

PETERBOROUGH



Our History - Your Future

2025 Budget

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Introduction

The 2025 budget for Peterborough County includes three main components.

Tax Supported Operating Budget

The Tax Supported Operating budget represents the recurring revenues and expenses required to manage the day-to-day operations of the County and include items such as salaries and benefits, materials and supplies, and user charges.

The County's operations are largely supported by property taxes. Some services have other sources of revenues to offset expenses (i.e., grants, user fees etc.) but most departments require some level of property tax to support their operations.

The County's Operating Budget also includes funding to several external agencies. The County does not have control over the operations or budgets of these agencies but is a funding partner.

The operating budget is specific to the fiscal year – January to December – and as such, the net impact of activities at year end will result in either an overall surplus or deficit.

Capital and Project Budget

The Capital and Project Budget primarily represents projects or initiatives that are one-time or time specific in nature. This budget may include items such as capital improvements to roads and facilities or non-capital items such as studies and plans.

Carry-Forward Capital and Project Budget

Unlike the operating budget, the individual project budgets are approved for the life of the project rather than for the fiscal year. It is common for the Capital and Project budgets to span more than one fiscal year (i.e. start in 2025, and finish in 2026). As such, the individual project budgets continue until the project is complete.

The Carry-Forward Capital and Project budget does not require Council approval. It is included for Council awareness of the projects that were previously approved and will be continuing into 2025.

Also included in the 2025 Budget is a summary of the County's reserves, and a glossary outlining revenue and expenditure categories that were used for budgeting purposes.

2025 Total Budgeted Expenditures - \$104.8M

The 2025 budget totals almost \$105 million. The Operating budget of \$79 million supports the day-to-day operations and includes the many shared services and other agencies that the County financially supports. The Capital and projects budget of \$25.8 million primarily supports the maintenance of the County's vast network of roads and bridges and also includes some priority one-time projects.

2025 Tax Levy Requirement - \$63.8M

The total tax levy requirement to support both the operating and capital budget is \$63.8 million. This is an increase of approximately \$4.9 million over 2024, after accounting for assessment growth of 2%.

The budget was prepared on the assumption that Council would continue its commitment to a dedicated infrastructure levy of 2.5%. For 2025, this equates to approximately \$1.5 million. The Roads and Structures portion of the capital budget fully utilizes this increase. The remaining \$3.4 million tax levy increase supports the balance of the County's budget.

A tax levy increase of 8.4% equates to approximately \$25.89 per \$100,000 of assessment. The average home can anticipate a tax levy increase of approximately \$65.00.

The table that follows on the next page highlights the tax levy requirement for each budget.

Change in Tax Requirement

Department	2024 Approved Budget	Assessment Growth 2%	2025 Base Budget*	2025 Proposed Budget	Tax \$ Increase/(Decrease)	%
County Departments						
General Government	\$ 620,301	\$ 12,406	\$ 632,707	\$ 636,899	\$ 4,193	
Corporate Operations - Gen. Admin, Corp., HR, Finance	\$ 6,811,604	\$ 136,232	\$ 6,947,836	\$ 8,267,480	\$ 1,319,643	
Geographic Information Service (GIS)	\$ 596,997	\$ 11,940	\$ 608,937	\$ 581,976	\$ (26,960)	
Lang Pioneer Village	\$ 892,205	\$ 17,844	\$ 910,049	\$ 977,760	\$ 67,712	
Public Works - Operations	\$ 10,222,375	\$ 204,447	\$ 10,426,822	\$ 10,814,032	\$ 387,210	
Public Works - Engineering & Design	\$ 3,938,637	\$ 78,773	\$ 4,017,410	\$ 4,904,072	\$ 886,663	
Planning	\$ 653,832	\$ 13,077	\$ 666,908	\$ 685,054	\$ 18,145	
Economic Development	\$ 846,276	\$ 16,926	\$ 863,202	\$ 846,276	\$ (16,926)	
Land Division	\$ -	\$ -	\$ -	\$ -	\$ -	
County Forests	\$ -	\$ -	\$ -	\$ -	\$ -	
Corp Facilities - Armour Road, Court House & Public Works	\$ 753,587	\$ 15,072	\$ 768,658	\$ 1,070,719	\$ 302,060	
Waste Management	\$ 2,011,958	\$ 40,239	\$ 2,052,197	\$ 1,839,655	\$ (212,542)	
Peterborough County/City Paramedics (PCCP)	\$ 5,074,816	\$ 101,496	\$ 5,176,313	\$ 5,271,056	\$ 94,743	
PCCP Funded Programs	\$ -	\$ -	\$ -	\$ -	\$ -	
Emergency Measures & 911 Emergency Systems	\$ 207,413	\$ 4,148	\$ 211,561	\$ 214,646	\$ 3,084	
Grants and Donations	\$ 72,500	\$ 1,450	\$ 73,950	\$ 72,500	\$ (1,450)	
Total County Department Tax Requirements	\$ 32,702,499	\$ 654,050	\$ 33,356,548	\$ 36,182,124	\$ 2,825,575	4.80%
Shared Services/Agencies						
County/City Landfill	\$ 262,500	\$ 5,250	\$ 267,750	\$ 500,964	\$ 233,214	
Peterborough County/City Shared Services	\$ 8,554,827	\$ 171,097	\$ 8,725,924	\$ 9,035,662	\$ 309,738	
Ptbo Public Health	\$ 1,393,739	\$ 27,875	\$ 1,421,614	\$ 1,421,614	\$ 0	
Fairhaven	\$ 939,492	\$ 18,790	\$ 958,282	\$ 1,062,500	\$ 104,218	
Transit	\$ 68,804	\$ 1,376	\$ 70,180	\$ 69,927	\$ (253)	
Total Shared Services/Agencies	\$ 11,219,362	\$ 224,387	\$ 11,443,749	\$ 12,090,667	\$ 646,918	1.10%
Total Capital Levy Requirement Increase After Assessment Growth	\$ 13,784,640	\$ 275,693	\$ 14,060,333	\$ 15,530,000	\$ 1,469,667	2.50%
Total Tax Levy Requirement	\$ 57,706,501	\$ 1,154,130	\$ 58,860,631	\$ 63,802,791	\$ 4,942,160	8.40%



2025 Operating Budget County Departments



2025 Tax Supported Operating Budget

The 2025 budget aims to minimize the impact on residents and businesses while maintaining core programs and service levels. The County continues to conduct service reviews of its various departments and divisions to ensure operations are efficient and effective.

The Operating budget has been summarized in a manner similar to the Financial Statements and Financial Information return providing Council with a more concise view of the operations and the pressures.

Some of the major pressures identified in the 2025 Tax Supported Operating budget include:

- Salaries and Benefits

As a service organization, staff resources are the largest component of the budget. The 2025 pressure of approximately \$2.8 million includes: contractual wage increases; annualization of new positions; increase in statutory benefits; 6 new positions including 1 Human Resource Advisor, 1 Shift Superintendent, and 4 Paramedics. Salaries and benefits are supported by various revenue sources, and therefore the pressure is not solely funded by property taxes.

- Materials, Supplies and Services

The budget in this area is increasing by \$884,000. The main drivers for this include increases in insurance a Corporate Operations (insurance and Software) PCCP (software, vehicle maintenance, patient care equipment and supplies), Facilities (building and ground maintenance for Lakefield).

- Transfer to External Clients

This budget category includes payment to the various outside agencies that the County supports. The most significant budget pressure for 2025 is the increased funding requirements for the Shared Services with the City of Peterborough (\$495K), County/City Landfill (101K) and Fairhaven (\$196K).

The above noted pressures are being mitigated by increased revenues and/or decreases expenditures.

The revenue budget for Other Municipalities is increasing by approximately \$343,000. This mostly represents the City of Peterborough's share of the paramedic budget increase.

Contracted Services have decreased by \$830,000 mainly due to the County bringing Economic Development services in house. There is a corresponding increase in Salaries, Materials, Supplies and Services and Internal Transfers which nets to a \$0 increase.

Transfers from Reserves has decreased by \$1,000,311. In previous budgets, there had been a reliance on reserves to support operations and to offset tax levy increases. This included a notional transfer from the Working Fund reserve of \$850,000, Safe Restart funding of \$110,000, a transfer from the PW Service Delivery Review Reserve of \$363,000, and a transfer from the LSR reserve of \$540,000. These transfers have not been utilized in the 2025 budget.

In 2025 there will be a 27th pay for Non-Paramedic staff. As this occurs only once every 11 years, this has been funded by a transfer from the working funds reserve.

The table below details the overall operating budget for the County.

The pages that follow provide the budget per department, shared service, or external agency, that cumulate into the overall summary.

Operating Summary	Budget 2024	Budget 2025	% Change
Revenue			
Property Taxation	\$ 57,706,501	\$ 63,802,791	11%
User Charges	\$ 4,873,826	\$ 4,674,828	(4%)
Grants	\$ 15,189,668	\$ 15,907,060	5%
Other Municipalities	\$ 6,864,096	\$ 7,206,658	5%
Investment income	\$ 360,000	\$ 360,000	
Donations	\$ 7,700	\$ 7,700	
Transfer from Reserves	\$ 1,794,350	\$ 794,039	(56%)
Internal Transfer Operating	\$ 1,524,340	\$ 1,829,322	20%
Total Revenue	\$ 88,320,481	\$ 94,582,397	7%
Expenditures			
Salaries and Benefits	\$ 34,322,748	\$ 37,142,115	8%
Employee Related Expenses	\$ 1,451,879	\$ 1,599,549	10%
Materials, Supplies and Services	\$ 12,782,026	\$ 13,604,540	6%
Contracted Services	\$ 4,570,120	\$ 3,837,199	(16%)
Utilities and Fuel	\$ 957,071	\$ 1,040,020	9%
Rents and Financial	\$ 918,615	\$ 947,693	3%
Transfer to External Clients	\$ 14,707,236	\$ 15,586,726	6%
Transfer to Reserves	\$ 3,355,234	\$ 3,506,548	5%
Inter-Department Transfers	\$ 1,470,913	\$ 1,788,007	22%
Transfer to Capital	\$ 13,784,640	\$ 15,530,000	13%
	\$ 88,320,481	\$ 94,582,397	7%

General Government

The General Government budget supports the sixteen members of Council.

The tax levy requirement is \$636,899. This is an increase of \$16,599 or 3% over 2024.

The key driver in the 2025 budget increase is Salaries and Benefits which have increased \$29,499 due to contractual wage increases, increases in statutory benefits and the addition of the 27th pay (\$17,000) which is offset by a transfer from reserves.

General Government		Budget 2024	Budget 2025	% Change
Revenue				
Property Taxation	\$	620,301	\$ 636,899	3%
User Charges	\$	1,000	\$ 1,000	
Grants	\$	-	\$ -	
Other Municipalities	\$	-	\$ -	
Investment income	\$	-	\$ -	
Donations	\$	-	\$ -	
Transfer from Reserves	\$	-	\$ 17,000	
Internal Transfer Operating	\$	-	\$ -	
Total Revenue	\$	621,301	\$ 654,899	5%
Expenditures				
Salaries and Benefits	\$	517,801	\$ 547,299	6%
Employee Related Expenses	\$	74,800	\$ 78,500	5%
Materials, Supplies and Services	\$	15,700	\$ 15,700	
Contracted Services	\$	5,000	\$ 5,000	
Utilities and Fuel	\$	-	\$ -	
Rents and Financial	\$	-	\$ -	
Transfer to External Clients	\$	-	\$ -	
Transfer to Reserves	\$	8,000	\$ 8,400	5%
Inter-Department Transfers	\$	-	\$ -	
Total Expenditures	\$	621,301	\$ 654,899	5%

Corporate Operations

The Corporate Operations budgets supports all the administrative departments within the County. This includes the CAO's Office, Legislative Services, Finance, People Services and Information Technology and also includes any expenses that are corporate in nature.

This budget requires total tax levy support of \$8.2 million, with an increase of approximately \$1,456,000, or 21% over 2024.

The key drivers in the 2025 budget increase follows.

The Salaries and Benefits budget is increasing by approximately \$517,000. This is the result of contractual wage increases, the annualization of new positions, increases in statutory benefits, and the 27th pay which is funded by a transfer from reserves. There has been an expression of interest from some of the lower tier municipalities to have the County provide Human Resource services. The municipalities will not be able to commit to the level of service they will require, if any, until after their budget is approved. A new Human Resources Advisor has been included in the budget however, the position will remain vacant and will only be filled if/when there is sufficient interest from the lower tiers to warrant the need for an additional staff resource. This cost of this position, if/when filled will be offset by Municipal Recoveries.

The Materials, Supplies and Services budget is increasing by approximately \$438,000. The main drivers for this increase are increases in insurance (\$102,984), Corporate Software (\$93,125) and Healthcare Advancement Costs (\$34,500). The corporate contingency of \$140,000 is now included in operating and is funded by a transfer from reserve. This was previously included in the Capital budget.

The increase in salaries is also offset by an increase in Internal Transfers (\$183,573). The Paramedic Services (PCCP) internal transfer has increased \$63,788. This internal transfer revenue is included in the Corporate Operations budget and a similar inter-department transfer expense is included in the PCCP budget to ensure that the costs of providing administrative support are recovered through the PCCP budget. A transfer of \$100,000 has been made from the former PKED budget to cover the costs in the Corporate Operations budget relating to Tourism.

Transfer from reserve has decreased \$713,146. In the 2023 and 2024 budgets, a notional transfer from the Working Fund reserve of \$850,000 was included in the budget with the intent that staff endeavour to find ongoing or one-time efficiencies in operations stemming from the recommendations of the various service delivery reviews. In 2023 and 2024 staff were able to meet and exceed the target. This transfer has not been included in the 2025 budget.

Corporate Operations		Budget 2024	Budget 2025	% Change
Revenue				
Property Taxation	\$	6,811,604	\$ 8,267,480	21%
User Charges	\$	282,560	\$ 292,560	4%
Grants	\$	-	\$ -	
Other Municipalities	\$	50,000	\$ 163,000	226%
Investment income	\$	360,000	\$ 360,000	
Donations	\$	-	\$ -	
Transfer from Reserves	\$	999,806	\$ 286,660	(71%)
Internal Transfer Operating	\$	981,493	\$ 1,205,365	23%
Total Revenue	\$	9,485,463	\$ 10,575,065	11%
Expenditures				
Salaries and Benefits	\$	5,138,622	\$ 5,656,192	10%
Employee Related Expenses	\$	618,780	\$ 703,305	14%
Materials, Supplies and Services	\$	1,688,613	\$ 2,167,220	28%
Contracted Services	\$	1,557,799	\$ 1,548,799	(1%)
Utilities and Fuel	\$	135,000	\$ 142,000	5%
Rents and Financial	\$	9,375	\$ 9,275	(1%)
Transfer to External Clients	\$	-	\$ -	
Transfer to Reserves	\$	337,274	\$ 348,274	3%
Inter-Department Transfers	\$	-	\$ -	
Total Expenditures	\$	9,485,463	\$ 10,575,065	11%

Geographic Information Services (GIS)

The GIS division is part of Corporate Services and provides an opportunity for online exploration of the area through mapping, aerial photos, and customized maps.

The GIS division has a tax levy requirement of approximately \$582,000 which is a \$15,000 decrease from 2024.

The key drivers include an increase in the Salaries and Benefits (\$17,238) which is the result of contractual wage increases, statutory benefits and the 27th pay (funded by transfer from reserve). This is offset by the removal of the 2 students for the NG-911 project which was completed in 2024.

Materials, Supplies and Services have decreased by approximately \$36,000 as website hosting has been moved to the IT Software budget in Corporate Operations.

Geographic Information Service (GIS)		Budget 2024	Budget 2025	% Change
Revenue				
Property Taxation	\$	596,997	\$ 581,976	(3%)
User Charges	\$	500	\$ 200	(60%)
Grants	\$	135,279	\$ 139,337	3%
Other Municipalities	\$	1,000	\$ 500	(50%)
Investment income	\$	-	\$ -	
Donations	\$	-	\$ -	
Transfer from Reserves	\$	37,700	\$ 19,000	(50%)
Internal Transfer Operating	\$	14,000	\$ 14,000	
Total Revenue	\$	785,475	\$ 755,013	(4%)
Expenditures				
Salaries and Benefits	\$	646,825	\$ 664,063	3%
Employee Related Expenses	\$	32,950	\$ 21,525	(35%)
Materials, Supplies and Services	\$	37,300	\$ 1,625	(96%)
Contracted Services	\$	51,800	\$ 50,800	(2%)
Utilities and Fuel	\$	-	\$ -	
Rents and Financial	\$	-	\$ -	
Transfer to External Clients	\$	-	\$ -	
Transfer to Reserves	\$	16,600	\$ 17,000	2%
Inter-Department Transfers	\$	-	\$ -	
Total Expenditures	\$	785,475	\$ 755,013	(4%)

Lang Pioneer Village Museum

Lang Pioneer Village Museum was established by Peterborough County in 1967 to celebrate and preserve the rural history of the area.

The Museum is part of the Corporate Services Department and has a tax levy requirement of approximately \$978,000.

The property taxation budget for this division is increasing by \$85,000 with the key drivers being increases to Salaries and Benefits and Transfers to Reserves

The increase in the Salaries and Benefits budget (\$90,567) is the result of contractual wage increases and statutory benefits and the 27th pay which is funded by transfer from reserve.

The budget for Transfers to Reserves has increased by \$10,000 to support the long-term repair and maintenance of the assets.

Lang Pioneer Village Museum		Budget 2024	Budget 2025	% Change
Revenue				
Property Taxation	\$	892,205	\$ 977,760	10%
User Charges	\$	243,400	\$ 243,900	0%
Grants	\$	63,132	\$ 63,248	0%
Other Municipalities	\$	-	\$ -	
Investment income	\$	-	\$ -	
Donations	\$	7,700	\$ 7,700	
Transfer from Reserves	\$	-	\$ 16,000	
Internal Transfer Operating	\$	-	\$ -	
Total Revenue	\$	1,206,437	\$ 1,308,608	8%
Expenditures				
Salaries and Benefits	\$	735,754	\$ 826,320	12%
Employee Related Expenses	\$	10,100	\$ 11,600	15%
Materials, Supplies and Services	\$	262,795	\$ 258,900	(1%)
Contracted Services	\$	2,800	\$ 2,800	
Utilities and Fuel	\$	48,000	\$ 53,000	10%
Rents and Financial	\$	5,600	\$ 4,600	(18%)
Transfer to External Clients	\$	-	\$ -	
Transfer to Reserves	\$	141,388	\$ 151,388	7%
Inter-Department Transfers	\$	-	\$ -	
Total Expenditures	\$	1,206,437	\$ 1,308,608	8%

Public Works Operations

The Public Works Operations budget supports the day-to-day maintenance of the County's vast network of roads and bridges, including winter control.

The property taxation support for this budget is \$10.8 million, with a \$592,000 increase for 2025.

The main drivers in the increase are Salaries and Benefits (approximately \$478,000) and transfers to reserves (approximately \$180,000)

The increase in the Salaries and Benefits budget is mainly due to contractual wage increases, increase in statutory benefits and the 27th pay (which is funded by a transfer from reserve).

Transfers to the equipment reserve has also increased by \$180,200 to ensure that the reserve has sufficient funds to support the long-term replacement of vehicles and equipment.

Public Works - Operations		Budget 2024	Budget 2025	% Change
Revenue				
Property Taxation	\$	10,222,375	\$ 10,814,032	6%
User Charges	\$	114,000	\$ 114,000	
Grants	\$	-	\$ -	
Other Municipalities	\$	110,000	\$ 110,000	
Investment income	\$	-	\$ -	
Donations	\$	-	\$ -	
Transfer from Reserves	\$	104,602	\$ 123,000	18%
Internal Transfer Operating	\$	-	\$ -	
Total Revenue	\$	10,550,977	\$ 11,161,032	6%
Expenditures				
Salaries and Benefits	\$	4,235,077	\$ 4,713,432	11%
Employee Related Expenses	\$	82,300	\$ 92,000	12%
Materials, Supplies and Services	\$	5,329,600	\$ 5,271,400	(1%)
Contracted Services	\$	-	\$ -	
Utilities and Fuel	\$	-	\$ -	
Rents and Financial	\$	-	\$ -	
Transfer to External Clients	\$	-	\$ -	
Transfer to Reserves	\$	904,000	\$ 1,084,200	20%
Inter-Department Transfers	\$	-	\$ -	
Total Expenditures	\$	10,550,977	\$ 11,161,032	6%

Public Works Engineering and Construction

The Public Works Engineering and Construction division is responsible for all capital construction projects related to roads and bridges.

The property taxation support for this budget is \$4.9 million which is an increase of 25%, or \$965,000 over 2024.

The key driver for the increase in this budget is an increase to Salaries and Benefits (\$215,000), and a decrease in the transfers from reserves of approximately \$587,000.

The increase in Salaries and Benefits (\$215,223) is due to contractual and statutory increases as well as the 27th pay which is funded by a transfer from reserves.

In 2024, \$647,344 was transferred from reserves to offset the increase in levy. In 2025 this has been eliminated.

Public Works Engineering & Construction		Budget 2024	Budget 2025	% Change
Revenue				
Property Taxation	\$	3,938,637	\$ 4,904,072	25%
User Charges	\$	115,000	\$ 115,000	
Grants	\$	82,000	\$ -	(100%)
Other Municipalities	\$	72,000	\$ -	(100%)
Investment income	\$	-	\$ -	
Donations	\$	-	\$ -	
Transfer from Reserves	\$	647,344	\$ 60,000	(91%)
Internal Transfer Operating	\$	2,500	\$ 2,500	
Total Revenue	\$	4,857,481	\$ 5,081,572	5%
Expenditures				
Salaries and Benefits	\$	2,195,799	\$ 2,411,022	10%
Employee Related Expenses	\$	94,400	\$ 86,050	(9%)
Materials, Supplies and Services	\$	2,567,282	\$ 2,584,500	1%
Contracted Services	\$	-	\$ -	
Utilities and Fuel	\$	-	\$ -	
Rents and Financial	\$	-	\$ -	
Transfer to External Clients	\$	-	\$ -	
Transfer to Reserves	\$	-	\$ -	
Inter-Department Transfers	\$	-	\$ -	
Total Expenditures	\$	4,857,481	\$ 5,081,572	5%

Planning

The Planning department enables and accommodates orderly growth and development, and provides information and advice to local Townships, consultants and the general public on planning matters.

The property taxation support for this budget is \$686,054 which is an increase of approximately \$31,000 over 2024.

The Salaries and Benefits budget increase by \$61,272 due to contractual wage and statutory benefit increases and the 27th which is funded by transfer from reserve.

Planning		Budget 2024	Budget 2025	% Change
Revenue				
Property Taxation	\$	653,832	\$ 685,054	5%
User Charges	\$	35,000	\$ 35,000	
Grants	\$	-	\$ -	
Other Municipalities	\$	2,000	\$ 2,000	
Investment income	\$	-	\$ -	
Donations	\$	-	\$ -	
Transfer from Reserves	\$	-	\$ 21,000	
Internal Transfer Operating	\$	36,900	\$ 36,900	
Total Revenue	\$	727,732	\$ 779,954	7%
Expenditures				
Salaries and Benefits	\$	679,832	\$ 741,104	9%
Employee Related Expenses	\$	16,500	\$ 11,700	(29%)
Materials, Supplies and Services	\$	6,400	\$ 2,150	(66%)
Contracted Services	\$	15,000	\$ 15,000	
Utilities and Fuel	\$	-	\$ -	
Rents and Financial	\$	-	\$ -	
Transfer to External Clients	\$	-	\$ -	
Transfer to Reserves	\$	10,000	\$ 10,000	
Inter-Department Transfers	\$	-	\$ -	
Total Expenditures	\$	727,732	\$ 779,954	7%

Economic Development

The County is transitioning to provide in-house regional economic development services which were previously provided by PKED. An Economic Development Transition Committee was established to support this transition.

The property tax support for this budget is \$846,276 which is no change from 2024. \$776,890 has been allocated to salaries and benefits, employee expenses, contracted services and internal transfers (for the Lakefield Hub and Tourism expenses). The remainder (\$69,386) has been transferred to the reserve.

Economic Development		Budget 2024	Budget 2025	% Change
Revenue				
Property Taxation	\$	846,276	\$ 846,276	
User Charges	\$	-	\$ -	
Grants	\$	-	\$ -	
Other Municipalities	\$	-	\$ -	
Investment income	\$	-	\$ -	
Donations	\$	-	\$ -	
Transfer from Reserves	\$	-	\$ 11,000	
Internal Transfer Operating	\$	-	\$ -	
Total Revenue	\$	846,276	\$ 857,276	1%
Expenditures				
Salaries and Benefits	\$	-	\$ 426,980	
Employee Related Expenses	\$	-	\$ 26,660	
Materials, Supplies and Services	\$	1,500	\$ 3,150	110%
Contracted Services	\$	844,776	\$ 124,800	(85%)
Utilities and Fuel	\$	-	\$ -	
Rents and Financial	\$	-	\$ -	
Transfer to External Clients	\$	-	\$ -	
Transfer to Reserves	\$	-	\$ 69,386	
Inter-Department Transfers	\$	-	\$ 206,300	
Total Expenditures	\$	846,276	\$ 857,276	1%

Land Division

The Land Division processes applications for consent (severances) within the County's eight townships.

The Land Division is fully funded through user fees and therefore has no impact on the County's property tax levy.

The overall budget for this division is increasing by \$4,827 primarily due to an increase in salaries and benefits (\$7,752) resulting from contractual wage and statutory benefit increases as well as the 27th pay which is funded by transfer from reserve.

A transfer from the Working Land Division reserve has increased due to the increases in expenditures. This is a notional transfer from reserves in that it will only occur if there are not sufficient revenues generated through land severances to support the expenditures.

Land Division		Budget		Budget	%	
		2024		2025	Change	
Revenue						
	Property Taxation	\$	-	\$	-	
	User Charges	\$	161,500	\$	161,500	
	Grants	\$	-	\$	-	
	Other Municipalities	\$	-	\$	-	
	Investment income	\$	-	\$	-	
	Donations	\$	-	\$	-	
	Transfer from Reserves	\$	4,898	\$	9,725	99%
	Internal Transfer Operating	\$	-	\$	-	
	Total Revenue	\$	166,398	\$	171,225	3%
Expenditures						
	Salaries and Benefits	\$	90,423	\$	98,175	9%
	Employee Related Expenses	\$	4,425	\$	4,025	(9%)
	Materials, Supplies and Services	\$	5,650	\$	3,125	(45%)
	Contracted Services	\$	2,500	\$	2,500	
	Utilities and Fuel	\$	-	\$	-	
	Rents and Financial	\$	-	\$	-	
	Transfer to External Clients	\$	-	\$	-	
	Transfer to Reserves	\$	-	\$	-	
	Inter-Department Transfers	\$	63,400	\$	63,400	
	Total Expenditures	\$	166,398	\$	171,225	3%

County Forests

There are approximately 2,130 hectares of forests in Peterborough County that are managed by the County.

The County Forests budget is another budget that is fully supported by revenues other than property taxes. Specific to County Forests, the revenue is generated through timber sales, and the rental of space for communication towers.

As timber sales will not occur in 2025, the transfer from the reserve will increase by \$28,800 to support the Forestry Services and Road Maintenance expenses. The Timber sales will occur in 2026.

County Forest		Budget 2024	Budget 2025	% Change
Revenue				
Property Taxation	\$	-	\$ -	
User Charges	\$	47,500	\$ 10,000	(79%)
Grants	\$	-	\$ -	
Other Municipalities	\$	-	\$ -	
Investment income	\$	-	\$ -	
Donations	\$	-	\$ -	
Transfer from Reserves	\$	-	\$ 28,800	
Internal Transfer Operating	\$	-	\$ -	
Total Revenue	\$	47,500	\$ 38,800	(18%)
Expenditures				
Salaries and Benefits	\$	-	\$ -	
Employee Related Expenses	\$	-	\$ -	
Materials, Supplies and Services	\$	4,300	\$ 2,800	(35%)
Contracted Services	\$	36,000	\$ 36,000	
Utilities and Fuel	\$	-	\$ -	
Rents and Financial	\$	-	\$ -	
Transfer to External Clients	\$	-	\$ -	
Transfer to Reserves	\$	7,200	\$ -	(100%)
Inter-Department Transfers	\$	-	\$ -	
Total Expenditures	\$	47,500	\$ 38,800	(18%)

Corporate Facilities

Corporate Facilities division is responsible for maintaining all County properties and facilities.

The property taxation support for this budget is \$1,070,719 which is an increase of approximately \$317,000, or 42%, over 2024. The main driver of this increase is an increase in Salaries and Benefits (\$119,000) Materials, Supplies, and Services (\$81,000) Contracted Services (\$85,000), Rents and Financials (\$30,000), Transfers from reserves (\$81,000) and a decrease in Grant Funding (\$109,000).

The Salaries and Benefits budget increased by \$118,500 partly due to a reorganization of staff budgeting (an offsetting decrease can be found in the Corporate Operations budget) and partly due to contractual wage and statutory benefit increases as well as the 27th pay which is funded by transfer from reserve.

The budget for Materials, Supplies and Services is increasing by \$80,700 mainly due to increases in building repairs (\$45,500), Parking lot maintenance (\$8,000) and Grounds Maintenance (\$22,000).

The main drivers in the increase in Contracted Services is the addition of Janitorial Services for the Depots (\$24,000) and the new Lakefield building (\$16,000) as well as an increase in Hazardous clean up in the Park (\$5,000) and Grounds Repairs & Maintenance in Lakefield (\$12,000)

Rents and Financials has increased \$30,000 for the Lease for the Lakefield Economic Development Office.

All of the Lakefield Economic Development Office expenses have been funded by the former PKED budget.

Grant funding has decreased \$109,000 as Safe Restart funding is no longer available to offset expenses.

Corporate Facilities		Budget 2024	Budget 2025	% Change
Revenue				
Property Taxation	\$	753,587	\$ 1,070,719	42%
User Charges	\$	755,859	\$ 772,159	2%
Grants	\$	109,000	\$ -	(100%)
Other Municipalities	\$	-	\$ -	
Investment income	\$	-	\$ -	
Donations	\$	-	\$ -	
Transfer from Reserves	\$	-	\$ 15,000	
Internal Transfer Operating	\$	489,447	\$ 570,556	17%
Total Revenue	\$	2,107,893	\$ 2,428,434	15%
Expenditures				
Salaries and Benefits	\$	439,735	\$ 558,278	27%
Employee Related Expenses	\$	5,050	\$ 6,340	26%
Materials, Supplies and Services	\$	472,900	\$ 553,600	17%
Contracted Services	\$	171,200	\$ 255,900	49%
Utilities and Fuel	\$	239,700	\$ 240,400	0%
Rents and Financial	\$	683,916	\$ 713,916	4%
Transfer to External Clients	\$	-	\$ -	
Transfer to Reserves	\$	95,392	\$ 100,000	5%
Inter-Department Transfers	\$	-	\$ -	
Total Expenditures	\$	2,107,893	\$ 2,428,434	15%

Waste Management

The Waste Management division provides waste reduction services, including blue box recycling to Commercial Properties, composting and organics, electronic recycling, and household hazardous waste, to all County residents.

The property taxation support for this budget is \$1.8 million which is a decrease of \$172,000 or 9%. The main drivers for this decrease is due to a decrease in contracted services (\$150,000) and Materials, Supplies and Services (\$61,000) This is offset by an increase in Salaries and Benefits (\$31,000).

The increase in the Salaries and Benefits budget (\$31,051) is due to contractual wage and statutory benefit increases as well as the 27th pay which is funded by transfer from reserve.

Contracted services have decreased by \$150,000 due to the non-eligible source collection contract amendment.

The decrease in Materials, Supplies and Services of \$61,500 is due to decreases in Hazardous Waste Collection Days (\$40,000) and Composter resale (\$7,000)

Waste Management		Budget 2024	Budget 2025	% Change
Revenue				
Property Taxation	\$	2,011,958	\$ 1,839,655	(9%)
User Charges	\$	43,500	\$ 40,000	(8%)
Grants	\$	18,361	\$ 20,000	9%
Other Municipalities	\$	-	\$ -	
Investment income	\$	-	\$ -	
Donations	\$	-	\$ -	
Transfer from Reserves	\$	-	\$ 12,000	
Internal Transfer Operating	\$	-	\$ -	
Total Revenue	\$	2,073,819	\$ 1,911,655	(8%)
Expenditures				
Salaries and Benefits	\$	534,704	\$ 565,755	6%
Employee Related Expenses	\$	14,500	\$ 14,500	
Materials, Supplies and Services	\$	152,100	\$ 90,600	(40%)
Contracted Services	\$	1,187,500	\$ 1,037,500	(13%)
Utilities and Fuel	\$	-	\$ -	
Rents and Financial	\$	-	\$ -	
Transfer to External Clients	\$	120,000	\$ 135,000	13%
Transfer to Reserves	\$	65,015	\$ 68,300	5%
Inter-Department Transfers	\$	-	\$ -	
Total Expenditures	\$	2,073,819	\$ 1,911,655	(8%)

Peterborough County / City Paramedics

The Peterborough County – City Paramedics (PCCP) service provides emergency medical care to residents and visitors of Peterborough County and the City of Peterborough.

The County provides these services in accordance with the Consolidated Municipal Services Management (CMSM) Agreement. The CMSM agreement expires on December 31, 2024. The County has prepared the 2025 budget, without prejudice, based on the existing agreement.

The Province of Ontario funds approximately 50% of the budgeted costs for paramedic services. The remaining 50% is shared between the City of Peterborough (56.64%) and Peterborough County (43.36%). In reviewing the budget, it is therefore important to consider that the expenditures are shown at 100%. The County's share of those expenditures is approximately 21.7%.

The property taxation support for this budget is \$5.2 million which is an increase of approximately \$196,000 or 4%, over 2024.

The key drivers are as follows:

Salaries and Benefits are increasing by approximately \$853,000 and includes the annualization of positions added in 2024, contractual wage and statutory benefit increases and the 27th pay which is funded by transfer from reserve. The budget also included the addition of 2 Shift Superintendents and 4 Paramedics (deferred until June 1, 2025). The Superintendent positions are fully funded through a Provincial grant until March 2025. Additionally, there was an adjustment to the part time paramedic salary budget to align the budget with actual costs.

Materials, Supplies and Services have increased approximately \$417,000 mainly due to Software licencing and maintenance (\$262,239), Patient Care Equipment and Supplies (\$113,070)

The transfer to the (PCCP) shared long term plan reserve is increasing by approximately \$120,000 to support the long-term repair and maintenance of the assets

The increase in Grants (\$1,261,730) and Other Municipalities (\$302,062) reflects the Province and City of Peterborough's share of the 2025 budget.

Peterborough County/City Paramedics		Budget 2024	Budget 2025	% Change
Revenue	Property Taxation	\$ 5,074,816	\$ 5,271,056	4%
	User Charges	\$ 102,500	\$ 40,850	(60%)
	Grants	\$ 10,611,344	\$ 11,873,074	12%
	Other Municipalities	\$ 6,629,096	\$ 6,931,158	5%
	Investment income	\$ -	\$ -	
	Donations	\$ -	\$ -	
	Transfer from Reserves	\$ -	\$ 35,000	
	Internal Transfer Operating	\$ -	\$ -	
	Total Revenue	\$ 22,417,756	\$ 24,151,137	8%
Expenditures	Salaries and Benefits	\$ 16,144,949	\$ 16,997,971	5%
	Employee Related Expenses	\$ 347,480	\$ 392,750	13%
	Materials, Supplies and Services	\$ 1,501,206	\$ 1,918,110	28%
	Contracted Services	\$ 594,590	\$ 656,200	10%
	Utilities and Fuel	\$ 479,101	\$ 549,900	15%
	Rents and Financial	\$ 219,724	\$ 219,902	0%
	Transfer to External Clients	\$ 521,257	\$ 575,998	11%
	Transfer to Reserves	\$ 1,201,937	\$ 1,322,000	10%
	Inter-Department Transfers	\$ 1,407,513	\$ 1,518,307	8%
	Total Expenditures	\$ 22,417,756	\$ 24,151,137	8%

Peterborough County / City Paramedics – Funded Programs

The Peterborough County – City Paramedics (PCCP) service provides emergency medical care to residents and visitors of Peterborough County and the City of Peterborough.

Unlike the budget for PCCP where the costs were shared between the Province, the City and the County, this budget is for programs which are 100% funded Federally or Provincially.

Included in this budget are three programs.

Consumption Treatment Site - \$289,343

This program is fully funded by FourCast and provides a safe, clean space for people to consume pre-obtained drugs under the supervision of health professionals. Individuals who attend the site are provided with sterile injection supplies, education on safer consumption practices, basic medical services, and referrals to drug treatment, housing and other social services.

Community Paramedicine Program - \$480,410

This is a provincially funded program through Ontario Health. The Community Paramedicine program provides care for patients in their home who require high level of support to avoid hospital admission. The program includes remote monitoring of patient's health to quickly detect and address any health concerns. The care of the patients is coordinated with their physicians and creates a safe environment for patients to age in the comfort of their own homes.

Community Paramedicine Long Term Care Program - \$3,000,000

This program is fully funded by the Ministry of Long-Term Care. It is similar in nature to the Community Paramedicine program except that it specifically focuses on individuals who are on a long-term care wait list or those who may qualify for long term care placement.

PCCP - Funded Programs		Budget		Budget	%
		2024		2025	Change
Revenue					
Property Taxation	\$	-	\$	-	
User Charges	\$	-	\$	-	
Grants	\$	3,810,314	\$	3,769,753	(1%)
Other Municipalities	\$	-	\$	-	
Investment income	\$	-	\$	-	
Donations	\$	-	\$	-	
Transfer from Reserves	\$	-	\$	-	
Internal Transfer Operating	\$	-	\$	-	
Total Revenue	\$	3,810,314	\$	3,769,753	(1%)
Expenditures					
Salaries and Benefits	\$	2,888,740	\$	2,853,729	(1%)
Employee Related Expenses	\$	143,894	\$	143,894	
Materials, Supplies and Services	\$	722,410	\$	717,410	(1%)
Contracted Services	\$	-	\$	-	
Utilities and Fuel	\$	55,270	\$	54,720	(1%)
Rents and Financial	\$	-	\$	-	
Transfer to External Clients	\$	-	\$	-	
Transfer to Reserves	\$	-	\$	-	
Inter-Department Transfers	\$	-	\$	-	
Total Expenditures	\$	3,810,314	\$	3,769,753	(1%)

Emergency Measures and 911

Emergency Measures and 911 is a division of Peterborough County / City Paramedic services.

The property taxation support for this budget is \$214,646 which is an increase of approximately \$7,233.

The driver in this budget is an increase in the Salaries and Benefits budget (\$7,308) which due to contractual wage and statutory benefit increases as well as the 27th pay which is funded by transfer from reserve.

Emerg. Measures & 911		Budget 2024	Budget 2025	% Change
Revenue				
Property Taxation	\$	207,413	\$ 214,646	3%
User Charges	\$	1,000	\$ 1,000	
Grants	\$	-	\$ -	
Other Municipalities	\$	-	\$ -	
Investment income	\$	-	\$ -	
Donations	\$	-	\$ -	
Transfer from Reserves	\$	-	\$ 1,200	
Internal Transfer Operating	\$	-	\$ -	
Total Revenue	\$	208,413	\$ 216,846	4%
Expenditures				
Salaries and Benefits	\$	74,488	\$ 81,796	10%
Employee Related Expenses	\$	6,700	\$ 6,700	
Materials, Supplies and Services	\$	14,270	\$ 14,250	(0%)
Contracted Services	\$	101,155	\$ 101,900	1%
Utilities and Fuel	\$	-	\$ -	
Rents and Financial	\$	-	\$ -	
Transfer to External Clients	\$	-	\$ -	
Transfer to Reserves	\$	11,800	\$ 12,200	3%
Inter-Department Transfers	\$	-	\$ -	
Total Expenditures	\$	208,413	\$ 216,846	4%

Grants and Donations

This budget is to support Council directed grants and donations.

The property taxation support for this budget is \$72,500, with no increase from 2024.

Included in this budget is \$10,000 for the Norwood Fire Academy, and \$62,500 for the Canadian Canoe Museum.

Grants and Donations		Budget 2024	Budget 2025	% Change
Revenue				
Property Taxation	\$	72,500	\$ 72,500	
User Charges	\$	-	\$ -	
Grants	\$	-	\$ -	
Other Municipalities	\$	-	\$ -	
Investment income	\$	-	\$ -	
Donations	\$	-	\$ -	
Transfer from Reserves	\$	-	\$ -	
Internal Transfer Operating	\$	-	\$ -	
Total Revenue	\$	72,500	\$ 72,500	
Expenditures				
Salaries and Benefits	\$	-	\$ -	
Employee Related Expenses	\$	-	\$ -	
Materials, Supplies and Services	\$	-	\$ -	
Contracted Services	\$	-	\$ -	
Utilities and Fuel	\$	-	\$ -	
Rents and Financial	\$	-	\$ -	
Transfer to External Clients	\$	72,500	\$ 72,500	
Transfer to Reserves	\$	-	\$ -	
Inter-Department Transfers	\$	-	\$ -	
Total Expenditures	\$	72,500	\$ 72,500	



2025 Operating Budget Shared Services / Agencies



County / City Landfill

The Peterborough Waste Management Facility accepts waste generated in the City and County of Peterborough.

The landfill is operating by the City of Peterborough, and the County is a funding partner.

The property taxation support for this budget is \$500,964. This is an increase of \$238,464 or 91% over 2024.

The County's share of operational costs for the landfill in 2024 are increasing by \$99,000 and the user fee revenue is forecast to decrease by approximately \$137,000.

County/City Landfill		Budget 2024	Budget 2025	% Change
Revenue				
Property Taxation	\$	262,500	\$ 500,964	91%
User Charges	\$	2,828,734	\$ 2,691,500	(5%)
Grants	\$	-	\$ -	
Other Municipalities	\$	-	\$ -	
Investment income	\$	-	\$ -	
Donations	\$	-	\$ -	
Transfer from Reserves	\$	-	\$ -	
Internal Transfer Operating	\$	-	\$ -	
Total Revenue	\$	3,091,234	\$ 3,192,464	3%
Expenditures				
Salaries and Benefits	\$	-	\$ -	
Employee Related Expenses	\$	-	\$ -	
Materials, Supplies and Services	\$	-	\$ -	
Contracted Services	\$	-	\$ -	
Utilities and Fuel	\$	-	\$ -	
Rents and Financial	\$	-	\$ -	
Transfer to External Clients	\$	2,801,215	\$ 2,899,964	4%
Transfer to Reserves	\$	290,019	\$ 292,500	1%
Inter-Department Transfers	\$	-	\$ -	
Total Expenditures	\$	3,091,234	\$ 3,192,464	3%

Shared Services

The City of Peterborough provides several services on behalf of the County in accordance with the Consolidated Services Management (CMSM) Agreement. The CMSM agreement expires on December 31, 2024. The 2025 budget was prepared on a without prejudice basis, using the same terms and conditions as the previous agreement.

Provincial Offences Act (POA) – (\$156,159)

The City of Peterborough operates the POA Court and the cost of providing the service is funded through fine revenue. The County receives 55.3% of the net revenue based on weighted assessment.

In 2025, the City forecasts that the County will receive \$156,159 in revenue which is \$14,386 more than budgeted in 2024. The detailed POA budget is included for further information.

Social Assistance –\$895,914

The City of Peterborough provides the various social assistance programs. These programs are largely funded by the Province (87%) with the remaining portion being shared between the City (83%) and County (17%). The County's portion of the budget (\$895,914) for 2025 represents a decrease of tax levy funding of \$31,603 over 2024.

Children's Services – \$695,228

The City of Peterborough provides Children's services on behalf of the County. These programs are largely funded by the Province (96%) with the remaining portion being shared between the City (68%) and the County (32%). The County's portion of the budget (\$695,228) for 2025 represents a decrease in tax levy funding of \$16,834 over 2024.

Housing and Homelessness – \$7,288,396

The City of Peterborough provides Housing and Homelessness services on behalf of the County. While there are some revenues to support these programs (44%), the majority of the funding is the responsibility of the City and County. The County is responsible for 55.3%, or \$7,080,146, of the housing program costs and 9%, or \$208,250, of the homelessness program.

The County's portion of the budget (\$7,288,396) for 2025 represents an increase in tax levy funding of \$555,952 over 2024.

Community Development Program – \$312,283

The City of Peterborough provides the Community Development Program on behalf of the County. This program is also funded by the City (73%) and the County (27%).

The County's portion of the budget (\$312,283) for 2025 represents a decrease in tax levy funding of \$12,294 over 2024.

The detailed budget for all social services is included for further information.

The net change in the tax levy for all of the above services is \$495,221, or 6%, over 2024.

Shared Services		Budget 2024	Budget 2025	% Change
Revenue				
Property Taxation	\$	8,554,827	\$ 9,035,662	6%
User Charges	\$	141,773	\$ 156,159	10%
Grants	\$	-	\$ -	
Other Municipalities	\$	-	\$ -	
Investment income	\$	-	\$ -	
Donations	\$	-	\$ -	
Transfer from Reserves	\$	-	\$ -	
Internal Transfer Operating	\$	-	\$ -	
Total Revenue	\$	8,696,600	\$ 9,191,821	6%
Expenditures				
Salaries and Benefits	\$	-	\$ -	
Employee Related Expenses	\$	-	\$ -	
Materials, Supplies and Services	\$	-	\$ -	
Contracted Services	\$	-	\$ -	
Utilities and Fuel	\$	-	\$ -	
Rents and Financial	\$	-	\$ -	
Transfer to External Clients	\$	8,696,600	\$ 9,191,821	6%
Transfer to Reserves	\$	-	\$ -	
Inter-Department Transfers	\$	-	\$ -	
Total Expenditures	\$	8,696,600	\$ 9,191,821	6%

Peterborough Public Health

Peterborough Public Health has merged with Haliburton, Kawartha Pine Ridge District Health Unit. They will not be in a position to provide the County with the 2025 budget until the end of the first quarter of 2025.

The tax levy support of this service is \$1,412,614 which is an increase of \$27,875 or 2%.

An increase of \$166,529 has been funded from tax levy (\$27,875) and a transfer from the Health Unit LTP reserve (\$138,654). Once the merged budget is approved and if the required funding decreases, staff would reduce the required draw from reserves.

Peterborough Public Health		Budget 2024	Budget 2025	% Change
Revenue				
Property Taxation	\$	1,393,739	\$ 1,421,614	2%
User Charges	\$	-	\$ -	
Grants	\$	-	\$ -	
Other Municipalities	\$	-	\$ -	
Investment income	\$	-	\$ -	
Donations	\$	-	\$ -	
Transfer from Reserves	\$	-	\$ 138,654	
Internal Transfer Operating	\$	-	\$ -	
Total Revenue	\$	1,393,739	\$ 1,560,268	12%
Expenditures				
Salaries and Benefits	\$	-	\$ -	
Employee Related Expenses	\$	-	\$ -	
Materials, Supplies and Services	\$	-	\$ -	
Contracted Services	\$	-	\$ -	
Utilities and Fuel	\$	-	\$ -	
Rents and Financial	\$	-	\$ -	
Transfer to External Clients	\$	1,393,739	\$ 1,560,268	12%
Transfer to Reserves	\$	-	\$ -	
Inter-Department Transfers	\$	-	\$ -	
Total Expenditures	\$	1,393,739	\$ 1,560,268	12%

Fairhaven Long Term Care Home

Fairhaven is a long-term care facility that is funded in part by Peterborough County.

The property taxation support to Fairhaven is \$1,062,500 which is an increase of \$123,008 or 13%. This includes and an increase of \$21,500 for capital and an increase of \$27,750 for operating.

In 2024, part of the Fairhaven debt recovery was transferred to the Fairhaven Reserve. The debt has been recovered in full, therefore, there is a decrease in Grants of \$318,590 and a decrease in transfer to reserves of \$244,832 netting to an increase of \$73,758.

Fairhaven		Budget 2024	Budget 2025	% Change
Revenue				
Property Taxation	\$	939,492	\$ 1,062,500	13%
User Charges	\$	-	\$ -	
Grants	\$	318,590	\$ -	(100%)
Other Municipalities	\$	-	\$ -	
Investment income	\$	-	\$ -	
Donations	\$	-	\$ -	
Transfer from Reserves	\$	-	\$ -	
Internal Transfer Operating	\$	-	\$ -	
Total Revenue	\$	1,258,082	\$ 1,062,500	(16%)
Expenditures				
Salaries and Benefits	\$	-	\$ -	
Employee Related Expenses	\$	-	\$ -	
Materials, Supplies and Services	\$	-	\$ -	
Contracted Services	\$	-	\$ -	
Utilities and Fuel	\$	-	\$ -	
Rents and Financial	\$	-	\$ -	
Transfer to External Clients	\$	1,013,250	\$ 1,062,500	5%
Transfer to Reserves	\$	244,832	\$ -	(100%)
Inter-Department Transfers	\$	-	\$ -	
Total Expenditures	\$	1,258,082	\$ 1,062,500	(16%)

Transit

Community Care Peterborough provides door-to-door rural transportation to Peterborough County residents with physical challenges who cannot access conventional transportation. This Caremobile service is funded in part by the County.

The total 2024 budget for this service is \$147,405. The County's responsibility towards this budget is \$88,675. This is comprised of the County's tax levy contribution of \$47,027, the Provincial Gas Tax funding of \$41,648. The tax for this budget also includes a contribution to reserves of \$21,777. The contribution to reserves is a County decision and is not part of the transit budget request.

The total tax levy increase over 2024 is \$1,123.

The detailed budget request is attached for further information.

Transit		Budget 2024	Budget 2025	% Change
Revenue				
Property Taxation	\$	68,804	\$ 69,927	2%
User Charges	\$	-	\$ -	
Grants	\$	41,648	\$ 41,648	
Other Municipalities	\$	-	\$ -	
Investment income	\$	-	\$ -	
Donations	\$	-	\$ -	
Transfer from Reserves	\$	-	\$ -	
Internal Transfer Operating	\$	-	\$ -	
Total Revenue	\$	110,452	\$ 111,575	1%
Expenditures				
Salaries and Benefits	\$	-	\$ -	
Employee Related Expenses	\$	-	\$ -	
Materials, Supplies and Services	\$	-	\$ -	
Contracted Services	\$	-	\$ -	
Utilities and Fuel	\$	-	\$ -	
Rents and Financial	\$	-	\$ -	
Transfer to External Clients	\$	88,675	\$ 88,675	
Transfer to Reserves	\$	21,777	\$ 22,900	5%
Inter-Department Transfers	\$	-	\$ -	
Total Expenditures	\$	110,452	\$ 111,575	1%

2025 Capital and Projects Budget

The Capital and Project Budget primarily represents projects or initiatives that are one-time or time specific in nature. This budget may include items such as capital improvements to roads and facilities or non-capital items such as studies and plans.

For many years, Council has approved a dedicated infrastructure levy that was intended to ensure that the County's many roads and bridges are maintained in good condition. In most recent years, the commitment has been 2.5%, and the 2025 Capital and Projects budget assumes this increase.

Specifically, the base infrastructure funding for 2025, net of assessment growth, is \$14,060,333. Assuming a 2.5% increase, the infrastructure funding grows to \$15,530,000. The 2025 capital and projects budget for roads and structures is \$19,197,300 and requires tax levy funding of \$15,530,000.

The balance of the 2025 Capital and Projects budget, that does not pertain to roads and structures, totals \$6,581,188 and is fully funded by non-tax levy sources.

The details of the Capital and Projects budget follow.

Project Description	Revenue Source					Grants	Reserves	Notes
	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax			
General Government								
Total General Government	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Corporate Operations								
Business Continuity Plan	\$ 25,000						\$ 25,000	Corp LTP Reserve
Climate Action Plan	\$ 40,000						\$ 40,000	Corp LTP Reserve
IT Hardware Replacements	\$ 58,688						\$ 58,688	Corp LTP Reserve
PKED Townships WayFinding Signage Project (County portion) 2 replaceme	\$ 11,000						\$ 11,000	Corp LTP Reserve
IT Network, Server, Applications	\$ 238,000						\$ 238,000	Corp LTP Reserve
Total Corporate Operations	\$ 372,688	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 372,688	
Geographic Information Service (GIS)								
Land Division Scanning								
FME Server Installation								
Parcel Fabric Enterprise Upgrade								
Total Geographic Information Service (GIS)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Lang Pioneer Village Museum								
Admin Building - Water System Update	\$ 12,000						\$ 12,000	LPVM LTP Reserve
Multiple Buildings - Roofing Replacements	\$ 140,000						\$ 140,000	LPVM LTP Reserve
Printshop Floor Replacement	\$ 60,000						\$ 60,000	Working Funds Reserve
Village Roadways Rehab	\$ 50,000						\$ 50,000	Working Funds Reserve
Total Lang Pioneer Village	\$ 262,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 262,000	
PW Operating								
Plow Replacements	\$ 900,000						\$ 900,000	Equipment LTP Reserve
Light Duty Vehicle Replacements	\$ 455,000		\$ 130,000				\$ 325,000	Equipment LTP Reserve
Heavy Duty Vehicle Replacements	\$ 240,000						\$ 240,000	Equipment LTP Reserve
Tractor/Mower Replacements	\$ 140,000						\$ 140,000	Equipment LTP Reserve
Float Trailer Replacements	\$ 10,000						\$ 10,000	Equipment LTP Reserve
Work Trailer Replacements	\$ 67,000		\$ 67,000					
Other Equipment/Attachment Replacements	\$ 147,000		\$ 147,000					
River Road Trail Gazebo Roof Replacement	\$ 5,000						\$ 5,000	Equipment LTP Reserve
Total PW Operating	\$ 1,964,000	\$ -	\$ 344,000	\$ -	\$ -	\$ -	\$ 1,620,000	

Project Description	Project Budget	Tax Levy	Revenue Source			Grants	Reserves	Notes
			DC	Other Municipality	Federal Gas Tax			
Corporate Facilities								
Court House - HVAC RTU 6 Replacement	\$ 35,000						\$ 35,000	Corp. Facilities Reserve
Court House - Heat Pumps Replacement	\$ 15,000						\$ 15,000	Corp. Facilities Reserve
Court House - Parking Gates	\$ 70,000						\$ 70,000	Corp. Facilities Reserve
Court House - Masonry Repairs	\$ 10,000						\$ 10,000	Corp. Facilities Reserve
Court House - Heat Water Boiler (2 Systems) Replacement	\$ 75,000						\$ 75,000	Corp. Facilities Reserve
Court House - South Wing Concrete Steps Replacement	\$ 36,000						\$ 36,000	Corp. Facilities Reserve
Court House - Parking Lot Repairs	\$ 45,000						\$ 45,000	Corp. Facilities Reserve
Court House - Window Replacement	\$ 75,000						\$ 75,000	Corp. Facilities Reserve
Court House - Generator Fuel Tank Replacement	\$ 50,000						\$ 50,000	Corp. Facilities Reserve
Caretakers House - Roof Replacement	\$ 22,000						\$ 22,000	Corp. Facilities Reserve
Douro Depot - Mechanical Equipment Storage (New)	\$ 75,000						\$ 75,000	Corp. Facilities Reserve
Douro Depot - Power Door Openers	\$ 10,000						\$ 10,000	PW Facilities Reserve
Douro Depot - Electrical Engineer	\$ 10,000						\$ 10,000	PW Facilities Reserve
Douro Depot - Salt Fabric Shelter Relocation	\$ 30,000						\$ 30,000	Corp. Facilities Reserve
Armour Rd PW - Office Cubicles (New)	\$ 10,000						\$ 10,000	Corp. Facilities Reserve
Armour Rd PW - LED Lighting (Upgrades)	\$ 20,000						\$ 20,000	Corp. Facilities Reserve
Havelock Depot - Drain Upgrade	\$ 10,000						\$ 10,000	Corp. Facilities Reserve
Havelock Depot - HVAC Relocate	\$ 10,000						\$ 10,000	Corp. Facilities Reserve
Buckhorn Depot - Salt Storage Structural Repairs	\$ 10,000						\$ 10,000	Corp. Facilities Reserve
Millbrook Depot - Trench Drains	\$ 10,000						\$ 10,000	Corp. Facilities Reserve
Mine Dome - Reshingle & Structural Repairs	\$ 160,000						\$ 160,000	Corp. Facilities Reserve
Total Corporate Facilities	\$ 788,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 788,000	
Waste Management								
Collection Contract - RFP development (70%)	\$ 35,000						\$ 35,000	WM General LTP Reserve
Total Waste Management	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000	
Landfill								
Land Improvement	\$ 1,000,000						\$ 1,000,000	Landfill LTP Reserve
Total Landfill	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	

Project Description	Project Budget	Tax Levy	Revenue Source			Grants	Reserves	Notes
			DC	Other Municipality	Federal Gas Tax			
Peterborough County/City Paramedics								
Vehicle Purchases (2025)	\$ 1,388,000.00		\$ 34,254	\$ 44,746			\$ 1,309,000	PCCP LTP Reserve
Boardroom Audio Visual - Corporate Project under IT	\$ 55,000.00						\$ 55,000	PCCP LTP Reserve
Power Stretcher Replacement	\$ 56,000.00						\$ 56,000	PCCP LTP Reserve
IT Hardware Replacements	\$ 10,000.00						\$ 10,000	PCCP LTP Reserve
Millbrook IT Requirements	\$ 30,000.00		\$ 13,008	\$ 16,992				
Paramedic Crew Area Renovations - Armour Rd & Norwood	\$ 80,000.00			\$ 45,312			\$ 34,688	Working Funds Reserve
Drug Pouches	\$ 7,500.00			\$ 4,248			\$ 3,252	Working Funds Reserve
Stair Chairs	\$ 20,000.00			\$ 11,328			\$ 8,672	Working Funds Reserve
Millbrook Base - Security	\$ 10,000.00		\$ 4,336	\$ 5,664			\$ -	
Millbrook Base - Lockers	\$ 12,000.00		\$ 5,203	\$ 6,797			\$ -	
New Uniforms	\$ 130,000.00			\$ 73,632			\$ 56,368	Working Funds Reserve
Armour Rd Base - Mechanical System Upgrade	\$ 70,000.00			\$ 39,648			\$ 30,352	Working Funds Reserve
Clonsilla Base - Security Upgrades	\$ 32,000.00			\$ 18,125			\$ 13,875	Working Funds Reserve
Roof Replacement	\$ 120,000.00			\$ 67,968			\$ 52,032	Working Funds Reserve
Armour Rd Base - Carpet Replacement	\$ 45,000.00			\$ 25,488			\$ 19,512	Working Funds Reserve
Armour Rd Base - Generator Fuel Tank	\$ 50,000.00			\$ 28,320			\$ 21,680	Working Funds Reserve
Total Peterborough County/City Paramedics	\$ 2,115,500	\$ -	\$ 56,802	\$ 388,267	\$ -	\$ -	\$ 1,670,431	
Emergency Measures								
Radio Repeater Replacement	\$ 14,000						\$ 14,000	E M LTP Reserve
Vehicle Replacement (Shared 50% with PCCP)	\$ 30,000						\$ 30,000	E M LTP Reserve
Total Emergency Measures	\$ 44,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,000	
Public Works Engineering & Design								
Transportation Plan Projects								
County Road 18 (Ward Street) Corridor Improvements	\$ 100,000	\$ 25,000	\$ 75,000					
CR 35 and Base Line Paved Shoulders	\$ 125,000	\$ 31,250	\$ 93,750					
Total	\$ 225,000	\$ 56,250	\$ 168,750	\$ -	\$ -	\$ -	\$ -	
Micro Surfacing Program	\$ 4,088,900	\$ 4,088,900						
Total	\$ 4,088,900	\$ 4,088,900	\$ -	\$ -	\$ -	\$ -	\$ -	

Project Description	Revenue Source					Grants	Reserves	Notes
	Project Budget	Tax Levy	DC	Other Municipality	Federal Gas Tax			
TCA Engineering Structure Projects								
Cross Culvert Replacement Program	\$ 1,200,000	\$ 1,200,000						
Plato Creek Bridge	\$ 150,000	\$ 150,000						
Indian River Bridge	\$ 1,750,000	\$ 1,750,000						
Old Canal Bridge	\$ 25,000	\$ 25,000						
Burns Bridge	\$ 75,000	\$ 75,000						
Dunlop's Bridge	\$ 50,000	\$ 50,000						
Wallace Point Bridge	\$ 25,000	\$ 25,000						
CR 25 Culvert	\$ 30,000	\$ 30,000						
Trent Canal Bridge	\$ 75,000	\$ 75,000						
Otonabee River Bridge	\$ 75,000	\$ 75,000						
Gillis Bridge	\$ 25,000	\$ 25,000						
Lang Bridge	\$ 75,000	\$ 75,000						
Nichol's Cove Bridge	\$ 1,300,000	\$ 300,000			\$ 1,000,000			
Eels Creek Bridge (CR 504)	\$ 80,000	\$ 80,000						
Eels Creek Bridge (CR 620)	\$ 80,000	\$ 80,000						
Total	\$ 5,015,000	\$ 4,015,000	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	
Roads Construction Projects								
CR 007-00000	\$ 645,000	\$ 582,500	\$ 62,500					
CR 008-03080	\$ 1,531,200	\$ 323,218	\$ 62,500			\$ 1,145,482		
CR 011-00000	\$ 761,200	\$ 761,200						
CR 014-01440	\$ 150,000	\$ 150,000						
CR 033-06400	\$ 1,400,000	\$ 296,932	\$ 62,500		\$ 1,040,568.00			
CR 048-01800	\$ 1,403,600	\$ 1,341,100	\$ 62,500					
CR 048-08210	\$ 477,400	\$ 414,900	\$ 62,500					
CR 049-00000	\$ 1,750,000	\$ 1,750,000.00			\$ -			
CR 049-09100	\$ 1,750,000	\$ 1,750,000.00			\$ -			
Total	\$ 9,868,400	\$ 7,369,850	\$ 312,500	\$ -	\$ 1,040,568	\$ 1,145,482	\$ -	
Total PW E&D	\$ 19,197,300	\$ 15,530,000	\$ 481,250	\$ -	\$ 2,040,568	\$ 1,145,482	\$ -	
Totals	\$ 25,778,488	\$ 15,530,000	\$ 882,052	\$ 388,267	\$ 2,040,568	\$ 1,145,482	\$ 5,792,120	

2025 Capital and Projects Funding

Tax Levy	\$ 15,530,000
Development Charges Earned	\$ 882,052
Other Municipalities	\$ 388,267
Federal Gas Tax	\$ 2,040,568
OCIF -Fund	\$ 1,145,482
Working Funds Reserve	\$ 510,431
Corp LTP Reserve	\$ 372,688
Public Works Facilities Reserve	\$ 20,000
Public Works Infrastructure Reserve	\$ -
LPV LTP Reserve	\$ 152,000
Equipment LTP Reserve	\$ 1,615,000
Trails LTP Reserve	\$ 5,000
WM General LTP Reserve	\$ 35,000
Landfill LTP Reserve	\$ 1,000,000
PCCP LTP Reserve	\$ 1,430,000
GIS LTP Reserve	\$ -
Corp. Facilities Reserve	\$ 608,000
Emergency Measures LTP Reserve	\$ 44,000
	\$ 25,778,488



2025 Carry-Forward Capital and Projects



Carry Forward Capital and Projects Budget

Unlike the operating budget, the individual project budgets are approved for the “life of the project” rather than for the fiscal year. It is common for the Capital and Project budgets to span more than one fiscal year (i.e. start in 2025, and finish in 2026). As such, the individual project budgets continue until the project is complete.

The Carry-Forward Capital and Project budget does not require Council approval. It is included for Council awareness of the projects that were previously approved and will be continuing into 2025.

The following table provides a list of projects that were previously approved by Council. The table is broken into two sections. The first section is the projects that are on-going, and work will be occurring in 2025. The second section are projects that are substantially complete. Once the final payments have been made on these projects they will be closed.

It is important to note that the balance remaining column in both sections may not accurately reflect the funding remaining and/or spent as the commitments are not included.

Project	Budget	Actuals Sep-24	% Complete by end of 2024	Expected Completion Timeframe	Project Status
Projects to be Carried Forward to 2025					
Corporate Operations					
Sum Strategic Plan Consultant	\$ 10,000	\$ -	0%	Spring 2025	Project to start Oct 2024
GP Module Implementation	\$ 28,979	\$ 5,552	20%	Winter 2025	Project continue to be done
3 Townships WayFinding Signage Project (County portion)	\$ 31,014	\$ -		Winter 2025	Applying for RED funding
Asset Management Plan Update	\$ 225,000	\$ 115,914	52%	Winter 2025	
IT Review	\$ 12,192	\$ -			
IT Network, Server, Applications	\$ 51,000	\$ 3,789			
Geographic Information Service (GIS)					
Web-GIS Upgrade	\$ 25,000	\$ -	50%	Spring 2025	Pilot development completed. Awaiting Enterprise project roll-out.
ArcGIS Enterprise Configuration	\$ 15,000	\$ -	30%	Spring 2025	Planning phase completed. Implementation beginning Q4 2024.
ArcGIS SOC Audit	\$ 50,000	\$ -	0%	Summer 2025	Commencing Q2 2025.
ArcGIS Privacy Impact Assessment	\$ 20,000	\$ -	0%	Winter 2025	Commencing Q4 2024.
ArcGIS Threat & Risk Assessment	\$ 50,000	\$ -	0%	Summer 2025	Commencing Q2 2025.
ArcGIS Enterprise Implementation	\$ 30,000	\$ -	0%	Spring 2025	Planning phase completed. Implementation beginning Q4 2024.
Pioneer Village Museum					
Security Cameras	\$ 50,000	\$ -	0%	Fall 2025	This project has started, but it is in the early discussion phase. Facilities is working with IT to sort out best options.
PW Operations					
Roads Capital Equipment	\$ 3,006,405	\$ 1,204,298	40%	Winter 2025	Note some plows that have been ordered may not be delivered until 2026 or 2027
Fuel System Upgrades	\$ 50,000	\$ -			Waiting on updated quote
Transportation Plan Projects					
2/23 Intersection Capacity Enhancement	\$ 125,000	\$ 24,542	30%	Fall 2025	Completion of the EA and Design
County Road 18 (Ward Street) Corridor Improvements	\$ 285,000	\$ 21,660	50%	Winter 2025	Completion of the EA and commencement of the detailed design

Project	Budget	Actuals Sep-24	% Complete by end of 2024	Expected Completion Timeframe	Project Status
Lakefield Network Study	\$ 185,000	\$ -	0%	Winter 2025	RFP to be issued in November/December
County Road 10 Corridor Improvements	\$ 75,000	\$ -	0%	Fall 2025	Deferred to 2025 due to developer timelines
CR 10 Corridor Study			0%	Winter 2025	RFP to be issued in November
TCA Engineering Structure Projects					
Cross Culvert Replacement Program	\$ 1,200,000	\$ 102,643	50%	Summer 2025	
Bensfort Bridge	\$ 40,379	\$ 18,093	30%	Summer 2025	Project on hold
Gilchrist Park Bridge	\$ 45,342	\$ 17,658	30%	Summer 2025	Detailed design ongoing
Wallace Point Bridge	\$ 48,037		0%	Fall 2025	RFP recently awarded
CR 25 Culvert	\$ 47,000		0%	Fall 2025	RFP recently awarded
Miskwa Ziibi Bridge	\$ 47,000	\$ 28,923	30%	Summer 2025	Project on hold
Gillis Bridge	\$ 23,000	\$ -	0%	Fall 2025	RFP recently awarded
Hope's Bridge	\$ 47,000	\$ -	0%	Fall 2025	RFP recently awarded
Indian River Bridge	\$ 41,726	\$ 31,086	30%	Summer 2025	Detailed design ongoing
Nichol's Cove Bridge	\$ 18,687	\$ 9,260	30%	Summer 2025	Detailed design ongoing
Dunlop's Bridge	\$ 99,700	\$ -	0%	Summer 2025	Design ongoing
Gannon's Narrows Bridge	\$ 295,200	\$ 2,402	0%	Spring 2025	Internal discussions
Tully's Bridge	\$ 50,000	\$ 9,254	30%	Summer 2025	Detailed design ongoing
Old Canal Bridge	\$ 25,000		0%	Fall 2025	RFP recently awarded
Roads Construction Projects					
Surface Treatment Program	\$ 4,540,200	\$ 1,608,511	85%	Summer 225	Remaining section of Balmer Road
CR 48-R048005 & CR 48-R048010	\$ 3,369,802	\$ 21,984	25%	Fall 2025	Remaining phase of CR 48
Planning					
Watershed Management Study	\$ 70,000	\$ -	5%	Fall 2025	recently initiated
Corporate Facilities					
Court House Sale Expenses	\$ 409,135	\$ 41,569	10%	Fall 2025	Funds being used for ongoing Courthouse sale
Court House - Parking Gates	\$ 30,000	\$ -		Summer 2025	Additional funds needed in 2025 to complete the project
Court House - Parking Lot Repairs	\$ 65,000	\$ -		Summer 2025	delayed due to potential sale, additional funds added for 2025
Douro Depot - Material Storage	\$ 826,069	\$ 32,461	4%	Summer 2025	additional funds being added for 2025
Havelock PW Depot Salt Shed Structural Remediations to back Walls	\$ 15,000	\$ -		Summer 2025	Structural engineer noted cannot be repaired - looking to rebuild
Centreline PW Depot Salt Shed Structural Engineering - Back Wall	\$ 15,000	\$ -		Summer 2025	

Project	Budget	Actuals Sep-24	% Complete by end of 2024	Expected Completion Timeframe	Project Status
Waste Management					
Waste Management Master Plan-update for diversion & disposal	\$ 150,000	\$ 53,946	50%	Spring 2025	Waiting to complete until the organics/garbage study is wrapped up
Peterborough County/City Paramedics					
Narcotic Safes	\$ 38,500	\$ -	0%	Summer 2025	Joint RFP with CKL to be completed in 2025
Millbrook - Electronic Devices	\$ 9,800	\$ -	0%	Spring 2025	Bright Sign Communication TV, Computer (Millbrook Base most likely wont be completed until end of 2024)
Garage Flooring Epoxy Coatings	\$ 50,000	\$ -	0%	Spring 2025	Unable to get tender out to market - With weather permitting
Armour Rd - South Roof Replace/Repair/Design	\$ 85,000	\$ -	0%		Additional work to be done in 2025
Total	\$ 16,026,167	\$ 3,444,617			

Project	Budget	Actuals Sep-24	% Complete By Sept 2024	Project Status
Projects that will be completed or can be cancelled in 2024				
General Government				
Warden Retirement	\$ 5,000	\$ -	0%	Canceled
County Recognition	\$ 11,000	\$ 8,175	100%	Complete
Corporate Operations				
IT Hardware Replacements	\$ 84,200	\$ 16,953	20%	Will be complete by end of 2024
Electronic Document Management	\$ 19,261	\$ -	100%	Complete
Records Management - Scanning	\$ 29,786	\$ 8,994	100%	Complete
1306 Compensation Review	\$ 18,458	\$ -	0%	Will be complete by end of 2024
MS Office	\$ 68,574	\$ -		Canceled
By-Law Project	\$ 40,000	\$ -	0%	canceled - moved to operating in 2025
Website Redesign	\$ 859	\$ 14,374	100%	Complete
Land Acquisition	\$ -	\$ 1,284,719	100%	Complete
Geographic Information Service (GIS)				
Aerial Photo Update	\$ 19,677	\$ 10,515	53%	Complete
Building Footprints	\$ 8,480	\$ 7,247	85%	Complete
Lang Pioneer Village Museum				
Lawn Mower	\$ 30,000	\$ 23,103	100%	Complete
Transportation Barn Re Roof	\$ 117,000	\$ -	0%	Will be complete by end of 2024
School House Interior Repairs	\$ 11,114	\$ -	0%	Will be complete by end of 2024
LED Lighting	\$ 20,000	\$ -	0%	Will be complete by end of 2024
Hotel Floor Replacement	\$ 170,000	\$ 1,980	1%	Will be complete by end of 2024
Mitchell Building Garage Door Replacements	\$ 14,000	\$ -		Will be complete by end of 2024

Project	Budget	Actuals Sep-24	% Complete By Sept 2024	Project Status
PW Operations				
IT Hardware Replacement	\$ 26,548	\$ -	0%	Will be complete by end of 2024
Transportation Plan Projects				
CR 1/12th Turning Tapers	\$ 30,000	\$ 29,103	100%	Complete
CR 22/Gazelle Trail Illumination Warrant	\$ 5,000	\$ 7,790	100%	Complete
CR 23 / 36 northbound and southbound turning lanes	\$ 285,000	\$ -	0%	Will be complete by end of 2024
Cnty Rd 14-R014000	\$ 2,447,271	\$ 1,907,227	78%	Will be complete by end of 2024
CR 18 (Chemong Road) CLTL	\$ 975,000	\$ -	0%	Canceled
CR 35 and Base Line Paved Shoulders	\$ 25,000		0%	Will be complete by end of 2024
CR 12/27 Northbound Right-Turn Lane	\$ 370,000	\$ 7,612	2%	Will be complete by end of 2024
TCA Engineering Structure Projects				
Chemong Bridge	\$ 1,407,350	\$ 65	0%	Will be complete by end of 2024
Hickey's Bridge	\$ 1,500,617	\$ 556,090	37%	Will be complete by end of 2024
Bigelow Bridge	\$ 23,000	\$ -	0%	Canceled
Plato Creek Bridge	\$ 200,000	\$ 12,979	6%	Will be complete by end of 2024
CR 44 cross-culverts	\$ 925,992	\$ 78,787	9%	Will be complete by end of 2024
Crowe Bridge	\$ 682,240	\$ 505,918		Will be complete by end of 2024
CR 9 culvert	\$ 10,000	\$ -		Canceled
Spencer's Bridge	\$ 75,000		0%	Canceled
Roads Construction Projects				
Micro Surfacing Program	\$ 2,881,100	\$ 3,628	0%	Will be complete by end of 2024
Hot Mix Asphalt Program	\$ 6,047,306	\$ 3,165,649	52%	Will be complete by end of 2024
Corporate Facilities				
Court House Barrier Free / Accessibility Upgrade Curbs	\$ 10,000	\$ -	0%	Will be complete by end of 2024
Court House LED Lighting Upgrades	\$ 13,656	\$ -	0%	Will be complete by end of 2024
Court House HVAC Roof Top	\$ 45,000	\$ 49,708	100%	Complete
Court House HVAC Design/Specs	\$ 10,000	\$ -	0%	Will be complete by end of 2024
Moving Costs (2023)	\$ 32,000	\$ 244,218	100%	Complete
Douro Depot - Electrical Panel Upgrade	\$ 25,000	\$ 1,732	1%	Will be complete by end of 2024
Millbrook Depot - Power Gate Controller & Fencing	\$ 25,000	\$ -	0%	Will be complete by end of 2024
Havelock Depot - Power Gate Controllers & Fencing	\$ 25,000	\$ -	0%	Will be complete by end of 2024

Project	Budget	Actuals Sep-24	% Complete By Sept 2024	Project Status
Havelock Depot - EPDM Roof Replacement	\$ 290,000	\$ -	0%	Will be complete by end of 2024
Centreline Depot - Gate System & Fencing	\$ 30,000	\$ -	0%	Will be complete by end of 2024
Waste Management				
MHSW - Paved pads for 2 Seasonal Sites	\$ 135,000	\$ 2,146	2%	Will be complete by end of 2024
Waste Audit, 4 Season - 100 Households	\$ 100,000	\$ 39,050	39%	Will be complete by end of 2024
Organics Program - Organics/Garbage Collection Study	\$ 44,734	\$ 12,718	28%	Will be complete by end of 2024
Peterborough County/City Paramedics				
IT Hardware Replacements	\$ 15,000	\$ -	0%	Will be complete by end of 2024
Vehicle Replacements	\$ 1,844,703	\$ 1,986,294	100%	Complete
Power Stretcher Replacement	\$ 27,000	\$ -	0%	Will be complete by end of 2024
Bariatric Cot with Stat Track System	\$ 65,000	\$ -	0%	Will be complete by end of 2024
Stair Chairs Replacement	\$ 20,000	\$ -	0%	Will be complete by end of 2024
Autopulse Replacement	\$ 20,000	\$ -	0%	Canceled
Armour Rd Window Replacement	\$ 10,630	\$ 10,171	100%	Complete
Armour Mech. System Radiant Tube	\$ 65,835	\$ -	0%	Will be complete by end of 2024
Security keyway Armour Road	\$ 19,249	\$ -	0%	Canceled
Garage Door Replacement	\$ 30,000	\$ -	0%	Canceled
Armour Rd - Flooring Replacements	\$ 20,000	\$ 6,876	34%	Will be complete by end of 2024
Armour Rd - Supervisors Office Reconfigure	\$ 8,000	\$ -	0%	Will be complete by end of 2024
Armour Rd - Rooftop HVAC Unit Replacement	\$ 18,000	\$ -	0%	Will be complete by end of 2024
Armour Rd - Consulting Fees - Design Drawing/Specs		\$ -	0%	Canceled
Window Replacement	\$ 12,000	\$ -	0%	Canceled
Norwood - Asphalt Roof Replacement/Restoration	\$ 40,000	\$ -	0%	Will be complete by end of 2024
Millbrook - Zoll Cardiac Monitors	\$ 92,000	\$ 76,430	100%	Complete
Millbrook - Full Set of Equipment Bags	\$ 6,000	\$ 6,447	100%	Complete
Millbrook - Base Furnishings	\$ 30,000	\$ -	0%	Will be complete by end of 2024
Landfill				
Land Improvement	\$ 1,305,000	0	0%	Will be complete by end of 2024
Total	\$ 23,017,641	\$ 10,177,771		



Reserves and Glossary



Reserve	Estimated Balance December 31, 2024	2025 Budgeted Transfers From	2025 Budgeted Transfers To	Estimated Balance December 31, 2025
General Accumulated Surplus	\$ -			\$ -
General Working Funds	\$ 8,143,917	\$ 1,127,291	\$ 138,662	\$ 7,155,288
Public Works Working Funds	\$ 3,891,904	\$ -		\$ 3,891,904
Land Division Working Funds	\$ 341,121	\$ 9,725		\$ 331,396
Public Works Facilities Reserve	\$ 20,421	\$ 20,000		\$ 421
Public Works Equipment Long Term Planning	\$ 1,255,826	\$ 1,615,000	\$ 1,080,000	\$ 720,826
Facilities Long Term Planning	\$ 739,566	\$ 608,000	\$ 100,000	\$ 231,566
Corporate Long Term Planning	\$ 927,628	\$ 372,688	\$ 221,000	\$ 775,940
General Government Long Term Planning	\$ 43,289	\$ -	\$ 8,400	\$ 51,689
Carry forward Funds	\$ -			\$ -
Emergency Measures Long Term Planning	\$ 45,209	\$ 44,000	\$ 8,800	\$ 10,009
911 Long Term Planning	\$ 22,769		\$ 3,400	\$ 26,169
PCCP Shared Long Term Planning	\$ 1,836,636	\$ 1,430,000	\$ 1,322,000	\$ 1,728,636
Public Works Infrastructure Long Term Planning	\$ 5,373,636	\$ -		\$ 5,373,636
Transit Long Term Planning	\$ 232,238		\$ 22,900	\$ 255,138
PW Service Delivery Review	\$ 162,611	\$ -		\$ 162,611
Waste Management Long Term Planning	\$ 1,186,705	\$ 35,000	\$ 68,300	\$ 1,220,005
WM Curbside Long Term Planning	\$ -			\$ -
WM Depot Long Term Planning	\$ -			\$ -
WM Landfill Long Term Planning	\$ 1,897,279	\$ 1,000,000	\$ 30,000	\$ 927,279
WM Past Landfill Projects	\$ 1,514,831			\$ 1,514,831
Local Services Realignment (LSR) Long Term Planni	\$ 990,015	\$ -		\$ 990,015
Fairhaven Long Term Planning	\$ 837,205			\$ 837,205
Health Unit Long Term Planning	\$ 185,616	\$ 138,654		\$ 46,962
Trails Long Term Planning	\$ 28,678	\$ 5,000	\$ 4,200	\$ 27,878
Forest Management Long Term Planning	\$ 54,886	\$ 28,800		\$ 26,086
LPV Long Term Planning	\$ 45,324	\$ 152,000	\$ 110,000	\$ 3,324
LPV Mill Long Term Planning	\$ 50,463			\$ 50,463
Planning Long Term Planning	\$ 112,137	\$ -	\$ 10,000	\$ 122,137
GIS Long Term Planning	\$ 138,396	\$ -	\$ 17,000	\$ 155,396
Land Division Long Term Planning	\$ 7,178			\$ 7,178
Insurance	\$ 194,634		\$ 30,000	\$ 224,634
Employee Future Benefits	\$ 0			\$ 0
Landfill Post Closure Costs	\$ 4,456,519		\$ 262,500	\$ 4,719,019
Economic Development	\$ -		\$ 240,488	\$ 240,488
Total	\$ 34,736,635	\$ 6,586,158	\$ 3,677,650	\$ 31,828,127

Deferred Revenue (Obligatory Reserve Funds)

2025 Final Deferred Revenue (Obligatory Reserve Funds) Continuity

Deferred Revenue	Estimated Balance December 31, 2024	2025 Budgeted Revenue Recognized	2025 Budgeted Receipts	Estimated Balance December 31, 2025
Long Term Care	\$ 1,340,587	\$ -	\$ 171,733	\$ 1,512,320
Health Unit	\$ 315,958	\$ -	\$ 29,086	\$ 345,044
Emergency Medical Services	\$ 343,816	\$ 56,802	\$ 40,507	\$ 327,521
Development - Related Studies	\$ 133,467	\$ -	\$ 79,445	\$ 212,912
Services Related to Highway	\$ 4,492,530	\$ 825,250	\$ 2,567,771	\$ 6,235,051
Emergency Measures	\$ 59,080	\$ -	\$ 2,832	\$ 61,912
Transit	\$ 13,399	\$ -	\$ 643	\$ 14,042
Social Services	\$ 424,581	\$ -	\$ 20,310	\$ 444,891
Waste Diversion	\$ 10,076	\$ -	\$ 5,127	\$ 15,203
Total Development Charges	\$ 7,133,494	\$ 882,052	\$ 2,917,454	\$ 9,168,896
Ontario Community Infrastructure Fund (OCIF)	\$ 45,497	\$ 1,145,482	\$ 1,145,482	\$ 45,497
Total OCIF Revenues	\$ 45,497	\$ 1,145,482	\$ 1,145,482	\$ 45,497
Federal Gas Tax - Public Works	\$ 132,941	\$ 2,040,568	\$ 2,045,082	\$ 137,455
Total Federal Gas Tax Revenues	\$ 132,941	\$ 2,040,568	\$ 2,045,082	\$ 137,455
Provincial Gas Tax - Transit	\$ 45,702	\$ 41,648	\$ 41,648	\$ 45,702
Total Provincial Gas Tax Revenues	\$ 45,702	\$ 41,648	\$ 41,648	\$ 45,702
Transit Ridership	\$ -	\$ -	\$ -	\$ -
Total Provincial Transit Ridership Revenues	\$ -	\$ -	\$ -	\$ -
Total Deferred Revenue	\$ 7,357,635	\$ 4,109,750	\$ 6,149,666	\$ 9,397,551

NOTE: Unaudited preliminary 2024 balances

Glossary

The County's operating budget contains hundreds of detailed accounts and budgets. For ease of use to the reader, these accounts have been grouped into categories of expenditures and revenues. The table below lists each of these categories, and a provides a description of the activities that would typically be budgeted in those categories.

Revenue Category	Revenues in this category would include:
Property Taxation	Property taxes collected from properties within Peterborough County
User Charges	Landfill fees, rental revenue, fees for services provided
Grants	Provincial and federal grants to support operations (ie land ambulance)
Other Municipalities	Funding from other municipalities to support their portion of shared services being operated by the County.
Investment Income	Interest earned on the investment of County reserves
Donations	Monies received from others as a gift
Transfers from Reserves	Use of reserves to fund initiatives
Internal Transfer Operating	Revenue received from transferring costs to other department

Expenditure Category	Expenditures in this category would include:
Salaries and Benefits	Salaries and wages and associated benefits (CPP, EI, WSIB, EHT, OMERS, health benefits)
Employee Related Expenses	Training and development, memberships, health and safety supplies, recruitment expenses, mobile phones, staff retirement and recognition expenses, employee wellness, clothing/uniforms
Materials, Supplies and Services	Winter control, road maintenance, fleet maintenance, insurance, office equipment, programming fees, patient care equipment and supplies
Contracted Services	Service contracts pertaining to waste management (recycling, organics, hazardous materials), third party legal services, consulting fees, janitorial services, fees to MPAC, answering service for PCCP

Utilities and Fuel	Heat, hydro, water and sewer, natural gas, telephone, managed networks, and vehicle fuel
Expenditure Category	Expenditures in this category would include:
Rents and Financial	Cost of leased facilities, bank fees, and the principal and interest payments on any outstanding debt
Transfer to External Clients	Funds owing to the City of Peterborough for shared services and other external agencies
Transfer to Reserves	Contributions to reserves for long term planning purposes
Inter-Department Transfers	Transferring of costs between departments, typically to ensure administrative costs are being recovered for non-tax supported departments (i.e. PCCP)
Transfer to Capital	Property taxation revenue required to support the annual capital program