b>Budget 2022</b>	<b>2022 Notes</b>
<b>Project</b>		
<b>Project Revenue</b>		
Tax Requirement	\$ (50,000)	per WM general LTP (\$10,000), curbside LTP (\$25,000), & depot LTP (\$20,000).
TRF fr WM LTP	\$ (3,400)	Computer replacements - WM Admin Coord. (\$850), Education Communication Officer (\$850), & 2 Students (\$850 each)
TRF fr WM Curbside LTP	\$ (12,000)	\$12,000 for Recycling Facilities Maintenance
TRF fr WM Depot LTP	\$ (20,000)	Front end bin replacements.
<b>Expenditures</b>		
IT Hardware	\$ 3,400	Computer replacements - WM Admin Coord. (\$850), Education Communication Officer (\$850), & 2 Students (\$850 each), funded from WM Gen Admin LTP Reserve.
Equipment Maint. Bins	\$ 20,000	Front end bin replacements.
City TCA Maint. Fees	\$ 12,000	\$12,000 for Recycling Facilities Maintenance, funded from WM Curbside LTP Reserve.
Organics Program Implementation	\$ 9,164	2021 Carry Forward
TRF to WM LTP	\$ 10,000	per WM General LTP reserve plan
TRF to WM Curbside LTP	\$ 20,000	per WM Curbside LTP reserve plan
TRF to WM Depot LTP	\$ 20,000	per WM Depot LTP reserve plan



# Peterborough County/City Paramedics Budget 2022

## Operating

### Revenue

Total Operating Revenue	\$	(17,652,720)	\$	(21,633,267)	\$	(27,712)	\$	-	\$	(21,660,979)	23%
-------------------------	----	--------------	----	--------------	----	----------	----	---	----	--------------	-----

### Expenditures

PCCP - Senior Management	\$	559,909	\$	581,725	\$	-	\$	-	\$	581,725	4%
PCCP - Supervisors	\$	1,100,447	\$	1,112,796	\$	-	\$	-	\$	1,112,796	1%
PCCP - Administrative Support	\$	442,093	\$	462,492	\$	18,340	\$	-	\$	480,832	9%
PCCP - Administrative Expenses	\$	1,102,690	\$	1,173,849	\$	9,372	\$	-	\$	1,183,221	7%
Paramedic Full Time Salaries & Benefits	\$	8,228,069	\$	8,277,578	\$	-	\$	-	\$	8,277,578	1%
Paramedic Part Time Salaries & Benefits	\$	3,359,664	\$	3,441,562	\$	-	\$	-	\$	3,441,562	2%
Other Operation Paramedic Costs	\$	170,475	\$	178,980	\$	-	\$	-	\$	178,980	5%
Substance Use & Addictions Prgm.(SUAP)	\$	158,405	\$	162,246	\$	-	\$	-	\$	162,246	2%
Community Paramedicine Long Term Care (CPLTC)	\$	-	\$	3,747,200	\$	-	\$	-	\$	3,747,200	
PCCP Vehicles/Insurance	\$	599,100	\$	662,788	\$	-	\$	-	\$	662,788	11%
Patient Care Equipment & Supplies	\$	593,000	\$	573,000	\$	-	\$	-	\$	573,000	(3%)
Cross Border Billings	\$	35,000	\$	37,000	\$	-	\$	-	\$	37,000	6%
Peterborough Facility	\$	697,608	\$	666,139	\$	-	\$	-	\$	666,139	(5%)
Lakefield Facility	\$	105,115	\$	94,216	\$	-	\$	-	\$	94,216	(10%)
Apsley Facility	\$	112,835	\$	103,449	\$	-	\$	-	\$	103,449	(8%)
Norwood Facility	\$	86,421	\$	84,632	\$	-	\$	-	\$	84,632	(2%)
Buckhorn Facility	\$	38,783	\$	33,123	\$	-	\$	-	\$	33,123	(15%)
Clonsilla Facility	\$	263,106	\$	240,492	\$	-	\$	-	\$	240,492	(9%)
Total Operating Expenditures	\$	17,652,720	\$	21,633,267	\$	27,712	\$	-	\$	21,660,979	23%

## Projects

### Project Revenue

Total Project Revenue	\$	(2,549,848)	\$	(2,322,057)	\$	(48,500)	\$	(20,000)	\$	(2,390,557)	(6%)
-----------------------	----	-------------	----	-------------	----	----------	----	----------	----	-------------	------

### Expenditures

Total Project Expenditures	\$	2,549,848	\$	2,322,057	\$	48,500	\$	20,000	\$	2,390,557	(6%)
Total PCCP Revenue	\$	(20,202,568)	\$	(23,955,324)	\$	(76,212)	\$	(20,000)	\$	(24,051,536)	19%
Total PCCP Expenditures	\$	20,202,568	\$	23,955,324	\$	76,212	\$	20,000	\$	24,051,536	19%
Total Net (Surplus) Deficit	\$	-	\$	-	\$	-	\$	-	\$	-	

- Tax Requirement Analysis	2021
- Tax Requirement	\$ (3,672,712)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ (14,314)

2022
\$ (3,863,798)
\$ 191,086



# Peterborough County/City Paramedics Budget 2022

## Operating

### Revenue

	Issue Paper Required		Issue Paper Required			
	Budget 2021	Base Budget 2022	Service Level Change 2022	Legislative Change 2022	Budget 2022	Budget % Change
Tax Requirement	\$ (3,287,997)	\$ (3,407,201)	\$ (27,712)	\$ -	\$ (3,434,913)	
Recoveries	\$ (104,017)	\$ (139,686)	\$ -	\$ -	\$ (139,686)	
Safe Restart Funds	\$ (92,484)	\$ (65,587)	\$ -	\$ -	\$ (65,587)	
Province - Land Ambulance	\$ (8,716,157)	\$ (8,701,549)	\$ -	\$ -	\$ (8,701,549)	
Province - Offload Nurse	\$ (450,683)	\$ (450,683)	\$ -	\$ -	\$ (450,683)	
City of Peterborough	\$ (4,788,877)	\$ (4,958,903)	\$ -	\$ -	\$ (4,958,903)	
TRF fr Carry Forward Funds - OPS	\$ (34,100)	\$ -	\$ -	\$ -	\$ -	
Cross Border	\$ (20,000)	\$ -	\$ -	\$ -	\$ -	
Substance Use & Addictions Program (SUAP)	\$ (158,405)	\$ (162,458)	\$ -	\$ -	\$ (162,458)	
Paramedic Long Term Care Funding	\$ -	\$ (3,747,200)	\$ -	\$ -	\$ (3,747,200)	
<b>Total Operating Revenue</b>	<b>\$ (17,652,720)</b>	<b>\$ (21,633,267)</b>	<b>\$ (27,712)</b>	<b>\$ -</b>	<b>\$ (21,660,979)</b>	<b>23%</b>

## Expenditures

### PCCP - Senior Management

Salaries	\$ 438,837	\$ 455,274	\$ -	\$ -	\$ 455,274	
Statutory Benefits	\$ 85,480	\$ 89,080	\$ -	\$ -	\$ 89,080	
Non Statutory Benefits	\$ 35,592	\$ 37,371	\$ -	\$ -	\$ 37,371	
<b>PCCP - Senior Management</b>	<b>\$ 559,909</b>	<b>\$ 581,725</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 581,725</b>	<b>4%</b>

### PCCP - Supervisors

Salaries	\$ 852,575	\$ 858,094	\$ -	\$ -	\$ 858,094	
Statutory Benefits	\$ 162,094	\$ 165,298	\$ -	\$ -	\$ 165,298	
Non Statutory Benefits	\$ 85,778	\$ 89,404	\$ -	\$ -	\$ 89,404	
<b>PCCP - Supervisors</b>	<b>\$ 1,100,447</b>	<b>\$ 1,112,796</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,112,796</b>	<b>1%</b>

### PCCP - Administrative Support

Salaries	\$ 331,699	\$ 345,400	\$ 18,340	\$ -	\$ 363,740	
Statutory Benefits	\$ 67,035	\$ 73,178	\$ -	\$ -	\$ 73,178	
Non Statutory Benefits	\$ 43,359	\$ 43,914	\$ -	\$ -	\$ 43,914	
<b>PCCP - Administrative Support</b>	<b>\$ 442,093</b>	<b>\$ 462,492</b>	<b>\$ 18,340</b>	<b>\$ -</b>	<b>\$ 480,832</b>	<b>9%</b>

### PCCP - Administrative Expenses

Advertising	\$ 500	\$ 500	\$ -	\$ -	\$ 500	
Courier	\$ 1,750	\$ 1,500	\$ -	\$ -	\$ 1,500	
Photocopier	\$ 8,000	\$ 8,000	\$ -	\$ -	\$ 8,000	
Postage	\$ 250	\$ 200	\$ -	\$ -	\$ 200	
Office Supplies	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ 15,000	
Membership	\$ 4,600	\$ 4,600	\$ -	\$ -	\$ 4,600	
Staff Development	\$ 5,000	\$ 10,000	\$ -	\$ -	\$ 10,000	
Conventions	\$ 5,000	\$ 9,000	\$ -	\$ -	\$ 9,000	
Accommodation	\$ 4,000	\$ 8,000	\$ -	\$ -	\$ 8,000	
Meals	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	
Travel	\$ 900	\$ 900	\$ -	\$ -	\$ 900	
Criminal Background Checks	\$ 350	\$ 400	\$ -	\$ -	\$ 400	
Havelock Jamboree Exp.	\$ 500	\$ 500	\$ -	\$ -	\$ 500	
Public Relations	\$ 13,000	\$ 13,000	\$ -	\$ -	\$ 13,000	
Ambulance Solutions	\$ 43,200	\$ 47,745	\$ -	\$ -	\$ 47,745	
PAD Program	\$ 4,000	\$ 4,000	\$ -	\$ -	\$ 4,000	

# Peterborough County/City Paramedics Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
Honour Guard	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ 2,000	
IT Software	\$ 125,000	\$ 134,532	\$ 9,372	\$ -	\$ 143,904	
Satellite	\$ 1,000	\$ 1,100	\$ -	\$ -	\$ 1,100	
Telephone	\$ 8,240	\$ 7,870	\$ -	\$ -	\$ 7,870	
Furniture	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ 6,000	
Consultant Services	\$ 14,000	\$ 14,000	\$ -	\$ -	\$ 14,000	
Financial Audit Fees	\$ 12,872	\$ 11,339	\$ -	\$ -	\$ 11,339	
Legal Services	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ 45,000	
Offload Nursing	\$ 450,683	\$ 450,683	\$ -	\$ -	\$ 450,683	
Interest and Penalties	\$ 500	\$ 125	\$ -	\$ -	\$ 125	
Internal Tsf. Gen.Admin-PCCP	\$ 326,345	\$ 372,855	\$ -	\$ -	\$ 372,855	
<b>PCCP - Administrative Expenses</b>	<b>\$ 1,102,690</b>	<b>\$ 1,173,849</b>	<b>\$ 9,372</b>	<b>\$ -</b>	<b>\$ 1,183,221</b>	<b>7%</b>
<b>Paramedic Full Time Salaries &amp; Benefits</b>						
Salaries	\$ 6,095,935	\$ 6,251,823	\$ -	\$ -	\$ 6,251,823	
Statutory Benefits	\$ 1,423,383	\$ 1,317,252	\$ -	\$ -	\$ 1,317,252	
Non Statutory Benefits	\$ 708,751	\$ 708,503	\$ -	\$ -	\$ 708,503	
<b>Paramedic Full Time Salaries &amp; Benefits</b>	<b>\$ 8,228,069</b>	<b>\$ 8,277,578</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,277,578</b>	<b>1%</b>
<b>Paramedic Part Time Salaries &amp; Benefits</b>						
Salaries	\$ 2,663,533	\$ 2,710,248	\$ -	\$ -	\$ 2,710,248	
Statutory Benefits	\$ 324,134	\$ 335,687	\$ -	\$ -	\$ 335,687	
Non Statutory Benefits	\$ 371,997	\$ 395,627	\$ -	\$ -	\$ 395,627	
<b>Paramedic Part Time Salaries &amp; Benefits</b>	<b>\$ 3,359,664</b>	<b>\$ 3,441,562</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,441,562</b>	<b>2%</b>
<b>Other Operation Paramedic Costs</b>						
Employee Assistance Program	\$ 3,000	\$ 4,000	\$ -	\$ -	\$ 4,000	
Staff Development	\$ 10,000	\$ 15,000	\$ -	\$ -	\$ 15,000	
Meals	\$ 12,000	\$ 12,000	\$ -	\$ -	\$ 12,000	
Travel	\$ 500	\$ 500	\$ -	\$ -	\$ 500	
Recruitment Advertising	\$ 500	\$ 500	\$ -	\$ -	\$ 500	
Health & Safety	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 10,000	
Uniforms	\$ 79,000	\$ 79,000	\$ -	\$ -	\$ 79,000	
Mobile Devices	\$ 12,475	\$ 12,980	\$ -	\$ -	\$ 12,980	
Answering Service	\$ 36,000	\$ 40,000	\$ -	\$ -	\$ 40,000	
Professional Fees	\$ 7,000	\$ 5,000	\$ -	\$ -	\$ 5,000	
<b>Other Operation Paramedic Costs</b>	<b>\$ 170,475</b>	<b>\$ 178,980</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 178,980</b>	<b>5%</b>
<b>Substance Use &amp; Addictions Program (SUAP)</b>						
Salaries	\$ 105,484	\$ 108,638	\$ -	\$ -	\$ 108,638	
Statutory Benefits	\$ 21,157	\$ 21,746	\$ -	\$ -	\$ 21,746	
Non Statutory Benefits	\$ 9,564	\$ 9,662	\$ -	\$ -	\$ 9,662	
Total Labour & Benefits	\$ 136,205	\$ 140,046	\$ -	\$ -	\$ 140,046	
Drugs	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	
Travel	\$ 7,500	\$ 7,500	\$ -	\$ -	\$ 7,500	
Supplies	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ 5,000	
Telephone	\$ 2,200	\$ 2,200	\$ -	\$ -	\$ 2,200	
Equipment	\$ 2,500	\$ 2,500	\$ -	\$ -	\$ 2,500	
<b>Substance Use &amp; Addictions Prgm.(SUAP)</b>	<b>\$ 158,405</b>	<b>\$ 162,246</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 162,246</b>	<b>2%</b>

# Peterborough County/City Paramedics Budget 2022

				Issue Paper Required	Issue Paper Required				
			Base	Service Level	Legislative				
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change			
<b>Community Paramedicine Long Term Care (CPLTC)</b>									
Salaries	\$ -	\$ 1,163,550	\$ -	\$ -	\$ 1,163,550				
Statutory Benefits	\$ -	\$ 260,523	\$ -	\$ -	\$ 260,523				
Non Statutory Benefits	\$ -	\$ 140,127	\$ -	\$ -	\$ 140,127				
Total Labour & Benefits	\$ -	\$ 1,564,200	\$ -	\$ -	\$ 1,564,200				
Supplies	\$ -	\$ 258,750	\$ -	\$ -	\$ 258,750				
Staff Development	\$ -	\$ 217,500	\$ -	\$ -	\$ 217,500				
Travel	\$ -	\$ -	\$ -	\$ -	\$ -				
Vehicle Maintenance	\$ -	\$ 70,000	\$ -	\$ -	\$ 70,000				
Equipment	\$ -	\$ 470,750	\$ -	\$ -	\$ 470,750				
Vehicle Purchases	\$ -	\$ 373,750	\$ -	\$ -	\$ 373,750				
Vehicle Fuel	\$ -	\$ -	\$ -	\$ -	\$ -				
Drugs	\$ -	\$ 42,500	\$ -	\$ -	\$ 42,500				
Medical Supplies	\$ -	\$ 42,500	\$ -	\$ -	\$ 42,500				
Database Licenses	\$ -	\$ 80,000	\$ -	\$ -	\$ 80,000				
Connectivity	\$ -	\$ 26,250	\$ -	\$ -	\$ 26,250				
Remote Monitoring Equipment & Operating	\$ -	\$ 262,500	\$ -	\$ -	\$ 262,500				
Reporting and Program Coordination	\$ -	\$ 262,500	\$ -	\$ -	\$ 262,500				
Uniforms/PPE	\$ -	\$ 38,500	\$ -	\$ -	\$ 38,500				
Telephone	\$ -	\$ 37,500	\$ -	\$ -	\$ 37,500				
Vehicle - Purchases	\$ -	\$ -	\$ -	\$ -	\$ -				
<b>Community Paramedicine Long Term Care (CPLTC)</b>	<b>\$ -</b>	<b>\$ 3,747,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,747,200</b>				
<b>PCCP Vehicles/Insurance</b>									
Vehicle Maintenance	\$ 180,000	\$ 230,000	\$ -	\$ -	\$ 230,000				
Insurance	\$ 106,300	\$ 119,588	\$ -	\$ -	\$ 119,588				
Tires & Tire Repairs	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ 15,000				
Vehicle Fuel	\$ 292,000	\$ 292,000	\$ -	\$ -	\$ 292,000				
Vehicle Licences	\$ 5,800	\$ 6,200	\$ -	\$ -	\$ 6,200				
<b>PCCP Vehicles/Insurance</b>	<b>\$ 599,100</b>	<b>\$ 662,788</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 662,788</b>	<b>11%</b>			
<b>Patient Care Equipment &amp; Supplies</b>									
Drugs	\$ 75,000	\$ 85,000	\$ -	\$ -	\$ 85,000				
Pandemic Supplies	\$ 80,000	\$ 50,000	\$ -	\$ -	\$ 50,000				
Medical Disposable Supplies	\$ 220,000	\$ 220,000	\$ -	\$ -	\$ 220,000				
Medical Non Disposable Sup.	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ 45,000				
Oxygen and Other Gases	\$ 13,000	\$ 13,000	\$ -	\$ -	\$ 13,000				
Laundry and Bedding	\$ 90,000	\$ 90,000	\$ -	\$ -	\$ 90,000				
Equipment Maint. /Repairs	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ 70,000				
<b>Patient Care Equipment &amp; Supplies</b>	<b>\$ 593,000</b>	<b>\$ 573,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 573,000</b>	<b>(3%)</b>			
<b>Cross Border Billings</b>									
Cross Border Billing	\$ 35,000	\$ 37,000	\$ -	\$ -	\$ 37,000				
<b>Cross Border Billings</b>	<b>\$ 35,000</b>	<b>\$ 37,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 37,000</b>	<b>6%</b>			
<b>Peterborough Facility</b>									
Insurance	\$ 3,880	\$ 4,365	\$ -	\$ -	\$ 4,365				
Pandemic Cleaning Costs	\$ 17,000	\$ 11,000	\$ -	\$ -	\$ 11,000				
Managed Network	\$ 5,128	\$ 5,224	\$ -	\$ -	\$ 5,224				
Janitorial Services - Other	\$ 500	\$ 850	\$ -	\$ -	\$ 850				
Janitorial Services	\$ 90,000	\$ 92,000	\$ -	\$ -	\$ 92,000				
Janitorial Supplies	\$ 10,500	\$ 10,500	\$ -	\$ -	\$ 10,500				

# Peterborough County/City Paramedics Budget 2022

				Issue Paper Required	Issue Paper Required		
		Base	Service Level		Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change	
Heating	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ 15,000		
Security	\$ 500	\$ 500	\$ -	\$ -	\$ 500		
Building Repairs and Mtce.	\$ 86,600	\$ 63,000	\$ -	\$ -	\$ 63,000		
Energy Retro Fit/Upgrades	\$ 2,500	\$ -	\$ -	\$ -	\$ -		
Hydro	\$ 40,000	\$ 30,000	\$ -	\$ -	\$ 30,000		
Parking Lot Mtnc/Snow Plowing	\$ 18,000	\$ 25,000	\$ -	\$ -	\$ 25,000		
Garbage Collection	\$ 6,500	\$ 7,200	\$ -	\$ -	\$ 7,200		
Internal Tsf. Rent PCCP PTBO Armour Rd.	\$ 401,500	\$ 401,500	\$ -	\$ -	\$ 401,500		
<b>Peterborough Facility</b>	<b>\$ 697,608</b>	<b>\$ 666,139</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 666,139</b>	<b>(5%)</b>	
<b>Lakefield Facility</b>							
Managed Network	\$ 1,465	\$ 1,476	\$ -	\$ -	\$ 1,476		
Janitorial Services - Other	\$ 550	\$ 500	\$ -	\$ -	\$ 500		
Janitorial Services	\$ 32,000	\$ 32,640	\$ -	\$ -	\$ 32,640		
Pandemic Cleaning Costs	\$ 26,000	\$ 24,000	\$ -	\$ -	\$ 24,000		
Heating & Air Conditioning	\$ 4,000	\$ 4,000	\$ -	\$ -	\$ 4,000		
Building Repairs and Mtce.	\$ 22,000	\$ 13,000	\$ -	\$ -	\$ 13,000		
Hydro	\$ 8,600	\$ 8,600	\$ -	\$ -	\$ 8,600		
Snow Removal	\$ 6,500	\$ 6,000	\$ -	\$ -	\$ 6,000		
Garbage Collection	\$ 4,000	\$ 4,000	\$ -	\$ -	\$ 4,000		
<b>Lakefield Facility</b>	<b>\$ 105,115</b>	<b>\$ 94,216</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 94,216</b>	<b>(10%)</b>	
<b>Apsley Facility</b>							
Insurance	\$ 825	\$ 928	\$ -	\$ -	\$ 928		
Managed Network	\$ 1,465	\$ 1,476	\$ -	\$ -	\$ 1,476		
Janitorial Services - Other	\$ 1,500	\$ 1,000	\$ -	\$ -	\$ 1,000		
Janitorial Services	\$ 11,000	\$ 11,000	\$ -	\$ -	\$ 11,000		
Pandemic Cleaning Costs	\$ 26,000	\$ 22,000	\$ -	\$ -	\$ 22,000		
Heating & Air Conditioning	\$ 7,500	\$ 7,500	\$ -	\$ -	\$ 7,500		
Building Repairs and Mtce.	\$ 19,500	\$ 15,000	\$ -	\$ -	\$ 15,000		
Energy Retro Fit/Upgrades	\$ 500	\$ 500	\$ -	\$ -	\$ 500		
Hydro	\$ 6,500	\$ 6,000	\$ -	\$ -	\$ 6,000		
Garbage Collection	\$ 2,200	\$ 2,200	\$ -	\$ -	\$ 2,200		
Internal Tsf. Rent PCCP Apsley	\$ 35,845	\$ 35,845	\$ -	\$ -	\$ 35,845		
<b>Apsley Facility</b>	<b>\$ 112,835</b>	<b>\$ 103,449</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 103,449</b>	<b>(8%)</b>	
<b>Norwood Facility</b>							
Managed Network	\$ 1,221	\$ 1,432	\$ -	\$ -	\$ 1,432		
Janitorial Services - Other	\$ 500	\$ 500	\$ -	\$ -	\$ 500		
Janitorial Services	\$ 26,000	\$ 26,000	\$ -	\$ -	\$ 26,000		
Pandemic Cleaning Costs	\$ 20,000	\$ 16,000	\$ -	\$ -	\$ 16,000		
Heating & Air Conditioning	\$ 2,200	\$ 2,200	\$ -	\$ -	\$ 2,200		
Building Repairs and Mtce.	\$ 10,000	\$ 12,000	\$ -	\$ -	\$ 12,000		
Hydro	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 10,000		
Garbage Collection	\$ 4,000	\$ 4,000	\$ -	\$ -	\$ 4,000		
Internal Tsf. Rent PCCP Norwood	\$ 12,500	\$ 12,500	\$ -	\$ -	\$ 12,500		
<b>Norwood Facility</b>	<b>\$ 86,421</b>	<b>\$ 84,632</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 84,632</b>	<b>(2%)</b>	
<b>Buckhorn Facility</b>							
Insurance	\$ 407	\$ 458	\$ -	\$ -	\$ 458		
Managed Network	\$ 916	\$ 903	\$ -	\$ -	\$ 903		
Telephone	\$ 160	\$ 162	\$ -	\$ -	\$ 162		

# Peterborough County/City Paramedics Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
Janitorial Services	\$ 6,500	\$ 6,500	\$ -	\$ -	\$ 6,500	
Janitorial Services - Other	\$ 600	\$ 600	\$ -	\$ -	\$ 600	
Pandemic Cleaning Costs	\$ 20,000	\$ 17,000	\$ -	\$ -	\$ 17,000	
Building Repairs and Mtce.	\$ 8,000	\$ 6,000	\$ -	\$ -	\$ 6,000	
Hydro	\$ 2,200	\$ 1,500	\$ -	\$ -	\$ 1,500	
<b>Buckhorn Facility</b>	<b>\$ 38,783</b>	<b>\$ 33,123</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 33,123</b>	<b>(15%)</b>
<b>Clonsilla Facility</b>						
Managed Network	\$ 1,465	\$ 1,493	\$ -	\$ -	\$ 1,493	
Janitorial Services - Other	\$ 1,500	\$ 1,000	\$ -	\$ -	\$ 1,000	
Janitorial Services	\$ 28,000	\$ 28,000	\$ -	\$ -	\$ 28,000	
Pandemic Cleaning Costs	\$ 9,500	\$ 5,500	\$ -	\$ -	\$ 5,500	
Heating & Air Conditioning	\$ 5,500	\$ 5,500	\$ -	\$ -	\$ 5,500	
Building Repairs and Mtce.	\$ 20,000	\$ 20,000	\$ -	\$ -	\$ 20,000	
Energy Retro Fit/Upgrades	\$ 2,000	\$ -	\$ -	\$ -	\$ -	
Hydro	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 10,000	
Snow Removal	\$ 13,000	\$ 13,000	\$ -	\$ -	\$ 13,000	
Garbage Collection	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ 3,000	
Rent/Lease	\$ 169,141	\$ 153,000	\$ -	\$ -	\$ 153,000	
<b>Clonsilla Facility</b>	<b>\$ 263,106</b>	<b>\$ 240,492</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 240,492</b>	<b>(9%)</b>
<b>Total Operating Expenditures</b>	<b>\$ 17,652,720</b>	<b>\$ 21,633,267</b>	<b>\$ 27,712</b>	<b>\$ -</b>	<b>\$ 21,660,979</b>	<b>23%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	



# Peterborough County/City Paramedics Budget 2022

## Projects

### Project Revenue

	Issue Paper Required		Issue Paper Required			
	Base		Service Level		Legislative	
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
City of Peterborough	\$ (544,998)	\$ (622,812)	\$ -	\$ -	\$ (622,812)	
Tax Requirement	\$ (384,715)	\$ (371,144)	\$ (37,741)	\$ (20,000)	\$ (428,885)	
Safe Restart Funding	\$ -	\$ (280,000)	\$ -	\$ -	\$ (280,000)	
TRF fr Carry Forward Funds	\$ (759,005)	\$ (90,504)	\$ -	\$ -	\$ (90,504)	
TRF fr Working Funds General	\$ -	\$ -	\$ -	\$ -	\$ -	
TRF fr LSR	\$ -	\$ -	\$ (10,759)	\$ -	\$ (10,759)	
TRF fr PCCP Shared LTP	\$ (861,130)	\$ (957,597)	\$ -	\$ -	\$ (957,597)	
<b>Total Project Revenue</b>	<b>\$ (2,549,848)</b>	<b>\$ (2,322,057)</b>	<b>\$ (48,500)</b>	<b>\$ (20,000)</b>	<b>\$ (2,390,557)</b>	<b>(6%)</b>

### Expenditures

Narcotic Safes	\$ -	\$ -	\$ 22,500	\$ -	\$ 22,500	
IT Hardware	\$ 101,080	\$ 25,885	\$ -	\$ -	\$ 25,885	
Master Plan	\$ -	\$ -	\$ 26,000	\$ -	\$ 26,000	
Vehicles	\$ 578,000	\$ 735,116	\$ -	\$ -	\$ 735,116	
Paramedic Duty Bags	\$ 35,000	\$ -	\$ -	\$ -	\$ -	
Pediatric Sensors	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	
Power Stretchers	\$ 117,750	\$ 71,706	\$ -	\$ -	\$ 71,706	
Defibrillators	\$ 722,105	\$ -	\$ -	\$ -	\$ -	
Paramedic Education Simulator	\$ -	\$ 56,837	\$ -	\$ -	\$ 56,837	
Mask Fit Test Machine	\$ -	\$ 23,500	\$ -	\$ -	\$ 23,500	
Nocospray Machine	\$ -	\$ 7,053	\$ -	\$ -	\$ 7,053	
Additional Staffed Ambulance	\$ -	\$ 280,000	\$ -	\$ -	\$ 280,000	
Replace Armour Rd. exterior windows	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ 30,000	
Armour Staff Luch Room Reno	\$ 40,000	\$ 23,604	\$ -	\$ -	\$ 23,604	
Armour Mech. Stystem Radiant Tube	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000	
Keyway Security	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ 30,000	
Asphalt Repair	\$ 6,900	\$ 6,900	\$ -	\$ -	\$ 6,900	
TRF to PCCP Shared LTP	\$ 889,013	\$ 991,456	\$ -	\$ -	\$ 991,456	
<b>Total Project Expenditures</b>	<b>\$ 2,549,848</b>	<b>\$ 2,322,057</b>	<b>\$ 48,500</b>	<b>\$ 20,000</b>	<b>\$ 2,390,557</b>	<b>(6%)</b>

<b>Project Surplus/Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total PCCP Revenue</b>	<b>\$ (20,202,568)</b>	<b>\$ (23,955,324)</b>	<b>\$ (76,212)</b>	<b>\$ (20,000)</b>	<b>\$ (24,051,536)</b>	<b>19%</b>
<b>Total PCCP Expenditures</b>	<b>\$ 20,202,568</b>	<b>\$ 23,955,324</b>	<b>\$ 76,212</b>	<b>\$ 20,000</b>	<b>\$ 24,051,536</b>	<b>19%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

- Tax Requirement Analysis	2021	2022
- Tax Requirement	\$ (3,672,712)	\$ (3,863,798)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ (14,314)	\$ 191,086





# Peterborough County/City Paramedics Budget 2022

	Budget 2022	2022 Notes
<b>Operating</b>		
<b>Revenue</b>		
Recoveries	\$ (139,686)	Assuming 3 ambulances and 1 ERV at \$6,000 each. Pete's recovery (estimate \$10,000) as well as 40% for Chief Paramedic Salary and benefit, plus 20% admin fee, for time spent working for CKL.
Safe Restart Funds	\$ (65,587)	County share of increased pandemic supplies \$40,000 total (\$40,000 * .4138%) plus County share of increased covid expenses for cleaning of \$118,500 (\$118,500*.4138%).
Substance Use & Addictions Program (SUAP)	\$ (162,458)	Fully funded program
<b>Expenditures</b>		
<b>PCCP - Administrative Support</b>		
Salaries	\$ 363,740	Part-time logistics personnel added as of July 1, 2022
<b>PCCP - Administrative Expenses</b>		
Photocopier	\$ 8,000	Swabbing print jobs increased usage should return to normal after COVID
Office Supplies	\$ 15,000	Additional supplies for work at home such as second monitors, additional mice, keyboards and other COVID related supplies around office. Should return to normal following COVID.
Staff Development	\$ 10,000	Need to be strategic in development of skill as majority of Sr Mgmt retiring same year. Needs to be returned to pre-COVID levels.
Accommodation	\$ 8,000	Returning to Pre-COVID levels
Criminal Background Checks	\$ 400	Increasing to accommodate cost increase in vulnerable sector checks (accounting for 10 new hire per year) cost varies dependent on service/area
Ambulance Solutions	\$ 47,745	Operative IQ \$5,200, Ferno/AceTech \$1,945, Situational Dashboard/Real-time data (SAD) \$2,000, CAD link for SAD \$30,800, and Data plans \$7,800
IT Software	\$ 143,904	MS Licensing \$29,500, additional MS Licencing for Itune to allow medics to use personal devices \$9,372, Adobe Acrobat \$550, Articulate \$2,500, Interdev (iMedic, CertN, support, TimeManager hosting) \$82,360, Interdev Mdocs \$8,700, Time Manager \$350, Turning Point \$1,000, Vocalinks \$2,000, Zoom \$182, Survey Monkey \$360, Misc \$930, \$5,900 for Ballyhoo
Satellite	\$ 1,100	Based on 2021 actuals plus 2%
Telephone	\$ 7,870	Based on 2021 average month cost plus 2%
Legal Services	\$ 45,000	2021 CA negotiations continued as well as a number of arbitrations. 2022 should be back to regular budget numbers - unpredictable line unfortunately.
Interest and Penalties	\$ 125	Reduced due to new credit card process



## Peterborough County/City Paramedics Budget 2022

	<b>Budget 2022</b>	<b>2022 Notes</b>
<b>Other Operation Paramedic Costs</b>		
Employee Assistance Program	\$ 4,000	Increase due to overage, however need to calculate costs for CA agreement to include EAP for Part-time staff
Mobile Devices	\$ 12,980	Includes \$2,500 for replacements, accessories and air time
<b>PCCP Vehicles/Insurance</b>		
Vehicle Maintenance	\$ 230,000	Cost of maintenance continues to increase. As noted previous years budget, increase mileage also results in increased maintenance requirements
Insurance	\$ 119,588	12.5% increase
<b>Patient Care Equipment &amp; Supplies</b>		
Drugs	\$ 85,000	Added \$82 per vehicle (Ambulances/Supps) for Palliative Care Drugs with slight buffer as unknown usage with new program
Pandemic Supplies	\$ 50,000	Lower to \$50k for buffer in event of COVID continuance and/or restocking
Laundry and Bedding	\$ 90,000	Increased costs due to pandemic and frequency of linen changes/laundry of uniforms. Should return to normal following pandemic.
<b>Peterborough Facility</b>		
Insurance	\$ 4,365	12.5% increase
Pandemic Cleaning Costs	\$ 11,000	Mask Fit Test Machine
Managed Network	\$ 5,224	Based on 2021 actuals plus 2%
Janitorial Services - Other	\$ 850	Includes pest control
Building Repairs and Mtce.	\$ 63,000	Includes mat service
<b>Lakefield Facility</b>		
Managed Network	\$ 1,476	Based on 2021 actuals plus 2%
Janitorial Services - Other	\$ 500	Includes pest control
Janitorial Services	\$ 32,640	Contractor price increase
Building Repairs and Mtce.	\$ 13,000	Includes mat service
Snow Removal	\$ 6,000	Increased cost for removal of snow
<b>Apsley Facility</b>		
Insurance	\$ 928	12.5% increase
Managed Network	\$ 1,476	Based on 2021 actuals plus 2%
Janitorial Services - Other	\$ 1,000	Includes pest control
Building Repairs and Mtce.	\$ 15,000	Includes mat service
<b>Norwood Facility</b>		
Janitorial Services - Other	\$ 500	Includes pest control
Building Repairs and Mtce.	\$ 12,000	Includes mat service



# Peterborough County/City Paramedics Budget 2022

Budget 2022		Budget 2022	2022 Notes
<b>Buckhorn Facility</b>			
Insurance	\$	458	12.5% increase
Managed Network	\$	903	Based on 2021 actuals plus 2%
Telephone	\$	162	Based on 2021 average month cost plus 2%
Janitorial Services - Other	\$	600	Includes pest control
Building Repairs and Mtce.	\$	6,000	Includes mat service
<b>Clonsilla Facility</b>			
Managed Network	\$	1,493	Based on 2021 actuals plus 2%
Janitorial Services - Other	\$	1,000	Includes pest control
Building Repairs and Mtce.	\$	20,000	Includes mat service



## Peterborough County/City Paramedics Budget 2022

	<b>Budget 2022</b>	<b>2022 Notes</b>
<b>Projects</b>		
<b>Project Revenue</b>		
Safe Restart Funding	\$ (280,000)	Additional Staffed Ambulance funded by safe restart
TRF fr LSR	\$ (10,759)	Fund county share of master plan refresh with LSR (\$26,000 *0.4138%)
		Replacement of 1 ERV (\$86,519), and 3 ambulances (\$216,199) each. Parmamedic Education Simulation Equipment of \$56,837, Mask Fit Test Machine (\$23,500), Nocospraymachine (\$7,051), 3 Power Stretcher (\$23,902) each, Supervisor Toughbook (\$5,735), & Armour Rd Facility Garage Mechanical Systems Replacement (\$40,000). Funded from PCCP LTP
TRF fr PCCP Shared LTP	\$ (957,597)	Reserve.Computer replacements - Chief of Paramedics (\$2,500), Deputy Chief Operations Desktop (\$850), Executive Assistant (\$1,200), Superintendent Quality Assurance (\$1,200), 3 Training Laptops (\$1,200 each), 2 Training Laptops (\$1,000 each), Fit Test Laptop (\$1,200) , & 6 PCCP Medics (\$850 each)
<b>Expenditures</b>		
Narcotic Safes	\$ 22,500	Narcotic Safes addition \$22,500 (15x\$1,500)
		Computer replacements - Chief of Paramedics (\$2,500), Deputy Chief Operations Desktop (\$850), Executive Assistant (\$1,200), Superintendent Quality Assurance (\$1,200), 3 Training Laptops (\$1,200 each), 2 Training Laptops (\$1,000 each), Fit Test Laptop (\$1,200) , & 6 PCCP Medics (\$850 each) \$17,650 total funded from PCCP LTP Reserve and \$2,500 for Ballyhoo replacement option.Replacement of Supervisor Toughbook (\$5,735). Funded from PCCP LTP Reserve.
IT Hardware	\$ 25,885	
Master Plan	\$ 26,000	Master Plan Refresh - Refresh of Ambulance Resource Allocation Plan
Vehicles	\$ 735,116	Replacement of 1 ERV (\$86,519), and 3 ambulances (\$216,199) each. All funded from PCCP LTP Reserve.
Pediatric Sensors	\$ 20,000	25x SpO2 Pediatric Sensors - \$800 each (\$20,000)
Paramedic Education Simulator	\$ 56,837	\$56,837 for Paramedic Education Simulator Equipment,
Mask Fit Test Machine	\$ 23,500	Mask Fit Test Machine
Nocospray Machine	\$ 7,053	Nocospraymachine
Additional Staffed Ambulance	\$ 280,000	Additional Staffed Ambulance funded by safe restart
Replace Armour Rd. exterior windows	\$ 30,000	2021 Carry Forward
Armour Staff Luch Room Reno	\$ 23,604	2021 Carry Forward
Armour Mech. System Radiant Tube	\$ 40,000	Garage Mechanical Systems replacements Radiant Tube/RTU. Funded from PCCP LTP Reserve.



**Peterborough County/City Paramedics**  
**Budget 2022**

	<b>Budget 2022</b>	<b>2022 Notes</b>
Keyway Security	\$ 30,000	2021 Carry Forward
Asphalt Repair	\$ 6,900	2021 Carry Forward
TRF to PCCP Shared LTP	\$ 991,456	As per PCCP LTP Reserve Plan.



## Shared Services Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

### Operating

#### Provincial Offences Act (POA)

Total POA Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	
Total POA Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	
Total Net Operating (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	

#### Social Services

Total Social Services Revenue	\$ (1,022,940)	\$ (1,041,425)	\$ -	\$ -	\$ (1,041,425)	2%
Total Social Services Expenditures	\$ 1,022,940	\$ 1,041,425	\$ -	\$ -	\$ 1,041,425	2%
Total Net Operating (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	

#### Child Care

Total Child Care Revenue	\$ (768,441)	\$ (784,678)	\$ -	\$ -	\$ (784,678)	2%
Total Child Services Expenditures	\$ 768,441	\$ 784,678	\$ -	\$ -	\$ 784,678	2%
Total Net Operating (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	

#### Social Housing

Total Social Housing Revenue	\$ (6,143,495)	\$ (6,260,498)	\$ -	\$ -	\$ (6,260,498)	2%
Total Social Housing Expenditures	\$ 6,143,495	\$ 6,260,498	\$ -	\$ -	\$ 6,260,498	2%
Total Net Operating (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	

Total Shared Services Revenue	\$ (7,934,876)	\$ (8,086,601)	\$ -	\$ -	\$ (8,086,601)	2%
Total Shared Services Expenditures	\$ 7,934,876	\$ 8,086,601	\$ -	\$ -	\$ 8,086,601	2%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	

- Tax Requirement Analysis	2021
- Tax Requirement	\$ (7,416,814)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 132,323

2022
\$ (7,568,539)
\$ 151,725



## Shared Services Budget 2022

### Operating

#### Provincial Offences Act (POA)

Tax Requirement	\$ 518,062	\$ 518,062	\$ -	\$ -	\$ 518,062	
POA Fine Revenue	\$ (378,855)	\$ (208,180)	\$ -	\$ -	\$ (208,180)	
Safe Restart Funding	\$ (139,207)	\$ (309,882)	\$ -	\$ -	\$ (309,882)	
<b>Total POA Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

POA	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total POA Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
--	-------------	-------------	-------------	-------------	-------------	--

#### Social Services

Tax Requirement	\$ (1,022,940)	\$ (1,041,425)	\$ -	\$ -	\$ (1,041,425)	
TRF fr Working Funds Gen	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Social Services Revenue</b>	<b>\$ (1,022,940)</b>	<b>\$ (1,041,425)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,041,425)</b>	2%

Social Services	\$ 1,022,940	\$ 1,041,425	\$ -	\$ -	\$ 1,041,425	
<b>Total Social Services Expenditures</b>	<b>\$ 1,022,940</b>	<b>\$ 1,041,425</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,041,425</b>	2%

<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
--	-------------	-------------	-------------	-------------	-------------	--

#### Child Care

Tax Requirement	\$ (768,441)	\$ (784,678)	\$ -	\$ -	\$ (784,678)	
<b>Total Child Care Revenue</b>	<b>\$ (768,441)</b>	<b>\$ (784,678)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (784,678)</b>	2%

Childcare Services	\$ 768,441	\$ 784,678	\$ -	\$ -	\$ 784,678	
<b>Total Child Services Expenditures</b>	<b>\$ 768,441</b>	<b>\$ 784,678</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 784,678</b>	2%

<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
--	-------------	-------------	-------------	-------------	-------------	--

#### Social Housing

Tax Requirement	\$ (6,143,495)	\$ (6,260,498)	\$ -	\$ -	\$ (6,260,498)	
TRF fr LSR - OPS	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Social Housing Revenue</b>	<b>\$ (6,143,495)</b>	<b>\$ (6,260,498)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (6,260,498)</b>	2%

Social Housing	\$ 6,053,495	\$ 6,170,498	\$ -	\$ -	\$ 6,170,498	
TRF to LSR - OPS	\$ 90,000	\$ 90,000	\$ -	\$ -	\$ 90,000	
<b>Total Social Housing Expenditures</b>	<b>\$ 6,143,495</b>	<b>\$ 6,260,498</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,260,498</b>	2%

<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
--	-------------	-------------	-------------	-------------	-------------	--

<b>Total Shared Services Revenue</b>	<b>\$ (7,934,876)</b>	<b>\$ (8,086,601)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (8,086,601)</b>	2%
<b>Total Shared Services Expenditures</b>	<b>\$ 7,934,876</b>	<b>\$ 8,086,601</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,086,601</b>	2%
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>- Tax Requirement Analysis</b>	<b>2021</b>
- Tax Requirement	\$ (7,416,814)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ 132,323

<b>2022</b>
\$ (7,568,539)
\$ 151,725



## Shared Services Budget 2022

	<b>Budget 2022</b>	<b>2022 Notes</b>
<b>Operating</b>		
<b>Provincial Offences Act (POA)</b>		
Safe Restart Funding	\$ (309,882)	Use of Safe Restart funds to offset loss of POA Revenue due to COVID-19
<b>Social Services</b>		
Social Services	\$ 1,041,425	\$845,563 for Social Services and \$195,862 for Community Development Program (\$13,314 increase to social services from 2021 and \$5,171 increase for CDP).



## Other Agencies Budget 2022

### Operating

#### Peterborough Public Health

	Budget 2021	Base Budget 2022	Service Level Change 2022	Issue Paper Required	Issue Paper Required	Legislative Change 2022	Budget 2022	Budget - Actual %
Total Peterborough Health Revenue	\$ (1,026,888)	\$ (1,026,888)	\$ -	\$ -	\$ -	\$ (1,026,888)		
Total Peterborough Public Health Expenditures	\$ 1,026,888	\$ 1,026,888	\$ -	\$ -	\$ -	\$ 1,026,888		
Total Net PPH Operating (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		

#### Fairhaven

Total Fairhaven Revenue	\$ (1,307,007)	\$ (1,146,633)	\$ -	\$ -	\$ (1,146,633)	(12%)
Total Fairhaven Expenditures	\$ 1,307,007	\$ 1,146,633	\$ -	\$ -	\$ 1,146,633	(12%)
Total Net Fairhaven Operating (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	

Total Other Agencies Revenue	\$ (2,333,895)	\$ (2,173,521)	\$ -	\$ -	\$ (2,173,521)	(7%)
Total Other Agencies Expenditures	\$ 2,333,895	\$ 2,173,521	\$ -	\$ -	\$ 2,173,521	(7%)
Total Net (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	

-Tax Requirement Analysis	2021
-Tax Requirement	\$ (2,015,305)
-Tax \$ Increase(Decrease) Over Previous Year Budget	\$ (146,429)

	2022	
\$	(1,854,931)	(8%)
\$	(160,374)	

## Other Agencies Budget 2022

### Operating

#### Peterborough Public Health

	Base		Service Level		Legislative			
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget 2022	Budget - Actual %	
<b>Revenue</b>								
Tax Requirement	\$ (1,026,888)	\$ (1,026,888)	\$ -	\$ -	\$ (1,026,888)			
Recoveries	\$ -	\$ -	\$ -	\$ -	\$ -			
<b>Total Peterborough Health Revenue</b>	<b>\$ (1,026,888)</b>	<b>\$ (1,026,888)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,026,888)</b>			
<b>Expenditures</b>								
Health Unit Operations	\$ 928,080	\$ 928,080	\$ -	\$ -	\$ 928,080			
West Nile Program	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ 6,000			
TRF to PTBO Health Unit Reserve	\$ 92,808	\$ 92,808	\$ -	\$ -	\$ 92,808			
<b>Total Peterborough Public Health Expenditures</b>	<b>\$ 1,026,888</b>	<b>\$ 1,026,888</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,026,888</b>			
<b>Total Net PPH Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>			

#### Fairhaven

<b>Revenue</b>								
Tax Requirement	\$ (988,417)	\$ (828,043)	\$ -	\$ -	\$ (828,043)			
Fairhaven Debenture Recovery	\$ (318,590)	\$ (318,590)	\$ -	\$ -	\$ (318,590)			
<b>Total Fairhaven Revenue</b>	<b>\$ (1,307,007)</b>	<b>\$ (1,146,633)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,146,633)</b>			(12%)
<b>Expenditures</b>								
Fairhaven Capital	\$ 121,877	\$ 126,801	\$ -	\$ -	\$ 126,801			
Fairhaven Operating	\$ 775,000	\$ 775,000	\$ -	\$ -	\$ 775,000			
Debenture Pymts. - Principal	\$ 162,855	\$ -	\$ -	\$ -	\$ -			
Debenture Payments - Interest	\$ 2,443	\$ -	\$ -	\$ -	\$ -			
TRF to Fairhaven Reserve	\$ 244,832	\$ 244,832	\$ -	\$ -	\$ 244,832			
<b>Total Fairhaven Expenditures</b>	<b>\$ 1,307,007</b>	<b>\$ 1,146,633</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,146,633</b>			(12%)
<b>Total Net Fairhaven Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>			

<b>Total Other Agencies Revenue</b>	<b>\$ (2,333,895)</b>	<b>\$ (2,173,521)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (2,173,521)</b>			(7%)
<b>Total Other Agencies Expenditures</b>	<b>\$ 2,333,895</b>	<b>\$ 2,173,521</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,173,521</b>			(7%)
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>			

<b>-Tax Requirement Analysis</b>	<b>2021</b>	<b>2022</b>	
-Tax Requirement	\$ (2,015,305)	\$ (1,854,931)	(8%)
-Tax \$ Increase(Decrease) Over Previous Year Budget	\$ (146,429)	\$ (160,374)	

## Other Agencies Budget 2022

	<b>Budget 2022</b>	<b>2022 Budget Notes</b>
<b>Operating</b>		
<b>Fairhaven</b>		
<b>Revenue</b>		
Fairhaven Debenture Recovery	\$ (318,590)	Will continue to receive from Ministry until end of 2023
<b>Expenditures</b>		
TRF to Fairhaven Reserve	\$ 244,832	Reserve approved by Council in 2021 budget - Continue contributions until Ministry funding is finalized.



## Lang Pioneer Village Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

### Operating

#### Revenue

Total Operating Revenue	\$ (1,134,501)	\$ (1,018,616)	\$ -	\$ -	\$ (1,018,616)	(10%)
Total Summer Labour Program Revenue	\$ (11,100)	\$ (28,185)	\$ -	\$ -	\$ (28,185)	154%
<b>Total Operating Revenue</b>	<b>\$ (1,145,601)</b>	<b>\$ (1,046,801)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,046,801)</b>	<b>(9%)</b>

#### Expenditures

Museum F/T Labour & Benefits	\$ 479,647	\$ 476,192	\$ -	\$ -	\$ 476,192	(1%)
Museum P/T Labour & Benefits	\$ 315,137	\$ 204,694	\$ -	\$ -	\$ 204,694	(35%)
LPV Administrative Expenses	\$ 73,575	\$ 75,742	\$ -	\$ -	\$ 75,742	3%
Cost Of Sales	\$ 30,500	\$ 33,000	\$ -	\$ -	\$ 33,000	8%
Village Misc. Expenses	\$ 16,930	\$ 43,379	\$ -	\$ -	\$ 43,379	156%
Curatorial Expenses	\$ 7,000	\$ 7,000	\$ -	\$ -	\$ 7,000	
Events & Activities Expenses	\$ 27,900	\$ 27,900	\$ -	\$ -	\$ 27,900	
Advertising & Publicity	\$ 57,250	\$ 46,250	\$ -	\$ -	\$ 46,250	(19%)
Facilities Operating Expenses	\$ 91,000	\$ 97,000	\$ -	\$ -	\$ 97,000	7%
PCAHB Expenses	\$ 46,662	\$ 35,644	\$ -	\$ -	\$ 35,644	(24%)
Summer Labour Program - Labour	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Operating Expenditures</b>	<b>\$ 1,145,601</b>	<b>\$ 1,046,801</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,046,801</b>	<b>(9%)</b>

### Projects

#### Revenue

Total Projects Revenue	\$ (288,718)	\$ (190,707)	\$ -	\$ -	\$ (190,707)	(34%)
------------------------	--------------	--------------	------	------	--------------	-------

#### Expenditures

Total Project Expenditures	\$ 288,718	\$ 190,707	\$ -	\$ -	\$ 190,707	(34%)
<b>Total LPV Revenue</b>	<b>\$ (1,434,319)</b>	<b>\$ (1,237,508)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,237,508)</b>	<b>(14%)</b>
<b>Total LPV Expenditures</b>	<b>\$ 1,434,319</b>	<b>\$ 1,237,508</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,237,508</b>	<b>(14%)</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

- Tax Requirement Analysis	2021
- Tax Requirement	\$ (917,677)
- Tax \$ Increase(Decrease) Over Previous Year	\$ (23,288)

2022
\$ (791,404)
\$ (126,273)

## Lang Pioneer Village Budget 2022

### Operating

#### Revenue

	Budget 2021	Base Budget 2022	Service Level Change 2022	Issue Paper Required	Legislative Change 2022	Issue Paper Required	Budget 2022	Budget % Change
Tax Requirement	\$ (830,901)	\$ (715,016)	\$ -	\$ -	\$ -	\$ -	\$ (715,016)	
Donations	\$ (7,700)	\$ (7,700)	\$ -	\$ -	\$ -	\$ -	\$ (7,700)	
Recoveries	\$ (4,600)	\$ (4,600)	\$ -	\$ -	\$ -	\$ -	\$ (4,600)	
Admissions	\$ (110,000)	\$ (110,000)	\$ -	\$ -	\$ -	\$ -	\$ (110,000)	
Youth Interpreter Program	\$ (1,800)	\$ (1,800)	\$ -	\$ -	\$ -	\$ -	\$ (1,800)	
Workshop Fees	\$ (1,000)	\$ (1,000)	\$ -	\$ -	\$ -	\$ -	\$ (1,000)	
Corporate Partnership Program	\$ (9,000)	\$ (9,000)	\$ -	\$ -	\$ -	\$ -	\$ (9,000)	
Museum Operating Grant (CMOG)	\$ (53,000)	\$ (53,000)	\$ -	\$ -	\$ -	\$ -	\$ (53,000)	
Gift Shop	\$ (35,000)	\$ (33,000)	\$ -	\$ -	\$ -	\$ -	\$ (33,000)	
Food Services	\$ (6,000)	\$ (8,000)	\$ -	\$ -	\$ -	\$ -	\$ (8,000)	
Print Shop	\$ (1,000)	\$ (1,000)	\$ -	\$ -	\$ -	\$ -	\$ (1,000)	
General Store	\$ (9,000)	\$ (9,000)	\$ -	\$ -	\$ -	\$ -	\$ (9,000)	
Keene Hotel	\$ (6,000)	\$ (6,000)	\$ -	\$ -	\$ -	\$ -	\$ (6,000)	
Facility Rental	\$ (2,500)	\$ (2,500)	\$ -	\$ -	\$ -	\$ -	\$ (2,500)	
Church Rental	\$ (4,500)	\$ (4,500)	\$ -	\$ -	\$ -	\$ -	\$ (4,500)	
Barn ( PCAHB) Rental	\$ (52,500)	\$ (52,500)	\$ -	\$ -	\$ -	\$ -	\$ (52,500)	
<b>Total Operating Revenue</b>	<b>\$ (1,134,501)</b>	<b>\$ (1,018,616)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,018,616)</b>	<b>(10%)</b>

#### Summer Labour Program Revenue

Summer Experience Program	\$ (2,500)	\$ (7,400)	\$ -	\$ -	\$ -	\$ -	\$ (7,400)	
Young Canada Works	\$ (5,000)	\$ (9,025)	\$ -	\$ -	\$ -	\$ -	\$ (9,025)	
Youth Job Connection Summer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Canada Summer Jobs	\$ (3,600)	\$ (11,760)	\$ -	\$ -	\$ -	\$ -	\$ (11,760)	
<b>Total Summer Labour Program Revenue</b>	<b>\$ (11,100)</b>	<b>\$ (28,185)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (28,185)</b>	<b>154%</b>

<b>Total Operating Revenue</b>	<b>\$ (1,145,601)</b>	<b>\$ (1,046,801)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,046,801)</b>	<b>(9%)</b>
--------------------------------	-----------------------	-----------------------	-------------	-------------	-------------	-------------	-----------------------	-------------

### Expenditures

#### Museum F/T Labour & Benefits

Salaries	\$ 353,406	\$ 349,094	\$ -	\$ -	\$ -	\$ -	\$ 349,094	
Statutory Benefits	\$ 75,817	\$ 75,902	\$ -	\$ -	\$ -	\$ -	\$ 75,902	
Health Benefits	\$ 50,424	\$ 51,196	\$ -	\$ -	\$ -	\$ -	\$ 51,196	
<b>Museum F/T Labour &amp; Benefits</b>	<b>\$ 479,647</b>	<b>\$ 476,192</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 476,192</b>	<b>(1%)</b>

#### Museum P/T Labour & Benefits

Salaries	\$ 274,431	\$ 182,054	\$ -	\$ -	\$ -	\$ -	\$ 182,054	
Statutory Benefits	\$ 40,706	\$ 22,640	\$ -	\$ -	\$ -	\$ -	\$ 22,640	
<b>Museum P/T Labour &amp; Benefits</b>	<b>\$ 315,137</b>	<b>\$ 204,694</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 204,694</b>	<b>(35%)</b>

#### LPV Administrative Expenses

Advertising	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Courier	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ 500	
Photocopier	\$ 4,150	\$ 3,500	\$ -	\$ -	\$ -	\$ -	\$ 3,500	
Postage	\$ 1,200	\$ 1,200	\$ -	\$ -	\$ -	\$ -	\$ 1,200	
Office Supplies	\$ 2,200	\$ 2,200	\$ -	\$ -	\$ -	\$ -	\$ 2,200	
Staff Development	\$ 3,000	\$ 3,500	\$ -	\$ -	\$ -	\$ -	\$ 3,500	
Accommodation	\$ 500	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500	
Meals	\$ 500	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500	
Travel	\$ 1,000	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500	
Receptions	\$ 500	\$ 1,400	\$ -	\$ -	\$ -	\$ -	\$ 1,400	
Billable/Recoverable Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	



## Lang Pioneer Village Budget 2022

			Issue Paper Required		Issue Paper Required			
	Base		Service Level		Legislative			
	Budget 2021	Budget 2022	Change 2022		Change 2022		Budget 2022	Budget % Change
Insurance	\$ 26,400	\$ 29,700	\$ -	\$ -	\$ -	\$ -	\$ 29,700	
Cash Over/Under	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Criminal Background Checks	\$ 300	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ 300	
Gift Shop Expenses	\$ 1,500	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500	
IT Software	\$ 6,600	\$ 1,870	\$ -	\$ -	\$ -	\$ -	\$ 1,870	
Managed Network	\$ 7,580	\$ 7,576	\$ -	\$ -	\$ -	\$ -	\$ 7,576	
Mobile Devices	\$ 1,600	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500	
Telephone	\$ 8,750	\$ 8,600	\$ -	\$ -	\$ -	\$ -	\$ 8,600	
Financial Audit Fees	\$ 895	\$ 2,296	\$ -	\$ -	\$ -	\$ -	\$ 2,296	
Bank Interest and Charges	\$ 5,500	\$ 5,500	\$ -	\$ -	\$ -	\$ -	\$ 5,500	
Interest and Penalties	\$ 400	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ 100	
<b>LPV Administrative Expenses</b>	<b>\$ 73,575</b>	<b>\$ 75,742</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 75,742</b>	<b>3%</b>
<b>Cost Of Sales</b>								
Articles For Sale	\$ 22,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	
Hotel - Resale Items	\$ 5,500	\$ 5,500	\$ -	\$ -	\$ -	\$ -	\$ 5,500	
Food Services - Resale Items	\$ 3,000	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ 7,500	
<b>Cost Of Sales</b>	<b>\$ 30,500</b>	<b>\$ 33,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 33,000</b>	<b>8%</b>
<b>Village Misc. Expenses</b>								
Vehicle Maintenance	\$ 3,000	\$ 3,500	\$ -	\$ -	\$ -	\$ -	\$ 3,500	
Insurance	\$ 1,430	\$ 1,609	\$ -	\$ -	\$ -	\$ -	\$ 1,609	
Animal Food and Vet Services	\$ 700	\$ 800	\$ -	\$ -	\$ -	\$ -	\$ 800	
Staff Uniform	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ 500	
LPV Village Misc - Costume	\$ 1,300	\$ 1,300	\$ -	\$ -	\$ -	\$ -	\$ 1,300	
Equipment Maint.	\$ 4,000	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ 4,000	
Drinking Water Solution Prg.	\$ 6,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	
Aabnaabin Programming	\$ -	\$ 26,670	\$ -	\$ -	\$ -	\$ -	\$ 26,670	
<b>Village Misc. Expenses</b>	<b>\$ 16,930</b>	<b>\$ 43,379</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 43,379</b>	<b>156%</b>
<b>Curatorial Expenses</b>								
Membership	\$ 1,400	\$ 1,400	\$ -	\$ -	\$ -	\$ -	\$ 1,400	
CMOG Technology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Exhibit Supplies	\$ 4,000	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ 4,000	
Conservation Supplies	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	
Cataloging Supplies & Equip.	\$ 600	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ 600	
Workshop Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Curatorial Expenses</b>	<b>\$ 7,000</b>	<b>\$ 7,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,000</b>	
<b>Events &amp; Activities Expenses</b>								
Teaching Supplies	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ 500	
Special Events Supplies	\$ 8,000	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ 8,000	
Special Events	\$ 12,000	\$ 12,000	\$ -	\$ -	\$ -	\$ -	\$ 12,000	
Workshop Facilitator Fees	\$ 900	\$ 900	\$ -	\$ -	\$ -	\$ -	\$ 900	
Craft/Demonstration Supplies	\$ 1,500	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ 1,500	
PKED Tourism Resiliency Technology	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Volunteer Appreciation	\$ 2,500	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ 2,500	
Volunteer Training	\$ 750	\$ 750	\$ -	\$ -	\$ -	\$ -	\$ 750	
Volunteer Refreshments	\$ 1,750	\$ 1,750	\$ -	\$ -	\$ -	\$ -	\$ 1,750	
<b>Events &amp; Activities Expenses</b>	<b>\$ 27,900</b>	<b>\$ 27,900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,900</b>	
<b>Advertising &amp; Publicity</b>								
Brochures, Posters, Signs	\$ 5,500	\$ 5,500	\$ -	\$ -	\$ -	\$ -	\$ 5,500	
Television, Radio, Newspaper	\$ 31,000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000	
Signage Program Advertising	\$ 1,750	\$ 1,750	\$ -	\$ -	\$ -	\$ -	\$ 1,750	
Marketing Services/Consultant	\$ 16,500	\$ 16,500	\$ -	\$ -	\$ -	\$ -	\$ 16,500	
Website Development	\$ 2,500	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ 2,500	
<b>Advertising &amp; Publicity</b>	<b>\$ 57,250</b>	<b>\$ 46,250</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 46,250</b>	<b>(19%)</b>

## Lang Pioneer Village Budget 2022

			Issue Paper Required		Issue Paper Required			
	Base		Service Level		Legislative			
	Budget 2021	Budget 2022	Change 2022	Change 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
<b>Facilities Operating Expenses</b>								
Janitorial Supplies	\$ 4,000	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000	
Plumbing Repairs and Maint.	\$ 3,500	\$ 3,500	\$ -	\$ -	\$ -	\$ -	\$ 3,500	
Electrical Repairs and Maint.	\$ 5,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	
Security	\$ 800	\$ 800	\$ -	\$ -	\$ -	\$ -	\$ 800	
Non-Historic Build. Rep.&Mtce.	\$ 9,000	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ 9,000	
Grounds Maint.	\$ 22,000	\$ 22,000	\$ -	\$ -	\$ -	\$ -	\$ 22,000	
Water/Septic System	\$ 1,200	\$ 1,200	\$ -	\$ -	\$ -	\$ -	\$ 1,200	
Hydro & Heat	\$ 42,500	\$ 42,500	\$ -	\$ -	\$ -	\$ -	\$ 42,500	
Environmental Control Equip.	\$ 2,500	\$ 3,500	\$ -	\$ -	\$ -	\$ -	\$ 3,500	
Booth Building	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
LPV - Historic Building Mtce.	\$ -	\$ 10,500	\$ -	\$ -	\$ -	\$ -	\$ 10,500	
<b>Facilities Operating Expenses</b>	<b>\$ 91,000</b>	<b>\$ 97,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 97,000</b>	<b>7%</b>
<b>Peterborough County Agricultural Heritage Building (PCHB)</b>								
Insurance	\$ 3,950	\$ 4,444	\$ -	\$ -	\$ -	\$ -	\$ 4,444	
Supplies/Janitorial	\$ 5,200	\$ 3,200	\$ -	\$ -	\$ -	\$ -	\$ 3,200	
Heat	\$ 5,000	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000	
Security	\$ 3,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Mtce. & Repairs	\$ 27,112	\$ 22,000	\$ -	\$ -	\$ -	\$ -	\$ 22,000	
Wedding Consultant	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>PCHB Expenses</b>	<b>\$ 46,662</b>	<b>\$ 35,644</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,644</b>	<b>(24%)</b>
<b>Summer Labour Program Expenditures</b>								
<b>Summer Labour Program - Labour</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total Operating Expenditures</b>	<b>\$ 1,145,601</b>	<b>\$ 1,046,801</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,046,801</b>	<b>(9%)</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	



## Lang Pioneer Village Budget 2022

### Projects

#### Revenue

	Budget 2021	Base Budget 2022	Service Level Change 2022	Issue Paper Required	Legislative Change 2022	Budget 2022	Budget % Change
Tax Requirement	\$ (86,776)	\$ (76,388)	\$ -	\$ -	\$ -	\$ (76,388)	
Donations	\$ (90,000)	\$ -	\$ -	\$ -	\$ -	\$ -	
TRF fr Carry Forward Funds	\$ (68,982)	\$ (81,069)	\$ -	\$ -	\$ -	\$ (81,069)	
TRF fr LPV LTP	\$ (42,960)	\$ (33,250)	\$ -	\$ -	\$ -	\$ (33,250)	
<b>Total Projects Revenue</b>	<b>\$ (288,718)</b>	<b>\$ (190,707)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (190,707)</b>	<b>(34%)</b>

#### Expenditures

IT Hardware	\$ 7,960	\$ 3,250	\$ -	\$ -	\$ -	\$ 3,250	
Special Costume	\$ 10,000	\$ 4,669	\$ -	\$ -	\$ -	\$ 4,669	
Facilities	\$ 40,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000	
Facilities Historic Buildings	\$ 143,870	\$ 71,288	\$ -	\$ -	\$ -	\$ 71,288	
Historic Building Mtce.	\$ 10,500	\$ 5,112	\$ -	\$ -	\$ -	\$ 5,112	
TRF to Working Funds Gen.	\$ 41,388	\$ 41,388	\$ -	\$ -	\$ -	\$ 41,388	
TRF to LPV LTP	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ 35,000	
<b>Total Project Expenditures</b>	<b>\$ 288,718</b>	<b>\$ 190,707</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 190,707</b>	<b>(34%)</b>

<b>Project (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
----------------------------------	-------------	-------------	-------------	-------------	-------------	-------------	-------------

<b>Total LPV Revenue</b>	<b>\$ (1,434,319)</b>	<b>\$ (1,237,508)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,237,508)</b>	<b>(14%)</b>
<b>Total LPV Expenditures</b>	<b>\$ 1,434,319</b>	<b>\$ 1,237,508</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,237,508</b>	<b>(14%)</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

- Tax Requirement Analysis	2021
- Tax Requirement	\$ (917,677)
- Tax \$ Increase(Decrease) Over Previous Year	\$ (23,288)

2022
\$ (791,404)
\$ (126,273)





## Lang Pioneer Village Budget 2022

	Budget 2022	2022 Notes
<b>Operating</b>		
<b>Revenue</b>		
Gift Shop	\$ (33,000)	Reduced revenue by \$2000 & added \$2000 to Food Services
Food Services	\$ (8,000)	Increased by \$2000 for Special event food revenues (i.e. apples)
<b>Summer Labour Program Revenue</b>		
Summer Experience Program	\$ (7,400)	request for 2 positions, One position is approx \$3700
Young Canada Works	\$ (9,025)	Request 2 positions but not likely to get both at 100%
Youth Job Connection Summer	\$ -	Program no longer exists
<b>Expenditures</b>		
<b>LPV Administrative Expenses</b>		
Advertising	\$ -	Recruiting costs are captured in the HR Budget
Photocopier	\$ 3,500	Less \$650 due to less reliance on copying
Insurance	\$ 29,700	12.5% increase .
IT Software	\$ 1,870	Shopify \$1300, Adobe Photoshop \$570, Vimeo not longer required
Managed Network	\$ 7,576	Based on 2021 actuals plus 2%
Mobile Devices	\$ 1,500	Based on 2021 usage plus 2%
Telephone	\$ 8,600	Based on 2021 usage plus 2%
Interest and Penalties	\$ 100	Reduced due to new credit card process
<b>Cost Of Sales</b>		
Articles For Sale	\$ 20,000	Reduced by \$2000 to add to Food Services
Food Services - Resale Items	\$ 7,500	Increase to \$7500 (\$5500 from 2020 level plus \$2000 for Special Event Foods reduced articles for sale by same amount
<b>Village Misc. Expenses</b>		
Vehicle Maintenance	\$ 3,500	Increase to 5yr actual
Insurance	\$ 1,609	12.5% increase
Drinking Water Solution Prg.	\$ 5,000	Reduced by \$1000 due to Water Station installation
<b>Facilities Operating Expenses</b>		
Janitorial Supplies	\$ 3,000	Reduced by \$1000 as sanitizing should become less frequent but still more than in 2020
Security	\$ 800	2020 high due to vandalism & security needs
Non-Historic Build. Rep.&Mtce.	\$ 9,000	High in 2020 due to COVID renos
Environmental Control Equip.	\$ 3,500	Need to add \$1000 for Mitchell Building HVAC
Booth Building	\$ -	This building needs work likely more than \$500 in order to be certified to serve food (ice cream,etc.) as per Emily. Need to rethink Food Services.
LPV - Historic Building Mtce.	\$ 10,500	Budget increased in 2021 to include \$5000 for painting 1 historic building per year
<b>Peterborough County Agricultural Heritage Building (PCHB)</b>		
Insurance	\$ 4,444	12.5% increase
Supplies/Janitorial	\$ 3,200	High in earlier years due to set-up costs
Heat	\$ 6,000	Increased by \$1000 to reflect 2020 Actual costs
Security	\$ -	Cost recovery in wedding reception fee for wedding security
Mtce. & Repairs	\$ 22,000	This is high because it includes the PMPI sponsored services \$14, \$12.5 in 2020)
Wedding Consultant	\$ -	Covers the cost of only approx. 2 weddings but this is a recovered cost



## Lang Pioneer Village Budget 2022

	Budget 2022	2022 Notes
<b>Projects</b>		
<b>Revenue</b>		
Tax Requirement	\$ (76,388)	Per LPV LTP reserve plan (\$35,000) Hist. Building Mt (\$10,500). Trsf to WF reserve (41,388), Costumes (\$1,300)
TRF fr LPV LTP	\$ (33,250)	Computer replacements - Facilities Coordinator (\$850), Visitor Experience Coordinator (\$1,200), & Student/Library (\$1,200). Visitor Washroom upgrades (\$30,000).
<b>Expenditures</b>		
IT Hardware	\$ 3,250	Computer replacements - Facilities Coordinator (\$850), Visitor Experience Coordinator (\$1,200), & Student/Library (\$1,200), funded from LPV LTP Reserve.
Facilities	\$ 30,000	\$30,000 for visitor washroom upgrades not started in 2021. Upgrade to take place in 2022 funded from LPV LTP Reserve.
Historic Building Mtce.	\$ 5,112	2021 Carry Forward
TRF to Working Funds Gen.	\$ 41,388	Repayment #4 of 25 for the PCAHB loan.
TRF to LPV LTP	\$ 35,000	Per LPV LTP Reserve Plan.



## Land Division Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

### Operating

#### Revenue

Total Operating Revenue	\$ (159,048)	\$ (163,521)	\$ -	\$ -	\$ (163,521)	3%
-------------------------	--------------	--------------	------	------	--------------	----

#### Expenditures

Land Division Labour & Benefits	\$ 84,022	\$ 84,193	\$ -	\$ -	\$ 84,193	0%
Land Division Operating Expenses	\$ 72,336	\$ 76,514	\$ -	\$ -	\$ 76,514	6%
Land Division Committee	\$ 2,690	\$ 2,814	\$ -	\$ -	\$ 2,814	5%

Total Operating Expenditures	\$ 159,048	\$ 163,521	\$ -	\$ -	\$ 163,521	3%
------------------------------	------------	------------	------	------	------------	----

Total Net Operating (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	
---------------------------------------	------	------	------	------	------	--

Total Land Division Revenue	\$ (159,048)	\$ (163,521)	\$ -	\$ -	\$ (163,521)	3%
Total Land Division Expenditures	\$ 159,048	\$ 163,521	\$ -	\$ -	\$ 163,521	3%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	

- Tax Requirement Analysis	2021
- Tax Requirement	\$ -
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ -

2022
\$ -
\$ -

## Land Division Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

### Operating

#### Revenue

Land Severances	\$	(153,500)	\$	(161,500)	\$	-	\$	-	\$	(161,500)	
TRF fr Working Land Div. - OPS	\$	(5,548)	\$	(2,021)	\$	-	\$	-	\$	(2,021)	
<b>Total Operating Revenue</b>	<b>\$</b>	<b>(159,048)</b>	<b>\$</b>	<b>(163,521)</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>(163,521)</b>	<b>3%</b>

#### Expenditures

##### Land Division Labour & Benefits

Salaries	\$	61,628	\$	61,628	\$	-	\$	-	\$	61,628	
Statutory Benefits	\$	13,417	\$	13,644	\$	-	\$	-	\$	13,644	
Health Benefits	\$	8,977	\$	8,921	\$	-	\$	-	\$	8,921	
<b>Land Division Labour &amp; Benefits</b>	<b>\$</b>	<b>84,022</b>	<b>\$</b>	<b>84,193</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>84,193</b>	<b>0%</b>

##### Land Division Operating Expenses

Advertising	\$	2,400	\$	2,500	\$	-	\$	-	\$	2,500	
Courier	\$	100	\$	100	\$	-	\$	-	\$	100	
Photocopier	\$	2,150	\$	2,850	\$	-	\$	-	\$	2,850	
Postage	\$	1,300	\$	1,350	\$	-	\$	-	\$	1,350	
Office Supplies	\$	700	\$	300	\$	-	\$	-	\$	300	
Membership	\$	150	\$	150	\$	-	\$	-	\$	150	
Staff Development	\$	500	\$	500	\$	-	\$	-	\$	500	
Conventions	\$	850	\$	850	\$	-	\$	-	\$	850	
Accommodation	\$	400	\$	450	\$	-	\$	-	\$	450	
Meals	\$	150	\$	150	\$	-	\$	-	\$	150	
Travel	\$	300	\$	300	\$	-	\$	-	\$	300	
Billable/Recoverable Expenses	\$	-	\$	-	\$	-	\$	-	\$	-	
IT Hardware	\$	-	\$	-	\$	-	\$	-	\$	-	
IT Software	\$	715	\$	743	\$	-	\$	-	\$	743	
Telephone	\$	260	\$	255	\$	-	\$	-	\$	255	
Financial Audit Fees	\$	131	\$	116	\$	-	\$	-	\$	116	
Legal Services	\$	2,000	\$	2,500	\$	-	\$	-	\$	2,500	
Internal Transfer- Land Division	\$	60,230	\$	63,400	\$	-	\$	-	\$	63,400	
TRF to Working Land Div.-OPS	\$	-	\$	-	\$	-	\$	-	\$	-	
<b>Land Division Operating Expenses</b>	<b>\$</b>	<b>72,336</b>	<b>\$</b>	<b>76,514</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>76,514</b>	<b>6%</b>



## Land Division Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
<b>Land Division Committee</b>						
Insurance	\$ 990	\$ 1,114	\$ -	\$ -	\$ 1,114	
Accommodation	\$ 600	\$ 600	\$ -	\$ -	\$ 600	
Staff Development	\$ 600	\$ 600	\$ -	\$ -	\$ 600	
Meals	\$ 200	\$ 200	\$ -	\$ -	\$ 200	
Travel	\$ 300	\$ 300	\$ -	\$ -	\$ 300	
<b>Land Division Committee</b>	<b>\$ 2,690</b>	<b>\$ 2,814</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,814</b>	<b>5%</b>
<b>Total Operating Expenditures</b>	<b>\$ 159,048</b>	<b>\$ 163,521</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 163,521</b>	<b>3%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total Land Division Revenue</b>	<b>\$ (159,048)</b>	<b>\$ (163,521)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (163,521)</b>	<b>3%</b>
<b>Total Land Division Expenditures</b>	<b>\$ 159,048</b>	<b>\$ 163,521</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 163,521</b>	<b>3%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

- Tax Requirement Analysis	2021
- Tax Requirement	\$ -
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ -

2022
\$ -
\$ -



## Land Division Budget 2022

	Budget 2022	2022 Notes
<b>Operating</b>		
<b>Revenue</b>		
Land Severances	\$ (161,500)	Based on 100 applications @ \$1,600 each plus \$1,500 for misc. fees (retained stamping, amended fees, etc.)
<b>Expenditures</b>		
<b>Land Division Operating Expenses</b>		
Advertising	\$ 2,500	increased applications so increased advertising
Photocopier	\$ 2,850	increased applications so increased photocopying
Postage	\$ 1,350	increased applications so increased postage
Membership	\$ 150	Ont. Assoc. of Committees of Adjustment.
Staff Development	\$ 500	Educational credit required as part of Membership.
Conventions	\$ 850	Conference & seminar locations unknown - budgets includes registration fees for both.
Accommodation	\$ 450	reflecting increased costs post-covid
IT Software	\$ 743	MS Lic. \$468 and Adobe \$275
Telephone	\$ 255	Based on 2021 average month cost plus 2%
Legal Services	\$ 2,500	reflecting increased legal costs every year
Internal Transfer- Land Division	\$ 63,400	Transfer of \$100 to Clerical, \$140 to GIS, \$25 to PW and \$369 to Planning for each Land Severance Application, Based on 100 applications
<b>Land Division Committee</b>		
Insurance	\$ 1,114	12.5% increase

## Planning Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

### Operating

<b>Revenue</b>						
Total Operating Revenue	\$ (741,468)	\$ (662,546)	\$ -	\$ -	\$ (662,546)	(11%)
<b>Expenditures</b>						
Planning Labour & Benefits	\$ 710,554	\$ 619,768	\$ -	\$ -	\$ 619,768	(13%)
Planning Operating Expenses	\$ 30,914	\$ 42,778	\$ -	\$ -	\$ 42,778	38%
Total Operating Expenditures	\$ 741,468	\$ 662,546	\$ -	\$ -	\$ 662,546	(11%)

### Project

<b>Project Revenue</b>						
Total Project Revenue	\$ (137,100)	\$ (108,309)	\$ -	\$ -	\$ (108,309)	(21%)
<b>Project Expenditures</b>						
Total Project Expenditures	\$ 137,100	\$ 108,309	\$ -	\$ -	\$ 108,309	(21%)
Total Planning Revenue	\$ (878,568)	\$ (770,855)	\$ -	\$ -	\$ (770,855)	(12%)
Total Planning Expenditures	\$ 878,568	\$ 770,855	\$ -	\$ -	\$ 770,855	(12%)
Total Net (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	

- Tax Requirement Analysis	2021
- Tax Requirement	\$ (694,413)
- Tax \$ Increase(Decrease) Over Previous Yr's Budget	\$ 8,610

2022
\$ (663,646)
\$ (30,767)

## Planning Budget 2022

### Operating

			Issue Paper Required	Issue Paper Required		
	Budget 2021	Base Budget 2022	Service Level Change 2022	Legislative Change 2022	Budget 2022	Budget % Change
<b>Revenue</b>						
Tax Requirement	\$ (657,413)	\$ (588,646)	\$ -	\$ -	\$ (588,646)	
Municipal Recoveries	\$ (2,000)	\$ (2,000)	\$ -	\$ -	\$ (2,000)	
Development Charges Earned	\$ (15,000)	\$ -	\$ -	\$ -	\$ -	
Sales	\$ (32,000)	\$ (35,000)	\$ -	\$ -	\$ (35,000)	
Internal Transfer- Land Division	\$ (35,055)	\$ (36,900)	\$ -	\$ -	\$ (36,900)	
<b>Total Operating Revenue</b>	<b>\$ (741,468)</b>	<b>\$ (662,546)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (662,546)</b>	<b>(11%)</b>

### Expenditures

<b>Labour &amp; Benefits</b>						
Salaries	\$ 536,349	\$ 466,691	\$ -	\$ -	\$ 466,691	
Statutory Benefits	\$ 111,496	\$ 98,628	\$ -	\$ -	\$ 98,628	
Health Benefits	\$ 62,709	\$ 54,449	\$ -	\$ -	\$ 54,449	
<b>Planning Labour &amp; Benefits</b>	<b>\$ 710,554</b>	<b>\$ 619,768</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 619,768</b>	<b>(13%)</b>

### Planning Operating Expenses

Advertising	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ 3,000	
Courier	\$ 200	\$ 200	\$ -	\$ -	\$ 200	
Photocopier	\$ 2,000	\$ 2,800	\$ -	\$ -	\$ 2,800	
Postage	\$ 400	\$ 400	\$ -	\$ -	\$ 400	
Office Supplies	\$ 500	\$ 600	\$ -	\$ -	\$ 600	
Membership	\$ 4,650	\$ 5,100	\$ -	\$ -	\$ 5,100	
Staff Development	\$ 1,100	\$ 1,100	\$ -	\$ -	\$ 1,100	
Conventions	\$ 2,250	\$ 3,250	\$ -	\$ -	\$ 3,250	
Accommodation	\$ 1,000	\$ 3,000	\$ -	\$ -	\$ 3,000	
Meals	\$ 600	\$ 1,200	\$ -	\$ -	\$ 1,200	
Travel	\$ 2,000	\$ 3,000	\$ -	\$ -	\$ 3,000	
Meeting Room Rentals	\$ 300	\$ 300	\$ -	\$ -	\$ 300	
IT Software	\$ 250	\$ 275	\$ -	\$ -	\$ 275	
Mobile Devices	\$ 1,520	\$ 1,475	\$ -	\$ -	\$ 1,475	
Telephone	\$ 1,550	\$ 1,555	\$ -	\$ -	\$ 1,555	
Financial Audit Fees	\$ 594	\$ 523	\$ -	\$ -	\$ 523	
Legal Services	\$ 9,000	\$ 15,000	\$ -	\$ -	\$ 15,000	
<b>Planning Operating Expenses</b>	<b>\$ 30,914</b>	<b>\$ 42,778</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 42,778</b>	<b>38%</b>

<b>Total Operating Expenditures</b>	<b>\$ 741,468</b>	<b>\$ 662,546</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 662,546</b>	<b>(11%)</b>
-------------------------------------	-------------------	-------------------	-------------	-------------	-------------------	--------------

<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
--	-------------	-------------	-------------	-------------	-------------	--





## Planning Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

### Project

#### Project Revenue

Tax Requirement	\$ (37,000)	\$ (75,000)	\$ -	\$ -	\$ (75,000)	
TRF fr Planning LTP	\$ (2,100)	\$ (2,400)	\$ -	\$ -	\$ (2,400)	
TRF fr Carry Forward	\$ (23,000)	\$ (30,909)	\$ -	\$ -	\$ (30,909)	
TRF fr Working Funds Gen	\$ (75,000)	\$ -	\$ -	\$ -	\$ -	
<b>Total Project Revenue</b>	<b>\$ (137,100)</b>	<b>\$ (108,309)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (108,309)</b>	<b>(21%)</b>

#### Project Expenditures

IT Hardware	\$ 2,100	\$ 2,400	\$ -	\$ -	\$ 2,400	
Land Needs Assessment	\$ 50,000	\$ 30,909	\$ -	\$ -	\$ 30,909	
Employment Lands Needs Study	\$ 75,000	\$ -	\$ -	\$ -	\$ -	
Consultant - Support for Staff	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	
IT Software purchases	\$ -	\$ 40,000	\$ -	\$ -	\$ 40,000	
TRF to Planning LTP	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 10,000	
<b>Total Project Expenditures</b>	<b>\$ 137,100</b>	<b>\$ 108,309</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 108,309</b>	<b>(21%)</b>

<b>Project Surplus/Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
--------------------------------	-------------	-------------	-------------	-------------	-------------	--

<b>Total Planning Revenue</b>	<b>\$ (878,568)</b>	<b>\$ (770,855)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (770,855)</b>	<b>(12%)</b>
<b>Total Planning Expenditures</b>	<b>\$ 878,568</b>	<b>\$ 770,855</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 770,855</b>	<b>(12%)</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>- Tax Requirement Analysis</b>	<b>2021</b>
- Tax Requirement	\$ (694,413)
- Tax \$ Increase(Decrease) Over Previous Yr's Budget	\$ 8,610

<b>2022</b>
\$ (663,646)
\$ (30,767)



## Planning Budget 2022

	Budget 2022	2022 Notes
<b>Operating</b>		
<b>Revenue</b>		
Municipal Recoveries	\$ (2,000)	Technical projects/services that are charged out.
Sales	\$ (35,000)	Fees for Subdivision Applications and Official Plan Amendments.
Internal Transfer- Land Division	\$ (36,900)	Transfer from Land Division dept., portion of Land Division application fees - based on \$369 each for 100 applications.
<b>Expenditures</b>		
<b>Labour &amp; Benefits</b>		
Salaries	\$ 466,691	Director Split 50% Public Works
<b>Planning Operating Expenses</b>		
Advertising	\$ 3,000	Notices for County OP project (newspaper notices and advertisements for public open houses, meetings - \$350 avg per advertisement).
Membership	\$ 5,100	Memberships in OPPI/CIP for 6 staff.
Staff Development	\$ 1,100	Continuous professional learning credits are now required. Conference that staff will be attending and County Planning Conference. Continuous professional learning requirements.
Conventions	\$ 3,250	*May be co-hosting County Planners Conference with Northumberland (need confirmation) but this number could increase
Accommodation	\$ 3,000	With conferences, accommodations will be required.
Meals	\$ 1,200	Travel meals for conferences and training. Covers expenses for hosting meetings and open houses.
Travel	\$ 3,000	Hopeful that zoom platform may reduce out of office attendance at offsite pre-consultation meetings. Possible County Planning Directors conference bus rental if we host.
Meeting Room Rentals	\$ 300	Requirement potentially to rent for OP meetings.
IT Software	\$ 275	Adobe \$275
Mobile Devices	\$ 1,475	Based on 2021 usage plus 2%
Telephone	\$ 1,555	Based on 2021 average month cost plus 2%
Legal Services	\$ 15,000	More and varied legal issues on the rise.



## Planning Budget 2022

	<b>Budget 2022</b>	<b>2022 Notes</b>
<b>Project</b>		
<b>Project Revenue</b>		
TRF fr Planning LTP	\$ (2,400)	Computer replacements - Director of Planning and PW (\$1,200) and Senior Planner (\$1,200), funded from Planning LTP Reserve.
<b>Project Expenditures</b>		
IT Hardware	\$ 2,400	Computer replacements - Director of Planning and PW (\$1,200) and Senior Planner (\$1,200), funded from Planning LTP Reserve.
Consultant - Support for Staff	\$ 25,000	Support for staffing. Potential study work related to proposed Planning Committee of Coouncil
IT Software purchases	\$ 40,000	Planning APP \$40,000
TRF to Planning LTP	\$ 10,000	Per Planning LTP Reserve Plan



**Planning**  
**Budget 2022**

**Budget**  
**2022**

---

**2022**  
**Notes**



## Economic Development Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

### Operating

#### Revenue

Total Operating Revenue	\$ (777,226)	\$ (787,812)	\$ (42,020)	\$ -	\$ (829,832)	(7%)
-------------------------	--------------	--------------	-------------	------	--------------	------

#### Expenditures

Total Operating Expenditures	\$ 777,226	\$ 787,812	\$ 42,020	\$ -	\$ 829,832	7%
------------------------------	------------	------------	-----------	------	------------	----

Total Net Operating (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	
---------------------------------------	------	------	------	------	------	--

Total Economic Dev. Revenue	\$ (777,226)	\$ (787,812)	\$ (42,020)	\$ -	\$ (829,832)	(7%)
Total Economic Dev. Expenditures	\$ 777,226	\$ 787,812	\$ 42,020	\$ -	\$ 829,832	7%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	

- Tax Requirement Analysis	2021
- Tax Requirement	\$ (777,226)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ -

2022
\$ (829,832)
\$ 52,606



## Economic Development Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

### Operating

#### Revenue

Tax Requirement	\$ (777,226)	\$ (787,812)	\$ (42,020)	\$ -	\$ (829,832)	
TRF fr Working Funds Gen.-OPS	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Operating Revenue</b>	<b>\$ (777,226)</b>	<b>\$ (787,812)</b>	<b>\$ (42,020)</b>	<b>\$ -</b>	<b>\$ (829,832)</b>	<b>(7%)</b>

#### Expenditures

Membership	\$ 1,500	\$ 1,500	\$ -	\$ -	\$ 1,500	
Economic Development Pymt	\$ 745,746	\$ 756,332	\$ -	\$ -	\$ 756,332	
Special Dev. Initiative	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ 15,000	
Physician Recruitment	\$ 14,980	\$ 14,980	\$ 42,020	\$ -	\$ 57,000	
TRF to Working Funds Gen.-OPS	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Operating Expenditures</b>	<b>\$ 777,226</b>	<b>\$ 787,812</b>	<b>\$ 42,020</b>	<b>\$ -</b>	<b>\$ 829,832</b>	<b>7%</b>

<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
--	-------------	-------------	-------------	-------------	-------------	--

<b>Total Economic Dev. Revenue</b>	<b>\$ (777,226)</b>	<b>\$ (787,812)</b>	<b>\$ (42,020)</b>	<b>\$ -</b>	<b>\$ (829,832)</b>	<b>(7%)</b>
<b>Total Economic Dev. Expenditures</b>	<b>\$ 777,226</b>	<b>\$ 787,812</b>	<b>\$ 42,020</b>	<b>\$ -</b>	<b>\$ 829,832</b>	<b>7%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>- Tax Requirement Analysis</b>	<b>2021</b>
- Tax Requirement	\$ (777,226)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ -

<b>2022</b>
\$ (829,832)
\$ 52,606



## Economic Development Budget 2022

	<b>Budget 2022</b>	<b>2022 Notes</b>
<b>Operating</b>		
<b>Expenditures</b>		
Economic Development Pymt	\$ 756,332	\$716,332 for ED and \$40,000 for Sustainable
Special Dev. Initiative	\$ 15,000	Peterborough Music Fest Request for grant of \$15,000
Physician Recruitment	\$ 57,000	per PFHT budget



# County Forest Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

## Operating Revenue

Total Operating Revenue	\$	(45,800)	\$	(50,100)	\$	-	\$	-	\$	(50,100)	(9%)
-------------------------	----	----------	----	----------	----	---	----	---	----	----------	------

## Expenditures

County Forest Expenditures	\$	45,800	\$	50,100	\$	-	\$	-	\$	50,100	9%
----------------------------	----	--------	----	--------	----	---	----	---	----	--------	----

Total County Forest Revenue	\$	(45,800)	\$	(50,100)	\$	-	\$	-	\$	(50,100)	(9%)
Total County Forest Expenditures	\$	45,800	\$	50,100	\$	-	\$	-	\$	50,100	9%
Total Net (Surplus) Deficit	\$	-	\$	-	\$	-	\$	-	\$	-	

-Tax Requirement Analysis	2021
- Tax Requirement	\$ -
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ -

2022
\$ -
\$ -





# County Forest Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

## Operating

<b>Revenue</b>						
Timber Sales	\$ (15,000)	\$ (27,000)	\$ -	\$ -	\$ (27,000)	
TRF fr Forest Mgmt. LTP - OPS	\$ (30,800)	\$ (23,100)	\$ -	\$ -	\$ (23,100)	
<b>Total Operating Revenue</b>	<b>\$ (45,800)</b>	<b>\$ (50,100)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (50,100)</b>	<b>(9%)</b>

## Expenditures

<b>County Forest Expenditures</b>						
Forestry Services	\$ 42,000	\$ 45,800	\$ -	\$ -	\$ 45,800	
Forest Road Maint.	\$ 2,000	\$ 3,500	\$ -	\$ -	\$ 3,500	
Trails Maint.	\$ 1,000	\$ -	\$ -	\$ -	\$ -	
Travel	\$ 500	\$ 500	\$ -	\$ -	\$ 500	
Signage	\$ 300	\$ 300	\$ -	\$ -	\$ 300	
TRF to Forest Mgmt LTP - OPS	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>County Forest Expenditures</b>	<b>\$ 45,800</b>	<b>\$ 50,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,100</b>	<b>9%</b>

<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
--	-------------	-------------	-------------	-------------	-------------	--

<b>Total County Forest Revenue</b>	<b>\$ (45,800)</b>	<b>\$ (50,100)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (50,100)</b>	<b>(9%)</b>
<b>Total County Forest Expenditures</b>	<b>\$ 45,800</b>	<b>\$ 50,100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,100</b>	<b>9%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>-Tax Requirement Analysis</b>	<b>2021</b>
- Tax Requirement	\$ -
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ -

<b>2022</b>
\$ -
\$ -



## County Forest Budget 2022

	<b>Budget 2022</b>	<b>2022 Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
Timber Sales	\$ (27,000)	Marking and tendering to occur for Havelock Depot and Cavan Blocks in 2021 however harvesting may not occur until 2022 depending upon timing of successful contractor as per forest mgt services quote
<b>Expenditures</b>		
<b>County Forest Expenditures</b>		
Forestry Services	\$ 45,800	As per Service Quote
Forest Road Maint.	\$ 3,500	Access road in rough shape - requires more of a concerted effort to improve
Trails Maint.	\$ -	Funds allocated to Forest Rd Maint.



## Grants and Donations Budget 2022

			Issue Paper Required	Issue Paper Required		
		Base	Service Level	Legislative		
	Budget 2021	Budget 2022	Change 2022	Change 2022	Budget 2022	Budget % Change

### Operating

#### Revenue

Total Operating Revenue	\$ (197,500)	\$ (322,500)	\$ -	\$ -	\$ (322,500)	63%
-------------------------	--------------	--------------	------	------	--------------	-----

#### Expenditures

Total Expenditures	\$ 197,500	\$ 322,500	\$ -	\$ -	\$ 322,500	63%
--------------------	------------	------------	------	------	------------	-----

Total Grants & Donations Revenue	\$ (197,500)	\$ (322,500)	\$ -	\$ -	\$ (322,500)	63%
Total Grants & Donations Expenditures	\$ 197,500	\$ 322,500	\$ -	\$ -	\$ 322,500	63%
Total Net (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	

- Tax Requirement Analysis	2021
- Tax Requirement	\$ (72,500)
- Tax \$ Increase (Decrease) Over Previous Yr's Budget	\$ 10,000

2022
\$ (72,500)
\$ -



## Grants and Donations Budget 2022

			Issue Paper Required		Issue Paper Required			
	Base		Service Level		Legislative			
	Budget 2021	Budget 2022	Change 2022	Change 2022	Change 2022	Change 2022	Budget 2022	Budget % Change
<b>Operating</b>								
<b>Revenue</b>								
Tax Requirement	\$ (72,500)	\$ (72,500)	\$ -	\$ -	\$ -	\$ -	\$ (72,500)	
TRF fr Working Funds General - OPS	\$ -	\$ (187,500)	\$ -	\$ -	\$ -	\$ -	\$ (187,500)	
TRF fr Carry Forward Funds - OPS	\$ (125,000)	\$ (62,500)	\$ -	\$ -	\$ -	\$ -	\$ (62,500)	
<b>Total Operating Revenue</b>	<b>\$ (197,500)</b>	<b>\$ (322,500)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (322,500)</b>	<b>63%</b>
<b>Expenditures</b>								
Grant - Norwood Fire Training	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000	
Grants - Other	\$ 187,500	\$ 312,500	\$ -	\$ -	\$ -	\$ -	\$ 312,500	
Trf to Carry Forward Funds - Ops	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Expenditures</b>	<b>\$ 197,500</b>	<b>\$ 322,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 322,500</b>	<b>63%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total Grants &amp; Donations Revenue</b>	<b>\$ (197,500)</b>	<b>\$ (322,500)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (322,500)</b>	<b>63%</b>
<b>Total Grants &amp; Donations Expenditures</b>	<b>\$ 197,500</b>	<b>\$ 322,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 322,500</b>	<b>63%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

- Tax Requirement Analysis	2021
- Tax Requirement	\$ (72,500)
- Tax \$ Increase (Decrease) Over Previous Yr's Budget	\$ 10,000

2022
\$ (72,500)
\$ -



## Grants and Donations Budget 2022

	<b>Budget 2022</b>	<b>2022 Notes</b>
<b>Operating</b>		
<b>Expenditures</b>		
Grants - Other	\$ 312,500	\$500,000 donation approved in 2018 to Canoe Museum, to be paid at the rate of \$62,500 per year from 2019 to 2026. \$62,500 (2021 Carry Forward)

COUNTY OF PETERBOROUGH  
Planning & Public Works Department  
Road Projects  
10 - Year Capital Forecast  
2022 - 2031

Rd	Twp	Length	2021 PCI	2022 est	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total	Project Description
1	SEL	2.55	52.50	1,114,350		1,114,350									1,114,350	CIR/100mm - CR 18 to west to CR 12
1	SEL	3.96	74.63	1,730,520								1,730,520			1,730,520	CIR/100mm - From CR 12 west to Fowler's Corners
2	OSM	0.58	78.13	400,150						400,150					400,150	Mill/Pave - from CR 28 east to Bailieboro limits
2	OSM	6.45	77.13	2,128,500								2,128,500			2,128,500	Pulverize and 100mm - from Bailieboro limits to all-way stop at Fishers Corners
2	OSM	2.65	61.00	874,500							874,500				874,500	EA/50mm - from all-way stop at Fishers Corners north to Third Line
2	OSM	3.70	77.00	1,221,000										1,221,000	1,221,000	EA / 50mm - From Third Line to 0.8km south of Bensfort Bridge
2	OSM	0.72	78.63	237,600										237,600	237,600	Pulverize and Pave - From 0.8km south of Bensfort Bridge to Hywood Drive
2	OSM	3.20	72.88	1,056,000									1,056,000		1,056,000	EA/50mm - from Hywood Drive to CR35
2	OSM	1.34	91.25	87,100						87,100					87,100	Micro - From CR 35 to CR 31
2	OSM	4.64	90.13	301,600						301,600					301,600	Micro - From CR 31 to Keene West Limits
2	OSM	0.86	83.38	73,000				73,000							73,000	Micro - From West Keene Settlement Area to CR 34
2	OSM	0.30	81.75	19,500				19,500							19,500	Micro - from CR 34 to Keene Bridge
2	OSM	8.78	77.38	570,700								570,700			570,700	Micro - from Keene Bridge to OSM/AN boundary
2	AN	1.59	84.50	103,350						103,350					103,350	Micro - From OSM boundary to CR 38
2	AN	7.23	84.00	469,950						469,950					469,950	Micro - CR 38 to Hastings
3	CM/SEL	0.80	80.38	52,000		52,000									52,000	Micro - Hwy 7 East 1 km
3	CM/SEL	2.21	89.00	143,650		143,650									143,650	Micro - 1 km East of Hwy 7 to City limits
4	DD/OSM	1.15	71.63	727,375					727,375						727,375	CIR/100mm - From City Limits to McNab Avenue
4	DD	3.30	98.50	214,500									214,500		214,500	Micro - McNab Avenue to 8th Line
4	DD	3.20	84.50	208,000					208,000						208,000	Micro - From Eight Line easterly to Hwy 28
4	DD	4.18	54.63	1,379,400	1,379,400										1,379,400	EA/50mm - Hwy 28 to 3rd Line
4	DD	4.39	64.13	1,448,700				1,448,700							1,448,700	EA/50mm - from Douro 3rd Line to Warsaw West limit
4	DD	0.94	69.88	376,000	100,000			376,000							476,000	Mill/Pave - Warsaw West Limits to CR 38
4	DD	1.10	91.63	71,500						71,500					71,500	Micro - CR 38 to Warsaw North Limits
4	DD	4.30	87.00	279,500						279,500					279,500	Micro - from Warsaw North limit to CR6
5	CM	2.02	83.63	131,300		131,300									131,300	Micro - Lansdowne Road - City limit to Hwy 7
6	DD	5.00	72.13	1,650,000										1,650,000	1,650,000	EA/50mm - from Douro 5th Line to Douro 1st Line
6	DD	2.90	73.25	957,000									957,000		957,000	EA/50mm - from Douro 1st Line to CR4
6	DD	5.96	71.25	1,966,800									1,966,800		1,966,800	EA/50mm - From CR 4 to Hall's Glen
6	DD	3.48	82.25	226,200						226,200					226,200	Micro - From Hall's Glen to Sixth Line Dummer Road
6	DD	4.28	88.63	278,200						278,200					278,200	Micro - From Sixth Line Dummer Road to CR 40
6	NK	4.10	66.50	1,353,000							1,353,000				1,353,000	EA/50mm - CR40 to CR 44
6	DD/NK	6.67	51.88	2,201,100					2,201,100						2,201,100	EA/50mm - from CR44 to Nephton Mine
7	CM	1.30	50.50	429,000					429,000						429,000	EA/50mm - from Hayes Line to Hogsback Road
8	DD	0.43	73.00	143,250						143,250					143,250	Pulverize and Pave 100mm - CR 4 to Hwy 28

COUNTY OF PETERBOROUGH  
Planning & Public Works Department  
Road Projects  
10 - Year Capital Forecast  
2022 - 2031

Rd	Twp	Length	2021 PCI	2022 est	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total	Project Description
8	DD	2.65	83.38	874,500										874,500	874,500	EA/50mm - from Hwy 28 to Douro 4th Line
8	DD	6.77	58.00	1,489,400				1,049,350				440,050			1,489,400	DST and Micro - from Douro 4th Line to CR38
8	DD	3.05	55.63	671,000						472,750			198,250		671,000	DST and Micro - from CR 38 to Cottesloe all-way stop
8	DD	1.96	61.25	431,200							303,800			127,400	431,200	DST and Micro - from Cottesloe all-way stop to 5th Line South Dummer
8	DD	5.62	65.25	871,410								871,410			871,410	DST - from 5th Line South Dummer to 7th Line South Dummer
8	AN	2.64	66.50	409,045								409,045			409,045	DST - from 7th Line South Dummer to CR40
9	CM	1.15	79.88	74,750	74,750										74,750	Micro - from CR10 to Best Road
9	CM	3.10	74.75	232,500	232,500										232,500	Micro - from Best Road East 3.1 km
9	CM	1.96	82.50	147,000	147,000										147,000	Micro - from 3.1 km East of Best Road to Hwy 7
9	CM	1.97	84.88	128,050				128,050							128,050	Micro - from Hwy 7 East 2 km
9	CM	1.10	87.50	71,500				71,500							71,500	Micro - from 2 km East of Hwy 7 to Brealey Drive
10	CM	4.15	62.75	913,000			643,250			269,750					913,000	DST and Micro - Northumberland boundary to Zion Line
10	CM	1.03	67.00	226,600			159,650			66,950					226,600	DST and Micro - from Zion Line to 470m south of CR 21
10	CM	0.47	85.13	188,000					188,000						188,000	Mill and overlay - 470m S of CR 21 to CR21
10	CM	0.80	83.00	52,000	52,000										52,000	Micro - Millbrook to 0.8km Northerly
10	CM	2.81	76.75	182,650	182,650										182,650	Micro - From 0.8km north of CR 21 to Hwy 115
10	CM	1.13	89.63	73,450						73,450					73,450	Micro - Hwy 115 to Hwy 7
10	CM	1.30	84.38	84,500						84,500					84,500	Micro - from Hwy 7 to Morton Line
10	CM	3.60	50.75	1,188,000		1,188,000									1,188,000	EA/50mm - From IDA to Hooton Drive
10	CM	1.40	50.75	724,500	724,500										724,500	Reconstruct (Urbanize hamlet) - From Hooton Drive Northerly to Mount Pleasant Road (1.4km)
10	CM	0.75	78.00	247,500		247,500									247,500	EA/50mm - from Morton Line north 700 m to South limit of Ida
10	CM	1.30	82.00	84,500			84,500								84,500	Micro - Mt. Pleasant to CKL boundary
11	CM	3.36	58.25	739,200				520,800			218,400				739,200	DST and Micro - from CR28 to Airport Road
11	CM	0.55	41.63	240,350	240,350										240,350	CIR/100mm - Hwy 115 to Airport Rd extension
11	CM	1.70	90.00	110,500					110,500						110,500	Micro - From Airport Road to Mervin Line
11	CM	0.80	41.00	349,600	349,600										349,600	CIR/100mm - From Hwy 115 to City of Peterborough Limits
12	SEL	1.40	97.88	91,000								91,000			91,000	Micro - City limits to Ackison Road
12	SEL	2.90	81.75	188,500								188,500			188,500	Micro - CR 1 to Lily Lake Rd
12	SEL	2.20	93.25	143,000								143,000			143,000	Micro - CR 1 to approx. 1km west of Tindle Bay Road
12	SEL	1.19	79.50	154,700			77,350					77,350			154,700	Micro - from 1 km west of Tindle Bay Road to Fiddlers Green Lane
12	SEL	1.72	86.25	111,800			111,800								111,800	Micro - Fife's Bay ("the loop")
14	SEL	1.44	57.75	3,590,625	1,436,250	2,154,375									3,590,625	EA/100mm - Gifford Causeway (ICIP) - See road section 014-01440 below
14	SEL	5.23	53.00	3,930,575	1,436,250	2,154,375								339,950	3,930,575	EA/50mm - from CR16 to Kawatha Lakes Boundary (ICIP)
15	CM	2.73	53.25	1,193,010		1,193,010									1,193,010	CIR/100mm - City limit to Hwy 7
16	SEL	2.84	85.88	184,600							184,600				184,600	Micro - From CR 14 northerly to CR 17

COUNTY OF PETERBOROUGH  
Planning & Public Works Department  
Road Projects  
10 - Year Capital Forecast  
2022 - 2031

Rd	Twp	Length	2021 PCI	2022 est	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total	Project Description
16	SEL	0.80	89.50	52,000							52,000				52,000	Micro - From CR17 to Maple Drive
16	SEL	0.67	89.25	43,550							43,550				43,550	Micro - from Maple Drive to Ennis Road
16	SEL	8.82	87.00	573,300							573,300				573,300	Micro - from Ennis Road to Gannons Narrows Bridge
17	SEL	6.01	91.25	390,650							390,650				390,650	Micro - From CR 16 to Cow Island
18	SEL	1.87	82.08	243,100			243,100								243,100	Micro - City Limits to CR1
18	SEL	3.10	81.75	201,500			201,500								201,500	Micro - CR1 to 100 m South of Champlain Street
18	SEL	1.33	51.00												-	See Transportation Plan
18	SEL	1.81	65.00	117,650			117,650								117,650	Micro - CR 14 to CR 20
18	SEL	2.98	79.88	193,700			193,700								193,700	Micro - CR 20 to CR 24
18	SEL	3.50	76.75	227,500			227,500								227,500	Micro - From CR 24 to CR 23
18	SEL	0.71	86.75	46,150			46,150								46,150	Micro - CR23 to CR29
19	SEL	1.31	89.63	85,150			85,150								85,150	Micro from CR 18 to City Limits
20	SEL	1.52	88.50	98,800								98,800			98,800	Micro - from CR18 to Jessica Lane
20	SEL	2.66	83.75	172,900								172,900			172,900	Micro - from Jessica Lane to Centre Line
20	SEL	4.64	88.25	301,600								301,600			301,600	Micro - from Centre Line to CR23
20	SEL	6.12	81.00	397,800								397,800			397,800	Micro - From CR 23 easterly to CR 25
20	SEL	1.50	100.00	97,500										97,500	97,500	Micro- Hwy 28 to CR 25
21	CM	6.00	90.00	390,000			390,000								390,000	Micro - from Glamorgan Road to Millbrook Pen. Entrance
21	CM	0.86	90.00	55,900						55,900					55,900	Micro - from Millbrook Pen. Entrance to Cavan Street
21	CM	0.35	90.75	22,750						22,750					22,750	Micro - from Cavan Street to Union Street
21	CM	0.30	89.13	19,500						19,500					19,500	Micro - from Union Street to Tupper Street
21	CM	0.60	77.00	39,000						39,000					39,000	Micro - from Tupper Street to East Millbrook limit
21	CM	5.45	74.38	1,798,500									1,798,500		1,798,500	EA/50mm - From Millbrook east Limits to CR 28
21	OSM	3.72	87.25	241,800						241,800					241,800	Micro - From CR 28 to Wallace Point Bridge
21	OSM	8.73	61.56	2,880,900					2,880,900						2,880,900	EA/50mm - Wallace Pt Bridge to P'boro bndry
22	SEL	4.20	57.75	1,386,000				1,386,000							1,386,000	EA/50mm - from CR23 to Westview Road
23	SEL	2.46	82.63	210,000										210,000	210,000	Micro - from CR 29 to CR 18
23	SEL	8.01	72.63	3,500,370							3,500,370				3,500,370	EA/100mm - CR18 to Upper Chemong Drive (South)
23	SEL	7.70	77.63	3,364,900								3,364,900			3,364,900	EA/100mm - from Upper Chemong Drive (South) to South limit of Buckhorn
23	SEL	1.00	100.00	195,000									195,000		195,000	Micro - from South limit of Buckhorn to CR36/37
24	SEL	0.60	71.38	198,000								198,000			198,000	EA/50mm - from City limit to Woodland Drive
24	SEL	5.56	71.25	1,834,800								1,834,800			1,834,800	EA/50mm - from Woodland Drive to CR18
25	SEL	1.44	78.75	316,800						223,200				93,600	316,800	DST and Micro - from CR18 to 9th Line of Smith
25	SEL	3.45	78.25	759,000						534,750				224,250	759,000	DST and Micro - from 9th Line of Smith to Katchiwano Golf Club
25	SEL	1.49	81.25	327,800						230,950				96,850	327,800	DST and Micro- from Katchiwano Golf Club to Miller Road



COUNTY OF PETERBOROUGH  
Planning & Public Works Department  
Road Projects  
10 - Year Capital Forecast  
2022 - 2031

Rd	Twp	Length	2021 PCI	2022 est	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total	Project Description
25	SEL	2.25	80.75	495,000						348,750				146,250	495,000	DST and Micro - from Miller Road to 350 m East of CR20
26	SEL	3.11	66.00	1,026,300								1,026,300			1,026,300	EA/50mm - from Hwy 7 to City of Kawartha Lakes Boundary (Valley Road)
27	SEL	0.40	46.63	185,000			185,000								185,000	Pulverize/Pave - CR 12 to 0.4 km S
28	CM/OSM	1.55	84.75	1,317,350									1,317,350		1,317,350	CIR/100mm - from Hwy 115 south 1.55 km
28	CM/OSM	4.20	74.88	2,671,400									2,671,400		2,671,400	CIR/100mm - from 1.55 km south of Hwy 115 to CR21
28	CM/OSM	4.17	88.88	2,254,100										2,254,100	2,254,100	CIR/100mm - CR 21 to Northumberland Boundary (excluding S. Monaghan & Bailieboro)
28	CM/OSM	1.23	81.94	492,000										492,000	492,000	Mill and Overlay (includes base repairs) - S. Monaghan & Baileyboro
29	SEL	3.40	79.63	1,485,800									1,485,800		1,485,800	CIR/100mm HMA - P'boro Bndry to CR 23
29	SEL	2.05	57.00	895,850	895,850										895,850	CIR/100mm HMA - from CR 23 north to west limit of Lkfld
29	SEL	0.70	91.63	68,250							68,250				68,250	Micro - from west limit of Lakefield to Water Tower Road
29	SEL	2.28	91.00	222,300							222,300				222,300	Micro - From Water Tower Road to Stewart Drive
29	DD	1.01	93.00	98,475							98,475				98,475	Micro - From Stewart Drive to North limit of Lakefield
29	DD	1.13	94.88	110,175							110,175				110,175	Micro - North limit of Lakefield to Hwy 28
30	HBM	0.94	90.25	65,000										65,000	65,000	Micro - From Hwy 7 to south Limits of Havelock
30	HBM	2.91	62.75	960,300					960,300						960,300	EA/50mm - Havelock S limits to CR 42
31	OSM	3.55	68.25	781,000			550,250			230,750					781,000	DST and Micro - from CR 2 to Kents Bay Road
31	OSM	1.80	68.50	396,000			279,000			117,000					396,000	DST and Micro - from Kents Bay Road to Paudash Street
32	DD	5.12	81.88	665,600			332,800					332,800			665,600	Micro - from CR33 to City of Ptbo Limits
32	SEL	0.80	95.13	52,000							52,000				52,000	Micro - From CR 33 to CR 29
33	SEL	1.36	55.38	561,000		561,000									561,000	Pulverize and Pave 100mm - from CR 32 to Hwy 28
34	OSM	7.24	60.13	2,389,200						2,389,200					2,389,200	EA/50mm - from Hwy 7 to Keene North limits
34	OSM	1.26	77.25	81,900				81,900							81,900	Micro - From Keene North Limits to CR 2
34	OSM	0.67	93.38	43,550	43,550										43,550	Micro - from CR2 South 700 m
34	OSM	2.70	81.00	175,500	175,500										175,500	Micro - from 700 m South of CR2 to Serpent Mounds
35	OSM	2.35	78.13	775,500									775,500		775,500	EA/50mm - from CR2 to Base Line
35	OSM	3.20	60.50	1,056,000				1,056,000							1,056,000	EA/50mm - from Hwy 7 to Assumption
35	OSM	2.86	75.00	943,800										943,800	943,800	EA/50mm - from Assumption to Base Line
36	TL	7.24	69.25	2,389,200							2,389,200				2,389,200	EA/50mm - From Hwy 28 to Deer Bay Reach Road
36	TL	5.75	60.50	1,897,500						1,897,500					1,897,500	EA/50mm - From Deer Bay Reach Road to CR 23/36/37 Intersection
36	TL	7.16	73.63	2,362,800									2,362,800		2,362,800	EA/50mm - CR 23/CR 36/CR 37 to CR 507
36	TL	4.75	52.25	2,075,750		2,075,750									2,075,750	CIR/100mm overlay - CR 507 to 1km east of Nicole's Cove Rd.
36	TL	3.35	71.25	217,750					217,750						217,750	Micro - From 1km east of Nicole's Cove Road to Tate's Bay Road
36	TL	2.80	85.38	182,000					182,000						182,000	Micro - Tate's Bay Road to Nogies Creek bridge
36	TL	4.57	53.63	1,997,090		1,997,090									1,997,090	CIR/100mm - From Nogies Creek Bridge to CKL Boundary
37	TL	5.24	100.00	340,860										340,860	340,860	Micro - from Gannons Narrows to Flynn's Road

COUNTY OF PETERBOROUGH  
Planning & Public Works Department  
Road Projects  
10 - Year Capital Forecast  
2022 - 2031

Rd	Twp	Length	2021 PCI	2022 est	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total	Project Description
37	TL	4.62	65.63	1,523,610							1,523,610				1,523,610	EA/50mm - from Flynn's Road to Shaw's Road
37	TL	0.93	76.75	305,910							305,910				305,910	EA/50mm - from Shaw's Road to 900 m West of Melody Bay Road
37	TL	2.11	97.13	137,215									137,215		137,215	Micro - from 900 m West of Melody Bay Road to Melody Bay Road
37	TL	1.20	97.25	78,000									78,000		78,000	Micro - from Melody Bay Road to Adam & Eve Road
37	TL	1.00	98.25	65,000									65,000		65,000	Micro - From Adam & Eve Road to CR36/23
38	AN	3.03	74.75	196,950					196,950						196,950	Micro - From CR 2 to Centre Line
38	AN	2.73	76.50	177,450					177,450						177,450	Micro - From Hwy 7 to Centre Line
38	AN/DD	5.91	54.25	1,300,200						916,050			384,150		1,300,200	DST and Micro - from Hwy 7 to CR8
38	DD	3.27	89.00	212,550							212,550				212,550	Micro - From CR 8 to Warsaw South Limits
38	DD	1.09	73.63	70,850							70,850				70,850	Micro- from Warsaw South limits to CR4
39	OSM	6.03	89.50	391,950							391,950				391,950	Micro - From CR 2 to City of PTBO Limits
40	AN	0.79	87.50	51,350		51,350									51,350	Micro - from Hwy 7 to Albine Street
40	AN	0.68	88.63	44,200		44,200									44,200	Micro - from Albine Street to CR8
40	DD	8.50	97.00	552,500									552,500		552,500	Micro - from CR8 North 8.5 km to Rotten Lake
40	DD	10.49	71.25	3,461,700										3,461,700	3,461,700	EA/50mm - from 8.5 km North of CR8 to CR6
41	DD	1.30	83.00	84,500									84,500		84,500	Micro - From CR 4 to City Limits
42	AN	5.12	46.13	1,689,600	1,689,600										1,689,600	EA/50mm - from CR45 to Municipal Boundary
42	HBM	3.02	48.63	498,300	498,300										498,300	EA/50mm - from Municipal Boundary to CR30 (50% share)
44	HBM	1.74	86.88	113,100						113,100					113,100	Micro - from CR46 to Drains Pit Entrance
44	HBM	3.78	82.63	585,900								585,900			585,900	DST - from Drains Pit Entrance notherly for 3.78 km (just north of CR47)
44	HBM	4.61	60.75	1,014,200			714,550			299,650					1,014,200	DST and Micro - from 3.78 km North of Drains Pit Entrance to 3.46 km East of CR6
44	DD/HBM	3.46	84.00	536,300									536,300		536,300	DST - from 3.46 km east of CR 6 to CR 6
45	AN	1.03	82.25	66,950		66,950									66,950	Micro - from Hwy 7 to CR42
45	AN	6.17	77.75	2,036,100										2,036,100	2,036,100	EA/50mm - from CR42 to Old Orchard Road
45	AN	0.61	97.25	39,650								39,650			39,650	Micro - from Old Orchard Road to Division Street East (Hastings)
46	HBM	2.24	82.88	145,600										145,600	145,600	Micro - From Hwy 7 to Havelock North Limits
46	HBM	4.99	83.13	324,350										324,350	324,350	Micro - from Havelock North limits to Keating Road North
46	HBM	3.46	85.75	224,900										224,900	224,900	Micro - from Keating Road North to CR47
46	HBM	8.90	50.88	1,958,000			1,379,500			578,500					1,958,000	DST and Micro - from Devil's 4 Mile Road to CR47
46	HBM	7.96	49.38	1,751,200				1,233,800			517,400				1,751,200	DST and Micro - from Devil's 4 Mile Road to Sandy Lake Road (South)
46	HBM	4.31	60.88	948,200					668,050			280,150			948,200	DST and Micro- from Sandy Lake Road (South) to Unimin Road
46	HBM	5.06	61.25	1,113,200						784,300			328,900		1,113,200	DST and Micro- from Unimin Road to Sandy Lake Road (North)
46	HBM	2.90	64.00	638,000							449,500			188,500	638,000	DST and Micro- from Sandy Lake Road (North) to 1.8 km South of CR504
46	HBM/NK	1.70	90.00	221,000				110,500					110,500		221,000	Micro - from CR504 southerly 1.8 km
47	HBM	3.20	57.00	704,000			496,000			208,000					704,000	DST and Micro- CR 44 to CR 46

COUNTY OF PETERBOROUGH  
Planning & Public Works Department  
Road Projects  
10 - Year Capital Forecast  
2022 - 2031

Rd	Twp	Length	2021 PCI	2022 est	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total	Project Description
48	HBM	0.50	72.50												-	EA commenced in 2016 - Urban section - from CR46 to Quebec Street
48	HBM	1.13	44.88	1,449,500	1,449,500										1,449,500	EA commenced in 2016 - Urban section - Quebec to Mary St.
48	HBM	6.24	67.50	1,372,800				967,200			405,600				1,372,800	DST and Micro - From Mary Street to Mile of Memories Road
48	HBM	2.15	74.50	473,000			333,250			139,750					473,000	DST and Micro - from Mile of Memories Road to Freeman's Corners
48	HBM	7.50	82.63	975,000					487,500					487,500	975,000	Micro - from Freeman's Corners to Andrew Street
48	HBM	1.05	96.31	68,250					68,250						68,250	Micro - from Andrew Street to Hastings County Boundary
49	TL	8.61	52.88	1,420,650				1,420,650							1,420,650	EA/50mm - from Bobcageon northerly 8.6 km (50% share)
49	TL	8.53	51.13	1,407,450				1,407,450							1,407,450	EA/50mm - from 8.6 km North of Bobcaygeon to CR 121 (50% share)
50	HBM	3.13	52.25	1,032,900			1,032,900								1,032,900	EA/50mm - from Hwy 7 to Trent River Road (Northumberland Boundary)
52	HBM/NK	5.20	48.50	1,682,000	1,006,000			338,000				338,000			1,682,000	DST and Micro - From CR 504 to Jack's Lake (Dead End)
54	NK	9.55	58.00	2,101,000				1,480,250			620,750				2,101,000	DST and Micro- from CR620 to Maple Lane
54	NK	0.85	71.75	187,000				131,750			55,250				187,000	DST and Micro - from Maple Lane to End
56	NK	2.48	91.13	161,200							161,200				161,200	Micro - Hwy 28 to FR 10
56	NK	9.93	72.31	3,276,900										3,276,900	3,276,900	EA/50mm - From FR10 to CR 6
121	TL	8.74	56.75	1,442,100			1,442,100								1,442,100	EA/50mm - from CR49 to Kinmount south limits (50% share)
503	TL	2.20	52.38	726,000							726,000				726,000	EA/50mm - Kinmount to Haliburton Bndry
503	TL	3.00	48.88	990,000							990,000				990,000	EA/50mm - Haliburton Bndry to Haliburton Bndry
504	NK	0.80	88.75	52,000							52,000				52,000	Micro - Hwy 28 to Cr 620A to CR 52
504	NK	0.70	96.00	45,500							45,500				45,500	Micro - From CR 52 easterly 0.7km
504	NK	3.90	90.00	253,500			253,500								253,500	Micro - From 0.7km east of CR 52 to Whitmore Road
504	NK	3.00	90.00	195,000			195,000								195,000	Micro - from Whitmore Road to McCoy Road
504	NK	3.04	68.25	668,800				471,200			197,600				668,800	DST and Micro - from McCoy Road to 1 km West of CR46
504	NK	3.10	90.00	480,500								480,500			480,500	DST - from 1 km West of CR46 to Renwick Road
504	NK	2.12	81.50	328,600								328,600			328,600	DST - from Renwick Road North 2.1 km
504	NK	2.18	54.50	621,300	337,900				141,700					141,700	621,300	DST and Micro - from 2.1 km North of Renwick Road northerly 2.1 km
504	NK	4.75	68.50	1,353,750		736,250			308,750					308,750	1,353,750	DST and Micro - from 4.2 km North of Renwick Road to Echo Ridge Road
507	TL	7.38	43.13	2,435,400					2,435,400						2,435,400	EA/50mm overlay - CR 36 to Miss. Dam Rd
507	TL	2.11	100.00	137,150						137,150					137,150	Micro - from Mississauga Dam Road to Fire Route #160
507	TL	4.99	87.00	324,350										324,350	324,350	EA/50mm - from Fire Route #160 to Beaver Lake Road
507	TL	5.95	43.88	1,309,000	922,250					386,750					1,309,000	DST and Micro - Beaver Lake Rd to Baker Dr
507	TL	6.83	90.00	887,900					443,950					443,950	887,900	Micro - Baker Dr to Salmon Lk Rd
507	TL	3.35	92.00	435,500				217,750					217,750		435,500	Micro - Salmon Road to Haliburton Boundary
620	NK	0.38	87.75	24,700			24,700								24,700	Micro - From Hwy 28 to CR 620A
620	NK	0.73	84.25	47,450			47,450								47,450	Micro - from CR620A to CR54 (Balmer Road)
620	NK	5.30	63.00	1,166,000					821,500			344,500			1,166,000	DST and Micro - Balmer Rd to Clydesdale Rd

COUNTY OF PETERBOROUGH  
Planning & Public Works Department  
Road Projects  
10 - Year Capital Forecast  
2022 - 2031

Rd	Twp	Length	2021 PCI	2022 est	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total	Project Description
620	NK	1.90	63.50	418,000						294,500			123,500		418,000	DST and Micro - From Clydesdale Road to Vic Tanner Road
620	NK	1.74	62.00	382,800						269,700			113,100		382,800	DST and Micro - from Vic Tanner Road easterly 1.8 km
620	NK	9.95	58.13	2,189,000						1,542,250			646,750		2,189,000	DST and Micro - from 1.8 km East of Vic Tanner Road to CR504
620A	NK	0.80	91.25	52,000								52,000			52,000	Micro - from CR620 to CR504 (downtown Apsley)
Annual geotechnical investigatons & pre-engineering					75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	750,000	Pre-Engineering Activies (Geotechnical, surevey, etc.)
TOTAL NEEDS					154,118,415	13,448,700	13,986,150	9,922,300	14,064,350	13,929,425	15,423,950	17,235,240	16,902,275	18,452,065	20,853,960	154,218,415

County of Peterborough  
Planning & Public Works Department  
Bridge and Culvert Rehabilitation and Construction  
10 - Year Capital Forecast  
2022 - 2031

Structure No.	Name	TWP	Scope of Work	Age of Structure	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
121002	Burnt River Bridge	Kinmount	Rehabilitate	1920					61,000						61,000
099077	Squirrel Creek Bridge	OSM	Replace	1923					50,000		1,200,000				1,250,000
099026	Girven Bridge	DD	Replace	1927	1,200,000										1,200,000
01479	CR 23 (Buckhorn) culvert	SEL	Rehabilitate	1930									100,000		100,000
099043	Old Canal Bridge	DD	Rehabilitate	1930				50,000						800,000	850,000
099070	McCall Bridge	NK	Replace	1930							50,000	800,000			850,000
099017	Indian River Bridge	OSM	Replace	1930	0	35,000	1,200,000								1,235,000
099032	Robson Bridge	AN	Replace	1930								50,000		850,000	900,000
003741	CR 30 Culvert	HBM	Rehabilitate	1930				31,000							31,000
048003	Plato Creek culvert	HBM	Rehabilitate	1930					15,000						15,000
099009	MacIntosh Bridge	CM	Close	1931	175,000										175,000
099025	Newell's Bridge	AN	Replace	1935					50,000			995,000			1,045,000
099002	Gillis Bridge	CM	Rehabilitate	1935							76,000				76,000
099020	Steel's Bridge	AN	Replace	1939						50,000		1,200,000			1,250,000
000011	Burnham Line culvert	OSM	Rehabilitate	1940					226,000						226,000
099055	Nichol's Cove Bridge	TL	Replace	1945	30,000	997,000									1,027,000
099005	Bland Culvert	CM	Rehabilitate	1948	50,000	434,000									484,000
099090	Rotary Trail Bridge	DD	Rehabilitate	1950							111,000				111,000
010004	CR 10 unnamed culvert	CM	Replace	1950			36,000								36,000
009001	Dunlop's Bridge	CM	Rehabilitate	1950	100,000						26,000				126,000
C044000	CR 44 cross-culverts	HBM	Replace	1950						750,000					750,000
504003	Crowe River Bridge	NK	Replace	1953	889,600										889,600
099034	Tully's Bridge	SEL	Replace	1955				50,000		1,000,000					1,050,000
099069	Catchacoma Bridge	TL	Rehabilitate	1955		208,000									208,000
006001	Gilchrist Park Bridge	DD	Rehabilitate	1955		20,000	500,000								520,000
099064	Molyneaux Bridge	TL	Rehabilitate	1955										103,000	103,000
099010	Stewart Hall Bridge	OSM	Rehabilitate	1955				223,000							223,000
099072	Paudash Bridge	NK	Rehabilitate	1955							103,000				103,000
045001	Ouse River Bridge	AN	Replace	1958									1,500,000		1,500,000
620001	Eels Creek Bridge	NK	Rehabilitate	1958		50,000		278,000							328,000
099001	Bigelow Bridge	CM	Rehabilitate	1958										190,000	190,000
099053	Concession Creek Bridge	TL	Rehabilitate	1958								50,000			50,000

County of Peterborough  
Planning & Public Works Department  
Bridge and Culvert Rehabilitation and Construction  
10 - Year Capital Forecast  
2022 - 2031

Structure No.	Name	TWP	Scope of Work	Age of Structure	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
099061	Coon's Bridge	NK	Rehabilitate	1959				172,000							172,000
010002	Cavan Bridge	CM	Rehabilitate	1960			100,000								100,000
099063	Barr Bridge	TL	Rehabilitate	1962										1,200,000	1,200,000
099052	Watson'sBridge	TL	Rehabilitate	1963		50,000		250,000							300,000
036006	Nogie's Creek Bridge	TL	Rehabilitate	1963	0	950,000									950,000
036004	Miskwa Ziibi Bridge	TL	Rehabilitate	1964		50,000		450,000							500,000
099024	Comstock Bridge	AN	Rehabilitate	1964									97,000		97,000
099066	Union Creek Bridge	TL	Replace	1964	900,000										900,000
034001	CNR Overhead Bridge	OSM	Replace	1965				50,000		1,064,835					1,114,835
099073	Garret's Creek Bridge	NK	Rehabilitate	1965			99,500								99,500
032001	Hickey's Bridge	DD	Replace	1965	0	40,000	1,200,000								1,240,000
099045	Melrose Bridge	DD	Rehabilitate	1965			36,000								36,000
099056	Squaw River Bridge	TL	Rehabilitate	1965				154,500							154,500
038001	Warsaw Bridge	DD	Rehabilitate	1965		50,000		322,000							372,000
008001	Burns Bridge	DD	Rehabilitate	1965				130,000							130,000
504001	Eels Creek Bridge	NK	Rehabilitate	1965				366,000							366,000
099013	Lang Bridge	OSM	Rehabilitate	1965			10,000	50,000			593,000				653,000
099039	Warsaw Arena Bridge	DD	Rehabilitate	1965					76,000						76,000
099038	Heffernan's Bridge	DD	Rehabilitate	1966			169,000								169,000
099042	Payne's Bridge	DD	Rehabilitate	1966				338,000							338,000
009003	Paynes Bridge	CM	Rehabilitate	1966					26,000						26,000
021001	Firehall Bridge	CM	Rehabilitate	1967	600,000										600,000
099058	Cedar Lake Bridge	NK	Rehabilitate	1967										404,000	404,000
099016	O'Leary's Bridge	OSM	Rehabilitate	1967			183,000								183,000
099046	Plato Creek Bridge	HBM	Rehabilitate	1967					134,000						134,000
099068	Crystal Lake Bridge	TL	Rehabilitate	1968										137,000	137,000
099057	Deer Bay Reach Bridge	TL	Rehabilitate	1968					118,000						118,000
021002	Wallace Point Bridge	OSM	Rehabilitate	1968			50,000		249,000						299,000
048002	Browns Bridge	HBM	Rehabilitate	1968					190,000						190,000
099028	Greenbanks Bridge	AN	Rehabilitate	1968					156,500						156,500
099022	Wellbeck's Bridge	AN	Rehabilitate	1969										60,000	60,000
099047	Burnt Dam Bridge	HBM	Replace	1970	140,000										140,000

County of Peterborough  
Planning & Public Works Department  
Bridge and Culvert Rehabilitation and Construction  
10 - Year Capital Forecast  
2022 - 2031

Structure No.	Name	TWP	Scope of Work	Age of Structure	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
002001	Bensfort Bridge	OSM	Rehabilitate	1970			50,000		1,208,000						1,258,000
099006	Scarlett Villa Bridge	CM	Rehabilitate	1970				247,000							247,000
099067	Tory Hill Bridge	TL	Replace	1970				50,000		700,000					750,000
037001	Lakehurst Road Multiplate	TL	Rehabilitate	1970							37,500				37,500
037002	Lakehurst Road Multiplate	TL	Rehabilitate	1970							37,500				37,500
620002	Deer River Culvert	NK	Rehabilitate	1970							36,000				36,000
056001	Eel's Creek Bridge	NK	Rehabilitate	1971		321,000									321,000
099048	Taylor's Bridge	HBM	Rehabilitate	1971					374,000						374,000
056002	Jack's Creek Bridge	NK	Rehabilitate	1971					403,000						403,000
014001	Chemong Bridge	SEL	Rehabilitate	1972		800,000									800,000
099030	Elm Street Bridge	AN	Rehabilitate	1972					267,000						267,000
620003	Crowe River Bridge	NK	Rehabilitate	1973							128,500				128,500
029002	Otonabee River Bridge	SEL	Rehabilitate	1974									500,000		500,000
029001	Trent Canal Bridge	SEL	Rehabilitate	1974									500,000		500,000
099051	Kraeger's Bridge	TL	Rehabilitate	1976					112,000						112,000
099085	Jackson's Bridge	TL	Rehabilitate	1976							36,000				36,000
023001	Lower Buckhorn Bridge	SEL/TL	Rehabilitate	1977											0
099050	Crowe River Bridge	HBM	Rehabilitate	1977	35,000	400,000									435,000
023002	Trent Canal Bridge	SEL/TL	Rehabilitate	1977											0
099008	Rollin' Acres Bridge	CM	Rehabilitate	1977										102,000	102,000
099031	Findlay's Bridge	AN	Rehabilitate	1978							257,000				257,000
099003	Winslow Bridge	CM	Rehabilitate	1979					171,000						171,000
037003	Lakehurst Road Multiplate	TL	Replace	1980					50,000		826,800				876,800
099027	McNulty's Bridge	AN	Rehabilitate	1981							26,000				26,000
099075	Gold/Beaver Lake Bridge	TL	Rehabilitate	1982					128,000						128,000
504002	Mink Creek Bridge	NK	Rehabilitate	1993					50,000						50,000
099018	Elmhurst bridge	OSM	Rehabilitate	1995					41,000						41,000
099014	Hope's Bridge	OSM	Replace	2001				50,000		1,000,000					1,050,000
099071	Booths Bridge	NK	Replace	2001				50,000							50,000
099015	Armstrong Bridge	OSM	Rehabilitate	2003								10,000			10,000
099019	Birdsall Bridge	OSM	Rehabilitate	2012					100,000						100,000
035002	CR 35 culvert	OSM	Rehabilitate	1930								119,000			119,000

County of Peterborough  
Planning & Public Works Department  
Bridge and Culvert Rehabilitation and Construction  
10 - Year Capital Forecast  
2022 - 2031

Structure No.	Name	TWP	Scope of Work	Age of Structure	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
011001	Lockies Bridge	OSM	Rehabilitate	2003								100,000			100,000
099037	Snelgroves Bridge	SEL	Rehabilitate	1965								36,000			36,000
099041	Spencer's Bridge	DD	Rehabilitate	2002								10,000			10,000
000013	Lot 29 Conc X/XI Culvert	OSM	Rehabilitate	1980								114,000			114,000
000014	Lot 30 Conc X/XI Culvert	OSM	Rehabilitate	1980								114,000			114,000
000015	Lot 30/31 Conc X Culvert	OSM	Rehabilitate	2006								22,000			22,000
000638	CR 10 Cavan Culvert	CM	Rehabilitate	1930								76,020			76,020
000864	CR 18 Culvert	SEL	Rehabilitate	1980								80,000			80,000
001078	CR 29 Douro Culvert	SEL	Rehabilitate	1960								71,000			71,000
001423	CR 23 Culvert	SEL	Rehabilitate	1960								71,000			71,000
002002	Keene Bridge	OSM	Rehabilitate	1963								366,000			366,000
002595	CR 18 Culvert	SEL	Rehabilitate	1940								95,000			95,000
003001	Swinton Bridge	SEL	Rehabilitate	1956								64,000			64,000
003313	CR 2 Culvert	OSM	Rehabilitate	1960									79,300		79,300
010003	Old Mull Culvert	CM	Rehabilitate	1955									0		0
021003	Taylor's Bridge	OSM	Rehabilitate	2009									92,000		92,000
025001	CR 25 Culvert	SEL	Replace	1970							50,000		1,008,000		1,058,000
028001	Squirrel Creek Culvert	CM/OSM	Rehabilitate	1970									11,000		11,000
029003	CR 29 Culvert	SEL	Rehabilitate	1982									58,000		58,000
036001	Deer Bay Bridge	TL	Rehabilitate	2010										8,000	8,000
036005	Voltuno Creek Culvert	TL	Rehabilitate	2000										58,000	58,000
048003	Lot 10 Conc II/III	HBM	Rehabilitate	1930										28,000	28,000
099007	Lunns Culvert	CM	Rehabilitate	1983										72,000	72,000
M	Lynchs Rock Road Culvert	DD	Rehabilitate	1980										121,000	121,000
016001	Gannon's Narrows Bridge	SEL	Rehabilitate	1955	200,000										200,000
048001	Plato Creek Culvert	HBM	Rehabilitate											114,000	114,000
various	Major bridges rehab study	County wide	-	-	150,000										150,000
CC99999	Culverts < 3.0 m diameter	County wide	Replace or rehab	varies	1,059,942	1,059,942	1,059,942	1,059,942	1,059,942	1,059,942	1,059,942	1,059,942	1,059,942	1,059,942	10,599,420
Total					\$ 5,529,542	\$ 5,464,942	\$ 4,693,442	\$ 4,371,442	\$ 5,315,442	\$ 5,624,777	\$ 4,654,242	\$ 5,502,962	\$ 5,005,242	\$ 5,306,942	\$ 51,468,975



County of Peterborough  
Planning & Public Works Department

Transportation Plan Implementation & Growth Related Projects  
10 - Year Capital Forecast  
2022 - 2031

Project Description	Limits	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	Total
<b>Roadworks - design standards upgrades</b>												0
CR 20 - CR18 to Selwyn - Surface Treat existing	CR18 to CR 23											0
CR 19 Upgrade	CR 18 to Hilliard St.											0
CR 46 Upgrade	CR 504 to S. of Oak Lake											0
CR 56 Upgrade	Hwy 28 to CR 6											0
CR 33 Upgrade	Hwy 28 to CR 32											0
<b>Roadworks - safety &amp; optimization improvements</b>												0
Short Term Widening of CR 18	City limits to CR 1									800,000		800,000
CR 18 Widening - 4 lanes to 5 lanes	City limits to Wild Water											0
CR 18 Widening - 4 lanes to 5 lanes	Wild Water to CR 1	650,000										650,000
CR 18/23 Intersection - signalization/controls	at intersection											0
CR 1/12 Intersection - signalization/controls	at intersection											0
CR 45/42 Intersection - geometric improvements	at intersection											0
CR 18/5th Line Intersection - Short Term Improvements	at intersection	600,000										600,000
CR 12 (Lily Lake/Ackison Rd) - signalization/controls	at intersection											0
CR 2/35 Intersection - geometric improvements	at intersection											0
CR 29/23 Intersection - geometric improvements	extend acceleration lane	100,000										100,000
CR 18/20 Intersection - geometric improvements	extend slip-thru lane											0
CR 23/36 Intersection - signalization/geometric impr	at intersection											0
CR 23/22 Intersection - geometric improvements	at intersection											0
CR 23/Gazelle Trail - geometric improvements	at intersection											0
<b>Roadworks - capacity enhancement improvements</b>												0
Ward St. (CR 18) - rehabilitation of 2-lane cross-section	Gore St to Champlain			2,500,000								2,500,000
CR 18 Widening - 2 lanes to 5 lanes - EA + design	CR 1 to Bridgenorth By-pass											0
Bridgenorth By-Pass - property acquisition commencement	CR 18 to Ward St.							500,000	500,000			1,000,000
<b>James A. Gifford Causeway</b>												0
Causeway - rock fill widening (4 year reserve)	Ward St to Robinson Rd	127,614	127,614	127,614	0							382,842
CR 14/18 Intersection - roundabout	Ward St intersection											0
CR 14/16 Intersection - traffic control signals	Robinson Rd intersection											0
<b>Roadside Safety Devices</b>												0
Steel Beam/Cable Guiderail - County wide	annual allowance	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000		2,250,000
<b>Environmental Assessment Updates</b>												0
Transportation Master Plan	County wide	80,000				300,000					300,000	680,000
Bridgenorth By-Pass - Sch. C	CR 1 to Ward St.						50,000					50,000
James A Gifford Causeway - Sch. C	CR 18 to CR 16	0										0
Active Transportation Master Plan	County wide	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000
<b>Total</b>		1,827,614	397,614	2,897,614	270,000	570,000	320,000	770,000	770,000	1,070,000	320,000	9,212,842

**Community Care Peterborough  
Caremobile Service  
2022 Proposed Annual Budget**

	<b>*Proposed* 2022 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Dec/2020 Actuals</b>
<b>REVENUE</b>			
County of Peterborough	36,883.00	36,883.00	36,883.00
Ministry of Health & Long Term Care	21,060.00	21,060.00	21,060.00
Donations /Fundraising	100.00	100.00	116.00
Caremobile Fees/Trip Tickets	20,000.00	20,000.00	10,286.25
Third Party	1,400.00	1,400.00	1,650.00
Agency Contribution to Service	-	-	-
C of P/Provincial Gas Tax	55,330.00	55,330.00	45,161.00
<b>Total Revenue</b>	<b>134,773.00</b>	<b>134,773.00</b>	<b>115,156.25</b>
<b>EXPENSES</b>	87,060.00	92,213.00	
Salaries & Benefits	90,967.00	89,183.00	87,073.72
Staff Training/Travel	1,500.00	1,500.00	2,011.59
Volunteer Recognition	200.00	200.00	103.94
Building Occupancy	1,740.00	1,740.00	1,496.71
Office Expense	3,600.00	3,600.00	4,040.06
Insurance	2,000.00	2,000.00	1,894.93
Licencing	2,000.00	2,000.00	712.50
Fuel Costs	14,500.00	14,500.00	5,898.84
Maintenance Costs	10,500.00	10,500.00	6,759.66
Publicity & Promotion	2,500.00	2,500.00	519.69
Fundraising/Direct Mail Expense	250.00	250.00	-
COVID Expenses	5,016.00	6,800.00	-
<b>Caremobile Total</b>	<b>134,773.00</b>	<b>134,773.00</b>	<b>110,511.64</b>
<b>Revenue Over (Under) Expenses</b>	<b>-</b>	<b>-</b>	<b>4,644.61</b>

Safe restart

## Appendix B to Report IPSESPRLC21-002

### Summary of Landfill Activity

	2020 Budget	2020 final	2021 Budget	2021 Estimate	2022 Budget
<b>Gross Revenues</b>					
Tipping Fees	3,495,000	3,242,377	4,405,000	4,050,000	4,405,000
Rental Properties	93,000	88,986	93,000	93,000	93,000
Stewardship fees - tires	12,000	5,477	-	-	-
Scrap Metal	35,000	67,787	35,000	55,000	45,000
LFG Agreement	20,000	-	15,000	10,000	10,000
Certified Emissions Reduction Credits	-				
	3,655,000	3,404,627	4,548,000	4,208,000	4,553,000
<b>Gross Expenditures</b>					
Salaries, Wages, Benefits, Training & Corporate Admin	315,771	280,245	315,427	315,000	336,452
Materials, Property Taxes and Insurance	172,555	178,280	181,482	181,000	196,821
Site and Weighscale Operator	1,596,881	1,596,881	1,759,800	1,759,800	1,840,375
Monitoring Consultants	487,000	274,806	461,555	440,000	586,550
Leachate Disposal	400,000	209,509	410,000	320,000	420,000
Landfill Recyclables	1,150,000	733,165	1,150,000	1,040,000	1,220,000
Shame Agreement and WM Steering Committee	57,000	56,280	57,000	57,000	57,000
Rental Property Expenses	18,000	1,406	20,000	15,000	20,000
Township Royalty Fees	300,000	351,512	340,000	375,000	400,000
Other Contractual Services	100,000	177,583	140,000	150,000	150,000
	4,597,207	3,859,667	4,835,264	4,652,800	5,227,198
<b>Net Revenues/(Expenses) to Share</b>	(942,207)	(455,040)	(287,264)	(444,800)	(674,198)
<b>County Share @ 50%</b>	<b>(471,104)</b>	<b>(227,520)</b>	<b>(143,632)</b>	<b>(222,400)</b>	<b>(337,099)</b>

---

Check

**37**  
**Tangible Capital Assets**  
**Ten Year Capital Budget Estimates**  
**2022-2031 & Subsequent Years**  
**(\$000)**

		Project Total	Approved Pre-2022	Requested					2027 to 2031	2032 to 2046
				2022	2023	2024	2025	2026		
Department	Infrastructure and Planning Services									
Division	Waste Mgmt - Waste Management									
Project Description	Peterborough Landfill Site									
Project #	5-20.01									
Expenditures										
Contractual Services		25,914.5	15,844.5	4,475.0	2,145.0	2,000.0			1,450.0	
Total Direct Revenue		<u>25,914.5</u>	<u>15,844.5</u>	<u>4,475.0</u>	<u>2,145.0</u>	<u>2,000.0</u>			<u>1,450.0</u>	
Direct Revenue										
Other Mun-grants & fees		12,957.3	7,922.3	2,237.5	1,072.5	1,000.0			725.0	
Total Direct Revenue		<u>12,957.3</u>	<u>7,922.3</u>	<u>2,237.5</u>	<u>1,072.5</u>	<u>1,000.0</u>			<u>725.0</u>	
Net Requirements		<u>12,957.3</u>	<u>7,922.3</u>	<u>2,237.5</u>	<u>1,072.5</u>	<u>1,000.0</u>			<u>725.0</u>	
To Be Financed From:										
Reserves										
Waste Management Reserve		12,957.3	7,922.3	2,237.5	1,072.5	1,000.0			725.0	
Total Reserves		<u>12,957.3</u>	<u>7,922.3</u>	<u>2,237.5</u>	<u>1,072.5</u>	<u>1,000.0</u>			<u>725.0</u>	

# City of Peterborough

## 2022 Operating Budget

Description	2021 Approved	2021 Preliminary Actual	2022 Recommended	Variances 2021 - 2022 Budget	
				Over (Under) 2021 Budget %	Over (Under) 2021 Budget \$
<b>POA Office</b>					
<b>Expenditures</b>					
Provincial Offences Act Office	1,473,116	1,355,433	1,447,536	-1.7%	-25,581
	<b>1,473,116</b>	<b>1,355,433</b>	<b>1,447,536</b>	<b>-1.7%</b>	<b>-25,581</b>
<b>Revenues</b>					
Provincial Offences Act Office	1,786,017	1,243,497	1,635,532	-8.4%	-150,485
	<b>1,786,017</b>	<b>1,243,497</b>	<b>1,635,532</b>	<b>-8.4%</b>	<b>-150,485</b>
<b>Net Requirements</b>					
Provincial Offences Act Office	-312,901	111,936	-187,997	39.9%	124,904
	<b>-312,901</b>	<b>111,936</b>	<b>-187,997</b>	<b>-39.9%</b>	<b>124,904</b>

2022 - Note: The \$1,635,632 Budgeted Revenues for POA is comprised of Gross Budgeted POA Revenues (\$1,870,000) less the County's share of POA Net Revenues (\$234,468)

# City of Peterborough

## 2022 Operating Budget

Description	2021 Approved	2021	2022	Variances 2021 - 2022 Budget	
		Preliminary	Recommended	Over (Under)	Over (Under)
		Actual		2021 Budget %	2021 Budget \$
Housing & Homelessness Expenditures					
Housing Administration	974,570	974,570	970,987	-0.4%	-3,583
Peterborough Housing Corporation	3,804,000	3,804,000	3,861,060	1.5%	57,060
Rent Supplement Programs	2,203,250	2,203,250	2,238,271	1.6%	35,021
Non Profit and Native Housing Providers	7,015,000	7,015,000	7,015,000	0.0%	0
Housing Resource Centre	314,000	314,000	320,000	1.9%	6,000
Homelessness	4,565,621	8,144,972	5,523,993	21.0%	958,372
Home for Good	983,236	983,236	983,236	0.0%	0
Housing Access Peterborough	74,479	74,479	86,782	16.5%	12,303
Special Program Funding - DOOR	300,000	250,000	250,000	-16.7%	-50,000
Special Program Funding - IAH	1,219,168	1,219,168	2,221,471	82.2%	1,002,303
	21,453,323	24,982,675	23,470,800	9.4%	2,017,477
Revenues - County Contribution					
Housing Administration	527,621	527,621	473,963	-10.2%	-53,658
Peterborough Housing Corporation	1,644,696	1,644,696	1,688,304	2.7%	43,608
Rent Supplement Programs	874,890	874,890	988,538	13.0%	113,648
Non Profit and Native Housing Providers	2,584,207	2,584,207	2,585,679	0.0%	1,472
Housing Resource Centre	173,014	173,014	177,600	2.7%	4,586
Homelessness	208,250	208,250	208,250	0.0%	0
Housing Access Peterborough	41,038	41,038	48,164	17.4%	7,126
	6,053,716	6,053,717	6,170,498	1.9%	116,782
Revenues - Provincial & Other					
Housing Administration	17,000	17,000	117,000	588.2%	100,000
Peterborough Housing Corporation	819,070	819,070	819,070	0.0%	0
Rent Supplement Programs	615,428	615,428	488,271	-20.7%	-127,157
Non Profit and Native Housing Providers	2,324,969	2,324,969	2,324,969	0.0%	0
Homelessness	3,663,935	7,172,485	4,338,935	18.4%	675,000
Home for Good	983,236	983,236	983,236	0.0%	0
Special Program Funding - DOOR	300,000	250,000	250,000	-16.7%	-50,000
Special Program Funding - IAH	1,219,168	1,219,168	2,221,471	82.2%	1,002,303
	9,942,806	13,401,356	11,542,952	16.1%	1,600,146

**Net Requirements**

# City of Peterborough

## 2022 Operating Budget

Description	2021 Approved	2021	2022 Recommended	Variances 2021 - 2022 Budget	
		Preliminary		Over (Under)	Over (Under)
		Actual		2021 Budget %	2021 Budget \$
Housing Administration	429,949	429,949	380,024	-11.6%	-49,925
Peterborough Housing Corporation	1,340,234	1,340,234	1,353,686	1.0%	13,452
Rent Supplement Programs	712,932	712,932	778,750	9.2%	65,818
Non Profit and Native Housing Providers	2,105,824	2,105,824	2,087,064	-0.9%	-18,760
Housing Resource Centre	140,986	140,986	142,400	1.0%	1,414
Homelessness	693,436	764,237	976,808	40.9%	283,372
Housing Access Peterborough	33,441	33,441	38,618	15.5%	5,177
	<b>5,456,801</b>	<b>5,527,602</b>	<b>5,757,350</b>	<b>5.4%</b>	<b>300,548</b>

# City of Peterborough

## 2022 Operating Budget

Description	2021 Approved	2021 Preliminary Actual	2022 Recommended	Variances 2021 - 2022 Budget	
				Over (Under) 2021 Budget %	Over (Under) 2021 Budget \$
<b>Social Assistance</b>					
<b>Expenditures</b>					
Ontario Works Administration	10,204,124	10,204,124	10,457,483	2.5%	253,359
Ontario Works Mandatory Benefits	32,814,912	24,775,976	28,688,390	-12.6%	-4,126,522
Discretionary Benefits	1,663,787	1,543,521	1,593,943	-4.2%	-69,844
Poverty Reduction Initiatives	70,000	70,000	70,000	0.0%	0
Homemakers and Nurses	140,000	140,000	140,000	0.0%	0
	<b>44,892,823</b>	<b>36,733,621</b>	<b>40,949,816</b>	<b>-8.8%</b>	<b>-3,943,007</b>
<b>Revenues - County Contribution</b>					
Ontario Works Administration	781,678	781,678	793,997	1.6%	12,319
Discretionary Benefits	34,666	34,666	34,666	0.0%	0
Poverty Reduction Initiatives	11,900	11,900	11,900	0.0%	0
Homemakers and Nurses	5,000	5,000	5,000	0.0%	0
	<b>833,244</b>	<b>833,244</b>	<b>845,563</b>	<b>1.5%</b>	<b>12,319</b>
<b>Revenues - Provincial &amp; Other</b>					
Ontario Works Administration	5,631,200	5,631,200	5,823,933	3.4%	192,733
Ontario Works Mandatory Benefits	32,814,912	24,775,976	28,688,390	-12.6%	4,126,522
Discretionary Benefits	1,208,206	1,087,940	1,138,382	-5.8%	69,824
Homemakers and Nurses	112,000	112,000	112,000	0.0%	0
	<b>39,766,318</b>	<b>31,607,116</b>	<b>35,762,705</b>	<b>-10.1%</b>	<b>-4,003,613</b>
<b>Net Requirements</b>					
Ontario Works Administration	3,791,246	3,791,246	3,839,553	1.3%	48,307
Discretionary Benefits	420,915	420,915	420,895	0.0%	-20
Poverty Reduction Initiatives	58,100	58,100	58,100	0.0%	0
Homemakers and Nurses	23,000	23,000	23,000	0.0%	0
	<b>4,293,261</b>	<b>4,293,261</b>	<b>4,341,548</b>	<b>1.1%</b>	<b>48,287</b>



# City of Peterborough

## 2022 Operating Budget

Description	2021 Approved	2021 Preliminary Actual	2022 Recommended	Variances 2021 - 2022 Budget	
				Over (Under) 2021 Budget %	Over (Under) 2021 Budget \$
<b>Children's Services</b>					
<b>Expenditures</b>					
Children's Services Administration	616,530	616,530	663,422	7.6%	46,892
CS - Core Funding	13,843,461	13,843,461	13,202,981	-4.6%	-640,480
Early Learning Child Care	787,044	792,960	792,960	0.8%	5,916
Expansion Funding	0	0	0	0.0%	0
EarlyON Child and Family Centres	1,262,727	1,262,727	1,262,727	0.0%	0
Directly Operated Child Care	2,155,743	2,052,823	2,229,341	3.4%	73,598
	<b>18,665,505</b>	<b>18,568,501</b>	<b>18,151,431</b>	<b>-2.8%</b>	<b>-514,074</b>
<b>Revenues - County Contribution</b>					
Children's Services Administration	98,645	98,645	123,727	25.4%	25,082
CS - Core Funding	478,419	478,419	482,061	0.8%	3,642
Early Learning Child Care	10,738	0	0	-100.0%	-10,738
Expansion Funding	0	0	0	0.0%	0
Directly Operated Child Care	180,545	201,180	178,590	-1.1%	-1,955
	<b>768,347</b>	<b>778,244</b>	<b>784,378</b>	<b>2.1%</b>	<b>16,031</b>
<b>Revenues - Provincial &amp; Other</b>					
Children's Services Administration	308,265	308,265	288,492	-6.4%	-19,773
CS - Core Funding	12,348,226	12,348,226	11,742,189	-4.9%	-606,037
Early Learning Child Care	753,312	792,960	792,960	5.3%	39,648
Expansion Funding	0	0	0	0.0%	0
EarlyON Child and Family Centres	1,262,727	1,262,727	1,262,727	0.0%	0
Directly Operated Child Care	1,591,541	1,424,135	1,688,161	6.1%	96,620
	<b>16,264,071</b>	<b>16,136,313</b>	<b>15,774,529</b>	<b>-3.0%</b>	<b>-489,542</b>
<b>Net Requirements</b>					
Children's Services Administration	209,620	209,620	251,203	19.8%	41,583
CS - Core Funding	1,016,816	1,016,816	978,731	-3.7%	-38,085
Early Learning Child Care	22,994	0	0	-100.0%	-22,994
Directly Operated Child Care	383,657	427,508	362,590	-5.5%	-21,067
	<b>1,633,087</b>	<b>1,653,944</b>	<b>1,592,524</b>	<b>-2.5%</b>	<b>-40,563</b>

# Approved 2022 Cost-Shared Budget

	2022 Budget	2021 Budget
<b>EXENDITURES</b>		
Salaries and Benefits	9,475,762	9,101,318
Operating Costs	1,508,823	1,517,340
Purchased Services	544,050	544,050
<u>Total Expenses</u>	11,528,635	11,162,708
<b>REVENUE</b>		
Recoveries	671,806	666,306
Ministry Grant	7,059,700	7,059,700
Mitigation Funding	1,025,000	1,025,000
Local Funders	2,282,319	2,282,319
<u>Total Revenue</u>	11,028,825	11,023,383
<b>Surplus (Deficit)</b>	(499,810)	(139,383)

# Local Share

	2022 Budget	2021 Budget
City of Peterborough	1,330,450	1,330,450
<b>County of Peterborough</b>	<b>928,080</b>	<b>928,080</b>
Curve Lake First Nation	10,412	10,412
Hiawatha First Nation	3,377	3,377
Total	2,282,319	2,282,319

# Peterborough & the Kawarthas Economic Development 2022 Budget

	2021 Forecast	2022 Budget	% 2022 Budget	Notes
<b>REVENUE</b>				
<b>CORE FUNDING</b>				
City of Peterborough	999,778	1,014,775		(1)
County of Peterborough	705,746	716,332		(1)
	1,705,524	1,731,107	69%	
<b>MUNICIPAL ACCOMMODATION TAX</b>	166,910	175,000		(2)
<b>SPECIAL JSSC FUNDING RECEIVED</b>				
Sustainable Peterborough	80,000	80,000		(3)
	246,910	255,000	10%	
<b>TOTAL CITY &amp; COUNTY</b>	<b>1,952,434</b>	<b>1,986,107</b>	<b>79%</b>	
<b>OTHER SOURCES OF REVENUE</b>				
Tourism Resiliency Fund (CFDC)	500,000	-		(4)
Canada Summer Jobs	29,747	31,810		
<b>Federal</b>	<b>529,747</b>	<b>31,810</b>	<b>1%</b>	
Business Advisory Centre (MEDJCT)	210,385	210,385		(5)
Rural (RED)	47,390	-		(6)
Admin (other)	4,120	-		
<b>Provincial</b>	<b>261,895</b>	<b>210,385</b>	<b>8%</b>	
<b>Private Sector &amp; Other Municipalities</b>	<b>141,370</b>	<b>31,260</b>	<b>1%</b>	(7)
<b>Offsetting Revenue</b>		<b>244,000</b>	<b>10%</b>	(8)
<b>Total Revenue</b>	<b>2,885,446</b>	<b>2,503,562</b>	<b>90%</b>	
<b>EXPENSES</b>				
Business Development	574,181	518,638	20%	
Small Business Enterprise Centre	238,909	221,393	9%	
Marketing & Communication	305,279	309,063	12%	
Tourism	1,157,681	884,116	34%	(6)
Facilities & Administration	642,070	662,302	26%	
<b>Total Expenses</b>	<b>2,918,119</b>	<b>2,595,512</b>	<b>80%</b>	
<b>Total Surplus/(Deficit)</b>	<b>(32,673)</b>	<b>(91,950)</b>		
<b>Draw from Accumulated Surplus</b>	<b>32,673</b>	<b>91,950</b>		(9)
<b>NET SURPLUS/(DEFICIT)</b>	<b>-</b>	<b>-</b>		

# Peterborough & the Kawarthas Economic Development 2022 Budget

## NOTES:

1. Core Funding for 2022 budgeted at 1.5% greater than 2021 funding. There was no increase from 2020 to 2021.
2. A conservative estimate of the revenues to be obtained from the Municipal Accommodation Tax is recognized for 2022, after administrative holdbacks and only from hotels within the City of Peterborough. This is based on 2021 forecasted revenues.
3. It is anticipated that Sustainable Peterborough, a City-County initiative housed within GPAEDC, will receive \$40,000 each from the City and County in 2022.
4. Tourism managed the distribution of these funds to their partners for FedDev on behalf of CFDC Peterborough, keeping only a small \$20,000 admin fee. It is not expected to recur in 2022.
5. The Ministry of Economic Development Job Creation and Trade (MEDJCT) funds the Business Advisory Centre, Summer Company, and Starter Company Plus. A three-year reduced funding agreement is supposed to end in March 2022. Negotiations for its extension are underway and anticipated in this budget.
6. A grant from RED was received in order to revive and promote the Kawartha Choice brand. The project will be completed in 2021.
7. At the point of budget development, only rent from subleases was anticipated in the Other Revenue category. In 2021 it included funding from other municipalities for joint business development projects and from RTO8 for tourism expenditures.
8. There are a series of important economic development activities to be completed but require additional offsetting revenue, beyond CORE and MAT to advance. Activities include: Business Count Survey, Wayfinding Program, Check In Canada Widgets, Cycling Map and Visitor Guide Printed Publication
9. The anticipated deficit in 2021 will fully draw down the accumulated operating surplus, but the reserve of \$90,000 will be maintained.



**Physician Recruitment Budget  
January 1, 2022 - December 31, 2022**

Expenses	Budget
Salaries	\$25,500.00
Host Expenses	\$3,700.00
Website, Publicity & Advertising, Swag	\$2,500.00
Goodwill (welcome plant, parting gift for PGY2s)	\$2,000.00
Job Fairs	\$2,000.00
Cell Phone	\$500.00
Total Expenses	\$36,200.00

Current split based upon population - City 58.62% or \$21,220.44 County 41.38% or \$14,979.56

November 26, 2021

To the Members of Peterborough County Council:

The Medical Advisory Committee of Peterborough Regional Health Centre offers this letter in support of the proposal to increase funding for primary care physician recruitment in Peterborough City and County.

As the physician leaders of Peterborough Regional Health Centre (PRHC), we are acutely aware that primary care physicians provide an essential service in maintaining a healthy community.

In Peterborough City and County, we have a high proportion of seniors and people with complex medical conditions who have significant healthcare needs. Without ready access to primary care, these individuals risk a significant decline in their health. This will in turn increase the strain on other areas of the healthcare system, including paramedicine, long-term care, home and community care, and the hospital. At PRHC, we see this in the form of increased visits to the Emergency Department, increased numbers of seniors who cannot manage their health care needs at home, and increased numbers of people presenting with advanced disease due to lack of timely access to primary care.

Every aspect of the health care system is under tremendous strain, and primary care is the cornerstone. Without strong primary care services, every aspect of our healthcare system, and ultimately the members of this community, will suffer.

We believe that the proposal for a full-time primary care recruiter and an oversight committee will significantly improve our community's ability to attract and retain the primary care physicians we so desperately need. A sustainable, long-term investment in primary care will benefit the entire healthcare sector and the health of all residents of Peterborough City and County. We would like to offer our very strong endorsement of this proposal.

Sincerely,



Dr. Lynn Mikula  
Chief of Staff & Executive VP, Peterborough Regional Health Centre

On behalf of PRHC's Medical Advisory Committee:

Department Chiefs & Deputy Chiefs: Drs. Raj Basker, Nicole DeFrancesco, Karolyn Hardy-Brown, Brian Harrington, Mike Hartleib, Janet Hurst, Karen Melville, Rola Shaheen, Mark Troughton, Bert Van Brenk, Geetu Verma, and Marta Wesolowski

Medical Directors: Drs. Justin Clouthier, Christine Dallaire, and Katie O'Reilly

Professional Staff Executive: Drs. Tom Miller, Lawrence Ebisuzaki, and Keegan Selby



November 23, 2021

Maria Gomez

Physician Recruitment Peterborough

I am the Director of the Virtual Family Physician Network. We provide access to patients who do not have a primary care provider. We are supported by Ontario Health and our partner, the Peterborough Family Health Team. We have been operating in Peterborough for approximately 2 years.

In the past several months we are experiencing an enormous demand for our services as a result of recent retirements. Simply put, we will not be able to keep up with the demand for services.

Our patient population runs from new-born to a blessed few patients who are over 100 years old. Many of these patients have complex physical and mental health needs. Without an increase in primary care resources, many patients will be left without access to a primary care provider. While this means an increased demand on the Emergency Department there is a significant hidden cost to patients. Primary care providers identify risk and disease often before these are symptomatic: kidney and heart disease, cancers and many others.

We support any initiative to increase primary care resources, and this starts with an effective coordinated recruitment plan for the whole community. Peterborough has a wealth of medical and other health care resources. It is a pyramid of services which requires a broad foundation; this foundation is primary care.

We are grateful for all the support we have received from the City and Counties and will do our level best to expand services. The need now is so substantial, we alone are not sufficient to meet the demand.

We wish you every success in your recruitment efforts.

Samuel Berman B.Sc(Econ) LLB LLM  
Director