



2023 Approved Budget

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Introduction

The 2023 budget for Peterborough County includes three main components.

Tax Supported Operating Budget

The Tax Supported Operating budget represents the recurring revenues and expenses required to manage the day-to-day operations of the County and include items such as salaries and benefits, materials and supplies, and user charges.

The County's operations are largely supported by property taxes. Some services have other sources of revenues to offset expenses (ie grants, user fees etc) but all departments require some level of property tax to support their operations.

The County's Operating Budget also includes funding to several external agencies. The County does not have control over the operations or budgets of these agencies but is a funding partner.

The operating budget is specific to the fiscal year – January to December – and as such, the net impact of activities at year end will result in either an overall surplus or deficit.

Capital and Project Budget

The Capital and Project Budget primarily represents projects or initiatives that are one-time or time specific in nature. This budget may include items such as capital improvements to roads and facilities or non-capital items such as studies and plans.

Carry-Forward Capital and Project Budget

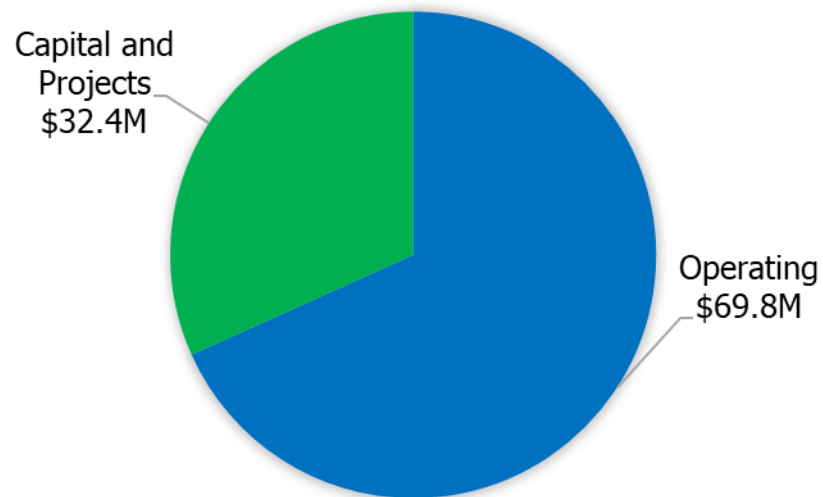
Unlike the operating budget, the individual project budgets are approved for the “life of the project” rather than for the fiscal year. It is common for the Capital and Project budgets to span more than one fiscal year (ie start in 2023, and finish in 2024). As such, the individual project budgets continue until the project is complete.

The Carry-Forward Capital and Project budget does not require Council approval. It is included for Council awareness of the projects that were previously approved and will be continuing into 2023.

Also included in the 2023 Budget is a summary of the County’s reserves, and a glossary outlining revenue and expenditure categories that were used for budgeting purposes.

2023 Total Budgeted Expenditures - \$102.2M

The 2023 budget totals more than \$100 million. The Operating budget of \$69.8 million supports the day-to-day operations and includes the many shared services and other agencies that the County financially supports. The Capital and projects budget of \$32.4 million primarily supports the maintenance of the County's vast network of roads and bridges and also includes some priority one-time projects.

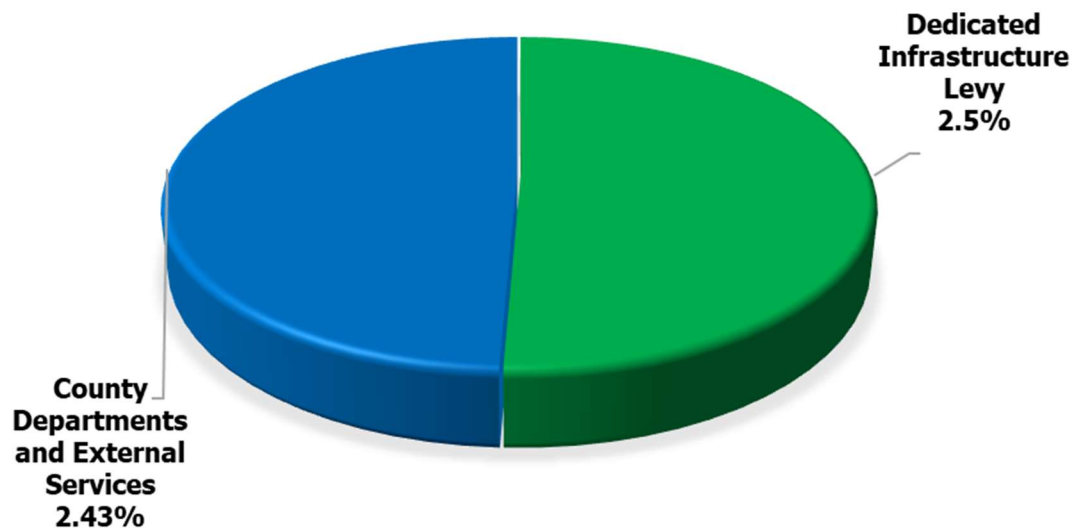


2023 Tax Levy Requirement - \$53.2M or 4.93%

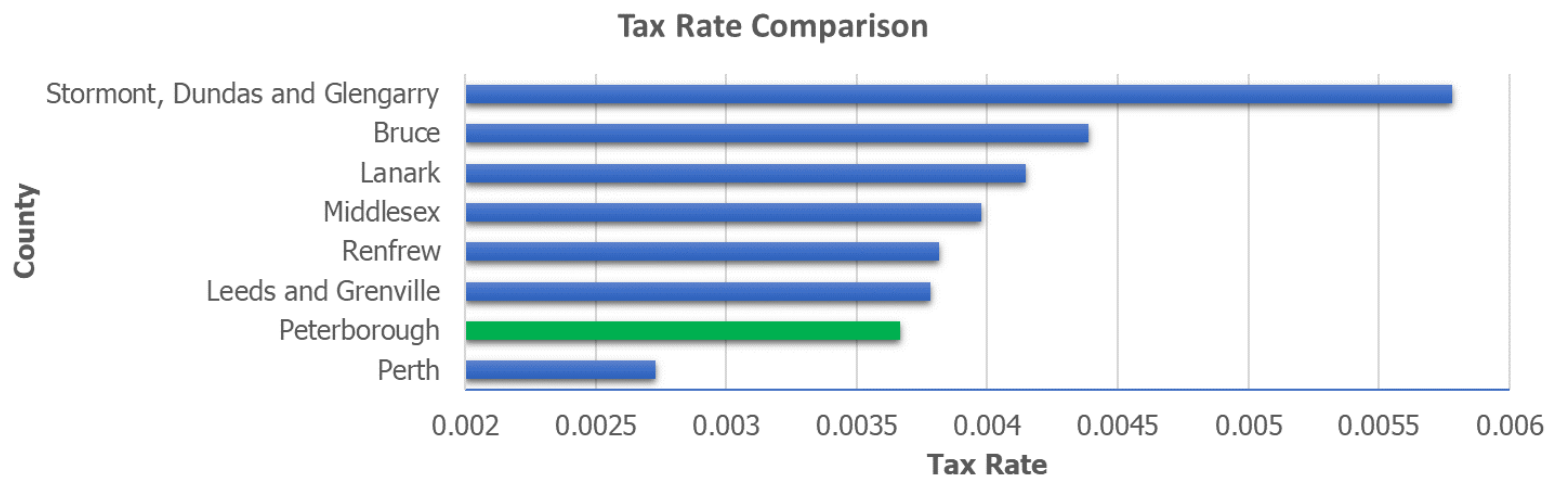
The total tax levy requirement to support both the operating and capital budget is \$53.2 million. This is an increase of approximately \$2.5 million over 2022, after accounting for assessment growth of 1.24%.

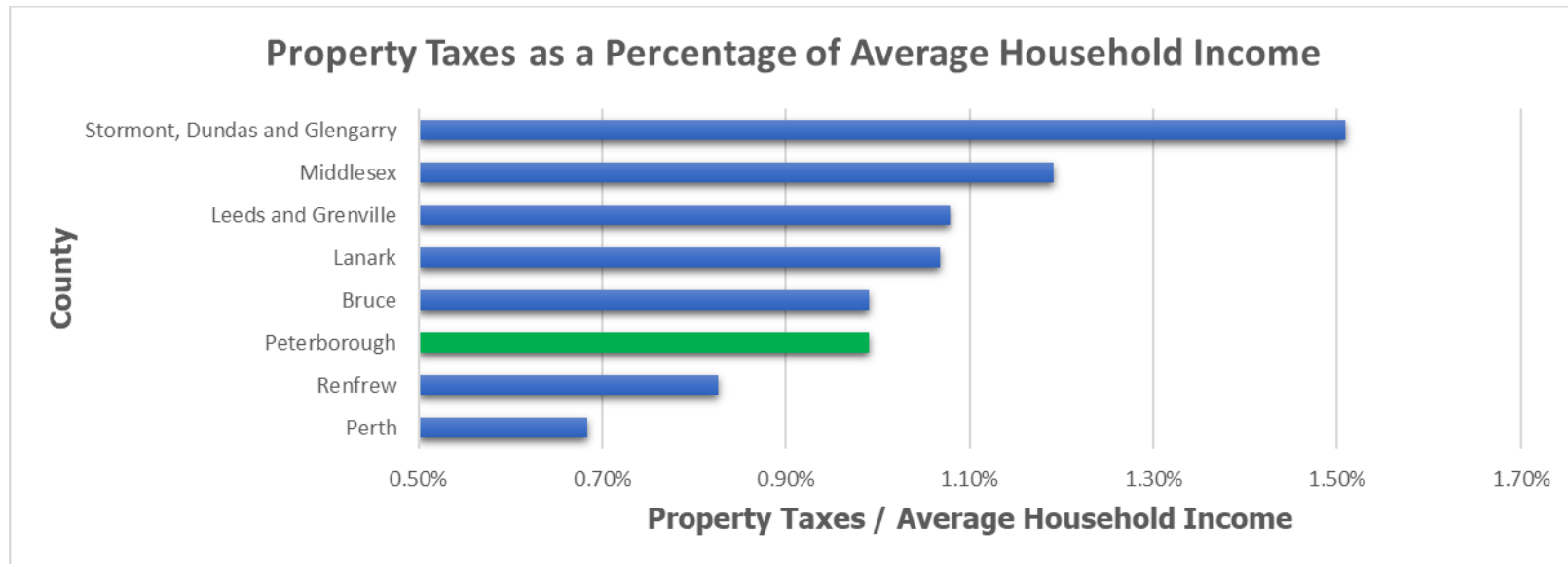
Council continued its commitment to a dedicated infrastructure levy of 2.5%. For 2023, this equates to approximately \$1.27 million. The Roads and Structures portion of the capital budget fully utilizes this increase. The remaining \$1.23 million tax levy increase supports the balance of the County's budget.

A tax levy increase of 4.93% equates to approximately \$19 per \$100,000 of assessment.



For information only, the following charts provide some context on how the County compares to other similarly sized Counties across the Province, as it pertains to tax rates and resident affordability.





The table that follows on the next page highlights the tax levy requirement for each budget.

Change in Tax Levy Requirement

	2022 Approved Budget	Assessment Growth 1.2%	2023 Base Budget ⁽¹⁾	2023 Proposed Budget	Tax Levy Requirement ⁽²⁾	
					\$	%
County Departments						
General Government	\$ 520,284	\$ 6,452	\$ 526,736	\$ 651,617	\$ 124,881	
Corporate Operations - Gen. Admin, Corp., HR, Finance	\$ 5,137,441	\$ 63,704	\$ 5,201,145	\$ 4,962,201	\$ (238,944)	
Geographic Information Service (GIS)	\$ 604,526	\$ 7,496	\$ 612,022	\$ 656,734	\$ 44,712	
Lang Pioneer Village	\$ 791,404	\$ 9,813	\$ 801,217	\$ 867,629	\$ 66,412	
Public Works - Operations	\$ 9,887,654	\$ 122,607	\$ 10,010,261	\$ 10,259,911	\$ 249,650	
Public Works - Engineering & Design	\$ 2,109,927	\$ 26,163	\$ 2,136,090	\$ 1,649,562	\$ (486,528)	
Planning	\$ 598,646	\$ 7,423	\$ 606,069	\$ 712,912	\$ 106,843	
Land Division	\$ -	\$ -	\$ -	\$ -	\$ -	
County Forests	\$ -	\$ -	\$ -	\$ -	\$ -	
Corp Facilities - Armour Road, Court House & Public Works	\$ 339,314	\$ 4,207	\$ 343,521	\$ 769,521	\$ 426,000	
Waste Management	\$ 2,547,611	\$ 31,590	\$ 2,579,201	\$ 3,471,680	\$ 892,479	
Peterborough County/City Paramedics (PCCP)	\$ 3,845,178	\$ 47,680	\$ 3,892,858	\$ 4,324,327	\$ 431,469	
PCCP Funded Programs	\$ -	\$ -	\$ -	\$ -	\$ -	
Emergency Measures & 911 Emergency Systems	\$ 164,704	\$ 2,042	\$ 166,746	\$ 175,394	\$ 8,648	
Grants and Donations	\$ 72,500	\$ 899	\$ 73,399	\$ 72,500	\$ (899)	
Total County Departments Tax Support	\$ 26,619,189	\$ 330,078	\$ 26,949,267	\$ 28,573,988	\$ 1,624,721	3.20%
Shared Services/External						
County/City Landfill	\$ 540,950	\$ 6,708	\$ 547,658	\$ 415,898	\$ (131,760)	
Peterborough County/City Shared Services	\$ 7,568,539	\$ 93,850	\$ 7,662,389	\$ 7,743,269	\$ 80,880	
Ptbo Public Health	\$ 1,026,888	\$ 12,733	\$ 1,039,621	\$ 1,247,591	\$ 207,970	
Fairhaven	\$ 828,043	\$ 10,268	\$ 838,311	\$ 828,043	\$ (10,268)	
Economic Development	\$ 829,832	\$ 10,290	\$ 840,122	\$ 880,329	\$ 40,207	
Transit	\$ 61,789	\$ 766	\$ 62,555	\$ 63,267	\$ 712	
Total Shared Services/External Tax Support	\$ 10,856,041	\$ 134,615	\$ 10,990,656	\$ 11,178,397	\$ 187,741	0.37%
			\$ -		\$ -	
Total Capital and Projects Support	\$ 12,629,361	\$ 156,604	\$ 12,785,965	\$ 13,474,577	\$ 688,612	1.36%
			\$ -		\$ -	
Total Tax Levy Requirement	\$ 50,104,591	\$ 621,297	\$ 50,725,888	\$ 53,226,962	\$ 2,501,074	4.93%



2023 Operating Budget

County Departments

2023 Tax Supported Operating Budget

The 2023 budget aims to minimize the impact on residents and businesses while maintaining core programs and service levels. The County continues to conduct service reviews of its various departments and divisions to ensure operations are efficient and effective.

The Operating budget has been summarized in a manner similar to the Financial Statements and Financial Information return. In taking this approach, the intent is to provide Council with a more concise view of the operations and the pressures.

Some of the major pressures identified in the 2023 Tax Supported Operating budget include:

- Salaries and Benefits

As a service organization, staff resources are the largest component of the budget. The 2023 pressure of approximately \$3.6 million includes: contractual wage increases; annualization of new positions; increase in statutory benefits; new positions stemming from the Public Works service delivery review; continuation of the PCCP service expansion; and the new PCCP consumption treatment site. Salaries and benefits are supported by various revenue sources, and therefore the pressure is not solely funded by property taxes.

- Contracted Services

The waste management contracts are escalating by almost \$600,000 over 2022 due to fuel and CPI increases. This cost is being offset by contract decreases in other departments, resulted in an overall net increase of approximately \$500,000 over 2022.

- Rents and Financial

The budget in this category is increasing by approximately \$200,000. This is primarily related to the new office lease on Hunter Street. This budget pressure is offset through increased rental revenue of the Court House.

- Transfer to External Clients

This budget category includes payment to the various outside agencies that the County supports. The most significant budget pressure for 2023 is the increased funding requirements for Peterborough Public Health and the Shared Services for Housing.

The above noted pressures are being mitigated by increased revenues and/or decreases expenditures.

The revenue budget for Other Municipalities is increasing by approximately \$360,000. This represents the City of Peterborough's share of the paramedic budget increase.

Transfers from reserves are increasing by approximately \$1.1 million. The majority of this increase is an \$850,000 notional transfer from reserves. There are numerous efficiencies and enhancements being identified through the various service delivery reviews that will result in savings to the County. The targeted efficiencies, both one-time and continuous, is \$850,000.

Finally, the expenditure budget for Transfer to reserves is decreasing by approximately \$480,000. This is the result of the discontinuation of a transfer to the Infrastructure LTP – Cap reserve of approximately \$554,000, as the repayment for the Causeway widening project is complete.

The table below details the overall operating budget for the County.

The pages that follow provide the budget per department, shared service, or external agency, that roll up into the overall summary.

Summary

	Budget 2022	Budget 2023	Change
Revenue			
Property Taxation	\$ (50,104,591)	\$ (53,226,962)	6%
User Charges	\$ (5,030,650)	\$ (5,133,082)	2%
Grants	\$ (16,065,779)	\$ (15,898,229)	(1%)
Other Municipalities	\$ (5,725,594)	\$ (6,082,401)	6%
Investment income	\$ (325,000)	\$ (360,000)	11%
Donations	\$ (7,700)	\$ (7,700)	
Transfer from Reserves	\$ (451,890)	\$ (1,587,541)	251%
Internal Transfer Operating	\$ (902,755)	\$ (935,239)	4%
Total Revenue	\$ (78,613,959)	\$ (83,231,153)	6%
Expenditures			
Salaries and Benefits	\$ 27,804,350	\$ 31,365,770	13%
Employee Related Expenses	\$ 1,128,534	\$ 1,147,416	2%
Materials, Supplies and Services	\$ 11,362,347	\$ 11,573,743	2%
Contracted Services	\$ 7,036,925	\$ 7,551,940	7%
Utilities and Fuel	\$ 805,154	\$ 800,110	(1%)
Rents and Financial	\$ 635,717	\$ 868,993	37%
Transfer to External Clients	\$ 13,370,828	\$ 13,675,340	2%
Transfer to Reserves	\$ 3,505,861	\$ 3,025,892	(14%)
Inter-Department Transfers	\$ 334,883	\$ (252,627)	(175%)
Transfer to Capital	\$ 12,629,360	\$ 13,474,577	7%
Total Expenditures	\$ 78,613,959	\$ 83,231,153	6%

General Government

The General Government budget supports the sixteen members of Council.

The tax levy requirement is \$651,617. This is an increase of approximately \$130,000, or 25% over 2022.

Salaries and benefits are the primary driver for the increase as the budget was amended to reflect the remuneration by-law passed on April 20, 2022.

General Government			
	Budget 2022	Budget 2023	Change

Revenue

Property Taxation	\$ (520,284)	\$ (651,617)	25%
User Charges	\$ (3,775)	\$ (1,000)	(74%)
Grants	\$ -	\$ -	
Other Municipalities	\$ -	\$ -	
Investment income	\$ -	\$ -	
Donations	\$ -	\$ -	
Transfer from Reserves	\$ -	\$ -	
Internal Transfer Operating	\$ -	\$ -	
Total Revenue	\$ (524,059)	\$ (652,617)	25%

Expenditures

Salaries and Benefits	\$ 361,015	\$ 495,104	37%
Employee Related Expenses	\$ 93,085	\$ 89,835	(3%)
Materials, Supplies and Services	\$ 53,859	\$ 38,578	(28%)
Contracted Services	\$ 10,000	\$ 10,000	
Utilities and Fuel	\$ -	\$ -	
Rents and Financial	\$ 100	\$ 100	
Transfer to External Clients	\$ -	\$ -	
Transfer to Reserves	\$ 6,000	\$ 19,000	217%
Inter-Department Transfers		\$ -	
Total Expenditures	\$ 524,059	\$ 652,617	25%

Corporate Operations

The Corporate Operations budgets supports all the administrative departments within the County. This includes the CAO's Office, Legislative Services, Finance, Human Resources and Information Technology.

This budget requires total tax levy support of \$5.0 million, with a decrease of approximately \$175,000, or (3%) over 2022.

The key drivers in the 2023 budget increase follows.

The Salaries and Benefits budget is increasing by approximately \$586,000. This is the result of contractual wage increases, the annualization of new positions, and the increase in statutory benefits. Salaries and benefits are supported by various revenue sources, and therefore the pressure is not solely funded by property taxes.

The Materials, Supplies and Services budget is increasing by approximately \$127,000. Included in this amount are increases in insurance (\$71,305), IT Software (\$23,416), and the Green Up Climate Change initiative (\$20,000).

The discontinuation of the Safe Restart grant funding has created a pressure of \$118,250.

Transfers from reserves are increasing by approximately \$1 million. The primary increase is an \$850,000 notional transfer from reserves. There are numerous efficiencies and enhancements being identified through the various service delivery reviews that will result in savings to the County. As an example, staff will be focusing on investment opportunities in 2023. While a modest increase in investment income has been included in the budget, staff believe this target will be exceeded, but the extent to which is unknown. Any additional revenue generated will offset the need to draw from the reserve. The targeted efficiencies, both one-time and continuous, is \$850,000.

Corporate Operations

	Budget 2022	Budget 2023	Change
Revenue			
Property Taxation	\$ (5,137,441)	\$ (4,962,201)	(3%)
User Charges	\$ (280,000)	\$ (245,000)	(13%)
Grants	\$ (118,250)	\$ -	(100%)
Other Municipalities	\$ (82,500)	\$ (60,700)	(26%)
Investment income	\$ (325,000)	\$ (360,000)	11%
Donations	\$ -	\$ -	
Transfer from Reserves	\$ (126,769)	\$ (1,170,455)	823%
Internal Transfer Operating	\$ (402,799)	\$ (357,119)	(11%)
Total Revenue	\$ (6,472,759)	\$ (7,155,475)	11%
Expenditures			
Salaries and Benefits	\$ 3,561,242	\$ 4,147,024	16%
Employee Related Expenses	\$ 416,596	\$ 439,920	6%
Materials, Supplies and Services	\$ 599,415	\$ 726,051	21%
Contracted Services	\$ 1,488,109	\$ 1,475,126	(1%)
Utilities and Fuel	\$ 32,452	\$ 33,105	2%
Rents and Financial	\$ 6,975	\$ 6,975	
Transfer to External Clients	\$ -	\$ -	
Transfer to Reserves	\$ 367,970	\$ 327,274	(11%)
Inter-Department Transfers	\$ -	\$ -	
Total Expenditures	\$ 6,472,759	\$ 7,155,475	11%

Geographic Information Services (GIS)

The GIS division is part of Corporate Services and provides an opportunity for online exploration of the area through mapping, aerial photos, and customized maps.

The GIS division has a tax levy requirement of approximately \$650,000.

The property taxation budget for this division is increasing by \$52,000 with the key drivers being Salaries and Benefits (\$23,121), IT Software and support (\$13,199) and Staff training and development (\$10,040).

The change in the Salaries and Benefits budget is due to contractual wage increases and the increase in statutory benefits.

The increase in the Employee Related expense is for staff to receive technical training.

The Materials, Supplies and Services budget increase pertains to increased software maintenance costs.

Geographic Information Service (GIS)

	Budget 2022	Budget 2023	Change
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Revenue

Property Taxation	\$ (604,526)	\$ (656,734)	9%
User Charges	\$ (1,250)	\$ (1,250)	
Grants	\$ (125,000)	\$ (125,000)	
Other Municipalities	\$ (1,000)	\$ (1,000)	
Investment income	\$ -	\$ -	
Donations	\$ -	\$ -	
Transfer from Reserves	\$ -	\$ -	
Internal Transfer Operating	\$ (14,000)	\$ (14,000)	
Total Revenue	\$ (745,776)	\$ (797,984)	7%

Expenditures

Salaries and Benefits	\$ 575,703	\$ 598,824	4%
Employee Related Expenses	\$ 21,035	\$ 31,075	48%
Materials, Supplies and Services	\$ 91,646	\$ 104,845	14%
Contracted Services	\$ 41,392	\$ 46,940	13%
Utilities and Fuel	\$ -	\$ -	
Rents and Financial	\$ -	\$ -	
Transfer to External Clients	\$ -	\$ -	
Transfer to Reserves	\$ 16,000	\$ 16,300	2%
Inter-Department Transfers	\$ -	\$ -	
Total Expenditures	\$ 745,776	\$ 797,984	7%

Lang Pioneer Village Museum

Lang Pioneer Village Museum was established by Peterborough County in 1967 to celebrate and preserve the rural history of the area.

The Museum is part of the Corporate Services Department and has a tax levy requirement of approximately \$867,000.

The property taxation budget for this division is increasing by \$76,000 with the key drivers being Salaries and Benefits, Materials, Supplies and Services, and Transfers to Reserves.

The increase in the Salaries and Benefits budget (\$21,658) is the result of contractual wage increases and statutory benefits.

The increase in Materials, Supplies and Services (\$18,021) is the cumulation of several small increases including insurance (\$6,442), financial audit fees (\$1,864), electrical repairs and maintenance (\$4,000), and building repair and maintenance (\$5,000).

The budget for Transfers to Reserves has increased by \$31,686 to support the long term repair and maintenance of the assets.

Lang Pioneer Village

	Budget 2022	Budget 2023	Change
Revenue			
Property Taxation	\$ (791,404)	\$ (867,629)	10%
User Charges	\$ (242,900)	\$ (243,400)	0%
Grants	\$ (81,185)	\$ (75,289)	(7%)
Other Municipalities	\$ -	\$ -	
Investment income	\$ -	\$ -	
Donations	\$ (7,700)	\$ (7,700)	
Transfer from Reserves	\$ -	\$ -	
Internal Transfer Operating	\$ -	\$ -	
Total Revenue	\$ (1,123,189)	\$ (1,194,018)	6%
Expenditures			
Salaries and Benefits	\$ 680,886	\$ 702,544	3%
Employee Related Expenses	\$ 11,700	\$ 12,300	5%
Materials, Supplies and Services	\$ 297,019	\$ 315,040	6%
Contracted Services	\$ 3,096	\$ 6,960	125%
Utilities and Fuel	\$ 48,500	\$ 43,500	(10%)
Rents and Financial	\$ 5,600	\$ 5,600	
Transfer to External Clients	\$ -	\$ -	
Transfer to Reserves	\$ 76,388	\$ 108,074	41%
Inter-Department Transfers	\$ -	\$ -	
Total Expenditures	\$ 1,123,189	\$ 1,194,018	6%

Public Works Operations

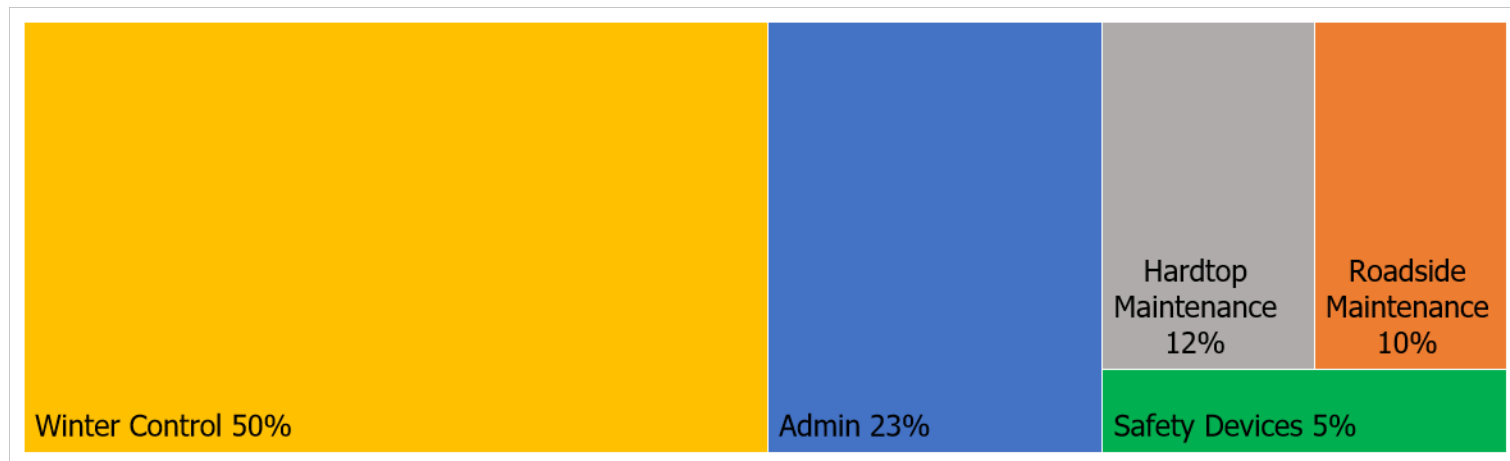
The Public Works Operations budget supports the day-to-day maintenance of the County's vast network of roads and bridges, including winter control.

The property taxation support for this budget is \$10.3 million, with a 4% or \$372,000 increase for 2023.

The increase in the Salaries and Benefits budget (\$82,470) is the result of contractual wage increases and statutory benefits.

The budget for Materials, Supplies and Services is increasing by \$362,000. This is due to increased insurance costs (\$60,000), and the remainder is required to more accurately align the budget with the actual costs that are being incurred.

The budget for Public Works Operations is allocated to the following activities:



Public Works - Operations

	Budget 2022	Budget 2023	Change
Revenue			
Property Taxation	\$ (9,887,654)	\$ (10,259,911)	4%
User Charges	\$ (114,000)	\$ (114,000)	
Grants	\$ -	\$ -	
Other Municipalities	\$ (100,000)	\$ (110,000)	10%
Investment income	\$ -	\$ -	
Donations	\$ -	\$ -	
Transfer from Reserves	\$ (50,000)	\$ (104,602)	109%
Internal Transfer Operating	\$ (45,056)	\$ (61,492)	36%
Total Revenue	\$ (10,196,710)	\$ (10,650,005)	4%
Expenditures			
Salaries and Benefits	\$ 4,312,364	\$ 4,394,834	2%
Employee Related Expenses	\$ 98,346	\$ 82,904	(16%)
Materials, Supplies and Services	\$ 5,060,060	\$ 5,422,026	7%
Contracted Services	\$ -	\$ 11,215	
Utilities and Fuel	\$ -	\$ -	
Rents and Financial		\$ -	
Transfer to External Clients	\$ -	\$ -	
Transfer to Reserves	\$ 690,940	\$ 739,026	7%
Inter-Department Transfers	\$ 35,000	\$ -	(100%)
Total Expenditures	\$ 10,196,710	\$ 10,650,005	4%

Public Works Engineering and Design

The Public Works Engineering and Design division is responsible for all capital construction projects related to roads and bridges.

The property taxation support for this budget is \$1.6 million which is a decrease of 22%, or \$460,000, over 2022.

The decrease in Transfers to Reserves of \$550,000 is the key driver for this budget. In the 2022, the final repayment to the reserve occurred for the Causeway Widening project therefore that transfer is no longer required in 2023.

Salaries and Benefits are increasing by approximately \$344,000. This increase is due to contractual and statutory increases and the addition of two new positions, as recommended in the service delivery review. This increase is partially offset by the increase in transfers from reserves (\$107,344). While the retention of internal staff results in higher salary and benefit costs, there are inherent savings through minimizing the use of external contracted services.

The increase in the Materials, Supplies and Services budget (\$460,828) is to align the various road and bridge maintenance programs (crack sealing, pavement marking, etc) with current market conditions.

Rather than retaining third party consultants to manage the capital program, the County prudently retains in-house resources as it is more cost effective. The Inter-Department transfers is primarily to allocate the salaries and benefits to the various capital projects.

Public Works Engineering & Design

	Budget 2022	Budget 2023	Change
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Revenue

Property Taxation	\$ (2,109,927)	\$ (1,649,562)	(22%)
User Charges	\$ (100,000)	\$ (114,000)	14%
Grants	\$ -	\$ -	
Other Municipalities	\$ -	\$ -	
Investment income	\$ -	\$ -	
Donations	\$ -	\$ -	
Transfer from Reserves	\$ -	\$ (107,344)	
Internal Transfer Operating	\$ (2,500)	\$ (2,500)	
Total Revenue	\$ (2,212,427)	\$ (1,873,406)	(15%)

Expenditures

Salaries and Benefits	\$ 977,514	\$ 1,321,664	35%
Employee Related Expenses	\$ -	\$ -	
Materials, Supplies and Services	\$ 1,336,600	\$ 1,797,428	34%
Contracted Services	\$ -	\$ -	
Utilities and Fuel	\$ -	\$ -	
Rents and Financial	\$ -	\$ -	
Transfer to External Clients	\$ -	\$ -	
Transfer to Reserves	\$ 575,827	\$ 23,376	(96%)
Inter-Department Transfers	\$ (677,514)	\$ (1,269,062)	87%
Total Expenditures	\$ 2,212,427	\$ 1,873,406	(15%)

Planning

The Planning department enables and accommodates orderly growth and development, and provides information and advice to local Townships, consultants and the general public on planning matters.

The property taxation support for this budget is \$712,912 which is an increase of approximately \$114,266, or 19%, over 2022.

The increase in the Salaries and Benefits budget (\$64,000) is the result of contractual wage increases and statutory benefits.

The budget for Materials, Supplies and Services is increasing by almost \$50,000. This increase is for software that will enable online acceptance, review and approval of planning applications.

Planning

	Budget 2022	Budget 2023	Change
Revenue			
Property Taxation	\$ (598,646)	\$ (712,912)	19%
User Charges	\$ (35,000)	\$ (35,000)	
Grants		\$ -	
Other Municipalities	\$ (2,000)	\$ (2,000)	
Investment income		\$ -	
Donations		\$ -	
Transfer from Reserves		\$ -	
Internal Transfer Operating	\$ (36,900)	\$ (36,900)	
Total Revenue	\$ (672,546)	\$ (786,812)	17%
Expenditures			
Salaries and Benefits	\$ 619,768	\$ 683,902	10%
Employee Related Expenses	\$ 18,125	\$ 18,455	2%
Materials, Supplies and Services	\$ 9,130	\$ 58,865	545%
Contracted Services	\$ 15,523	\$ 15,590	0%
Utilities and Fuel	\$ -	\$ -	
Rents and Financial	\$ -	\$ -	
Transfer to External Clients	\$ -	\$ -	
Transfer to Reserves	\$ 10,000	\$ 10,000	
Inter-Department Transfers	\$ -	\$ -	
Total Expenditures	\$ 672,546	\$ 786,812	17%

Land Division

The Land Division processes applications for consent (severances) within the County's eight townships.

The Land Division is fully funded through user fees, and therefore has no impact on the County's property tax levy.

The overall budget for this division is increasing by \$4,000 which is primarily to support the contractual wage and statutory benefit increases.

A transfer from the Working Land Division reserve is being increased to fund the expenditure increase. This is a notional transfer from reserves in that it will only occur if there are not sufficient revenues generated through land severances to support the expenditures.

Land Division

	Budget 2022	Budget 2023	Change
Revenue			
Property Taxation		\$ -	
User Charges	\$ (161,500)	\$ (161,500)	
Grants		\$ -	
Other Municipalities		\$ -	
Investment income		\$ -	
Donations		\$ -	
Transfer from Reserves	\$ (2,021)	\$ (6,140)	204%
Internal Transfer Operating		\$ -	
Total Revenue	\$ (163,521)	\$ (167,640)	3%
Expenditures			
Salaries and Benefits	\$ 84,193	\$ 87,806	4%
Employee Related Expenses	\$ 4,100	\$ 4,450	9%
Materials, Supplies and Services	\$ 9,212	\$ 9,349	1%
Contracted Services	\$ 2,616	\$ 2,635	1%
Utilities and Fuel	\$ -	\$ -	
Rents and Financial	\$ -	\$ -	
Transfer to External Clients	\$ -	\$ -	
Transfer to Reserves	\$ -	\$ -	
Inter-Department Transfers	\$ 63,400	\$ 63,400	
Total Expenditures	\$ 163,521	\$ 167,640	3%

County Forests

There are approximately 2,130 hectares of forests in Peterborough County that are managed by the County.

The County Forests budget is another budget that is fully supported by revenues other than property taxes. Specific to County Forests, the revenue is generated through timber sales, and the rental of space for communication towers.

The overall expenditures for this budget are modestly decreasing (\$2,600) in 2023. This is primarily the net impact of a decrease in our forestry services contract (\$14,300) and an increase in transfer to the Forest Management reserve (\$10,700).

Additionally, in 2023, the budget forecasts an increase in revenue (\$20,500) which eliminates the need to draw from the Forest Management reserve.

County Forests

	Budget 2022	Budget 2023	Change
--	----------------	----------------	--------

Revenue

Property Taxation		\$ -	
User Charges	\$ (27,000)	\$ (47,500)	76%
Grants	\$ -	\$ -	
Other Municipalities	\$ -	\$ -	
Investment income	\$ -	\$ -	
Donations	\$ -	\$ -	
Transfer from Reserves	\$ (23,100)	\$ -	(100%)
Internal Transfer Operating	\$ -	\$ -	
Total Revenue	\$ (50,100)	\$ (47,500)	(5%)

Expenditures

Salaries and Benefits		\$ -	
Employee Related Expenses		\$ -	
Materials, Supplies and Services	\$ 4,300	\$ 5,300	23%
Contracted Services	\$ 45,800	\$ 31,500	(31%)
Utilities and Fuel		\$ -	
Rents and Financial		\$ -	
Transfer to External Clients		\$ -	
Transfer to Reserves	\$ -	\$ 10,700	
Inter-Department Transfers		\$ -	
Total Expenditures	\$ 50,100	\$ 47,500	(5%)

Corporate Facilities

Corporate Facilities division is responsible for maintaining all County properties and facilities.

The property taxation support for this budget is \$769,521 which is an increase of approximately \$430,207, or 127%, over 2022.

On the surface this appears to be a significant increase in property taxation however, you will note that the most significant increase in this budget is the Salaries and Benefits of \$435,320. In the 2022 budget, the salaries and benefits for this division were included in the Public Works budget therefore, the increase to this budget is primarily offset by a decrease in the Public Works budget.

The increase in the Rents and Financial budget (\$214,000) is for the lease of the space at Hunter Street.

The lease cost is offset by the increase in rental revenue from the Court House (\$106,650), increase in grant revenue (\$53,000), and an increased internal transfer (\$62,000).

Corporate Facilities

	Budget 2022	Budget 2023	Change
Revenue			
Property Taxation	\$ (339,314)	\$ (769,521)	127%
User Charges	\$ (667,359)	\$ (774,009)	16%
Grants	\$ (56,000)	\$ (109,000)	95%
Other Municipalities	\$ -	\$ -	
Investment income	\$ -	\$ -	
Donations	\$ -	\$ -	
Transfer from Reserves	\$ -	\$ -	
Internal Transfer Operating	\$ (401,500)	\$ (463,228)	15%
Total Revenue	\$ (1,464,173)	\$ (2,115,758)	45%
Expenditures			
Salaries and Benefits	\$ -	\$ 435,320	
Employee Related Expenses	\$ -	\$ -	
Materials, Supplies and Services	\$ 447,250	\$ 487,305	9%
Contracted Services	\$ 224,800	\$ 169,800	(24%)
Utilities and Fuel	\$ 230,909	\$ 244,025	6%
Rents and Financial	\$ 469,917	\$ 683,916	46%
Transfer to External Clients	\$ -	\$ -	
Transfer to Reserves	\$ -	\$ -	
Inter-Department Transfers	\$ 91,297	\$ 95,392	4%
Total Expenditures	\$ 1,464,173	\$ 2,115,758	45%

Waste Management

The Waste Management division provides waste reduction services, including blue box recycling, composting and organics, electronic recycling, and household hazardous waste, to all County residents.

The property taxation support for this budget is \$3.4 million which is an increase of approximately \$1.0 million, or 36%, over 2022.

There are several reasons for the significant increase in this budget.

The other two sources of waste management revenues are projected to decrease in 2023. Marketed materials revenue is forecast to decrease by \$95,000 due to a reduction in tonnage and loss of market value. The blue box cost recovery grant program is also decreasing by approximately \$140,000.

The other notable change to this budget is the increase of more than \$590,000 in Contracted Services. The cost of curbside waste recycling is expected to increase by \$400,000 due to escalating fuel and contract costs. Waste container haulage (\$51,000) and the transporting of waste recycling in parks (\$40,000) are also increasing due to escalating fuel and contract costs. Finally recycling processing costs (\$45,000) and the organics program costs (\$37,000) are also expected to increase in 2023.

Waste Management

	Budget 2022	Budget 2023	Change
--	----------------	----------------	--------

Revenue

Property Taxation	\$ (2,547,611)	\$ (3,471,680)	36%
User Charges	\$ (732,500)	\$ (622,500)	(15%)
Grants	\$ (1,398,821)	\$ (1,257,471)	(10%)
Other Municipalities		\$ -	
Investment income		\$ -	
Donations		\$ -	
Transfer from Reserves		\$ -	
Internal Transfer Operating		\$ -	
Total Revenue	\$ (4,678,932)	\$ (5,351,651)	14%

Expenditures

Salaries and Benefits	\$ 567,536	\$ 610,351	8%
Employee Related Expenses	\$ 15,342	\$ 17,772	16%
Materials, Supplies and Services	\$ 210,454	\$ 235,003	12%
Contracted Services	\$ 3,749,548	\$ 4,340,370	16%
Utilities and Fuel	\$ 5,052	\$ 5,155	2%
Rents and Financial	\$ -	\$ -	
Transfer to External Clients	\$ 81,000	\$ 93,000	15%
Transfer to Reserves	\$ 50,000	\$ 50,000	
Inter-Department Transfers	\$ -	\$ -	
Total Expenditures	\$ 4,678,932	\$ 5,351,651	14%

Peterborough County / City Paramedics

The Peterborough County – City Paramedics (PCCP) service provides emergency medical care to residents and visitors of Peterborough County and the City of Peterborough.

The Province of Ontario funds approximately 50% of the budgeted costs for paramedic services. The remaining 50% is shared between the City of Peterborough (56.64%) and Peterborough County (43.36%). In reviewing the budget, it is therefore important to consider that the expenditures are shown at 100%. The County's share of those expenditures is approximately 21.7%.

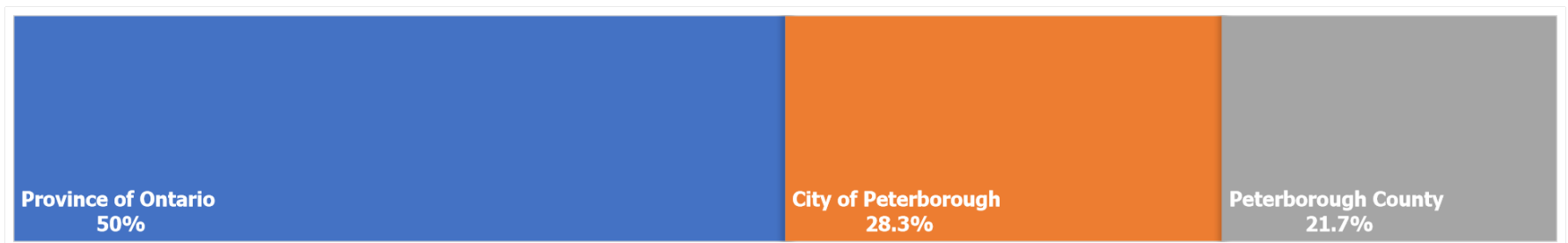
The property taxation support for this budget is \$4.3 million which is an increase of approximately \$480,000, or 12%, over 2022.

Salaries and Benefits are increasing by \$1.4 million and includes the expansion of services through the addition of 4 full time paramedics, the annualization of positions added in 2022, statutory benefit increases and a provision for collective bargaining.

The transfer to the (PCCP) shared long term plan reserve is increasing by slightly more than \$100,000.

The decrease in the User Charges budget (\$160,000) is recognizing that the Chief will no longer be providing service to the City of Kawartha Lakes.

The increase in Grants (\$720,985) and Other Municipalities (\$368,607) reflects the Province and City of Peterborough's share of the 2023 budget.



Peterborough County / City Paramedics

Budget
2022

Budget
2023

Change

Revenue

Property Taxation	\$	(3,845,178)	\$	(4,324,327)	12%
User Charges	\$	(179,686)	\$	(18,000)	(90%)
Grants	\$	(9,218,031)	\$	(9,939,016)	8%
Other Municipalities	\$	(5,540,094)	\$	(5,908,701)	7%
Investment income			\$	-	
Donations			\$	-	
Transfer from Reserves	\$	-	\$	(199,000)	
Internal Transfer Operating			\$	-	
Total Revenue	\$	(18,782,989)	\$	(20,389,044)	9%

Expenditures

Salaries and Benefits	\$	13,894,493	\$	15,336,253	10%
Employee Related Expenses	\$	216,880	\$	184,880	(15%)
Materials, Supplies and Services	\$	1,242,988	\$	1,321,903	6%
Contracted Services	\$	561,329	\$	493,040	(12%)
Utilities and Fuel	\$	412,336	\$	437,570	6%
Rents and Financial	\$	153,125	\$	172,402	13%
Transfer to External Clients	\$	487,683	\$	492,683	1%
Transfer to Reserves	\$	991,456	\$	1,092,670	10%
Inter-Department Transfers	\$	822,700	\$	857,643	4%
Total Expenditures	\$	18,782,990	\$	20,389,044	9%

Peterborough County / City Paramedics – Funded Programs

The Peterborough County – City Paramedics (PCCP) service provides emergency medical care to residents and visitors of Peterborough County and the City of Peterborough.

Unlike the budget for PCCP where the costs were shared between the Province, the City and the County, this budget is for programs which are 100% funded Federally or Provincially.

Included in this budget are four programs.

Substance Use and Addictions Program (MSORT) - \$40,562

This is a federally funded pilot program that is intended to reduce overdoses and minimize the risk of harms related to overdose and substance abuse, particularly opioids. This program complements the Consumption and Treatment Services site. The frontline team includes Community based Paramedics, two Addictions Treatment Specialists and Harm Reduction Peer Outreach Workers who offer a range of support, health and treatment options.

The pilot program is not continuing beyond March 31, 2023, and the budget therefore recognizes this change.

Consumption Treatment Site - \$289,343

This program is fully funded by FourCast and provides a safe, clean space for people to consume pre-obtained drugs under the supervision of health professionals. Individuals who attend the site are provided with sterile injection supplies, education on safer consumption practices, basic medical services, and referrals to drug treatment, housing and other social services.

Community Paramedicine Program - \$480,410

This is a provincially funded program through Ontario Health. The Community Paramedicine program provides care for patients in their home who require high level of support to avoid hospital admission. The program includes remote monitoring of patients health to quickly detect and address any health concerns. The care of the patients is coordinated with their physicians and creates a safe environment for patients to age in the comfort of their own homes.

Community Paramedicine Long Term Care Program - \$2,999,900

This program is fully funded by the Ministry of Long Term Care. It is similar in nature to the Community Paramedicine program except that it specifically focuses on individuals who are on a long term care wait list or those who may qualify for long term care placement.

PCCP - Funded Programs

	Budget		Budget		Change
	2022		2023		
Revenue					
Property Taxation	\$	-	\$	-	
User Charges	\$	-	\$	-	
Grants	\$	(4,389,856)	\$	(3,810,215)	(13%)
Other Municipalities	\$	-	\$	-	
Investment income	\$	-	\$	-	
Donations	\$	-	\$	-	
Transfer from Reserves	\$	-	\$	-	
Internal Transfer Operating	\$	-	\$	-	
Total Revenue	\$	(4,389,856)	\$	(3,810,215)	(13%)
Expenditures					
Salaries and Benefits	\$	2,104,571	\$	2,480,110	18%
Employee Related Expenses	\$	226,675	\$	259,175	14%
Materials, Supplies and Services	\$	1,984,160	\$	1,035,660	(48%)
Contracted Services	\$	-	\$	-	
Utilities and Fuel	\$	74,450	\$	35,270	(53%)
Rents and Financial	\$	-	\$	-	
Transfer to External Clients	\$	-	\$	-	
Transfer to Reserves	\$	-	\$	-	
Inter-Department Transfers	\$	-	\$	-	
Total Expenditures	\$	4,389,856	\$	3,810,215	(13%)

Emergency Measures and 911

Emergency Measures and 911 is a division of Peterborough County / City Paramedic services.

The property taxation support for this budget is \$175,394 which is an increase of approximately \$11,000, or 6%, over 2022.

The two key drivers in this budget are Salaries and Benefits (\$6,969) and a contractual increase for 911 dispatch (\$3,555).

Emergency Measures & 911

	Budget 2022	Budget 2023	Change
Revenue			
Property Taxation	\$ (164,704)	\$ (175,394)	6%
User Charges	\$ (1,000)	\$ (1,000)	
Grants		\$ -	
Other Municipalities		\$ -	
Investment income		\$ -	
Donations		\$ -	
Transfer from Reserves		\$ -	
Internal Transfer Operating		\$ -	
Total Revenue	\$ (165,704)	\$ (176,394)	6%
Expenditures			
Salaries and Benefits	\$ 65,065	\$ 72,034	11%
Employee Related Expenses	\$ 6,650	\$ 6,650	
Materials, Supplies and Services	\$ 14,754	\$ 14,890	1%
Contracted Services	\$ 66,380	\$ 69,935	5%
Utilities and Fuel	\$ 1,455	\$ 1,485	2%
Rents and Financial		\$ -	
Transfer to External Clients		\$ -	
Transfer to Reserves	\$ 11,400	\$ 11,400	
Inter-Department Transfers		\$ -	
Total Expenditures	\$ 165,704	\$ 176,394	6%

Grants and Donations

This budget is to support Council directed grants and donations.

The property taxation support for this budget is \$72,500, with no increase from 2022.

Included in this budget is \$10,000 for the Norwood Fire Academy, and \$62,500 for the Canadian Canoe Museum.

The transfer from reserves in 2022 was required to bring the County's commitment to the Canadian Canoe Museum up to date. As the commit is now current, the transfer from reserves is no longer required.

Grants and Donations

	Budget 2022	Budget 2023	Change
Revenue			
Property Taxation	\$ (72,500)	\$ (72,500)	
User Charges	\$ -	\$ -	
Grants	\$ -	\$ -	
Other Municipalities	\$ -	\$ -	
Investment income	\$ -	\$ -	
Donations	\$ -	\$ -	
Transfer from Reserves	\$ (250,000)	\$ -	(100%)
Internal Transfer Operating	\$ -	\$ -	
Total Revenue	\$ (322,500)	\$ (72,500)	(78%)
Expenditures			
Salaries and Benefits	\$ -	\$ -	
Employee Related Expenses	\$ -	\$ -	
Materials, Supplies and Services	\$ -	\$ -	
Contracted Services	\$ -	\$ -	
Utilities and Fuel	\$ -	\$ -	
Rents and Financial	\$ -	\$ -	
Transfer to External Clients	\$ 322,500	\$ 72,500	
Transfer to Reserves	\$ -	\$ -	
Inter-Department Transfers	\$ -	\$ -	
Total Expenditures	\$ 322,500	\$ 72,500	



2023 Operating Budget

Shared Services / External

County / City Landfill

The Peterborough Waste Management Facility accepts waste generated in the City and County of Peterborough.

The landfill is operating by the City of Peterborough, and the County is a funding partner.

The property taxation support for this budget is approximately \$416,000. This budget is decreasing by \$125,000 or 23% over 2022.

Although the County's share of operational costs for the landfill in 2023 are increasing by \$133,000, the user fee revenue is forecast to increase by approximately \$258,000 resulting in a net decrease in tax levy funding.

County/City Landfill

	Budget 2022	Budget 2023	Change
Revenue			
Property Taxation	\$ (540,950)	\$ (415,898)	(23%)
User Charges	\$ (2,276,500)	\$ (2,534,626)	11%
Grants		\$ -	
Other Municipalities		\$ -	
Investment income		\$ -	
Donations		\$ -	
Transfer from Reserves		\$ -	
Internal Transfer Operating		\$ -	
Total Revenue	\$ (2,817,450)	\$ (2,950,524)	5%
Expenditures			
Salaries and Benefits	\$ -	\$ -	
Employee Related Expenses	\$ -	\$ -	
Materials, Supplies and Services	\$ -	\$ -	
Contracted Services	\$ -	\$ -	
Utilities and Fuel	\$ -	\$ -	
Rents and Financial	\$ -	\$ -	
Transfer to External Clients	\$ 2,554,950	\$ 2,688,024	5%
Transfer to Reserves	\$ 262,500	\$ 262,500	
Inter-Department Transfers	\$ -	\$ -	
Total Expenditures	\$ 2,817,450	\$ 2,950,524	5%

Shared Services

The City of Peterborough provides several services on behalf of the County.

Provincial Offences Act (POA) – (\$75,765)

The City of Peterborough operates the POA Court and the cost of providing the service is funded through fine revenue. The County receives 55.7% of the net revenue based on weighted assessment.

In 2023, the City forecasts that the County will receive \$220,297 in revenue. While positive, this is almost \$300,000 less revenue than was budgeted in 2022, resulting in a pressure for 2023. Similar to 2022, Safe Restart funding is being used to decrease the impact of the lost revenue. The detailed POA budget is included for further information.

Social Assistance –\$861,663

The City of Peterborough provides the various social assistance programs. These programs are largely funded by the Province (87%) with the remaining portion being shared between the City (83%) and County (17%). The County's portion of the budget (\$861,663) for 2023 represents an increase of tax levy funding of \$16,100 over 2022.

Children's Services – \$693,650

The City of Peterborough provides Children's services on behalf of the County. These programs are largely funded by the Province (94%) with the remaining portion being shared between the City (68%) and the County (32%). The cost sharing between the City and County has shifted by 1 percent in 2023, in favour of the County.

The County's portion of the budget (\$693,650) for 2023 represents a decrease in tax levy funding of \$91,028 over 2022.

Housing and Homelessness – \$6,415,704

The City of Peterborough provides Housing and Homelessness services on behalf of the County. While there are some revenues to support these programs (33%), the majority of the funding is the responsibility of the City and County. The County is responsible for 37%, or \$6.1 million, of the housing program costs and 30%, or \$208,250, of the homelessness program.

In addition to the budget request from the City, the County includes a \$90,000 contribution to reserves for housing purposes in the budget each year.

The County's portion of the budget (\$6,415,704) for 2023 represents an increase in tax levy funding of \$155,206 over 2022.

Community Development Program – \$214,549

The City of Peterborough provides the Community Development Program on behalf of the County. This program is also largely funded by the City (45%) and the County (31%).

The County's portion of the budget (\$214,549) for 2023 represents an increase in tax levy funding of \$18,687 over 2022.

The detailed budget for all social services is included for further information.

The net change in the tax levy for all of the above services is \$174,730, or 2%, over 2022.

Shared Services

	Budget 2022	Budget 2023	Change
Revenue			
Property Taxation	\$ (7,568,539)	\$ (7,743,269)	2%
User Charges	\$ (208,180)	\$ (220,297)	6%
Grants	\$ (309,882)	\$ (222,000)	(28%)
Other Municipalities		\$ -	
Investment income		\$ -	
Donations		\$ -	
Transfer from Reserves		\$ -	
Internal Transfer Operating		\$ -	
Total Revenue	\$ (8,086,601)	\$ (8,185,566)	1%
Expenditures			
Salaries and Benefits	\$ -	\$ -	
Employee Related Expenses	\$ -	\$ -	
Materials, Supplies and Services	\$ -	\$ -	
Contracted Services	\$ -	\$ -	
Utilities and Fuel	\$ -	\$ -	
Rents and Financial	\$ -	\$ -	
Transfer to External Clients	\$ 7,996,601	\$ 8,095,566	1%
Transfer to Reserves	\$ 90,000	\$ 90,000	
Inter-Department Transfers	\$ -	\$ -	
Total Expenditures	\$ 8,086,601	\$ 8,185,566	1%



2023 POA BUDGET PRESENTATION

Presented by:
Janice Hoskins, Manager of Court Services
& David J. Potts, City Solicitor

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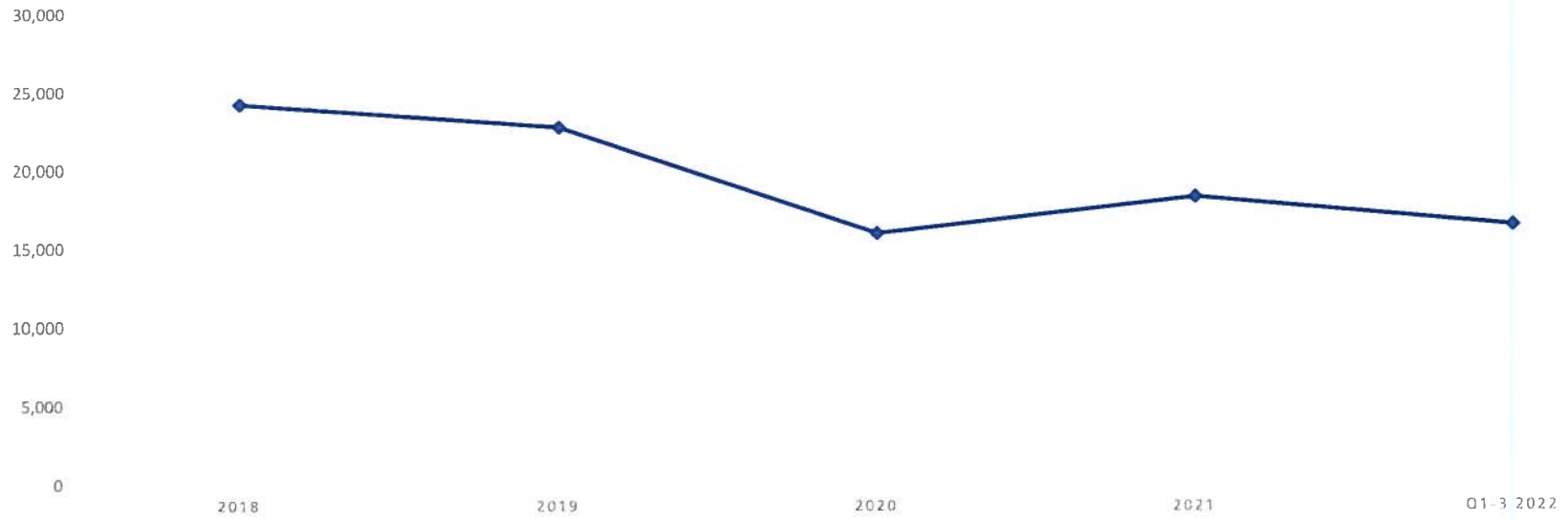
Court Services

- Operates the POA Court under an agreement with the Province of Ontario through the Ministry of the Attorney General
- The City is contractually obligated to provide all facilities, services and amenities within provincial policy and legislated frameworks, including ongoing audit requirements

Court Services Cont'd

- The number of charges issued is the primary driver of the POA court system, however the Court has no influence on the number of charges issued by enforcement agencies
- Charges laid are based on the types of offences that occur and the enforcement resources available to address them
- The number of charges fluctuates and the composition of the dollar value of the charges impacts the potential revenue

Total Charges Filed – Part I, II & III



POA Details – Part I tickets

Ministry Data

In 2021.... 13,047 Part I tickets were filed with the court

- Covid has had a lingering impact on our business
- Remote trial proceedings began in January 2022 then we switched to in person trial proceedings in August 2022 on a reduced schedule
- The province has mandated that POA court administration provide hybrid court facilities in order to allow stakeholders to choose to attend hearings in person or by remote video.

POA Details – Part III Charges

Ministry Data

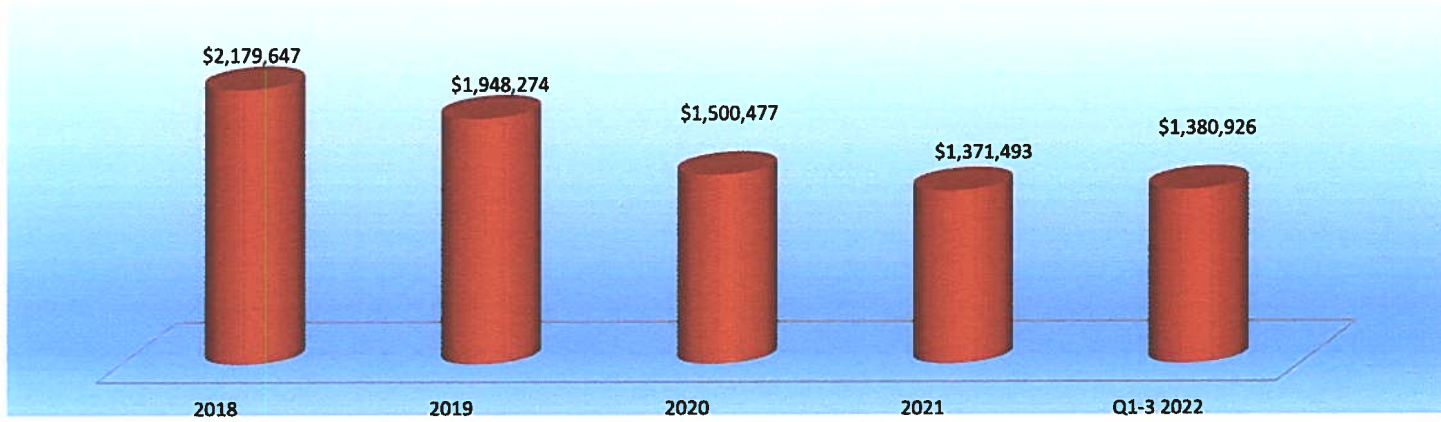
In 2021... 1,030 Part III charges were filed with the Court

- Remote 1st appearances and pleas only started at end of January
- Remote trials were scheduled January to June 2022 after which we switched to in-person trial proceedings

Court Services

- The cost of providing the service is paid out of fine revenues collected from POA charges
- The sharing of the net revenue is based on a weighted assessment
- 2023 - County share – 55.7% City share – 44.3%

Gross Revenues



Provincial Offences Office

	2022	2022	2023	2022-2023
	Approved	Actual	Budget	Variances
GROSS REVENUE	\$1,870,000	\$1,870,000	\$1,872,000	.1%
EXPENDITURES	\$1,447,536	\$1,436,179	1,476,494	2%
NET REVENUE	\$422,464	\$433,821	\$395,506	-6%
COUNTY SHARE	\$234,468	\$241,638	\$220,297	-6%
CITY SHARE	\$187,997	\$192,183	\$175,209	-6%

Peterborough County 2023 Budget

Defaulted Fines Collection

- The City combines in-house collection initiatives with the use of collection agencies.
- We enforce fine payment on an escalating basis:
 - Written notice to defendant
 - Suspension of driver's license or plate denial (where applicable)
 - Placement of fine with collection agency
 - Addition of fines to tax roll (where applicable)
 - Issuance of Writ of Seizure and Sale against property
 - Filing a judgment in Small Claims/Superior Court for garnishment of bank account and/or wages

2023 POA Initiatives

- 3rd placement collection agency in place to collect fines over 10 years old
- Implementation of Part III transfer completed as of September 2022. We now have 2 municipal prosecutors in charge of prosecution of all POA files.
- Electronic filing of Peterborough Police Service e-tickets





2023 Social Services Budget Overview

County Council
December 14, 2022



Overview

1. City Budget Timeline
2. Program specific information
3. Budget – Operating and Capital
4. Summary, questions



City Budget Timeline



The current schedule is:

January 9 - public input

January 16-19 - Finance
Committee Review

January 30 - Council
approval of Budget

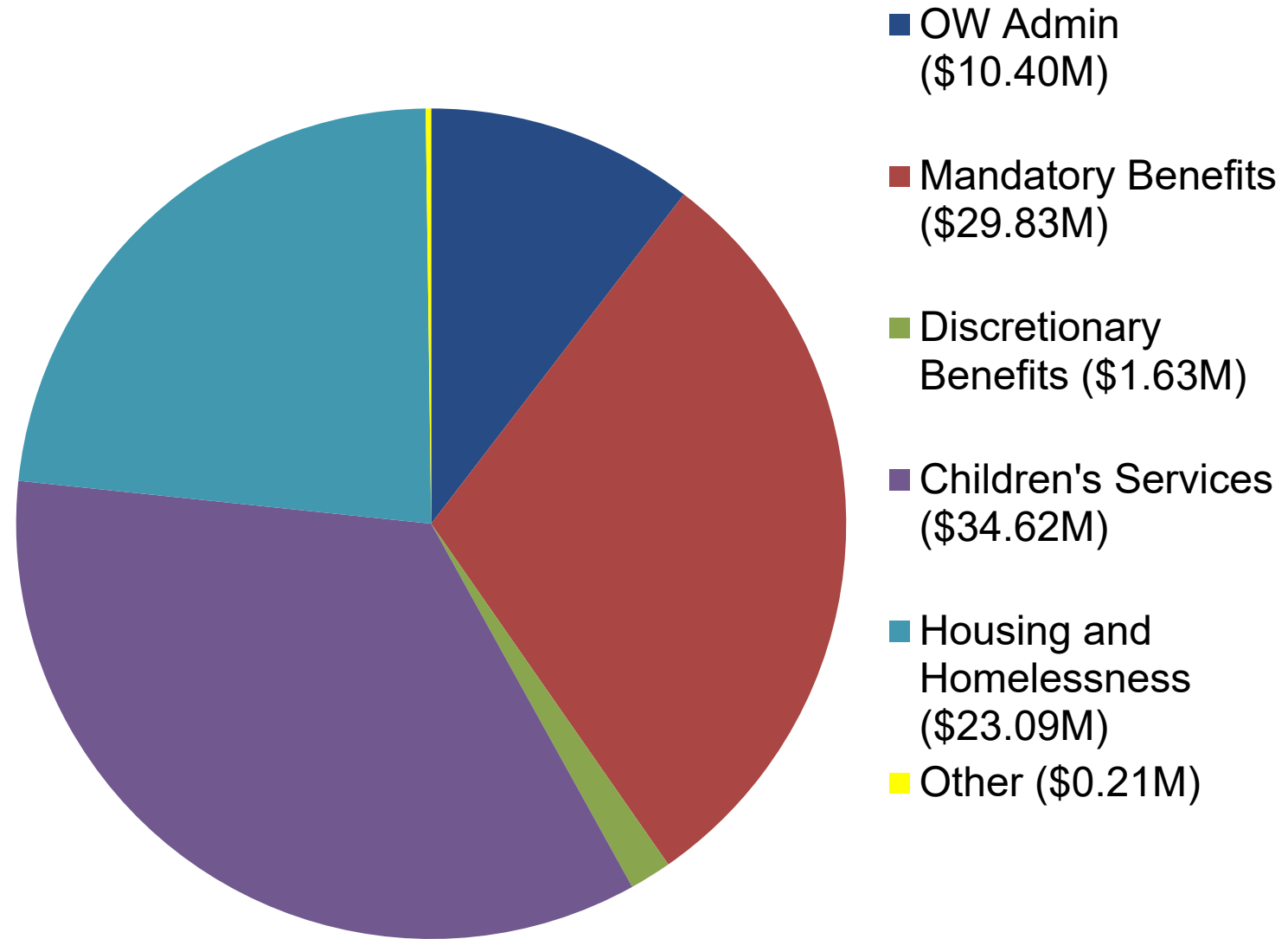
Total Social Services Operating Costs By Service

Service Area	Expenditures	Provincial and Other Revenue	County Share	City Share	Exp % Increase from 2022
Social Assistance	\$42,069,845	\$36,745,128	\$861,663	\$4,463,054	2.6%
Children's Services	\$34,623,986	\$32,456,331	\$693,650	\$1,474,005	90.8%
Housing & Homelessness	\$23,090,987	\$10,696,935	\$6,325,704	\$6,068,348	-4.3%
Total	\$99,784,818	\$79,898,394	\$7,881,017	\$12,005,407	19.8%
\$ Increase from 2022	\$16,514,609	\$16,120,047	\$63,289	\$331,273	
% Increase from 2022	19.8%	25.3%	0.8%	2.8%	

Social Services Gross Operating Expenditures

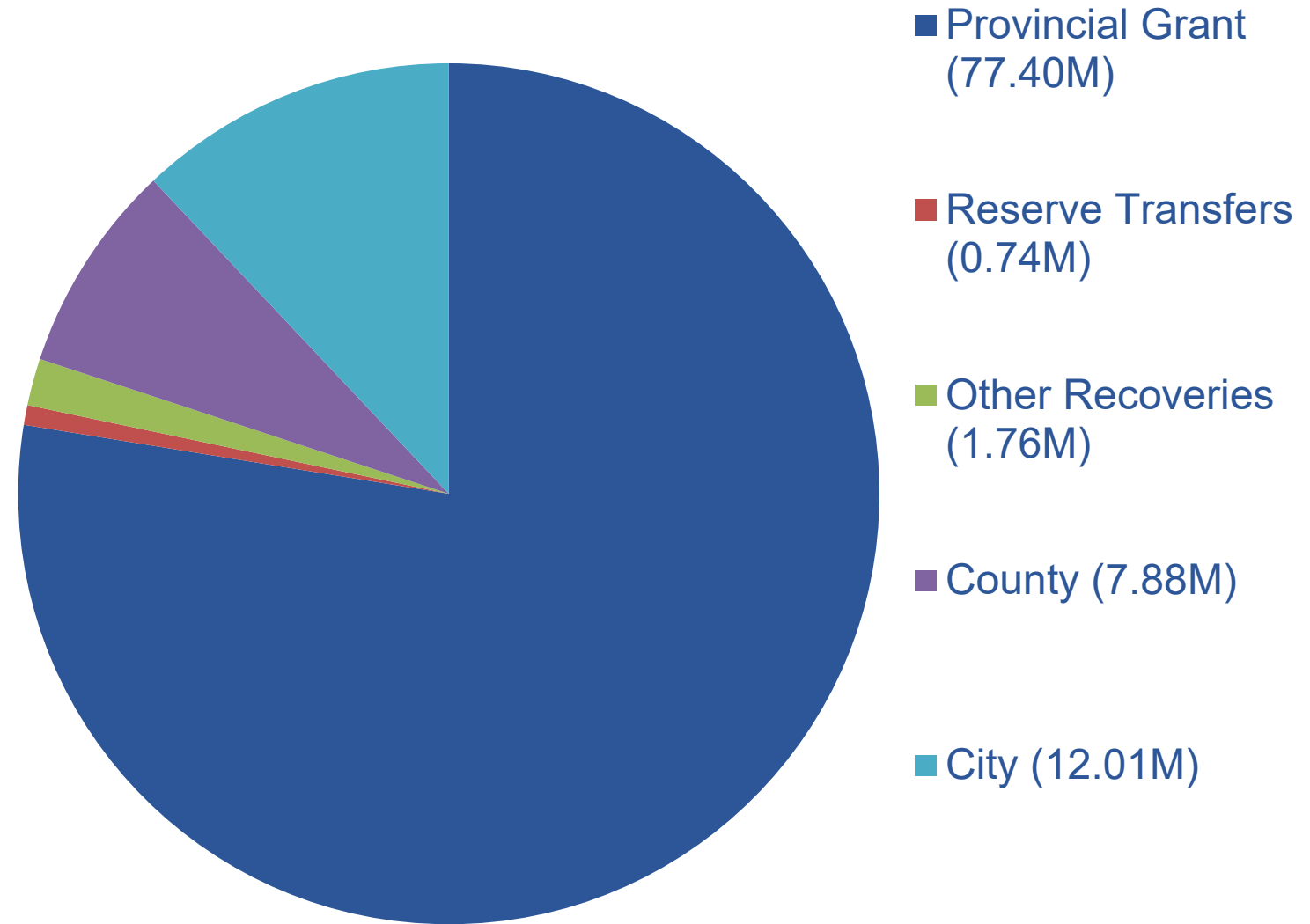
Peterborough County 2023 Budget

2023 Gross Expenditures (\$99.78)



Social Services Funding Sources

2023 Funding Sources (\$99.8M)



The State of Social Services

Social Assistance

- Ontario Works provincial administration funding has been frozen at 2018 actuals – all increases to City & County.
- 2021 Social Assistance Renewal Plan continues to impact OW and ODSP delivery locally and at Provincial Level – details provided to PRLC throughout the year
 - MCCSS has a new operating model with Municipal Service Managers
 - Municipal focus on stability and supports; Provincial focus on eligibility for Financial Assistance

The State of Social Services

Social Assistance

- Continuing integration of services
 - Cancellation of the provincial Youth Pilot effective Dec 31, 2022
- Unknown pace of change at the provincial level
- Funding cost share for OW Administration between City & County remain the same as 2022 (83% City, 17% County)
- Forecast caseload increases in 2023

Ontario Works Caseload (City and County Combined)

2021 Actual Average Caseload	2022 YTD Actual Average Caseload (to Oct 2022)	2023 Budgeted Caseload
2768	2977	3350

Social Assistance



Peterborough County 2023 Budget

Service Area	Expenditures	Provincial & Other Revenues	County Share	City Share
Ontario Works Administration	\$10,402,356	\$5,631,200	\$811,097	\$3,960,059
OW Mandatory Benefits	\$29,828,848	\$29,828,848	\$0	\$0
Discretionary Benefits	\$1,628,641	\$1,173,080	\$34,666	\$420,895
Homemakers and Poverty Reduction Initiatives	\$210,000	\$112,000	\$15,900	\$82,100
Total	\$42,069,845	\$36,745,128	\$861,663	\$4,463,054
Change from 2022	2.6%	2.6%	1.9%	2.8%

The State of Social Services



Children's Services

- Introduction of the Canada Wide Early Learning and Child Care (CWELCC) in Apr 2022
- CWELCC reduces the parental cost for childcare agencies – Apr 2022 – 25% reduction, Jan 2023 – approx. 50% reduction
- Aim is average parent fee of \$10/day by 2025-26 for licensed childcare

The State of Social Services



Children's Services

- 2022 cost share 67% City, 33% County
- 2023 cost share 68% City, 32% County
- More admin funding received to help with implementation of new CWELCC

Children's Services



Service Area	Expenditures	Provincial & Other Revenues	County Share	City Share
Children's Services Admin	\$769,189	\$603,509	\$53,018	\$112,662
Directly Operated Child Care	\$2,317,773	\$1,776,592	\$173,178	\$368,003
CWELCC	\$15,235,482	\$15,235,482	\$0	\$0
Core Funding	\$13, 847,262	\$12,386,469	\$467,454	\$993,339
EarlyON Child and Family Centres	\$1,387,067	\$1,387,067	\$0	\$0
Early Learning Child Care	\$1,067,212	\$1,067,212	\$0	\$0
Total	\$34,623,985	\$32,456,331	\$693,650	\$1,474,004
Change from 2022	90.8%	105.8%	-11.6%	-7.4%

The State of Social Services



Housing Services

- **Cost share** 44.3% City: 55.7% County based on weighted assessment
- Peterborough Housing Corporation Capital Financing & Community Revitalization Plan
- April 2022 supports 618 households with rent supplements totalling \$2,920,000 annually
- 173 households obtained the Canada-Ontario Housing Benefit in 2022 (permanent housing allowance)

The State of Social Services



Housing Services

- Bulk of the Housing Operating Budget is mandatory spending for existing RGI Housing
- New housing builds, support services or shelter spaces requires additional funding from the provincial or municipal budgets
- Staff work to maximize any available funding from higher levels of government

A large, stylized graphic of a house silhouette in white, set against a dark blue background. Below the house, a large, solid blue arrow points upwards, centered under the house's base.

Housing

Peterborough County 2023 Budget



Peterborough County 2023 B

Service Area	Expenditures	Provincial & Other Revenues	County Share	City Share
Housing Administration	\$970,984	\$0	\$540,838	\$430,146
Peterborough Housing Corp	\$3,918,976	\$790,109	\$1,742,779	\$1,386,088
Rent Supplement Programs	\$2,310,000	\$541,030	\$985,316	\$783,654
Non-Profit and Native Housing Providers	\$6,875,142	\$2,185,111	\$2,612,347	\$2,077,684
Housing Resource Centre	\$456,750	\$130,000	\$182,000	\$144,750
Housing Access Peterborough	\$97,260	\$0	\$54,174	\$43,086
Special Program Funding DOOR	\$0	\$0	\$0	\$0
Special Program Funding IAH	\$1,727,386	\$1,727,385	\$0	\$0
Total	\$16, 356,498	\$5,373,635	\$6,117,454	\$4, 865,408
Change from 2022	-4.0%	-14.7%	2.3%	⁸⁰ 2.1%

The State of Social Services



Homelessness Services

- April 1, 2022 to March 31, 2023 new provincial Homelessness Prevention Program (HPP)—replaces CHPI, Home For Good and Strong Communities Rent Supplement

Overflow Shelter/Additional costs

- Funding for overflow shelter committed to March 31, 2023; options provided to City Council with 2023 budget
- \$117,000 in enhanced services required to obtain new permanent units also presented to Council with 2023 budget
- Pressures to HSF budget; recommended funding from reserves

The State of Social Services



Homelessness Services

New Programs to house people experiencing homelessness:

- February 2023: number of single and double units available in new PHC build

Data

301 People on average per day
50% on average have high acuity
42 youth
58 identify as Indigenous
17 seniors over the age of 65

The State of Social Services



Homelessness Services

- Program under extreme stress; County funding capped
- Provincial Homelessness funding related to COVID-19 supports ends December 31, 2022
- 2020-2022 COVID-19 responses saw a high level of movement and pressures to the shelter system and isolation responses
- All shelters back at pre-COVID levels

Homelessness

Service Area	Expenditures	Provincial & Other Revenues	County Share	City Share
Homelessness	\$6,734,490	\$5,323,300	\$208,250	\$1,202,940
Total	\$6,734,490	\$5,323,300	\$208,250	\$1,202,940
Change from 2022	-6.5%	-11.6%	0.0%	23.1%

Housing and Homelessness

Service Area	Expenditures	Provincial & Other Revenues	County Share	City Share
Housing	\$16,356,498	\$5,373,635	\$6,117,454	\$4,865,408
Homelessness Services	\$6,734,490	\$5,323,300	\$208,250	\$1,202,940
Total	\$23,090,988	\$10,696,935	\$6,325,704	\$6,068,348
Change from 2021	-4.3%	-12.3%	2.2%	5.7%

Peterborough County 2023 Budget

Total Social Services Costs

Service Area	Expenditures	Provincial and Other Revenue	County Share	City Share
Operating Budget	\$99,784,818	\$79,898,394	\$7,881,017	\$12,005,407
Capital Budget	\$1,243,000	\$1,155,400	\$0	\$87,600
Total	\$101,027,818	\$81,053,794	\$7,881,017	\$12,093,007
\$ Increase from 2022	\$17,247,771	\$16,765,608	\$63,289	\$418,874
% Increase from 2022	20.6%	26.1%	0.8%	3.6%

Community Development Program

Expenditures	Provincial and Other Revenue	County Share	City Share
\$947,426	\$224,240	\$298,051	\$425,135
16.3%	-13.2%	52.2%	18.0%

- 100% City funds for One Roof daily meal and drop in program
- 100% City funds for Community Care, New Canadians Centre
- Remaining budget 50/50 cost share

Questions



Peterborough Public Health

Peterborough Public Health serves residents throughout the City and County of Peterborough, as well as Curve Lake and Hiawatha First Nations and offers a wide variety of community programs and services.

The 2023 budget for Peterborough Public Health is approximately \$11 million and is supported by funding from the Province and the communities that it serves.

The County's share of the 2023 budget is \$1,247,591 which is an increase of almost \$221,000, or 21%, over 2022.

The detailed budget request from Peterborough Public Health follows for further information.

Peterborough Public Health

	Budget 2022	Budget 2023	Change
Revenue			
Property Taxation	\$ (1,026,888)	\$ (1,247,591)	21%
User Charges		\$ -	
Grants		\$ -	
Other Municipalities		\$ -	
Investment income		\$ -	
Donations		\$ -	
Transfer from Reserves		\$ -	
Internal Transfer Operating		\$ -	
Total Revenue	\$ (1,026,888)	\$ (1,247,591)	21%
Expenditures			
Salaries and Benefits	\$ -	\$ -	
Employee Related Expenses	\$ -	\$ -	
Materials, Supplies and Services	\$ -	\$ -	
Contracted Services	\$ -	\$ -	
Utilities and Fuel	\$ -	\$ -	
Rents and Financial	\$ -	\$ -	
Transfer to External Clients	\$ 934,080	\$ 1,247,591	34%
Transfer to Reserves	\$ 92,808	\$ -	(100%)
Inter-Department Transfers	\$ -	\$ -	
Total Expenditures	\$ 1,026,888	\$ 1,247,591	21%

2023

Peterborough Public Health County Budget Presentation

Dr. Thomas Piggott, Medical Officer of Health & Chief Executive Officer

Larry Stinson, Director of Operations

Overview

- History
 - Modernization & funding change
 - Budget freeze
 - Inability to meet Ontario public health standards with current funding
- Budget 2023
 - Assumptions
 - Budget
 - Municipal levy
- Current issues and future questions

History



MODERNIZATION



BUDGET FREEZE



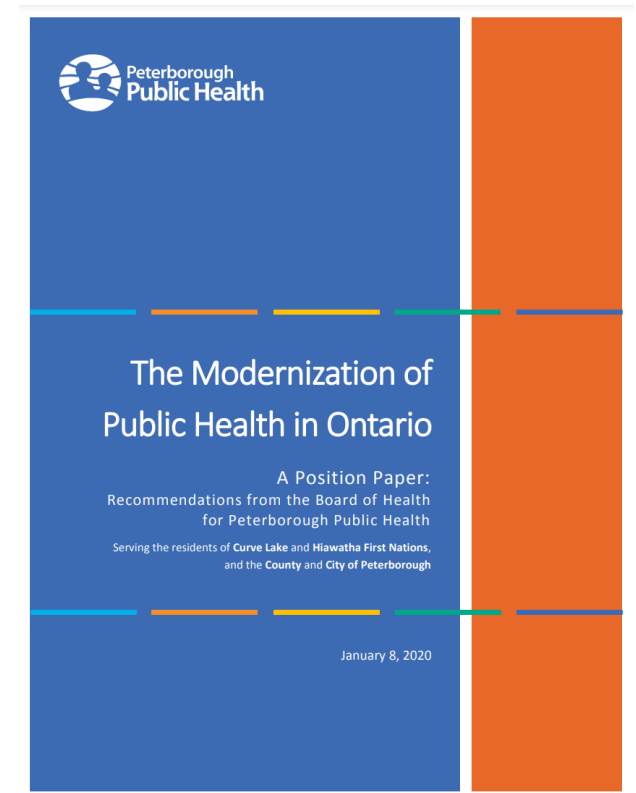
UNABLE TO MEET
ONTARIO PUBLIC
HEALTH STANDARDS

Changes in 2018



MODERNIZATION

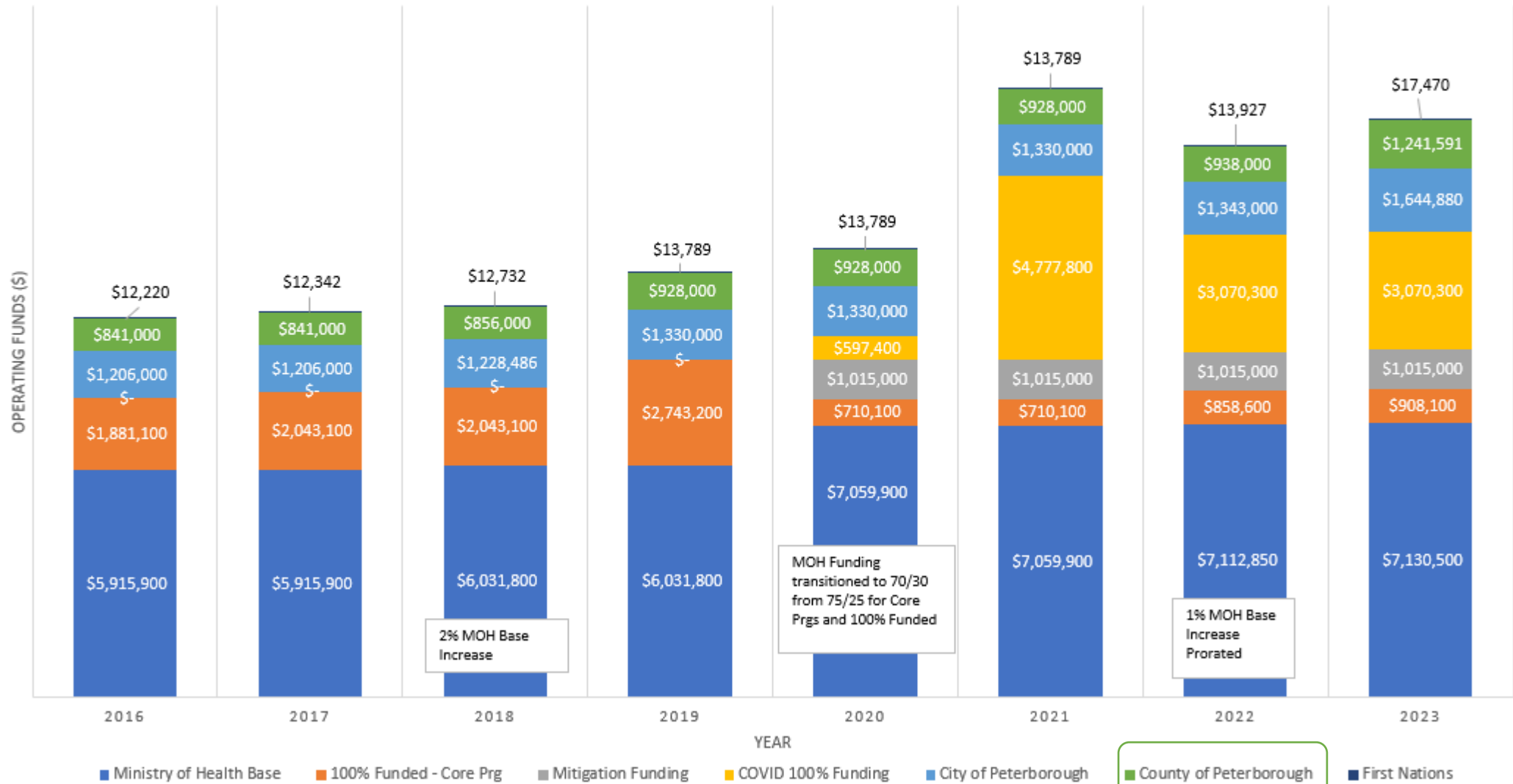
- Cost shared budget from 75/25 to 70/30
- Modernization discussions initiated in 2018 with consultations put on hold in 2019/20 in context of COVID-19 pandemic



PETERBOROUGH PUBLIC HEALTH - COST-SHARED AND 100% FUNDED



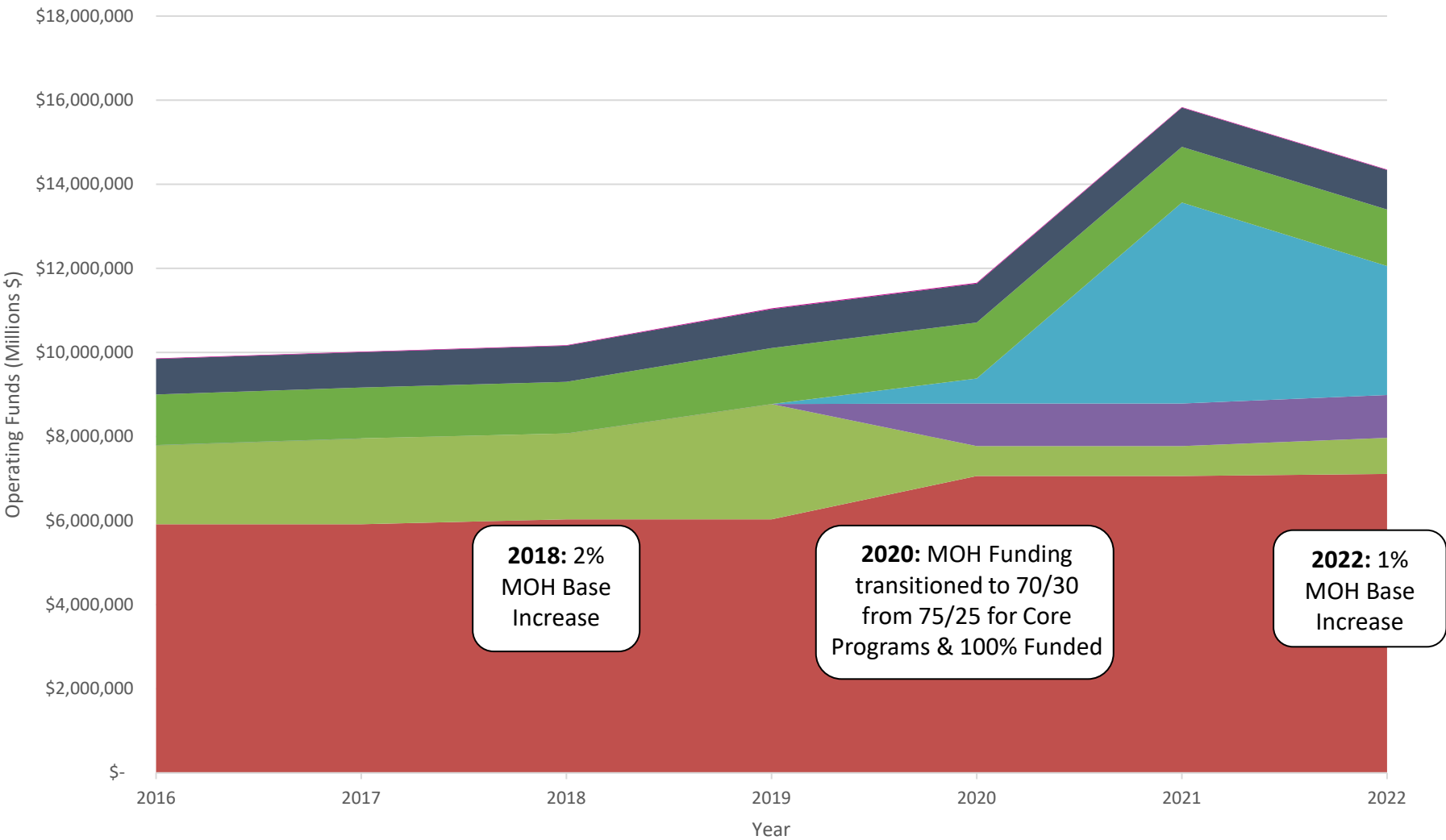
BUDGET
FREEZE





BUDGET FREEZE

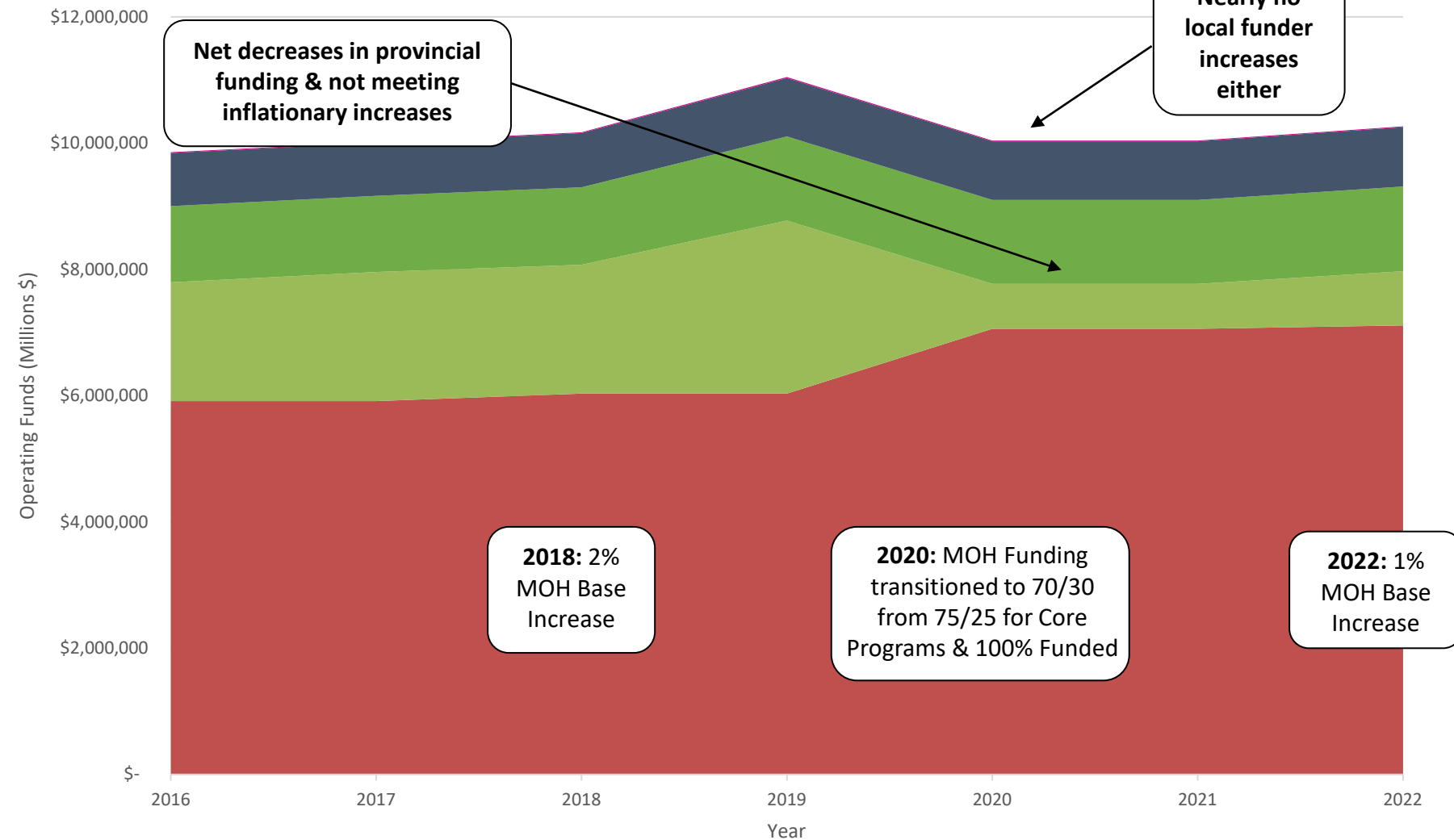
PETERBOROUGH PUBLIC HEALTH REVENUE 2016 - 2022



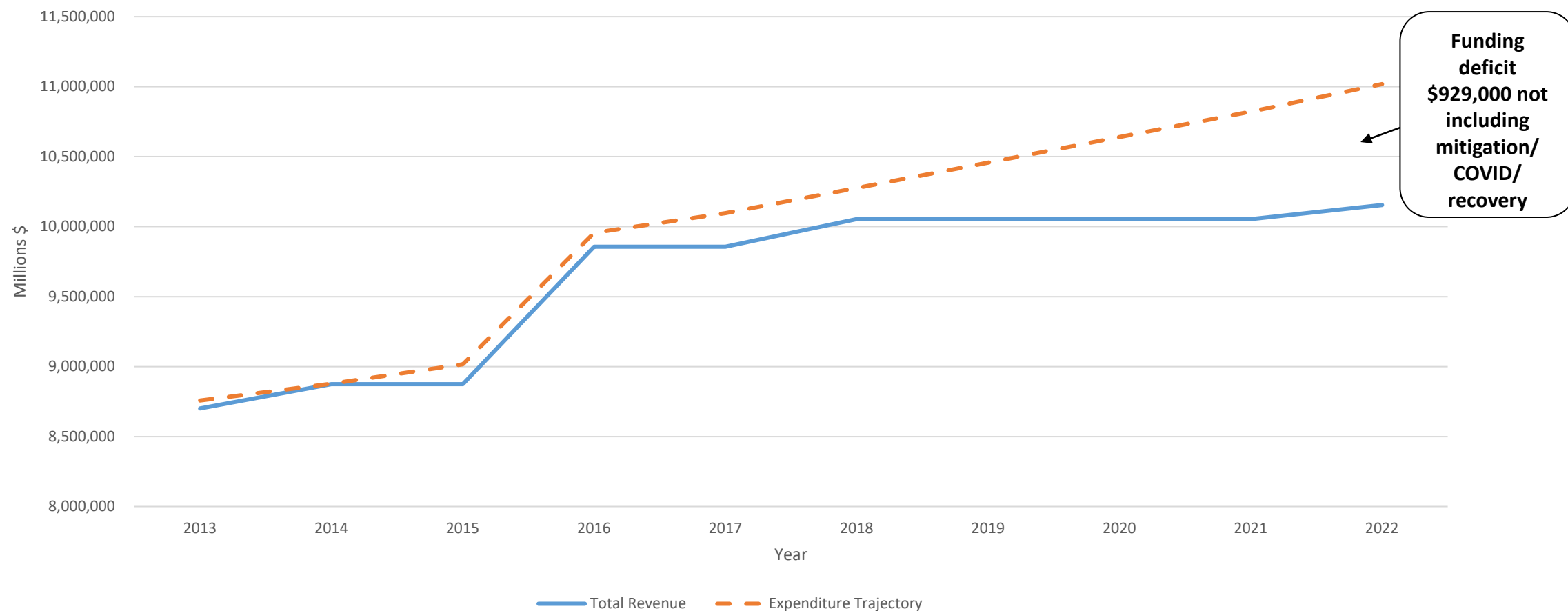


BUDGET FREEZE

PETERBOROUGH PUBLIC HEALTH REVENUE 2016 - 2022



Revenue Deficit Analysis *(based on 2015 projected, wage/benefits only)



Impact on OPHS



UNABLE TO MEET
ONTARIO PUBLIC
HEALTH STANDARDS

- We consistently could not meet OPHS prior to the pandemic;
- This has worsened through redeployment without recovery funding during the pandemic;
- Activities we have deprioritized due to budget pressures and capacity include:
 - ↪ Low-risk food safety inspections;
 - ↪ Health hazards programs including: reduced summer staffing for Vector –Borne Disease Prevention and eliminating funeral home inspections as per regulatory changes
 - ↪ Food handler courses – fewer offerings and focused on priority audiences;
 - ↪ Discretionary health promotion activities will be reprioritized;
- These were selected to **minimize** public health impact and disruptions for the public.

Budget 2023

2023 Budget Assumptions

- Base (cost-shared) at 0% increase from province and mitigation continuing as expected;
- Increase to Seniors Dental Operation Budget;
- Funding for COVID (General and Vaccination) a proportion of request; Minimal one-time funding approved; No Recovery one-time funding approved;
- Salaries are based on existing union settlements and projection of settlements;

Deficit

- The revenue deficit is anticipated to be \$608,000;
- Under the *Ontario Public Health Standards*, the Board is required to approve an annual budget that does not forecast an unfunded deficit;
- This projected shortfall can only be addressed by:
 - i. increased revenue from the province;
 - ii. finding further efficiencies;
 - iii. implementation of user fees;
 - iv. elimination of programs; or
 - v. increased revenue from local funders;

Partner Contributions

PARTNER CONTRIBUTIONS – 2023		2023		2022		Change
Ministry of Health	- Cost Shared	\$ 7,130,500.00		\$ 7,112,850.00		\$ 17,650.00
	- One-Time Mitigation	\$ 1,015,000.00		\$ 1,015,000.00		\$ -
	- Indigenous Communities	\$ 10,000.00		\$ 10,000.00		\$ -
City of Peterborough		\$ 1,644,880.00		\$ 1,343,754.50		\$ 301,125.50
County of Peterborough		\$ 1,241,591.00		\$ 937,360.80		\$ 304,230.20
Curve Lake First Nation		\$ 13,194.00		\$ 10,516.12		\$ 2,677.88
Hiawatha First Nation		\$ 4,276.00		\$ 3,410.77		\$ 865.23
FUNDING PARTNER CONTRIBUTIONS		\$ 11,059,441.00		\$ 10,432,892.19		\$ 626,548.81
Projected (Deficit)		\$ (0.40)		\$ (415,936.81)		\$ 415,936.41

Future Questions

New collaborations for efficiencies

- Decreasing negative impacts of gapping;
- New revenue opportunities;

COVID funding integrated into base

Will the province re-examine OPHS and what is feasible if budget not changing?

Modernization

Questions

Fairhaven Long Term Care Home

Fairhaven is a long term care facility that is funded in part by Peterborough County.

The property taxation support to Fairhaven is \$828,043, consistent with the 2022 budget.

Fairhaven

	Budget 2022	Budget 2023	Change
Revenue			
Property Taxation	\$ (828,043)	\$ (828,043)	
User Charges		\$ -	
Grants	\$ (318,590)	\$ (318,590)	
Other Municipalities		\$ -	
Investment income		\$ -	
Donations		\$ -	
Transfer from Reserves		\$ -	
Internal Transfer Operating		\$ -	
Total Revenue	\$ (1,146,633)	\$ (1,146,633)	
Expenditures			
Salaries and Benefits	\$ -	\$ -	
Employee Related Expenses	\$ -	\$ -	
Materials, Supplies and Services	\$ -	\$ -	
Contracted Services	\$ -	\$ -	
Utilities and Fuel	\$ -	\$ -	
Rents and Financial	\$ -	\$ -	
Transfer to External Clients	\$ 901,801	\$ 901,801	
Transfer to Reserves	\$ 244,832	\$ 244,832	
Inter-Department Transfers	\$ -	\$ -	
Total Expenditures	\$ 1,146,633	\$ 1,146,633	

2023 Operating Budget Request

County of
Peterborough



FAIRHAVEN STAFF ARE HEROES.



Fairhaven
Caring for Generations

Case Mix Index (CMI)

- ▶ CMI is a numerical measure of the level of needs/interventions (or “acuity”) of Homes’ Residents
- ▶ CMI Percentage is applied to Nursing and Personal Care per diem funding to determine final “adjusted funding”
- ▶ CMI has remained unchanged for the second year in a row

- ▶ Long Term Care Homes have four funding envelopes:
 - Nursing and Personal Care (NPC)
 - Programs and Support Services (PSS)
 - Nutritional Allowance (NA) previously Raw Food (RF)
 - Other Accommodations (OA)

- ▶ Any unspent funds in NPC and PSS can be used to offset pressures in other envelopes
- ▶ Up to 25% of Global Level of Care can be used in OA
- ▶ Unspent funds in the NA envelope **may not** be reallocated to manage pressures in other envelopes.

- Since 2019, Per Diem funding has not increased. 2022 has seen a minimal increase to per diems except for NA; which received a much needed 15% increase.
- Global Funding Increases are not adjusted by CMI factor

FAIRHAVEN PER DIEM INCREASE HISTORY				
Year	NPC	PSS	NA	OA
2022	1.50%	1.50%	15.00%	1.50%
2021	0.00%	0.00%	0.00%	0.00%
2020	0.00%	0.00%	0.00%	0.00%
2019	1.50%	2.32%	0.00%	0.00%
2018	2.00%	2.00%	6.00%	1.60%
2017	2.00%	2.00%	6.50%	1.40%

- ▶ Increases to per diem levels are intended to cover both inflation and increased needs (acuity)
- ▶ Inflation for health care expenses can be counted on to be 4% while increased acuity would be even greater

- ▶ The Ministry announced in May of 2019, that per diem rates would be frozen

- ▶ A “global increase” was introduced
 - 2019 – equivalent to 1% per diem increase
 - 2020 and 2021 – equivalent to 1.5% per diem increase
 - 2022 – per diem and global increases were 1.5% with the exception of NA that increased 15%

Many “envelops” of funding related to COVID–19

- ▶ Prevention and Containment (limited)
- ▶ Special Outbreak Funding ceased in 2022
- ▶ Special Infection Prevention and Control (IPAC) Capital decreased in 2022
- ▶ IPAC Personnel Resource decreased 2022
- ▶ COVID–19 Testing Adherence ceased in 2022

Fairhaven Operations – Direct Care Expectations

- ▶ The long term care sector has been in the middle of a growing human resources crisis for decades
- ▶ Care needs have grown greatly while funding staffing models have increased as a result of Fixing Long Term Care Homes Act
- ▶ Due to increase in hospital admissions, a further increase in acuity has caused an increase in direct care hours, therefore we are still seeing:
 - Staff stress and burnout
 - Employees leaving the sector
 - Greater difficulty in filling empty shifts/staff working short resulting in the use of costly Agency staff

Fairhaven Operations – Staff Recruitment and Retention

- ▶ Registered Practical Nurses (RPNs) and Registered Nurses (RNs) have been reimbursed for their College of Nurses fees commencing in 2021 and for future years as well
- ▶ Education bursary program has been expanded
- ▶ RPNs reimbursed for temporary license fees
- ▶ Expansion of social media presence to highlight the many advantages to working at Fairhaven (pay grid, OMERS pension, “appreciation culture,” effort to fill every open/empty shift, etc.)
- ▶ “Refer a friend” program
- ▶ Increasingly important with the announcement of funding to move towards four hours of care per Resident day

- ▶ Fairhaven is requesting the same level of municipal support from the County of Peterborough and the City of Peterborough as was requested in 2022
- ▶ Total 2023 County Operating Budget support would be \$775,000 while City Operating support would be \$1,550,000

Proposed Operating and Capital Budget Support - County of Peterborough

Fairhaven Request	2022	2023	% Change	\$ Change
Debt Servicing	-	-		-
Operating Budget	775,000	775,000	0%	-
Included in County Draft Operating Budget	775,000	775,000	0%	-
Capital Projects	126,801	126,801	0%	-
Total Support for Fairhaven	901,801	901,801	0%	-

Future of Long Term Care Funding

- ▶ Fairhaven is appreciative of County and City's acknowledgement of all municipal Homes' need for operating budget support
- ▶ Major announcement from province regarding staff funding
 - Gradual increase in the amount of care provided to four hours per Resident, per day by 2024
 - 20% increase in allied health care (Social Worker, Physio)
 - Focused funding for training
 - The most significant funding announcement in the history of long term care
- ▶ Fixing Long Term Care Act – 2021 came into April 11, 2022

Economic Development

Peterborough and Kawartha's Economic Development (PKED) delivers economic development and tourism services throughout the City and County of Peterborough and is funded primarily between the two municipalities.

The 2023 budget for PKED is \$2.3 million of which, the County's share is \$806,829. This represents an increase of \$50,497 over 2022.

The budget request of \$806,829 is comprised of \$765,620 to support PKED core operations, and \$41,209 for Sustainable Peterborough.

In addition to the budget for PKED, the County has received a request for \$15,000 in funding from the Peterborough Musicfest for 2023. This is consistent with the budget request in 2022.

Similarly, the County has received a request of \$57,000 to support physician recruitment for 2023. This is also consistent with budget for 2022.

The net of the three budget requests is \$880,329. This is an increase of \$50,497 over 2022, which is stemming from the PKED budget request.

The detailed budget requests follow for further information.

Economic Development

	Budget 2022	Budget 2023	Change
Revenue			
Property Taxation	\$ (829,832)	\$ (880,329)	6%
User Charges		\$ -	
Grants		\$ -	
Other Municipalities		\$ -	
Investment income		\$ -	
Donations		\$ -	
Transfer from Reserves		\$ -	
Internal Transfer Operating		\$ -	
Total Revenue	\$ (829,832)	\$ (880,329)	6%
Expenditures			
Salaries and Benefits		\$ -	
Employee Related Expenses		\$ -	
Materials, Supplies and Services	\$ 1,500	\$ 1,500	
Contracted Services	\$ 828,332	\$ 878,829	6%
Utilities and Fuel		\$ -	
Rents and Financial		\$ -	
Transfer to External Clients		\$ -	
Transfer to Reserves		\$ -	
Inter-Department Transfers		\$ -	
Total Expenditures	\$ 829,832	\$ 880,329	6%

Peterborough & the Kawarthas Economic Development 2023 Proposed Amended Budget

	2022 Forecast	2023 PRLC Budget	2023 Amended Budget	% 2023 Budget	Notes
REVENUE					
CORE FUNDING					
City of Peterborough	1,014,775	1,035,071	1,000,110		(1)
County of Peterborough	716,332	730,659	765,620		(1)
	1,731,107	1,765,730	1,765,730	76%	
MUNICIPAL ACCOMMODATION TAX	295,419	275,000	275,000		(2)
TOTAL CITY & COUNTY	2,026,526	2,040,730	2,040,730	88%	
OTHER SOURCES OF REVENUE:					
Federal	40,718	39,409	39,409	2%	
Provincial	210,385	210,385	210,385	9%	(3)
Private Sector & Other Municipalities	137,800	31,260	31,000	1%	(4)
Total Revenue	2,415,429	2,321,784	2,321,524	100%	
EXPENSES					
Business Development	321,874	434,892	406,727	15%	
Small Business Enterprise Centre	239,643	267,060	273,250	10%	
Marketing & Communication	263,075	286,850	407,800	15%	
Tourism	602,881	609,860	733,910	28%	
Facilities & Administration	794,620	757,711	845,981	32%	
Total Expenses	2,222,093	2,356,373	2,667,668	100%	
Total Operating Surplus/(Deficit)	193,337	(34,590)	(346,145)		(5)
SOURCE OF DEFICIT COVERAGE:					
Draw from Accumulated Operating Surplus			221,145		(6)
Draw from MAT Reserve			125,000		(2)
Total	-	-	346,145		

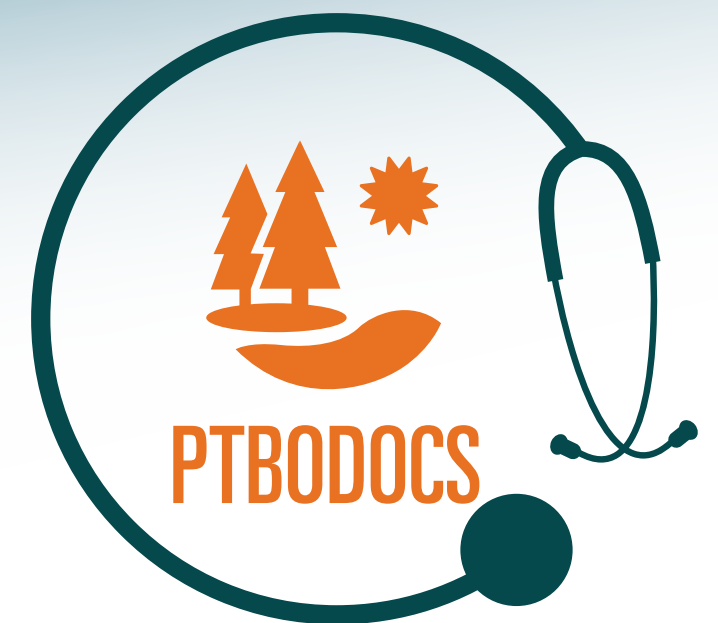
Peterborough & the Kawarthas Economic Development 2023 Proposed Amended Budget

	2022 Forecast	2023 PRLC Budget	2023 Amended Budget	% 2023 Budget	Notes
SPECIAL PROJECT FUNDING					
Physician Recruitment	138,222	138,222	138,222		(7)
Sustainable Peterborough	80,000	80,600	82,418		(8)
Total	218,222	218,822	220,640		
SPECIAL PROJECT: Pathways to Prosperity - April 2022-March 2023					
Provincial Funding	2,036,135	-	678,712		
Expenses	(2,036,135)	-	(678,712)		
Total (Net to PKED)	-	-	-		

NOTES:

- Core Funding for 2023 was approved at 2.0% greater than 2022 funding.
- A conservative estimate of the revenues to be obtained from the Municipal Accommodation Tax has been used for the 2023 budget. The City requires PKED to retain this figure.
The amount estimated to be spent from the MAT Reserve from revenue received prior to 2023 is \$400,000. This results in a net draw from the MAT Reserve of \$125,000.
- The Ministry of Economic Development Job Creation and Trade (MEDJCT) funds the Business Advisory Centre, Summer Company, and Starter Company Plus. A two-year funding agreement started in March 2022.
- In 2022, Tourism received a one-time grant for \$100,000 from RTO8 that will fully spent in the year.
- The forecast for 2022 is tracking to a significant surplus due primarily to slippage in payroll costs of over \$275,000 from staff turnover and challenges refilling positions. Some projects were forced to be deferred to 2023 as a result of being short-staffed.**
The forecasted deficit for 2023 aims to counteract this unplanned result.
- The closing balance of the Accumulated Operating Surplus for 2023 is projected to be \$215,400.
- City and County councils provide funding for physician recruitment activities. The funding is hosted by PKED, but governed by the Physician Recruitment & Retention Committee.
- It is anticipated that Sustainable Peterborough, a City-County initiative housed within GPAEDC, will receive \$41,209 each from the City and County in 2023.

City and County Physician Recruiting Plan



Summary – The Issue

- At least 1 million Ontarians do not have regular access to primary care.
 - The shortage is especially acute in northern and rural areas
 - There is a shortage of 100 family doctors and 130 specialists in northern Ontario alone Ontario's doctor shortage has existed for decades, although the population grows in size and age each year.
 - Ontario has 2.32 physicians for every 1,000 people
 - Compared to other countries, Canada ranks 23rd out of 32 OECD (Organization for Economic Co-operation and Development) countries in doctor-to-population ratio
 - The proportion of Ontario seniors is projected to increase to 22.2 per cent or 20 million people by 2046.
- Canada is facing a shortage of family doctors. Fewer medical school graduates are choosing the specialty of family medicine after witnessing the rising expectations placed on family practices without appropriate resources and the resulting physician burnout. With insufficient administrative support and stagnant payment models, the costs to maintain a family practice are becoming unsustainable. Additionally, some physicians are choosing to retire from family medicine practice earlier than planned, partially related to the exhaustion resulting from working through the COVID-19 pandemic. Fewer family doctors means reduced access to care for people across Canada, worsening health outcomes, and a less efficient health care system.
- If current trends persist, it means that more than 3 million Ontarians may not have a family doctor in the next three years. Compounding the current family doctor shortage and expected retirements is that fewer medical students are choosing family medicine.
- The new research from INSPIRE PHC (INSPIRE Primary Health Care) published by the Ontario Community Health Profiles Partnership (OCHPP), shows that as of March 2020, nearly 1.8 million Ontarians were without a regular family doctor. Additionally, 1.7 million Ontarians have a family doctor who is over 65 and therefore poised to retire.
- The city and County require approximately 18-20 Physicians in 2023 and going forward to account for orphaned patients and the known upcoming retirements.
- Currently across Ontario and Canada there is a massive shortage of physicians across all jurisdictions leading to some communities such as Kingston Offering \$100,000 to the physicians over 5 years.
- Additionally, the average roster size has decreased to approximately 1250 patients per physician.
- Access to Family Health Organizations has increased and therefore communities such as Peterborough are no longer rare.



Recruitment Activities

- In 2022/2023 there are 4 committed new physicians to date. 3 in the City and 1 in the County.
- There is a group of approximately 10 physicians currently providing locum coverage that we have been trying to recruit permanently.
- Additionally, we are communicating with the current Queens Residents to encourage them to stay as well.
- Direct contact to physicians whose contact information we can find through tools such as LinkedIn.
- Attending medical school events
- Facebook, Twitter and LinkedIn advertising
- Advertising on Healthforce Ontario
- Partnering with PRHC to hold in person and virtual physician career event in February or March 2023.



Retention Activities

- Regular email contact to physicians in Peterborough
- Work with committee to plan activities for the local medical community such as a pension seminar November 15, 2022
- Virtual Career Fair Feb/Mar 2023
- Education session on FHO models in Peterborough Feb/Mar 2023
- Retention Survey in March 2022 – Questions to be developed by FHO and Recruitment Committee.



Results

- Two New Physicians at the Peterborough Clinic
- Locum Physician that is taking over a practice in the city
- US trained Physician coming to the Bridgenorth Clinic in Summer 2023
- Two NOSM graduates looking to locum in summer 2023 after graduation
- Increased social media engagement resulting in physician contacts.



Budget and Expenses

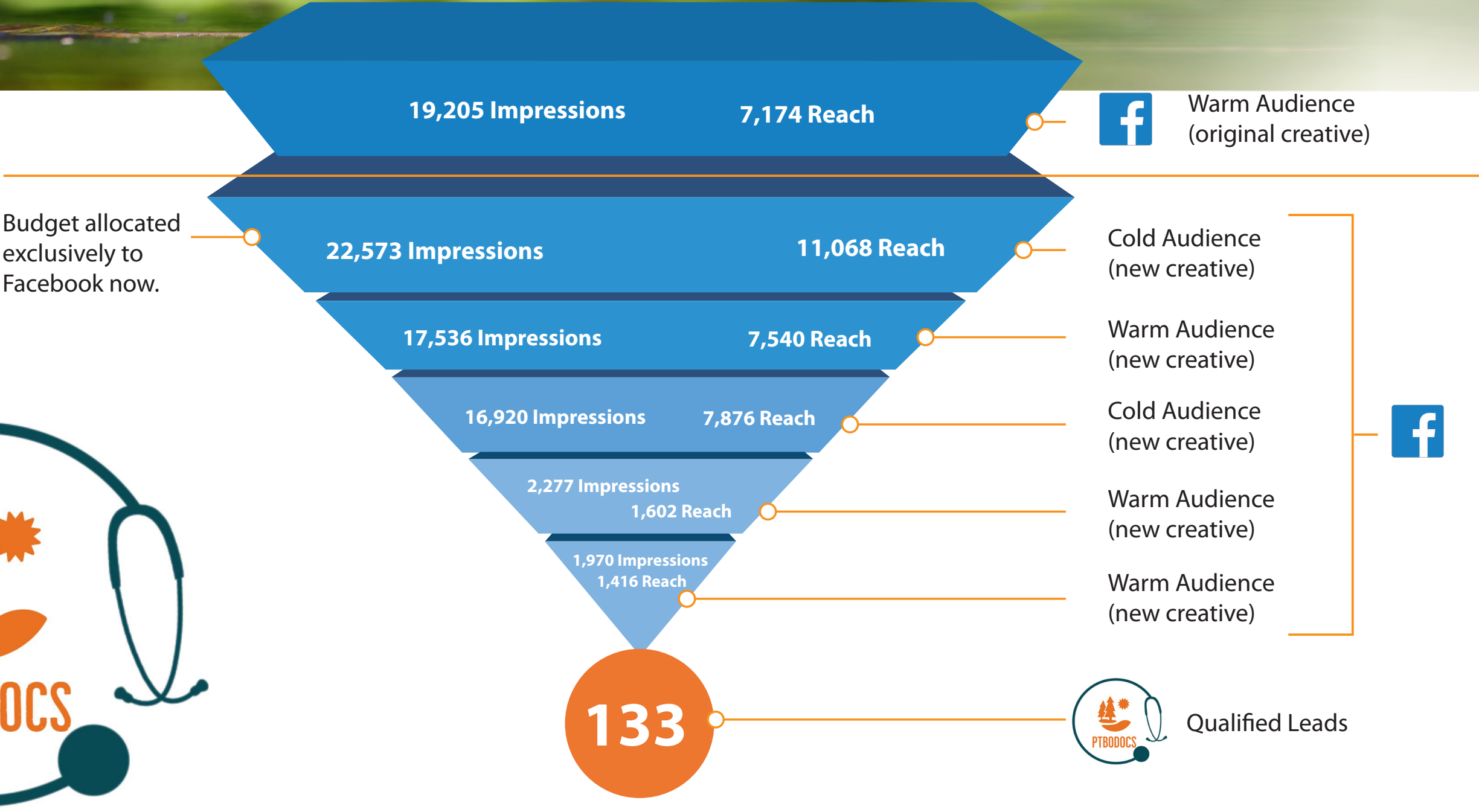
- Revenue from City: \$81,222
- Revenue from County: \$ 57,000
- Total Revenue: \$138,222
- Contract started in July 2022, 5 months of activities to date.
- Advertising costs \$3000 per months or \$18000 YTD has resulted in 133 responses in October. From this group several have been referred to PRHC for hospital work and the others have not responded to outreach.
- Retention event in November costs are \$1000 in refreshments
- \$500 for website maintenance – Annual Cost.
- \$600 for Ottawa Career Fair
- \$300 for Canadian Family Physician Advertisements per ad.



Recommendations

- Continue funding at current level for 2023/2024
- Continue to expand social media and marketing efforts to generate conversations with potential physicians.
- Focus on relationship with Queens to recruit residents that choose to train in Peterborough.
- Facilitate timely discussions with existing physicians to engage potential physicians in what Peterborough has to offer.
- Develop county specific marketing materials to highlight the opportunities.





Engagement costs

	Old Creative		New Creative*
\$43.75		\$10.40	
Cost per Result (*average)			
	Old		New*
\$6.40		\$2.41	
Cost per 1K Impressions (*average)			



November 25, 2022

County of Peterborough
470 Water Street
Peterborough, Ontario
K9H 3M3

Dear CAO Sheridan Graham & County Warden Bonnie Clark

Peterborough Musicfest has stepped up to the plate in offering free music to our community once again, despite being away for over 34 months. We are quite proud of the crowds that returned to Del Crary Park in 2022, plus employing 13 staff throughout our summer season.

For the festival's upcoming 36th season, we respectfully request that the County invest \$15,000 in Musicfest plus provide paramedic support on five of our busier nights, as you have done across our last four successful seasons.

You have our sincere thanks for your faithful support. That you have been a steadfast backer of the festival for so many years, including these unprecedented past years, means a great deal to us.

Our only goal organizationally remains to contribute to the cultural and economic life of our region. It takes partnerships such as ours to make that mission a reality. Thank you for keeping our festival alive.

Sincerely,

Tracey Randall	Paul Rellinger
General Manager	Board Chair

Transit

Community Care Peterborough provides door-to-door rural transportation to Peterborough County residents with physical challenges who cannot access conventional transportation. This Caremobile service is funded in part by the County.

The total 2023 budget for this service is \$132,575. The County's responsibility towards this budget is \$104,915. This is comprised of the County's tax levy contribution of \$42,527, the Provincial Gas Tax funding of \$41,648, and a contribution to reserves of \$20,740. The contribution to reserves is a County decision, and is not part of the transit budget request.

The total tax levy increase over 2022 is \$1,478.

The detailed budget request is attached for further information.

Transit

	Budget 2022	Budget 2023	Change
Revenue			
Property Taxation	\$ (61,789)	\$ (63,267)	2%
User Charges		\$ -	
Grants	\$ (50,164)	\$ (41,648)	(17%)
Other Municipalities		\$ -	
Investment income		\$ -	
Donations		\$ -	
Transfer from Reserves		\$ -	
Internal Transfer Operating		\$ -	
Total Revenue	\$ (111,953)	\$ (104,915)	(6%)
Expenditures			
Salaries and Benefits	\$ -	\$ -	
Employee Related Expenses	\$ -	\$ -	
Materials, Supplies and Services	\$ -	\$ -	
Contracted Services	\$ -	\$ -	
Utilities and Fuel	\$ -	\$ -	
Rents and Financial	\$ -	\$ -	
Transfer to External Clients	\$ 92,213	\$ 84,175	(9%)
Transfer to Reserves	\$ 19,740	\$ 20,740	5%
Inter-Department Transfers	\$ -	\$ -	
Total Expenditures	\$ 111,953	\$ 104,915	(6%)

**Community Care Peterborough
Caremobile Service
2023 Proposed Annual Budget**

<u>REVENUE</u>	*Proposed* 2023 Annual Budget	2022 Annual Budget	Dec/2021 Actuals
County of Peterborough	42,527.00	36,883.00	36,883.00
Ministry of Health & Long Term Care	21,060.00	21,060.00	21,060.00
Donations /Fundraising	100.00	100.00	331.25
Caremobile Fees/Trip Tickets	25,500.00	20,000.00	17,541.75
Third Party	1,740.00	1,400.00	1,400.00
C of P/Provincial Gas Tax	41,648.00	55,330.00	55,330.03
Total Revenue	132,575.00	134,773.00	132,546.03
<u>EXPENSES</u>			
Salaries & Benefits	92,786.00	90,967.00	98,086.68
Staff Training/Travel	1,530.00	1,500.00	1,642.25
Volunteer Recognition	200.00	200.00	363.79
Building Occupancy	1,809.00	1,740.00	1,808.56
Office Expense	4,180.00	3,600.00	4,179.45
Insurance	2,320.00	2,000.00	2,009.77
Licencing	2,000.00	2,000.00	712.51
Fuel Costs	14,500.00	14,500.00	9,867.58
Maintenance Costs	10,500.00	10,500.00	3,945.09
Publicity & Promotion	2,500.00	2,500.00	3,949.72
Fundraising/Direct Mail Expense	250.00	250.00	564.00
COVID Expenses	-	5,016.00	-
Caremobile Total	132,575.00	134,773.00	127,129.40
Revenue Over (Under) Expenses	-	-	5,416.63



2023 Capital and Projects Budget

2023 Capital and Projects Budget

The Capital and Project Budget primarily represents projects or initiatives that are one-time or time specific in nature. This budget may include items such as capital improvements to roads and facilities or non-capital items such as studies and plans.

For many years, Council has approved a dedicated infrastructure levy that was intended to ensure that the County's many roads and bridges are maintained in good condition. In most recent years, the commitment has been 2.5%, and the 2023 Capital and Projects budget assumes this increase.

Specifically, the base infrastructure funding for 2023, net of assessment growth, is \$12,230,305. Assuming a 2.5% increase, the infrastructure funding grows to \$13,497,953. The 2023 capital and projects budget for roads and structures totals slightly more than \$26.1 million, and requires tax levy funding of \$13,474,577. The difference between the available funding (\$13,497,953) and the required funding (\$13,474,577) is \$23,376. This amount is included in the operating budget as a transfer to the Public Works Facilities reserve. This has been a historic practice, since the inception of the dedicated levy.

The balance of the 2023 Capital and Projects budget, that does not pertain to roads and structures, totals \$6,197,461 and is fully funded by non-tax levy sources.

The details of the Capital and Projects budget follow.

2023 Capital and Projects Budget

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Revenue Source			Reserves	Notes
					Federal Gas Tax	Grants			
Projects within the Budget that are NOT supported by the Infrastructure Levy									
General Government									
IT Hardware Replacement	\$ 1,500							\$ 1,500	Gen. Gov. LTP Reserve
Total General Government	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500	
Corporate Operations									
IT Hardware Replacement	\$ 20,650							\$ 20,650	Corp LTP Reserve
Records Management - Scanning	\$ 30,000							\$ 30,000	Working Fund
Electronic Document Management	\$ 62,000							\$ 62,000	Working Fund
Wayfinding Signs	\$ 10,250							\$ 10,250	Corp LTP Reserve
1306 Compensation Review	\$ 30,000							\$ 30,000	Working Fund
IT Review	\$ 30,000							\$ 30,000	PWSDR Reserve
Contingency	\$ 140,000							\$ 140,000	Working Fund
Strategic Plan	\$ 10,000							\$ 10,000	Corp LTP Reserve
Corporate Wellness	\$ 110,500							\$ 110,500	Corp LTP Reserve
ARO Implementation	\$ 50,000							\$ 50,000	Working Fund
Prime Software	\$ 44,000							\$ 44,000	PWSDR Reserve
Administrative Monetary Policy System	\$ 50,000							\$ 50,000	Working Fund
Total Corporate Operations	\$ 587,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 587,400	
Geographic Information Service (GIS)									
Aerial Photo Update	\$ 28,280							\$ 28,280	GIS LTP Reserve
Building Footprints	\$ 8,480							\$ 8,480	GIS LTP Reserve
Web-GIS Upgrade	\$ 25,000							\$ 25,000	GIS LTP Reserve
ArcGIS Enterprise Configuration	\$ 15,000							\$ 15,000	Working Fund
Land Division Scanning	\$ 9,200							\$ 9,200	Working Fund
Total Geographic Information Service (GIS)	\$ 85,960	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,960	
Lang Pioneer Village									
IT Hardware Replacement	\$ 6,000							\$ 6,000	LPV LTP Reserve
Light Poles and Exterior Electrical	\$ 12,000							\$ 12,000	LPV LTP Reserve
Transportation Barn Roof	\$ 47,000							\$ 47,000	LPV LTP Reserve
School House Interior Repairs	\$ 50,000							\$ 50,000	LPV LTP Reserve
Refreshment Booth Building	\$ 50,000							\$ 50,000	LPV LTP Reserve
Total Lang Pioneer Village	\$ 165,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 165,000	
PW Operations									
IT Hardware Replacement	\$ 37,000							\$ 37,000	Working Fund
Roads Capital Equipment	\$ 1,511,641	\$-	\$ 165,735					\$ 1,345,906	Equipment LTP / WM LTP
Total PW Operations	\$ 1,548,641	\$ -	\$ 165,735	\$ -	\$ -	\$ -	\$ -	\$ 1,382,906	

Planning

Project Description	Project Budget	Tax Levy	DC	Revenue Source			Reserves	Notes
				Other Municipality	Federal Gas Tax	Grants		
Planning								
Watershed Management Study	\$ 70,000		\$ 70,000					
Total Planning	\$ 70,000	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	
Corporate Facilities								
Court House Parking Lot Repairs	\$ 65,000						\$ 65,000	Working Fund
Court House Barrier Free / Accessibility Upgrade Curbs	\$ 10,000						\$ 10,000	Working Fund
Court House LED Lighting Upgrades	\$ 15,000						\$ 15,000	Working Fund
Court House HVAC Roof Top	\$ 45,000						\$ 45,000	Working Fund
Court House HVAC Design/Specs	\$ 10,000						\$ 10,000	Working Fund
Court House HRV/Heat Pump Replacements	\$ 6,000						\$ 6,000	Working Fund
Douro PW Depot Materials Storage Building	\$ 150,000						\$ 150,000	Public Works Facilities, una
Douro PW Depot Interior Repairs & Updates	\$ 25,000						\$ 25,000	Unallocated surplus
Douro PW Depot Exterior Site Remediations	\$ 75,000						\$ 75,000	Unallocated surplus
Havelock PW Depot Salt Shed Structural Remediations to back Walls	\$ 15,000						\$ 15,000	Unallocated surplus
Havelock PW Depot Yard Gate System - Powered	\$ 25,000						\$ 25,000	Unallocated surplus
Centreline PW Depot Salt Shed Structural Engineering - Back Wall	\$ 15,000						\$ 15,000	Unallocated surplus
Centreline PW Depot Feasibility Study - New Ops Depot	\$ 15,000	\$ -					\$ 15,000	Facilities Long Term Plannir
Moving costs	\$ 32,000					\$ 32,000		Safe Restart
Total Corporate Facilities	\$ 503,000	\$ -	\$ -	\$ -	\$ -	\$ 32,000	\$ 471,000	
Waste Management								
IT Hardware Replacement	\$ 8,000						\$ 8,000	WM General LTP Reserve
WM Master Plan Update	\$ 50,000						\$ 50,000	WM General LTP Reserve
Equipment Maint. Bins	\$ 30,000						\$ 30,000	WM Curbside LTP Reserve
Organics Program - Organics/Garbage Collection Study	\$ 100,000						\$ 100,000	WM General LTP Reserve
Total Waste Management	\$ 188,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 188,000	
Landfill								
Land Improvement	\$ 1,137,500						\$ 1,137,500	Landfill LTP Reserve & Una
Total Landfill	\$ 1,137,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,137,500	

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Revenue Source			Reserves	Notes
					Federal Gas Tax	Grants			
Peterborough County/City Paramedics									
Narcotic Safes	\$ 16,000			\$ 9,062				\$ 6,938	Working Fund
IT Hardware Replacement	\$ 15,000							\$ 15,000	PCCP LTP Reserve
Vehicles	\$ 1,305,440		\$ 199,890	\$ 261,110				\$ 844,440	PCCP LTP Reserve
Power Stretchers	\$ 48,520							\$ 48,520	PCCP LTP Reserve
Bariatric Stretcher	\$ 25,000							\$ 25,000	PCCP LTP Reserve
Armour Mech. System Radiant Tube	\$ 45,000							\$ 45,000	PCCP LTP Reserve
Corporate Wellness Program	\$ 65,500							\$ 65,500	PCCP LTP Reserve
Occupational Stress Injury Prevention Program	\$ 45,000							\$ 45,000	PCCP LTP Reserve
Garage Door Replacement	\$ 30,000							\$ 30,000	PCCP LTP Reserve
Flooring Replacements	\$ 35,000							\$ 35,000	PCCP LTP Reserve
Garage Flooring Epoxy Coatings	\$ 50,000							\$ 50,000	PCCP LTP Reserve
Lakefield Facility - Driveway Paving	\$ 50,000			\$ 28,320				\$ 21,680	Working Fund
Total Peterborough County/City Paramedics	\$ 1,730,460		\$ 199,890	\$ 298,492	\$ -	\$ -	\$ -	\$ 1,232,078	
Transit									
Caremobile	\$ 180,000			\$ 90,000				\$ 90,000	Transit LTP Reserve
Total Transit	\$ 180,000	\$ -	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ 90,000	
Total Non Public Works Infrastructure Projects	\$ 6,197,461	\$ -	\$ 435,625	\$ 388,492	\$ -	\$ 32,000	\$ 5,341,344		

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Revenue Source			Reserves	Notes
					Federal Gas Tax	Grants			
Projects in the Budget that ARE supported by the Infrastructure Levy									
Transportation Plan Projects									
Steel Beam/Cable Guiderail	\$ 300,000	\$ 300,000							
Active Transportation Master Plan	\$ 30,000	\$ 30,000							
CR 1/12th Turning Tapers	\$ 30,000	\$ 7,500	\$ 22,500						
CR 12/27th Northbound Right-Turn Lane	\$ 20,000	\$ 5,000	\$ 15,000						
CR 22/Gazelle Trail Illumination Warrant	\$ 5,000	\$ 1,250	\$ 3,750						
CR 22/23 Intersection Capacity Enhancement	\$ 125,000	\$ 31,250	\$ 93,750						
CR 23/26 Northbound & Southbound Turning Lanes	\$ 35,000	\$ 8,750	\$ 26,250						
Cnty Rd 14-R014000	\$ 5,798,539	\$-	\$ 1,138,430			\$ 4,660,109			
CR 18 (Chemong Road) CLTL	\$ 500,000	\$ 50,000	\$ 450,000						
CR 18 (Ward Street) Corridor Improvements	\$ 175,000	\$ 43,750	\$ 131,250						
CR 23/29 Extension of Acceleration/Merge Lane	\$ 75,000	\$ 18,750	\$ 56,250						
Total	\$ 7,093,539	\$ 496,250	\$ 1,937,180	\$ -	\$ -	\$ 4,660,109	\$ -		
E & D Roads Micro Surfacing									
Cnty Road 3	\$ 307,800	\$ 307,800							
Cnty Road 32	\$ 546,000	\$ 546,000							
Total	\$ 853,800	\$ 853,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TCA Engineering Structure Projects									
Bensfort Bridge	\$ 85,000	\$ 85,000							
Gilchrist Park Bridge	\$ 60,000	\$ 60,000							
Chemong Bridge	\$ 1,478,400	\$-				\$ 343,450	\$ 1,134,950	Infrastructure LTP Reserve	
Wallace Point Bridge	\$ 85,000	\$ 85,000							
CR 25 Culvert	\$ 50,000	\$ 50,000							
Hickey's Bridge	\$ 40,000	\$ 40,000							
CR 35 Culvert	\$ 173,800	\$ 173,800							
Miskwa Ziibi Bridge	\$ 50,000	\$ 50,000							
Nogie's Creek Bridge	\$ 1,735,900	\$ 362,704					\$ 1,373,196	Infrastructure LTP Reserve	
Bigelow Bridge	\$ 25,000	\$ 25,000							
Gillis Bridge	\$ 25,000	\$ 25,000							
MacIntosh Bridge	\$ 75,000	\$ 75,000							
Hope's Bridge	\$ 50,000	\$ 50,000							
Indian River Bridge	\$ 35,000	\$ 35,000							
Girven Bridge	\$ 600,000	\$ 600,000							
Plato Creek Bridge	\$ 112,200	\$ 112,200							
Burnt Dam Bridge	\$ 50,000	\$ 50,000							
Kraeger's Bridge	\$ 50,000	\$ 50,000							
Nichol's Cove Bridge	\$ 10,000	\$ 10,000							
Barr Bridge Bridge	\$ 77,000	\$ 77,000							
Tory Hill Bridge	\$ 10,000	\$ 10,000							
McCall Bridge	\$ 10,000	\$ 10,000							
Squirrel Creek Bridge	\$ 10,000	\$ 10,000							

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Revenue Source			Notes
					Federal Gas Tax	Grants	Reserves	
CR44 cross-culverts	\$ 25,000	\$ 25,000						
Cross Culvert Replacement Program	\$ 1,100,000	\$ 1,100,000						
Total	\$ 6,022,300	\$ 3,170,704	\$ -	\$ -	\$ -	\$ 343,450	\$ 2,508,146	
Roads Construction Projects								
Cnty Rd 10-R0101337	\$ 284,900	\$ 284,900						
Cnty Rd 10-R0101457	\$ 3,097,750	\$ 1,251,663			\$ 1,846,087			
Cnty Rd 15-R0150000	\$ 1,442,000	\$ 374,060				\$ 1,067,940		
Cnty Rd 33-R033064	\$ 60,000	\$ 60,000						
Cnty Rd 36-R036206	\$ 2,456,550	\$ 2,456,550						
Cnty Rd 36-R036285	\$ 2,466,850	\$ 2,466,850						
Cnty Rd 50-R050000	\$ 1,208,900	\$ 896,400	\$ 312,500					
Cnty Rd 504-R5042105	\$ 1,023,400	\$ 1,023,400						
Pre-Engineering-878039	\$ 140,000	\$ 140,000						
Total	\$12,180,350	\$ 8,953,823	\$ 312,500	\$ -	\$ 1,846,087	\$ 1,067,940	\$ -	
Total Public Works Infrastructure Projects	\$26,149,989	\$ 13,474,577	\$ 2,249,680	\$ -	\$ 1,846,087	\$ 6,071,499	\$ 2,508,146	
Total 2023 Capital and Projects Budget	\$32,347,450	\$ 13,474,577	\$ 2,685,305	\$ 388,492	\$ 1,846,087	\$ 6,103,499	\$ 7,849,490	

2023 Capital and Projects Budget

Summary of Funding Sources

Tax Levy	\$ 13,474,577
Development Charges Earned	\$ 2,685,305
Other Municipalities	\$ 388,492
Federal Gas Tax	\$ 1,846,087
OCIF -Fund	\$ 1,067,940
ICIP Northern & Rural Stream Funding	\$ 5,003,559
Safe Restart	\$ 32,000
Working Funds Reserve	\$ 1,223,311
Unallocated Surplus	\$ 309,007
Gen. Gov. LTP Reserve	\$ 1,500
Corp LTP Reserve	\$ 151,400
Public Works Facilities Reserve	\$ 100,000
Facilities LTP Reserve	\$ 15,000
PWSDR Reserve	\$ 74,000
GIS LTP Reserve	\$ 61,760
LPV LTP Reserve	\$ 165,000
Infrastructure LTP Reserve	\$ 2,508,146
Equipment LTP Reserve	\$ 1,290,661
WM General LTP Reserve	\$ 213,245
WM Curbside LTP Reserve	\$ 30,000
Landfill LTP Reserve	\$ 413,000
PCCP LTP Reserve	\$ 1,203,460
Transit LTP Reserve	\$ 90,000
	<u>\$ 32,347,450</u>



Carry Forward Capital and Projects

Carry Forward Capital and Projects Budget

Unlike the operating budget, the individual project budgets are approved for the “life of the project” rather than for the fiscal year. It is common for the Capital and Project budgets to span more than one fiscal year (ie start in 2023, and finish in 2024). As such, the individual project budgets continue until the project is complete.

The Carry-Forward Capital and Project budget does not require Council approval. It is included for Council awareness of the projects that were previously approved and will be continuing into 2023.

The following table, provides a list of projects that were previously approved by Council. The table is broken into two sections. The first section is the projects that are on-going and work will be occurring in 2023. The second section are projects that are substantially complete. Once the final payments have been made on these projects they will be closed.

It is important to note that the balance remaining column in both sections may not accurately reflect the funding remaining and/or spent as the commitments are not included.

Carry Forward Capital and Projects Budget

Project	Budget	Actuals at Nov 2022	Budget Remaining ⁽¹⁾
Projects carrying forward to 2023			
Corporate Operations			
Wayfinding Signs	\$ 10,000	\$ -	\$ 10,000
Strategic Plan	\$ 30,000	\$ -	\$ 30,000
By-law Project	\$ 40,000	\$ -	\$ 40,000
Tech Project	\$ 20,000	\$ -	\$ 20,000
Facilities Review	\$ 60,000	\$ -	\$ 60,000
GP Update	\$ 21,500	\$ -	\$ 21,500
Integrated AM /Software	\$ 250,000	\$ 88,921	\$ 161,079
New Server	\$ 300,000	\$ -	\$ 300,000
Website Redesign	\$ 13,723	\$ 113	\$ 13,610
Paramount	\$ 11,812	\$ -	\$ 11,812
Questica Reporting	\$ 18,020	\$ 744	\$ 17,276
MS Office	\$ 68,574	\$ -	\$ 68,574
Cloud permit	\$ 40,345	\$ 25,440	\$ 14,905
	\$ 883,974	\$ 115,218	\$ 768,756
Geographic Information Service (GIS)			
Data Admin Support	\$ 9,800	\$ -	\$ 9,800
	\$ 9,800	\$ -	\$ 9,800
Lang Pioneer Village			
Facilities	\$ 30,000	\$ 22,583	\$ 7,417
	\$ 30,000	\$ 22,583	\$ 7,417

Project	Budget	Actuals at Nov 2022	Budget Remaining ⁽¹⁾
Projects carrying forward to 2023			
Public Works - Operations			
IT Hardware Replacement	\$ 62,000	\$ 577	\$ 61,423
Roads Capital Equipment	\$ 726,718	\$ -	\$ 726,718
	<u>\$ 788,718</u>	<u>\$ 577</u>	<u>\$ 788,141</u>
Corporate Facilities			
Court House Facility	\$ 426,490	\$ -	\$ 426,490
Court House Parking Lot Gate	\$ 30,000	\$ -	\$ 30,000
EOF Heat pump replacement	\$ 30,000	\$ 7,640	\$ 30,000
Douro PW Depot - Salt Shed Study	\$ 25,000	\$ -	\$ 25,000
Douro PW Depot - Floor Drain replacements	\$ 12,000	\$ -	\$ 12,000
Douro PW Depot - Security Network	\$ 4,500	\$ -	\$ 4,500
Douro PW Depot - Structural Inspection	\$ 10,000	\$ -	\$ 10,000
Millbrook PW Depot - Roadside Gate Upgrade	\$ 15,000	\$ -	\$ 15,000
Millbrook PW Depot - Security Network	\$ 1,600	\$ -	\$ 1,600
Buckhorn PW Depot - Security Network	\$ 2,300	\$ -	\$ 2,300
Havelock PW Depot - Roof	\$ 130,000	\$ -	\$ 130,000
Centreline PW Depot - Paving	\$ 65,000	\$ -	\$ 65,000
Centreline PW Depot - Security Network	\$ 1,600	\$ -	\$ 1,600
	<u>\$ 753,490</u>	<u>\$ 7,640</u>	<u>\$ 753,490</u>
Waste Management			
Equipment Maint. Bins	\$ 20,000	\$ -	\$ 20,000
Organics Program Implementation	\$ 9,164	\$ -	\$ 9,164
	<u>\$ 29,164</u>	<u>\$ -</u>	<u>\$ 29,164</u>

Project	Budget	Actuals at Nov 2022	Budget Remaining ⁽¹⁾
Projects carrying forward to 2023			
County/City Landfill			
Land Improvement	\$ 2,237,500	\$ -	\$ 2,237,500
	\$ 2,237,500	\$ -	\$ 2,237,500
Peterborough County/City Paramedics			
Narcotic Safes	\$ 22,500	\$ -	\$ 22,500
Vehicles	\$ 735,116	\$ 657,893	\$ 77,223
Armour Mech. System Radiant Tube	\$ 40,000	\$ 17,062	\$ 22,938
Paramedic Education Simulator	\$ 56,837	\$ -	\$ 56,837
Replace Armour Rd. exterior windows	\$ 30,000	\$ 19,370	\$ 10,630
Keyway Security	\$ 30,000	\$ -	\$ 30,000
	\$ 914,453	\$ 694,325	\$ 220,128
Transportation Plan Projects			
Transportation Master Plan	\$ 170,000	\$ 102,257	\$ 67,743
CR 18 Widening - 4 lanes to 5 lanes - Construction	\$ 650,000	\$ 199	\$ 649,801
CR 18/5th Line intersection improvement	\$ 615,000	\$ 101,169	\$ 513,831
Ward St. (CR18) Widening- 3 Lane cross section	\$ 51,000	\$ 480	\$ 50,520
CR 29/23 Intersection - Geometric Improvements	\$ 100,000	\$ 415	\$ 99,585
	\$ 1,586,000	\$ 204,520	\$ 1,381,480

Project	Budget	Actuals at Nov 2022	Budget Remaining ⁽¹⁾
Projects carrying forward to 2023			
TCA Engineering Structure Projects			
Gilchrist Park Bridge	\$ 47,000	\$ 17,017	\$ 29,983
Dunlop's Bridge	\$ 100,000	\$ 216	\$ 99,784
Chemong Bridge	\$ 59,000	\$ -	\$ 59,000
Gannon's Narrows Bridge	\$ 200,000	\$ 4,789	\$ 195,211
Hickey's Bridge	\$ 28,000	\$ 17,418	\$ 10,582
Nogie's Creek Bridge	\$ 47,000	\$ 28,000	\$ 19,000
Indian River Bridge	\$ 48,000	\$ 23,045	\$ 24,955
Girven Bridge	\$ 1,205,000	\$ 185,969	\$ 1,019,031
Burnt Dam Bridge	\$ 140,000	\$ 23,063	\$ 116,937
Crowe Bridge	\$ 55,000	\$ 6,225	\$ 48,775
Nichol's Cove Bridge	\$ 79,000	\$ 31,523	\$ 47,477
Cross Culvert Replacement Program	\$ 1,179,942	\$ 949,156	\$ 230,786
	\$ 3,187,942	\$ 1,286,421	\$ 1,901,521
Roads Construction Projects			
Cnty Rd 4-R0041796	\$ 179,000	\$ 235,989	\$ (56,989)
Cnty Rd 10-R010120	\$ 777,500	\$ 60,516	\$ 716,984
Cnty Rd 14-R014000	\$ 1,436,250	\$ 693,524	\$ 742,726
Cnty Rd 48-R048005	\$ 1,155,000	\$ 31,617	\$ 1,123,383
Cnty Rd 48-R048010	\$ 449,500	\$ 401	\$ 449,099
	\$ 3,997,250	\$ 1,022,047	\$ 2,975,203
Total Carry Forward Capital and Projects	\$ 14,418,291	\$ 3,353,331	\$ 11,072,600

(1) Budget remaining does not include commitments, and therefore may not be an accurate reflection of funds remaining

Carry Forward Capital and Projects Budget

Project	Budget	Actuals at Nov 2022	Budget Remaining ⁽¹⁾
Projects that are substainally complete ⁽²⁾ or can be cancelled			
General Government			
IT Hardware Replacement	\$ 10,400	\$ 13,207	\$ (2,807)
	\$ 10,400	\$ 13,207	\$ (2,807)
Corporate Operations			
IT Hardware Replacement	\$ 69,750	\$ 17,055	\$ 52,695
Electronic Document Management	\$ 106,875	\$ 111,427	\$ (4,552)
Corporate Wellness	\$ 125,000	\$ 75,007	\$ 49,993
DC Study	\$ 28,263	\$ 28,489	\$ (226)
Tax Policy Review	\$ 4,000	\$ 7,609	\$ (3,609)
P-Card Implementation	\$ 343	\$ 2,567	\$ (2,224)
Asset Management Consulting	\$ 21,164	\$ 60,250	\$ (39,086)
HR & Finance Review	\$ 30,000	\$ 41,655	\$ (11,655)
Green up Climate Change	\$ 20,000	\$ 20,000	\$ -
Compensation Review	\$ 4,451	\$ 8,139	\$ (3,688)
Municipal Innovation Certificate	\$ 5,000	\$ 4,070	\$ 930
	\$ 414,846	\$ 376,268	\$ 38,578

Project	Budget	Actuals at Nov 2022	Budget Remaining ⁽¹⁾
Projects that are substainally complete ⁽²⁾ or can be cancelled			
Lang Pioneer Village			
IT Hardware Replacement	\$ 3,250	\$ -	\$ 3,250
Special Costume	\$ 4,669	\$ 3,585	\$ 1,084
Historic Building Mtce.	\$ 5,112	\$ 3,053	\$ 2,059
Facilities Historic Buildings	\$ 71,288	\$ 92,685	\$ (21,397)
	\$ 84,319	\$ 99,323	\$ (15,004)
Planning			
IT Hardware Replacement	\$ 2,400	\$ -	\$ 2,400
Land Needs Assessment	\$ 30,909	\$ 31,251	\$ (342)
Consultant - Support for Staff	\$ 25,000	\$ 27,042	\$ (2,042)
IT Software purchases - Cancelled	\$ 40,000	\$ -	\$ 40,000
	\$ 98,309	\$ 58,293	\$ 40,016
Corporate Facilities			
Court House Humidification Upgrades	\$ 15,000	\$ 15,213	\$ (213)
Court House Retaining Wall Replacement	\$ 25,000	\$ 20,689	\$ 4,311
Heritage Park Maintenance	\$ 15,000	\$ 12,944	\$ 2,056
Buckhorn Sand dome roof replacement	\$ 73,894	\$ 76,788	\$ (2,894)
	\$ 128,894	\$ 125,634	\$ 3,260
Waste Management			
IT Hardware Replacement	\$ 3,400	\$ -	\$ 3,400
City TCA Maint. Fees	\$ 12,000	\$ -	\$ 12,000
	\$ 15,400	\$ -	\$ 15,400

Project	Budget	Actuals at Nov 2022	Budget Remaining ⁽¹⁾
Projects that are sustainably complete ⁽²⁾ or can be cancelled			
Peterborough County/City Paramedics			
IT Hardware Replacement	\$ 25,885	\$ 28,965	\$ (3,080)
Power Stretchers	\$ 71,706	\$ 68,177	\$ 3,529
Mask Fit Test Machine	\$ 23,500	\$ 18,850	\$ 4,650
Nocospray Machine	\$ 7,053	\$ 7,123	\$ (70)
Additional Staffed Ambulance	\$ 560,000	\$ -	\$ 560,000
Armour Staff Lunch Room Reno	\$ 23,604	\$ 23,382	\$ 222
Master Plan	\$ 26,000	\$ -	\$ 26,000
Pediatric Sensors	\$ 20,000	\$ 19,368	\$ 632
Asphalt Repair - Cancelled	\$ 6,900	\$ -	\$ 6,900
	\$ 764,648	\$ 165,865	\$ 598,783
Transit			
Care mobile Purchase	\$ 62,900	\$ 69,934	\$ (7,034)
	\$ 62,900	\$ 69,934	\$ (7,034)
Transportation Plan Projects			
Steel Beam/Cable Guiderail	\$ 290,000	\$ 6,394	\$ 283,606
Active Transportation Master Plan	\$ 23,000	\$ 23,094	\$ (94)
CR14 Causeway - Widening	\$ 127,614	\$ 95,419	\$ 32,195
	\$ 440,614	\$ 124,907	\$ 315,707

Project	Budget	Actuals at Nov 2022	Budget Remaining ⁽¹⁾
Projects that are substainally complete ⁽²⁾ or can be cancelled			
E & D Roads Micro Surfacing			
Cnty Road 9	\$ 454,250	\$ 474,914	\$ (20,664)
Cnty Road 10	\$ 234,650	\$ 256,109	\$ (21,459)
Cnty Road 11	\$ 101,862	\$ 101,435	\$ 427
Cnty Road 20	\$ 421,337	\$ 429,462	\$ (8,125)
Cnty Road 21	\$ 259,284	\$ 259,583	\$ (299)
Cnty Road 30	\$ 60,000	\$ 67,578	\$ (7,578)
Cnty Road 34	\$ 219,050	\$ 253,310	\$ (34,260)
Cnty Road 504	\$ 481,529	\$ 493,729	\$ (12,200)
Cnty Road 507	\$ 523,199	\$ 524,187	\$ (988)
	\$ 2,755,161	\$ 2,860,307	\$ (105,146)
TCA Engineering Structure Projects			
Wards Bridge	\$ 91,000	\$ 32,096	\$ 58,904
Firehall Bridge	\$ 648,000	\$ 966,864	\$ (318,864)
Trent Canal Bridge	\$ 137,000	\$ 93,343	\$ 43,657
Bland Culvert - cancelled	\$ 50,000	\$ -	\$ 50,000
MacIntosh Bridge	\$ 175,000	\$ 84,513	\$ 90,487
Westwood Bridge	\$ 175,000	\$ 191,322	\$ (16,322)
Deer Hatchery River Bridge	\$ 75,000	\$ 35,835	\$ 39,165
Union Creek Bridge	\$ 900,000	\$ 565,462	\$ 334,538
Crowe River Bridge - CR504	\$ 1,455,600	\$ 1,650,122	\$ (194,522)
Major Bridge Rehabilitation Study - Cancelled	\$ 150,000	\$ -	\$ 150,000
	\$ 3,856,600	\$ 3,619,557	\$ 237,043

Project	Budget	Actuals at Nov 2022	Budget Remaining ⁽¹⁾
Projects that are substantially complete ⁽²⁾ or can be cancelled			
Roads Construction Projects			
Cnty Rd 4-R004040	\$ 65,000	\$ 29,762	\$ 35,238
Cnty Rd 4-R004088	\$ 1,379,400	\$ 1,253,264	\$ 126,136
Cnty Rd 11-R011035	\$ 240,350	\$ 223,832	\$ 16,518
Cnty Rd 11-R011062	\$ 349,600	\$ 263,863	\$ 85,737
Cnty Rd 14-R0140144	\$ 1,436,250	\$ 2,443,679	\$ (1,007,429)
Cnty Rd 20-R0201511	\$ 40,000	\$ 9,374	\$ 30,626
Cnty Rd 29 -R029034	\$ 895,850	\$ 471,499	\$ 424,351
Cnty Rd 42 -R042000	\$ 1,689,600	\$ 2,807,622	\$ (1,118,022)
Cnty Rd 42-R04205120	\$ 498,300	\$ 82,817	\$ 415,483
Cnty Rd 46 -R0464058	\$ 80,437	\$ 11,322	\$ 69,115
Cnty Rd 52 -R052000	\$ 1,006,000	\$ 958,920	\$ 47,080
Cnty Rd 504-R504184	\$ 337,900	\$ 397,865	\$ (59,965)
Cnty Rd 507-R507148	\$ 922,250	\$ 982,530	\$ (60,280)
Pre-Engineering-878039	\$ 75,000	\$ 76,891	\$ (1,891)
	\$ 9,015,937	\$ 10,013,240	\$ (997,303)
Total Complete Carry Forward Capital and Projects	\$ 17,648,028	\$ 17,526,535	\$ 121,493

(1) Budget remaining does not include commitments, and therefore may not be an accurate reflection of funds remaining

(2) Projects are essentially complete and awaiting final invoices. Projects will be closed once final payment is made.



Reserves and Glossary

2023 Reserve Continuity

Reserve	Estimated Balance December 31, 2022	2023 Budgeted Transfers From	2023 Budgeted Transfers To	Estimated Balance December 31, 2023	2023 % Change
General Accumulated Surplus	\$ -	\$ -	\$ -	\$ -	
General Working Funds	\$ 8,471,648	\$2,136,169	\$ 138,662	\$ 6,474,141	(24%)
General Unspent Tax Levy	\$ 309,007	\$ 309,007	\$ -	\$ -	(100%)
Public Works Working Funds	\$ 3,795,802	\$ -	\$ -	\$ 3,795,802	0%
Land Division Working Funds	\$ 269,108	\$ 6,140	\$ -	\$ 262,968	(2%)
Public Works Facilities Reserve	\$ 83,772	\$ 100,000	\$ 23,376	\$ 7,148	(91%)
Public Works Equipment Long Term Plan	\$ 2,538,461	\$1,290,661	\$ 735,026	\$ 1,982,826	(22%)
Facilities Long Term Planning	\$ 538,999	\$ 15,000	\$ 95,392	\$ 619,391	15%
Corporate Long Term Planning	\$ 267,394	\$ 245,997	\$ 200,000	\$ 221,397	(17%)
General Government Long Term Planning	\$ 32,289	\$ 1,500	\$ 19,000	\$ 49,789	54%
Carry forward Funds	\$ -	\$ -	\$ -	\$ -	0%
Emergency Measures Long Term Planning	\$ 28,809	\$ -	\$ 8,000	\$ 36,809	28%
911 Long Term Planning	\$ 15,969	\$ -	\$ 3,400	\$ 19,369	21%
PCCP Shared Long Term Planning	\$ 1,501,638	\$1,203,460	\$1,092,670	\$ 1,390,848	(7%)
Public Works Infrastructure Long Term Plan	\$ 7,250,842	\$2,508,146	\$ -	\$ 4,742,696	(35%)
Transit Long Term Planning	\$ 189,721	\$ 90,000	\$ 20,740	\$ 120,461	(37%)
PW Service Delivery Review	\$ 755,894	\$ 448,946	\$ -	\$ 306,948	(59%)
Waste Management Long Term Planning	\$ 919,709	\$ 213,245	\$ 10,000	\$ 716,464	(22%)
WM Curbside Long Term Planning	\$ 502,275	\$ -	\$ 20,000	\$ 522,275	4%
WM Depot Long Term Planning	\$ 160,788	\$ 30,000	\$ 20,000	\$ 150,788	(6%)
WM Landfill Long Term Planning	\$ 1,292,447	\$ 413,000	\$ -	\$ 879,447	(32%)
WM Past Landfill Projects	\$ 2,661,598	\$ -	\$ -	\$ 2,661,598	
Local Services Realignment (LSR) Long Term Planning	\$ 2,287,765	\$ 199,000	\$ 90,000	\$ 2,178,765	(5%)
Fairhaven Long Term Planning	\$ 592,373	\$ -	\$ 244,832	\$ 837,205	41%
Health Unit Long Term Planning	\$ 185,616	\$ -	\$ -	\$ 185,616	0%

2023 Reserve Continuity

Reserve	Estimated Balance December 31, 2022	2023 Budgeted Transfers From	2023 Budgeted Transfers To	Estimated Balance December 31, 2023	2023 % Change
Trails Long Term Planning	\$ 20,678	\$ -	\$ 4,000	\$ 24,678	19%
Forest Management Long Term Planning	\$ 46,029	\$ -	\$ 10,700	\$ 56,729	23%
LPV Long Term Planning	\$ 167,299	\$ 165,000	\$ 66,686	\$ 68,985	(59%)
LPV Mill Long Term Planning	\$ 50,463	\$ -	\$ -	\$ 50,463	0%
Planning Long Term Planning	\$ 93,837	\$ -	\$ 10,000	\$ 103,837	11%
GIS Long Term Planning	\$ 172,267	\$ 61,760	\$ 16,300	\$ 126,807	(26%)
Land Division Long Term Planning	\$ 7,178	\$ -	\$ -	\$ 7,178	0%
Insurance	\$ 134,634	\$ -	\$ 30,000	\$ 164,634	22%
Employee Future Benefits	\$ 725,801	\$ -	\$ -	\$ 725,801	0%
Landfill Post Closure Costs	\$ 3,849,987	\$ -	\$ 262,500	\$ 4,112,487	7%
Total	\$39,920,095	\$9,437,031	\$3,121,284	\$ 33,604,348	(16%)

2023 Deferred Revenue (Obligatory Reserve Funds) Continuity

Deferred Revenue	Estimated Balance December 31, 2022	2023 Budgeted Revenue Recognized	2023 Budgeted Receipts	Estimated Balance December 31, 2023
Long Term Care	\$ 1,145,226	\$ -	\$ 135,640	\$ 1,280,866
Health Unit	\$ 284,752	\$ -	\$ 17,692	\$ 302,444
Emergency Medical Services	\$ 585,720	\$ 199,890	\$ 14,743	\$ 400,573
Administration	\$ 55,335	\$ 70,000	\$ 88,461	\$ 73,796
Transportation	\$ 4,657,383	\$ 2,415,415	\$ 2,686,256	\$ 4,928,224
Emergency Measures	\$ 59,950	\$ -	\$ -	\$ 59,950
Transit	\$ 13,395	\$ -	\$ -	\$ 13,395
Social Services	\$ 438,399	\$ -	\$ -	\$ 438,399
Waste Diversion	\$ 1,616	\$ -	\$ 5,897	\$ 7,513
Total Development Charges	\$ 7,241,777	\$ 2,685,305	\$ 2,948,689	\$ 7,505,161
Ontario Community Infrastructure Fund (OCIF)	\$ -	\$ 1,067,940	\$ 1,067,940	\$ -
Total OCIF Revenues	\$ -	\$ 1,067,940	\$ 1,067,940	\$ -
Federal Gas Tax - Public Works	\$ 18,711	\$ 1,846,087	\$ 1,846,087	\$ 18,711
Total Federal Gas Tax Revenues	\$ 18,711	\$ 1,846,087	\$ 1,846,087	\$ 18,711
Provincial Gas Tax - Transit	\$ 39,050	\$ 41,648	\$ 41,648	\$ 39,050
Total Provincial Gas Tax Revenues	\$ 39,050	\$ 41,648	\$ 41,648	\$ 39,050
Transit Ridership	\$ -	\$ -	\$ -	\$ -
Total Provincial Transit Ridership Revenues	\$ -	\$ -	\$ -	\$ -
Total Deferred Revenue	\$ 7,299,538	\$ 5,640,980	\$ 5,904,364	\$ 7,562,922

NOTE: Unaudited preliminary 2022 balances

Glossary

The County's operating budget contains hundreds of detailed accounts and budgets. For ease of use to the reader, these accounts have been grouped into categories of expenditures and revenues. The table below lists each of these categories, and a provides a description of the activities that would typically be budgeted in those categories.

Revenue Category	Revenues in this category would include:
Property Taxation	Property taxes collected from properties within Peterborough County
User Charges	Landfill fees, rental revenue, fees for services provided
Grants	Provincial and federal grants to support operations (ie land ambulance)
Other Municipalities	Funding from other municipalities to support their portion of shared services being operated by the County.
Investment Income	Interest earned on the investment of County reserves
Donations	Monies received from others as a gift
Transfers from Reserves	Use of reserves to fund initiatives
Internal Transfer Operating	Revenue received from transferring costs to other department

Expenditure Category	Expenditures in this category would include:
Salaries and Benefits	Salaries and wages and associated benefits (CPP, EI, WSIB, EHT, OMERS, health benefits)
Employee Related Expenses	Training and development, memberships, health and safety supplies, recruitment expenses, mobile phones, staff retirement and recognition expenses, employee wellness, clothing/uniforms
Materials, Supplies and Services	Winter control, road maintenance, fleet maintenance, insurance, office equipment, programming fees, patient care equipment and supplies
Contracted Services	Service contracts pertaining to waste management (recycling, organics, hazardous materials), third party legal services, consulting fees, janitorial services, fees to MPAC, answering service for PCCP
Utilities and Fuel	Heat, hydro, water and sewer, natural gas, telephone, managed networks, and vehicle fuel

Expenditure Category	Expenditures in this category would include:
Rents and Financial	Cost of leased facilities, bank fees, and the principal and interest payments on any outstanding debt
Transfer to External Clients	Funds owing to the City of Peterborough for shared services and other external agencies
Transfer to Reserves	Contributions to reserves for long term planning purposes
Inter-Department Transfers	Transferring of costs between departments, typically to ensure administrative costs are being recovered for non-tax supported departments (ie PCCP)
Transfer to Capital	Property taxation revenue required to support the annual capital program



5 Year Road and Bridges Plan⁶⁷

COUNTY OF PETERBOROUGH
Planning & Public Works Department
Road Projects
5 - Year Capital Forecast
2023 - 2027

Rd	Name	Twp	Section No.	Length	2021 PCI	2023	2024	2025	2026	2027	Project Description
1	Lindsay Rd	SEL	001-00000	2.62	52.50		1,349,300				CIR/100mm - CR 18 to west to CR 12
1	Lindsay Rd	SEL	001-02570	4.02	74.63						CIR/100mm - From CR 12 west to Fowler's Corners
2	County Rd 2	OSM	002-00000	0.55	78.13					220,000	Mill/Pave - from CR 28 east to Bailieboro limits
2	County Rd 2	OSM	002-00580	6.61	77.13						Pulverize and 100mm - from Bailieboro limits to all-way stop at Fishers Corners
2	County Rd 2	OSM	002-07030	2.72	61.00						EA/50mm - from all-way stop at Fishers Corners north to Third Line
2	County Rd 2	OSM	002-09820	3.72	77.00						EA / 50mm - From Third Line to Bensfort Bridge
2	County Rd 2	OSM	002-12860	0.74	78.63						EA / 50mm - From 0.8km south of Bensfort Bridge to Hywood Drive
2	County Rd 2	OSM	002-14160	3.20	72.88						EA/50mm - from Hywood Drive to CR35
2	County Rd 2	OSM	002-17660	1.37	91.25					123,300	Micro - From CR 35 to CR 31
2	County Rd 2	OSM	002-19000	4.75	90.13					427,500	Micro - From CR 31 to Keene West Limits
2	County Rd 2	OSM	002-23640	0.76	83.38			68,400			Micro - From West Keene Settlement Area to CR 34
2	County Rd 2	OSM	002-24500	0.39	81.75			35,100			Micro - from CR 34 to Keene Bridge
2	County Rd 2	OSM	002-24800	8.99	77.38						Micro - from Keene Bridge to OSM/AN boundary (Birdsall Line)
2	County Rd 2	AN	002-33700	1.67	84.50					150,300	Micro - From OSM boundary to CR 38
2	County Rd 2	AN	002-35050	7.41	84.00					666,900	Micro - CR 38 to Hastings
3	Parkhill Rd W.	CM/SEL	003-00000	1.02	80.38	91,800					Micro - Hwy 7 East 1 km
3	Parkhill Rd W.	CM/SEL	003-00800	2.40	89.00	216,000					Micro - 1 km East of Hwy 7 to City limits
4	County Rd 4	DD/OSM	004-00800	1.18	71.63						Pulverize and Pave 100mm - From City Limits to McNab Avenue
4	County Rd 4	DD	004-02300 / 04-04000	3.33	98.50						Micro - McNab Avenue to 8th Line
4	County Rd 4	DD	004-05500	3.02	84.50				271,800		Micro - From Eight Line easterly to Hwy 28
4	Warsaw Rd	DD	004-08800	4.27	54.63						Micro - Hwy 28 to 3rd Line
4	Warsaw Rd	DD	004-13300	4.51	64.13						EA/50mm - from Douro 3rd Line to Warsaw West limit
4	Warsaw Rd	DD	004-17960	0.97	69.88			388,000			Mill/Pave - Warsaw West Limits to CR 38
4	Ptbo St Warsaw	DD	004-18500	1.05	91.63					94,500	Micro - CR 38 to Warsaw North Limits
4	Mill/Water St Warsaw	DD	004-19330	4.39	87.00					395,100	Micro - from Warsaw North limit to CR6
5	Lansdowne St W.	CM	005-00000	2.06	83.63		185,400				Micro - Lansdowne Road - City limit to Hwy 7
6	Stoney Lake Rd	DD	006-00000	5.20	72.13						EA/50mm - from Douro 5th Line to Douro 1st Line
6	Stoney Lake Rd	DD	006-04700	2.90	73.25						EA/50mm - from Douro 1st Line to CR4
6	Stoney Lake Rd	DD	006-08600	6.12	71.25						EA/50mm - From CR 4 to Hall's Glen

COUNTY OF PETERBOROUGH
Planning & Public Works Department
Road Projects
5 - Year Capital Forecast
2023 - 2027

Rd	Name	Twp	Section No.	Length	2021 PCI	2023	2024	2025	2026	2027	Project Description
6	Stoney Lake Rd	DD	006-14700	3.59	82.25					323,100	Micro - From Hall's Glen to Sixth Line Dummer Road
6	Stoney Lake Rd	DD	006-18400	4.31	88.63					387,900	Micro - From Sixth Line Dummer Road to CR 40
6	Stoney Lake Rd	NK	006-22680	4.09	66.50						EA/50mm - CR40 to CR 44
6	Stoney Lake Rd	DD/NK	006-26780	6.84	51.88				2,633,400		EA/50mm - from CR44 to Nephton Mine
7	Skill Hill Rd (CKL 38)	CM	007-00000	1.29	50.50			496,650			EA/50mm - from Hayes Line to Hogsback Road
8	County Rd 8	DD	008-00000	0.41	73.00					207,850	Pulverize and Pave 100mm - CR 4 to Hwy 28
8	County Rd 8	DD	008-00430	2.65	83.38						EA/50mm - from Hwy 28 to Douro 4th Line
8	County Rd 8	DD	008-03080	6.96	58.00			1,496,400			DST and Micro - from Douro 4th Line to CR38
8	Webster Road	DD	008-10280	3.11	55.63				668,650		DST and Micro - from CR 38 to Cottesloe all-way stop
8	Webster Road	DD	008-14480	1.95	61.25						DST and Micro - from Cottesloe all-way stop to 5th Line South Dummer
8	5th Line Rd S. Dummer	DD	008-17680	5.15	65.25						DST and Micro - from 5th Line South Dummer to 7th Line South Dummer
8	Dummer Asphodel Rd	AN	008-20800	2.74	66.50						DST and Micro - from 7th Line South Dummer to CR40
9	Mount Pleasant Rd	CM	009-00000	1.19	79.88						Micro - from CR10 to Best Road
9	Mount Pleasant Rd	CM	009-01300	3.16	74.75						Micro - from Best Road East 3.1 km
9	Mount Pleasant Rd	CM	009-04000	2.01	82.50						Micro - from 3.1 km East of Best Road to Hwy 7
9	Sherbrook St W.	CM	009-06300	2.03	84.88			182,700			Micro - from Hwy 7 East 2 km
9	Sherbrook St W.	CM	009-08700	1.06	87.50			95,400			Micro - from 2 km East of Hwy 7 to Brealey Drive
10	County Rd 10	CM	010-00000	4.43	62.75		952,450			225,930	DST and Micro - Northumberland boundary to Zion Line
10	County Rd 10	CM	010-04500	1.05	67.00		225,750			53,550	DST and Micro - from Zion Line to 490m south of CR 21
10	County Rd 10	CM	010-05000	0.49	85.13					44,100	Mill and overlay - 490m S of CR 21 to CR21
10	County Rd 10	CM	010-06100	0.81	83.00						See TMP - Millbrook to 0.8km Northerly
10	County Rd 10	CM	010-06900	2.79	76.75						Micro - From 0.8km north of CR 21 to Hwy 115
10	County Rd 10	CM	010-10400	1.16	89.63					104,400	Micro - Hwy 115 to Hwy 7
10	County Rd 10	CM	010-12000	1.36	84.38					122,400	Micro - from Hwy 7 to Morton Line
10	County Rd 10	CM	010-13370	0.74	78.00	284,900					EA/50mm - from Morton Line north 740 m to South limit of Ida
10	County Rd 10	CM	010-14570	4.15	50.75	1,597,750					EA/50mm - From South Limit of IDA to Hooton Drive
10	County Rd 10	CM	010-14570B	1.05	50.75	1,500,000					Reconstruct (Urbanize hamlet) - From Hooton Drive Northerly to Mount Pleasant Road
10	County Rd 10	CM	010-19300	1.15	82.00		103,500				Micro - Mt. Pleasant to CKL boundary
11	Airport/Moncrief	CM	011-00000	3.46	58.25			743,900			DST and Micro - from CR28 to Airport Road

COUNTY OF PETERBOROUGH
Planning & Public Works Department
Road Projects
5 - Year Capital Forecast
2023 - 2027

Rd	Name	Twp	Section No.	Length	2021 PCI	2023	2024	2025	2026	2027	Project Description
11	Airport/Moncrief	CM	011-05200	0.55	41.63						Micro - Hwy 115 to Mervin Line intersection
11	Airport/Moncrief	CM	011-03500	2.15	90.00						Micro - From Airport Road notherly 2.15km (Mervin Line Intersection)
11	Airport/Moncrief	CM	011-06200	0.77	41.00						Micro - From Hwy 115 to City of Peterborough Limits
12	Fife's Bay Rd	SEL	012-00600	1.47	97.88						Micro - City limits to Ackison Road
12	Fife's Bay Rd	SEL	012-02000	2.86	81.75						Micro - CR 1 to Lily Lake Rd
12	Fife's Bay Rd	SEL	012-04900	2.10	93.25						Micro - CR 1 to approx. 1km west of Tindle Bay Road
12	Fife's Bay Rd	SEL	012-08500	1.20	79.50		78,000				Micro - from 1 km west of Tindle Bay Road to Fiddlers Green Lane
12	The Loop	SEL	012-08500	1.76	86.25		158,400				Micro - Fife's Bay ("the loop")
14	Yankee Line	SEL	014-00000	1.41	57.75						See TMP - Gifford Causeway (ICIP) - See road section 014-01440 below
14	Yankee Line	SEL	014-01440	5.45	53.00		125,000	900,000			Boundary Road Intersection- from CR16 to Kawatha Lakes Boundary
15	N. Mon Parkway	CM	015-00000	2.80	53.25	1,442,000					CIR/100mm - City limit to Hwy 7
16	Robinson Rd	SEL	016-00000	2.98	85.88						Micro - From CR 14 northerly to CR 17
16	Churchill Cres	SEL	016-03300	0.73	89.50						Micro - From CR17 to Maple Drive
16	Ennis Rd	SEL	016-04100	0.70	89.25						Micro - from Maple Drive to Ennis Road
16	Tara Rd	SEL	016-05100	8.52	87.00						Micro - from Ennis Road to Gannons Narrows Bridge
17	Listowel/Emerald Isle	SEL	017-00000	6.31	91.25						Micro - From CR 16 to Cow Island
18	Chemong Rd	SEL	018-00000/00250/01150	1.96	82.08		441,000				Micro - City Limits to CR1
18	Chemong Rd	SEL	018-02120	3.16	81.75		284,400				Micro - CR1 to 260 m South of Champlain Street
18	Ward St Bridgenorth	SEL	018-05600	1.37	51.00						See Transportation Plan
18	8th Line of Smith	SEL	018-06640	1.82	65.00		163,800				Micro - CR 14 to CR 20
18	8th Line of Smith	SEL	018-08450	2.99	79.88		269,100				Micro - CR 20 to CR 24
18	8th Line of Smith	SEL	018-11430	3.52	76.75		316,800				Micro - From CR 24 to CR 23
18	8th Line of Smith	SEL	018-14930	0.77	86.75		69,300				Micro - CR23 to CR29
19	County Rd 19	SEL	019-00000	1.38	89.63		124,200				Micro from CR 18 to City Limits
20	Selwyn Rd	SEL	020-00000	1.57	88.50				141,300		Micro - from CR18 to Jessica Lane
20	Selwyn Rd	SEL	020-01350	2.71	83.75				243,900		Micro - from Jessica Lane to Centre Line
20	Selwyn Rd	SEL	020-04350	4.75	88.25				427,500		Micro - from Centre Line to CR23
20	12th Line of Smith	SEL	020-08990	5.79	81.00				521,100		Micro - From CR 23 easterly to CR 25
20	12th Line of Smith	SEL	020-15110	1.13	100.00						Micro- Hwy 28 to CR 25

COUNTY OF PETERBOROUGH
Planning & Public Works Department
Road Projects
5 - Year Capital Forecast
2023 - 2027

Rd	Name	Twp	Section No.	Length	2021 PCI	2023	2024	2025	2026	2027	Project Description
21	County Rd 21	CM	021-00000 / 021-00200	5.79	90.00					521,100	Micro - from Glamorgan Road to Millbrook Pen. Entrance
21	County Rd 21	CM	021-06400	0.84	90.00					75,600	Micro - from Millbrook Pen. Entrance to Cavan Street
21	King St W.	CM	021-07220	0.38	90.75					34,200	Micro - from Cavan Street to Union Street
21	King St W.	CM	021-07660	0.23	89.13					20,700	Micro - from Union Street to Tupper Street
21	King St E.	CM	021-07960	0.68	77.00					61,200	Micro - from Tupper Street to East Millbrook limit
21	County Rd 21	CM	021-08560	5.72	74.38						EA/50mm - From Millbrook east Limits to CR 28
21	Wallace Pt Rd	OSM	021-14360	3.96	87.25					356,400	Micro - From CR 28 to Wallace Point Bridge
21	Wallace Pt Rd	OSM	021-18260 / 021-24160	8.95	61.56						EA/50mm - Wallace Pt Bridge to P'boro bndry
22	Curve Lake Rd	SEL	022-00000	4.43	57.75			1,705,550			EA/50mm - from CR23 to Westview Road
23	Buckhorn Rd	SEL	023-00000	2.48	82.63						Micro - from CR 29 to CR 18
23	Buckhorn Rd	SEL	023-02460	8.21	72.63						EA/100mm - CR18 to Upper Chemong Drive (South)
23	Buckhorn Rd	SEL	023-10060	7.91	77.63						EA/100mm - from Upper Chemong Drive (South) to South limit of Buckhorn
23	Buckhorn Rd	SEL	023-17760	1.04	93.75						Micro - from South limit of Buckhorn to CR36/37
24	Carnegie Ave	SEL	024-00000	0.69	71.38						EA/50mm - from City limit to Woodland Drive
24	Centre Line	SEL	024-00600	5.70	71.25						EA/50mm - from Woodland Drive to CR18
25	Young's Point Rd	SEL	025-00000	1.51	78.75					324,650	DST and Micro - from CR18 to 9th Line of Smith
25	Young's Point Rd	SEL	025-03200	3.48	78.25					765,600	DST and Micro - from 9th Line of Smith to Katchiwano Golf Club
25	Young's Point Rd	SEL	025-05000	1.62	81.25					348,300	DST and Micro- from Katchiwano Golf Club to Miller Road
25	Young's Point Rd	SEL	025-06600 / 020-14760	2.24	80.75					481,600	DST and Micro - from Miller Road to 350 m East of CR20
26	Frank Hill Rd	SEL	026-00000	0.40	66.00						Pulverize and Pave 100mm - from Hwy 7 to City of Kawartha Lakes Boundary (Valley Road) (50% share)
27	Ackinson Rd	SEL	027-00000	0.40	46.63		260,000				Pulverize/Pave - CR 12 to City Boundary (0.4 km South)
28	County Rd 28	CM/OSM	028-00000	1.59	84.75						CIR/100mm - from Hwy 115 south 1.59 km
28	County Rd 28	CM/OSM	028-01500	4.28	74.88						CIR/100mm - from 1.59 km south of Hwy 115 to CR21
28	County Rd 28	CM/OSM	028-05970 / 028-07510 / 028-10540	4.43	88.88						CIR/100mm - CR 21 to Northumberland Boundary (excluding S. Monaghan & Bailieboro)
28	County Rd 28	CM/OSM	028-07110 / 028-09710	1.31	81.94						Mill and Overlay (includes base repairs) - S. Monaghan & Baileyboro
29	Lakefield Rd	SEL	029-00000	3.31	79.63						CIR/100mm HMA - P'boro Bndry to CR 23
29	Lakefield Rd	SEL	029-03400	2.28	57.00						Micro - from CR 23 north to west limit of Lkfld
29	Bridge St	SEL	029-05800	0.84	91.63						Micro - from west limit of Lakefield to Water Tower Road
29	Queen St	SEL	029-06500	2.34	91.00						Micro - From Water Tower Road to Stewart Drive

COUNTY OF PETERBOROUGH
Planning & Public Works Department
Road Projects
5 - Year Capital Forecast
2023 - 2027

Rd	Name	Twp	Section No.	Length	2021 PCI	2023	2024	2025	2026	2027	Project Description
29	County Road 29	DD	029-09000	1.04	93.00						Micro - From Stewart Drive to North limit of Lakefield
29	County Road 29	DD	029-09600	1.14	94.88						Micro - North limit of Lakefield to Hwy 28
30	Concession St	HBM	030-00000	1.05	90.25						Micro - From Hwy 7 to south Limits of Havelock
30	Concession St	HBM	030-00940	3.00	62.75						EA/50mm - Havelock S limits to CR 42
31	Hiawatha Line	OSM	031-00000	3.48	68.25		748,200			177,480	DST and Micro - from CR 2 to Kents Bay Road
31	Hiawatha Line	OSM	031-03500	2.00	68.50		430,000			102,000	DST and Micro - from Kents Bay Road to Paudash Street
32	River Road	DD	032-00000	5.30	81.88	546,000					Micro - from CR33 to City of Ptbo Limits
32	Water St Lakefield	SEL	032-05600	0.83	95.13						Micro - From CR 33 to CR 29
33	Block Rd	SEL	033-06400	1.35	55.38	60,000	965,250				Pulverize and Pave 100mm - from CR 32 to Hwy 28
34	Heritage Line	OSM	034-00000	7.41	60.13						EA/50mm - from Hwy 7 to Keene North limits
34	Heritage Line	OSM	034-07700	1.27	77.25			114,300			Micro - From Keene North Limits to CR 2
34	Serpent Mounds Rd	OSM	034-08960	0.70	93.38						Micro - from CR2 South 700 m
34	Serpent Mounds Rd	OSM	034-09760	2.76	81.00						Micro - from 700 m South of CR2 to Serpent Mounds
35	Keene Rd	OSM	035-00000	2.46	78.13						EA/50mm - from CR2 to Base Line
35	Keene Rd	OSM	035-02470B	3.25	60.50				1,251,250		EA/50mm - from Hwy 7 to Assumption
35	Keene Rd	OSM	035-02470A	2.86	75.00						EA/50mm - from Base Line to Assumption
36	County Rd 36	TL	036-00000	7.43	69.25						EA/50mm - From Hwy 28 to Deer Bay Reach Road
36	County Rd 36	TL	036-07400	5.92	60.50					2,279,200	EA/50mm - From Deer Bay Reach Road to CR 23/36/37 Intersection
36	County Rd 36	TL	036-13300	7.35	73.63						EA/50mm - CR 23/CR 36/CR 37 to CR 507
36	County Rd 36	TL	036-20600	4.77	52.25	2,456,550					CIR/100mm overlay - CR 507 to 1km east of Nicole's Cove Rd.
36	County Rd 36	TL	036-25150	3.11	71.25				279,900		Micro - From 1km east of Nicole's Cove Road to Tate's Bay Road
36	County Rd 36	TL	036-28500A	2.95	85.38				265,500		Micro - Tate's Bay Road to Nogies Creek bridge
36	County Rd 36	TL	036-28500B	4.79	53.63	2,466,850					CIR/100mm - From Nogies Creek Bridge to CKL Boundary
37	Lakehurst Rd	TL	037-00000	5.91	100.00						Micro - from Gannons Narrows to Flynn's Road
37	Lakehurst Rd	TL	037-07800	4.66	65.63						EA/50mm - from Flynn's Road to Shaw's Road
37	Lakehurst Rd	TL	037-10200	2.26	76.75						EA/50mm - from Shaw's Road to 900 m West of Melody Bay Road
37	Lakehurst Rd	TL	037-11300	0.91	97.13						Micro - from 900 m West of Melody Bay Road to Melody Bay Road
37	Lakehurst Rd	TL	037-13350	1.20	97.25						Micro - from Melody Bay Road to Adam & Eve Road
37	Lakehurst Rd	TL	037-14550	0.90	98.25						Micro - From Adam & Eve Road to CR36/23

COUNTY OF PETERBOROUGH
Planning & Public Works Department
Road Projects
5 - Year Capital Forecast
2023 - 2027

Rd	Name	Twp	Section No.	Length	2021 PCI	2023	2024	2025	2026	2027	Project Description
38	County Rd 38	AN	038-00000	3.05	74.75				274,500		Micro - From CR 2 to Centre Line
38	County Rd 38	AN	038-03030	2.78	76.50				250,200		Micro - From Hwy 7 to Centre Line
38	County Rd 38	AN/DD	038-05930	6.07	54.25				1,305,050		DST and Micro - from Hwy 7 to CR8
38	County Rd 38	DD	038-12090	3.45	89.00						Micro - From CR 8 to Warsaw South Limits
38	South Street	DD	038-15360	0.93	73.63						Micro- from Warsaw South limits to CR4
39	Bensfort Rd	OSM	039-00000	6.10	89.50						Micro - From CR 2 to City of PTBO Limits
40	County Rd 40	AN	040-00000	0.83	87.50			74,700			Micro - from Hwy 7 to Albine Street
40	County Rd 40	AN	040-01300	0.70	88.63			63,000			Micro - from Albine Street to CR8
40	County Rd 40	DD	040-02100	8.71	97.00						Micro - from CR8 North 8.5 km to Rotten Lake
40	County Rd 40	DD	040-11100	10.75	71.25						EA/50mm - from 8.5 km North of CR8 to CR6
41	University Rd	DD	041-00000	1.31	83.00						Micro - From CR 4 to City Limits
42	Trent River Rd	AN	042-00000	5.15	46.13						Micro - from CR45 to Municipal Boundary
42	Trent River Rd	HBM	042-05120	3.09	48.63						Micro - from Municipal Boundary to CR30 (50% share)
44	County Rd 44	HBM	044-00000	1.64	86.88					147,600	Micro - from CR46 to Drains Pit Entrance
44	County Rd 44	HBM	044-01800 / 044-03340	5.98	82.63						DST and Micro - from Drains Pit Entrance northerly for 6 km (just north of CR47)
44	County Rd 44	HBM	044-07440	4.67	60.75			1,004,050			DST and Micro - from 6 km North of Drains Pit Entrance to 3.46 km East of CR6
44	County Rd 44	DD/HBM	044-12740	3.62	84.00						DST - from 3.46 km east of CR 6 to CR 6
45	County Rd 45	AN	045-00000	1.07	82.25			96,300			Micro - from Hwy 7 to CR42
45	County Rd 45	AN	045-01030	6.32	77.75						EA/50mm - from CR42 to Old Orchard Road
45	County Rd 45	AN	045-07230	0.65	97.25						Micro - from Old Orchard Road to Division Street East (Hastings)
46	County Rd 46	HBM	046-00000	2.28	82.88						Micro - From Hwy 7 to Havelock North Limits
46	County Rd 46	HBM	046-00300	5.14	83.13						Micro - from Havelock North limits to Keating Road North
46	County Rd 46	HBM	046-05900	3.56	85.75						Micro - from Keating Road North to CR47
46	County Rd 46	HBM	046-10700	8.94	50.88		1,922,100			455,940	DST and Micro - from Devil's 4 Mile Road to CR47
46	County Rd 46	HBM	046-19600	8.38	49.38			1,801,700			DST and Micro - from Devil's 4 Mile Road to Sandy Lake Road (South)
46	County Rd 46	HBM	046-27940	4.31	60.88				926,650		DST and Micro- from Sandy Lake Road (South) to Unimin Road
46	County Rd 46	HBM	046-33140	5.24	61.25					1,126,600	DST and Micro- from Unimin Road to Sandy Lake Road (North)
46	County Rd 46	HBM	046-36580	2.91	64.00						DST and Micro- from Sandy Lake Road (North) to 1.8 km South of CR504
46	County Rd 46	HBM/NK	046-40580	1.85	90.00			166,500			Micro - from CR504 southerly 1.8 km

COUNTY OF PETERBOROUGH
Planning & Public Works Department
Road Projects
5 - Year Capital Forecast
2023 - 2027

Rd	Name	Twp	Section No.	Length	2021 PCI	2023	2024	2025	2026	2027	Project Description
47	County Rd 47	HBM	047-00000	3.21	57.00		690,150			163,710	DST and Micro- CR 44 to CR 46
48	Ontario St	HBM	048-00000	0.47	72.50						EA commenced in 2016 - Urban section - from CR46 to Quebec Street
48	Quebec/George St E.	HBM	048-00500 / 048-01000	1.23	44.88						EA commenced in 2016 - Urban section - Quebec to Mary St.
48	County Rd 48	HBM	048-01800	6.38	67.50					1,371,700	DST and Micro - From Mary Street to Mile of Memories Road
48	County Rd 48	HBM	048-08210	2.17	74.50			466,550			DST and Micro - from Mile of Memories Road to Freeman's Corners
48	County Rd 48	HBM	048-10810 / 048-16160	7.72	82.63				694,800		Micro - from Freeman's Corners to Andrew Street
48	County Rd 48	HBM	048-18360/048-18660	1.13	96.31				101,700		Micro - from Andrew Street to Hastings County Boundary
49	County Rd 49	TL	049-00000	8.74	52.88			1,682,450			EA/50mm - from Bobcageon northerly 8.6 km (50% share) (CKL Boundary Agreement)
49	County Rd 49	TL	049-09100	8.72	51.13			1,678,600			EA/50mm - from 8.6 km North of Bobcaygeon to CR 121 (50% share) (CKL Boundary Agreement)
50	County Rd 50	HBM	050-00000	3.14	52.25	1,208,900					EA/50mm - from Hwy 7 to Trent River Road (Northumberland Boundary)
52	Jack Lake Rd	HBM/NK	052-00000	5.01	48.50			255,510			Micro - From CR 504 to Jack's Lake (Dead End)
54	Balmer Rd	NK	054-00000	9.77	58.00		2,100,550			498,270	DST and Micro- from CR620 to Maple Lane
54	Balmer Rd	NK	054-09100	0.86	71.75		184,900			43,860	DST and Micro - from Maple Lane to End
56	Northey's Bay Rd	NK	056-00000	2.43	91.13						Micro - Hwy 28 to FR 10
56	Northey's Bay Rd	NK	056-02700	10.29	72.31						EA/50mm - From FR10 to CR 6
121	County Rd 121	TL	121-00000	8.82	56.75			1,697,850			EA/50mm - from CR49 to Kinmount south limits (50% share) (CKL Boundary Agreement)
503	County Rd 503	TL	503-00000	2.20	52.38		847,000				EA/50mm - Kinmount to Haliburton Bndry
503	County Rd 503	TL	503-02200	3.49	48.88		671,825				EA/50mm - Haliburton Bndry to Haliburton Bndry (50% share)
504	County Rd 504	NK	504-00000 / 504-00500	0.81	88.75						Micro - Hwy 28 to Cr 620A to CR 52
504	County Rd 504	NK	504-00800	0.70	96.00						Micro - From CR 52 easterly 0.7km
504	County Rd 504	NK	504-03500	6.95	90.00		625,500				Micro - From 0.7km east of CR 52 to McCoy Road
504	County Rd 504	NK	504-06400	3.01	68.25				647,150		DST and Micro - from McCoy Road to 1 km West of CR46
504	County Rd 504	NK	504-12900	3.94	90.00						Micro - from 1 km West of CR46 to Renwick Road
504	County Rd 504	NK	504-16000	2.03	81.50						DST and Micro- from Renwick Road North 2.1 km
504	County Rd 504	NK	504-18400	2.21	54.50				112,710		Micro - from 2.1 km North of Renwick Road northerly 2.1 km
504	County Rd 504	NK	504-21050	4.76	68.50	1,023,400			242,760		DST and Micro - from 4.2 km North of Renwick Road to Echo Ridge Road
507	County Rd 507	TL	507-00000	7.62	43.13				2,933,700		EA/50mm overlay - CR 36 to Miss. Dam Rd
507	County Rd 507	TL	507-07800	2.18	55.38						Micro - from Mississauga Dam Road to Fire Route #160
507	County Rd 507	TL	507-12630	5.02	87.00						Micro - from Fire Route #160 to Beaver Lake Road

COUNTY OF PETERBOROUGH
Planning & Public Works Department
Road Projects
5 - Year Capital Forecast
2023 - 2027

Rd	Name	Twp	Section No.	Length	2021 PCI	2023	2024	2025	2026	2027	Project Description
507	County Rd 507	TL	507-14800	6.15	43.88			313,650			Micro - Beaver Lake Rd to Baker Dr
507	County Rd 507	TL	507-20940	7.20	90.00					367,200	Micro - Baker Dr to Salmon Lk Rd
507	County Rd 507	TL	507-28180	3.02	92.00					154,020	Micro - Salmon Road to Haliburton Boundary
620	County Rd 620	NK	620-00000	0.38	87.75		34,200				Micro - From Hwy 28 to CR 620A
620	County Rd 620	NK	620-00380	0.75	84.25		67,500				Micro - from CR620A to CR54 (Balmer Road)
620	County Rd 620	NK	620-0110/620-03510	5.25	63.00						DST and Micro - Balmer Rd to Clydesdale Rd
620	County Rd 620	NK	620-06410	1.97	63.50					305,350	DST and Micro - From Clydesdale Road to Vic Tanner Road
620	County Rd 620	NK	620-08310	1.77	62.00					380,550	DST and Micro - from Vic Tanner Road easterly 1.8 km
620	County Rd 620	NK	620-12610/14410/18810	10.12	58.13					2,175,800	DST and Micro - from 1.8 km East of Vic Tanner Road to CR504
620A	Burleigh St	NK	620A-00000	0.80	91.25						Micro - from CR620 to CR504 (downtown Apsley)
Annual geotechnical investigatons & pre-engineering						140,000	145,000	150,000	155,000	160,000	Pre-Engineering Activies (Geotechnical, survey, etc.)

	TOTAL NEEDS	13,034,150	14,538,575	15,677,260	14,348,520	16,445,460	
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County of Peterborough
Planning & Public Works Department
Bridge and Culvert Rehabilitation and Construction
5 - Year Capital Forecast (Values are reported in \$2023 Dollars)
2023 - 2027

Structure No.	Name	TWP	Scope of Work	Age of Structure	2023	2024	2025	2026	2027
000011	Burnham Line culvert	OSM	Rehabilitate	1940			50,000		625,730
000013	Lot 29 Conc X/XI Culvert	OSM	Rehabilitate	1980				115,500	
000014	Lot 30 Conc X/XI Culvert	OSM	Rehabilitate	1980				115,500	
000638	CR 10 Cavan Culvert	CM	Rehabilitate	1930				215,600	
000864	CR 18 Culvert	SEL	Rehabilitate	1980				209,550	
001078	CR 29 Douro Culvert	SEL	Rehabilitate	1960				197,450	
002001	Bensfort Bridge	OSM	Rehabilitate	1970	85,000	1,337,000			
002002	Keene Bridge	OSM	Rehabilitate	1963					
003001	Swinton Bridge	SEL	Rehabilitate	1956					
006001	Gilchrist Park Bridge	DD	Rehabilitate	1955	60,000				
008001	Burns Bridge	DD	Rehabilitate	1965			50,000		464,800
009001	Dunlop's Bridge	CM	Rehabilitate	1950					
009005	CR 9 culvert	CM	Rehabilitate	1977			132,000		
010004	CR 10 unnamed culvert	CM	Replace	1950					
011001	Lockies Bridge	OSM	Rehabilitate	2003				161,260	
014001	Chemong Bridge	SEL	Rehabilitate	1972	1,478,400				
016001	Gannon's Narrows Bridge	SEL		1955					
021002	Wallace Point Bridge	OSM	Rehabilitate	1968	85,000		1,448,100		
025001	CR 25 Culvert	SEL	Replace	1970	50,000	366,380			
028001	Squirrel Creek Culvert	CM/OSM	Rehabilitate	1970					
029001	Trent Canal Bridge	SEL	Rehabilitate	1974				50,000	
029002	Otonabee River Bridge	SEL	Rehabilitate	1974				50,000	
029003	CR 29 Culvert	SEL	Rehabilitate	1982					
				1965	40,000		1,209,270		

County of Peterborough
Planning & Public Works Department
Bridge and Culvert Rehabilitation and Construction
5 - Year Capital Forecast (Values are reported in \$2023 Dollars)
2023 - 2027

Structure No.	Name	TWP	Scope of Work	Age of Structure	2023	2024	2025	2026	2027
034001	CNR Overhead Bridge	OSM	Replace	1965			50,000		1,239,750
035002	CR 35 culvert	OSM	Rehabilitate	1930				281,050	
035003	CR 35 culvert	OSM	Rehabilitate	1930	173,800				
035004	CR 35 culvert	OSM	Replace					164,450	
036003	Mississauga River Bridge	TL							179,850
036004	Miskwa Ziibi Bridge	TL	Rehabilitate	1964	50,000	891,270			
036005	Voltuno Creek Culvert	TL	Rehabilitate	2000					
036006	Nogie's Creek Bridge	TL	Rehabilitate	1963	1,735,900				
037003	Lakehurst Road Multiplate	TL	Replace	1980					
038001	Warsaw Bridge	DD	Rehabilitate	1965					50,000
038002	Warsaw Culvert	DD	Rehabilitate	1970					
045001	Ouse River Bridge	AN	Rehabilitate	1958					
048001	Plato Creek Culvert	HBM	Rehabilitate						
048002	Browns Bridge	HBM	Rehabilitate	1968					
056001	Eel's Creek Bridge	NK	Rehabilitate	1971					50,000
056002	Jack's Creek Bridge	NK	Rehabilitate	1971					50,000
099001	Bigelow Bridge	CM	Rehabilitate	1958	25,000	352,300			
099002	Gillis Bridge	CM	Rehabilitate	1935	25,000	173,800			
099005	Bland Culvert	CM	Replace	1948				743,600	
099006	Scarlett Villa Bridge	CM	Rehabilitate	1970					
099008	Rollin' Acres Bridge	CM	Rehabilitate	1977					
099009	MacIntosh Bridge	CM	Close	1931	75,000				
099010	Stewart Hall Bridge	OSM	Replace	1955					
099012	McNeils Bridge	OSM							

County of Peterborough
Planning & Public Works Department
Bridge and Culvert Rehabilitation and Construction
5 - Year Capital Forecast (Values are reported in \$2023 Dollars)
2023 - 2027

Structure No.	Name	TWP	Scope of Work	Age of Structure	2023	2024	2025	2026	2027
099013	Lang Bridge	OSM	Rehabilitate	1965			25,000		284,100
099014	Hope's Bridge	OSM	Rehabilitate	2001	50,000		524,200		
099016	O'Leary's Bridge	OSM	Rehabilitate	1967					
099017	Indian River Bridge	OSM	Replace	1930	35,000			1,087,000	
099020	Steel's Bridge	AN	Replace	1939					50,000
099024	Comstock Bridge	AN	Rehabilitate	1964					
099025	Newell's Bridge	AN	Replace	1935					
099026	Girven Bridge	DD	Replace	1927	600,000				
099027	McNulty's Bridge	AN	Rehabilitate	1981					
099028	Greenbanks Bridge	AN	Rehabilitate	1968					
099030	Elm Street Bridge	AN	Rehabilitate	1972					
099031	Findlay's Bridge	AN	Rehabilitate	1978					
099034	Tully's Bridge	SEL	Replace	1955		50,000		923,610	
099037	Snelgroves Bridge	SEL	Rehabilitate	1965					204,050
099038	Heffernan's Bridge	DD	Rehabilitate	1966					
099039	Warsaw Arena Bridge	DD	Rehabilitate	1965					233,200
099042	Payne's Bridge	DD	Rehabilitate	1966					
099044	Wigamore Bridge	DD	Rehabilitate	1960					
099046	Plato Creek Bridge	HBM	Rehabilitate	1967	112,200				
099047	Burnt Dam Bridge	HBM	Replace	1970	50,000				
099048	Taylor's Bridge	HBM	Rehabilitate	1971				50,000	
099050	Crowe River Bridge	HBM	Rehabilitate	1977		276,210			
099051	Kraeger's Bridge	TL	Rehabilitate	1976	50,000		368,000		
099053	Concession Creek Bridge	TL	Rehabilitate	1958					167,200

County of Peterborough
Planning & Public Works Department
Bridge and Culvert Rehabilitation and Construction
5 - Year Capital Forecast (Values are reported in \$2023 Dollars)
2023 - 2027

Structure No.	Name	TWP	Scope of Work	Age of Structure	2023	2024	2025	2026	2027
099055	Nichol's Cove Bridge	TL	Replace	1945	10,000				
099061	Coon's Bridge	NK	Rehabilitate	1959					
099063	Barr Bridge	TL	Rehabilitate	1962	77,000				
099064	Molyneaux Bridge	TL	Rehabilitate	1955					
099067	Tory Hill Bridge	TL	Replace	1970	10,000				
099068	Crystal Lake Bridge	TL	Rehabilitate	1968					50,000
099070	McCall Bridge	NK	Replace	1930	10,000				
099071	Booths Bridge	NK	Replace	2001					
099072	Paudash Bridge	NK	Rehabilitate	1955			298,100		
099077	Squirrel Creek Bridge	OSM	Replace	1923	10,000				
504001	Eels Creek Bridge	NK	Rehabilitate	1965		50,000		458,750	
620001	Eels Creek Bridge	NK	Rehabilitate	1958			50,000	0	941,300
620002	Deer River Culvert	NK	Replace	1970					
C044000	CR 44 cross-culverts	HBM	Replace	1950	25,000	530,500			
M	Lynchs Rock Road Culvert	DD	Rehabilitate	1980					181,500
CC99999	Culverts < 3.0 m diameter	County wide	Replace or rehab	varies	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Total					\$ 6,022,300	\$ 5,127,460	\$ 5,304,670	\$ 5,923,320	\$ 5,871,480

**County of Peterborough
Planning & Public Works Department**

**Transportation Plan Implementation & Growth Related Projects
5 - Year Capital Forecast
2023 - 2027**

Project Description	Limits	2023	2024	2025	2026	2027
Studies						
Transportation Master Plan and Active Transporation Master Plan Update	County wide				550,000	
Active Transportation Master Plan Implementation	County wide	30,000	30,000	30,000	30,000	30,000
Lakefield Network Study	Lakefield		100,000			
County Road 10 Railway Crossing Study	N/A					
Transportation Master Plan Traffic Model Update	County wide			150,000		
CR 10 (Millbrook) Corridor Study	Millbrook			175,000		
Road Safety Strategy	County wide				150,000	
Automated, Connect and Electric Vehicles Strategic Action Plan	County wide					
Intelligent Transporation Systems Strategic Action Plan	County wide					
Special Character Roadway Design Guidelines	County wide					50,000
Intersection Improvements						
CR 1 / 12 Turning Tapers	at intersection	30,000	150,000			
CR 2 / CR 28 southbound left-turn lane	at intersection					
CR 12 / 27 northbound right-turn lane	at intersection	20,000	105,000			
CR 18 / 19 westbound right-turn lane	at intersection					
CR 18 / 23 southbound and westbound right-turn lane	at intersection			30,000	100,000	
CR 18 / 24 eastbound and westbound left-turn lane	at intersection				75,000	350,000
CR 18 / 25 westbound right-turn taper	at intersection			15,000	75,000	
CR 22 / Gazelle Trail Illumination Warrant	at intersection	5,000				
CR 22 / 23 Intersection capacity enhancement	at intersection	125,000		2,750,000		
CR 23 / 29 Extension of acceleration/merge lane	at intersection	75,000				
CR 23 / 36 northbound and southbound turning lanes	at intersection	35,000	180,000			
CR 28 and Thrid Line/Zion Line southbound left-turn lane	at intersection					
CR 28 and Larmer Line southbound right-turn taper	at intersection					
CR 35 and Base Line Paved Shoulders	at intersection		5,000	100,000		
Roadway Upgrades						
County Road 10 Corridor Improvements	CR 21 to Fallis Line					3,000,000

County of Peterborough
Planning & Public Works Department

Transportation Plan Implementation & Growth Related Projects
5 - Year Capital Forecast
2023 - 2027

County Road 18 (Ward Street) Corridor Improvements	Champlain Road to CR 14	175,000		3,000,000	3,000,000	11,285,000
County Road 18 (Chemong Road) CLTL	CR 19 to 0.6km north	500,000				
James A. Gifford Causeway						
ICIP - Causeway	CKL Boundary to CR 18	5,798,539				
Clearzone Program						
Steel Beam Guide Rail Protection	County wide	300,000	300,000	300,000	300,000	300,000
Total		7,093,539	870,000	6,550,000	4,280,000	15,015,000