

# PETERBOROUGH



Our History – Your Future

2026 Approved Budget



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# **Introduction**

## **Overview**

The 2026 budget for Peterborough County includes three main components.

## **Tax Supported Operating Budget**

The Tax Supported Operating budget represents the recurring revenues and expenses required to manage the day-to-day operations of the County and include items such as salaries and benefits, materials and supplies, and user charges.

The County's operations are largely supported by property taxes. Some services have other sources of revenues to offset expenses (i.e., grants, user fees etc.) but most departments require some level of property tax to support their operations.

The County's Operating Budget also includes funding to several external agencies. The County does not have control over the operations or budgets of these agencies but is a funding partner.

The operating budget is specific to the fiscal year – January to December – and as such, the net impact of activities at year end will result in either an overall surplus or deficit.

## **Capital and Project Budget**

The Capital and Project Budget primarily represent projects or initiatives that are one-time or time specific in nature. This budget may include items such as capital improvements to roads and facilities or non-capital items such as studies and plans.

## **Carry-Forward Capital and Project Budget**

Unlike the operating budget, the individual project budgets are approved for the life of the project rather than for the fiscal year. It is common for the Capital and Project budgets to span more than one fiscal year (i.e. start in 2025, and finish in 2026). As such, the individual project budgets continue until the project is complete.

The Carry-Forward Capital and Project budget does not require Council approval. It is included for Council awareness of the projects that were previously approved and will be continuing into 2026 Approved Budget.

Also included in the 2026 Approved Budget is a summary of the County's reserves, and a glossary outlining revenue and expenditure categories that were used for budgeting purposes.

## **Total Budgeted Expenditures**

The 2026 budget totals \$112.3 million. The Operating budget of \$82.3 million supports the day-to-day operations and includes the many shared services and other agencies that the County financially supports.

The Capital and projects budget of \$30 million primarily supports the maintenance of the County's vast network of roads and bridges and also includes some priority one-time projects.

## Tax Levy Requirement

The total tax levy requirement to support both the operating and capital budget is \$68.2 million. This is an increase of approximately \$3.4 million over 2025, after accounting for assessment growth of 1.5%.

The budget was prepared on the assumption that Council would continue its commitment to a dedicated infrastructure levy of 2.5%. For 2026, this equates to approximately \$1.6 million. The Roads and Structures portion of the capital budget fully utilizes this increase. The remaining \$1.9 million tax levy increase supports the balance of the County's budget.

A tax levy increase of 5.29% equates to approximately \$17.35 per \$100,000 of assessment. The average home can anticipate a tax levy increase of approximately \$59.68.

The table that follows on the next page highlights the tax levy requirement for each budget.



## Tax Supported Budget Summary

Department	2025 Budget	2026 Budget	Tax \$ Increase/(Decrease)
General Government	\$636,899	\$659,160	\$22,261
Corporate Operations - Gen. Admin, Corp., HR, Finance	\$9,064,102	\$9,682,639	\$618,538
Lang Pioneer Village	\$977,760	\$976,747	-\$1,014
Public Works - Operations	\$10,814,032	\$11,637,242	\$823,210
Public Works - Engineering & Design	\$4,904,072	\$4,746,977	-\$157,096
Planning	\$685,054	\$680,659	-\$4,394
Economic Development	\$846,276	\$634,317	-\$211,959
Land Division	\$0	\$63,184	\$63,184
County Forests	\$0	\$0	\$0
Corp Facilities - Armour Road, Court House & Public Works	\$1,070,719	\$1,086,169	\$15,451
Waste Management	\$1,839,655	\$1,601,369	-\$238,286
Peterborough County/City Paramedics (PCCP)	\$5,271,056	\$5,657,884	\$386,828
PCCP Funded Programs	\$0	\$0	\$0
Grants and Donations	\$72,500	\$72,500	\$0
<b>Total County Department Tax Requirements</b>	<b>\$36,182,124</b>	<b>\$37,498,848</b>	<b>\$1,316,723</b>

<b>Shared Services/Agencies</b>	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>Increase/(Decrease)</b>
County/City Landfill	\$500,964	\$501,085	\$121
Peterborough County/City Shared Services	\$9,035,662	\$9,873,717	\$838,055
Lakelands Public Health	\$1,421,614	\$1,748,823	\$327,209
Fairhaven	\$1,062,500	\$1,109,800	\$47,300
Transit	\$69,927	\$71,027	\$1,100
<b>Total Shared Services/Agencies</b>	<b>\$12,090,667</b>	<b>\$13,304,452</b>	<b>\$1,213,785</b>

<b>Capital and Projects</b>	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>Increase/(Decrease)</b>
Transportation Plan	\$56,250	\$1,037,500	\$981,250
Micro-surfacing	\$3,893,414	\$2,234,100	-\$1,659,314
Structure Projects	\$5,215,000	\$6,149,970	\$934,970
Roads Construction	\$6,365,336	\$7,960,375	\$1,595,039
<b>Total Capital and Projects</b>	<b>\$15,530,000</b>	<b>\$17,381,945</b>	<b>\$1,851,945</b>

<b>Total Peterborough County</b>	<b>2025 Budget</b>	<b>2026 Budget</b>	<b>Increase/(Decrease)</b>
County Operations	\$36,182,124	\$37,498,848	\$1,316,723
Shared Services/Agencies	\$12,090,667	\$13,304,452	\$1,213,785
Capital and Projects	\$15,530,000	\$17,381,945	\$1,851,945
<b>Total Peterborough County</b>	<b>\$63,802,791</b>	<b>\$68,185,245</b>	<b>\$4,382,453</b>
Less: Assessment Growth @ 1.5%	-	-	\$957,042
<b>Net Tax Levy Requirement in \$</b>	-	-	<b>\$3,425,411</b>
<b>Net Tax Levy Requirement as a %</b>	-	-	<b>5.29%</b>

# 2026 Tax Supported Operating Budget County Departments



# Tax Supported Operating Budget

## Overview of Budget Pressures and Drivers

The 2026 budget aims to minimize the impact on residents and businesses while maintaining core programs and service levels. The County continues to conduct service reviews of its various departments and divisions to ensure operations are efficient and effective.

The Operating budget has been summarized in a manner similar to the Financial Statements and Financial Information return providing Council with a more concise view of the operations and the pressures.

Some of the major pressures identified in the 2026 Tax Supported Operating budget include:

- Salaries and Benefits

As a service organization, staff resources are the largest component of the budget. The 2026 pressure of approximately \$1.1 million includes: contractual wage increases; annualization of paramedic positions approved in 2025; increase in statutory benefits; 2 new Economic Development summer students and a Corporate Process Analyst. The paramedic collective agreement expires at the end of 2025, and therefore a provision for wage and benefits increases has been included in this budget. Salaries and benefits are supported by various revenue sources, and therefore the pressure is not solely funded by property taxes.

- Materials, Supplies and Services

The budget in this area is increasing by \$293,292. This is primarily to align the Fleet and Equipment maintenance in Public Works Operations with the actual expenditures being incurred.

- Transfer to External Clients

This budget category includes payment to the various outside agencies that the County supports. The most significant budget pressure for 2026 is the increased funding requirements for the Shared Services with the City of Peterborough (\$902K) and Lakelands Public Health (\$189K)

- Transfer to Reserve

This budget category is increasing by approximately \$1.1M. The Public Works Fleet and Equipment transfer and the PCCP transfer have increased by \$216K and \$198K respectively to support the long-term replacement plan for vehicles and equipment. The savings from the discontinued services of non-eligible source collection is approximately \$626K. On the recommendation of the Finance Committee, 50% or \$313K has been transferred to the Waste Management Reserve and 50% has been removed from the budget. In addition, there is a transfer to the Health Unit reserve of \$227K to support future levy harmonizations costs and \$160K transferred to reserves from the savings due to the decrease in premiums for employee benefits to offset future increases.

The above noted pressures are being mitigated by increased revenues and/or decreases expenditures.

The revenue budget for Other Municipalities is increasing by approximately \$518,000. This mostly represents the City of Peterborough's share of the paramedic budget increase.

Grants is increasing by approximately \$446,000. This represents the Provincial Land Ambulance funding and a one-time payment for merger funding relating to the equalization payment for Lakeland Public Health.

Contracted Services have decreased by \$224,000 mainly due to the discontinued services of non-eligible source collection.

The table below details the overall operating budget for the County.

The pages that follow provide the budget per department, shared service, or external agency, that cumulate into the overall summary.

## Summary of 2026 County Departments Budget

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$63,802,791	\$68,185,245	6.87%
User Charges	\$4,674,828	\$4,659,699	-0.32%
Grants	\$15,907,060	\$16,353,287	2.81%
Other Municipalities	\$7,206,658	\$7,724,742	7.19%
Investment income	\$360,000	\$560,000	55.56%
Donations	\$7,700	\$7,700	0.00%
Transfer from Reserves	\$794,039	\$330,000	-58.44%
Internal Transfer Operating	\$1,829,321	\$1,828,089	-0.07%
<b>Total Revenue</b>	<b>\$94,582,397</b>	<b>\$99,648,761</b>	<b>5.36%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$37,142,146	\$38,243,518	2.97%
Employee Related Expenses	\$1,607,478	\$1,588,940	-1.15%
Materials, Supplies and Services	\$13,687,381	\$13,980,673	2.14%
Contracted Services	\$3,746,399	\$3,522,656	-5.97%
Utilities and Fuel	\$1,040,020	\$992,100	-4.61%
Rents and Financial	\$947,693	\$953,492	0.61%
Transfer to External Clients	\$15,586,726	\$16,534,478	6.08%
Transfer to Reserves	\$3,506,548	\$4,622,870	34.69%
Inter-Department Transfers	\$1,788,007	\$1,828,089	2.24%
Transfer to Capital	\$15,530,000	\$17,381,945	11.92%
<b>Total Expenditures</b>	<b>\$94,582,397</b>	<b>\$99,648,761</b>	<b>5.36%</b>

# **General Government Budget**

## **Department Overview**

The General Government budget supports the sixteen members of Council.

The tax levy requirement is \$659,560. This is an increase of \$22,661 or 3% over 2025.

The key drivers in the 2026 budget increase are Employee Related Expenses (\$7,150), Contracted Services (\$5,000) and a decrease in Transfer from Reserves (\$17,000). This is offset by a decrease in salaries and benefits of \$6,889.

The increase in Employee Related Expenses relates to travel and accommodations for EOWC meetings of \$7,150.

Contracted Services budget is increasing by \$5,000 for Integrity Commissioner Investigator costs.

The decrease in Salaries and Benefits for 2026 is the net result of contractual wage increases and increases in statutory benefits and the decrease of one pay which is offset by the reduction due to the 27<sup>th</sup> pay in 2025. The 27<sup>th</sup> in 2025 was funded by the Transfer from Reserves of \$17,000.

## Department Budget – General Government

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$636,899	\$659,160	3%
User Charges	\$1,000	\$1,000	0%
Grants	\$0	\$0	0%
Other Municipalities	\$0	\$0	0%
Investment income	\$0	\$0	0%
Donations	\$0	\$0	0%
Transfer from Reserves	\$17,000	\$0	-100%
Internal Transfer Operating	\$0	\$0	0%
<b>Total Revenue</b>	<b>\$654,899</b>	<b>\$660,160</b>	<b>1%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$547,299	\$540,410	-1%
Employee Related Expenses	\$78,500	\$85,650	9%
Materials, Supplies and Services	\$15,700	\$15,700	0%
Contracted Services	\$5,000	\$10,000	100%
Utilities and Fuel	\$0	\$0	0%
Rents and Financial	\$0	\$0	0%
Transfer to External Clients	\$0	\$0	0%
Transfer to Reserves	\$8,400	\$8,400	0%
Inter-Department Transfers	\$0	\$0	0%
<b>Total Expenditures</b>	<b>\$654,899</b>	<b>\$660,160</b>	<b>1%</b>



# Corporate Operations Budget

## Department Overview

The Corporate Operations budgets supports all the administrative departments within the County. This includes the CAO's Office, Legislative Services, Finance, People Services and Information Technology and also includes any expenses that are corporate in nature.

The tax levy requirement is \$9,682,639. This is an increase of \$618,538 or 7% over 2025.

The main drivers are an increase in Salaries and Benefits (\$443,858), Contracted Services (\$355,757), Transfers to Reserves (\$56,600) and a decrease in Internal Transfers (\$106,386)

The Salaries and Benefits budget increase is due in part by contractual wage increases and increases in statutory benefits. There has been an expression of interest from some of the lower tier municipalities for the County to support processing mapping. The budget includes a new Corporate Process Analyst. The position will remain vacant and will only be filled if/when there is sufficient interest from the lower tiers to warrant the need for an additional staff resource. The cost of this position, if/when filled will be offset by municipal recoveries. Additionally, the increases are offset by the decrease from the 2025 27<sup>th</sup> pay and the elimination of the Healthcare Advancement Coordinator position.

The increase in Contracted Services relates to the Healthcare Advancement costs of \$205,000 being added to this category and an increase in MPAC services costs of \$100,257.

The \$56,000 increase to Transfers to Reserves relates to the savings from the decrease in premiums for employee benefits to offset future increases.

In 2025 there was an internal transfer from the former PKED budget to cover the cost in the Corporate Operations budget relating to Tourism. This transfer is not required in 2026 as the County has now transitioned to providing tourism in-house.

## Department Budget – Corporate Operations

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$9,064,102	\$9,682,639	7%
User Charges	\$293,760	\$322,760	10%
Grants	\$139,337	\$153,916	10%
Other Municipalities	\$163,500	\$187,500	15%
Investment income	\$360,000	\$560,000	56%
Donations	\$0	\$0	0%
Transfer from Reserves	\$306,860	\$300,000	-2%
Internal Transfer Operating	\$1,219,365	\$1,112,979	-9%
<b>Total Revenue</b>	<b>\$11,546,924</b>	<b>\$12,319,795</b>	<b>7%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$6,402,051	\$6,845,909	7%
Employee Related Expenses	\$740,530	\$718,525	-3%
Materials, Supplies and Services	\$2,174,095	\$2,118,456	-3%
Contracted Services	\$1,701,499	\$2,057,256	21%
Utilities and Fuel	\$142,000	\$130,000	-8%
Rents and Financial	\$9,275	\$15,575	68%
Transfer to External Clients	\$0	\$0	0%
Transfer to Reserves	\$377,474	\$434,074	15%
Inter-Department Transfers	\$0	\$0	0%
<b>Total Expenditures</b>	<b>\$11,546,924</b>	<b>\$12,319,795</b>	<b>7%</b>

# Lang Pioneer Village Museum Budget

## Department Overview

Lang Pioneer Village Museum was established by Peterborough County in 1967 to celebrate and preserve the rural history of the area.

The tax levy requirement is \$976,747. This is a decrease of \$1,014.

Materials, Supplies and Services have increased (\$4,700) and Transfer from Reserves (\$16,000) This is offset by a decrease in Salaries and Benefits (\$8,814) and an increase to User Charges of \$12,000.

The increase in Salaries and Benefits for 2026 due to contractual wage increases and increases in statutory benefits is offset by the decrease due to the 27<sup>th</sup> pay in 2025. The 27<sup>th</sup> in 2025 was funded by the Transfer from Reserves of \$16,000.

The increase in Materials, Supplies and Services is mainly due to an increase in special events (\$2,000) and Gift Shop supplies (\$1,500).

The Usage Fees increase is mainly due to the increase in admission fees as a result of the service delivery review.

## Department Budget – Lang Pioneer Village Museum

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$977,760	\$976,747	0%
User Charges	\$243,900	\$255,900	5%
Grants	\$63,248	\$63,248	0%
Other Municipalities	\$0	\$0	0%
Investment income	\$0	\$0	0%
Donations	\$7,700	\$7,700	0%
Transfer from Reserves	\$16,000	\$0	-100%
Internal Transfer Operating	\$0	\$0	0%
<b>Total Revenue</b>	<b>\$1,308,608</b>	<b>\$1,303,595</b>	<b>0%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$826,320	\$817,507	-1%
Employee Related Expenses	\$11,600	\$11,200	-3%
Materials, Supplies and Services	\$258,900	\$263,600	2%
Contracted Services	\$2,800	\$2,800	0%
Utilities and Fuel	\$53,000	\$53,000	0%
Rents and Financial	\$4,600	\$4,100	-11%
Transfer to External Clients	\$0	\$0	0%
Transfer to Reserves	\$151,388	\$151,388	0%
Inter-Department Transfers	\$0	\$0	0%
<b>Total Expenditures</b>	<b>\$1,308,608</b>	<b>\$1,303,595</b>	<b>0%</b>

# **Public Works Operations Budget**

## **Department Overview**

The Public Works Operations budget supports the day-to-day maintenance of the County's vast network of roads and bridges, including winter control.

The tax levy requirement is \$11,637,242. This is an increase of \$823,210 or 8% over 2025.

The main drivers of the increase are increases to Salaries and Benefits (\$54,074), Materials, Supplies and Services (\$391,476) Transfers to Reserves (\$216,210) and a decrease in Transfer from Reserves (\$93,000)

The increase in Salaries and Benefits due to contractual wage increases and increases in statutory benefits is offset by the decreased due to the 27<sup>th</sup> pay in 2025. This was funded in 2025 by a Transfer from Reserves of \$123,000.

Materials, Supplies and Services increases are due to an increase in Fleet and Maintenance of \$220,000, an increase to the Safety devices budget of \$63,000 and the Buckhorn Depot Winter Maintenance contract of \$80,000.

The budget for Transfers to Reserves has increased by \$216,000 to support the long-term replacement plan for vehicles and equipment.

## Department Budget – Public Works, Operations

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$10,814,032	\$11,637,242	8%
User Charges	\$114,000	\$34,000	-70%
Grants	\$0	\$0	0%
Other Municipalities	\$110,000	\$145,000	32%
Investment income	\$0	\$0	0%
Donations	\$0	\$0	0%
Transfer from Reserves	\$123,000	\$30,000	-76%
Internal Transfer Operating	\$0	\$0	0%
<b>Total Revenue</b>	<b>\$11,161,032</b>	<b>\$11,846,242</b>	<b>6%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$4,713,432	\$4,767,506	1%
Employee Related Expenses	\$92,000	\$115,450	25%
Materials, Supplies and Services	\$5,271,400	\$5,662,876	7%
Contracted Services	\$0	\$0	0%
Utilities and Fuel	\$0	\$0	0%
Rents and Financial	\$0	\$0	0%
Transfer to External Clients	\$0	\$0	0%
Transfer to Reserves	\$1,084,200	\$1,300,410	20%
Inter-Department Transfers	\$0	\$0	0%
<b>Total Expenditures</b>	<b>\$11,161,032</b>	<b>\$11,846,242</b>	<b>6%</b>

# Public Works Engineering and Construction Budget

## Department Overview

The Public Works Engineering and Construction division is responsible for all capital construction projects related to roads and bridges.

The tax levy requirement is \$4,746,977. This is a decrease of \$157,096 or 3% over 2025.

The main drivers for the decrease are a decrease in Salaries and Benefits (\$227,096), an increase in User Charges (\$100,000) and an increase in Internal Transfer Operating (\$30,400). This is offset by a decrease in Transfers from Reserves (\$60,000) and an increase in Materials, Supplies and Services (\$35,600) and an increase in transfer to reserves (\$100,000)

The Salaries and Benefits budget increase is due to contractual wage increases and increases in statutory benefits offset by the decreased due to the 27<sup>th</sup> pay in 2025. This was funded by the \$60,000 transfer from reserves. As well, 2 positions were deleted from this department, and the budget was reallocated to the Corporate Operations budget.

In 2025 the budget for MNR Pits and Quarries revenue was in Public Works Operations budget. For the 2026 budget, these User Charges have been moved Engineering and Construction with an offset to transfers to reserves as the purpose of this recovery is for future capital improvements to the road network.

The Land Division internal transfer has increased. This internal transfer revenue is included in the Public Works Engineering and Construction budget, and a similar inter-department transfer expense is included in the Land Division budget to ensure that the administrative costs are recovered through the Land Division budget.

The increase in Materials, Supplies and Services relates to the budget increase of the Infrastructure programs (traffic counts increased by \$6,000, Road Safety increased by \$5,000, Crack Sealing increased by \$5,000, payment markings increased by \$15,000, Regulatory Bridge Inspection increased by \$3,000, Corridor Control increased by \$5,000, Survey & Design decreased by \$10,000)

## Department Budget – Public Works, Engineering & Construction

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$4,904,072	\$4,746,977	-3%
User Charges	\$115,000	\$215,000	87%
Grants	\$0	\$0	0%
Other Municipalities	\$0	\$0	0%
Investment income	\$0	\$0	0%
Donations	\$0	\$0	0%
Transfer from Reserves	\$60,000	\$0	-100%
Internal Transfer Operating	\$2,500	\$32,900	1216%
<b>Total Revenue</b>	<b>\$5,081,572</b>	<b>\$4,994,877</b>	<b>-2%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$2,411,022	\$2,183,927	-9%
Employee Related Expenses	\$86,050	\$90,850	6%
Materials, Supplies and Services	\$2,584,500	\$2,620,100	1%
Contracted Services	\$0	\$0	0%
Utilities and Fuel	\$0	\$0	0%
Rents and Financial	\$0	\$0	0%
Transfer to External Clients	\$0	\$0	0%
Transfer to Reserves	\$0	\$100,000	-
Inter-Department Transfers	\$0	\$0	0%
<b>Total Expenditures</b>	<b>\$5,081,572</b>	<b>\$4,994,877</b>	<b>-2%</b>



# Planning Budget

## Department Overview

The Planning department enables and accommodates orderly growth and development, and provides information and advice to local Townships, consultants and the general public on planning matters.

The tax levy requirement is \$680,659. This is a decrease of \$4,394 or 1% over 2025.

The main driver for the decrease is an increase in internal transfer (\$25,100) and a decrease to Contracted Services (\$15,000). This is offset by an increase in Salaries and Benefits (\$14,656), a decrease in transfer from reserves (\$21,000)

The Land Division internal transfer has increased. This internal transfer revenue is included in the Planning budget, and a similar inter-department transfer expense is included in the Land Division budget to ensure that the administrative costs are recovered through the Land Division budget.

The budget for legal was moved to Corporate Operations which resulted in a decrease to Contracted Services.

The increase in Salaries and Benefits is due to contractual wage increases and increases in statutory benefits which is offset by the decreased due to the 27<sup>th</sup> pay in 2025. The 27<sup>th</sup> in 2025 was funded by the transfer from reserves of \$21,000.

## Department Budget - Planning

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$685,054	\$680,659	-1%
User Charges	\$35,000	\$35,000	0%
Grants	\$0	\$0	0%
Other Municipalities	\$2,000	\$1,500	-25%
Investment income	\$0	\$0	0%
Donations	\$0	\$0	0%
Transfer from Reserves	\$21,000	\$0	-100%
Internal Transfer Operating	\$36,900	\$62,000	68%
<b>Total Revenue</b>	<b>\$779,954</b>	<b>\$779,159</b>	<b>0%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$741,104	\$755,759	2%
Employee Related Expenses	\$11,700	\$11,400	-3%
Materials, Supplies and Services	\$2,150	\$2,000	-7%
Contracted Services	\$15,000	\$0	-100%
Utilities and Fuel	\$0	\$0	0%
Rents and Financial	\$0	\$0	0%
Transfer to External Clients	\$0	\$0	0%
Transfer to Reserves	\$10,000	\$10,000	0%
Inter-Department Transfers	\$0	\$0	0%
<b>Total Expenditures</b>	<b>\$779,954</b>	<b>\$779,159</b>	<b>0%</b>

# Economic Development Budget

## Department Overview

The Economic Development department fosters a competitive business climate by supporting local enterprises, attracting investment, and strengthening the County's business reputation - driving sustainable growth across the region.

The tax levy requirement is \$634,317. This is a decrease of \$211,959 or 25% over 2025.

The main drivers of the decrease are Salaries and Benefits (\$2,199), Inter-Department Transfers (\$206,300), Materials, Supplies and Services (\$3,100) and Transfer from Reserves (\$11,000) offset by an increase in User Charges (\$10,000).

The decrease in Salaries and Benefits is due to the 2026 contractual wage increases and increases in statutory benefits being offset by the decreased due to the 27<sup>th</sup> which was funded by the Transfer from Reserves of \$11,000. In 2025 a summer student was included in this budget. In 2026, this position has been moved to Tourism in the Corporate Operations budget. In addition, the Economic Development Advisory Committee has recommended the inclusion of 2 summer students to support economic development initiatives.

Materials, Supplies and Services has decreased by \$3,100. Economic Development Program has increased by \$12,900 which is offset by the budget of \$15,000 for Musicfest being moved to the Tourism budget in Corporate Operations.

In 2025, \$66,000 was transferred to Facilities and \$140,300 was transferred to Corporate Operations for Tourism. These transfers are no longer required because the tax levy for these expenses has been included in their respective budgets.

The increase in User Fees relates to event revenue which will offset the increase in programming.

## Department Budget – Economic Development

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$846,276	\$634,317	-25%
User Charges	\$0	\$10,000	-
Grants	\$0	\$0	0%
Other Municipalities	\$0	\$0	0%
Investment income	\$0	\$0	0%
Donations	\$0	\$0	0%
Transfer from Reserves	\$11,000	\$0	-100%
Internal Transfer Operating	\$0	\$0	-
<b>Total Revenue</b>	<b>\$857,276</b>	<b>\$644,317</b>	<b>-25%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$426,980	\$424,781	-1%
Employee Related Expenses	\$26,660	\$25,300	-5%
Materials, Supplies and Services	\$93,950	\$90,850	-3%
Contracted Services	\$34,000	\$34,000	0%
Utilities and Fuel	\$0	\$0	0%
Rents and Financial	\$0	\$0	0%
Transfer to External Clients	\$0	\$0	0%
Transfer to Reserves	\$69,386	\$69,386	0%
Inter-Department Transfers	\$206,300	\$0	-100%
<b>Total Expenditures</b>	<b>\$857,276</b>	<b>\$644,317</b>	<b>-25%</b>

# **Land Division Budget**

## **Department Overview**

The Land Division processes applications for consent (severances) within the County's eight townships.

The tax levy requirement is \$63,184. Historically the Land Division had no impact on the County tax levy as it was funded through the user fees. An analysis of staff time in Planning, GIS, Public Works Engineering and Construction, and Corporate Services utilized by the Land Division services has resulted in an increase in the Interdepartmental transfers to these departments.

## Department Budget – Land Division

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$0	\$63,184	-
User Charges	\$161,500	\$161,500	0%
Grants	\$0	\$0	0%
Other Municipalities	\$0	\$0	0%
Investment income	\$0	\$0	0%
Donations	\$0	\$0	0%
Transfer from Reserves	\$9,725	\$0	-100%
Internal Transfer Operating	\$0	\$0	0%
<b>Total Revenue</b>	<b>\$171,225</b>	<b>\$224,684</b>	<b>31%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$98,175	\$97,434	-1%
Employee Related Expenses	\$4,025	\$4,025	0%
Materials, Supplies and Services	\$3,125	\$3,125	0%
Contracted Services	\$2,500	\$0	-100%
Utilities and Fuel	\$0	\$0	0%
Rents and Financial	\$0	\$0	0%
Transfer to External Clients	\$0	\$0	0%
Transfer to Reserves	\$0	\$0	0%
Inter-Department Transfers	\$63,400	\$120,100	89%
<b>Total Expenditures</b>	<b>\$171,225</b>	<b>\$224,684</b>	<b>31%</b>

# **County Forests Budget**

## **Department Overview**

There are approximately 2,130 hectares of forests in Peterborough County that are managed by the County.

The County Forests budget is fully supported by revenues other than property taxes. Specific to County Forests, the revenue is generated through timber sales, and the rental of space for communication towers.

## Department Budget – County Forest

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$0	\$0	0%
User Charges	\$10,000	\$45,000	350%
Grants	\$0	\$0	0%
Other Municipalities	\$0	\$0	0%
Investment income	\$0	\$0	0%
Donations	\$0	\$0	0%
Transfer from Reserves	\$28,800	\$0	-100%
Internal Transfer Operating	\$0	\$0	0%
<b>Total Revenue</b>	<b>\$38,800</b>	<b>\$45,000</b>	<b>16%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$0	\$0	0%
Employee Related Expenses	\$0	\$0	0%
Materials, Supplies and Services	\$2,800	\$5,000	79%
Contracted Services	\$36,000	\$36,000	0%
Utilities and Fuel	\$0	\$0	0%
Rents and Financial	\$0	\$0	0%
Transfer to External Clients	\$0	\$0	0%
Transfer to Reserves	\$0	\$4,000	0%
Inter-Department Transfers	\$0	\$0	0%
<b>Total Expenditures</b>	<b>\$38,800</b>	<b>\$45,000</b>	<b>16%</b>



# Corporate Facilities Budget

## Department Overview

Corporate Facilities division is responsible for maintaining all County properties and facilities.

The tax levy requirement is \$1,086,169. This is an increase of \$15,451 or 1% over 2025.

The main drivers of the increase are an increase in Salaries and Benefits (\$39,405), and a decrease in Transfer from Reserve (\$15,000) and User Fees (\$9,000) This is offset by an increase in Internal Transfer (\$49,653).

The increase in Salaries and Benefits is due to contractual wage increases, increases in statutory benefits and a reclassification of several positions. This is offset by the decreased due to the 27<sup>th</sup> pay which was funded by the Transfer from Reserves of \$15,000.

The decrease in User Fees is a result of decreasing the budget for parking fees to more align with actuals.

The Paramedic Services (PCCP) internal transfer has increased. This internal transfer revenue is included in the Corporate Facilities budget, and a similar inter-department transfer expense is included in the PCCP budget to ensure that the costs of providing administrative support are recovered through the PCCP budget.

## Department Budget – Corporate Facilities

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$1,070,719	\$1,086,169	1%
User Charges	\$772,159	\$763,159	-1%
Grants	\$0	\$0	0%
Other Municipalities	\$0	\$0	0%
Investment income	\$0	\$0	0%
Donations	\$0	\$0	0%
Transfer from Reserves	\$15,000	\$0	-100%
Internal Transfer Operating	\$570,556	\$620,209	9%
<b>Total Revenue</b>	<b>\$2,428,434</b>	<b>\$2,469,538</b>	<b>2%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$558,278	\$597,683	7%
Employee Related Expenses	\$6,340	\$6,640	5%
Materials, Supplies and Services	\$553,600	\$560,200	1%
Contracted Services	\$255,900	\$253,900	-1%
Utilities and Fuel	\$240,400	\$237,200	-1%
Rents and Financial	\$713,916	\$713,915	0%
Transfer to External Clients	\$0	\$0	0%
Transfer to Reserves	\$100,000	\$100,000	0%
Inter-Department Transfers	\$0	\$0	0%
<b>Total Expenditures</b>	<b>\$2,428,434</b>	<b>\$2,469,538</b>	<b>2%</b>

# Waste Management and Sustainability Budget

## Department Overview

The Waste Management & Sustainability division provides waste reduction services, including composting and organics, electronic recycling, and household hazardous waste, to all County residents. The division is also responsible for updating the County's sustainability and climate plans and advancing climate action in the County.

The tax levy requirement is \$1,601,369. This is a decrease of \$238,286 or 13% over 2025.

The key driver of the decrease is the decrease to Contracted Services (\$626,000) as the County has discontinued services of non-eligible source collection. 50% (\$313,000) of this savings has been transferred to the reserve.

The Materials, Supplies and Services budget increase relates to the addition of the Sustainability programs (Green Up \$25,000, Climate Change Action Plan \$40,000) from Corporate Operations budget. This is offset by decreases in Organic, Leaf and Yard (\$4,500), and Advertising (\$8,000).

Transfer to External Clients has increased due to the increase in the Hazardous Waste contract.

The MHSW Cost recovery has been increased by \$25,000 as it is anticipated that a new funding agreement will be in place. This is offset by a decrease in of \$20,000 for the CMO Grant.

## Department Budget – Waste Management and Sustainability

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$1,839,655	\$1,601,369	-13%
User Charges	\$40,000	\$65,000	63%
Grants	\$20,000	\$0	-100%
Other Municipalities	\$0	\$0	0%
Investment income	\$0	\$0	0%
Donations	\$0	\$0	0%
Transfer from Reserves	\$12,000	\$0	-100%
Internal Transfer Operating	\$0	\$0	0%
<b>Total Revenue</b>	<b>\$1,911,655</b>	<b>\$1,666,369</b>	<b>-13%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$565,755	\$566,469	0%
Employee Related Expenses	\$14,500	\$14,000	-3%
Materials, Supplies and Services	\$90,600	\$138,600	53%
Contracted Services	\$1,037,500	\$420,000	-60%
Utilities and Fuel	\$0	\$0	0%
Rents and Financial	\$0	\$0	0%
Transfer to External Clients	\$135,000	\$146,000	8%
Transfer to Reserves	\$68,300	\$381,300	458%
Inter-Department Transfers	\$0	\$0	0%
<b>Total Expenditures</b>	<b>\$1,911,655</b>	<b>\$1,666,369</b>	<b>-13%</b>

# Peterborough County/City Paramedics Budget

## Department Overview

The Peterborough County - City Paramedics (PCCP) service provides emergency medical care to residents and visitors of Peterborough County and the City of Peterborough.

The County provides these services in accordance with the Consolidated Municipal Services Management (CMSM) Agreement. The CMSM agreement expired on December 31, 2024. The County has prepared the 2026 budget, without prejudice, based on the existing agreement.

The Province of Ontario funds approximately 50% of the budgeted costs for paramedic services. The remaining 50% is shared between the City of Peterborough (56.64%) and Peterborough County (43.36%). In reviewing the budget, it is therefore important to consider that the expenditures are shown at 100%. The County's share of those expenditures is approximately 21.7%.

The tax levy requirement is \$5,657,884. This is an increase of \$386,828 or 5% over 2025.

The key drivers are an increase in Salaries and Benefits (\$636,953), Employee Related Expenses (\$38,150), Materials, Supplies and Services (\$135,096), Contracted Services (\$52,500), Transfer to Reserve (\$198,000). This is offset by an increase in Grants (\$268,819) and Other Municipalities (\$459,584).

The Salaries and Benefits increase includes the annualization of positions added in 2025, contractual wage and statutory benefit increases offset by the decrease from 27<sup>th</sup> pay in 2025 which was funded by transfer from reserve of \$35,000.

Employee Related Expenses have increased due to increases for uniforms of \$30,000 and mobile device purchases of \$8,000.

Materials, Supplies and Services have increased mainly due to Patient Care Equipment and Supplies (\$118,130) and Vehicle Maintenance (\$17,000).

The Contracted Services increase relates to increases in legal costs (\$20,000), snow removal (\$19,000) and garbage collection (\$5,500).

The transfer to the (PCCP) shared long term plan reserve is increasing by \$198,000 to support the long-term repair and maintenance and replacement of assets.

The increase in Grants (\$268,819) and Other Municipalities (\$459,584) reflects the Province and City of Peterborough's share of the 2026 budget.

## Department Budget – Peterborough County/City Paramedics

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$5,271,056	\$5,657,884	7%
User Charges	\$40,850	\$41,000	0%
Grants	\$11,873,074	\$12,141,893	2%
Other Municipalities	\$6,931,158	\$7,390,742	7%
Investment income	\$0	\$0	0%
Donations	\$0	\$0	0%
Transfer from Reserves	\$35,000	\$0	-100%
Internal Transfer Operating	\$0	\$0	0%
<b>Total Revenue</b>	<b>\$24,151,137</b>	<b>\$25,231,519</b>	<b>4%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$16,997,971	\$17,634,924	4%
Employee Related Expenses	\$392,750	\$430,900	10%
Materials, Supplies and Services	\$1,918,110	\$2,053,206	7%
Contracted Services	\$656,200	\$708,700	8%
Utilities and Fuel	\$549,900	\$529,900	-4%
Rents and Financial	\$219,902	\$219,902	0%
Transfer to External Clients	\$575,998	\$575,998	0%
Transfer to Reserves	\$1,322,000	\$1,520,000	15%
Inter-Department Transfers	\$1,518,307	\$1,557,989	3%
<b>Total Expenditures</b>	<b>\$24,151,137</b>	<b>\$25,231,519</b>	<b>4%</b>

# **Peterborough County/City Paramedics - Funded Programs Budget**

## **Department Overview**

The Peterborough County - City Paramedics (PCCP) service provides emergency medical care to residents and visitors of Peterborough County and the City of Peterborough.

Unlike the budget for PCCP where the costs were shared between the Province, the City and the County, this budget is for programs which are 100% funded Federally or Provincially.

Included in this budget are three programs.

### **Consumption Treatment Site – \$289,343**

This program is fully funded by FourCast and provides a safe, clean space for people to consume pre-obtained drugs under the supervision of health professionals. Individuals who attend the site are provided with sterile injection supplies, education on safer consumption practices, basic medical services, and referrals to drug treatment, housing and other social services.

### **Community Paramedicine Program - \$435,827**

This is a provincially funded program through Ontario Health. The Community Paramedicine program provides care for patients in their home who require high level of support to avoid hospital admission. The program includes remote monitoring of patient's health to quickly detect and address any health concerns. The care of the patients is coordinated with their physicians and creates a safe environment for patients to age in the comfort of their own homes.

### **Community Paramedicine Long Term Care Program - \$3,000,000**

This program is fully funded by the Ministry of Long-Term Care. It is similar in nature to the Community Paramedicine program except that it specifically focuses on individuals who are on a long-term care wait list or those who may qualify for long term care placement.



## Department Budget – PCCP, Funded Programs

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$0	\$0	0%
User Charges	\$0	\$0	0%
Grants	\$3,769,753	\$3,725,170	-1%
Other Municipalities	\$0	\$0	0%
Investment income	\$0	\$0	0%
Donations	\$0	\$0	0%
Transfer from Reserves	\$0	\$0	0%
Internal Transfer Operating	\$0	\$0	0%
<b>Total Revenue</b>	<b>\$3,769,753</b>	<b>\$3,725,170</b>	<b>-1%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$2,853,759	\$3,011,210	6%
Employee Related Expenses	\$142,823	\$75,000	-47%
Materials, Supplies and Services	\$718,451	\$446,960	-38%
Contracted Services	\$0	\$0	0%
Utilities and Fuel	\$54,720	\$42,000	-23%
Rents and Financial	\$0	\$0	0%
Transfer to External Clients	\$0	\$0	0%
Transfer to Reserves	\$0	\$0	0%
Inter-Department Transfers	\$0	\$150,000	0%
<b>Total Expenditures</b>	<b>\$3,769,753</b>	<b>\$3,725,170</b>	<b>-1%</b>

# **Grants and Donations Budget**

## **Department Overview**

This budget is to support Council directed grants and donations.

The property taxation support for this budget is \$72,500, with no increase from 2025.

Included in this budget is \$10,000 for the Norwood Fire Academy, and the final payment of \$62,500 for the Canadian Canoe Museum.

## Department Budget – Grants and Donations

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$72,500	\$72,500	0%
User Charges	\$0	\$0	0%
Grants	\$0	\$0	0%
Other Municipalities	\$0	\$0	0%
Investment income	\$0	\$0	0%
Donations	\$0	\$0	0%
Transfer from Reserves	\$0	\$0	0%
Internal Transfer Operating	\$0	\$0	0%
<b>Total Revenue</b>	<b>\$72,500</b>	<b>\$72,500</b>	<b>0%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$0	\$0	0%
Employee Related Expenses	\$0	\$0	0%
Materials, Supplies and Services	\$0	\$0	0%
Contracted Services	\$0	\$0	0%
Utilities and Fuel	\$0	\$0	0%
Rents and Financial	\$0	\$0	0%
Transfer to External Clients	\$72,500	\$72,500	0%
Transfer to Reserves	\$0	\$0	0%
Inter-Department Transfers	\$0	\$0	0%
<b>Total Expenditures</b>	<b>\$72,500</b>	<b>\$72,500</b>	<b>0%</b>

# 2026 Tax Supported Operating Budget

## Shared Services



# **Shared Services**

## **County/City Landfill Budget**

### **Overview**

The Peterborough Waste Management Facility accepts waste generated in the City and County of Peterborough. The landfill is operating by the City of Peterborough, and the County is a funding partner.

The property taxation support for this budget is \$501,085. This is an increase of \$121 over 2025.

The County's share of operational costs for the landfill in 2025 are decreasing by \$201,091 and the user fee revenue is forecast to decrease by \$201,212.

## Budget – County/City Landfill

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$500,964	\$501,085	0%
User Charges	\$2,691,500	\$2,490,288	-7%
Grants	\$0	\$0	0%
Other Municipalities	\$0	\$0	0%
Investment income	\$0	\$0	0%
Donations	\$0	\$0	0%
Transfer from Reserves	\$0	\$0	0%
Internal Transfer Operating	\$0	\$0	0%
<b>Total Revenue</b>	<b>\$3,192,464</b>	<b>\$2,991,373</b>	<b>-6%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$0	\$0	0%
Employee Related Expenses	\$0	\$0	0%
Materials, Supplies and Services	\$0	\$0	0%
Contracted Services	\$0	\$0	0%
Utilities and Fuel	\$0	\$0	0%
Rents and Financial	\$0	\$0	0%
Transfer to External Clients	\$2,899,964	\$2,698,873	-7%
Transfer to Reserves	\$292,500	\$292,500	0%
Inter-Department Transfers	\$0	\$0	0%
<b>Total Expenditures</b>	<b>\$3,192,464</b>	<b>\$2,991,373</b>	<b>-6%</b>

# Shared Services Budget

## Overview

The City of Peterborough provides several services on behalf of the County in accordance with the Consolidated Services Management (CMSM) Agreement. The CMSM agreement expires on December 31, 2024. The 2026 budget was prepared on a without prejudice basis, using the same terms and conditions as the previous agreement.

### **Provincial Offences Act (POA) - \$220,092**

The City of Peterborough operates the POA Court and the cost of providing the service is funded through fine revenue. The County receives 55.3% of the net revenue based on weighted assessment.

In 2026, the City forecasts that the County will receive \$220,092 in revenue which is \$63,933 more than budgeted in 2025.

### **Social Assistance - \$1,082,785**

The City of Peterborough provides the various social assistance programs. These programs are largely funded by the Province (87%) with the remaining portion being shared between the City (82%) and County (18%). The County's portion of the budget (\$1,082,785) for 2026 represents an increase of tax levy funding of \$186,871 over 2025.

### **Children's Services - \$696,415**

The City of Peterborough provides Children's services on behalf of the County. These programs are largely funded by the Province (96%) with the remaining portion being shared between the City (68%) and the County (32%). The County's portion of the budget (\$696,415) for 2026 represents a decrease in tax levy funding of \$1,187 over 2025.

### **Housing and Homelessness - \$8,078,539**

The City of Peterborough provides Housing and Homelessness services on behalf of the County. While there are some revenues to support these programs (42%), the majority of the funding is the responsibility of the City and County. The

County is responsible for 55.3%, or \$7,635,989, of the housing program costs and 6%, or \$208,250, or the homelessness program.

The Housing budget also includes \$234,300 for 2 capital projects.

The City will be completing Building Conditions Assessments across the social housing portfolio in the City and County to update existing data and identify repair needs over the next 25 years. The total project budget is \$1,250,000 with \$250,000 budgeted in 2026 and the remainder budgeted from 2030 to 2050. The County's share of the total project is 44% or \$550,000, with 2026 budget being \$137,500.

The City is also budgeting \$5,225,000 over the next 25 years for an annual allocation to support social housing providers with essential capital repairs and upgrades that are beyond their financial capacity. The County's share of the total project is \$2,878,300 or 55%. The 2026 budget total budget is \$175,000 with the County's share being \$96,800 or 55.3%.

The County's portion of the budget (\$8,078,539) for 2026 represents an increase in tax levy funding of \$790,143 over 2025.

### **Community Development Program - \$236,070**

The City of Peterborough provides the Community Development Program on behalf of the County. This program is also funded by the City (73%) and the County (27%).

The County's portion of the budget (\$236,070) has decreased \$76,213. The County has historically shared in the cost for dedicated resource training and programming in support of diversity, equity and inclusivity (DEI). In 2026 this will be brought in-house and therefore \$90,137 has been removed from this budget.

The net change in the tax levy for all of the above services is \$901,988, or 10%, over 2025.



## Budget – Shared Services

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$9,035,662	\$9,873,717	9%
User Charges	\$156,159	\$220,092	41%
Grants	\$0	\$0	0%
Other Municipalities	\$0	\$0	0%
Investment income	\$0	\$0	0%
Donations	\$0	\$0	0%
Transfer from Reserves	\$0	\$0	0%
Internal Transfer Operating	\$0	\$0	0%
<b>Total Revenue</b>	<b>\$9,191,821</b>	<b>\$10,093,809</b>	<b>10%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$0	\$0	0%
Employee Related Expenses	\$0	\$0	0%
Materials, Supplies and Services	\$0	\$0	0%
Contracted Services	\$0	\$0	0%
Utilities and Fuel	\$0	\$0	0%
Rents and Financial	\$0	\$0	0%
Transfer to External Clients	\$9,191,821	\$10,093,809	10%
Transfer to Reserves	\$0	\$0	0%
Inter-Department Transfers	\$0	\$0	0%
<b>Total Expenditures</b>	<b>\$9,191,821</b>	<b>\$10,093,809</b>	<b>10%</b>

# Lakelands Public Health Budget

## Overview

Peterborough Public Health and Haliburton, Kawartha Pine Ridge District Health Units merged to form Lakelands Public Health. The health unit offers a wide variety of community programs and services.

The merger of the two health units as of January 1, 2025, has presented the need to establish a funding formula for all local funders to achieve local levy harmonization. This will require an additional contribution from the County each year until the equalization of contributions has been achieved. For the 2026 budget the additional contribution is 15.76% or \$227,412. However, this increase has been mitigated by a one-time payment equal to the additionally levy contribution. The mitigation funding is available as part of the provincial merger funding approved for 2026 and is anticipated but not approved yet for 2027. This amount has been transferred to the Health Unit reserve to support future levy harmonizations costs.

The total levy is \$1,742,823, an increase of \$327,209 with a contribution to reserves of \$227,412.

## Budget – Lakelands Public Health

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$1,421,614	\$1,748,823	23%
User Charges	\$0	\$0	0%
Grants	\$0	\$227,412	-
Other Municipalities	\$0	\$0	0%
Investment income	\$0	\$0	0%
Donations	\$0	\$0	0%
Transfer from Reserves	\$138,654	\$0	-100%
Internal Transfer Operating	\$0	\$0	0%
<b>Total Revenue</b>	<b>\$1,560,268</b>	<b>\$1,976,235</b>	<b>27%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$0	\$0	0%
Employee Related Expenses	\$0	\$0	0%
Materials, Supplies and Services	\$0	\$0	0%
Contracted Services	\$0	\$0	0%
Utilities and Fuel	\$0	\$0	0%
Rents and Financial	\$0	\$0	0%
Transfer to External Clients	\$1,560,268	\$1,748,823	12%
Transfer to Reserves	\$0	\$227,412	0%
Inter-Department Transfers	\$0	\$0	0%
<b>Total Expenditures</b>	<b>\$1,560,268</b>	<b>\$1,976,235</b>	<b>27%</b>

# **Fairhaven Long Term Care Home Budget**

## **Overview**

Fairhaven is a long-term care facility that is funded in part by Peterborough County.

The property taxation support to Fairhaven is \$1,109,800 which is an increase of \$47,300 or 4%. This includes and an increase of \$18,390 for capital and an increase of \$28,910 for operating.

## Budget - Fairhaven

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$1,062,500	\$1,109,800	4%
User Charges	\$0	\$0	0%
Grants	\$0	\$0	0%
Other Municipalities	\$0	\$0	0%
Investment income	\$0	\$0	0%
Donations	\$0	\$0	0%
Transfer from Reserves	\$0	\$0	0%
Internal Transfer Operating	\$0	\$0	0%
<b>Total Revenue</b>	<b>\$1,062,500</b>	<b>\$1,109,800</b>	<b>4%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$0	\$0	0%
Employee Related Expenses	\$0	\$0	0%
Materials, Supplies and Services	\$0	\$0	0%
Contracted Services	\$0	\$0	0%
Utilities and Fuel	\$0	\$0	0%
Rents and Financial	\$0	\$0	0%
Transfer to External Clients	\$1,062,500	\$1,109,800	4%
Transfer to Reserves	\$0	\$0	0%
Inter-Department Transfers	\$0	\$0	0%
<b>Total Expenditures</b>	<b>\$1,062,500</b>	<b>\$1,109,800</b>	<b>4%</b>

# Transit Budget

## Overview

Community Care Peterborough provides door-to-door rural transportation to Peterborough County residents with physical challenges who cannot access convention transportation. This Caremobile service is funded in part by the County.

The total 2025 budget for this service is \$147,335. The County's responsibility towards this budget is \$88,675. This is comprised of the County's tax levy contribution of \$47,027, the Provincial Gas Tax funding of \$41,648. The tax for this budget also includes a contribution to reserves of \$24,000. The contribution to reserves is a County decision and is not part of the transit budget request.

The total tax levy increase over 2024 is \$1,100.

The detailed budget request is attached for further information.

## Budget - Transit

Revenue	Budget 2025	Budget 2026	% Change
Property Taxation	\$69,927	\$71,027	2%
User Charges	\$0	\$0	0%
Grants	\$41,648	\$41,648	0%
Municipalities	\$0	\$0	0%
Investment income	\$0	\$0	0%
Donations	\$0	\$0	0%
Transfer from Reserves	\$0	\$0	0%
Internal Transfer Operating	\$0	\$0	0%
<b>Total Revenue</b>	<b>\$111,575</b>	<b>\$112,675</b>	<b>1%</b>

Expenditures	Budget 2025	Budget 2026	% Change
Salaries and Benefits	\$0	\$0	0%
Employee Related Expenses	\$0	\$0	0%
Materials, Supplies and Services	\$0	\$0	0%
Contracted Services	\$0	\$0	0%
Utilities and Fuel	\$0	\$0	0%
Rents and Financial	\$0	\$0	0%
Transfer to External Clients	\$88,675	\$88,675	0%
Transfer to Reserves	\$22,900	\$24,000	5%
Inter-Department Transfers	\$0	\$0	0%
<b>Total Expenditures</b>	<b>\$111,575</b>	<b>\$112,675</b>	<b>1%</b>

# 2026 Capital & Projects Budget





# Capital and Projects Budget

## Overview

The Capital and Project Budget primarily represent projects or initiatives that are one-time or time specific in nature. This budget may include items such as capital improvements to roads and facilities or non-capital items such as studies and plans.

For many years, Council has approved a dedicated infrastructure levy that was intended to ensure that the County's many roads and bridges are maintained in good condition. In most recent years, the commitment has been 2.5%, and the 2026 Capital and Projects budget assumes this increase.

Specifically, the base infrastructure funding for 2026, net of assessment growth, is \$15,762,950. Assuming a 2.5% increase, the infrastructure funding grows to \$17,381,945. The 2026 capital and projects budget for roads and structures is \$23,799,100 and requires tax levy funding of \$17,381,945.

The balance of the 2026 Capital and Projects budget, that does not pertain to roads and structures, totals \$6,271,800 and is fully funded by non-tax levy sources.

## Summary List of Capital and Project Requests by Revenue Source

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves
General Government	\$31,000	\$0	\$0	\$0	\$0	\$0	\$31,000
Corporate Operations	\$582,000	\$0	\$0	\$0	\$0	\$0	\$582,000
Geographic Information System (GIS)	\$19,800	\$0	\$0	\$0	\$0	\$0	\$19,800
Lang Pioneer Village Museum	\$160,000	\$0	\$0	\$0	\$0	\$0	\$160,000
Public Works - Operations	\$1,792,000	\$0	\$530,000	\$0	\$0	\$0	\$1,262,000
Planning	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Corporate Facilities	\$371,000	\$0	\$0	\$0	\$0	\$0	\$371,000
Waste Management	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Landfill	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Peterborough County/City Paramedics	\$2,291,000	\$0	\$299,184	\$427,632	\$0	\$0	\$1,564,184
Emergency Measures	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000
Public Works - Engineering & Design	\$3,725,000	\$1,037,500	\$2,687,500	\$0	\$0	\$0	\$30,000
Micro-Surfacing Program	\$2,234,100	\$2,234,100	\$0	\$0	\$0	\$0	\$0
TCS Engineering Structure Projects	\$7,410,000	\$6,149,970	\$0	\$0	\$0	\$1,260,030	\$0
Roads Construction Projects	\$10,430,000	\$7,960,375	\$312,500	\$0	\$2,157,125	\$0	\$0
<b>Totals</b>	<b>\$30,070,900</b>	<b>\$17,381,945</b>	<b>\$3,829,184</b>	<b>\$427,632</b>	<b>\$2,157,125</b>	<b>\$1,260,030</b>	<b>\$5,014,984</b>

# Detailed List of Capital and Project Requests by Revenue Source

## General Government

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
Warden Retirement	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,000	Gen. Gov LTP
County Recognition	\$11,000	\$0	\$0	\$0	\$0	\$0	\$11,000	Gen. Gov LTP
Council Training	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000	Gen. Gov LTP
<b>Total General Government</b>	<b>\$31,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$31,000</b>	-

## Corporate Operations

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
IT Hardware Replacements	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000	Corp LTP
PKED Townships WayFinding Signage Project (County portion) 2 replacements/year	\$12,000	\$0	\$0	\$0	\$0	\$0	\$12,000	Corp LTP
Financial Software Replacement	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000	Corp LTP
<b>Total Corporate Operations</b>	<b>\$582,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$582,000</b>	-

## Geographic Information Service (GIS)

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
FME Flow Installation	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000	GIS LTP
Historic Plan Scanning	\$9,800	\$0	\$0	\$0	\$0	\$0	\$9,800	GIS LTP
<b>Total Geographic Information Service (GIS)</b>	<b>\$19,800</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$19,800</b>	-

## Lang Pioneer Village Museum

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
Admin Building - HVAC Replacement	\$65,000	\$0	\$0	\$0	\$0	\$0	\$65,000	LPV LTP
Millburn Floor Repairs	\$65,000	\$0	\$0	\$0	\$0	\$0	\$65,000	Working Funds
Commercial Dishwasher	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000	Working Funds
PCAHB Window Coverings/Blinds	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000	Working Funds
<b>Total Lang Pioneer Village</b>	<b>\$160,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$160,000</b>	-

## Public Works - Operations

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
Light Duty Vehicle Replacements	\$408,000	\$0	\$0	\$0	\$0	\$0	\$408,000	PW Equip LTP, LPVM LTP, WM LTP
Heavy Duty Vehicle Replacements	\$191,000	\$0	\$0	\$0	\$0	\$0	\$191,000	PW Equip. LTP
Excavation Replacements	\$350,000	\$0	\$0	\$0	\$0	\$0	\$350,000	PW Equip. LTP
Tractor Mower (New)	\$500,000	\$0	\$500,000	\$0	\$0	\$0	-	-
Other Equipment/Attachment Replacements	\$93,000	\$0	\$0	\$0	\$0	\$0	\$93,000	PW Equip. LTP
Fuel System Upgrades	\$130,000	\$0	\$0	\$0	\$0	\$0	\$130,000	Working Funds
Depot Master Plan	\$120,000	\$0	\$30,000	\$0	\$0	\$0	\$90,000	Working Funds
<b>Total PW Operations</b>	<b>\$1,662,000</b>	<b>\$0</b>	<b>\$530,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,262,000</b>	-

## Planning

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
<b>Total Planning</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-</b>

## Corporate Facilities

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
Court House - Masonry Repairs	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000	Working Funds
Court House - Mechanical Cooling Tower Replacement	\$135,000	\$0	\$0	\$0	\$0	\$0	\$135,000	Working Funds
Court House - Victoria Park Fountain Re Design	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000	Working Funds
Court House - Wood Soffit	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000	Working Funds
Douro Depot - Concrete Floor & Walls Repairs	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000	Working Funds
Douro Depot - Roof Assessment & Repairs	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000	Working Funds
Douro Depot - LED Lighting	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000	Working Funds
Douro Depot - Bollard Installation	\$12,000	\$0	\$0	\$0	\$0	\$0	\$12,000	Working Funds
Millbrook Depot - Bollard Installation	\$12,000	\$0	\$0	\$0	\$0	\$0	\$12,000	Working Funds
Buckhorn Depot - Salt Shed Re Roof	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000	Working Funds
Buckhorn Depot - Foundation Repairs	\$35,000	\$0	\$0	\$0	\$0	\$0	\$35,000	Working Funds
Havelock Depot - Bollard Installation	\$12,000	\$0	\$0	\$0	\$0	\$0	\$12,000	Working Funds
<b>Total Corporate Facilities</b>	<b>\$371,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$371,000</b>	<b>-</b>

## Waste Management

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
MHSW - Fencing, eyewash station, and shower upgrades	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000	WM LTP
<b>Total Waste Management</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,000</b>	-

## Landfill

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
Land Improvement	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000	Landfill and Past Projects
<b>Total Waste Management</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	-

## Peterborough County/City Paramedics

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
IT Hardware Replacements	\$20,000.00	\$0	\$0	\$0	\$0	\$0	\$20,000	PCCP LTP Shared
10 Year Master Plan	\$60,000.00	\$0	\$26,016	\$33,984	\$0	\$0	\$0	-
Vehicle Purchases (2026)	\$1,741,000.00	\$0	\$273,168	\$356,832	\$0	\$0	\$1,111,000	PCCP LTP Shared
Power Stretcher Replacement	\$180,000.00	\$0	\$0	\$0	\$0	\$0	\$180,000	PCCP LTP Shared
Cardiac Monitors	\$90,000.00	\$0	\$0	\$0	\$0	\$0	\$90,000	PCCP LTP Shared
Armour Rd Base - Garage Flooring Epoxy Coatings	\$50,000.00	\$0	\$0	\$28,320	\$0	\$0	\$21,680	Working Funds
Armour Rd Base - Fire Sprinkler System	\$15,000.00	\$0	\$0	\$8,496	\$0	\$0	\$6,504	Working Funds
Armour Rd Base - Security System	\$78,000.00	\$0	\$0	\$0	\$0	\$0	\$78,000	PCCP LTP Shared
Norwood Base - Security System	\$17,000.00	\$0	\$0	\$0	\$0	\$0	\$17,000	PCCP LTP Shared
Apsley Base - Security System	\$19,000.00	\$0	\$0	\$0	\$0	\$0	\$19,000	PCCP LTP Shared

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
Lakefield Base - Security System	\$21,000.00	\$0	\$0	\$0	\$0	\$0	\$21,000	PCCP LTP Shared
<b>Total Peterborough County/City Paramedics</b>	<b>\$2,291,000</b>	<b>\$0</b>	<b>\$299,184</b>	<b>\$427,632</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,564,184</b>	-

## Emergency Measures

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
Radio Repeater Replacement	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000	Emergency Measures LTP
<b>Total Emergency Measures</b>	<b>\$15,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>	-

## Public Works Engineering & Design – Transportation Plan Projects

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
CR 18 / 23 southbound and westbound right-turn lane	\$25,000	\$6,250	\$18,750	\$0	\$0	\$0	\$0	-
CR 18 / 24 eastbound and westbound left-turn lane	\$25,000	\$6,250	\$18,750	\$0	\$0	\$0	\$0	-
CR 22 / 23 Intersection capacity enhancement	\$2,750,000	\$687,500	\$2,062,500	\$0	\$0	\$0	\$0	-
County Road 18 (Ward Street) Corridor Improvements	\$500,000	\$125,000	\$375,000	\$0	\$0	\$0	\$0	-
County Road 48 (George St/Mary)	\$425,000	\$212,500	\$212,500	\$0	\$0	\$0	\$0	-
<b>Total Transportation Plan Projects</b>	<b>\$3,725,000</b>	<b>\$1,037,500</b>	<b>\$2,687,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	-

### Public Works Engineering & Design – Micro Surfacing Program

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
Micro Surfacing Program	\$2,234,100	\$2,234,100	\$0	\$0	\$0	\$0	\$0	-
<b>Total Micro Surfacing Program</b>	<b>\$2,234,100</b>	<b>\$2,234,100</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	-

### Public Works Engineering & Design – TCA Engineering Structure Projects

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
Cross Culvert Replacement Program	\$1,200,000	\$1,200,000	\$0	\$0	\$0	\$0	\$0	-
Bensfort Bridge	\$60,000	\$60,000	\$0	\$0	\$0	\$0	\$0	-
Gilchrist Park Bridge	\$2,600,000	\$2,600,000	\$0	\$0	\$0	\$0	\$0	-
Dunlop's Bridge	\$400,000	\$400,000	\$0	\$0	\$0	\$0	\$0	-
CR 25 Culvert	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	-
Mississauga River Bridge	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0	-
Miskwa Ziibi Bridge	\$45,000	\$45,000	\$0	\$0	\$0	\$0	\$0	-
Warsaw Bridge	\$75,000	\$75,000	\$0	\$0	\$0	\$0	\$0	-
Warsaw Culvert	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0	-
Tully's Bridge	\$1,900,000	\$639,970	\$0	\$0	\$0	\$1,260,030	\$0	-
Crystal Lake Bridge	\$80,000	\$80,000	\$0	\$0	\$0	\$0	\$0	-
<b>Total TCA Engineering Structure Projects</b>	<b>\$7,410,000</b>	<b>\$6,149,970</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,260,030</b>	<b>\$0</b>	-

### Public Works Engineering & Design – Roads Construction Projects

Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
CR 004-17960	\$525,000	\$462,500	\$62,500	\$0	\$0	\$0	\$0	-
CR 021-18260 / 021-24160	\$3,800,000	\$1,580,375	\$62,500	\$0	\$2,157,125	\$0	\$0	-
CR 022-00000	\$1,800,000	\$1,737,500	\$62,500	\$0	\$0	\$0	\$0	-



Project Description	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax	Grants	Reserves	Notes
CR 038-05930	\$1,130,000	\$1,067,500	\$62,500	\$0	\$0	\$0	\$0	-
CR 040-00000	\$60,000	\$60,000	\$0	\$0	\$0	\$0	\$0	-
CR 121-00000	\$2,500,000	\$2,500,000	\$0	\$0	\$0	\$0	\$0	-
CR 504-06400	\$615,000	\$552,500	\$62,500	\$0	\$0	\$0	\$0	-
<b>Total Roads Construction Projects</b>	<b>\$10,430,000</b>	<b>\$7,960,375</b>	<b>\$312,500</b>	<b>\$0</b>	<b>\$2,157,125</b>	<b>\$0</b>	<b>\$0</b>	-

## Summary of Funding for Capital and Project Budget

Funding Source	Amount
Tax Levy	\$17,381,945
Development Charges Earned	\$3,829,184
Other Municipalities	\$427,632
Federal Gas Tax	\$2,157,125
OCIF -Fund	\$1,260,030
Working Funds Reserve	\$714,184
Gen. Gov. LTP Reserve	\$31,000
Corp LTP Reserve	\$582,000
Public Works Facilities Reserve	\$0
Public Works Infrastructure Reserve	\$0
LPV LTP Reserve	\$133,000
Equipment LTP Reserve	\$906,000
Trails LTP Reserve	\$0
WM General LTP Reserve	\$78,000
Landfill LTP Reserve	\$929,760
Landfill Past Projects Reserve	\$70,240
PCCP LTP Reserve	\$1,536,000
GIS LTP Reserve	\$19,800
Corp. Facilities Reserve	\$0
Emergency Measures LTP Reserve	\$15,000
<b>Total</b>	<b>\$30,070,900</b>

# Carry Forward Capital and Project Budgets



# Carry Forward Capital and Project Budgets

## Overview

Unlike the operating budget, the individual project budgets are approved for the “life of the project” rather than for the fiscal year. It is common for the Capital and Project budgets to span more than one fiscal year (i.e. start in 2026, and finish in 2027). As such, the individual project budgets continue until the project is complete.

The Carry-Forward Capital and Project budget does not require Council approval. It is included for Council awareness of the projects that were previously approved and will be continuing into 2026.

The following table provides a list of projects that were previously approved by Council. The table is broken into two sections. The first section is the projects that are on-going, and work will be occurring in 2026. The second section are projects that are substantially complete. Once the final payments have been made on these projects they will be closed.

It is important to note that the balance remaining column in both sections may not accurately reflect the funding remaining and/or spent as the commitments are not included.

## Detailed List of Capital and Projects Carrying into 2026

### Corporate Operations

Project	Budget	\$ by September 2025	% by September 2025	Timeframe
IT Network, Server, Applications	\$285,211	\$2,822	0%	Fall 2026
GP Module/Policy Updates	\$22,854	\$0	0%	Winter 2026
Business Continuity Plan	\$25,000	\$0	0%	Fall 2026
Climate Action Plan	\$40,000	\$0	75%	Spring 2026
<b>Total Corporate Operations</b>	<b>\$373,065</b>	<b>\$2,822</b>	<b>-</b>	<b>-</b>

### Geographic Information Service (GIS)

Project	Budget	\$ by September 2025	% by September 2025	Timeframe
Corporate Data SOC Audit	\$50,000	\$0	0%	Fall 2026
ArcGIS Privacy Impact Assessment	\$20,000	\$0	75%	Winter 2026
ArcGIS Threat & Risk Assessment	\$50,000	\$0	0%	Summer 2026
ArcGIS Enterprise Implementation	\$30,000	\$0	60%	Winter 2026
<b>Total Geographic Information Service (GIS)</b>	<b>\$150,000</b>	<b>\$0</b>	<b>-</b>	<b>-</b>

## Lang Pioneer Village Museum

Project	Budget	\$ by September 2025	% by September 2025	Timeframe
Village Roadways Rehab	\$50,000	\$0	0%	Spring 2026
<b>Total Lang Pioneer Village Museum</b>	<b>\$50,000</b>	<b>\$0</b>	-	-

## Public Works Operations

Project	Budget	\$ by September 2025	% by September 2025	Timeframe
2025 Plow Replacements	\$900,000	\$0	0%	Spring 2026
2025 Heavy Duty Vehicle Replacements	\$240,000	\$0	0%	Summer 2026
2025 Tractor/Mower Replacements	\$140,000	\$0	0%	Spring 2026
2025 Other Equipment/Attachment Replacements	\$147,000	\$18,826	30%	Spring 2026
2024 Plow Replacements	\$1,125,978	\$605,043	45%	Spring 2026
Fuel System Upgrades	\$50,000	\$43,281	50%	Fall 2026
<b>Total Public Works Operations</b>	<b>\$2,602,978</b>	<b>\$667,149</b>	-	-

## Transportation Plan Projects

Project	Budget	\$ by September 2025	% by September 2025	Timeframe
County Road 18 (Ward Street) Corridor Improvements	\$330,000	\$44,720	30%	Fall 2026
Lakefield Network Study	\$185,000	\$15,817	25%	Fall 2026
County Road 10 Corridor Improvements	\$75,000	\$0	0%	Spring 2026
<b>Transportation Plan Projects</b>	<b>\$590,000</b>	<b>\$60,537</b>	<b>-</b>	<b>-</b>

## TCA Engineering Structure Projects

Project	Budget	\$ by September 2025	% by September 2025	Timeframe
Old Canal Bridge	\$50,000	\$0	0%	Fall 2026
Burns Bridge	\$75,000	\$0	0%	Fall 2026
Dunlop's Bridge	\$140,000	\$13,951	10%	Fall 2026
Wallace Point Bridge	\$73,000	\$0	0%	Fall 2026
CR 25 Culvert	\$77,000	\$0	0%	Fall 2026
Trent Canal Bridge	\$75,000	\$0	0%	Fall 2026
Otonabee River Bridge	\$75,000	\$0	0%	Fall 2026
Gillis Bridge	\$48,000	\$0	0%	Fall 2026
Hope's Bridge	\$47,000	\$0	0%	Fall 2026

Project	Budget	\$ by September 2025	% by September 2025	Timeframe
Lang Bridge	\$75,000	\$0	0%	Fall 2026
Eels Creek Bridge (CR 504)	\$80,000	\$0	0%	Fall 2026
Eels Creek Bridge (CR 620)	\$80,000	\$0	0%	Fall 2026
<b>Total TCA Engineering Structure Projects</b>	<b>\$895,000</b>	<b>\$13,951</b>	-	-

### Roads Construction Projects

Project	Budget	\$ by September 2025	% by September 2025	Timeframe
CR 048-00500/048-01000	\$2,345,000	\$804,906	34%	Summer 2026
<b>Total Roads Construction Projects</b>	<b>\$2,345,000</b>	<b>\$804,906</b>	-	-

### Planning

Project	Budget	\$ by September 2025	% by September 2025	Timeframe
Watershed Management Study	\$68,320	\$0	70%	Winter 2026
<b>Total Planning</b>	<b>\$68,320</b>	<b>\$0</b>	-	-



## Corporate Facilities

Project	Budget	\$ by September 2025	% by September 2025	Timeframe
Court House Sale Expenses	\$348,536	\$110,973	32%	Fall 2026
Court House - Parking Gates	\$100,000	\$0	30%	Fall 2026
Court House - Heat Water Boiler (2 Systems) Replacement	\$75,000	\$0	30%	Spring 2026
Court House - South Wing Concrete Steps Replacement	\$36,000	\$0	30%	Spring 2026
Court House - Window Replacement	\$75,000	\$0	40%	Spring 2026
Douro Depot - Material Storage	\$928,064	\$0	10%	Fall 2026
Douro Depot - Mechanical Equipment Storage (New)	\$75,000	\$0	0%	Spring 2026
Douro Depot - Salt Fabric Shelter Relocation	\$30,000	\$0	0%	Summer 2026
Havelock Depot - EPDM Roof Replacement	\$184,615	\$0	10%	Summer 2026
Havelock PW Depot Salt Shed Structural Remediations to back Walls	\$15,000	\$0	0%	Summer 2026
<b>Total Corporate Facilities</b>	<b>\$1,867,216</b>	<b>\$110,973</b>	-	-

## Peterborough County/City Paramedics

Project	Budget	\$ by September 2025	% by September 2025	Timeframe
Narcotic Safes	\$38,500	\$0	0%	Spring 2026
Boardroom Audio Visual - Corporate Project under IT	\$55,000	\$0	0%	Spring 2026
New Uniforms	\$130,000	\$0	0%	Spring 2026
Drug Pouches	\$7,500	\$0	0%	Spring 2026
Garage Flooring Epoxy Coatings	\$50,000	\$0	0%	Fall 2026
Armour Rd - South Roof Replace/Repair/Design	\$85,000	\$0	0%	Summer 2026
Paramedic Crew Area Renovations - Armour Rd & Norwood	\$80,000	\$5,088	10%	Spring 2026
Roof Replacement	\$120,000	\$0	0%	Summer 2026
<b>Total Peterborough County/City Paramedics</b>	<b>\$566,000</b>	<b>\$5,088</b>	<b>-</b>	<b>-</b>

## Reserves & Glossary



# Detailed List of Reserves and Deferred Revenue Balances

## Reserves - 2026 Reserves Continuity

Reserve	Estimated Balance December 31, 2025	2026 Budgeted Transfers From	2026 Budgeted Transfers To	Estimated Balance December 31, 2026	2026 % Change
General Working Funds	\$9,729,929	\$884,184	\$138,662	\$8,984,407	-8%
Public Works Working Funds	\$1,948,993	\$0	\$0	\$1,948,993	0%
Land Division Working Funds	\$363,980	\$0	\$0	\$363,980	0%
Public Works Facilities Reserve	\$421	\$0	\$0	\$421	0%
Public Works Equipment Long Term Planning	\$753,502	\$906,000	\$1,296,000	\$1,143,502	52%
Facilities Long Term Planning	\$232,695	\$0	\$100,000	\$332,695	43%
Corporate Long Term Planning	\$920,779	\$742,000	\$381,000	\$559,779	-39%
General Government Long Term Planning	\$59,514	\$31,000	\$8,400	\$36,914	-38%
Carry forward Funds	\$0	\$0	\$0	\$0	0%
Emergency Measures Long Term Planning	\$10,009	\$15,000	\$8,800	\$3,809	-62%
911 Long Term Planning	\$26,169	\$0	\$0	\$26,169	0%
PCCP Shared Long Term Planning	\$1,813,716	\$1,536,000	\$1,520,000	\$1,797,716	-1%
Public Works Infrastructure Long Term Planning	\$7,898,873	\$0	\$100,000	\$7,998,873	1%
Transit Long Term Planning	\$255,138	\$0	\$24,000	\$279,138	9%
PW Service Delivery Review	\$162,611	\$0	\$0	\$162,611	0%
Waste Management Long Term Planning	\$1,307,520	\$78,000	\$381,300	\$1,610,820	23%
WM Landfill Long Term Planning	\$899,760	\$929,760	\$30,000	\$0	-100%
WM Past Landfill Projects	\$2,519,997	\$70,240	\$0	\$2,449,757	0%
Local Services Realignment (LSR) Long Term Planning	\$890,015	\$0	\$0	\$890,015	0%
Fairhaven Long Term Planning	\$592,373	\$0	\$0	\$592,373	0%

<b>Reserve</b>	<b>Estimated Balance December 31, 2025</b>	<b>2026 Budgeted Transfers From</b>	<b>2026 Budgeted Transfers To</b>	<b>Estimated Balance December 31, 2026</b>	<b>2026 % Change</b>
Health Unit Long Term Planning	\$46,962	\$0	\$227,412	\$274,374	484%
Trails Long Term Planning	\$27,878	\$0	\$4,410	\$32,288	16%
Forest Management Long Term Planning	\$19,866	\$0	\$4,000	\$23,866	20%
LPV Long Term Planning	\$83,908	\$133,000	\$110,000	\$60,908	-27%
LPV Mill Long Term Planning	\$50,463	\$0	\$0	\$50,463	0%
Planning Long Term Planning	\$123,837	\$0	\$10,000	\$133,837	8%
GIS Long Term Planning	\$177,091	\$19,800	\$17,000	\$174,291	-2%
Land Division Long Term Planning	\$7,178	\$0	\$0	\$7,178	0%
Economic Development Long Term Planning	\$69,386	\$0	\$69,386	\$138,772	100%
Insurance	\$224,634	\$0	\$30,000	\$254,634	13%
Landfill Post Closure Costs	\$4,719,019	\$0	\$262,500	\$4,981,519	6%
<b>Total</b>	<b>\$35,936,216</b>	<b>\$5,344,984</b>	<b>\$4,722,870</b>	<b>\$35,314,102</b>	<b>-2%</b>

## Deferred Revenue Balances

Deferred Revenue	Estimated Balance December 31, 2025	2026 Budgeted Revenue Recognized	2026 Budgeted Receipts	Estimated Balance December 31, 2026
Long Term Care	\$1,370,955	\$0	\$82,800	\$1,453,755
Health Unit	\$321,062	\$0	\$10,800	\$331,862
Emergency Medical Services	\$298,418	\$299,184	\$9,000	\$8,234
Development - Related Studies	\$152,014	\$0	\$54,000	\$206,014
Services Related to Highway	\$3,256,200	\$3,530,000	\$1,639,800	\$1,366,000
Emergency Measures	\$59,380	\$0	\$0	\$59,380
Transit	\$13,467	\$0	\$0	\$13,467
Social Services	\$426,740	\$0	\$0	\$426,740
Waste Diversion	\$11,295	\$0	\$3,600	\$14,895
<b>Total Development Charges</b>	<b>\$5,909,530</b>	<b>\$3,829,184</b>	<b>\$1,800,000</b>	<b>\$3,880,346</b>
Ontario Community Infrastructure Fund (OCIF)	\$71,677	\$1,260,030	\$1,260,030	\$71,677
<b>Total OCIF Revenues</b>	<b>\$71,677</b>	<b>\$1,260,030</b>	<b>\$1,260,030</b>	<b>\$71,677</b>
Federal Gas Tax - Public Works	\$189,385	\$2,157,125	\$2,045,082	\$77,342
<b>Total Federal Gas Tax Revenues</b>	<b>\$189,385</b>	<b>\$2,157,125</b>	<b>\$2,045,082</b>	<b>\$77,342</b>
Provincial Gas Tax - Transit	\$70,250	\$41,648	\$41,648	\$70,250
<b>Total Provincial Gas Tax Revenues</b>	<b>\$70,250</b>	<b>\$41,648</b>	<b>\$41,648</b>	<b>\$70,250</b>
<b>Total Deferred Revenue</b>	<b>\$6,240,841</b>	<b>\$7,287,987</b>	<b>\$5,146,760</b>	<b>\$4,099,614</b>

# Glossary

The County's operating budget contains hundreds of detailed accounts and budgets. For ease of use to the reader, these accounts have been grouped into categories of expenditures and revenues. The table below lists each of these categories, and a provides a description of the activities that would typically be budgeted in those categories.

## Revenue

Revenue Category	Revenues in this category would include:
Property Taxation	Property taxes collected from properties within Peterborough County
User Charges	Landfill fees, rental revenue, fees for services provided
Grants	Provincial and federal grants to support operations (ie land ambulance)
Other Municipalities	Funding from other municipalities to support their portion of shared services being operated by the County.
Investment Income	Interest earned on the investment of County reserves
Donations	Monies received from others as a gift
Transfers from Reserves	Use of reserves to fund initiatives
Internal Transfer Operating	Revenue received from transferring costs to another department

## Expenses

Expenditure Category	Expenditures in this category would include:
Salaries and Benefits	Salaries and wages and associated benefits (CPP, EI, WSIB, EHT, OMERS, health benefits)
Employee Related Expenses	Training and development, memberships, health and safety supplies, recruitment expenses, mobile phones, staff retirement and recognition expenses, employee wellness, clothing/uniforms
Materials, Supplies and Services	Winter control, road maintenance, fleet maintenance, insurance, office equipment, programming fees, patient care equipment and supplies
Contracted Services	Service contracts pertaining to waste management (recycling, organics, hazardous materials), third party legal services, consulting fees, janitorial services, fees to MPAC, answering service for PCCP
Utilities and Fuel	Heat, hydro, water and sewer, natural gas, telephone, managed networks, and vehicle fuel
Rents and Financial	Cost of leased facilities, bank fees, and the principal and interest payments on any outstanding debt
Transfer to External Clients	Funds owing to the City of Peterborough for shared services and other external agencies
Transfer to Reserves	Contributions to reserves for long term planning purposes
Inter-Department Transfers	Transferring of costs between departments, typically to ensure administrative costs are being recovered for non-tax supported departments (i.e. PCCP)
Transfer to Capital	Property taxation revenue required to support the annual capital program



# 5 Year Road and Bridge Plan



# 5 Year Road and Bridge Plan, 2026 - 2030

## 5 Year Capital Plan – Roads

Road	Name	Twp	Section No.	Length	2024 PCI	2026	2027	2028	2029	2030	Project Description
1	Lindsay Rd	SEL	001-00000	2.62	54	\$0	\$0	\$0	\$1,506,500	\$0	CIR/100mm - CR 18 to west to CR 12
2	County Rd 2	OSM	002-09820	3.72	86	\$0	\$0	\$0	\$0	\$334,800	Rural Overlay - From Third Line to Bensfort Bridge
2	County Rd 2	OSM	002-12860	0.74	88	\$0	\$0	\$0	\$0	\$66,600	Micro- From Bensfort Bridge to Hywood Drive
2	County Rd 2	OSM	002-14160	3.2	84	\$0	\$0	\$0	\$0	\$288,000	Micro - from Hywood Drive to CR35
2	County Rd 2	OSM	002-17660	1.37	96	\$0	\$0	\$0	\$0	\$123,300	Micro - From CR 35 to CR 31
2	County Rd 2	OSM	002-19000	4.75	94	\$0	\$0	\$0	\$0	\$427,500	Micro - From CR 31 to Keene West Limits
4	Warsaw Rd	DD	004-13300	4.51	52	\$0	\$0	\$2,255,000	\$0	\$0	EA/50mm - from Douro 3rd Line to Warsaw West limit
4	Warsaw Rd	DD	004-17960	0.97	63	\$525,000	\$0	\$0	\$0	\$0	Mill/Pave - Warsaw West Limits to CR 38
4	Ptbo St Warsaw	DD	004-18830	1.05	91	\$0	\$94,500	\$0	\$0	\$0	Micro - CR 38 to Warsaw North Limits
4	Mill/Water St Warsaw	DD	004-19330	4.39	74	\$0	\$395,100	\$0	\$0	\$0	Micro - from Warsaw North limit to CR6
6	Stoney Lake Rd	DD/N K	006-26780	6.84	49	\$0	\$0	\$0	\$0	\$3,420,000	EA/50mm - from CR44 to Nephtho Mine
8	County Rd 8	DD	008-03080	6.96	48	\$0	\$0	\$626,400	\$0	\$0	Micro - from Douro 4th Line to CR38
8	Webster Road	DD	008-10280	3.11	58	\$0	\$0	\$0	\$0	\$1,022,000	DST and Micro - from CR 38 to Cottesloe all-way stop
8	Webster Road	DD	008-14480	1.95	58	\$0	\$0	\$0	\$0	\$390,000	DST and Micro - from Cottesloe all-way stop to 5th Line South Dummer
8	5th Line Rd S. Dummer	DD	008-17680	5.15	55	\$0	\$0	\$0	\$1,030,000	\$0	DST and Micro - from 5th Line South Dummer to 7th Line South Dummer
8	Dummer Asphodel Rd	AN	008-20230	2.74	56	\$0	\$0	\$0	\$0	\$548,000	DST and Micro - from 7th Line South Dummer to CR40

Road	Name	Twp	Section No.	Length	2024 PCI	2026	2027	2028	2029	2030	Project Description
9	Mount Pleasant Rd	CM	009-00000	1.19	85	\$0	\$0	\$0	\$0	\$107,100	Micro - from CR10 to Best Road
9	Mount Pleasant Rd	CM	009-01300	3.16	81	\$0	\$0	\$0	\$0	\$284,400	Micro - from Best Road East 3.1 km
9	Mount Pleasant Rd	CM	009-04000	2.01	91	\$0	\$0	\$0	\$0	\$180,900	Micro - from 3.1 km East of Best Road to Hwy 7
10	County Rd 10	CM	010-00000	4.43	54	\$0	\$398,700	\$0	\$0	\$0	Micro - Northumberland boundary to Zion Line
10	County Rd 10	CM	010-04500	1.05	58	\$0	\$94,500	\$0	\$0	\$0	Micro - from Zion Line to 490m south of CR 21
10	County Rd 10	CM	010-05000	0.49	91	\$0	\$44,100	\$0	\$0	\$0	Micro - 490m S of CR 21 to CR21
11	Airport/ Moncrief	CM	011-00000	3.46	54	\$0	\$0	\$311,400	\$0	\$0	DST and Micro - from CR28 to Airport Road
11	Airport/ Moncrief	CM	011-03500	2.15	86	\$0	\$0	\$193,500	\$0	\$0	Micro - From Airport Road northerly 2.15km (Mervin Line Intersection)
12	Fife's Bay Rd	SEL	012-00600	1.47	97	\$0	\$0	\$0	\$132,300	\$0	Micro - City limits to Ackison Road
12	Fife's Bay Rd	SEL	012-02000	2.86	80	\$0	\$0	\$0	\$257,400	\$0	Micro - CR 1 to Lily Lake Rd
12	Fife's Bay Rd	SEL	012-04900	2.1	93	\$0	\$0	\$0	\$189,000	\$0	Micro - CR 1 to approx. 1km west of Tindle Bay Road
12	Fife's Bay Rd	SEL	012-08500	1.2	65	\$0	\$0	\$0	\$108,000	\$0	Micro - from 1 km west of Tindle Bay Road to Fiddlers Green Lane
12	The Loop	SEL	012-08500	1.76	65	\$0	\$0	\$0	\$158,400	\$0	Micro - Fife's Bay ("the loop")
14	Yankee Line	SEL	014-01440	5.45	96	\$0	\$975,000	\$0	\$0	\$0	Boundary Road Intersection Rehabilitation - Entire section is from CR16 to Kawatha Lakes Boundary
16	Robinson Rd	SEL	016-00000	2.98	80	\$0	\$0	\$268,200	\$0	\$0	Micro - From CR 14 northerly to CR 17
16	Churchill Cres	SEL	016-03300	0.73	88	\$0	\$0	\$65,700	\$0	\$0	Micro - From CR17 to Maple Drive
16	Ennis Rd	SEL	016-04100	0.7	88	\$0	\$0	\$63,000	\$0	\$0	CIP Collaboration and Micro - from Maple Drive to Ennis Road

Road	Name	Twp	Section No.	Length	2024 PCI	2026	2027	2028	2029	2030	Project Description
16	Tara Rd	SEL	016-05100	8.52	88	\$0	\$0	\$766,800	\$0	\$0	Micro - from Ennis Road to Gannons Narrows Bridge
17	Listowel/Emerald Isle	SEL	017-00000	6.31	87	\$0	\$0	\$567,900	\$0	\$0	Micro - From CR 16 to Cow Island
20	Selwyn Rd	SEL	020-00000	1.57	90	\$0	\$0	\$133,450	\$0	\$0	Micro - from CR18 to Jessica Lane
20	Selwyn Rd	SEL	020-01350	2.71	90	\$0	\$0	\$230,350	\$0	\$0	Micro - from Jessica Lane to Centre Line
20	Selwyn Rd	SEL	020-04350	4.75	90	\$0	\$0	\$403,750	\$0	\$0	Micro - from Centre Line to CR23
20	12th Line of Smith	SEL	020-08990	5.79	90	\$0	\$0	\$521,100	\$0	\$0	Micro - From CR 23 easterly to CR 25
20	12th Line of Smith	SEL	020-15110	1.13	98	\$0	\$0	\$101,700	\$0	\$0	Micro- Hwy 28 to CR 25
21	Wallace Pt Rd	OSM	021-14360	3.96	79	\$356,400	\$0	\$0	\$0	\$0	Micro - From CR 28 to Wallace Point Bridge
21	Wallace Pt Rd	OSM	021-18260 / 021-24160	8.95	58	\$3,800,000	\$0	\$0	\$0	\$0	EA/50mm - Wallace Pt Bridge to P'boro bndry
22	Curve Lake Rd	SEL	022-00000	4.43	56	\$1,800,000	\$0	\$0	\$0	\$0	EA/50mm - from CR23 to Westview Road
23	Buckhorn Rd	SEL	023-00000	2.48	85	\$0	\$0	\$0	\$0	\$223,200	Micro - from CR 29 to CR 18
23	Buckhorn Rd	SEL	023-17760	1.04	94	\$0	\$0	\$0	\$187,200	\$0	Micro - from South limit of Buckhorn to CR36/37
25	Young's Point Rd	SEL	025-00000	1.51	76	\$0	\$0	\$0	\$0	\$302,000	DST and Micro - from CR18 to 9th Line of Smith
25	Young's Point Rd	SEL	025-03200	3.48	72	\$0	\$0	\$0	\$0	\$765,600	DST and Micro - from 9th Line of Smith to Katchiwano Golf Club
25	Young's Point Rd	SEL	025-05000	1.62	78	\$0	\$0	\$0	\$0	\$324,000	DST and Micro- from Katchiwano Golf Club to Miller Road
25	Young's Point Rd	SEL	025-06600 / 020-14760	2.24	88	\$0	\$0	\$0	\$0	\$448,000	DST and Micro - from Miller Road to 350 m East of CR20
26	Frank Hill Rd	SEL	026-00000	0.4	64	\$0	\$0	\$0	\$0	\$261,000	Pulverize and Pave 100mm - from Hwy 7 to City of Kawartha Lakes Boundary (Valley Road) (50% share)

Road	Name	Twp	Section No.	Length	2024 PCI	2026	2027	2028	2029	2030	Project Description
28	County Rd 28	CM/O SM	028-05970 / 028-07510 / 028-10540	4.43	86	\$0	\$100,000	\$0	\$0	\$0	MCEA/Design- CR 21 to Northumberland Boundary (Collaboration with Northumberland County)
29	Bridge St	SEL	029-05800	0.84	92	\$0	\$0	\$113,400	\$0	\$0	Micro - from west limit of Lakefield to Water Tower Road
29	Queen St	SEL	029-06500	2.34	91	\$0	\$0	\$315,900	\$0	\$0	Micro - From Water Tower Road to Stewart Drive
29	County Road 29	DD	029-09000	1.04	90	\$0	\$0	\$140,400	\$0	\$0	Micro - From Stewart Drive to North limit of Lakefield
29	County Road 29	DD	029-09600	1.14	89	\$0	\$0	\$102,600	\$0	\$0	Micro - North limit of Lakefield to Hwy 28
30	Concession St	HBM	030-00000	1.05	90	\$0	\$0	\$0	\$0	\$94,500	Micro - From Hwy 7 to south Limits of Havelock
30	Concession St	HBM	030-00940	3	57	\$0	\$0	\$0	\$1,500,000	\$0	EA/50mm - Havelock S limits to CR 42
31	Hiawatha Line	OSM	031-00000	3.48	59	\$0	\$2,140,200	\$0	\$0	\$0	Pulverize and Pave 100mm - from CR 2 to Kents Bay Road
31	Hiawatha Line	OSM	031-03500	2	62	\$0	\$1,230,000	\$0	\$0	\$0	Pulverize and Pave 100mm - from Kents Bay Road to Paudash Street
32	River Road	DD	032-00000	5.3	78	\$0	\$0	\$0	\$450,500	\$0	Micro - from CR33 to City of Ptbo Limits
32	Water St Lakefield	SEL	032-05600	0.83	96	\$0	\$0	\$74,700	\$0	\$0	Micro - From CR 33 to CR 29
34	Heritage Line	OSM	034-00000	7.41	57	\$0	\$0	\$0	\$3,705,000	\$0	EA/50mm - from Hwy 7 to Keene North limits
34	Serpent Mounds Rd	OSM	034-08960	0.7	93	\$0	\$0	\$0	\$63,000	\$0	Micro - from CR2 South 700 m
34	Serpent Mounds Rd	OSM	034-09760	2.76	74	\$0	\$0	\$0	\$248,400	\$0	Micro - from 700 m South of CR2 to Serpent Mounds
36	County Rd 36	TL	036-07400	5.92	61	\$0	\$0	\$0	\$0	\$2,960,000	EA/50mm - From Deer Bay Reach Road to CR 23/36/37 Intersection
36	County Rd 36	TL	036-25150	3.11	73	\$379,900	\$0	\$0	\$0	\$0	Micro - From 1km east of Nicole's Cove Road to Tate's Bay Road
36	County Rd 36	TL	036-28500A	2.95	84	\$330,500	\$0	\$0	\$0	\$0	Micro - Tate's Bay Road to Nogies Creek bridge

Road	Name	Twp	Section No.	Length	2024 PCI	2026	2027	2028	2029	2030	Project Description
37	Lakehurst Rd	TL	037-11300	0.91	97	\$0	\$0	\$0	\$81,900	\$0	Micro - from 900 m West of Melody Bay Road to Melody Bay Road
37	Lakehurst Rd	TL	037-13350	1.2	97	\$0	\$0	\$0	\$108,000	\$0	Micro - from Melody Bay Road to Adam & Eve Road
37	Lakehurst Rd	TL	037-14550	0.9	96	\$0	\$0	\$0	\$81,000	\$0	Micro - From Adam & Eve Road to CR36/23
38	County Rd 38	AN/D D	038-05930	6.07	55	\$1,130,000	\$0	\$0	\$546,300	\$0	DST and Micro - from Hwy 7 to CR8
38	County Rd 38	DD	038-12090	3.45	79	\$0	\$341,550	\$0	\$0	\$0	Micro - From CR 8 to Warsaw South Limits
38	South Street	DD	038-15360	0.93	78	\$0	\$0	\$83,700	\$0	\$0	Micro- from Warsaw South limits to CR4
39	Bensfort Rd	OSM	039-00000	6.1	89	\$0	\$549,000	\$0	\$0	\$0	Micro - From CR 2 to City of PTBO Limits
40	County Rd 40	AN	040-00000	0.83	73	\$60,000	\$145,250	\$0	\$0	\$0	Resurfacing partnership with Twp (small section) - from Hwy 7 to Albine Street
40	County Rd 40	AN	040-01300	0.7	72	\$0	\$122,500	\$0	\$0	\$0	Micro - from Albine Street to CR8
40	County Rd 40	DD	040-02100	8.71	89	\$0	\$0	\$0	\$783,900	\$0	Micro - from CR8 North 8.5 km to Rotten Lake
41	University Rd	DD	041-00000	1.31	85	\$0	\$0	\$0	\$117,900	\$0	Micro - From CR 4 to City Limits
44	County Rd 44	HBM	044-00000	1.64	91	\$162,360	\$0	\$0	\$0	\$0	Micro - from CR46 to Drains Pit Entrance
44	County Rd 44	HBM	044-01800 / 044-03340	5.98	68	\$0	\$0	\$0	\$0	\$1,196,000	DST and Micro - from Drains Pit Entrance northerly for 6 km (just north of CR47)
44	County Rd 44	HBM	044-07440	4.67	52	\$0	\$0	\$934,000	\$0	\$0	DST and Micro - from 6 km North of Drains Pit Entrance to 3.46 km East of CR6
44	County Rd 44	DD/H BM	044-12740	3.62	65	\$0	\$0	\$0	\$0	\$325,000	Micro - from 3.46 km east of CR 6 to CR 6
45	County Rd 45	AN	045-00000	1.07	72	\$0	\$305,000	\$0	\$0	\$0	Micro - from Hwy 7 to CR42
45	County Rd 45	AN	045-07230	0.65	94	\$0	\$0	\$0	\$58,500	\$0	Micro - from Old Orchard Road to Division Street East (Hastings)

Road	Name	Twp	Section No.	Length	2024 PCI	2026	2027	2028	2029	2030	Project Description
46	County Rd 46	HBM	046-10700	8.94	48	\$0	\$2,750,000	\$2,748,100	\$0	\$0	EA/100mm - from Devil's 4 Mile Road to CR47 - split over two years
46	County Rd 46	HBM	046-19600	8.38	46	\$0	\$0	\$0	\$5,153,700	\$0	EA/100mm- from Devil's 4 Mile Road to Sandy Lake Road (South)
46	County Rd 46	HBM	046-27940	4.31	51	\$0	\$0	\$0	\$0	\$2,650,650	EA/100mm- from Sandy Lake Road (South) to Unimin Road
46	County Rd 46	HBM/ NK	046-40580	1.85	89	\$0	\$0	\$166,500	\$0	\$0	Micro - from CR504 southerly 1.8 km
47	County Rd 47	HBM	047-00000	3.21	53	\$0	\$288,900	\$0	\$0	\$0	Micro- CR 44 to CR 46
48	County Rd 48	HBM	048-01800	6.38	58	\$0	\$0	\$574,200	\$0	\$0	DST and Micro - From Mary Street to Mile of Memories Road
48	County Rd 48	HBM	048-08210	2.17	68	\$0	\$0	\$195,300	\$0	\$0	DST and Micro - from Mile of Memories Road to Freeman's Corners
48	County Rd 48	HBM	048-10810 / 048-16160	7.72	71	\$903,240	\$0	\$0	\$0	\$0	Micro - from Freeman's Corners to Andrew Street
48	County Rd 48	HBM	048-18360/048-18660	1.13	90	\$101,700	\$0	\$0	\$0	\$0	Micro - from Andrew Street to Hastings County Boundary
54	Balmer Rd	NK	054-00000	9.77	48	\$0	\$0	\$830,450	\$0	\$0	Micro- from CR620 to Maple Lane
54	Balmer Rd	NK	054-09100	0.86	65	\$0	\$0	\$73,100	\$0	\$0	Micro - from Maple Lane to End
56	Northey's Bay Rd	NK	056-00000	2.43	80	\$0	\$218,700	\$0	\$0	\$0	Micro - Hwy 28 to FR 10
121	County Rd 121	TL	121-00000	10	55	\$2,500,000	\$0	\$0	\$0	\$0	EA/50mm - from CR49 to Kinmount south limits (50% share) (CKL Boundary Agreement)
504	County Rd 504	NK	504-00000 / 504-00500	0.81	84	\$0	\$0	\$72,900	\$0	\$0	Micro - Hwy 28 to Cr 620A to CR 52
504	County Rd 504	NK	504-00800	0.7	82	\$0	\$0	\$63,000	\$0	\$0	Micro - From CR 52 easterly 0.7km
504	County Rd 504	NK	504-03500	6.95	86	\$0	\$625,500	\$0	\$0	\$0	Micro - From 0.7km east of CR 52 to McCoy Road

Road	Name	Twp	Section No.	Length	2024 PCI	2026	2027	2028	2029	2030	Project Description
504	County Rd 504	NK	504-06400	3.01	56	\$615,000	\$0	\$0	\$255,850	\$0	DST and Micro - from McCoy Road to 1 km West of CR46
504	County Rd 504	NK	504-12900	3.94	88	\$0	\$0	\$354,600	\$0	\$0	Micro - from 1 km West of CR46 to Renwick Road
504	County Rd 504	NK	504-16000	2.03	69	\$0	\$0	\$0	\$0	\$406,000	DST and Micro- from Renwick Road North 2.1 km
507	County Rd 507	TL	507-00000	7.62	46	\$0	\$3,810,000	\$0	\$0	\$0	EA/50mm overlay - CR 36 to Miss. Dam Rd
507	County Rd 507	TL	507-07800	2.18	98	\$0	\$0	\$0	\$0	\$196,200	Micro - from Mississauga Dam Road to Fire Route #160
507	County Rd 507	TL	507-12630	5.02	92	\$0	\$0	\$0	\$0	\$451,800	Micro - from Fire Route #160 to Beaver Lake Road
507	County Rd 507	TL	507-14800	6.15	89	\$0	\$0	\$0	\$0	\$715,000	Micro - Beaver Lake Rd to Baker Dr
507	County Rd 507	TL	507-20940	7.2	87	\$0	\$0	\$648,000	\$0	\$0	Micro - Baker Dr to Salmon Lk Rd
507	County Rd 507	TL	507-28180	3.02	89	\$0	\$0	\$271,800	\$0	\$0	Micro - Salmon Road to Haliburton Boundary
620	County Rd 620	NK	620-00000	0.38	87	\$0	\$0	\$39,200	\$0	\$0	Micro - From Hwy 28 to CR 620A
620	County Rd 620	NK	620-00380	0.75	84	\$0	\$0	\$77,500	\$0	\$0	Micro - from CR620A to CR54 (Balmer Road)
620	County Rd 620	NK	620-06410	1.97	61	\$0	\$0	\$0	\$0	\$394,000	DST and Micro - From Clydesdale Road to Vic Tanner Road
620	County Rd 620	NK	620-08310	1.77	65	\$0	\$0	\$0	\$0	\$354,000	DST and Micro - from Vic Tanner Road easterly 1.8 km
620	County Rd 620	NK	620-12610/14410/18810	10.12	56	\$0	\$0	\$0	\$2,024,000	\$0	DST and Micro - from 1.8 km East of Vic Tanner Road to CR504
620A	Burleigh St	NK	620A-00000	0.8	89	\$0	\$0	\$72,000	\$0	\$0	Micro - from CR620 to CR504 (downtown Apsley)
<b>Total</b>	-	-	-	-	-	<b>\$12,664,100</b>	<b>\$14,628,500</b>	<b>\$14,459,600</b>	<b>\$18,746,750</b>	<b>\$19,259,550</b>	-



## 5 Year Capital Plan – Bridges & Culverts

Structure No.	Name	TWP	Scope of Work	Age of Structure	2026	2027	2028	2029	2030	Project Description
11	Burnham Line culvert	OSM	Rehabilitate	1940	\$0	\$0	\$0	\$0	\$75,000	Replace culvert
13	Lot 29 Conc X/XI Culvert	OSM	Rehabilitate	1980	\$0	\$0	\$0	\$17,500	\$0	PWP; SBGR; abutment repair
14	Lot 30 Conc X/XI Culvert	OSM	Rehabilitate	1980	\$0	\$0	\$0	\$17,500	\$0	PWP; SBGR
638	CR 10 Cavan Culvert	CM	Rehabilitate	1930	\$0	\$0	\$0	\$25,000	\$0	PWP; SBGR; concrete repair
864	CR 18 Culvert	SEL	Rehabilitate	1980	\$0	\$0	\$0	\$25,000	\$0	PWP; SBGR; concrete repair
1078	CR 29 Douro Culvert	SEL	Rehabilitate	1960	\$0	\$0	\$0	\$25,000	\$0	PWP; concrete repair
2001	Bensfort Bridge	OSM	Rehabilitate	1970	\$60,000	\$0	\$0	\$2,585,000	\$0	Major Rehabilitation
2002	Keene Bridge	OSM	Rehabilitate	1963	\$0	\$0	\$0	\$0	\$75,000	Minor Rehabilitation
3001	Swinton Bridge	SEL	Rehabilitate	1956	\$0	\$0	\$0	\$0	\$40,000	Minor Rehabilitation
6001	Gilchrist Park Bridge	DD	Rehabilitate	1955	\$2,600,000	\$0	\$0	\$0	\$0	Replace Bridge
8001	Burns Bridge	DD	Rehabilitate	1965	\$0	\$0	\$627,600	\$0	\$0	Minor Rehabilitation
9001	Dunlop's Bridge	CM	Rehabilitate	1950	\$400,000	\$0	\$0	\$0	\$0	Reline of overflow CSP culverts
10004	CR 10 unnamed culvert	CM	Replace	1950	\$0	\$0	\$75,000	\$0	\$750,000	Replace Culvert
11001	Lockies Bridge	OSM	Rehabilitate	2003	\$0	\$0	\$0	\$0	\$25,000	PWP
21002	Wallace Point Bridge	OSM	Rehabilitate	1968	\$0	\$0	\$3,750,000	\$0	\$0	Major Rehabilitation

Structure No.	Name	TWP	Scope of Work	Age of Structure	2026	2027	2028	2029	2030	Project Description
25001	CR 25 (Miller Creek) Culvert	SEL	Replace	1970	\$1,000,000	\$0	\$0	\$0	\$0	Replace Culvert
28001	Squirrel Creek Culvert	CM/OSM	Rehabilitate	1970	\$0	\$0	\$0	\$0	\$30,000	Minor Rehabilitation
29001	Trent Canal Bridge	SEL	Rehabilitate	1974	\$0	\$1,225,000	\$0	\$0	\$0	Major Rehabilitation
29002	Otonabee River Bridge	SEL	Rehabilitate	1974	\$0	\$1,500,000	\$0	\$0	\$0	Major Rehabilitation
34001	CNR Overhead Bridge	OSM	Replace	1965	\$0	\$0	\$130,000	\$0	\$1,400,000	Replace Bridge
35002	CR 35 culvert	OSM	Rehabilitate	1930	\$0	\$0	\$0	\$50,000	\$0	PWP; SBGR; concrete repairs
35003	CR 35 culvert	OSM	Rehabilitate	1930	\$0	\$0	\$0	\$25,000	\$0	SBGR
35004	CR 35 culvert	OSM	Rehabilitate	1930	\$0	\$0	\$0	\$20,000	\$0	PWP; SBGR; concrete repairs
36003	Mississauga River Bridge	TL	Rehabilitate	2007	\$25,000	\$0	\$225,000	\$0	\$0	Minor Rehabilitation
36004	Miskwa Ziibi Bridge	TL	Rehabilitate	1964	\$45,000	\$0	\$1,200,000	\$0	\$0	Major Rehabilitation
36005	Voltuno Creek Culvert	TL	Rehabilitate	2000	\$0	\$0	\$0	\$0	\$35,000	PWP Culvert & SBGR
37003	Lakehurst Road Multiplate	TL	Replace	1980	\$0	\$75,000	\$0	\$525,000	\$0	Replace Culvert
38001	Warsaw Bridge	DD	Rehabilitate	1965	\$75,000	\$0	\$0	\$825,000	\$0	Major Rehabilitation
38002	Warsaw Culvert	DD	Rehabilitate	1970	\$25,000	\$0		\$275,000	\$0	Minor Rehabilitation
45001	Ouse River Bridge	AN	Rehabilitate	1958	\$0	\$0	\$75,000		\$675,000	Major Rehabilitation

Structure No.	Name	TWP	Scope of Work	Age of Structure	2026	2027	2028	2029	2030	Project Description
56001	Eel's Creek Bridge	NK	Rehabilitate	1971	\$0	\$0	\$85,000	\$0	\$950,000	Major Rehabilitation
56002	Jack's Creek Bridge	NK	Rehabilitate	1971	\$0	\$0	\$85,000	\$0	\$1,125,000	Major Rehabilitation
99002	Gillis Bridge	CM	Rehabilitate	1935	\$0	\$400,000	\$0	\$0	\$0	Minor Rehabilitation
99005	Bland Culvert	CM	Replace	1948	\$0	\$75,000	\$0	\$825,000	\$0	Replace Culvert
99006	Scarlett Villa Bridge	CM	Rehabilitate	1970	\$0	\$0	\$0	\$85,000	\$0	Minor Rehabilitation
99008	Rollin' Acres Bridge	CM	Rehabilitate	1977	\$0	\$0	\$0	\$75,000	\$0	Minor Rehabilitation
99010	Stewart Hall Bridge	OSM	Replace	1955	\$0	\$0	\$0	\$105,000	\$0	Replace Bridge
99013	Lang Bridge	OSM	Rehabilitate	1965	\$0	\$400,000	\$0	\$0	\$0	Minor Rehabilitation
99014	Hope's Bridge	OSM	Rehabilitate	2001	\$0	\$700,000	\$0	\$0	\$0	Major Rehabilitation
99016	O'Leary's Bridge	OSM	Rehabilitate	1967	\$0	\$0	\$0	\$50,000	\$0	Major Rehabilitation
99020	Steel's Bridge	AN	Replace	1939	\$0	\$0	\$100,000	\$0	\$2,300,000	Replace Bridge
99024	Comstock Bridge	AN	Rehabilitate	1964	\$0	\$0	\$0	\$60,000	\$0	PWP; SBGR; concrete repairs
99025	Newell's Bridge	AN	Replace	1935	\$0	\$0	\$0	\$0	\$50,000	Replace Bridge
99030	Elm Street Bridge	AN	Rehabilitate	1972	\$0	\$0	\$0	\$0	\$50,000	PWP; SBGR; concrete repairs
99031	Findlay's Bridge	AN	Rehabilitate	1978	\$0	\$0	\$0	\$0	\$35,000	Minor Rehabilitation
99034	Tully's Bridge	SEL	Replace	1955	\$1,900,000	\$0	\$0	\$0	\$0	Replace Bridge
99039	Warsaw Arena Bridge	DD	Rehabilitate	1965	\$0	\$0	\$0	0	\$65,000	Minor Rehabilitation

Structure No.	Name	TWP	Scope of Work	Age of Structure	2026	2027	2028	2029	2030	Project Description
99042	Payne's Bridge	DD	Rehabilitate	1966	\$0	\$0	\$0	\$0	\$65,000	Major Rehabilitation
99043	Old Canal Bridge	DD		1930	\$0	\$250,000	\$0	\$0	\$0	-
99048	Taylor's Bridge	HBM	Rehabilitate	1971	\$0	\$75,000	\$0	\$550,000	\$0	PWP; repl. bearings; conc. repairs
99051	Kraeger's Bridge	TL	Rehabilitate	1976	\$0	\$0	\$75,000	\$0	\$450,000	Major Rehabilitation
99068	Crystal Lake Bridge	TL	Rehabilitate	1968	\$80,000	\$0	\$625,000	\$0	\$0	Major Rehabilitation
99072	Paudash Bridge	NK	Rehabilitate	1955	\$0	\$25,000	\$0	\$350,000	\$0	Minor Rehabilitation
504001	Eels Creek Bridge	NK	Rehabilitate	1965	\$0	\$660,000	\$0	\$0	\$0	PWP; railing; concrete repairs
620001	Eels Creek Bridge	NK	Rehabilitate	1958	\$0	\$1,200,000	\$0	\$0	\$0	Major Rehabilitation
CC99999	Culverts < 3.0 m diameter	County wide	Replace or rehab	varies	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	\$1,200,000	Cross-culvert transfer from Operations Division to Engineering & Design
<b>Total</b>	-	-	-	-	<b>\$7,410,000</b>	<b>\$7,785,000</b>	<b>\$8,252,600</b>	<b>\$7,715,000</b>	<b>\$9,395,000</b>	-

## 5 Year Forecast – Transportation Plan

### Studies

Project Description	Limits	2026	2027	2028	2029	2030	Total
Transportation Master Plan and Active Transportation Master Plan Update	County wide	\$0	\$0	\$550,000	\$0	\$0	\$550,000
County Road 10 Railway Crossing Study	N/A	\$0	\$0	\$0	\$0	\$75,000	\$75,000
Road Safety Strategy	County wide	\$0	\$150,000	\$0	\$0	\$0	\$150,000
Automated, Connect and Electric Vehicles Strategic Action Plan	County wide	\$0	\$0	\$0	\$75,000	\$0	\$75,000
Intelligent Transportation Systems Strategic Action Plan	County wide	\$0	\$0	\$0	\$75,000	\$0	\$75,000
<b>Total Studies</b>	-	<b>\$0</b>	<b>\$150,000</b>	<b>\$550,000</b>	<b>\$150,000</b>	<b>\$75,000</b>	<b>\$925,000</b>

### Intersection Improvements

Project Description	Limits	2026	2027	2028	2029	2030	Total
CR 1 / 12 Turning Tapers	at intersection	\$0	\$0	\$0	\$250,000	\$0	\$250,000
CR 2 / CR 28 southbound left-turn lane	at intersection	\$0	\$0	\$35,000	\$250,000	\$0	\$285,000
CR 18 / 19 westbound right-turn lane	at intersection	\$0	\$0	\$0	\$20,000	\$150,000	\$170,000
CR 18 / 23 southbound and westbound right-turn lane	at intersection	\$25,000	\$350,000	\$0	\$0	\$0	\$375,000

Project Description	Limits	2026	2027	2028	2029	2030	Total
CR 18 / 24 eastbound and westbound left-turn lane	at intersection	\$25,000	\$0	\$475,000	\$0	\$0	\$500,000
CR 18 / 25 westbound right-turn taper	at intersection	\$0	\$175,000	\$0	\$0	\$0	\$175,000
CR 22 / 23 Intersection capacity enhancement	at intersection	\$2,750,000	\$0	\$0	\$0	\$0	\$2,750,000
CR 28 and Third Line/Zion Line southbound left-turn lane	at intersection	\$0	\$0	\$0	\$50,000	\$250,000	\$300,000
CR 28 and Larmer Line southbound right-turn taper	at intersection	\$0	\$0	\$0	\$25,000	\$150,000	\$175,000
<b>Total Intersection Improvements</b>	-	<b>\$2,800,000.00</b>	<b>\$525,000.00</b>	<b>\$510,000.00</b>	<b>\$595,000.00</b>	<b>\$550,000.00</b>	<b>\$4,980,000.00</b>

## Roadway Upgrades

Project Description	Limits	2026	2027	2028	2029	2030	Total
County Road 18 (Ward Street) Corridor Improvements	Champlain Road to CR 14	\$500,000	\$500,000	\$7,000,000	\$0	\$0	\$8,275,000
County Road 48 (George St/Mary)	HBM CC to Hwy 7	\$425,000	\$500,000	\$500,000	\$0	\$0	\$1,425,000
<b>Total Roadway Upgrades</b>	-	<b>\$925,000</b>	<b>\$1,000,000</b>	<b>\$7,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,700,000</b>