

# Schedule "A" to By-law No. 2019-25

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## Change in Tax Requirement by Department Budget 2019

Department	Budget 2018	2019	Tax \$ Increase /(Decrease)	% of Total Tax Change
General Government	\$ 367,593	\$ 480,122	\$ 112,529	30.61%
Corp Facilities - Armour Road & Court House	\$ 164,607	\$ 23,355	\$ (141,252)	-85.81%
Corporate Operations - Gen. Admin, Corp., Unallocated	\$ 4,309,514	\$ 4,570,755	\$ 261,241	6.06%
Geographic Information Service (GIS)	\$ 375,581	\$ 403,004	\$ 27,423	7.30%
Emergency Measures Systems	\$ 119,754	\$ 126,527	\$ 6,773	5.66%
911 Emergency Systems	\$ 37,904	\$ 38,117	\$ 213	0.56%
Transit	\$ 52,226	\$ 54,135	\$ 1,909	3.66%
Infrastructure Services - Operations, Engineering & Design	\$ 17,695,723	\$ 18,957,621	\$ 1,261,898	7.13%
County/City Landfill	\$ 1,439,056	\$ 1,390,211	\$ (48,845)	-3.39%
Infrastructure Services - Waste Management	\$ 1,934,770	\$ 2,179,535	\$ 244,765	12.65%
Peterborough County/City Paramedics (PCCP)	\$ 3,390,628	\$ 3,497,732	\$ 107,104	3.16%
Peterborough County/City Shared Services	\$ 7,084,127	\$ 7,291,235	\$ 207,108	2.92%
Other Agencies	\$ 1,856,499	\$ 1,947,711	\$ 91,212	4.91%
Lang Pioneer Village	\$ 895,268	\$ 952,377	\$ 57,109	6.38%
Land Division	\$ -	\$ -	\$ -	0.00%
Planning	\$ 633,076	\$ 667,675	\$ 34,599	5.47%
Economic Development	\$ 813,786	\$ 771,487	\$ (42,299)	-5.20%
County Forests	\$ -	\$ -	\$ -	0.00%
Grants and Donations	\$ 700	\$ 62,500	\$ 61,800	8828.57%
Total Requirement	\$ 41,170,812	\$ 43,414,099	\$ 2,243,287	5.45%
Assessment Growth (Estimate)			\$ (617,562)	1.50%
<b>Total Requirement Increase Net of Assessment Growth</b>			<b>\$ 1,625,725</b>	<b>3.95%</b>





## Summary Report

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
<b>Operating Revenue</b>					
P.I.L. & Supplementary Taxes	\$ (332,266)	\$ (430,951)	\$ (386,660)	\$ (416,660)	
Property Taxation	\$ (31,473,745)	\$ (31,473,745)	\$ (34,354,351)	\$ (33,733,883)	(2%)
User Charges	\$ (5,367,932)	\$ (6,073,332)	\$ (4,954,181)	\$ (5,264,622)	6%
Inter-Department	\$ (451,231)	\$ (473,061)	\$ (480,631)	\$ (468,443)	(3%)
Government Transfers - Operating	\$ (8,732,843)	\$ (8,728,619)	\$ (9,150,800)	\$ (9,355,893)	2%
Other Municipalities	\$ (4,833,783)	\$ (6,003,596)	\$ (4,912,076)	\$ (5,622,694)	14%
Investment Income	\$ (282,000)	\$ (479,250)	\$ (270,000)	\$ (285,000)	6%
Provincial Offences Act Charges Recovered	\$ (729,094)	\$ (557,020)	\$ (583,774)	\$ (540,019)	(7%)
Development Charges Earned	\$ (44,000)	\$ (34,000)	\$ (49,000)	\$ (55,000)	12%
Provincial Gas Tax Revenue Earned	\$ (42,511)	\$ (42,511)	\$ (43,616)	\$ (44,161)	1%
<b>Total Operating Revenue</b>	<b>\$ (52,289,404)</b>	<b>\$ (54,296,084)</b>	<b>\$ (55,185,089)</b>	<b>\$ (55,786,375)</b>	<b>1%</b>
<b>Expenditures</b>					
<b>Department</b>					
General Government	\$ 411,004	\$ 316,290	\$ 382,593	\$ 475,622	
Corporate Operations	\$ 5,323,357	\$ 4,877,232	\$ 5,629,091	\$ 6,512,643	
Corporate Facilities	\$ 776,099	\$ 729,834	\$ 736,278	\$ 716,486	
Public Works - Oper. & Engineering & Design	\$ 12,514,900	\$ 14,071,821	\$ 13,920,736	\$ 12,913,767	
Transit	\$ 76,504	\$ 77,149	\$ 77,609	\$ 79,698	
Waste Management	\$ 3,362,611	\$ 3,094,651	\$ 3,549,412	\$ 3,821,435	
County/City Landfill	\$ 2,016,511	\$ 1,891,049	\$ 1,894,965	\$ 1,921,211	
Emergency Measures	\$ 145,517	\$ 129,654	\$ 107,754	\$ 112,527	
911 Emergency Systems	\$ 39,582	\$ 37,686	\$ 39,104	\$ 35,377	
Lang Pioneer Village	\$ 1,021,178	\$ 1,062,565	\$ 1,118,489	\$ 1,143,289	
PCCP	\$ 15,285,970	\$ 15,092,482	\$ 15,796,520	\$ 16,966,574	
Peterborough Public Health	\$ 847,241	\$ 842,349	\$ 847,241	\$ 934,080	
Fairhaven	\$ 1,298,603	\$ 1,298,603	\$ 1,327,848	\$ 1,332,221	
Shared Services	\$ 7,479,085	\$ 7,280,062	\$ 7,690,676	\$ 7,913,054	
Planning	\$ 706,505	\$ 644,389	\$ 728,466	\$ 761,420	
Land Division	\$ 160,419	\$ 178,829	\$ 161,254	\$ 155,123	
GIS	\$ 486,467	\$ 335,209	\$ 546,131	\$ 486,531	
County Forest	\$ 37,780	\$ 14,759	\$ 80,639	\$ 41,288	
Economic Development	\$ 752,078	\$ 748,251	\$ 813,786	\$ 771,487	
Grants and Donations	\$ 175,500	\$ 177,500	\$ 175,700	\$ 62,500	
<b>Total Operating Expenditures</b>	<b>\$ 52,916,911</b>	<b>\$ 52,900,364</b>	<b>\$ 55,624,292</b>	<b>\$ 57,156,334</b>	<b>3%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 627,507</b>	<b>\$ (1,395,720)</b>	<b>\$ 439,202</b>	<b>\$ 1,369,959</b>	



## Summary Report

### Budget 2019

Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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#### Tangible Capital Assets (TCA)

##### Revenue

Property Taxation	\$ (7,866,027)	\$ (7,866,027)	\$ (6,816,461)	\$ (9,680,216)	42%
Government Transfers	\$ (1,247,903)	\$ (1,220,967)	\$ (750,885)	\$ (497,150)	(34%)
Other	\$ (905,000)	\$ (867,621)	\$ (315,000)	\$ (5,000)	(98%)
Inter-Department	\$ (670,637)	\$ (270,637)	\$ (284,894)	\$ (299,901)	5%
Development Charges Earned	\$ (958,406)	\$ (924,406)	\$ (417,900)	\$ (1,550,000)	271%
Federal Gas Tax Revenue Earned	\$ (1,708,223)	\$ (1,667,568)	\$ (1,747,662)	\$ (1,692,246)	(3%)
Other Municipalities	\$ (472,975)	\$ (446,178)	\$ (464,083)	\$ (480,112)	3%
<b>Total TCA Revenue</b>	<b>\$ (13,829,171)</b>	<b>\$ (13,263,404)</b>	<b>\$ (10,796,885)</b>	<b>\$ (14,204,625)</b>	<b>32%</b>

##### Disbursements

##### Department

General Government	\$ 1,600	\$ -	\$ -	\$ -	
Corporate Operations	\$ 30,000	\$ 74,960	\$ 60,000	\$ 54,900	
Corporate Facilities	\$ 322,136	\$ 370,274	\$ 338,644	\$ 354,001	
Public Works - Oper. & Engineering & Design	\$ 6,329,000	\$ 6,846,334	\$ 5,994,300	\$ 8,416,659	
Transit	\$ 35,700	\$ 20,660	\$ 21,500	\$ 25,692	
Waste Management	\$ 7,335	\$ 3,135	\$ -	\$ 7,700	
County/City Landfill	\$ 545,460	\$ 212,435	\$ 240,500	\$ 193,500	
Emergency Measures	\$ 8,300	\$ 11,533	\$ 9,100	\$ 7,400	
Lang Pioneer Village	\$ 34,650	\$ 130,036	\$ 142,000	\$ 52,100	
PCCP	\$ 653,187	\$ 693,499	\$ 667,850	\$ 652,850	
GIS	\$ -	\$ -	\$ -	\$ -	
<b>Total TCA Disbursements</b>	<b>\$ 7,967,368</b>	<b>\$ 8,362,865</b>	<b>\$ 7,473,894</b>	<b>\$ 9,764,802</b>	<b>31%</b>

<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (5,861,802)</b>	<b>\$ (4,900,539)</b>	<b>\$ (3,322,991)</b>	<b>\$ (4,439,823)</b>	
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#### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (5,419,871)	\$ (5,376,687)	\$ (4,256,646)	\$ (7,099,739)	67%
Total Transfers to Reserves	\$ 2,782,729	\$ 6,544,072	\$ 3,781,847	\$ 2,286,927	(40%)
Net Transfers to and (from) Reserves	\$ (2,637,142)	\$ 1,167,385	\$ (474,799)	\$ (4,812,812)	914%
Change in Accum. Surplus Invested in TCA	\$ 7,871,439	\$ 4,830,618	\$ 3,358,587	\$ 7,882,677	135%
Total Surplus to (Deficit from) Accum. Surplus	\$ 5,234,297	\$ 5,998,003	\$ 2,883,788	\$ 3,069,865	6%

Total County of Peterborough Revenue	\$ (71,538,446)	\$ (72,936,175)	\$ (70,238,619)	\$ (77,090,739)	10%
Total County of Peterborough Expenditure:	\$ 71,538,446	\$ 72,637,921	\$ 70,238,619	\$ 77,090,739	10%
Total Net (Surplus) Deficit	\$ -	\$ (298,255)	\$ -	\$ -	



## Summary Report

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
<b>P.I.L. &amp; Supplementary Taxes</b>					
Payment-in-Lieu	\$ (148,166)	\$ (148,166)	\$ (167,560)	\$ (167,560)	
Tax Adjustment Increase	\$ -	\$ (3,870)	\$ -	\$ -	
Tax Write Offs	\$ 115,900	\$ 97,988	\$ 115,900	\$ 115,900	
Supplementary Taxes	\$ (300,000)	\$ (376,903)	\$ (335,000)	\$ (365,000)	
<b>P.I.L. &amp; Supplementary Taxes</b>	<b>\$ (332,266)</b>	<b>\$ (430,951)</b>	<b>\$ (386,660)</b>	<b>\$ (416,660)</b>	
<b>Property Taxation</b>					
General Government	\$ (401,754)	\$ (401,754)	\$ (360,343)	\$ (472,872)	
Corporate	\$ (3,874,060)	\$ (3,874,060)	\$ (4,204,511)	\$ (4,430,752)	
Corporate Facilities	\$ (142,076)	\$ (142,076)	\$ (124,607)	\$ (22,355)	
Public Works -Oper. & Eng. & Design	\$ (10,744,900)	\$ (10,744,900)	\$ (12,522,311)	\$ (11,177,868)	
Transit	\$ (33,993)	\$ (33,993)	\$ (33,993)	\$ (35,537)	
Waste Management	\$ (1,809,536)	\$ (1,809,536)	\$ (1,893,755)	\$ (2,154,535)	
County/City Landfill	\$ (256,211)	\$ (256,211)	\$ (421,306)	\$ (112,711)	
Emergency Measures	\$ (145,516)	\$ (145,516)	\$ (107,754)	\$ (112,527)	
911	\$ (36,582)	\$ (36,582)	\$ (37,904)	\$ (38,117)	
Lang Pioneer Village	\$ (742,943)	\$ (742,943)	\$ (835,268)	\$ (889,377)	
PCCP	\$ (3,021,144)	\$ (3,021,144)	\$ (3,063,030)	\$ (3,158,820)	
Ptbo Public Health	\$ (847,241)	\$ (847,241)	\$ (847,241)	\$ (934,080)	
Provincial Offences	\$ 729,094	\$ 729,094	\$ 583,774	\$ 540,019	
Social Service	\$ (1,136,427)	\$ (1,136,427)	\$ (1,267,889)	\$ (1,036,751)	
Child Care	\$ (526,163)	\$ (526,163)	\$ (568,667)	\$ (538,895)	
Social Housing	\$ (5,793,770)	\$ (5,793,770)	\$ (5,831,345)	\$ (6,255,608)	
Fairhaven	\$ (980,013)	\$ (980,013)	\$ (1,009,258)	\$ (1,013,631)	
Planning	\$ (608,965)	\$ (608,965)	\$ (633,076)	\$ (667,675)	
GIS	\$ (348,967)	\$ (348,967)	\$ (361,381)	\$ (387,804)	
Economic Development	\$ (752,078)	\$ (752,078)	\$ (813,786)	\$ (771,487)	
Grants And Donations	\$ (500)	\$ (500)	\$ (700)	\$ (62,500)	
<b>Property Taxation</b>	<b>\$ (31,473,745)</b>	<b>\$ (31,473,745)</b>	<b>\$ (34,354,351)</b>	<b>\$ (33,733,883)</b>	<b>(2%)</b>
<b>User Charges</b>					
General Government Recoveries	\$ (250)	\$ (279)	\$ (250)	\$ (2,750)	
Corporate Operations Recoveries	\$ (47,000)	\$ (39,002)	\$ (14,500)	\$ (5,000)	
Maps	\$ (100)	\$ (67)	\$ (100)	\$ (50)	
Canada 150 Celebrations	\$ (16,000)	\$ (14,000)	\$ -	\$ -	
EORN Revenue	\$ (30,000)	\$ (14,696)	\$ (38,000)	\$ (38,000)	



## Summary Report

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
General Government Facilities Recoveries	\$ (1,500)	\$ (30,514)	\$ -	\$ -	
Court House Rental	\$ (453,610)	\$ (453,604)	\$ (421,332)	\$ (516,332)	
Parking Fees	\$ (30,000)	\$ (32,018)	\$ (40,000)	\$ (40,000)	
Court House Rental	\$ (62,722)	\$ (62,723)	\$ (95,000)	\$ -	
Janitor's House Rental	\$ (18,000)	\$ (18,000)	\$ (18,000)	\$ (18,000)	
Victoria Park Rental	\$ (50)	\$ (150)	\$ (100)	\$ (200)	
Public Works Recoveries	\$ (50,000)	\$ (9,014)	\$ (50,000)	\$ (25,000)	
Signs	\$ (1,500)	\$ (11,900)	\$ (1,500)	\$ (7,000)	
Permits	\$ (27,000)	\$ (37,029)	\$ (27,000)	\$ (27,000)	
Public Works Job Cost Recovered	\$ -	\$ (41,448)	\$ -	\$ -	
Public Works Sales	\$ (10,000)	\$ (12,626)	\$ (10,000)	\$ (20,000)	
Transit Recoveries	\$ -	\$ (25,086)	\$ -	\$ -	
Waste Management Recoveries	\$ (6,500)	\$ (11,472)	\$ (6,500)	\$ -	
Product Sales	\$ (500)	\$ (957)	\$ -	\$ -	
Private Road Curbside	\$ (80,000)	\$ (82,392)	\$ (80,000)	\$ (70,000)	
Trailer Parks	\$ (22,000)	\$ (26,055)	\$ -	\$ -	
Sales - Caddies	\$ (1,500)	\$ (2,925)	\$ (500)	\$ (1,000)	
Other Coll. Recycle.-Curbside	\$ (19,000)	\$ (23,100)	\$ (19,000)	\$ (19,000)	
Blue Boxes	\$ (1,000)	\$ (643)	\$ -	\$ -	
Sales - Blue Boxes	\$ (1,500)	\$ (8,649)	\$ (3,000)	\$ (5,000)	
Equip. Rental Recycling Sites	\$ (400)	\$ 45	\$ (400)	\$ (400)	
Municipalities- Site Added	\$ (40,000)	\$ (38,561)	\$ (40,000)	\$ (38,000)	
RPRM MHSW Cost Recovery	\$ (64,275)	\$ (104,119)	\$ (60,000)	\$ (60,000)	
Sales - Compost Program	\$ (3,900)	\$ (11,722)	\$ (6,000)	\$ (13,000)	
WEEE Recovery	\$ (40,000)	\$ (38,547)	\$ (30,000)	\$ (35,000)	
County/City Landfill	\$ (50,000)	\$ (341,850)	\$ -	\$ -	
Landfill Fees	\$ (1,710,300)	\$ (1,752,093)	\$ (1,473,659)	\$ (1,808,500)	
Emergency Measures Recoveries	\$ -	\$ (483)	\$ -	\$ -	
Sign Tab Recovery	\$ (3,000)	\$ (1,146)	\$ (1,200)	\$ (1,000)	
Donations	\$ (45,335)	\$ (48,042)	\$ (3,000)	\$ (3,000)	
Recoveries	\$ -	\$ (1,877)	\$ -	\$ -	
Admissions	\$ (95,000)	\$ (102,540)	\$ (95,000)	\$ (107,000)	
Youth Interpreter Program	\$ (1,800)	\$ (1,925)	\$ (1,800)	\$ (1,800)	
Workshop Fees	\$ (1,500)	\$ -	\$ -	\$ (2,000)	
Event Sponsorship	\$ (10,000)	\$ (3,000)	\$ -	\$ (2,500)	
Gift Shop	\$ (30,000)	\$ (32,300)	\$ (33,000)	\$ (34,000)	
Food Booth	\$ (16,000)	\$ (18,125)	\$ (16,000)	\$ (12,000)	
Print Shop	\$ (500)	\$ (459)	\$ (500)	\$ (1,000)	
General Store	\$ (6,500)	\$ (11,401)	\$ (7,000)	\$ (9,000)	



## Summary Report

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
Keene Hotel	\$ (5,000)	\$ (9,050)	\$ (6,000)	\$ (6,000)	
Facility Rental	\$ (2,000)	\$ (120)	\$ (2,500)	\$ (1,000)	
Church Rental	\$ (2,500)	\$ (3,112)	\$ (2,500)	\$ (4,000)	
Barn ( PCAHB) Rental	\$ -	\$ -	\$ (18,000)	\$ (32,000)	
PCCP Recoveries	\$ (47,000)	\$ (174,397)	\$ (62,000)	\$ (47,000)	
PTBO Public Heath Recoveries	\$ -	\$ (1,089)	\$ -	\$ -	
Fairhaven Debenture Recovery	\$ (318,590)	\$ (318,590)	\$ (318,590)	\$ (318,590)	
Planning Recoveries	\$ -	\$ (64)	\$ -	\$ -	
Planning Sales	\$ (23,000)	\$ (31,650)	\$ (25,000)	\$ (30,000)	
Peer Review Recoveries	\$ (15,000)	\$ -	\$ (15,000)	\$ -	
Land Division Recoveries	\$ -	\$ (1,880)	\$ -	\$ -	
Land Severances	\$ (161,500)	\$ (190,400)	\$ (161,500)	\$ (153,500)	
GIS Recoveries	\$ (1,500)	\$ (632)	\$ (750)	\$ -	
Timber Sales	\$ (43,500)	\$ (41,584)	\$ -	\$ -	
Trapping Rights	\$ (100)	\$ -	\$ -	\$ -	
Equipment Charged To Jobs	\$ (1,750,000)	\$ (1,834,269)	\$ (1,750,000)	\$ (1,750,000)	
<b>User Charges</b>	<b>\$ (5,367,932)</b>	<b>\$ (6,073,332)</b>	<b>\$ (4,954,181)</b>	<b>\$ (5,264,622)</b>	<b>6%</b>
<b>Inter-Department</b>					
Internal Transfer- Land Division -Corp	\$ (10,000)	\$ (12,894)	\$ (10,000)	\$ (9,500)	
Internal Tsf. Gen. Admin-PCCP	\$ (223,968)	\$ (223,968)	\$ (266,965)	\$ (272,954)	
Internal Tsf. Public Works - Corp	\$ (33,000)	\$ (33,000)	\$ (33,660)	\$ (33,660)	
Internal Interest	\$ -	\$ 575	\$ -	\$ -	
Internal Transfer Operating	\$ (130,863)	\$ (130,863)	\$ (116,606)	\$ (101,599)	
Internal Transfer- Land Division - Public Works	\$ (2,500)	\$ (7,520)	\$ (2,500)	\$ (2,375)	
Internal Transfer- Land Division - Planning	\$ (36,900)	\$ (47,346)	\$ (36,900)	\$ (35,055)	
Internal Transfer- Land Division - GIS	\$ (14,000)	\$ (18,045)	\$ (14,000)	\$ (13,300)	
<b>Inter-Department</b>	<b>\$ (451,231)</b>	<b>\$ (473,061)</b>	<b>\$ (480,631)</b>	<b>\$ (468,443)</b>	<b>(3%)</b>
<b>Government Transfers - Operating</b>					
MNR Pits and Quarries	\$ (45,000)	\$ (49,063)	\$ (45,000)	\$ (45,000)	
EODP Program	\$ (45,000)	\$ (51,761)	\$ (10,000)	\$ -	
Federation of Canadian Municipalities	\$ -	\$ -	\$ (50,000)	\$ -	
RPRA Blue Box Cost Recovery	\$ (575,000)	\$ (661,216)	\$ (688,949)	\$ (705,135)	
Province - Land Ambulance	\$ (7,539,943)	\$ (7,441,943)	\$ (7,811,964)	\$ (8,092,075)	
Province - Offload Nurse	\$ (450,600)	\$ (450,665)	\$ (450,600)	\$ (450,683)	
FCM Funding - Solar Project	\$ -	\$ -	\$ (13,100)	\$ -	
Celebrate Ontario	\$ (7,800)	\$ (5,418)	\$ (11,687)	\$ -	
Summer Experience Program	\$ -	\$ (2,979)	\$ -	\$ (2,000)	
Young Canada Works	\$ -	\$ (7,807)	\$ -	\$ (5,000)	
Canada Summer Jobs	\$ -	\$ (4,788)	\$ -	\$ (3,000)	

## Summary Report

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
Museum Operating Grant (CMOG)	\$ (53,000)	\$ (52,979)	\$ (53,000)	\$ (53,000)	
Source Water Protection	\$ (16,500)	\$ -	\$ (16,500)	\$ -	
<b>Government Transfers - Operating</b>	<b>\$ (8,732,843)</b>	<b>\$ (8,728,619)</b>	<b>\$ (9,150,800)</b>	<b>\$ (9,355,893)</b>	<b>2%</b>
<b>Other Municipalities</b>					
Corporate Municipal Recoveries	\$ -	\$ (1,183)	\$ (18,750)	\$ (11,200)	
Corporate Municipal Recoveries - IT	\$ -	\$ -	\$ -	\$ (25,000)	
Corporate Municipal Recoveries - HR	\$ -	\$ -	\$ -	\$ -	
Public Woks Municipal Recoveries	\$ (100,000)	\$ (1,040,048)	\$ (100,000)	\$ (100,000)	
Cross Border	\$ -	\$ -	\$ -	\$ (20,000)	
Waste Management Municipal Recoveries	\$ -	\$ (1,745)	\$ -	\$ -	
Waste Management-Marketed Materials Rev.	\$ (500,000)	\$ (859,763)	\$ (459,000)	\$ (575,380)	
City of Peterborough	\$ (4,227,283)	\$ (4,097,523)	\$ (4,330,826)	\$ (4,890,114)	
Planning Municipal Recoveries	\$ (4,500)	\$ (2,049)	\$ (2,500)	\$ (1,000)	
GIS Municipal Recoveries	\$ (2,000)	\$ (1,285)	\$ (1,000)	\$ -	
<b>Other Municipalities</b>	<b>\$ (4,833,783)</b>	<b>\$ (6,003,596)</b>	<b>\$ (4,912,076)</b>	<b>\$ (5,622,694)</b>	<b>14%</b>
<b>Investment Income</b>					
Bank Interest	\$ (150,000)	\$ (186,038)	\$ (200,000)	\$ (205,000)	
Investment Interest	\$ (132,000)	\$ (213,060)	\$ (70,000)	\$ (80,000)	
Public Works Interest Earned Internal	\$ -	\$ (80,152)	\$ -	\$ -	
<b>Investment Income</b>	<b>\$ (282,000)</b>	<b>\$ (479,250)</b>	<b>\$ (270,000)</b>	<b>\$ (285,000)</b>	<b>6%</b>
<b>Provincial Offences Act Charges Recovered</b>					
POA Fine Revenue	\$ (729,094)	\$ (557,020)	\$ (583,774)	\$ (540,019)	
<b>Provincial Offences Act Charges Recovered</b>	<b>\$ (729,094)</b>	<b>\$ (557,020)</b>	<b>\$ (583,774)</b>	<b>\$ (540,019)</b>	<b>(7%)</b>
<b>Development Charges Earned</b>					
Public Works Development Charges Earned	\$ (34,000)	\$ (34,000)	\$ (34,000)	\$ -	
Corp. Oper. Development Charges Earned	\$ -	\$ -	\$ -	\$ (40,000)	
Planning Development Charges Earned	\$ (10,000)	\$ -	\$ (15,000)	\$ (15,000)	
<b>Development Charges Earned</b>	<b>\$ (44,000)</b>	<b>\$ (34,000)</b>	<b>\$ (49,000)</b>	<b>\$ (55,000)</b>	<b>12%</b>
<b>Provincial Gas Tax Revenue Earned</b>					
Provincial Gas Tax Earned	\$ (42,511)	\$ (42,511)	\$ (43,616)	\$ (44,161)	
<b>Provincial Gas Tax Revenue Earned</b>	<b>\$ (42,511)</b>	<b>\$ (42,511)</b>	<b>\$ (43,616)</b>	<b>\$ (44,161)</b>	<b>1%</b>
<b>Total Operating Revenue</b>	<b>\$ (52,289,404)</b>	<b>\$ (54,296,084)</b>	<b>\$ (55,185,089)</b>	<b>\$ (55,786,375)</b>	<b>1%</b>



## Summary Report

### Budget 2019

Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
30-Dec-17				

### Expenditures

#### Department

General Government	\$ 411,004	\$ 316,290	\$ 382,593	\$ 475,622	
Corporate Operations	\$ 5,323,357	\$ 4,877,232	\$ 5,629,091	\$ 6,512,643	
Corporate Facilities	\$ 776,099	\$ 729,834	\$ 736,278	\$ 716,486	
Public Works - Oper. & Engineering & Design	\$ 12,514,900	\$ 14,071,821	\$ 13,920,736	\$ 12,913,767	
Transit	\$ 76,504	\$ 77,149	\$ 77,609	\$ 79,698	
Waste Management	\$ 3,362,611	\$ 3,094,651	\$ 3,549,412	\$ 3,821,435	
County/City Landfill	\$ 2,016,511	\$ 1,891,049	\$ 1,894,965	\$ 1,921,211	
Emergency Measures	\$ 145,517	\$ 129,654	\$ 107,754	\$ 112,527	
911 Emergency Systems	\$ 39,582	\$ 37,686	\$ 39,104	\$ 35,377	
Lang Pioneer Village	\$ 1,021,178	\$ 1,062,565	\$ 1,118,489	\$ 1,143,289	
PCCP	\$ 15,285,970	\$ 15,092,482	\$ 15,796,520	\$ 16,966,574	
Peterborough Public Heath	\$ 847,241	\$ 842,349	\$ 847,241	\$ 934,080	
Fairhaven	\$ 1,298,603	\$ 1,298,603	\$ 1,327,848	\$ 1,332,221	
Shared Services	\$ 7,479,085	\$ 7,280,062	\$ 7,690,676	\$ 7,913,054	
Planning	\$ 706,505	\$ 644,389	\$ 728,466	\$ 761,420	
Land Division	\$ 160,419	\$ 178,829	\$ 161,254	\$ 155,123	
GIS	\$ 486,467	\$ 335,209	\$ 546,131	\$ 486,531	
County Forest	\$ 37,780	\$ 14,759	\$ 80,639	\$ 41,288	
Economic Development	\$ 752,078	\$ 748,251	\$ 813,786	\$ 771,487	
Grants and Donations	\$ 175,500	\$ 177,500	\$ 175,700	\$ 62,500	
<b>Total Operating Expenditures</b>	<b>\$ 52,916,911</b>	<b>\$ 52,900,364</b>	<b>\$ 55,624,292</b>	<b>\$ 57,156,334</b>	<b>3%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 627,507</b>	<b>\$ (1,395,720)</b>	<b>\$ 439,202</b>	<b>\$ 1,369,959</b>	

### Tangible Capital Assets (TCA)

#### Revenue

##### Property Taxation

General Government - Capital	\$ (7,000)	\$ (7,000)	\$ (7,250)	\$ (7,250)
Corporate - Capital	\$ (77,159)	\$ (77,159)	\$ (105,003)	\$ (140,003)
Corporate Facilities - Capital	\$ (445,278)	\$ (445,278)	\$ (40,000)	\$ (1,000)
Public Works - Capital	\$ (5,889,617)	\$ (5,889,617)	\$ (5,173,412)	\$ (7,779,753)
Transit - Capital	\$ (18,233)	\$ (18,233)	\$ (18,233)	\$ (18,598)
Waste Management - Capital	\$ (11,015)	\$ (11,015)	\$ (41,015)	\$ (25,000)

## Summary Report

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
	30-Dec-17				
County/City Landfill - Capital	\$ (1,017,500)	\$ (1,017,500)	\$ (1,017,750)	\$ (1,277,500)	
Emergency Measures - Capital	\$ (11,000)	\$ (11,000)	\$ (12,000)	\$ (14,000)	
Lang Pioneer Village - Capital	\$ (70,000)	\$ (70,000)	\$ (60,000)	\$ (63,000)	
PCCP - Capital	\$ (303,025)	\$ (303,025)	\$ (327,598)	\$ (338,912)	
GIS - Capital	\$ (16,200)	\$ (16,200)	\$ (14,200)	\$ (15,200)	
<b>Property Taxation</b>	<b>\$ (7,866,027)</b>	<b>\$ (7,866,027)</b>	<b>\$ (6,816,461)</b>	<b>\$ (9,680,216)</b>	<b>42%</b>
<b>Government Transfers</b>					
OCIF -Fund	\$ (225,061)	\$ (225,061)	\$ (320,796)	\$ (497,150)	
Provincial Build Canada Funding	\$ -	\$ -	\$ (75,000)	\$ -	
OMCC Ont. Mun. Commuter Cycling	\$ -	\$ -	\$ (300,089)	\$ -	
Provincial Gas Tax Earned	\$ (31,031)	\$ (25,906)	\$ -		
Prov. Trans. Ridership Earned	\$ (21,811)	\$ -	\$ -		
Celebrate Ontario - Capital Funding	\$ -	\$ -	\$ (15,000)	\$ -	
Mun. Spec. Grants	\$ -	\$ -	\$ (5,000)	\$ -	
Canadian Heritage Funds	\$ (970,000)	\$ (970,000)	\$ (35,000)	\$ -	
<b>Government Transfers</b>	<b>\$ (1,247,903)</b>	<b>\$ (1,220,967)</b>	<b>\$ (750,885)</b>	<b>\$ (497,150)</b>	<b>(34%)</b>
<b>Other</b>					
Law Society of Peterborough	\$ (25,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	
Safe Cycling Education Program	\$ -	\$ -	\$ -		
Raise the Barn Donations	\$ (880,000)	\$ (862,621)	\$ (310,000)	\$ -	
<b>Other</b>	<b>\$ (905,000)</b>	<b>\$ (867,621)</b>	<b>\$ (315,000)</b>	<b>\$ (5,000)</b>	<b>(98%)</b>
<b>Inter-Department</b>					
Internal Transfer Capital	\$ (270,637)	\$ (270,637)	\$ (284,894)	\$ (299,901)	
Internal Tsf.-Cap. PW/Landfill	\$ -	\$ 634,457	\$ -		
Municipal Recoveries-Capital	\$ (400,000)	\$ (634,457)	\$ -		
<b>Inter-Department</b>	<b>\$ (670,637)</b>	<b>\$ (270,637)</b>	<b>\$ (284,894)</b>	<b>\$ (299,901)</b>	<b>5%</b>
<b>Development Charges Earned</b>					
Public Works - Development Charges Earned	\$ (923,406)	\$ (889,406)	\$ (417,900)	\$ (1,550,000)	
PCCP Development Charges Earned	\$ (35,000)	\$ (35,000)	\$ -	\$ -	
<b>Development Charges Earned</b>	<b>\$ (958,406)</b>	<b>\$ (924,406)</b>	<b>\$ (417,900)</b>	<b>\$ (1,550,000)</b>	<b>271%</b>
<b>Federal Gas Tax Revenue Earned</b>					
Federal Gas Tax Earned	\$ (1,708,223)	\$ (1,667,568)	\$ (1,747,662)	\$ (1,692,246)	
<b>Federal Gas Tax Revenue Earned</b>	<b>\$ (1,708,223)</b>	<b>\$ (1,667,568)</b>	<b>\$ (1,747,662)</b>	<b>\$ (1,692,246)</b>	<b>(3%)</b>
<b>Other Municipalities</b>					
City of Peterborough	\$ (472,975)	\$ (446,178)	\$ (464,083)	\$ (480,112)	
<b>Other Municipalities</b>	<b>\$ (472,975)</b>	<b>\$ (446,178)</b>	<b>\$ (464,083)</b>	<b>\$ (480,112)</b>	<b>3%</b>
<b>Total TCA Revenue</b>	<b>\$ (13,829,171)</b>	<b>\$ (13,263,404)</b>	<b>\$ (10,796,885)</b>	<b>\$ (14,204,625)</b>	<b>32%</b>



## Summary Report

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
		30-Dec-17			

#### Disbursements

##### Department

General Government	\$ 1,600	\$ -	\$ -	\$ -	
Corporate Operations	\$ 30,000	\$ 74,960	\$ 60,000	\$ 54,900	
Corporate Facilities	\$ 322,136	\$ 370,274	\$ 338,644	\$ 354,001	
Public Works - Oper. & Engineering & Design	\$ 6,329,000	\$ 6,846,334	\$ 5,994,300	\$ 8,416,659	
Transit	\$ 35,700	\$ 20,660	\$ 21,500	\$ 25,692	
Waste Management	\$ 7,335	\$ 3,135	\$ -	\$ 7,700	
County/City Landfill	\$ 545,460	\$ 212,435	\$ 240,500	\$ 193,500	
Emergency Measures	\$ 8,300	\$ 11,533	\$ 9,100	\$ 7,400	
Lang Pioneer Village	\$ 34,650	\$ 130,036	\$ 142,000	\$ 52,100	
PCCP	\$ 653,187	\$ 693,499	\$ 667,850	\$ 652,850	
GIS	\$ -	\$ -	\$ -	\$ -	
<b>Total TCA Disbursements</b>	<b>\$ 7,967,368</b>	<b>\$ 8,362,865</b>	<b>\$ 7,473,894</b>	<b>\$ 9,764,802</b>	<b>31%</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (5,861,802)</b>	<b>\$ (4,900,539)</b>	<b>\$ (3,322,991)</b>	<b>\$ (4,439,823)</b>	

#### Change In Accumulated Surplus

General Government	\$ (9,000)	\$ (9,000)	\$ (22,000)	\$ -	
Corporate Operations	\$ (694,963)	\$ (704,963)	\$ (383,945)	\$ (1,130,921)	
Corporate Facilities	\$ (137,225)	\$ (137,225)	\$ (599,633)	\$ (618,000)	
Public Works - Oper. & Engineering & Design	\$ (2,558,729)	\$ (2,334,585)	\$ (1,563,160)	\$ (3,600,790)	
Transit	\$ (72,307)	\$ (72,307)	\$ (74,500)	\$ -	
Waste Management	\$ (197,500)	\$ (211,500)	\$ (262,308)	\$ (176,000)	
County/City Landfill	\$ (600,000)	\$ (600,000)	\$ -	\$ -	
Emergency Measures	\$ (2,589)	\$ (2,589)	\$ -	\$ (40,000)	
Lang Pioneer Village	\$ (176,300)	\$ (313,687)	\$ (203,234)	\$ (267,000)	
PCCP	\$ (566,308)	\$ (583,381)	\$ (605,677)	\$ (1,023,240)	
Shared Services	\$ (106,050)	\$ (106,050)	\$ (106,100)	\$ (81,800)	
Planning	\$ (2,600)	\$ (2,600)	\$ (1,450)	\$ (23,650)	
Land Division	\$ (1,300)	\$ (1,300)	\$ -	\$ (1,623)	
GIS	\$ (120,000)	\$ (120,000)	\$ (179,000)	\$ (95,427)	
County Forest	\$ -	\$ -	\$ (80,639)	\$ (41,288)	
Grants and Donations	\$ (175,000)	\$ (177,500)	\$ (175,000)	\$ -	
<b>Total Transfers from Reserves</b>	<b>\$ (5,419,871)</b>	<b>\$ (5,376,687)</b>	<b>\$ (4,256,646)</b>	<b>\$ (7,099,739)</b>	<b>67%</b>



## Summary Report

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
	30-Dec-17				
General Government	\$ 7,000	\$ 18,500	\$ 7,250	\$ 7,250	
Corporate Operations	\$ 77,159	\$ 279,659	\$ 155,003	\$ 140,003	
Corporate Facilities	\$ 40,000	\$ 591,000	\$ 40,000	\$ -	
Public Works - Oper. & Engineering & Design	\$ 940,888	\$ 3,543,731	\$ 2,054,434	\$ 835,249	
Transit	\$ 18,233	\$ 92,733	\$ 18,233	\$ 18,598	
Waste Management	\$ 11,015	\$ 193,515	\$ 41,015	\$ 56,015	
County/City Landfill	\$ 762,500	\$ 762,500	\$ 262,500	\$ 262,500	
Emergency Measures	\$ 13,589	\$ 13,589	\$ 12,000	\$ 14,000	
911 Emergency System	\$ -	\$ -	\$ -	\$ 3,740	
Lang Pioneer Village	\$ 70,000	\$ 70,000	\$ 285,000	\$ 104,388	
PCCP	\$ 723,659	\$ 723,659	\$ 791,681	\$ 819,024	
Land Division	\$ 2,381	\$ 2,381	\$ 246	\$ -	
Shared Services	\$ 83,325	\$ 83,325	\$ 83,325	\$ -	
Planning	\$ 10,960	\$ 10,960	\$ 16,960	\$ 10,960	
GIS	\$ 16,200	\$ 152,700	\$ 14,200	\$ 15,200	
County Forest	\$ 5,820	\$ 5,820	\$ -	\$ -	
<b>Total Transfers to Reserves</b>	<b>\$ 2,782,729</b>	<b>\$ 6,544,072</b>	<b>\$ 3,781,847</b>	<b>\$ 2,286,927</b>	<b>(40%)</b>
<b>Net Transfers to and (from) Reserves</b>	<b>\$ (2,637,142)</b>	<b>\$ 1,167,385</b>	<b>\$ (474,799)</b>	<b>\$ (4,812,812)</b>	<b>914%</b>
General Government	\$ (1,600)	\$ -	\$ -	\$ -	
Corporate Operations	\$ 235,000	\$ 115,254	\$ (52,000)	\$ 10,100	
Corporate Facilities	\$ 578,725	\$ (27,335)	\$ 630,250	\$ 551,900	
Public Works - Oper. & Engineering & Design	\$ 4,685,148	\$ 2,362,569	\$ 2,170,860	\$ 6,229,561	
Transit	\$ 89,449	\$ 29,687	\$ 53,000	\$ (25,692)	
Waste Management	\$ (7,335)	\$ (3,135)	\$ -	\$ (7,700)	
County/City Landfill	\$ 309,540	\$ (75,092)	\$ 514,750	\$ 821,500	
Emergency Measures	\$ (8,300)	\$ (11,533)	\$ (9,100)	\$ 32,600	
Lang Pioneer Village	\$ 1,990,350	\$ 2,508,978	\$ 168,000	\$ 197,900	
PCCP	\$ 462	\$ (68,775)	\$ (127,173)	\$ 62,508	
GIS	\$ -	\$ -	\$ 10,000	\$ 10,000	
<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ 7,871,439</b>	<b>\$ 4,830,618</b>	<b>\$ 3,358,587</b>	<b>\$ 7,882,677</b>	<b>135%</b>
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ 5,234,297</b>	<b>\$ 5,998,003</b>	<b>\$ 2,883,788</b>	<b>\$ 3,069,865</b>	<b>6%</b>
<b>Total County of Peterborough Revenue</b>	<b>\$ (71,538,446)</b>	<b>\$ (72,936,175)</b>	<b>\$ (70,238,619)</b>	<b>\$ (77,090,739)</b>	<b>10%</b>
<b>Total County of Peterborough Expenditure:</b>	<b>\$ 71,538,446</b>	<b>\$ 72,637,921</b>	<b>\$ 70,238,619</b>	<b>\$ 77,090,739</b>	<b>10%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (298,255)</b>	<b>\$ -</b>	<b>\$ -</b>	



## Reserves Budget 2019

Reserve	Estimated Balance December 31, 2018	2019 Budgeted Transfers From	2019 Budgeted Transfers To	Estimated Balance December 31, 2019	2019 % Change
General Working Funds	\$ 8,403,845	\$ 992,105	\$ 41,388	\$ 7,453,128	(11%)
Infrastructure Services Working Funds	\$ 1,783,071	\$ -	\$ -	\$ 1,783,071	0%
Land Division Working Funds	\$ 205,617	\$ 1,623	\$ -	\$ 203,994	(1%)
Infrastructure Services Facilities Reserve	\$ 60,000	\$ -	\$ -	\$ 60,000	0%
Infrastructure Services Equipment Long Term Planning	\$ 3,454,926	\$ 676,320	\$ 650,000	\$ 3,428,606	(1%)
Facilities Long Term Planning	\$ 220,680	\$ -	\$ -	\$ 220,680	0%
Corporate Long Term Planning	\$ 122,348	\$ 199,045	\$ 128,003	\$ 51,306	(58%)
General Government Long Term Planning	\$ 11,220	\$ -	\$ 7,250	\$ 18,470	65%
Carry forward Funds	\$ 3,784,427	\$ 3,784,427	\$ -	\$ -	(100%)
Emergency Measures Long Term Planning	\$ 32,000	\$ 40,000	\$ 14,000	\$ 6,000	(81%)
911 Long Term Planning	\$ 1,649	\$ -	\$ 3,740	\$ 5,389	227%
PCCP Shared Long Term Planning	\$ 1,570,662	\$ 928,158	\$ 819,024	\$ 1,461,528	(7%)
Infrastructure Long Term Planning	\$ 8,080,596	\$ -	\$ 182,249	\$ 8,262,845	2%
Transit Long Term Planning	\$ 46,334	\$ -	\$ 18,598	\$ 64,932	40%
Waste Management Long Term Planning	\$ 944,146	\$ 92,000	\$ 31,015	\$ 883,161	(6%)
WM Curbside Long Term Planning	\$ 446,775	\$ -	\$ 10,000	\$ 456,775	2%
WM Depot Long Term Planning	\$ 157,496	\$ 30,000	\$ 15,000	\$ 142,496	(10%)
WM Landfill Long Term Planning	\$ 402,703	\$ -	\$ -	\$ 402,703	0%
Local Services Realignment (LSR) Long Term Planning	\$ 1,621,296	\$ 172,123	\$ -	\$ 1,449,173	(11%)
Trails Long Term Planning	\$ 28,678	\$ 25,000	\$ 3,000	\$ 6,678	(77%)
Forest Management Long Term Planning	\$ 42,111	\$ 41,288	\$ -	\$ 823	(98%)
LPV Long Term Planning	\$ 144,922	\$ 107,000	\$ 63,000	\$ 100,922	(30%)
LPV Mill Long Term Planning	\$ 50,463	\$ -	\$ -	\$ 50,463	0%
Planning Long Term Planning	\$ 55,683	\$ 650	\$ 10,960	\$ 65,993	19%
GIS Long Term Planning	\$ 127,207	\$ 10,000	\$ 15,200	\$ 132,407	4%
Land Division Long Term Planning	\$ 7,828	\$ -	\$ -	\$ 7,828	0%
Insurance	\$ 68,468	\$ -	\$ 12,000	\$ 80,468	18%
Employee Future Benefits	\$ 591,532	\$ -	\$ -	\$ 591,532	0%
Landfill Post Closure Costs	\$ 2,225,765	\$ -	\$ 262,500	\$ 2,488,265	0%
<b>Total</b>	<b>\$ 34,692,448</b>	<b>\$ 7,099,739</b>	<b>\$ 2,286,927</b>	<b>\$ 29,879,636</b>	<b>(14%)</b>

**NOTE: Unaudited preliminary 2018 balances**





## Change in Reserves By Department

### Budget 2019

Department	Budget 2018	Budget 2019	Change in Use of Reserves
General Government	\$ (14,750)	\$ 7,250	\$ (22,000)
Corporate Operations	\$ (228,942)	\$ (990,918)	\$ 761,976
Corporate Facilities	\$ (559,633)	\$ (618,000)	\$ 58,367
GIS	\$ (164,800)	\$ (80,227)	\$ (84,573)
Emergency Measures	\$ 12,000	\$ (26,000)	\$ 38,000
911 Emergency Systems	\$ -	\$ 3,740	\$ (3,740)
Transit	\$ (56,267)	\$ 18,598	\$ (74,865)
IS - Operations & Engineering & Design	\$ 491,274	\$ (2,765,541)	\$ 3,256,815
County/City Landfill	\$ 262,500	\$ 262,500	\$ -
IS - Waste Management	\$ (221,293)	\$ (119,985)	\$ (101,308)
Peterborough County/City Paramedics	\$ 186,004	\$ (204,216)	\$ 390,220
Shared Services	\$ (22,775)	\$ (81,800)	\$ 59,025
Other Agencies	\$ -	\$ -	\$ -
Lang Pioneer Village	\$ 81,766	\$ (162,612)	\$ 244,378
Land Division	\$ 246	\$ (1,623)	\$ 1,869
Planning	\$ 15,510	\$ (12,690)	\$ 28,200
Economic Development	\$ -	\$ -	\$ -
County Forests	\$ (80,639)	\$ (41,288)	\$ (39,351)
Grants And Donations	\$ (175,000)	\$ -	\$ (175,000)
<b>Total (Use of) Contribution To Reserves</b>	<b>\$ (474,799)</b>	<b>\$ (4,812,812)</b>	





## Deferred Revenue (Obligatory Reserve Funds)

### Budget 2019

Deferred Revenue	Estimated Balance December 31, 2018	2019 Budgeted Revenue Recognized	2019 Budgeted Receipts	Estimated Balance December 31, 2019
Long Term Care	\$ 576,714	\$ -	\$ 82,971	\$ 659,685
Health Unit	\$ 106,874	\$ -	\$ 26,613	\$ 133,487
Emergency Medical Services	\$ 187,676	\$ -	\$ 59,802	\$ 247,478
Administration	\$ 19,286	\$ 21,000	\$ 12,524	\$ 10,810
Transportation	\$ 3,909,820	\$ 1,584,000	\$ 2,892,725	\$ 5,218,545
Emergency Measures	\$ 21,176	\$ -	\$ 5,949	\$ 27,125
Transit	\$ 5,140	\$ -	\$ 1,252	\$ 6,392
Social Services	\$ 115,845	\$ -	\$ 48,844	\$ 164,689
Waste Diversion	\$ 451	\$ -	\$ 313	\$ 764
<b>Total Development Charges</b>	<b>\$ 4,942,982</b>	<b>\$ 1,605,000</b>	<b>\$ 3,130,993</b>	<b>\$ 6,468,975</b>
Public Works - Gas Tax	\$ 1,080,765	\$ 1,692,246	\$ 1,692,246	\$ 1,080,765
<b>Total Federal Gas Tax Revenues</b>	<b>\$ 1,080,765</b>	<b>\$ 1,692,246</b>	<b>\$ 1,692,246</b>	<b>\$ 1,080,765</b>
Provincial Gas Tax - Transit	\$ 40,612	\$ 44,161	\$ 69,303	\$ 65,754
<b>Total Provincial Gas Tax Revenues</b>	<b>\$ 40,612</b>	<b>\$ 44,161</b>	<b>\$ 69,303</b>	<b>\$ 65,754</b>
Transit Ridership	\$ 22,393	\$ -	\$ -	\$ 22,393
<b>Total Provincial Transit Ridership Revenues</b>	<b>\$ 22,393</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,393</b>
<b>Total Deferred Revenue</b>	<b>\$ 6,086,752</b>	<b>\$ 3,341,407</b>	<b>\$ 4,892,542</b>	<b>\$ 7,637,888</b>

NOTE: Unaudited preliminary 2018 balances



## General Government

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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#### Operating

##### Revenue

Total Operating Revenue	\$ (402,004)	\$ (402,033)	\$ (360,593)	\$ (475,622)	32%
Total Operating Expenditures	\$ 411,004	\$ 316,290	\$ 382,593	\$ 475,622	24%
Total Net Operating (Surplus) Deficit	\$ 9,000	\$ (85,744)	\$ 22,000	\$ -	

##### Expenditures

Warden	\$ 88,319	\$ 64,873	\$ 86,358	\$ 72,243	(16%)
Deputy Warden Expenditures	\$ 19,615	\$ 18,765	\$ 19,466	\$ 27,699	42%
Councillors Expenditures	\$ 182,615	\$ 153,166	\$ 180,214	\$ 329,830	83%
Bursaries and Recognition Awards	\$ 14,000	\$ 7,549	\$ 12,500	\$ 7,000	(44%)
Strategic Planning Committee	\$ 8,600	\$ 5,895	\$ 6,200	\$ 2,700	(56%)
Other Committees	\$ 52,855	\$ 29,907	\$ 36,750	\$ 6,030	(84%)
Convention Expense	\$ 45,000	\$ 36,135	\$ 41,105	\$ 30,120	(27%)

#### Tangible Capital Assets (TCA)

##### Revenue

Total TCA Revenue	\$ (7,000)	\$ (7,000)	\$ (7,250)	\$ (7,250)	
Total TCA Disbursements	\$ 1,600	\$ -	\$ -	\$ -	
Total Net TCA (Surplus) Deficit	\$ (5,400)	\$ (7,000)	\$ (7,250)	\$ (7,250)	

##### Disbursements

TCA Disbursements	\$ -	\$ -	\$ -	\$ -	
Amortization	\$ 1,600	\$ -	\$ -	\$ -	
TCA Clearing	\$ -	\$ -	\$ -	\$ -	
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	

#### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (9,000)	\$ (9,000)	\$ (22,000)	\$ -	(100%)
Total Transfers to Reserves	\$ 7,000	\$ 18,500	\$ 7,250	\$ 7,250	
Net Transfers to and (from) Reserves	\$ (2,000)	\$ 9,500	\$ (14,750)	\$ 7,250	
Change in Accum. Surplus Invested in TCA	\$ (1,600)	\$ -	\$ -	\$ -	
Total Surplus to (Deficit from) Accum. Surplus	\$ (3,600)	\$ 9,500	\$ (14,750)	\$ 7,250	

Total Gen. Government Revenue	\$ (418,004)	\$ (418,033)	\$ (389,843)	\$ (482,872)	24%
Total Gen. Government Expenditures	\$ 418,004	\$ 334,790	\$ 389,843	\$ 482,872	24%
Total Net (Surplus) Deficit	\$ -	\$ (83,244)	\$ -	\$ -	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (408,754)		\$ (367,593)	\$ (480,122)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ (23,246)		\$ (41,161)	\$ 112,529

## General Government

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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#### Operating

##### Revenue

Tax Requirement	\$ (401,754)	\$ (401,754)	\$ (360,343)	\$ (472,872)	
Recoveries	\$ (250)	\$ (279)	\$ (250)	\$ (2,750)	
<b>Total Operating Revenue</b>	<b>\$ (402,004)</b>	<b>\$ (402,033)</b>	<b>\$ (360,593)</b>	<b>\$ (475,622)</b>	<b>32%</b>

<b>Total Operating Expenditures</b>	<b>\$ 411,004</b>	<b>\$ 316,290</b>	<b>\$ 382,593</b>	<b>\$ 475,622</b>	<b>24%</b>
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<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 9,000</b>	<b>\$ (85,744)</b>	<b>\$ 22,000</b>	<b>\$ -</b>	
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##### Expenditures

###### Warden

Salary	\$ 57,619	\$ 57,096	\$ 58,728	\$ 53,203	
Mobile Device	\$ 850	\$ 321	\$ 330	\$ 490	
Interest and Penalties	\$ 50	\$ 21	\$ -	\$ 50	
Accommodation	\$ 2,000	\$ 934	\$ 1,000	\$ 1,200	
Meals	\$ 3,000	\$ 32	\$ 1,500	\$ 1,500	
Membership	\$ 6,100	\$ 5,000	\$ 6,100	\$ 7,100	
EOWC Expenses	\$ 2,200	\$ -	\$ 2,200	\$ 2,200	
Warden's Banquet	\$ 11,500	\$ -	\$ 11,500	\$ 1,500	
Discretionary Account	\$ 5,000	\$ 1,469	\$ 5,000	\$ 5,000	
<b>Warden</b>	<b>\$ 88,319</b>	<b>\$ 64,873</b>	<b>\$ 86,358</b>	<b>\$ 72,243</b>	<b>(16%)</b>

###### Deputy Warden Expenditures

Salary	\$ 18,515	\$ 18,515	\$ 18,886	\$ 27,179	
Mobile Device	\$ 600	\$ 250	\$ 330	\$ 420	
Meals	\$ 500	\$ -	\$ 250	\$ 100	
<b>Deputy Warden Expenditures</b>	<b>\$ 19,615</b>	<b>\$ 18,765</b>	<b>\$ 19,466</b>	<b>\$ 27,699</b>	<b>42%</b>

###### Councillors Expenditures

Councillor Per Diem	\$ 89,715	\$ 84,990	\$ 90,500	\$ 251,565	
Supplies	\$ 15,300	\$ 9,802	\$ 10,000	\$ 10,000	
Meals	\$ 11,200	\$ 11,207	\$ 11,200	\$ 11,200	
Travel	\$ 42,000	\$ 29,814	\$ 36,550	\$ 30,000	
Insurance	\$ 6,700	\$ 5,802	\$ 4,564	\$ 4,565	
Criminal Background Checks	\$ 200	\$ -	\$ 400	\$ -	
Meeting Investigator	\$ 4,500	\$ 336	\$ 4,500	\$ 10,000	
IT Hardware	\$ -	\$ -	\$ 10,500	\$ -	
IT Software	\$ 13,000	\$ 11,214	\$ 12,000	\$ 12,500	
<b>Councillors Expenditures</b>	<b>\$ 182,615</b>	<b>\$ 153,166</b>	<b>\$ 180,214</b>	<b>\$ 329,830</b>	<b>83%</b>

## General Government

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
<b>Bursaries and Recognition Awards</b>					
Councillor Per Diem	\$ 5,500	\$ 1,598	\$ 4,000	\$ -	
Awards & Bursaries Receptions	\$ 6,500	\$ 3,459	\$ 6,500	\$ 5,000	
Awards & Bursaries Expenses	\$ 2,000	\$ 2,491	\$ 2,000	\$ 2,000	
<b>Bursaries and Recognition Awards</b>	<b>\$ 14,000</b>	<b>\$ 7,549</b>	<b>\$ 12,500</b>	<b>\$ 7,000</b>	<b>(44%)</b>
<b>Strategic Planning Committee</b>					
Councillor Per Diem	\$ 6,400	\$ 3,197	\$ 3,500	\$ -	
Meals	\$ 2,200	\$ 2,698	\$ 2,700	\$ 2,700	
<b>Strategic Planning Committee</b>	<b>\$ 8,600</b>	<b>\$ 5,895</b>	<b>\$ 6,200</b>	<b>\$ 2,700</b>	<b>(56%)</b>
<b>Other Committees</b>					
Waste Management - Per Diem	\$ 3,600	\$ 2,790	\$ 3,500	\$ -	
Fairhaven - Per Diem	\$ 6,200	\$ 4,110	\$ 5,000	\$ -	
Affordable Housing - Per Diem	\$ 2,600	\$ 2,055	\$ 2,100	\$ -	
Peterborough Housing Corp. - Per Diem	\$ 2,600	\$ 2,626	\$ 2,650	\$ -	
Fed. Of Agriculture - Per Diem	\$ 2,300	\$ 1,370	\$ 1,500	\$ -	
Lang P.V. Advisory - Per Diem	\$ 7,000	\$ 3,425	\$ 4,000	\$ 1,540	
Lang P.V. Advisory - Meals	\$ 500	\$ -	\$ 250	\$ 250	
Accessibility Advisory Committee - Per Diem	\$ 2,600	\$ 1,370	\$ 2,000	\$ 396	
Accessibility Advisory Committee - Meals	\$ 500	\$ 268	\$ 250	\$ 500	
Agricultural Action Committee - Per Diem	\$ 6,500	\$ 3,197	\$ 3,500	\$ -	
Joint Services - Per Diem	\$ 3,900	\$ 1,598	\$ 2,000	\$ -	
Warden's Committee - Per Diem	\$ 1,350	\$ -	\$ 1,000	\$ -	
Spec. Comm. - Per Diem	\$ 5,650	\$ 3,197	\$ 4,000	\$ 3,344	
District Health Council - Per Diem	\$ 2,000	\$ 1,616	\$ 1,500	\$ -	
Chamber Of Commerce - Per Diem	\$ 2,700	\$ 2,284	\$ 2,500	\$ -	
Warden's Advisory Committee - Per Diem	\$ 2,855	\$ -	\$ 1,000	\$ -	
<b>Other Committees</b>	<b>\$ 52,855</b>	<b>\$ 29,907</b>	<b>\$ 36,750</b>	<b>\$ 6,030</b>	<b>(84%)</b>
<b>Convention Expense</b>					
Councillor Per Diem	\$ 11,145	\$ 8,327	\$ 9,000	\$ -	
Accommodation	\$ 12,855	\$ 10,858	\$ 12,855	\$ 12,000	
Conventions	\$ 12,700	\$ 11,545	\$ 12,700	\$ 12,000	
Meals	\$ 3,500	\$ 2,388	\$ 3,000	\$ 3,120	
Supplies	\$ 1,000	\$ -	\$ 250	\$ -	
Travel	\$ 3,800	\$ 3,017	\$ 3,300	\$ 3,000	
<b>Convention Expense</b>	<b>\$ 45,000</b>	<b>\$ 36,135</b>	<b>\$ 41,105</b>	<b>\$ 30,120</b>	<b>(27%)</b>

## General Government

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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### Tangible Capital Assets (TCA)

#### Revenue

Tax Requirement	\$ (7,000)	\$ (7,000)	\$ (7,250)	\$ (7,250)	
<b>Total TCA Revenue</b>	<b>\$ (7,000)</b>	<b>\$ (7,000)</b>	<b>\$ (7,250)</b>	<b>\$ (7,250)</b>	

<b>Total TCA Disbursements</b>	<b>\$ 1,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
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<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (5,400)</b>	<b>\$ (7,000)</b>	<b>\$ (7,250)</b>	<b>\$ (7,250)</b>	
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#### Disbursements

<b>TCA Disbursements</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
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<b>Amortization</b>	<b>\$ 1,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
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<b>TCA Clearing</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
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<b>Gain or Loss on TCA Disposal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
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### Change In Accumulated Surplus

<b>Total Transfers from Reserves</b>	<b>\$ (9,000)</b>	<b>\$ (9,000)</b>	<b>\$ (22,000)</b>	<b>\$ -</b>	<b>(100%)</b>
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<b>Total Transfers to Reserves</b>	<b>\$ 7,000</b>	<b>\$ 18,500</b>	<b>\$ 7,250</b>	<b>\$ 7,250</b>	
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<b>Net Transfers to and (from) Reserves</b>	<b>\$ (2,000)</b>	<b>\$ 9,500</b>	<b>\$ (14,750)</b>	<b>\$ 7,250</b>	
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<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ (1,600)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
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<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ (3,600)</b>	<b>\$ 9,500</b>	<b>\$ (14,750)</b>	<b>\$ 7,250</b>	
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<b>Total Gen. Government Revenue</b>	<b>\$ (418,004)</b>	<b>\$ (418,033)</b>	<b>\$ (389,843)</b>	<b>\$ (482,872)</b>	<b>24%</b>
<b>Total Gen. Government Expenditures</b>	<b>\$ 418,004</b>	<b>\$ 334,790</b>	<b>\$ 389,843</b>	<b>\$ 482,872</b>	<b>24%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (83,244)</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>- Tax Requirement Analysis</b>	<b>2017</b>		<b>2018</b>	<b>2019</b>	
- Tax Requirement	\$ (408,754)		\$ (367,593)	\$ (480,122)	
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ (23,246)		\$ (41,161)	\$ 112,529	

## General Government Budget 2019

	<b>Budget 2019</b>	<b>Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
Recoveries	\$ (2,750)	Cost recovery from lower tier municipalities. Increase of \$2500 for a portion of Integrity Commissioner retainer.
<b>Expenditures</b>		
Meeting Investigator	\$ 10,000	Includes cost of Integrity Commissioner; \$2500 recoverable from lower tier municipalities.
<b>Other Committees</b>		
LPV Museum Advisory - Volunteer Per Diem	\$ 1,540	volunteer per diems for members of the public
Accessibility Advisory - Volunteer Per Diem	\$ 396	volunteer per diems for members of the public
Special Committee - Volunteer Per Diem	\$ 3,344	volunteer per diems for members of the public on Bush Country Sign And Age Friendly Advisory Committees





## Corporate Operations Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	Budget % Change
	30-Dec-17				

### Operating

#### Revenue

Total Operating Revenue	\$ (4,893,394)	\$ (5,094,106)	\$ (5,303,146)	\$ (5,446,722)	3%
Total Operating Expenditures	\$ 5,323,357	\$ 4,877,232	\$ 5,629,091	\$ 6,512,643	16%
Total Net Operating (Surplus) Deficit	\$ 429,963	\$ (216,874)	\$ 325,945	\$ 1,065,921	

#### Expenditures

Support Services	\$ 861,162	\$ 570,664	\$ 1,034,933	\$ 1,774,618	71%
CAO Office	\$ 476,321	\$ 456,807	\$ 385,512	\$ 393,643	2%
Corporate Projects & Services	\$ 772,454	\$ 746,306	\$ 837,803	\$ 795,070	-5%
Clerks and Clerical	\$ 439,905	\$ 420,407	\$ 487,385	\$ 463,161	(5%)
Finance Department	\$ 678,158	\$ 660,471	\$ 761,606	\$ 842,853	11%
HR Department	\$ 710,757	\$ 653,826	\$ 731,377	\$ 838,156	15%
Health & Safety Policy Legislation	\$ 25,100	\$ 9,344	\$ 18,200	\$ 16,700	(8%)
Assessment	\$ 1,359,500	\$ 1,359,406	\$ 1,372,276	\$ 1,388,442	1%

### Tangible Capital Assets (TCA)

#### Revenue

Total TCA Revenue	\$ (77,159)	\$ (77,159)	\$ (105,003)	\$ (140,003)	33%
Total TCA Disbursements	\$ 30,000	\$ 74,960	\$ 60,000	\$ 54,900	(9%)
Total Net TCA (Surplus) Deficit	\$ (47,159)	\$ (2,199)	\$ (45,003)	\$ (85,103)	

#### Disbursements

TCA Disbursements	\$ 265,000	\$ 190,214	\$ 8,000	\$ 65,000	713%
Amortization	\$ 30,000	\$ 51,340	\$ 60,000	\$ 54,900	(9%)
TCA Clearing	\$ (265,000)	\$ (166,594)	\$ (8,000)	\$ (65,000)	(713%)
TCA Clearing	\$ -	\$ -	\$ -	\$ -	

### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (694,963)	\$ (704,963)	\$ (383,945)	\$ (1,130,921)	195%
Total Transfers to Reserves	\$ 77,159	\$ 279,659	\$ 155,003	\$ 140,003	(10%)
Net Transfers to and (from) Reserves	\$ (617,804)	\$ (425,304)	\$ (228,942)	\$ (990,918)	333%
Change in Accum. Surplus Invested in TCA	\$ 235,000	\$ 115,254	\$ (52,000)	\$ 10,100	119%
Total Surplus to (Deficit from) Accum. Surplus	\$ (382,804)	\$ (310,050)	\$ (280,942)	\$ (980,818)	

Total Corporate Revenue	\$ (5,665,516)	\$ (5,876,228)	\$ (5,792,094)	\$ (6,717,646)	16%
Total Corporate Expenditures	\$ 5,665,516	\$ 5,347,105	\$ 5,792,094	\$ 6,717,646	16%
Total Net (Surplus) Deficit	\$ -	\$ (529,123)	\$ -	\$ -	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (3,951,219)		\$ (4,309,514)	\$ (4,449,701)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ 380,136		\$ 358,295	\$ 140,187



## Corporate Operations Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	Budget % Change
<b>30-Dec-17</b>					
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement Corporate Operations	\$ (3,874,060)	\$ (3,874,060)	\$ (4,204,511)	\$ (4,309,698)	
Recoveries	\$ (47,000)	\$ (39,002)	\$ (14,500)	\$ (5,000)	
N.S.F. Charges	\$ -	\$ -	\$ -	\$ -	
Planning Fees	\$ -	\$ -	\$ -	\$ -	
Product Sales	\$ (100)	\$ (67)	\$ (100)	\$ (50)	
Canada 150 Celebrations	\$ (16,000)	\$ (14,000)	\$ -	\$ -	
Federation of Canadian Municipalities	\$ -	\$ -	\$ (50,000)	\$ -	
EODP Benchmark Exercise	\$ (45,000)	\$ (51,761)	\$ (10,000)	\$ -	
EORN Revenue	\$ (30,000)	\$ (14,696)	\$ (38,000)	\$ (38,000)	
Municipal Recoveries	\$ -	\$ (1,183)	\$ (18,750)	\$ (11,200)	
Development Charges Earned	\$ -	\$ -	\$ -	\$ (40,000)	
Municipal Recoveries - IT	\$ -	\$ -	\$ -	\$ (25,000)	
Municipal Recoveries - HR	\$ -	\$ -	\$ -	\$ -	
Supplementary Taxes	\$ (300,000)	\$ (376,903)	\$ (335,000)	\$ (365,000)	
Payment-in-Lieu	\$ (148,166)	\$ (148,166)	\$ (167,560)	\$ (167,560)	
Tax Adjustment Increase	\$ -	\$ (3,870)	\$ -	\$ -	
Tax Write Offs	\$ 115,900	\$ 97,988	\$ 115,900	\$ 115,900	
Bank Interest	\$ (150,000)	\$ (186,038)	\$ (200,000)	\$ (205,000)	
Investment Interest	\$ (132,000)	\$ (213,060)	\$ (70,000)	\$ (80,000)	
<b>Internal Transfers</b>					
Internal Transfer- Land Division	\$ (10,000)	\$ (12,894)	\$ (10,000)	\$ (9,500)	
Internal tsf. Gen. Admin-PCCP	\$ (223,968)	\$ (223,968)	\$ (266,965)	\$ (272,954)	
Investment Interest- Transfer	\$ -	\$ -	\$ -	\$ -	
Recovery from Public Works	\$ (33,000)	\$ (33,000)	\$ (33,660)	\$ (33,660)	
Internal Interest	\$ -	\$ 575	\$ -	\$ -	
Investment Interest- Transfer	\$ -	\$ -	\$ -	\$ -	
<b>Total Operating Revenue</b>	<b>\$ (4,893,394)</b>	<b>\$ (5,094,106)</b>	<b>\$ (5,303,146)</b>	<b>\$ (5,446,722)</b>	<b>3%</b>
<b>Total Operating Expenditures</b>	<b>\$ 5,323,357</b>	<b>\$ 4,877,232</b>	<b>\$ 5,629,091</b>	<b>\$ 6,512,643</b>	<b>16%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 429,963</b>	<b>\$ (216,874)</b>	<b>\$ 325,945</b>	<b>\$ 1,065,921</b>	



## Corporate Operations Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	Budget % Change
	30-Dec-17				
<b>Expenditures</b>					
<b>Support Services</b>					
Employee Assistance Program	\$ 3,000	\$ 2,259	\$ 3,000	\$ 3,000	
Advertising	\$ 30,000	\$ 35,142	\$ 30,000	\$ 33,000	
Courier	\$ 9,000	\$ 10,320	\$ 9,000	\$ 9,600	
Photocopier	\$ 28,000	\$ 27,493	\$ 28,000	\$ 28,500	
Postage	\$ 5,000	\$ 6,183	\$ 5,000	\$ 5,600	
Office Supplies	\$ 85,000	\$ 69,236	\$ 20,350	\$ 19,500	
Office Equip. Repairs & Maint.	\$ 2,000	\$ 2,034	\$ 2,000	\$ 2,000	
Subscriptions	\$ 3,000	\$ 3,434	\$ 3,500	\$ 3,000	
Staff Retirements, Recognition	\$ 7,000	\$ 12,571	\$ 7,500	\$ 8,000	
Billable/Recoverable Expenses	\$ 1,900	\$ 6,975	\$ 1,900	\$ 2,000	
Insurance	\$ 79,950	\$ 64,403	\$ 49,256	\$ 63,202	
Cash Over/Under	\$ 20	\$ 47	\$ 35	\$ 50	
File Storage	\$ 14,000	\$ 5,195	\$ 14,000	\$ 14,000	
Corporate Training	\$ 48,700	\$ 25,457	\$ 42,200	\$ 36,000	
Employee Recognition	\$ 4,500	\$ 2,527	\$ 4,500	\$ 4,500	
Relocation Cost - Staff	\$ -	\$ -	\$ 22,000	\$ 12,000	
Criminal Background Checks	\$ 500	\$ 55	\$ 300	\$ 300	
EORN Expenses	\$ -	\$ 5,461	\$ 5,000	\$ 729,376	
Articles for Resale	\$ 1,500	\$ -	\$ 1,500	\$ 1,500	
Celebrate Ontario	\$ 16,000	\$ 17,983	\$ -	\$ -	
Contingency	\$ 165,000	\$ 5,266	\$ 265,000	\$ 140,000	
IT Hardware	\$ 26,800	\$ 21,670	\$ 20,120	\$ 19,550	
IT Software	\$ 181,892	\$ 157,595	\$ 249,630	\$ 264,000	
IT Network Infrastructure	\$ 9,300	\$ 5,013	\$ -	\$ -	
Managed Network	\$ 10,000	\$ 19,010	\$ 22,932	\$ 24,500	
Mobile Devices	\$ 8,900	\$ 7,800	\$ 5,525	\$ 10,240	
Telephone	\$ 24,000	\$ 20,308	\$ 14,085	\$ 17,300	
Signage - Gateway Sign	\$ 2,500	\$ 1,126	\$ 2,500	\$ 2,500	
Consultant Service	\$ 47,500	\$ 8,307	\$ 68,500	\$ 268,000	
Asset Management Consulting	\$ -	\$ -	\$ 100,000	\$ 10,000	
Financial Audit Fees	\$ 4,600	\$ 2,736	\$ 3,000	\$ 4,400	
Legal Services	\$ 30,000	\$ 12,524	\$ 25,000	\$ 25,000	
Website Development	\$ 2,000	\$ 1,137	\$ -	\$ 3,000	
Website Maintenance	\$ 3,000	\$ 3,049	\$ 3,000	\$ 3,000	
Bank Interest and Charges	\$ 6,100	\$ 6,291	\$ 6,100	\$ 7,000	
Interest and Penalties	\$ 500	\$ 2,059	\$ 500	\$ 1,000	
<b>Support Services</b>	<b>\$ 861,162</b>	<b>\$ 570,664</b>	<b>\$ 1,034,933</b>	<b>\$ 1,774,618</b>	<b>71%</b>



## Corporate Operations Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	Budget % Change
	30-Dec-17				
<b>CAO Office</b>					
Salary and Benefits	\$ 415,296	\$ 407,140	\$ 325,362	\$ 332,173	
Vehicle Allowance	\$ 9,000	\$ 11,769	\$ 9,000	\$ 9,000	
Membership	\$ 25,000	\$ 21,106	\$ 23,750	\$ 24,000	
Staff Development	\$ 5,000	\$ 2,208	\$ 5,700	\$ 9,270	
Conventions	\$ 4,000	\$ 2,091	\$ 4,200	\$ 4,200	
Accommodation	\$ 4,600	\$ 3,477	\$ 5,500	\$ 5,200	
Meals	\$ 4,425	\$ 997	\$ 3,500	\$ 2,600	
Travel	\$ 4,000	\$ 2,999	\$ 3,500	\$ 2,200	
Discretionary Account	\$ 5,000	\$ 5,020	\$ 5,000	\$ 5,000	
<b>CAO Office</b>	<b>\$ 476,321</b>	<b>\$ 456,807</b>	<b>\$ 385,512</b>	<b>\$ 393,643</b>	<b>2%</b>
<b>Corporate Projects &amp; Services</b>					
Salary and Benefits	\$ 742,599	\$ 714,614	\$ 808,065	\$ 760,928	
Membership	\$ 2,000	\$ 1,031	\$ 2,000	\$ 1,200	
Staff Development	\$ 12,335	\$ 7,842	\$ 8,084	\$ 9,836	
Conventions	\$ 3,400	\$ 2,464	\$ 3,350	\$ 4,000	
Accommodation	\$ 3,900	\$ 6,145	\$ 3,400	\$ 5,000	
Meals	\$ 1,410	\$ 3,582	\$ 3,000	\$ 2,600	
Travel	\$ 3,900	\$ 6,709	\$ 5,000	\$ 6,000	
Vehicle Maintenance	\$ 1,200	\$ 2,206	\$ 3,000	\$ 3,000	
Corporate Vehicle Insurance	\$ 1,210	\$ 1,252	\$ 1,404	\$ 1,506	
Clothing Allowance	\$ 500	\$ 460	\$ 500	\$ 1,000	
<b>Corporate Projects &amp; Services</b>	<b>\$ 772,454</b>	<b>\$ 746,306</b>	<b>\$ 837,803</b>	<b>\$ 795,070</b>	<b>-5%</b>
<b>Clerks and Clerical</b>					
Salary and Benefits	\$ 422,795	\$ 409,062	\$ 473,655	\$ 447,671	
Membership	\$ 850	\$ 777	\$ 850	\$ 900	
Subscriptions	\$ -	\$ -	\$ -	\$ 380	
Staff Development	\$ 9,260	\$ 9,619	\$ 6,100	\$ 9,100	
Conventions	\$ 2,805	\$ -	\$ 2,805	\$ 2,400	
Accommodation	\$ 1,800	\$ -	\$ 1,600	\$ 1,200	
Meals	\$ 760	\$ 334	\$ 760	\$ 1,060	
Travel	\$ 1,635	\$ 614	\$ 1,615	\$ 450	
<b>Clerks and Clerical</b>	<b>\$ 439,905</b>	<b>\$ 420,407</b>	<b>\$ 487,385</b>	<b>\$ 463,161</b>	<b>(5%)</b>



## Corporate Operations Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	Budget % Change
	30-Dec-17				
<b>Finance Department</b>					
Salary and Benefits	\$ 652,558	\$ 640,192	\$ 737,282	\$ 812,323	
Subscriptions	\$ 3,000	\$ 251	\$ 800	\$ 1,300	
Membership	\$ 6,100	\$ 3,442	\$ 6,000	\$ 6,400	
Staff Development	\$ 5,100	\$ 6,031	\$ 5,750	\$ 8,100	
Conventions	\$ 4,100	\$ 3,282	\$ 3,450	\$ 3,100	
Accommodation	\$ 3,600	\$ 3,414	\$ 3,974	\$ 5,775	
Meals	\$ 1,500	\$ 752	\$ 1,500	\$ 2,230	
Travel	\$ 2,200	\$ 3,107	\$ 2,850	\$ 3,625	
<b>Finance Department</b>	<b>\$ 678,158</b>	<b>\$ 660,471</b>	<b>\$ 761,606</b>	<b>\$ 842,853</b>	<b>11%</b>
<b>HR Department</b>					
Salary and Benefits	\$ 573,332	\$ 587,842	\$ 652,477	\$ 741,606	
Subscriptions	\$ 3,125	\$ 937	\$ 3,250	\$ 1,950	
Membership	\$ 2,400	\$ 1,235	\$ 2,400	\$ 2,400	
Staff Development	\$ 10,000	\$ 456	\$ 7,000	\$ 6,000	
Conventions	\$ 4,800	\$ 3,303	\$ 4,800	\$ 5,000	
Accommodation	\$ 4,500	\$ 2,926	\$ 4,500	\$ 4,500	
Meals	\$ 1,100	\$ 2,131	\$ 1,600	\$ 1,300	
Travel	\$ 3,500	\$ 2,983	\$ 3,500	\$ 3,500	
Recruitment Costs	\$ 83,500	\$ 47,799	\$ 27,300	\$ 23,500	
IT Software	\$ 4,500	\$ -	\$ 4,500	\$ 28,300	
Legal Services	\$ 20,000	\$ 4,089	\$ 20,000	\$ 20,000	
Interest and Penalties	\$ -	\$ 126	\$ 50	\$ 100	
<b>HR Department</b>	<b>\$ 710,757</b>	<b>\$ 653,826</b>	<b>\$ 731,377</b>	<b>\$ 838,156</b>	<b>15%</b>
<b>Health &amp; Safety Policy Legislation</b>					
Subscriptions	\$ 500	\$ 304	\$ 600	\$ 600	
Health and Safety Supplies	\$ 1,250	\$ 203	\$ 1,250	\$ 1,250	
Health & Safety Training	\$ 22,000	\$ 8,586	\$ 15,000	\$ 13,500	
Meals	\$ 1,350	\$ 250	\$ 1,350	\$ 1,350	
<b>Health &amp; Safety Policy Legislation</b>	<b>\$ 25,100</b>	<b>\$ 9,344</b>	<b>\$ 18,200</b>	<b>\$ 16,700</b>	<b>(8%)</b>
<b>Assessment</b>					
MPAC Services	\$ 1,359,500	\$ 1,359,406	\$ 1,372,276	\$ 1,388,442	
<b>Assessment</b>	<b>\$ 1,359,500</b>	<b>\$ 1,359,406</b>	<b>\$ 1,372,276</b>	<b>\$ 1,388,442</b>	<b>1%</b>



## Corporate Operations Budget 2019

Budget 2017	Actuals 2017	Budget 2018	Budget 2019	Budget % Change
30-Dec-17				

### Tangible Capital Assets (TCA)

#### Revenue

Tax Requirement	\$	(77,159)	\$	(77,159)	\$	(105,003)	\$	(140,003)	
<b>Total TCA Revenue</b>	<b>\$</b>	<b>(77,159)</b>	<b>\$</b>	<b>(77,159)</b>	<b>\$</b>	<b>(105,003)</b>	<b>\$</b>	<b>(140,003)</b>	<b>33%</b>
<b>Total TCA Disbursements</b>	<b>\$</b>	<b>30,000</b>	<b>\$</b>	<b>74,960</b>	<b>\$</b>	<b>60,000</b>	<b>\$</b>	<b>54,900</b>	<b>(9%)</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$</b>	<b>(47,159)</b>	<b>\$</b>	<b>(2,199)</b>	<b>\$</b>	<b>(45,003)</b>	<b>\$</b>	<b>(85,103)</b>	

#### Disbursements

##### TCA Disbursements

Equipment	\$	265,000	\$	190,214	\$	8,000	\$	65,000	
<b>TCA Disbursements</b>	<b>\$</b>	<b>265,000</b>	<b>\$</b>	<b>190,214</b>	<b>\$</b>	<b>8,000</b>	<b>\$</b>	<b>65,000</b>	<b>713%</b>
<b>Amortization</b>	<b>\$</b>	<b>30,000</b>	<b>\$</b>	<b>51,340</b>	<b>\$</b>	<b>60,000</b>	<b>\$</b>	<b>54,900</b>	<b>(9%)</b>
<b>TCA Clearing</b>	<b>\$</b>	<b>(265,000)</b>	<b>\$</b>	<b>(166,594)</b>	<b>\$</b>	<b>(8,000)</b>	<b>\$</b>	<b>(65,000)</b>	<b>(713%)</b>
<b>TCA Clearing</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	

### Change In Accumulated Surplus

<b>Total Transfers from Reserves</b>	<b>\$</b>	<b>(694,963)</b>	<b>\$</b>	<b>(704,963)</b>	<b>\$</b>	<b>(383,945)</b>	<b>\$</b>	<b>(1,130,921)</b>	<b>195%</b>
<b>Total Transfers to Reserves</b>	<b>\$</b>	<b>77,159</b>	<b>\$</b>	<b>279,659</b>	<b>\$</b>	<b>155,003</b>	<b>\$</b>	<b>140,003</b>	<b>(10%)</b>
<b>Net Transfers to and (from) Reserves</b>	<b>\$</b>	<b>(617,804)</b>	<b>\$</b>	<b>(425,304)</b>	<b>\$</b>	<b>(228,942)</b>	<b>\$</b>	<b>(990,918)</b>	<b>333%</b>
<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$</b>	<b>235,000</b>	<b>\$</b>	<b>115,254</b>	<b>\$</b>	<b>(52,000)</b>	<b>\$</b>	<b>10,100</b>	<b>119%</b>
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$</b>	<b>(382,804)</b>	<b>\$</b>	<b>(310,050)</b>	<b>\$</b>	<b>(280,942)</b>	<b>\$</b>	<b>(980,818)</b>	
<b>Total Corporate Revenue</b>	<b>\$</b>	<b>(5,665,516)</b>	<b>\$</b>	<b>(5,876,228)</b>	<b>\$</b>	<b>(5,792,094)</b>	<b>\$</b>	<b>(6,717,646)</b>	<b>16%</b>
<b>Total Corporate Expenditures</b>	<b>\$</b>	<b>5,665,516</b>	<b>\$</b>	<b>5,347,105</b>	<b>\$</b>	<b>5,792,094</b>	<b>\$</b>	<b>6,717,646</b>	<b>16%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>(529,123)</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (3,951,219)		\$ (4,309,514)	\$ (4,449,701)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ 380,136		\$ 358,295	\$ 140,187



## Corporate Operations Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	Budget % Change
<b>30-Dec-17</b>					
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement Corporate Operations	\$ (3,874,060)	\$ (3,874,060)	\$ (4,204,511)	\$ (4,309,698)	
Recoveries	\$ (47,000)	\$ (39,002)	\$ (14,500)	\$ (5,000)	
N.S.F. Charges	\$ -	\$ -	\$ -	\$ -	
Planning Fees	\$ -	\$ -	\$ -	\$ -	
Product Sales	\$ (100)	\$ (67)	\$ (100)	\$ (50)	
Canada 150 Celebrations	\$ (16,000)	\$ (14,000)	\$ -	\$ -	
Federation of Canadian Municipalities	\$ -	\$ -	\$ (50,000)	\$ -	
EODP Benchmark Exercise	\$ (45,000)	\$ (51,761)	\$ (10,000)	\$ -	
EORN Revenue	\$ (30,000)	\$ (14,696)	\$ (38,000)	\$ (38,000)	
Municipal Recoveries	\$ -	\$ (1,183)	\$ (18,750)	\$ (11,200)	
Development Charges Earned	\$ -	\$ -	\$ -	\$ (40,000)	
Municipal Recoveries - IT	\$ -	\$ -	\$ -	\$ (25,000)	
Municipal Recoveries - HR	\$ -	\$ -	\$ -	\$ -	
Supplementary Taxes	\$ (300,000)	\$ (376,903)	\$ (335,000)	\$ (365,000)	
Payment-in-Lieu	\$ (148,166)	\$ (148,166)	\$ (167,560)	\$ (167,560)	
Tax Adjustment Increase	\$ -	\$ (3,870)	\$ -	\$ -	
Tax Write Offs	\$ 115,900	\$ 97,988	\$ 115,900	\$ 115,900	
Bank Interest	\$ (150,000)	\$ (186,038)	\$ (200,000)	\$ (205,000)	
Investment Interest	\$ (132,000)	\$ (213,060)	\$ (70,000)	\$ (80,000)	
<b>Internal Transfers</b>					
Internal Transfer- Land Division	\$ (10,000)	\$ (12,894)	\$ (10,000)	\$ (9,500)	
Internal tsf. Gen. Admin-PCCP	\$ (223,968)	\$ (223,968)	\$ (266,965)	\$ (272,954)	
Investment Interest- Transfer	\$ -	\$ -	\$ -	\$ -	
Recovery from Public Works	\$ (33,000)	\$ (33,000)	\$ (33,660)	\$ (33,660)	
Internal Interest	\$ -	\$ 575	\$ -	\$ -	
Investment Interest- Transfer	\$ -	\$ -	\$ -	\$ -	
<b>Total Operating Revenue</b>	<b>\$ (4,893,394)</b>	<b>\$ (5,094,106)</b>	<b>\$ (5,303,146)</b>	<b>\$ (5,446,722)</b>	<b>3%</b>
<b>Total Operating Expenditures</b>	<b>\$ 5,323,357</b>	<b>\$ 4,877,232</b>	<b>\$ 5,629,091</b>	<b>\$ 6,512,643</b>	<b>16%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 429,963</b>	<b>\$ (216,874)</b>	<b>\$ 325,945</b>	<b>\$ 1,065,921</b>	



## Corporate Operations Budget 2019

Budget 2019			Budget 2018			Budget 2019			Budget % Change		
Budget 2017			Actuals 2017			Budget 2018			Budget 2019		
30-Dec-17											
Expenditures											
Support Services											
Employee Assistance Program	\$	3,000	\$	2,259	\$	3,000	\$	3,000			
Advertising	\$	30,000	\$	35,142	\$	30,000	\$	33,000			
Courier	\$	9,000	\$	10,320	\$	9,000	\$	9,600			
Photocopier	\$	28,000	\$	27,493	\$	28,000	\$	28,500			
Postage	\$	5,000	\$	6,183	\$	5,000	\$	5,600			
Office Supplies	\$	85,000	\$	69,236	\$	20,350	\$	19,500			
Office Equip. Repairs & Maint.	\$	2,000	\$	2,034	\$	2,000	\$	2,000			
Subscriptions	\$	3,000	\$	3,434	\$	3,500	\$	3,000			
Staff Retirements, Recognition	\$	7,000	\$	12,571	\$	7,500	\$	8,000			
Billable/Recoverable Expenses	\$	1,900	\$	6,975	\$	1,900	\$	2,000			
Insurance	\$	79,950	\$	64,403	\$	49,256	\$	63,202			
Cash Over/Under	\$	20	\$	47	\$	35	\$	50			
File Storage	\$	14,000	\$	5,195	\$	14,000	\$	14,000			
Corporate Training	\$	48,700	\$	25,457	\$	42,200	\$	36,000			
Employee Recognition	\$	4,500	\$	2,527	\$	4,500	\$	4,500			
Relocation Cost - Staff	\$	-	\$	-	\$	22,000	\$	12,000			
Criminal Background Checks	\$	500	\$	55	\$	300	\$	300			
EORN Expenses	\$	-	\$	5,461	\$	5,000	\$	729,376			
Articles for Resale	\$	1,500	\$	-	\$	1,500	\$	1,500			
Celebrate Ontario	\$	16,000	\$	17,983	\$	-	\$	-			
Contingency	\$	165,000	\$	5,266	\$	265,000	\$	140,000			
IT Hardware	\$	26,800	\$	21,670	\$	20,120	\$	19,550			
IT Software	\$	181,892	\$	157,595	\$	249,630	\$	264,000			
IT Network Infrastructure	\$	9,300	\$	5,013	\$	-	\$	-			
Managed Network	\$	10,000	\$	19,010	\$	22,932	\$	24,500			
Mobile Devices	\$	8,900	\$	7,800	\$	5,525	\$	10,240			
Telephone	\$	24,000	\$	20,308	\$	14,085	\$	17,300			
Signage - Gateway Sign	\$	2,500	\$	1,126	\$	2,500	\$	2,500			
Consultant Service	\$	47,500	\$	8,307	\$	68,500	\$	268,000			
Asset Management Consulting	\$	-	\$	-	\$	100,000	\$	10,000			
Financial Audit Fees	\$	4,600	\$	2,736	\$	3,000	\$	4,400			
Legal Services	\$	30,000	\$	12,524	\$	25,000	\$	25,000			
Website Development	\$	2,000	\$	1,137	\$	-	\$	3,000			
Website Maintenance	\$	3,000	\$	3,049	\$	3,000	\$	3,000			
Bank Interest and Charges	\$	6,100	\$	6,291	\$	6,100	\$	7,000			
Interest and Penalties	\$	500	\$	2,059	\$	500	\$	1,000			
Support Services	\$	861,162	\$	570,664	\$	1,034,933	\$	1,774,618			71%





## Corporate Operations Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	Budget % Change
	30-Dec-17				
<b>CAO Office</b>					
Salary and Benefits	\$ 415,296	\$ 407,140	\$ 325,362	\$ 332,173	
Vehicle Allowance	\$ 9,000	\$ 11,769	\$ 9,000	\$ 9,000	
Membership	\$ 25,000	\$ 21,106	\$ 23,750	\$ 24,000	
Staff Development	\$ 5,000	\$ 2,208	\$ 5,700	\$ 9,270	
Conventions	\$ 4,000	\$ 2,091	\$ 4,200	\$ 4,200	
Accommodation	\$ 4,600	\$ 3,477	\$ 5,500	\$ 5,200	
Meals	\$ 4,425	\$ 997	\$ 3,500	\$ 2,600	
Travel	\$ 4,000	\$ 2,999	\$ 3,500	\$ 2,200	
Discretionary Account	\$ 5,000	\$ 5,020	\$ 5,000	\$ 5,000	
<b>CAO Office</b>	<b>\$ 476,321</b>	<b>\$ 456,807</b>	<b>\$ 385,512</b>	<b>\$ 393,643</b>	<b>2%</b>
<b>Corporate Projects &amp; Services</b>					
Salary and Benefits	\$ 742,599	\$ 714,614	\$ 808,065	\$ 760,928	
Membership	\$ 2,000	\$ 1,031	\$ 2,000	\$ 1,200	
Staff Development	\$ 12,335	\$ 7,842	\$ 8,084	\$ 9,836	
Conventions	\$ 3,400	\$ 2,464	\$ 3,350	\$ 4,000	
Accommodation	\$ 3,900	\$ 6,145	\$ 3,400	\$ 5,000	
Meals	\$ 1,410	\$ 3,582	\$ 3,000	\$ 2,600	
Travel	\$ 3,900	\$ 6,709	\$ 5,000	\$ 6,000	
Vehicle Maintenance	\$ 1,200	\$ 2,206	\$ 3,000	\$ 3,000	
Corporate Vehicle Insurance	\$ 1,210	\$ 1,252	\$ 1,404	\$ 1,506	
Clothing Allowance	\$ 500	\$ 460	\$ 500	\$ 1,000	
<b>Corporate Projects &amp; Services</b>	<b>\$ 772,454</b>	<b>\$ 746,306</b>	<b>\$ 837,803</b>	<b>\$ 795,070</b>	<b>-5%</b>
<b>Clerks and Clerical</b>					
Salary and Benefits	\$ 422,795	\$ 409,062	\$ 473,655	\$ 447,671	
Membership	\$ 850	\$ 777	\$ 850	\$ 900	
Subscriptions	\$ -	\$ -	\$ -	\$ 380	
Staff Development	\$ 9,260	\$ 9,619	\$ 6,100	\$ 9,100	
Conventions	\$ 2,805	\$ -	\$ 2,805	\$ 2,400	
Accommodation	\$ 1,800	\$ -	\$ 1,600	\$ 1,200	
Meals	\$ 760	\$ 334	\$ 760	\$ 1,060	
Travel	\$ 1,635	\$ 614	\$ 1,615	\$ 450	
<b>Clerks and Clerical</b>	<b>\$ 439,905</b>	<b>\$ 420,407</b>	<b>\$ 487,385</b>	<b>\$ 463,161</b>	<b>(5%)</b>



## Corporate Operations Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	Budget % Change
	30-Dec-17				
<b>Finance Department</b>					
Salary and Benefits	\$ 652,558	\$ 640,192	\$ 737,282	\$ 812,323	
Subscriptions	\$ 3,000	\$ 251	\$ 800	\$ 1,300	
Membership	\$ 6,100	\$ 3,442	\$ 6,000	\$ 6,400	
Staff Development	\$ 5,100	\$ 6,031	\$ 5,750	\$ 8,100	
Conventions	\$ 4,100	\$ 3,282	\$ 3,450	\$ 3,100	
Accommodation	\$ 3,600	\$ 3,414	\$ 3,974	\$ 5,775	
Meals	\$ 1,500	\$ 752	\$ 1,500	\$ 2,230	
Travel	\$ 2,200	\$ 3,107	\$ 2,850	\$ 3,625	
<b>Finance Department</b>	<b>\$ 678,158</b>	<b>\$ 660,471</b>	<b>\$ 761,606</b>	<b>\$ 842,853</b>	<b>11%</b>
<b>HR Department</b>					
Salary and Benefits	\$ 573,332	\$ 587,842	\$ 652,477	\$ 741,606	
Subscriptions	\$ 3,125	\$ 937	\$ 3,250	\$ 1,950	
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Conventions	\$ 4,800	\$ 3,303	\$ 4,800	\$ 5,000	
Accommodation	\$ 4,500	\$ 2,926	\$ 4,500	\$ 4,500	
Meals	\$ 1,100	\$ 2,131	\$ 1,600	\$ 1,300	
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Legal Services	\$ 20,000	\$ 4,089	\$ 20,000	\$ 20,000	
Interest and Penalties	\$ -	\$ 126	\$ 50	\$ 100	
<b>HR Department</b>	<b>\$ 710,757</b>	<b>\$ 653,826</b>	<b>\$ 731,377</b>	<b>\$ 838,156</b>	<b>15%</b>
<b>Health &amp; Safety Policy Legislation</b>					
Subscriptions	\$ 500	\$ 304	\$ 600	\$ 600	
Health and Safety Supplies	\$ 1,250	\$ 203	\$ 1,250	\$ 1,250	
Health & Safety Training	\$ 22,000	\$ 8,586	\$ 15,000	\$ 13,500	
Meals	\$ 1,350	\$ 250	\$ 1,350	\$ 1,350	
<b>Health &amp; Safety Policy Legislation</b>	<b>\$ 25,100</b>	<b>\$ 9,344</b>	<b>\$ 18,200</b>	<b>\$ 16,700</b>	<b>(8%)</b>
<b>Assessment</b>					
MPAC Services	\$ 1,359,500	\$ 1,359,406	\$ 1,372,276	\$ 1,388,442	
<b>Assessment</b>	<b>\$ 1,359,500</b>	<b>\$ 1,359,406</b>	<b>\$ 1,372,276</b>	<b>\$ 1,388,442</b>	<b>1%</b>



## Corporate Operations Budget 2019

Budget 2017	Actuals 2017	Budget 2018	Budget 2019	Budget % Change
30-Dec-17				

### Tangible Capital Assets (TCA)

#### Revenue

Tax Requirement	\$	(77,159)	\$	(77,159)	\$	(105,003)	\$	(140,003)	
<b>Total TCA Revenue</b>	<b>\$</b>	<b>(77,159)</b>	<b>\$</b>	<b>(77,159)</b>	<b>\$</b>	<b>(105,003)</b>	<b>\$</b>	<b>(140,003)</b>	<b>33%</b>

<b>Total TCA Disbursements</b>	<b>\$</b>	<b>30,000</b>	<b>\$</b>	<b>74,960</b>	<b>\$</b>	<b>60,000</b>	<b>\$</b>	<b>54,900</b>	<b>(9%)</b>
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<b>Total Net TCA (Surplus) Deficit</b>	<b>\$</b>	<b>(47,159)</b>	<b>\$</b>	<b>(2,199)</b>	<b>\$</b>	<b>(45,003)</b>	<b>\$</b>	<b>(85,103)</b>	
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#### Disbursements

##### TCA Disbursements

Equipment	\$	265,000	\$	190,214	\$	8,000	\$	65,000	
<b>TCA Disbursements</b>	<b>\$</b>	<b>265,000</b>	<b>\$</b>	<b>190,214</b>	<b>\$</b>	<b>8,000</b>	<b>\$</b>	<b>65,000</b>	<b>713%</b>

<b>Amortization</b>	<b>\$</b>	<b>30,000</b>	<b>\$</b>	<b>51,340</b>	<b>\$</b>	<b>60,000</b>	<b>\$</b>	<b>54,900</b>	<b>(9%)</b>
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<b>TCA Clearing</b>	<b>\$</b>	<b>(265,000)</b>	<b>\$</b>	<b>(166,594)</b>	<b>\$</b>	<b>(8,000)</b>	<b>\$</b>	<b>(65,000)</b>	<b>(713%)</b>
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<b>TCA Clearing</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	
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### Change In Accumulated Surplus

<b>Total Transfers from Reserves</b>	<b>\$</b>	<b>(694,963)</b>	<b>\$</b>	<b>(704,963)</b>	<b>\$</b>	<b>(383,945)</b>	<b>\$</b>	<b>(1,130,921)</b>	<b>195%</b>
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<b>Total Transfers to Reserves</b>	<b>\$</b>	<b>77,159</b>	<b>\$</b>	<b>279,659</b>	<b>\$</b>	<b>155,003</b>	<b>\$</b>	<b>140,003</b>	<b>(10%)</b>
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<b>Net Transfers to and (from) Reserves</b>	<b>\$</b>	<b>(617,804)</b>	<b>\$</b>	<b>(425,304)</b>	<b>\$</b>	<b>(228,942)</b>	<b>\$</b>	<b>(990,918)</b>	<b>333%</b>
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<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$</b>	<b>235,000</b>	<b>\$</b>	<b>115,254</b>	<b>\$</b>	<b>(52,000)</b>	<b>\$</b>	<b>10,100</b>	<b>119%</b>
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<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$</b>	<b>(382,804)</b>	<b>\$</b>	<b>(310,050)</b>	<b>\$</b>	<b>(280,942)</b>	<b>\$</b>	<b>(980,818)</b>	
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<b>Total Corporate Revenue</b>	<b>\$</b>	<b>(5,665,516)</b>	<b>\$</b>	<b>(5,876,228)</b>	<b>\$</b>	<b>(5,792,094)</b>	<b>\$</b>	<b>(6,717,646)</b>	<b>16%</b>
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<b>Total Corporate Expenditures</b>	<b>\$</b>	<b>5,665,516</b>	<b>\$</b>	<b>5,347,105</b>	<b>\$</b>	<b>5,792,094</b>	<b>\$</b>	<b>6,717,646</b>	<b>16%</b>
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<b>Total Net (Surplus) Deficit</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>(529,123)</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	
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- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (3,951,219)		\$ (4,309,514)	\$ (4,449,701)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ 380,136		\$ 358,295	\$ 140,187



## Corporate Operations Budget 2019

	<b>Budget 2019</b>	<b>Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
Recoveries	\$ (5,000)	EORN Recovery of Expenses Incurred
EORN Revenue	\$ (38,000)	BOD Support for EORN, IT Services, GIS Services, Procurement Services
Municipal Recoveries	\$ (11,200)	Recovery of AMCTO FOI Workshop costs
Development Charges Earned	\$ (40,000)	To fund service delivery and organizational review
Municipal Recoveries - IT	\$ (25,000)	North Kawartha IT Services
Internal Transfer- Land Division	\$ (9,500)	\$100 to Clerical per Land Severance * 95 applications
<b>Expenditures</b>		
<b>Support Services</b>		
File Storage	\$ 14,000	RFP to be completed in 2019 for External file storage
Corporate Training	\$ 36,000	Includes Organizational Training, Loyalist, Mental Health, Workplace Conflict Resolution, Harassment Training, Insights Assessment, IT Skill Development Courses, Coaching for Managers, Workplace Investigations, Basic Software Training (Google, Intranet, etc.), Effective Presentations
Relocation Cost - Staff	\$ 12,000	\$8,000 funded by CFWD
EORN Expenses	\$ 729,376	\$5000 for EORN expenses and \$724,376 for contribution to EORN, to be funded from General Working Reserves in 2019 and repaid over the years 2020 to 2026.
IT Software	\$ 264,000	Includes \$30,000 for Network and Firewall Management and \$16,000 for Manage Engine Request, \$35,000 for requisition software, Paramount (\$35,000 funded by reserve)
Consultant Service	\$ 268,000	Compensation Review (HR) \$8k, Service Delivery and Org Review \$150,000 (funded by \$40,000 DCs, \$35,000 reserve) and IT Master Plan , Council Orientation (to be funded by General Working Reserves), \$16,500 for procurement policy document review and update (fund from general working funds ), \$40,000 for consulting recruitment assistance for Director of HR position.
Website Development	\$ 3,000	Additional functionality add to website - Esolutions - Polling, Blogging, Rate Payer Submission
<b>CAO Office</b>		
Staff Development	\$ 9,270	Leadership Training and Team Building in 2019 (\$3,000 funded by CFWD from 2018)



## Corporate Operations Budget 2019

	<u>Budget 2019</u>	<b>Notes</b>
<b>Clerks and Clerical</b>		
Staff Development	\$ 9,100	Additional funds included to host AMCTO Course, costs for other participants will be recovered
Meals	\$ 1,060	Additional funds included to host AMCTO Course, costs for other participants will be recovered
<b>HR Department</b>		
HR Dept. Salaries	\$ 583,194	Includes 6 month overlap for retirement of HR Director
Staff Development	\$ 6,000	LMS, team dev.
<b>Health &amp; Safety Policy Legislation</b>		
Health and Safety Supplies	\$ 1,250	Increasing activities for wellness initiatives - Health and Safety updates require new pocketbooks in 2018.
Health & Safety Training	\$ 13,500	1st Aid CPR, Joint Health Occupational Training, Ergonomic Training, Wellness, Worker wellness and Competent Supervisor Training.
<b>Tangible Capital Assets (TCA)</b>		
<b>Disbursements</b>		
<b>TCA Disbursements</b>		
Equipment	\$ 65,000	\$30k for IT vehicle replacement & \$35k for Facilities vehicle replacement.
<b>Change In Accumulated Surplus</b>		
TRF fr Working Funds Gen.-OPS	\$ (870,876)	\$724,376 for EORN to be paid back 2020 to 2026, \$16,500 Procurement Documentation Consulting, \$15,000 Council Orientation, \$40,000 Director Recruitment, \$40,000 Org. Review & IT Master Plan to be paid back in 2020, \$35,000 software Paramount Workplace
TRF fr Corp. LTP - OPS	\$ (134,045)	\$11,545 IT Hardware, \$8,000 TV & Cart, \$30,000 IT software Network & Firewall, \$16,000 IT Software Manage Engine, \$30,000 HR Director Overlap, \$38,500 IT MasterPlan
TRF fr Carry Forward Funds-OPS	\$ (46,000)	\$35,000 Org. Review, \$8,000 Relocation Exp., \$3,000 Leadership & Team Building
TRF fr Corp. LTP - CAP	\$ (65,000)	\$30,000 IT vehicle, \$35,000 Facilities vehicle
TRF to Corp. LTP - OPS	\$ 140,003	\$12,000 to Insurance Reserve, \$60,100 to General Admin Reserve and \$67,903 to Corporate Reserve.



## Corporate Facilities

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
	30-Dec-17				

#### Operating

##### Revenue

Total Operating Revenue	\$ (776,099)	\$ (807,225)	\$ (720,645)	\$ (698,486)	(3%)
Total Operating Expenditures	\$ 776,099	\$ 729,834	\$ 736,278	\$ 724,886	(2%)
Total Net Operating (Surplus) Deficit	\$ -	\$ (77,390)	\$ 15,633	\$ 26,400	

##### Expenditures

Court House & Ground Expenditures	\$ 485,800	\$ 467,411	\$ 454,499	\$ 451,870	(1%)
Janitor's House	\$ 24,370	\$ 7,130	\$ 25,566	\$ 33,600	31%
Victoria Park	\$ 14,000	\$ 15,046	\$ 14,000	\$ 18,000	29%
Heritage Park	\$ 1,000	\$ -	\$ 1,000	\$ -	(100%)
Armour Road Facility Expenditures	\$ 250,929	\$ 240,248	\$ 241,213	\$ 221,416	(8%)

#### Tangible Capital Assets (TCA)

##### Revenue

Total TCA Revenue	\$ (803,637)	\$ (783,638)	\$ (424,894)	\$ (305,901)	(28%)
Total TCA Disbursements	\$ 322,136	\$ 370,274	\$ 338,644	\$ 354,001	5%
Total Net TCA (Surplus) Deficit	\$ (481,500)	\$ (413,364)	\$ (86,250)	\$ 48,100	156%

##### Disbursements

TCA Disbursements	\$ 900,862	\$ 342,939	\$ 968,894	\$ 905,901	(7%)
Amortization	\$ 51,500	\$ 51,420	\$ 53,750	\$ 54,100	1%
TCA Clearing	\$ (630,226)	\$ (24,085)	\$ (684,000)	\$ (606,000)	(11%)
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	

#### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (137,225)	\$ (137,225)	\$ (599,633)	\$ (618,000)	3%
Total Transfers to Reserves	\$ 40,000	\$ 591,000	\$ 40,000	\$ 2,000	(95%)
Net Transfers to and (from) Reserves	\$ (97,225)	\$ 453,775	\$ (559,633)	\$ (616,000)	(10%)
Change in Accum. Surplus Invested in TCA	\$ 578,725	\$ (27,335)	\$ 630,250	\$ 551,900	(12%)
Total Surplus to (Deficit from) Accum. Surplus	\$ 481,500	\$ 426,440	\$ 70,617	\$ (64,100)	(191%)

Total Corp. Facilities Revenue	\$ (1,716,960)	\$ (1,728,087)	\$ (1,745,172)	\$ (1,622,387)	(7%)
Total Corp. Facilities Expenditures	\$ 1,716,960	\$ 1,663,773	\$ 1,745,172	\$ 1,632,787	(6%)
Total Net (Surplus) Deficit	\$ -	\$ (64,314)	\$ -	\$ 10,400	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (587,354)		\$ (164,607)	\$ (23,355)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ 227,506		\$ (422,747)	\$ (141,252)

## Corporate Facilities

### Budget 2019

Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
30-Dec-17				

### Operating

#### Revenue

Tax Requirement	\$ (142,076)	\$ (142,076)	\$ (124,607)	\$ (22,355)	
Recoveries	\$ (1,500)	\$ (30,514)	\$ -	\$ -	
Court House Rental	\$ (453,610)	\$ (453,604)	\$ (421,332)	\$ (516,332)	
Parking Fees	\$ (30,000)	\$ (32,018)	\$ (40,000)	\$ (40,000)	
Janitor's House Rental	\$ (18,000)	\$ (18,000)	\$ (18,000)	\$ (18,000)	
Victoria Park Rental	\$ (50)	\$ (150)	\$ (100)	\$ (200)	
Internal Transfer Operating	\$ (130,863)	\$ (130,863)	\$ (116,606)	\$ (101,599)	
<b>Total Operating Revenue</b>	<b>\$ (776,099)</b>	<b>\$ (807,225)</b>	<b>\$ (720,645)</b>	<b>\$ (698,486)</b>	<b>(3%)</b>

<b>Total Operating Expenditures</b>	<b>\$ 776,099</b>	<b>\$ 729,834</b>	<b>\$ 736,278</b>	<b>\$ 716,486</b>	<b>(3%)</b>
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<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (77,390)</b>	<b>\$ 15,633</b>	<b>\$ 18,000</b>	
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### Expenditures

#### Court House & Ground Expenditures

Janitorial Services	\$ 102,000	\$ 102,334	\$ 112,000	\$ 90,000	
Grounds Maint.	\$ 7,500	\$ 12,133	\$ 7,950	\$ 8,950	
Parking Lot Maint.	\$ 25,000	\$ 30,222	\$ 26,300	\$ 28,500	
Parking Lot Gates Maint.	\$ 1,000	\$ 254	\$ 1,000	\$ 1,000	
Building Repairs and Mtce.	\$ 65,000	\$ 54,824	\$ 65,000	\$ 75,000	
Electrical Repairs and Maint.	\$ 10,000	\$ 12,859	\$ 10,000	\$ 10,000	
Heating & Air Conditioning	\$ 40,000	\$ 24,865	\$ 40,000	\$ 45,000	
Plumbing Repairs and Maint.	\$ 12,000	\$ 15,782	\$ 12,000	\$ 11,000	
Equipment Maint.	\$ 8,500	\$ 9,690	\$ 8,500	\$ 8,500	
Janitorial Supplies	\$ 3,000	\$ 2,500	\$ 1,000	\$ 3,000	
Energy Retro Fit/Upgrades	\$ 4,500	\$ 1,057	\$ 4,500	\$ 4,500	
Garbage Collection	\$ 6,500	\$ 5,841	\$ 6,500	\$ 6,500	
Water and Sewer	\$ 7,500	\$ 11,758	\$ 7,500	\$ 7,500	
Hydro	\$ 90,000	\$ 90,384	\$ 82,000	\$ 82,000	
Insurance	\$ 26,300	\$ 25,507	\$ 23,249	\$ 22,420	
Lease Agreement Commission	\$ -	\$ 10,463	\$ -	\$ -	
Fire&Security System, Elevator	\$ 15,000	\$ 9,807	\$ 10,000	\$ 10,000	
Fuel	\$ 27,000	\$ 21,541	\$ 22,000	\$ 23,000	
Building Condition Assessment	\$ 20,000	\$ 15,060	\$ -	\$ -	
Furniture	\$ 15,000	\$ 10,528	\$ 15,000	\$ 15,000	
<b>Court House &amp; Ground Expenditures</b>	<b>\$ 485,800</b>	<b>\$ 467,411</b>	<b>\$ 454,499</b>	<b>\$ 451,870</b>	<b>(1%)</b>



## Corporate Facilities

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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#### Janitor's House

Building Repairs and Mtce.	\$ 18,000	\$ 311	\$ 18,000	\$ 18,000	
Hydro	\$ 3,200	\$ 3,036	\$ 3,200	\$ 3,200	
Insurance	\$ 170	\$ 213	\$ 366	\$ -	
Property Taxes	\$ 1,000	\$ 1,953	\$ 2,000	\$ 2,000	
Fuel	\$ 2,000	\$ 1,616	\$ 2,000	\$ 2,000	
<b>Janitor's House</b>	<b>\$ 24,370</b>	<b>\$ 7,130</b>	<b>\$ 25,566</b>	<b>\$ 25,200</b>	<b>(1%)</b>

#### Victoria Park

Park Maint.	\$ 14,000	\$ 15,046	\$ 14,000	\$ 18,000	
<b>Victoria Park</b>	<b>\$ 14,000</b>	<b>\$ 15,046</b>	<b>\$ 14,000</b>	<b>\$ 18,000</b>	<b>29%</b>

#### Heritage Park

Park Maint.	\$ 1,000	\$ -	\$ 1,000	\$ -	
<b>Heritage Park</b>	<b>\$ 1,000</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>\$ -</b>	<b>(100%)</b>

#### Armour Road Facility Expenditures

Janitorial Services - Other	\$ 3,000	\$ 1,560	\$ 3,690	\$ 2,000	
Janitorial Services	\$ 20,000	\$ 19,538	\$ 24,600	\$ 20,000	
Grounds Maint.	\$ 750	\$ -	\$ -	\$ -	
Building Repairs and Mtce.	\$ 8,500	\$ 3,245	\$ 8,500	\$ 10,000	
Parking Lot Maint.	\$ 4,500	\$ 3,056	\$ 4,500	\$ 4,500	
Janitorial Supplies	\$ 500	\$ -	\$ -	\$ -	
Heating & Air Conditioning	\$ 3,500	\$ 2,899	\$ 3,500	\$ 4,000	
Garbage Collection	\$ 500	\$ 920	\$ 1,000	\$ 1,000	
Hydro	\$ 8,400	\$ 8,482	\$ 8,400	\$ 8,400	
Fire & Security System	\$ 500	\$ -	\$ 500	\$ -	
Water and Sewer	\$ 1,500	\$ 1,268	\$ 1,500	\$ 1,500	
Debenture Payments - Interest	\$ 199,279	\$ 199,279	\$ 185,023	\$ 170,016	
<b>Armour Road Facility Expenditures</b>	<b>\$ 250,929</b>	<b>\$ 240,248</b>	<b>\$ 241,213</b>	<b>\$ 221,416</b>	<b>(8%)</b>

## Corporate Facilities

### Budget 2019

Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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### Tangible Capital Assets (TCA)

#### Revenue

Tax Requirement - Armour Road	\$ (445,278)	\$ (445,278)	\$ (40,000)	\$ (1,000)	
Court House Rental	\$ (62,722)	\$ (62,723)	\$ (95,000)	\$ -	
Law Society of Peterborough	\$ (25,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	
Internal Transfer Capital	\$ (270,637)	\$ (270,637)	\$ (284,894)	\$ (299,901)	
<b>Total TCA Revenue</b>	<b>\$ (803,637)</b>	<b>\$ (783,638)</b>	<b>\$ (424,894)</b>	<b>\$ (305,901)</b>	<b>(28%)</b>
<b>Total TCA Disbursements</b>	<b>\$ 322,136</b>	<b>\$ 370,274</b>	<b>\$ 338,644</b>	<b>\$ 354,001</b>	<b>5%</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (481,500)</b>	<b>\$ (413,364)</b>	<b>\$ (86,250)</b>	<b>\$ 48,100</b>	<b>156%</b>

#### Disbursements

##### TCA Disbursements

Court House Facility	\$ 580,000	\$ 47,897	\$ 679,000	\$ 600,000	
Cnty Jail Her. Park Land Imp.	\$ 50,225	\$ 24,404	\$ 5,000	\$ -	
Armour Road Facilities	\$ -	\$ -	\$ -	\$ 6,000	
Debenture Pymts. - Principal	\$ 270,637	\$ 270,637	\$ 284,894	\$ 299,901	
<b>TCA Disbursements</b>	<b>\$ 900,862</b>	<b>\$ 342,939</b>	<b>\$ 968,894</b>	<b>\$ 905,901</b>	<b>(7%)</b>
<b>Amortization</b>	<b>\$ 51,500</b>	<b>\$ 51,420</b>	<b>\$ 53,750</b>	<b>\$ 54,100</b>	<b>1%</b>
<b>TCA Clearing</b>	<b>\$ (630,226)</b>	<b>\$ (24,085)</b>	<b>\$ (684,000)</b>	<b>\$ (606,000)</b>	<b>(11%)</b>
<b>Gain or Loss on TCA Disposal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

## Corporate Facilities

### Budget 2019

Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
30-Dec-17				

### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (137,225)	\$ (137,225)	\$ (599,633)	\$ (618,000)	3%
Total Transfers to Reserves	\$ 40,000	\$ 591,000	\$ 40,000	\$ -	(100%)
Net Transfers to and (from) Reserves	\$ (97,225)	\$ 453,775	\$ (559,633)	\$ (618,000)	(10%)
Change in Accum. Surplus Invested in TCA	\$ 578,725	\$ (27,335)	\$ 630,250	\$ 551,900	(12%)
Total Surplus to (Deficit from) Accum. Surplus	\$ 481,500	\$ 426,440	\$ 70,617	\$ (66,100)	(194%)
Total Corp. Facilities Revenue	\$ (1,716,960)	\$ (1,728,087)	\$ (1,745,172)	\$ (1,622,387)	(7%)
Total Corp. Facilities Expenditures	\$ 1,716,960	\$ 1,663,773	\$ 1,745,172	\$ 1,622,387	(7%)
Total Net (Surplus) Deficit	\$ -	\$ (64,314)	\$ -	\$ -	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (587,354)		\$ (164,607)	\$ (23,355)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ 227,506		\$ (422,747)	\$ (141,252)



## Corporate Facilities Budget 2019

	<b>Budget 2019</b>	<b>Budget 2019 - Notes</b>
<b>Operating</b>		
<b>Court House &amp; Ground Expenditures</b>		
Janitorial Services	\$ 90,000	Savings anticipated due to reduced level of service with new contract
Building Repairs and Mtce.	\$ 75,000	Increase for structural investigation and related repairs to Court House
<b>Janitor's House</b>		
Building Repairs and Mtce.	\$ 18,000	Janitor House roof repair, funded by reserve.
<b>Victoria Park</b>		
Park Maint.	\$ 18,000	Includes Heritage Park Maint.
<b>Heritage Park</b>		
Park Maint.	\$ -	Included in Victoria Park Maint.
<b>Armour Road Facility Expenditures</b>		
Building Repairs and Mtce.	\$ 10,000	Includes \$4K for security upgrades for PW side of Armour Road building
<b>Tangible Capital Assets (TCA)</b>		
<b>TCA Disbursements</b>		
Court House Facility	\$ 600,000	Council chamber renovation funded by reserve.
Armour Road Facilities	\$ 6,000	New shed for sign storage at Armour Road
<b>Change In Accumulated Surplus</b>		
TRF fr Carry Forward Funds - CAP	\$ (600,000)	Carryforward to fund Council chamber renovations.
TRF fr Carry Forward Funds - OPS	\$ (18,000)	Carryforward to fund roof on Janitor's House.
TRF to Working Funds Gen.-OPS	\$ -	Final repayment to Gen Working Funds Reserve for funds used for Armour Road bldg renovation was made in 2018

## Geographic Information Service (GIS)

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
		30-Dec-17			

#### Operating

##### Revenue

Total Operating Revenue	\$ (366,467)	\$ (368,928)	\$ (377,131)	\$ (401,104)	6%
Total Operating Expenditures	\$ 486,467	\$ 335,209	\$ 546,131	\$ 486,531	(11%)
Total Net Operating (Surplus) Deficit	\$ 120,000	\$ (33,720)	\$ 169,000	\$ 85,427	

##### Expenditures

GIS Labour & Benefits	\$ 263,617	\$ 255,908	\$ 272,721	\$ 281,284	3%
GIS Program Expenditures	\$ 222,850	\$ 79,301	\$ 273,410	\$ 205,247	(25%)

#### Tangible Capital Assets (TCA)

##### Revenue

Total TCA Revenue	\$ (16,200)	\$ (16,200)	\$ (14,200)	\$ (15,200)	7%
Total TCA Disbursements	\$ -	\$ -	\$ -	\$ -	
Total Net TCA (Surplus) Deficit	\$ (16,200)	\$ (16,200)	\$ (14,200)	\$ (15,200)	

##### Disbursements

TCA Disbursements	\$ -	\$ -	\$ 10,000	\$ 10,000	
Amortization	\$ -	\$ -	\$ -	\$ -	
TCA Clearing	\$ -	\$ -	\$ (10,000)	\$ (10,000)	
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	

#### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (120,000)	\$ (120,000)	\$ (179,000)	\$ (95,427)	(47%)
Total Transfers to Reserves	\$ 16,200	\$ 152,700	\$ 14,200	\$ 15,200	7%
Net Transfers to and (from) Reserves	\$ (103,800)	\$ 32,700	\$ (164,800)	\$ (80,227)	(51%)
Change in Accum. Surplus Invested in TCA	\$ -	\$ -	\$ 10,000	\$ 10,000	
Total Surplus to (Deficit from) Accum. Surplus	\$ (103,800)	\$ 32,700	\$ (154,800)	\$ (70,227)	(55%)

Total GIS Revenue	\$ (502,667)	\$ (505,128)	\$ (570,331)	\$ (511,731)	(10%)
Total GIS Expenditures	\$ 502,667	\$ 487,909	\$ 570,331	\$ 511,731	(10%)
Total Net (Surplus) Deficit	\$ -	\$ (17,220)	\$ -	\$ -	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (365,167)		\$ (375,581)	\$ (403,004)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ 20,723		\$ 10,414	\$ 27,423

## Geographic Information Service (GIS)

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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### Operating

#### Revenue

Tax Requirement	\$ (348,967)	\$ (348,967)	\$ (361,381)	\$ (387,804)	
Municipal Recoveries	\$ (2,000)	\$ (1,285)	\$ (1,000)	\$ -	
Recoveries	\$ (1,500)	\$ (632)	\$ (750)	\$ -	
Internal Transfer- Land Division	\$ (14,000)	\$ (18,045)	\$ (14,000)	\$ (13,300)	
<b>Total Operating Revenue</b>	<b>\$ (366,467)</b>	<b>\$ (368,928)</b>	<b>\$ (377,131)</b>	<b>\$ (401,104)</b>	<b>6%</b>
<b>Total Operating Expenditures</b>	<b>\$ 486,467</b>	<b>\$ 335,209</b>	<b>\$ 546,131</b>	<b>\$ 486,531</b>	<b>(11%)</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 120,000</b>	<b>\$ (33,720)</b>	<b>\$ 169,000</b>	<b>\$ 85,427</b>	

### Expenditures

#### GIS Labour & Benefits

Labour	\$ 198,951	\$ 176,364	\$ 204,632	\$ 211,549	
Statutory Benefits	\$ 41,004	\$ 55,817	\$ 42,477	\$ 44,031	
Health Benefits	\$ 23,662	\$ 23,727	\$ 25,612	\$ 25,704	
<b>GIS Labour &amp; Benefits</b>	<b>\$ 263,617</b>	<b>\$ 255,908</b>	<b>\$ 272,721</b>	<b>\$ 281,284</b>	<b>3%</b>

#### GIS Program Expenditures

Courier	\$ -	\$ 105	\$ 100	\$ -	
Office Supplies	\$ 1,600	\$ 2,657	\$ 1,800	\$ 2,200	
Membership	\$ 1,850	\$ 1,263	\$ 1,850	\$ 1,850	
Staff Development	\$ 4,700	\$ 445	\$ 4,850	\$ 3,850	
Accommodation	\$ 500	\$ 614	\$ 1,500	\$ 1,400	
Meals	\$ 500	\$ 111	\$ 800	\$ 1,800	
Travel	\$ 350	\$ 653	\$ 1,100	\$ 1,200	
Billable/Recoverable Expenses	\$ -	\$ 4	\$ -	\$ -	
Special Projects	\$ 100,000	\$ -	\$ 129,000	\$ 85,627	
IT Hardware	\$ 1,000	\$ 505	\$ 1,250	\$ 5,500	
IT Software	\$ 44,850	\$ 46,939	\$ 47,000	\$ 45,750	
Mobile Devices	\$ 600	\$ 479	\$ 330	\$ 640	
Telephone	\$ -	\$ 748	\$ 930	\$ 1,100	
Consultant Service	\$ 14,000	\$ 399	\$ 16,500	\$ 18,000	
Financial Audit Fees	\$ 400	\$ 359	\$ 400	\$ 330	
Legal Services	\$ 1,500	\$ 4,386	\$ 6,000	\$ 4,000	
Website Hosting	\$ 51,000	\$ 19,626	\$ 60,000	\$ 32,000	
Interest and Penalties	\$ -	\$ 9	\$ -	\$ -	
<b>GIS Program Expenditures</b>	<b>\$ 222,850</b>	<b>\$ 79,301</b>	<b>\$ 273,410</b>	<b>\$ 205,247</b>	<b>(25%)</b>

## Geographic Information Service (GIS)

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
		30-Dec-17			

### Tangible Capital Assets (TCA)

#### Revenue

Tax Requirement	\$ (16,200)	\$ (16,200)	\$ (14,200)	\$ (15,200)	
<b>Total TCA Revenue</b>	<b>\$ (16,200)</b>	<b>\$ (16,200)</b>	<b>\$ (14,200)</b>	<b>\$ (15,200)</b>	<b>7%</b>

<b>Total TCA Disbursements</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
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<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (16,200)</b>	<b>\$ (16,200)</b>	<b>\$ (14,200)</b>	<b>\$ (15,200)</b>	
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#### Disbursements

<b>TCA Disbursements</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	
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<b>Amortization</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
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<b>TCA Clearing</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (10,000)</b>	<b>\$ (10,000)</b>	
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<b>Gain or Loss on TCA Disposal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
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### Change In Accumulated Surplus

<b>Total Transfers from Reserves</b>	<b>\$ (120,000)</b>	<b>\$ (120,000)</b>	<b>\$ (179,000)</b>	<b>\$ (95,427)</b>	<b>(47%)</b>
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<b>Total Transfers to Reserves</b>	<b>\$ 16,200</b>	<b>\$ 152,700</b>	<b>\$ 14,200</b>	<b>\$ 15,200</b>	<b>7%</b>
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<b>Net Transfers to and (from) Reserves</b>	<b>\$ (103,800)</b>	<b>\$ 32,700</b>	<b>\$ (164,800)</b>	<b>\$ (80,227)</b>	<b>(51%)</b>
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<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	
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<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ (103,800)</b>	<b>\$ 32,700</b>	<b>\$ (154,800)</b>	<b>\$ (70,227)</b>	<b>(55%)</b>
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<b>Total GIS Revenue</b>	<b>\$ (502,667)</b>	<b>\$ (505,128)</b>	<b>\$ (570,331)</b>	<b>\$ (511,731)</b>	<b>(10%)</b>
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<b>Total GIS Expenditures</b>	<b>\$ 502,667</b>	<b>\$ 487,909</b>	<b>\$ 570,331</b>	<b>\$ 511,731</b>	<b>(10%)</b>
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<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (17,220)</b>	<b>\$ -</b>	<b>\$ -</b>	
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<b>- Tax Requirement Analysis</b>	<b>2017</b>		<b>2018</b>	<b>2019</b>
- Tax Requirement	\$ (365,167)		\$ (375,581)	\$ (403,004)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ 20,723		\$ 10,414	\$ 27,423

## Geographic Information Service (GIS) Budget 2019

	<b>Budget 2019</b>	<b>Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
Internal Transfer- Land Division	\$ (13,300)	Transfer from Land Division dept., portion of Land Division application fees
<b>Expenditures</b>		
<b>GIS Program Expenditures</b>		
Office Supplies	\$ 2,200	Official Plan Update will require heavy printing (expected), therefore, cost increases for ink and paper for plotter.
Membership	\$ 1,850	Data Consortium (\$1,600), URISA-OC (\$250)
Staff Development	\$ 3,850	URISA Be Spatial (\$350), Technical Training Courses (\$3,500)
Meals	\$ 1,800	Increase for costs to host Eastern Ontario GIS User Group
Special Projects	\$ 85,627	\$85,427 carryforward from 2018. NDMP of \$70,427, Geocaching of \$200, Aerial Orthophoto of \$15,000
Consultant Service	\$ 18,000	Esri Assistance of \$8,000 and \$10,000 GRCA (Elevation Data - Hosted service, backup disaster management)
<b>Tangible Capital Assets (TCA)</b>		
<b>TCA Disbursements</b>		
Equipment	\$ 10,000	Plotter replacement
<b>Change In Accumulated Surplus</b>		
TRF fr GIS LTP - CAP	\$ (10,000)	For plotter
TRF fr Carry Forward Fund-OPS	\$ (85,427)	\$70,400 CFWD for NDMP and \$15,000 CFWD for Building Footprint Aerial Orthophotos



## Emergency Measures

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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#### Operating

##### Revenue

Total Operating Revenue	\$ (145,516)	\$ (145,999)	\$ (107,754)	\$ (112,527)	4%
Total Operating Expenditures	\$ 145,517	\$ 129,654	\$ 107,754	\$ 112,527	4%
Total Net Operating (Surplus) Deficit	\$ -	\$ (16,345)	\$ -	\$ -	

##### Expenditures

Labour & Benefits	\$ 78,416	\$ 69,295	\$ 43,430	\$ 50,169	16%
Expenditures	\$ 67,101	\$ 60,359	\$ 64,324	\$ 62,359	(3%)

#### Tangible Capital Assets (TCA)

##### Revenue

Total TCA Revenue	\$ (11,000)	\$ (11,000)	\$ (12,000)	\$ (14,000)	17%
Total TCA Disbursements	\$ 8,300	\$ 11,533	\$ 9,100	\$ 7,400	(19%)
Total Net TCA (Surplus) Deficit	\$ (2,700)	\$ 533	\$ (2,900)	\$ (6,600)	

##### Disbursements

TCA Disbursements	\$ -	\$ -	\$ -	\$ 40,000	
Amortization	\$ 8,300	\$ 11,533	\$ 9,100	\$ 7,400	(19%)
TCA Clearing	\$ -	\$ -	\$ -	\$ (40,000)	
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	

#### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (2,589)	\$ (2,589)	\$ -	\$ (40,000)	
Total Transfers to Reserves	\$ 13,589	\$ 13,589	\$ 12,000	\$ 14,000	17%
Net Transfers to and (from) Reserves	\$ 11,000	\$ 11,000	\$ 12,000	\$ (26,000)	(317%)
Change in Accum. Surplus Invested in TCA	\$ (8,300)	\$ (11,533)	\$ (9,100)	\$ 32,600	458%
Total Surplus to (Deficit from) Accum. Surplus	\$ 2,700	\$ (533)	\$ 2,900	\$ 6,600	128%

Total Emerg. Measures Revenue	\$ (159,105)	\$ (159,588)	\$ (119,754)	\$ (166,527)	39%
Total Emerg. Measures Expenditures	\$ 159,105	\$ 143,243	\$ 119,754	\$ 166,527	39%
Total Net (Surplus) Deficit	\$ -	\$ (16,345)	\$ -	\$ -	

-Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (156,516)		\$ (119,754)	\$ (126,527)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ 8,051		\$ (36,762)	\$ 6,773

## Emergency Measures

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement	\$ (145,516)	\$ (145,516)	\$ (107,754)	\$ (112,527)	
Recoveries	\$ -	\$ (483)	\$ -	\$ -	
<b>Total Operating Revenue</b>	<b>\$ (145,516)</b>	<b>\$ (145,999)</b>	<b>\$ (107,754)</b>	<b>\$ (112,527)</b>	<b>4%</b>
<b>Total Operating Expenditures</b>	<b>\$ 145,517</b>	<b>\$ 129,654</b>	<b>\$ 107,754</b>	<b>\$ 112,527</b>	<b>4%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (16,345)</b>	<b>\$ -</b>	<b>\$ -</b>	

### Expenditures

#### Labour & Benefits

Salaries	\$ 58,596	\$ 52,090	\$ 32,183	\$ 37,801	
Statutory Benefits	\$ 13,959	\$ 12,608	\$ 7,777	\$ 8,741	
Health Benefits	\$ 5,861	\$ 4,598	\$ 3,470	\$ 3,627	
<b>Labour &amp; Benefits</b>	<b>\$ 78,416</b>	<b>\$ 69,295</b>	<b>\$ 43,430</b>	<b>\$ 50,169</b>	<b>16%</b>

#### Expenditures

Office Supplies	\$ 200	\$ 90	\$ 200	\$ 200	
Membership	\$ 450	\$ 100	\$ 450	\$ 450	
Staff Development	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	
Accommodation	\$ 3,000	\$ 1,516	\$ 2,500	\$ 2,000	
Meals	\$ 500	\$ 500	\$ 500	\$ 500	
Billable/Recoverable Expenses	\$ -	\$ 4	\$ -	\$ -	
Vehicle Maintenance	\$ 3,600	\$ 3,167	\$ 3,600	\$ 2,500	
Insurance	\$ -	\$ -	\$ 1,659	\$ 1,648	
Equipment Mtce.	\$ 2,000	\$ 1,160	\$ 2,000	\$ 1,500	
Events/Exercise	\$ 700	\$ 653	\$ 1,000	\$ 1,000	
Radio Licensing	\$ 850	\$ 726	\$ 850	\$ 800	
Uniforms	\$ 500	\$ 498	\$ 500	\$ 500	
Communication Support	\$ 4,800	\$ 4,274	\$ 4,300	\$ 4,300	
EOC Contingency	\$ 500	\$ 672	\$ 500	\$ -	
Telephone	\$ 8,500	\$ 4,986	\$ 4,152	\$ 3,900	
Public Inquiry Activities	\$ 5,200	\$ 5,100	\$ 5,200	\$ 5,100	
Dispatch	\$ 23,301	\$ 23,913	\$ 23,913	\$ 24,961	
Norwood Training Centre Grant	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	
<b>Expenditures</b>	<b>\$ 67,101</b>	<b>\$ 60,359</b>	<b>\$ 64,324</b>	<b>\$ 62,359</b>	<b>(3%)</b>

## Emergency Measures

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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### Tangible Capital Assets (TCA)

#### Revenue

Tax Requirement	\$ (11,000)	\$ (11,000)	\$ (12,000)	\$ (14,000)	17%
<b>Total TCA Revenue</b>	<b>\$ (11,000)</b>	<b>\$ (11,000)</b>	<b>\$ (12,000)</b>	<b>\$ (14,000)</b>	<b>17%</b>

<b>Total TCA Disbursements</b>	<b>\$ 8,300</b>	<b>\$ 11,533</b>	<b>\$ 9,100</b>	<b>\$ 7,400</b>	<b>(19%)</b>
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<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (2,700)</b>	<b>\$ 533</b>	<b>\$ (2,900)</b>	<b>\$ (6,600)</b>	
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#### Disbursements

TCA Disbursements	\$ -	\$ -	\$ -	\$ 40,000	
Amortization	\$ 8,300	\$ 11,533	\$ 9,100	\$ 7,400	(19%)
TCA Clearing	\$ -	\$ -	\$ -	\$ (40,000)	
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	

### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (2,589)	\$ (2,589)	\$ -	\$ (40,000)	
Total Transfers to Reserves	\$ 13,589	\$ 13,589	\$ 12,000	\$ 14,000	17%
Net Transfers to and (from) Reserves	\$ 11,000	\$ 11,000	\$ 12,000	\$ (26,000)	(317%)
Change in Accum. Surplus Invested in TCA	\$ (8,300)	\$ (11,533)	\$ (9,100)	\$ 32,600	458%
Total Surplus to (Deficit from) Accum. Surplus	\$ 2,700	\$ (533)	\$ 2,900	\$ 6,600	128%
<b>Total Emerg. Measures Revenue</b>	<b>\$ (159,105)</b>	<b>\$ (159,588)</b>	<b>\$ (119,754)</b>	<b>\$ (166,527)</b>	<b>39%</b>
<b>Total Emerg. Measures Expenditures</b>	<b>\$ 159,105</b>	<b>\$ 143,243</b>	<b>\$ 119,754</b>	<b>\$ 166,527</b>	<b>39%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (16,345)</b>	<b>\$ -</b>	<b>\$ -</b>	

-Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (156,516)		\$ (119,754)	\$ (126,527)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ 8,051		\$ (36,762)	\$ 6,773

## Emergency Measures Budget 2019

	<b>Budget 2019</b>	<b>Notes</b>
<b>Operating</b>		
<b>Expenditures</b>		
Vehicle Maintenance	\$ 2,500	New vehicle budgeted in 2019 therefore lower vehicle maintenance expected
Public Inquiry Activities	\$ 5,100	Annual contract with the City to maintain public inquiry lines for public emergency.
Dispatch	\$ 24,961	County portion of dispatch costs for lower tier fire service

## 911 Emergency Systems

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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#### Operating

##### Revenue

Total Operating Revenue	\$ (39,582)	\$ (37,728)	\$ (39,104)	\$ (39,117)	
Total Operating Expenditures	\$ 39,582	\$ 37,686	\$ 39,104	\$ 35,377	(10%)
Total Net Operating (Surplus) Deficit	\$ -	\$ (43)	\$ -	\$ (3,740)	

##### Expenditures

Labour & Benefits	\$ 6,032	\$ 5,084	\$ 6,204	\$ 7,167	16%
Expenditures	\$ 33,550	\$ 32,602	\$ 32,900	\$ 28,210	(14%)

#### Tangible Capital Assets (TCA)

##### Revenue

Total TCA Revenue	\$ -	\$ -	\$ -	\$ -	
Total TCA Disbursements	\$ -	\$ -	\$ -	\$ -	
Total Net TCA (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	

##### Disbursements

TCA Disbursements	\$ -	\$ -	\$ -	\$ -	
Amortization	\$ -	\$ -	\$ -	\$ -	
TCA Clearing	\$ -	\$ -	\$ -	\$ -	
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	

#### Change In Accumulated Surplus

Total Contribution from Reserves	\$ -	\$ -	\$ -	\$ -	
Total Transfers to Reserves	\$ -	\$ -	\$ -	\$ 3,740	
Net Transfers to and (from) Reserves	\$ -	\$ -	\$ -	\$ 3,740	
Change in Accum. Surplus Invested in TCA	\$ -	\$ -	\$ -	\$ -	
Total Surplus to (Deficit from) Accum. Surplus	\$ -	\$ -	\$ -	\$ 3,740	

Total 911 Emergency Sys. Revenue	\$ (39,582)	\$ (37,728)	\$ (39,104)	\$ (39,117)	
Total 911 Emergency Sys. Expenditures	\$ 39,582	\$ 37,686	\$ 39,104	\$ 39,117	
Total Net (Surplus) Deficit	\$ -	\$ (43)	\$ -	\$ -	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (36,582)		\$ (37,904)	\$ (38,117)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ 278		\$ 1,322	\$ 213

## 911 Emergency Systems

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
	30-Dec-17				

#### Operating

##### Revenue

Tax Requirement	\$	(36,582)	\$	(36,582)	\$	(37,904)	\$	(38,117)
Sign Tab Recovery	\$	(3,000)	\$	(1,146)	\$	(1,200)	\$	(1,000)
<b>Total Operating Revenue</b>	<b>\$</b>	<b>(39,582)</b>	<b>\$</b>	<b>(37,728)</b>	<b>\$</b>	<b>(39,104)</b>	<b>\$</b>	<b>(39,117)</b>

<b>Total Operating Expenditures</b>	<b>\$</b>	<b>39,582</b>	<b>\$</b>	<b>37,686</b>	<b>\$</b>	<b>39,104</b>	<b>\$</b>	<b>35,377</b>	<b>(10%)</b>
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<b>Total Net Operating (Surplus) Deficit</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>(43)</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>(3,740)</b>
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#### Expenditures

##### Labour & Benefits

Salaries	\$	4,507	\$	3,758	\$	4,598	\$	5,400
Statutory Benefits	\$	1,074	\$	970	\$	1,111	\$	1,249
Health Benefits	\$	451	\$	356	\$	495	\$	518
<b>Labour &amp; Benefits</b>	<b>\$</b>	<b>6,032</b>	<b>\$</b>	<b>5,084</b>	<b>\$</b>	<b>6,204</b>	<b>\$</b>	<b>7,167</b>

##### Expenditures

Postage	\$	100	\$	100	\$	50	\$	50
Photocopier	\$	150	\$	150	\$	100	\$	100
Telephone	\$	250	\$	3,764	\$	-	\$	-
CERB Services	\$	28,400	\$	26,927	\$	28,400	\$	24,810
Meals	\$	100	\$	100	\$	100	\$	100
Membership	\$	150	\$	-	\$	150	\$	-
Vehicle Maintenance	\$	400	\$	218	\$	400	\$	200
Travel	\$	200	\$	-	\$	200	\$	200
Maps	\$	800	\$	-	\$	500	\$	250
Sign Tabs	\$	3,000	\$	1,343	\$	3,000	\$	2,500
<b>Expenditures</b>	<b>\$</b>	<b>33,550</b>	<b>\$</b>	<b>32,602</b>	<b>\$</b>	<b>32,900</b>	<b>\$</b>	<b>28,210</b>

#### Tangible Capital Assets (TCA)

##### Revenue

<b>Total TCA Revenue</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
<b>Total TCA Disbursements</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>



## 911 Emergency Systems

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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#### Disbursements

TCA Disbursements	\$ -	\$ -	\$ -	\$ -	-
Amortization	\$ -	\$ -	\$ -	\$ -	-
TCA Clearing	\$ -	\$ -	\$ -	\$ -	-
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	-

#### Change In Accumulated Surplus

Total Contribution from Reserves	\$ -	\$ -	\$ -	\$ -	-
Total Transfers to Reserves	\$ -	\$ -	\$ -	\$ 3,740	
Net Transfers to and (from) Reserves	\$ -	\$ -	\$ -	\$ 3,740	
Change in Accum. Surplus Invested in TCA	\$ -	\$ -	\$ -	\$ -	-
Total Surplus to (Deficit from) Accum. Surplus	\$ -	\$ -	\$ -	\$ 3,740	
Total 911 Emergency Sys. Revenue	\$ (39,582)	\$ (37,728)	\$ (39,104)	\$ (39,117)	
Total 911 Emergency Sys. Expenditures	\$ 39,582	\$ 37,686	\$ 39,104	\$ 39,117	
Total Net (Surplus) Deficit	\$ -	\$ (43)	\$ -	\$ -	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (36,582)		\$ (37,904)	\$ (38,117)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ 278		\$ 1,322	\$ 213





## Transit

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
	30-Dec-17				

## Operating

### Revenue

Total Operating Revenue	\$	(76,504)	\$	(76,504)	\$	(77,609)	\$	(79,698)	3%
Total Operating Expenditures	\$	76,504	\$	77,149	\$	77,609	\$	79,698	3%
Total Net Operating (Surplus) Deficit	\$	-	\$	645	\$	-	\$	-	

### Expenditures

Expenditures	\$	76,504	\$	77,149	\$	77,609	\$	79,698	3%
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## Tangible Capital Assets (TCA)

### Revenue

Total TCA Revenue	\$	(71,075)	\$	(69,225)	\$	(18,233)	\$	(18,598)	2%
Total TCA Disbursements	\$	35,700	\$	20,660	\$	21,500	\$	25,692	19%
Total Net TCA (Surplus) Deficit	\$	(35,375)	\$	(48,565)	\$	3,267	\$	7,094	

### Disbursements

TCA Disbursements	\$	125,149	\$	50,347	\$	74,500	\$	-	(100%)
Amortization	\$	35,700	\$	20,660	\$	21,500	\$	25,692	19%
TCA Clearing	\$	(125,149)	\$	(50,347)	\$	(74,500)	\$	-	(100%)
Gain or Loss on TCA Disposal	\$	-	\$	-	\$	-	\$	-	

## Change In Accumulated Surplus

Total Transfers from Reserves	\$	(72,307)	\$	(72,307)	\$	(74,500)	\$	-	(100%)
Total Transfers to Reserves	\$	18,233	\$	92,733	\$	18,233	\$	18,598	2%
Net Transfers to and (from) Reserves	\$	(54,074)	\$	20,426	\$	(56,267)	\$	18,598	133%
Change in Accum. Surplus Invested in TCA	\$	89,449	\$	29,687	\$	53,000	\$	(25,692)	(148%)
Total Surplus to (Deficit from) Accum. Surplus	\$	35,375	\$	50,113	\$	(3,267)	\$	(7,094)	117%

Total Transit Revenues	\$	(219,886)	\$	(218,036)	\$	(170,342)	\$	(98,296)	(42%)
Total Transit Expenditures	\$	219,886	\$	220,229	\$	170,342	\$	98,296	(42%)
Total Net (Surplus) Deficit	\$	-	\$	2,193	\$	-	\$	-	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (52,226)		\$ (52,226)	\$ (54,135)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ 3,027		\$ -	\$ 1,909

## Transit

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
	30-Dec-17				

## Operating

### Revenue

Tax Requirement	\$	(33,993)	\$	(33,993)	\$	(33,993)	\$	(35,537)	5%
Provincial Gas Tax Earned	\$	(42,511)	\$	(42,511)	\$	(43,616)	\$	(44,161)	1%
<b>Total Operating Revenue</b>	<b>\$</b>	<b>(76,504)</b>	<b>\$</b>	<b>(76,504)</b>	<b>\$</b>	<b>(77,609)</b>	<b>\$</b>	<b>(79,698)</b>	<b>3%</b>

<b>Total Operating Expenditures</b>	<b>\$</b>	<b>76,504</b>	<b>\$</b>	<b>77,149</b>	<b>\$</b>	<b>77,609</b>	<b>\$</b>	<b>79,698</b>	<b>3%</b>
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<b>Total Net Operating (Surplus) Deficit</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>645</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	
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### Expenditures

Caremobile Operating	\$	76,504	\$	77,149	\$	77,609	\$	79,698	
<b>Expenditures</b>	<b>\$</b>	<b>76,504</b>	<b>\$</b>	<b>77,149</b>	<b>\$</b>	<b>77,609</b>	<b>\$</b>	<b>79,698</b>	<b>3%</b>

## Tangible Capital Assets (TCA)

### Revenue

Tax Requirement	\$	(18,233)	\$	(18,233)	\$	(18,233)	\$	(18,598)	
Provincial Gas Tax Earned	\$	(31,031)	\$	(25,906)	\$	-	\$	-	
Prov. Trans. Ridership Earned	\$	(21,811)	\$	-	\$	-	\$	-	
Recoveries	\$	-	\$	(25,086)	\$	-	\$	-	
<b>Total TCA Revenue</b>	<b>\$</b>	<b>(71,075)</b>	<b>\$</b>	<b>(69,225)</b>	<b>\$</b>	<b>(18,233)</b>	<b>\$</b>	<b>(18,598)</b>	<b>2%</b>

<b>Total TCA Disbursements</b>	<b>\$</b>	<b>35,700</b>	<b>\$</b>	<b>20,660</b>	<b>\$</b>	<b>21,500</b>	<b>\$</b>	<b>25,692</b>	<b>19%</b>
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<b>Total Net TCA (Surplus) Deficit</b>	<b>\$</b>	<b>(35,375)</b>	<b>\$</b>	<b>(48,565)</b>	<b>\$</b>	<b>3,267</b>	<b>\$</b>	<b>7,094</b>	
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### Disbursements

<b>TCA Disbursements</b>	<b>\$</b>	<b>125,149</b>	<b>\$</b>	<b>50,347</b>	<b>\$</b>	<b>74,500</b>	<b>\$</b>	<b>-</b>	<b>(100%)</b>
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<b>Amortization</b>	<b>\$</b>	<b>35,700</b>	<b>\$</b>	<b>20,660</b>	<b>\$</b>	<b>21,500</b>	<b>\$</b>	<b>25,692</b>	<b>19%</b>
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<b>TCA Clearing</b>	<b>\$</b>	<b>(125,149)</b>	<b>\$</b>	<b>(50,347)</b>	<b>\$</b>	<b>(74,500)</b>	<b>\$</b>	<b>-</b>	<b>(100%)</b>
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<b>Gain or Loss on TCA Disposal</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>-</b>	
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## Transit

### Budget 2019

Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
30-Dec-17				

### Change In Accumulated Surplus

Total Transfers from Reserves	\$	(72,307)	\$	(72,307)	\$	(74,500)	\$	-	(100%)
Total Transfers to Reserves	\$	18,233	\$	92,733	\$	18,233	\$	18,598	2%
Net Transfers to and (from) Reserves	\$	(54,074)	\$	20,426	\$	(56,267)	\$	18,598	133%
Change in Accum. Surplus Invested in TCA	\$	89,449	\$	29,687	\$	53,000	\$	(25,692)	(148%)
Total Surplus to (Deficit from) Accum. Surplus	\$	35,375	\$	50,113	\$	(3,267)	\$	(7,094)	117%
Total Transit Revenues	\$	(219,886)	\$	(218,036)	\$	(170,342)	\$	(98,296)	(42%)
Total Transit Expenditures	\$	219,886	\$	220,229	\$	170,342	\$	98,296	(42%)
Total Net (Surplus) Deficit	\$	-	\$	2,193	\$	-	\$	-	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (52,226)		\$ (52,226)	\$ (54,135)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ 3,027		\$ -	\$ 1,909





## Infrastructure Services - Operations And Engineering & Design

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
		31-Dec-17			

### Operating

#### Revenue

Total Operating Revenue	\$ (12,764,900)	\$ (13,821,817)	\$ (14,542,311)	\$ (13,154,243)	(10%)
Total Operating Expenditures	\$ 12,514,900	\$ 14,071,821	\$ 13,920,736	\$ 12,792,713	(8%)
Total Net Operating (Surplus) Deficit	\$ (250,000)	\$ 250,004	\$ (621,575)	\$ (361,530)	

#### Expenditures

Infrastructure Services Maintenance Jobs	\$ 9,027,200	\$ 9,806,822	\$ 9,169,425	\$ 9,572,280	4%
Infrastructure Services Administration & Facilities	\$ 1,692,400	\$ 1,514,960	\$ 1,710,831	\$ 1,791,808	5%
Infrastructure Services Misc. Costs	\$ 614,300	\$ 506,241	\$ 376,480	\$ 382,550	2%
Recoverable Jobs	\$ -	\$ 1,087,429	\$ -	\$ -	
Roads Micro Surfacing	\$ 1,181,000	\$ 1,156,369	\$ 2,664,000	\$ 1,046,075	(61%)

### Tangible Capital Assets (TCA)

#### Revenue

Total TCA Revenue	\$ (9,146,307)	\$ (9,386,261)	\$ (8,034,859)	\$ (11,519,149)	43%
Total TCA Disbursements	\$ 6,329,000	\$ 6,846,334	\$ 5,994,300	\$ 8,416,659	40%
Total Net TCA (Surplus) Deficit	\$ (2,817,307)	\$ (2,539,927)	\$ (2,040,559)	\$ (3,102,490)	

#### Disbursements

TCA Transportation Plan Projects	\$ 1,910,000	\$ 453,653	\$ 746,000	\$ 2,205,000	196%
TCA Engineering Structure Projects	\$ 2,186,750	\$ 1,842,962	\$ 3,111,700	\$ 6,036,000	94%
TCA Roads Construction Projects	\$ 6,546,598	\$ 6,805,461	\$ 3,636,960	\$ 5,728,900	58%
TCA Equipment	\$ 370,800	\$ 106,827	\$ 670,500	\$ 676,320	1%
Amortization	\$ 6,079,000	\$ 5,793,022	\$ 5,994,300	\$ 5,374,020	(10%)
TCA Clearing	\$ (10,764,148)	\$ (8,342,769)	\$ (8,165,160)	\$ (11,603,581)	42%
Gain or Loss on TCA Disposal	\$ -	\$ 187,178	\$ -	\$ -	



## Infrastructure Services - Operations And Engineering & Design

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
		31-Dec-17			

### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (2,558,729)	\$ (2,334,585)	\$ (1,563,160)	\$ (3,600,790)	130%
Total Transfers to Reserves	\$ 940,888	\$ 3,543,731	\$ 2,054,434	\$ 835,249	(59%)
Net Transfers to and (from) Reserves	\$ (1,617,841)	\$ 1,209,146	\$ 491,274	\$ (2,765,541)	(663%)
Change in Accum. Surplus Invested in TCA	\$ 4,685,148	\$ 2,362,569	\$ 2,170,860	\$ 6,229,561	187%
Total Surplus to (Deficit from) Accum. Surplus	\$ 3,067,307	\$ 3,571,715	\$ 2,662,134	\$ 3,464,020	30%
Total Infrastructure Services Revenue	\$ (24,469,936)	\$ (25,542,663)	\$ (24,140,330)	\$ (28,274,182)	17%
Total Infrastructure Services Expenditures	\$ 24,469,936	\$ 26,824,455	\$ 24,140,330	\$ 28,274,182	17%
Total Net (Surplus) Deficit	\$ -	\$ 1,281,792	\$ -	\$ -	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (16,634,517)		\$ (17,695,723)	\$ (18,957,621)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ 586,156		\$ 1,061,206	\$ 1,261,898



## Infrastructure Services - Operations And Engineering & Design

### Budget 2019

Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
	31-Dec-17				
Operating					
Revenue					
Tax Requirement	\$ (10,744,900)	\$ (10,744,900)	\$ (12,522,311)	\$ (11,177,868)	
Recoveries	\$ (50,000)	\$ (9,014)	\$ (50,000)	\$ (25,000)	
Sales - Planning App Fees	\$ -	\$ -	\$ -	\$ -	
Signs	\$ (1,500)	\$ (11,900)	\$ (1,500)	\$ (7,000)	
Permits	\$ (27,000)	\$ (37,029)	\$ (27,000)	\$ (27,000)	
Job Cost Recovered	\$ -	\$ (41,448)	\$ -	\$ -	
Sales	\$ (10,000)	\$ (12,626)	\$ (10,000)	\$ (20,000)	
MNR Pits and Quarries	\$ (45,000)	\$ (49,063)	\$ (45,000)	\$ (45,000)	
Municipal Recoveries	\$ (100,000)	\$ (1,040,048)	\$ (100,000)	\$ (100,000)	
Development Charges Earned	\$ (34,000)	\$ (34,000)	\$ (34,000)	\$ -	
Internal Transfer- Land Division	\$ (2,500)	\$ (7,520)	\$ (2,500)	\$ (2,375)	
Equipment Charged To Jobs	\$ (1,750,000)	\$ (1,834,269)	\$ (1,750,000)	\$ (1,750,000)	
Total Operating Revenue	\$ (12,764,900)	\$ (13,821,817)	\$ (14,542,311)	\$ (13,154,243)	(10%)
Total Operating Expenditures	\$ 12,514,900	\$ 14,071,821	\$ 13,920,736	\$ 12,792,713	(8%)
Total Net Operating (Surplus) Deficit	\$ (250,000)	\$ 250,004	\$ (621,575)	\$ (361,530)	

### Expenditures

#### Infrastructure Services Maintenance Jobs

Crossroad Culverts Code	\$ 217,400	\$ 276,441	\$ 217,400	\$ 211,500	
Roadside Maintenance	\$ 659,900	\$ 687,827	\$ 696,900	\$ 674,000	
Hardtop Maintenance	\$ 1,085,000	\$ 1,180,497	\$ 1,098,000	\$ 1,122,000	
Winter Control	\$ 4,627,000	\$ 4,691,629	\$ 4,647,000	\$ 4,849,940	
Safety Devices	\$ 768,200	\$ 928,483	\$ 843,700	\$ 958,700	
Routine Patrol	\$ 569,700	\$ 752,346	\$ 581,000	\$ 599,140	
Equipment Mtce.	\$ 1,100,000	\$ 1,305,877	\$ 1,085,425	\$ 1,157,000	
Inventory Net Change	\$ -	\$ (16,277)	\$ -	\$ -	
<b>Infrastructure Services Maintenance Jobs</b>	<b>\$ 9,027,200</b>	<b>\$ 9,806,822</b>	<b>\$ 9,169,425</b>	<b>\$ 9,572,280</b>	<b>4%</b>

#### Infrastructure Services Administration & Facilities

Garage & Yard Maintenance Douro	\$ 242,200	\$ 156,750	\$ 200,440	\$ 159,620	
Administration & Maintenance	\$ 626,700	\$ 523,388	\$ 673,282	\$ 714,728	
Salt & Sand Domes - Douro	\$ 3,500	\$ 1,102	\$ 4,353	\$ 9,407	
Salt & Sand Domes - Dummer	\$ 3,150	\$ 2,667	\$ 2,700	\$ 3,700	
Sand Dome - Westwood	\$ 1,200	\$ 391	\$ 500	\$ 500	
Garage & Yard Maintenance Millbrook	\$ 56,250	\$ 49,679	\$ 57,055	\$ 54,257	



## Infrastructure Services - Operations And Engineering & Design

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
<b>31-Dec-17</b>					
Salt & Sand Domes - Millbrook	\$ 1,200	\$ 757	\$ 2,122	\$ 2,139	
Garage & Yard Maintenance Havelock	\$ 74,100	\$ 64,205	\$ 62,904	\$ 63,290	
Salt & Sand Domes - Havelock	\$ 1,200	\$ 2,022	\$ 2,010	\$ 2,026	
Garage & Yard Maintenance Buckhorn	\$ 39,000	\$ 24,798	\$ 52,251	\$ 49,336	
Salt & Sand Domes - Smith	\$ 300	\$ 569	\$ 1,449	\$ 1,588	
Salt & Sand Domes - Buckhorn	\$ 24,700	\$ 10,223	\$ 46,364	\$ 45,691	
Trails	\$ -	\$ -	\$ -	\$ 25,000	
Administration - Bridge	\$ 26,900	\$ 27,522	\$ 27,400	\$ -	
Bridge Maintenance	\$ 373,000	\$ 319,882	\$ 373,000	\$ 420,000	
Land Severances & Misc. Engineering	\$ 159,000	\$ 251,562	\$ 160,000	\$ 195,526	
Geotechnical Investigations & Pre-engineering	\$ 20,000	\$ 10,951	\$ 20,000	\$ 20,000	
Deck Condition Survey	\$ 40,000	\$ 68,493	\$ 25,000	\$ 25,000	
<b>Infrastructure Services Administration &amp; Facilities</b>	<b>\$ 1,692,400</b>	<b>\$ 1,514,960</b>	<b>\$ 1,710,831</b>	<b>\$ 1,791,808</b>	<b>5%</b>
<b>Infrastructure Services Misc. Costs</b>					
Safe Cycling Education Project	\$ -	\$ -	\$ -	\$ -	
Insurance	\$ 466,300	\$ 411,571	\$ 247,630	\$ 255,080	
Criminal Background Checks	\$ -	\$ 215	\$ 200	\$ 200	
Insurance	\$ 100,000	\$ 51,055	\$ 85,000	\$ 85,000	
Financial Audit Fees	\$ 15,000	\$ 10,124	\$ 10,550	\$ 8,410	
Interest and Penalties	\$ -	\$ 276	\$ 100	\$ 200	
Data Processing	\$ 33,000	\$ 33,000	\$ 33,000	\$ 33,660	
<b>Infrastructure Services Misc. Costs</b>	<b>\$ 614,300</b>	<b>\$ 506,241</b>	<b>\$ 376,480</b>	<b>\$ 382,550</b>	<b>2%</b>
<b>Recoverable Jobs</b>					
County Road Accident	\$ -	\$ 12,384	\$ -	\$ -	
Douro Dummer	\$ -	\$ 61,953	\$ -	\$ -	
Otonabee S. Monaghan	\$ -	\$ 70	\$ -	\$ -	
Havelock-Belmont-Methuen	\$ -	\$ 49,301	\$ -	\$ -	
Selwyn Recovery	\$ -	\$ 19,660	\$ -	\$ -	
Cavan Recovery	\$ -	\$ 791,909	\$ -	\$ -	
Asphodel Norwood	\$ -	\$ 1,502	\$ -	\$ -	
North Kawartha	\$ -	\$ 73,189	\$ -	\$ -	
Trent Lakes	\$ -	\$ 27,112	\$ -	\$ -	
Recoverable Expenses	\$ -	\$ 25,152	\$ -	\$ -	
Local 1306	\$ -	\$ 2,791	\$ -	\$ -	
Community Care	\$ -	\$ 19,334	\$ -	\$ -	
Lang Pioneer Village	\$ -	\$ 370	\$ -	\$ -	
Environmental Services	\$ -	\$ 2,702	\$ -	\$ -	
<b>Recoverable Jobs</b>	<b>\$ -</b>	<b>\$ 1,087,429</b>	<b>\$ -</b>	<b>\$ -</b>	





## Infrastructure Services - Operations And Engineering & Design

### Budget 2019

	Budget 2017	Actuals 2017 31-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
<b>Road Micro Surfacing</b>					
Cnty Road 2	\$ 88,000	\$ 151,270	\$ 714,500	\$ 881,075	
Cnty Road 6	\$ -	\$ -	\$ 424,000	\$ 165,000	
Cnty Road 12	\$ -	\$ -	\$ 145,000	\$ -	
Cnty Road 16	\$ -	\$ -	\$ 205,000	\$ -	
Cnty Road 18	\$ -	\$ 631	\$ -	\$ -	
Cnty Road 20	\$ -	\$ -	\$ 288,500	\$ -	
Cnty Road 21	\$ -	\$ -	\$ 195,000	\$ -	
Cnty Road 23	\$ 220,000	\$ 182,063	\$ -	\$ -	
Cnty Road 28	\$ 298,500	\$ 384,963	\$ 225,500	\$ -	
Cnty Road 29	\$ 25,000	\$ 34,515	\$ -	\$ -	
Cnty Road 32	\$ 280,000	\$ 105,861	\$ 200,000	\$ -	
Cnty Road 34	\$ 103,000	\$ 85,320	\$ -	\$ -	
Cnty Road 34	\$ -	\$ -	\$ 266,500	\$ -	
Cnty Road 38	\$ 166,500	\$ 211,746	\$ -	\$ -	
<b>Roads Micro Surfacing</b>	<b>\$ 1,181,000</b>	<b>\$ 1,156,369</b>	<b>\$ 2,664,000</b>	<b>\$ 1,046,075</b>	<b>(61%)</b>

### Tangible Capital Assets (TCA)

#### Revenue

Safe Cycling Education Funding	\$ -	\$ -	\$ -	\$ -	
Tax Requirement	\$ (5,889,617)	\$ (5,889,617)	\$ (5,173,412)	\$ (7,779,753)	
OCIF -Fund	\$ (225,061)	\$ (225,061)	\$ (320,796)	\$ (497,150)	
Provincial Build Canada Funding	\$ -	\$ -	\$ (75,000)	\$ -	
OMCC Ont.Mun. Commuter Cycling	\$ -	\$ -	\$ (300,089)	\$ -	
Municipal Recoveries _Capital	\$ (400,000)	\$ (634,457)	\$ -	\$ -	
Federal Gas Tax Earned	\$ (1,708,223)	\$ (1,667,568)	\$ (1,747,662)	\$ (1,692,246)	
Development Charges Earned	\$ (923,406)	\$ (889,406)	\$ (417,900)	\$ (1,550,000)	
Interest Earned Internal	\$ -	\$ (80,152)	\$ -	\$ -	
<b>Total TCA Revenue</b>	<b>\$ (9,146,307)</b>	<b>\$ (9,386,261)</b>	<b>\$ (8,034,859)</b>	<b>\$ (11,519,149)</b>	<b>43%</b>
<b>Total TCA Disbursements</b>	<b>\$ 6,329,000</b>	<b>\$ 6,846,334</b>	<b>\$ 5,994,300</b>	<b>\$ 8,416,659</b>	<b>40%</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (2,817,307)</b>	<b>\$ (2,539,927)</b>	<b>\$ (2,040,559)</b>	<b>\$ (3,102,490)</b>	

#### Disbursements

##### TCA Transportation Plan Projects

CR 20 Upgrade - CR18 To Selwyn	\$ 100,000	\$ 475	\$ 99,000	\$ 273,000
Active Transportation Master Plan	\$ 20,000	\$ 28,410	\$ 10,000	\$ 10,000
Steel Beam/Cable Guiderail	\$ 250,000	\$ 224,343	\$ 250,000	\$ 285,000



## Infrastructure Services - Operations And Engineering & Design

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
<b>31-Dec-17</b>					
Transportation Master Plan	\$ -	\$ -	\$ 125,000	\$ 250,000	
Bridgenorth By-Pass - Sch C.	\$ 75,000	\$ 57,189	\$ -	\$ -	
CR 24 at Woodland - O/H Flashing Beacon	\$ 40,000	\$ 18,920	\$ -	\$ -	
CR4 - CR4 at CR41 - Design Lt. Turn Lane	\$ 80,000	\$ 1,129	\$ 78,000	\$ 77,000	
CR18 Gore St. to Champlain	\$ 150,000	\$ 65,803	\$ 84,000	\$ 10,000	
Ward St, (CR18) Widening- 3 Lane cross section	\$ -	\$ -	\$ -	\$ 50,000	
CR14 Causeway - Widening	\$ 1,195,000	\$ 57,384	\$ 100,000	\$ 1,200,000	
CR 18/5th Line intersection signalization project	\$ -	\$ -	\$ -	\$ 50,000	
<b>TCA Transportation Plan Projects</b>	<b>\$ 1,910,000</b>	<b>\$ 453,653</b>	<b>\$ 746,000</b>	<b>\$ 2,205,000</b>	<b>196%</b>
<b>TCA Engineering Structure Projects</b>					
Davidson Bridge	\$ 60,000	\$ 8,006	\$ 81,900	\$ -	
Cavan Bridge	\$ 100,000	\$ 30,179	\$ -	\$ -	
Gannon's Narrows Bridge	\$ -	\$ -	\$ -	\$ 1,250,000	
Firehall Bridge	\$ -	\$ -	\$ -	\$ 10,000	
Lower Buckhorn Bridge	\$ 838,000	\$ 1,066,724	\$ -	\$ 25,000	
Trent Canal Bridge	\$ 158,750	\$ 70,948	\$ -	\$ 25,000	
Baxter Creek	\$ 10,000	\$ -	\$ 50,000	\$ 50,000	
Hickey's Bridge	\$ -	\$ -	\$ -	\$ 10,000	
Deer Bay Creek	\$ 50,000	\$ 13,599	\$ 750,000	\$ 1,045,000	
Nogie's Creek Bridge	\$ -	\$ -	\$ -	\$ 10,000	
Wards Bridge	\$ -	\$ -	\$ -	\$ 10,000	
Keene Station Bridge	\$ -	\$ -	\$ 50,000	\$ 1,220,000	
Westwood Bridge	\$ -	\$ -	\$ 50,000	\$ 48,000	
Girven Bridge	\$ -	\$ -	\$ 50,000	\$ 50,000	
Tully's Bridge	\$ 150,000	\$ 106,102	\$ -	\$ -	
Douglas Bridge	\$ 75,000	\$ 14,616	\$ 550,000	\$ -	
Burnt Dam Bridge	\$ -	\$ -	\$ 25,000	\$ 25,000	
Deer Hatchery River Bridge	\$ -	\$ -	\$ -	\$ 75,000	
Crowe Bridge	\$ 25,000	\$ 174	\$ 24,800	\$ 24,000	
Reed Bridge	\$ 20,000	\$ 25,445	\$ -	\$ -	
Union Creek Bridge	\$ -	\$ -	\$ 50,000	\$ 49,000	
Booths Bridge	\$ 25,000	\$ 404	\$ -	\$ -	
Dutch Line Bridge	\$ -	\$ 4,983	\$ -	\$ -	
Old Norwood	\$ 75,000	\$ 57,560	\$ 800,000	\$ -	
Rotary Trail	\$ 100,000	\$ 35,592	\$ -	\$ -	
Crowe River Bridge - CR504	\$ 100,000	\$ 68,601	\$ 630,000	\$ 2,010,000	
Peters Island Bridge	\$ -	\$ -	\$ -	\$ 50,000	
CR44 cross-culverts	\$ -	\$ -	\$ -	\$ 50,000	
Cordova Culvert Cnty Rd 48	\$ 400,000	\$ 340,029	\$ -	\$ -	
<b>TCA Engineering Structure Projects</b>	<b>\$ 2,186,750</b>	<b>\$ 1,842,962</b>	<b>\$ 3,111,700</b>	<b>\$ 6,036,000</b>	<b>94%</b>

## Infrastructure Services - Operations And Engineering & Design

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
	31-Dec-17				
<b>TCA Roads Construction Projects</b>					
Airport Road	\$ 959,458	\$ 949,546	\$ -	\$ -	
Airport Road - Recovered Costs	\$ -	\$ 317,228	\$ -	\$ -	
Cnty Rd 3	\$ 40,000	\$ 36,127	\$ -	\$ -	
Cnty Rd 4	\$ 10,000	\$ 5,761	\$ -	\$ 60,000	
Cnty Rd 4	\$ 520,000	\$ 637,032	\$ -	\$ -	
Cnty Rd 10 Morton Line	\$ 455,000	\$ 662,444	\$ -	\$ -	
Cnty Rd 11	\$ -	\$ -	\$ 75,000	\$ -	
Cnty Rd 12	\$ 125,890	\$ 1,425	\$ 839,890	\$ 175,000	
Cnty Rd 16	\$ -	\$ -	\$ -	\$ -	
Cnty Rd 19	\$ 1,100,000	\$ 1,139,345	\$ -	\$ -	
Cnty Rd 20	\$ -	\$ -	\$ -	\$ -	
Cnty Road 21-Millbrook W. At Queen St To 200 Ft W	\$ 1,200,000	\$ 901,403	\$ 310,070	\$ -	
Cnty Rd 32	\$ -	\$ -	\$ -	\$ 100,000	
Cnty Rd 34	\$ -	\$ -	\$ -	\$ 480,625	
Cnty Rd 38 - Railway Crossing	\$ 140,000	\$ 199,636	\$ -	\$ -	
Cnty Rd 38 - Village of Warsaw	\$ 50,000	\$ 4,154	\$ 45,000	\$ 805,000	
Cnty Rd. 44	\$ 253,750	\$ 289,385	\$ 200,000	\$ -	
Cnty Rd 45- Hasting east 1.30 km	\$ 10,000	\$ 4,858	\$ 485,000	\$ 1,100,000	
Cnty Rd 48	\$ 90,000	\$ 89,600	\$ 50,000	\$ 25,000	
Cnty Rd 48	\$ -	\$ -	\$ -	\$ 875,000	
Cnty Rd 54	\$ -	\$ -	\$ 365,500	\$ 20,000	
Cnty Rd 56	\$ -	\$ -	\$ -	\$ 869,400	
Cnty Rd 504 - Jack lake east .8 km	\$ 10,000	\$ -	\$ 455,000	\$ 1,126,875	
Cnty Rd 620A	\$ -	\$ -	\$ 435,000	\$ -	
Cnty 507 - Miss. Dam. Rd to Beaver Lake	\$ 1,582,500	\$ 1,567,517	\$ -	\$ -	
OMCC Ont. Mun. Commuter Cycling	\$ -	\$ -	\$ 188,250	\$ 46,000	
OMCC Ont. Mun. Commuter Cycling	\$ -	\$ -	\$ 188,250	\$ 46,000	
<b>TCA Roads Construction Projects</b>	<b>\$ 6,546,598</b>	<b>\$ 6,805,461</b>	<b>\$ 3,636,960</b>	<b>\$ 5,728,900</b>	<b>58%</b>
<b>TCA EQUIPMENT</b>					
Roads Capital Equipment	\$ 370,800	\$ 106,827	\$ 670,500	\$ 676,320	
<b>TCA Equipment</b>	<b>\$ 370,800</b>	<b>\$ 106,827</b>	<b>\$ 670,500</b>	<b>\$ 676,320</b>	<b>1%</b>
<b>Amortization</b>	<b>\$ 6,079,000</b>	<b>\$ 5,793,022</b>	<b>\$ 5,994,300</b>	<b>\$ 5,374,020</b>	<b>(10%)</b>
<b>TCA Clearing</b>	<b>\$ (10,764,148)</b>	<b>\$ (8,342,769)</b>	<b>\$ (8,165,160)</b>	<b>\$ (11,603,581)</b>	<b>42%</b>
<b>Gain or Loss on TCA Disposal</b>	<b>\$ -</b>	<b>\$ 187,178</b>	<b>\$ -</b>	<b>\$ -</b>	



## Infrastructure Services - Operations And Engineering & Design

### Budget 2019

	Budget 2017	Actuals 2017 31-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (2,558,729)	\$ (2,334,585)	\$ (1,563,160)	\$ (3,600,790)	130%
Total Transfers to Reserves	\$ 940,888	\$ 3,543,731	\$ 2,054,434	\$ 835,249	(59%)
Net Transfers to and (from) Reserves	\$ (1,617,841)	\$ 1,209,146	\$ 491,274	\$ (2,765,541)	(663%)
Change in Accum. Surplus Invested in TCA	\$ 4,685,148	\$ 2,362,569	\$ 2,170,860	\$ 6,229,561	187%
Total Surplus to (Deficit from) Accum. Surplus	\$ 3,067,307	\$ 3,571,715	\$ 2,662,134	\$ 3,464,020	30%
Total Infrastructure Services Revenue	\$ (24,469,936)	\$ (25,542,663)	\$ (24,140,330)	\$ (28,274,182)	17%
Total Infrastructure Services Expenditures	\$ 24,469,936	\$ 26,824,455	\$ 24,140,330	\$ 28,274,182	17%
Total Net (Surplus) Deficit	\$ -	\$ 1,281,792	\$ -	\$ -	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (16,634,517)		\$ (17,695,723)	\$ (18,957,621)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ 586,156		\$ 1,061,206	\$ 1,261,898



## Infrastructure Services - Operations And Engineering & Design Budget 2019

	<b>Budget 2019</b>	<b>Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
Internal Transfer- Land Division	\$ (2,375)	Transfer from Land Division dept., portion of land severance application fees
<b>Expenditures</b>		
<b>Road Micro Surfacing</b>		
Cnty Road 6	\$ 165,000	\$165K 2018 CFWD
<b>Tangible Capital Assets (TCA)</b>		
<b>Disbursements</b>		
<b>TCA Transportation Plan Projects</b>		
CR 20 Upgrade - CR18 To Selwyn	\$ 273,000	\$73K 2018 CFWD
Steel Beam/Cable Guiderail	\$ 285,000	\$35k 2018 CFWD
Transportation Master Plan	\$ 250,000	\$125K 2018 CFWD
CR4 - CR4 at CR41 - Design Lt. Turn Lane	\$ 77,000	\$77K 2018 CFWD
CR18 Gore St. to Champlain	\$ 10,000	\$10K 2018 CFWD
CR 18/5th Line intersection signalization project	\$ 50,000	Funded from DC's
<b>TCA Engineered Structure Projects</b>		
Baxter Creek	\$ 50,000	\$50K 2018 CFWD
Deer Bay Creek	\$ 1,045,000	\$745K 2018 CFWD
Keene Station Bridge	\$ 1,220,000	\$20K 2018 CFWD
Westwood Bridge	\$ 48,000	\$48K 2018 CFWD
Girven Bridge	\$ 50,000	\$50K 2018 CFWD
Burnt Dam Bridge	\$ 25,000	\$25K 2018 CFWD
Crowe Bridge	\$ 24,000	\$24K 2018 CFWD
Union Creek Bridge	\$ 49,000	\$49K 2018 CFWD
Crowe River Bridge - CR504	\$ 2,010,000	\$310K 2018 CFWD



## **Infrastructure Services - Operations And Engineering & Design Budget 2019**

	<b>Budget 2019</b>	<b>Notes</b>
<b>TCA Roads Construction Projects</b>		
Cnty Rd 38 - Village of Warsaw	\$ 805,000	\$5K 2018 CFWD
Cnty Rd 45- Hasting east 1.30 km	\$ 1,100,000	\$180K 2018 CFWD from B099087, \$185K 2018 CFWD from B504003
Cnty Rd 48	\$ 25,000	\$25K 2018 CFWD
Cnty Rd 54	\$ 20,000	\$20K 2018 CFWD
OMCC Ont. Mun. Commuter Cycling	\$ 46,000	\$46K 2018 CFWD
OMCC Ont. Mun. Commuter Cycling	\$ 46,000	\$46K 2018 CFWD

## **Change In Accumulated Surplus**

TRF fr PW Equipment LTP- CA	\$ (676,320)	To fund equipment purchases
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**County of Peterborough  
2019 BUDGET ISSUE PAPER**

**ISSUE:**                   **## – Winter Control – Snowplowing Operations**  
**FUND:**                   **Operating**  
**DEPARTMENT:**       **Public Works – Operations**  
**PREPARER:**           **Michael Touw, Manager of Operations**  
**BUDGET IMPACT:**     **\$59,000 (increase)**

**BACKGROUND:**

One of the major activities of the Public Works Department during the winter months is snowplowing. The County has responsibility for snowplowing a road network of approximately 715km.

**RATIONALE / ANALYSIS:**

Carrying out snow removal and ice control activities are a required program delivered by the County. Clear roads provide safe travel for County residents to travel to work, home and play. Our service levels continually meet or exceed the Ontario Minimum Maintenance Standards (O.Reg. 366/18). The County has twelve plow routes that are done in house and two routes that are contracted out to meet these obligations.

**FINANCIAL IMPLICATIONS:**

The budget in 2018 for snowplowing was \$459,000.

Based on a review of actual spending over the past 5 years, it is anticipated that the budget needs to increase by a minimum of approximately \$59,000, to \$515,000 for 2019. The 5 year average for snowplowing has been approximately \$619,290, however, staff recognize budget constraints as well as the fact that winter control is a variable expense and therefore are seeking a nominal increase. As more weather events occur, the need to increase snowplowing operations will continue to increase.

**RECOMMENDATION:**

It is recommended that the budget line item for snowplowing be increased by \$59,000 to account for the increasing costs related to snowplowing operations.

It is further recommended that staff continue to carefully monitor this budget line throughout 2019 to recommend future changes, if required.

**County of Peterborough  
2019 BUDGET ISSUE PAPER**

**ISSUE:**                   **## – Salting (issue paper number will be assigned)**  
**FUND:**                   **Operating**  
**DEPARTMENT:**       **Public Works – Operations**  
**PREPARER:**           **Michael Touw, Manager of Operations**  
**BUDGET IMPACT:**     **\$200,000 (increase)**

**BACKGROUND:**

The County has a road network of approximately 713km which are maintained through a variety of service delivery models. All our roads require the application of sand and salt throughout the winter season to control snow and ice.

**RATIONALE / ANALYSIS:**

Carrying out snow removal and ice control activities are a required program delivered by the County. Clear roads provide safe travel for County residents to travel to work, home and play. Our service levels continually meet or exceed the Ontario Minimum Maintenance Standards (O.Reg. 366/18). Climate change, joint and several liability and changes to the MMS have increased our requirements for the use of salt to control ice and maintain safe roadways. From a risk management perspective, consideration should be given to the fact that any legal claim has an immediate deductible amount of \$50,000 per claim, regardless of whether the County is found liable. In addition, carrying claims on our insurance policy causes the insurance to carry reserves against our policy which result in premium increases.

**FINANCIAL IMPLICATIONS:**

The budget in 2018 was \$2,121,000. The proposed budget for 2019 is \$2,321,000. This is an increase of \$200,000. This cost reflects our current service levels which are frequently delivered above the level required by the Minimum Maintenance Standards (O.Reg. 366/18). An alternative would be to re-align service levels to those outlined in the MMS, thereby reducing costs.

**RECOMMENDATION:**

It is recommended that the budget line item for salting be increased to \$2,321,000.



**County of Peterborough  
2019 BUDGET ISSUE PAPER**

**ISSUE:**                   **## – Winter Control – Buckhorn Depot Contracting**  
**FUND:**                   **Operating**  
**DEPARTMENT:**       **Public Works – Operations**  
**PREPARER:**           **Michael Touw, Manager of Operations**  
**BUDGET IMPACT:**     **\$59,000 (increase)**

**BACKGROUND:**

The County currently contracts two plow routes out of the depot in Buckhorn. The contract was up for renewal in 2018 and came back in at a significant increase over the previous amount. This was highlighted as a potential concern at the end of 2017 during the 2018 budget preparations.

**RATIONALE / ANALYSIS:**

Carrying out snow removal and ice control activities are a required program delivered by the County. Clear roads provide safe travel for County residents to travel to work, home and play. Our service levels continually meet or exceed the Ontario Minimum Maintenance Standards (O.Reg. 366/18). The County has twelve plow routes that are done in house and two routes that are contracted out to meet these obligations.

**FINANCIAL IMPLICATIONS:**

The budget in 2018 was \$241,000. The tender came back in at \$421,000. Staff were able to negotiate the amount down to \$359,000 and have reduced the contract length to one year. This would result in an increase to the budget of \$118,000 for a full year of service.

It is staff's intention to carry out a business case analysis over the winter of 2018/2019 to determine whether this could be done more efficiently in house and a report to Council will be forthcoming early in 2019. The increase in the budget to \$300,000 reflects an assumption that service delivery model will change for 2019+, therefore, only half year of the increase or \$59,000 has been budgeted for 2019.

**RECOMMENDATION:**

It is recommended that the budget line item for Buckhorn winter maintenance be increased to account for the increased tender amount.

It is further recommended that staff carry out a business case analysis regarding service delivery options for these two plow routes.

**County of Peterborough  
2019 BUDGET ISSUE PAPER**

**ISSUE:**                   **## – Dedicated Infrastructure Levy**  
**FUND:**                   **Capital**  
**DEPARTMENT:**       **Public Works – Engineering & Design**  
**PREPARER:**           **Bryan Weir – Acting Director of Public Works**  
**BUDGET IMPACT:**     **\$823,416**

**BACKGROUND:**

Since the 1990's, the condition of the County's transportation network of 715 km of roadways and 154 bridges has been allowed to decline due to insufficient investment in capital repairs.

The transportation network that sustains the economy of this region and its growing population is at a critical juncture that, if allowed to continue to decay, will require conversion of paved road surfaces to gravel surfaces resulting in higher maintenance costs and the complete closure or weight-limiting of suspect bridges due to structural deficiencies.

The Public Works Department has prepared a capital investment program that, over a 10 year horizon, will develop sufficient funding that will allow for the condition of the infrastructure to be sustained until an adequate funding program is able to be developed so that network expansion due to growth related impacts may be supported over the longer term (20 year) planning horizon.

**RATIONALE / ANALYSIS:**

The residents and businesses of the County of Peterborough depend upon a reliable transportation network for the movement of people, goods and services in a safe and efficient manner.

The vital importance of the County's road and bridges was affirmed by Council during the January 25, 2017, Special Council meeting on Strategic Planning where Council acknowledged that roads and bridges are at the core of all services delivered by the County.

Council further acknowledged that a long term funding strategy is needed to address the \$130 million infrastructure deficit. In this regard, an increase of 2% on the County levy has been approved in order to try and keep up with infrastructure-related needs. This really only a stop-gap measure to close the funding deficit as mentioned above. It is anticipated that the Asset Management Plan will likely identify an even greater deficit. But, by at least maintaining the status quo of adding 2% on the levy, it will ensure that the County is not further falling behind.

Without stable base funding, the condition of County roads and bridges will worsen, thereby affecting road safety conditions, will negatively impact the movement of goods and services and will negatively impact the provision of emergency services throughout the County.

Growth related impacts to the transportation network will be experienced in the form of travel time delays, shortcutting of traffic through local roads, driver frustration, reduced level of safety and increased collision frequency.

The Public Transportation and Highway Improvement Act, Ontario Regulation 104/97 – Standards for Bridges, Section 3, states that:

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Every bridge shall be kept safe and in good repair.

The County's Capital Asset Management Plan, originally prepared in 2013 and under current review, aligns with the County's Strategic Plan Priorities of:

- Improved Essential Infrastructure; and
- Financial Sustainability and Fiscal Responsibility.

The 10-Year Capital Forecast achieves these requirements.

**FINANCIAL IMPLICATIONS:**

A 2% increase to the County property tax levy is the recommended funding source.

The dependence on infrastructure grants from other levels of government may not be relied upon to sustain the County's transportation network as the Province has assessed that the County has the capacity to leverage additional funding through taxation to address critical infrastructure needs.

Previous County Councils have supported the 2% Infrastructure Levy increase and a reversal of this levy amount by future Councils will result in the further deterioration and neglect of transportation infrastructure.

A reduction to the 2% Infrastructure Levy would represent a reduction to the previously endorsed level of service provided to Peterborough County businesses and residents.

The neglect of roads and bridges may increase the exposure of the County to liability due to property damage or personal injury claims should negligence be proven in a court of law.

Travel time delay costs and costs to public safety may be the result of a lack of investment in transportation infrastructure.

The condition of the transportation network is a reflection of the prosperity of the community.

There is the potential to impact the economic development of this region as good roads contribute to development opportunities through private land development investments that contribute to additional property tax assessment.

Impacts on operating accounts will be lessened as rehabilitation of deteriorated infrastructure is addressed through capital repairs.

**RECOMMENDATION:**

That Council continue to support the dedicated 2% Infrastructure Levy in order to develop a sufficient capital funding program over the horizon of the 10-Year Capital Forecast that is required to sustain the County transportation network of 716 km of roadways and 154 bridges.

**County of Peterborough  
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**ISSUE:**                   **## – Pavement Markings**  
**FUND:**                   **Operating**  
**DEPARTMENT:**       **Public Works – Engineering & Design**  
**PREPARER:**           **Bryan Weir – Acting Director of Public Works**  
**BUDGET IMPACT:**     **\$75,000**

**BACKGROUND:**

The residents and businesses of the County of Peterborough depend upon a reliable transportation network for the movement of people, goods and services in a safe and efficient manner. One of the most important aspects of a safe and efficient transportation network is the consistent application of pavement markings. The County's is responsible for pavement markings on 715 km of roadways.

In 2014, County Council adopted the Ontario Traffic Manuals (OTM) as the standards for the design and installation of traffic management devices for County Roadways. OTM Book 11 specifically relates to pavement markings and ensuring a consistent approach across Ontario.

As of 2014, the Ministry of Environment mandated a new annual seasonal use restriction requirement for the use of only low concentration of volatile organic compounds (VOC) in pavement marking products. This new requirement has had a negative impact on the longevity of pavement marking products and is resulting in increased pavement marking costs.

In 2017, the County adopted the Active Transportation Master Plan (ATMP). One of the key components of this plan was the incorporation of paved shoulders as part of any rehabilitation/reconstruction project. Paved shoulders require the implementation of a solid white edge line to delineate the edge of the travelled roadway and the paved shoulder.

**RATIONALE / ANALYSIS:**

The annual pavement marking tender includes all works associated with centerline/edge line striping, stop blocks and turning arrows, hatching, durable lettering (e.g. school ahead), and traffic calming measures.

Over the past several years there has been an increasing demand for additional traffic calming locations. These locations include: school zones, speed limit reduction/transition areas, and where various speeding/safety related concerns arise within designated hamlet areas (e.g. sharks teeth in Apsley).

Also, the increasing amount of paved shoulders to align with the County's ATMP has resulted in an escalation to the amount of annual white edge line striping to meet OTM Book 11 guidelines. The Highway Safety Manual identifies white edge line as a safety feature with statistics demonstrating a measurable reduction in potential vehicular collisions. Any reduction in vehicular collisions will result in decreased risk/liability for the County. Generally, however, from a risk management perspective, consideration should be given to the fact that any legal claim has an immediate deductible amount of \$50,000 per claim, regardless of whether the

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County is found liable. In addition, carrying claims on our insurance policy causes the insurance to carry reserves against our policy which result in premium increases.

This proposed increase to the annual pavement marking tender aligns with the County's Strategic Plan priorities of:

- Improved Essential Infrastructure; and
- Financial Sustainability and Fiscal Responsibility.

**FINANCIAL IMPLICATIONS:**

A \$75,000 increase to the County property tax levy is the recommended funding source.

This is year 2 of a 3 year plan to increase the annual pavement marking funding to \$550,000. As part of the 2018 budget, Council approved an increase in budget to enact year 1 of such plan.

**RECOMMENDATION:**

That Council increase the annual pavement marking budget by \$75,000 to align with the Ontario Traffic Manual (OTM) Book 11 guidelines; and further to support a reliable transportation network for the movement of people, goods and services in a safe and efficient manner.

**County of Peterborough  
2019 BUDGET ISSUE PAPER**

**ISSUE:**                   **## – Bridge Maintenance**  
**FUND:**                   **Operating**  
**DEPARTMENT:**       **Public Works – Engineering & Design**  
**PREPARER:**           **Bryan Weir – Acting Director of Public Works**  
**BUDGET IMPACT:**   **\$47,000**

**BACKGROUND:**

Since the 1990's, the condition of the County's transportation network; specifically, the 154 bridge and culverts of span greater than 3.0 metres have been allowed to decline due to insufficient investment in capital repairs.

The transportation network that sustains the economy of this region and its growing population is at a critical juncture that, if allowed to continue to decay will result in the complete closure or weight-limiting of suspect bridges due to structural deficiencies.

Over 58% of the County's bridge infrastructure is more than 50 years old which is resulting in an increased demand for bridge maintenance activities. Completing proper bridge maintenance is proven to be an effective solution to reduce lifecycle costs for bridge infrastructure.

Bridge maintenance activities are identified through the biennial bridge inspections completed by consultants and through inspections completed by County staff and are prioritized based on available funds as approved by Council.

**RATIONALE / ANALYSIS:**

The residents and businesses of the County of Peterborough depend upon a reliable transportation network for the movement of people, goods and services in a safe and efficient manner.

The vital importance of the County's road and bridges was affirmed by Council during the January 25, 2017, Special Council meeting on Strategic Planning where Council acknowledged that roads and bridges are at the core of all services delivered by the County.

Proper bridge maintenance can reduce the deterioration of bridges and ultimately result in a longer lifespan. Two main categories of bridge maintenance are prevention and preservation. Some typical activities include: washing/cleaning, deck waterproofing and wearing surface, concrete repairs, installation of bird netting, painting exposed elements, clearing and or replacing deck drains, railing repairs, replacing seals at expansion joint, etc. These activities, which serve as preventative measures to help curtail deterioration, do result in increased costs but have the effect of prolonging the useful life of the bridge or culvert. It is anticipated that the Asset Management Plan will likely identify an even greater need. But, by at least increasing this budget by \$47,000, it will ensure that the County is not further falling behind in its maintenance responsibilities and obligations.

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Bridge maintenance also includes minor structural work. For example, the County's bridge maintenance contract was utilized to complete structural steel repairs to increase the load limit of the Deer River Hatchery Bridge and Peter's Island Bridge in 2018.

The proposed increase to the bridge maintenance budget aligns with the County's Strategic Plan priorities of:

- Improved Essential Infrastructure; and
- Financial Sustainability and Fiscal Responsibility.

The 5 year average of for Bridge Maintenance is \$380k. The addition of \$47,000 is to deal with unexpected bridge maintenance issues. The maintenance program calls for increased spending in this area especially due to unanticipated events (County Road 35 culvert and Deer River Hatchery Bridge for example in 2018 that were unplanned). We will need to increase this annually over the next few years given that over 58% of the County's bridge infrastructure is more than 50 years old and likely to experience accelerated deterioration.

The amount of \$47k is not based on identified repairs at specific bridges. This is a general amount that is intended to incrementally increase this budget line over time based on the aging infrastructure using our best judgement.

**FINANCIAL IMPLICATIONS:**

A \$47,000 increase to the County property tax levy is the recommended funding source.

**RECOMMENDATION:**

That Council increase the annual bridge maintenance budget by \$47,000 to increase the lifespan of the County's 154 bridges and further; to support a reliable transportation network for the movement of people, goods and services in a safe, sustainable and efficient manner.





## County/City Landfill

### Budget 2019

	Budget 2017	Actuals 2017 31-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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#### Operating

##### Revenue

Total Operating Revenue	\$ (2,016,511)	\$ (2,008,304)	\$ (1,894,965)	\$ (1,921,211)	1%
Total Operating Expenditures	\$ 2,016,511	\$ 1,891,049	\$ 1,894,965	\$ 1,921,211	1%
Total Net Operating (Surplus) Deficit	\$ -	\$ (117,254)	\$ -	\$ -	

##### Expenditures

County/City Landfill Operational Expenditures	\$ 2,016,511	\$ 1,891,049	\$ 1,894,965	\$ 1,921,211	1%
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#### Tangible Capital Assets (TCA)

##### Revenue

Total TCA Revenue	\$ (1,017,500)	\$ (724,894)	\$ (1,017,750)	\$ (1,277,500)	26%
Total TCA Disbursements	\$ 545,460	\$ 212,435	\$ 240,500	\$ 216,000	(10%)
Total Net TCA (Surplus) Deficit	\$ (472,040)	\$ (512,459)	\$ (777,250)	\$ (1,061,500)	

##### Disbursements

County/City Landfill	\$ 855,000	\$ 137,343	\$ 755,250	\$ 1,015,000	34%
Amortization	\$ 545,460	\$ 210,777	\$ 240,500	\$ 216,000	(10%)
C.A. Clearing	\$ (855,000)	\$ (135,686)	\$ (755,250)	\$ (1,015,000)	34%
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	

#### Change in Accumulated Surplus

Total Transfers from Reserves	\$ (600,000)	\$ (600,000)	\$ -	\$ -	
Total Transfers to Reserves	\$ 762,500	\$ 762,500	\$ 262,500	\$ 262,500	
Net Transfers to (from) Reserves	\$ 162,500	\$ 162,500	\$ 262,500	\$ 262,500	
Change in Accum. Surplus Invested in TCA	\$ 309,540	\$ (75,092)	\$ 514,750	\$ 799,000	55%
Total Surplus to (Deficit) From Accum. Surplus	\$ 472,040	\$ 87,408	\$ 777,250	\$ 1,061,500	37%

Total County/City Landfill Revenue	\$ (3,634,011)	\$ (3,333,197)	\$ (2,912,715)	\$ (3,198,711)	10%
Total County/City Landfill Expenditures	\$ 3,634,011	\$ 2,790,892	\$ 2,912,715	\$ 3,198,711	10%
Total Net (Surplus) Deficit	\$ -	\$ (542,305)	\$ -	\$ -	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (1,273,711)		\$ (1,439,056)	\$ (1,390,211)
- Tax \$ Increase(Decrease)Over Previous Year's Budget	\$ 164,361		\$ 165,345	\$ (48,845)

## County/City Landfill

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
		31-Dec-17			

#### Operating

##### Revenue

Tax Requirement	\$ (256,211)	\$ (256,211)	\$ (421,306)	\$ (112,711)	
Recoveries	\$ (50,000)	\$ -	\$ -	\$ -	
Landfill Fees	\$ (1,710,300)	\$ (1,752,093)	\$ (1,473,659)	\$ (1,808,500)	
<b>Total Operating Revenue</b>	<b>\$ (2,016,511)</b>	<b>\$ (2,008,304)</b>	<b>\$ (1,894,965)</b>	<b>\$ (1,921,211)</b>	<b>1%</b>

<b>Total Operating Expenditures</b>	<b>\$ 2,016,511</b>	<b>\$ 1,891,049</b>	<b>\$ 1,894,965</b>	<b>\$ 1,921,211</b>	<b>1%</b>
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<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (117,254)</b>	<b>\$ -</b>	<b>\$ -</b>	
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##### Expenditures

Landfill Operational Costs	\$ 2,016,511	\$ 1,891,049	\$ 1,894,965	\$ 1,921,211	
<b>County/City Landfill Operational Expenditures</b>	<b>\$ 2,016,511</b>	<b>\$ 1,891,049</b>	<b>\$ 1,894,965</b>	<b>\$ 1,921,211</b>	<b>1%</b>

#### Tangible Capital Assets (TCA)

##### Revenue

Tax Requirement	\$ (1,017,500)	\$ (1,017,500)	\$ (1,017,750)	\$ (1,277,500)	
Recoveries	\$ -	\$ (341,850)	\$ -	\$ -	
Internal Tsf.-Cap. PW/Landfill	\$ -	\$ 634,457	\$ -	\$ -	
<b>Total TCA Revenue</b>	<b>\$ (1,017,500)</b>	<b>\$ (724,894)</b>	<b>\$ (1,017,750)</b>	<b>\$ (1,277,500)</b>	<b>26%</b>

<b>Total TCA Disbursements</b>	<b>\$ 545,460</b>	<b>\$ 212,435</b>	<b>\$ 240,500</b>	<b>\$ 216,000</b>	<b>(10%)</b>
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<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (472,040)</b>	<b>\$ (512,459)</b>	<b>\$ (777,250)</b>	<b>\$ (1,061,500)</b>	
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##### Disbursements

<b>County/City Landfill</b>	<b>\$ 855,000</b>	<b>\$ 137,343</b>	<b>\$ 755,250</b>	<b>\$ 1,015,000</b>	<b>34%</b>
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<b>Amortization</b>	<b>\$ 545,460</b>	<b>\$ 210,777</b>	<b>\$ 240,500</b>	<b>\$ 216,000</b>	<b>(10%)</b>
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<b>C.A. Clearing</b>	<b>\$ (855,000)</b>	<b>\$ (135,686)</b>	<b>\$ (755,250)</b>	<b>\$ (1,015,000)</b>	<b>34%</b>
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<b>Gain or Loss on TCA Disposal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
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## County/City Landfill

### Budget 2019

Budget 2017	Actuals 2017 31-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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### Change in Accumulated Surplus

Total Transfers from Reserves	\$ (600,000)	\$ (600,000)	\$ -	\$ -	
Total Transfers to Reserves	\$ 762,500	\$ 762,500	\$ 262,500	\$ 262,500	
Net Transfers to (from) Reserves	\$ 162,500	\$ 162,500	\$ 262,500	\$ 262,500	
Change in Accum. Surplus Invested in TCA	\$ 309,540	\$ (75,092)	\$ 514,750	\$ 799,000	55%
Total Surplus to (Deficit) From Accum. Surplus	\$ 472,040	\$ 87,408	\$ 777,250	\$ 1,061,500	37%
Total County/City Landfill Revenue	\$ (3,634,011)	\$ (3,333,197)	\$ (2,912,715)	\$ (3,198,711)	10%
Total County/City Landfill Expenditures	\$ 3,634,011	\$ 2,790,892	\$ 2,912,715	\$ 3,198,711	10%
Total Net (Surplus) Deficit	\$ -	\$ (542,305)	\$ -	\$ -	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (1,273,711)		\$ (1,439,056)	\$ (1,390,211)
- Tax \$ Increase(Decrease)Over Previous Year's Budget	\$ 164,361		\$ 165,345	\$ (48,845)



## Infrastructure Services - Waste Management

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
		30-Dec-17			

#### Operating

##### Revenue

Total General Operating Revenue	\$ (2,891,536)	\$ (3,344,689)	\$ (3,048,204)	\$ (3,435,050)	13%
Total Other Operating Revenue	\$ (273,575)	\$ (336,668)	\$ (238,900)	\$ (241,400)	1%
Total Operating Revenue	\$ (3,165,111)	\$ (3,681,357)	\$ (3,287,104)	\$ (3,676,450)	12%
Total Operating Expenditures	\$ 3,362,611	\$ 3,094,651	\$ 3,549,412	\$ 3,821,435	8%
Total Net Operating (Surplus) Deficit	\$ 197,500	\$ (586,707)	\$ 262,308	\$ 144,985	

##### Expenditures

Waste Management - Labour & Benefits	\$ 397,694	\$ 391,834	\$ 408,779	\$ 417,163	2%
Waste Management - General Admin. Exp	\$ 123,960	\$ 89,741	\$ 107,655	\$ 101,411	(6%)
Waste Recycling - Curbside	\$ 1,278,000	\$ 1,220,866	\$ 1,375,000	\$ 1,557,527	13%
Waste Recycling Sites	\$ 187,600	\$ 194,170	\$ 212,000	\$ 213,200	1%
Waste Recycling Parks	\$ 28,000	\$ 24,469	\$ 28,000	\$ 28,000	
School Programs	\$ 12,500	\$ 4,935	\$ 12,500	\$ 7,500	(40%)
Recycling Processing	\$ 849,000	\$ 727,029	\$ 856,500	\$ 837,000	(2%)
Hazardous Waste	\$ 64,500	\$ 54,451	\$ 59,500	\$ 73,827	24%
Composting	\$ 10,000	\$ 4,784	\$ 12,500	\$ 27,500	120%
Organics, Leaf and Yard	\$ 167,300	\$ 193,521	\$ 237,500	\$ 319,300	34%
Hazardous Waste Depots	\$ 182,556	\$ 130,446	\$ 187,478	\$ 183,007	(2%)
Other Depot Collection	\$ 61,500	\$ 58,403	\$ 52,000	\$ 56,000	8%

#### Tangible Capital Assets (TCA)

##### Revenue

Total TCA Revenue	\$ (11,015)	\$ (11,015)	\$ (41,015)	\$ (25,000)	(39%)
Total TCA Disbursements	\$ 7,335	\$ 3,135	\$ -	\$ 7,700	
Total Net TCA (Surplus) Deficit	\$ (3,680)	\$ (7,880)	\$ (41,015)	\$ (17,300)	

##### Disbursements

TCA Disbursements	\$ -	\$ -	\$ -	\$ -	
Amortization	\$ 7,335	\$ 3,135	\$ -	\$ 7,700	
TCA Clearing	\$ -	\$ -	\$ -	\$ -	
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	



## Infrastructure Services - Waste Management

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
	30-Dec-17				

### Change in Accumulated Surplus

Total Transfers from Reserves	\$ (197,500)	\$ (211,500)	\$ (262,308)	\$ (176,000)	(33%)
Total Transfers to Reserves	\$ 11,015	\$ 193,515	\$ 41,015	\$ 56,015	37%
Net transfers to (from) Reserves	\$ (186,485)	\$ (17,985)	\$ (221,293)	\$ (119,985)	(46%)
Change in Accum. Surplus Invested in TCA	\$ (7,335)	\$ (3,135)	\$ -	\$ (7,700)	
Total Surplus to (Deficit from) Accum. Surplus	\$ (193,820)	\$ (21,120)	\$ (221,293)	\$ (127,685)	(42%)

Total Waste Management Revenue	\$ (3,373,626)	\$ (3,903,872)	\$ (3,590,427)	\$ (3,877,450)	8%
Total Waste Management Expenditures	\$ 3,373,626	\$ 3,288,166	\$ 3,590,427	\$ 3,877,450	8%
Total Net (Surplus) Deficit	\$ -	\$ (615,707)	\$ -	\$ -	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (1,820,551)		\$ (1,934,770)	\$ (2,179,535)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ (8,819)		\$ 114,219	\$ 244,765



## Infrastructure Services - Waste Management

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
<b>Waste Management General</b>					
Tax Requirement	\$ (1,809,536)	\$ (1,809,536)	\$ (1,893,755)	\$ (2,154,535)	
Marketed Materials Revenues	\$ (500,000)	\$ (859,763)	\$ (459,000)	\$ (575,380)	
Municipal Recoveries	\$ -	\$ (1,745)	\$ -	\$ -	
Recoveries	\$ (6,500)	\$ (11,472)	\$ (6,500)	\$ -	
Product Sales	\$ (500)	\$ (957)	\$ -	\$ -	
RPRA Blue Box Cost Recovery	\$ (575,000)	\$ (661,216)	\$ (688,949)	\$ (705,135)	
<b>Total General Operating Revenue</b>	<b>\$ (2,891,536)</b>	<b>\$ (3,344,689)</b>	<b>\$ (3,048,204)</b>	<b>\$ (3,435,050)</b>	<b>13%</b>
<b>Other Services</b>					
Private Road Curbside	\$ (80,000)	\$ (82,392)	\$ (80,000)	\$ (70,000)	
RPRA MHSW Cost Recovery	\$ (64,275)	\$ (104,119)	\$ (60,000)	\$ (60,000)	
WEEE Recovery	\$ (40,000)	\$ (38,547)	\$ (30,000)	\$ (35,000)	
Sales - Compost Program	\$ (3,900)	\$ (11,722)	\$ (6,000)	\$ (13,000)	
Equip. Rental Recycling Sites	\$ (400)	\$ 45	\$ (400)	\$ (400)	
Trailer Parks	\$ (22,000)	\$ (26,055)	\$ -	\$ -	
Sales - Caddies	\$ (1,500)	\$ (2,925)	\$ (500)	\$ (1,000)	
Sales - Blue Boxes	\$ (1,500)	\$ (8,649)	\$ (3,000)	\$ (5,000)	
Municipalities- Site Added	\$ (40,000)	\$ (38,561)	\$ (40,000)	\$ (38,000)	
Other Coll. Recycl.-Curbside	\$ (19,000)	\$ (23,100)	\$ (19,000)	\$ (19,000)	
Blue Boxes	\$ (1,000)	\$ (643)	\$ -	\$ -	
<b>Total Other Operating Revenue</b>	<b>\$ (273,575)</b>	<b>\$ (336,668)</b>	<b>\$ (238,900)</b>	<b>\$ (241,400)</b>	<b>1%</b>
<b>Total Operating Revenue</b>	<b>\$ (3,165,111)</b>	<b>\$ (3,681,357)</b>	<b>\$ (3,287,104)</b>	<b>\$ (3,676,450)</b>	<b>12%</b>
<b>Total Operating Expenditures</b>	<b>\$ 3,362,611</b>	<b>\$ 3,094,651</b>	<b>\$ 3,549,412</b>	<b>\$ 3,821,435</b>	<b>8%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 197,500</b>	<b>\$ (586,707)</b>	<b>\$ 262,308</b>	<b>\$ 144,985</b>	

## Infrastructure Services - Waste Management

### Budget 2019

Budget 2019		Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change			
30-Dec-17									
Expenditures									
Waste Management - Labour & Benefits									
Salaries	\$	298,204	\$	296,125	\$	304,575	\$	311,448	
Statutory Benefits	\$	61,224	\$	60,749	\$	63,062	\$	64,660	
Health Benefits	\$	38,267	\$	34,960	\$	41,142	\$	41,055	
Waste Management - Labour & Benefits	\$	397,694	\$	391,834	\$	408,779	\$	417,163	2%
Waste Management - General Admin									
Advertising	\$	30,000	\$	21,263	\$	30,000	\$	30,000	
Courier	\$	150	\$	14	\$	150	\$	50	
Photocopier	\$	5,500	\$	5,743	\$	5,500	\$	5,500	
Postage	\$	500	\$	251	\$	500	\$	500	
Office Supplies	\$	3,000	\$	1,504	\$	2,000	\$	2,000	
Membership	\$	1,500	\$	529	\$	1,000	\$	1,000	
Staff Development	\$	4,500	\$	1,707	\$	3,500	\$	3,500	
Conventions	\$	2,000	\$	809	\$	2,000	\$	1,500	
Accommodation	\$	2,000	\$	401	\$	1,000	\$	1,000	
Meals	\$	2,000	\$	1,047	\$	2,000	\$	1,500	
Travel	\$	1,850	\$	1,128	\$	1,850	\$	1,850	
Billable/Recoverable Expenses	\$	-	\$	20	\$	-	\$	-	
Vehicle Maintenance	\$	1,500	\$	3,594	\$	1,500	\$	2,500	
Insurance	\$	37,110	\$	33,061	\$	21,115	\$	21,841	
Cash Over/Under	\$	-	\$	-	\$	-	\$	-	
Criminal Background Checks	\$	200	\$	46	\$	200	\$	200	
Adopt-A-Road Program	\$	500	\$	753	\$	500	\$	500	
Vehicle Fuel	\$	4,000	\$	7,644	\$	4,000	\$	4,500	
Contingency	\$	16,500	\$	-	\$	19,000	\$	15,000	
IT Hardware	\$	3,750	\$	2,275	\$	5,340	\$	-	
IT Software	\$	-	\$	-	\$	-	\$	250	
Mobile Devices	\$	1,600	\$	884	\$	1,050	\$	1,370	
Telephone	\$	2,800	\$	4,408	\$	2,450	\$	4,700	
Financial Audit Fees	\$	3,000	\$	2,627	\$	3,000	\$	2,150	
Interest and Penalties	\$	-	\$	33	\$	-	\$	-	
Waste Management - General Admin. Exp	\$	123,960	\$	89,741	\$	107,655	\$	101,411	(6%)





## Infrastructure Services - Waste Management

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
	30-Dec-17				
<b>Waste Recycling - Curbside</b>					
Advertising	\$ 15,000	\$ 8,880	\$ 15,000	\$ 15,000	
Blue Boxes for Resale	\$ 13,000	\$ 16,415	\$ 15,000	\$ 15,000	
Waste Recycling Curbside	\$ 1,170,000	\$ 1,113,877	\$ 1,265,000	\$ 1,457,527	
Private Road Curbside	\$ 80,000	\$ 81,694	\$ 80,000	\$ 70,000	
<b>Waste Recycling - Curbside</b>	<b>\$ 1,278,000</b>	<b>\$ 1,220,866</b>	<b>\$ 1,375,000</b>	<b>\$ 1,557,527</b>	<b>13%</b>
<b>Waste Recycling Sites</b>					
Advertising	\$ 7,000	\$ 8,869	\$ 7,000	\$ 5,500	
Telephone	\$ 600	\$ 537	\$ -	\$ 700	
Equipment Maint. Bins	\$ 30,000	\$ 33,192	\$ 30,000	\$ 32,000	
Container Haulage	\$ 150,000	\$ 151,573	\$ 175,000	\$ 175,000	
<b>Waste Recycling Sites</b>	<b>\$ 187,600</b>	<b>\$ 194,170</b>	<b>\$ 212,000</b>	<b>\$ 213,200</b>	<b>1%</b>
<b>Waste Recycling Parks</b>					
Advertising	\$ 1,500	\$ 1,794	\$ 1,500	\$ 1,500	
Caddies for Resale	\$ 3,500	\$ 3,227	\$ 3,500	\$ 3,500	
Trucking Contract	\$ 23,000	\$ 19,448	\$ 23,000	\$ 23,000	
<b>Waste Recycling Parks</b>	<b>\$ 28,000</b>	<b>\$ 24,469</b>	<b>\$ 28,000</b>	<b>\$ 28,000</b>	
<b>School Programs</b>					
School Recycling Program	\$ 12,500	\$ 4,935	\$ 12,500	\$ 7,500	
<b>School Programs</b>	<b>\$ 12,500</b>	<b>\$ 4,935</b>	<b>\$ 12,500</b>	<b>\$ 7,500</b>	<b>(40%)</b>
<b>Recycling Processing</b>					
Recycling Processing	\$ 630,000	\$ 639,158	\$ 640,000	\$ 748,000	
Recycling Process Audit Fees	\$ 180,000	\$ 7,994	\$ 160,000	\$ 50,000	
City TCA Maint. Fees	\$ 39,000	\$ 79,877	\$ 56,500	\$ 39,000	
<b>Recycling Processing</b>	<b>\$ 849,000</b>	<b>\$ 727,029</b>	<b>\$ 856,500</b>	<b>\$ 837,000</b>	<b>(2%)</b>
<b>Hazardous Waste</b>					
Collection Days	\$ 15,000	\$ 10,298	\$ 10,000	\$ 10,000	
Advertising	\$ 4,500	\$ 1,081	\$ 4,500	\$ 4,500	
City TCA/Purchase Service	\$ 45,000	\$ 43,072	\$ 45,000	\$ 59,327	
<b>Hazardous Waste</b>	<b>\$ 64,500</b>	<b>\$ 54,451</b>	<b>\$ 59,500</b>	<b>\$ 73,827</b>	<b>24%</b>
<b>Composting</b>					
Advertising	\$ 1,000	\$ -	\$ 1,000	\$ 1,000	
Composting - Program Costs	\$ 5,000	\$ -	\$ 5,000	\$ 4,000	
Composters	\$ 4,000	\$ 4,784	\$ 6,500	\$ 22,500	
<b>Composting</b>	<b>\$ 10,000</b>	<b>\$ 4,784</b>	<b>\$ 12,500</b>	<b>\$ 27,500</b>	<b>120%</b>

## Infrastructure Services - Waste Management

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
	30-Dec-17				
<b>Organics, Leaf and Yard</b>					
Advertising	\$ 7,500	\$ 6,510	\$ 7,500	\$ 7,500	
Leaf & Yard Collection	\$ 110,000	\$ 122,215	\$ 165,000	\$ 170,000	
Advertising	\$ 1,000	\$ 378	\$ 1,000	\$ 1,000	
Organics - Items for Resale	\$ 3,000	\$ 13,697	\$ 6,500	\$ -	
Organics Equip. Maint.	\$ 5,800	\$ 6,975	\$ 17,500	\$ 5,800	
Organics Program	\$ 40,000	\$ 43,747	\$ 40,000	\$ 135,000	
<b>Organics, Leaf and Yard</b>	<b>\$ 167,300</b>	<b>\$ 193,521</b>	<b>\$ 237,500</b>	<b>\$ 319,300</b>	<b>34%</b>
<b>Hazardous Waste Depots</b>					
Hazardous Waste Depots - Wages & Benefits	\$ 108,356	\$ 84,923	\$ 112,283	\$ 117,327	
Advertising	\$ 1,500	\$ -	\$ 1,500	\$ 1,500	
Travel	\$ 1,000	\$ -	\$ 1,000	\$ 1,000	
Supplies	\$ 3,000	\$ 3,681	\$ 3,000	\$ 4,000	
HWD - Support Maint.	\$ 12,000	\$ 1,252	\$ 12,000	\$ 12,000	
Mobile Devices	\$ 700	\$ 1,727	\$ 1,695	\$ 2,180	
H.W.D. Collection	\$ 56,000	\$ 38,862	\$ 56,000	\$ 45,000	
<b>Hazardous Waste Depots</b>	<b>\$ 182,556</b>	<b>\$ 130,446</b>	<b>\$ 187,478</b>	<b>\$ 183,007</b>	<b>(2%)</b>
<b>Other Depot Collection</b>					
Advertising	\$ 1,000	\$ -	\$ 1,000	\$ 2,000	
Polystyrene Collection	\$ 3,500	\$ -	\$ -	\$ -	
Durable Plastics Collection	\$ 15,500	\$ 20,925	\$ 20,000	\$ 20,000	
Carpet Collection	\$ 3,500	\$ -	\$ 1,000	\$ -	
Mattress Collection	\$ 6,000	\$ 5,037	\$ 6,000	\$ 6,000	
WEEE Payments to Townships	\$ 32,000	\$ 32,442	\$ 24,000	\$ 28,000	
<b>Other Depot Collection</b>	<b>\$ 61,500</b>	<b>\$ 58,403</b>	<b>\$ 52,000</b>	<b>\$ 56,000</b>	<b>8%</b>



## Infrastructure Services - Waste Management

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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### Tangible Capital Assets (TCA)

#### Revenue

Tax Requirement	\$ (11,015)	\$ (11,015)	\$ (41,015)	\$ (25,000)	
<b>Total TCA Revenue</b>	<b>\$ (11,015)</b>	<b>\$ (11,015)</b>	<b>\$ (41,015)</b>	<b>\$ (25,000)</b>	<b>(39%)</b>
<b>Total TCA Disbursements</b>	<b>\$ 7,335</b>	<b>\$ 3,135</b>	<b>\$ -</b>	<b>\$ 7,700</b>	
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (3,680)</b>	<b>\$ (7,880)</b>	<b>\$ (41,015)</b>	<b>\$ (17,300)</b>	

#### Disbursements

TCA Disbursements	\$ -	\$ -	\$ -	\$ -	
Amortization	\$ 7,335	\$ 3,135	\$ -	\$ 7,700	
TCA Clearing	\$ -	\$ -	\$ -	\$ -	
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	

### Change in Accumulated Surplus

Total Transfers from Reserves	\$ (197,500)	\$ (211,500)	\$ (262,308)	\$ (176,000)	(33%)
Total Transfers to Reserves	\$ 11,015	\$ 193,515	\$ 41,015	\$ 56,015	37%
Net transfers to (from) Reserves	\$ (186,485)	\$ (17,985)	\$ (221,293)	\$ (119,985)	(46%)
Change in Accum. Surplus Invested in TCA	\$ (7,335)	\$ (3,135)	\$ -	\$ (7,700)	
Total Surplus to (Deficit from) Accum. Surplus	\$ (193,820)	\$ (21,120)	\$ (221,293)	\$ (127,685)	(42%)
<b>Total Waste Management Revenue</b>	<b>\$ (3,373,626)</b>	<b>\$ (3,903,872)</b>	<b>\$ (3,590,427)</b>	<b>\$ (3,877,450)</b>	<b>8%</b>
<b>Total Waste Management Expenditures</b>	<b>\$ 3,373,626</b>	<b>\$ 3,288,166</b>	<b>\$ 3,590,427</b>	<b>\$ 3,877,450</b>	<b>8%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (615,707)</b>	<b>\$ -</b>	<b>\$ -</b>	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (1,820,551)		\$ (1,934,770)	\$ (2,179,535)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ (8,819)		\$ 114,219	\$ 244,765



## Infrastructures Services - Waste Management Budget 2019

	<u>Budget 2019</u>	<u>Notes</u>
<b>Operating</b>		
<b>Revenue</b>		
<b>Waste Management General</b>		
Marketed Materials Revenues	\$ (575,380)	Market expected to decrease for recycle materials
Recoveries	\$ -	Recycle Rangers program cancelled
<b>Other Services</b>		
Private Road Curbside	\$ (70,000)	Decreased as collections on private roads separated only until October and then will be incorporated in general levy.
WEEE Recovery	\$ (35,000)	Electronics recovery, expanded program therefore tonnage is increasing
Other Coll. Recycl.-Curbside	\$ (19,000)	Curve Lake Contract - Direct Cost Recovery
<b>Expenditures</b>		
<b>Waste Management - General Admin</b>		
Advertising	\$ 30,000	Required \$1 spending on advertising per household per year in order to recover revenue from the funder
Membership	\$ 1,000	MWA Annual Membership (\$700), SWANA registration (\$300)
Vehicle Maintenance	\$ 2,500	New tires required on vehicle
Contingency	\$ 15,000	MRF Transition costs of \$60k split 75/25 City/County
<b>Waste Recycling - Curbside</b>		
Advertising	\$ 15,000	Switching contractors in 2019 - Heavy marketing required to provide public education about changes.
<b>Waste Recycling Sites</b>		
Equipment Maint. Bins	\$ 32,000	\$30k funded by reserves to replace or repaint bins
Container Haulage	\$ 175,000	Front end + compactor +clear bag contingency
<b>School Programs</b>		
School Recycling Program	\$ 7,500	Recycle Rangers program not running for 2019. New program will be handled by Sustainable Peterborough for 2019



## Infrastructure Services - Waste Management

### Budget 2019

	<u>Budget 2019</u>	<u>Notes</u>
<b>Recycling Processing</b>		
Recycling Process Audit Fees	\$ 50,000	\$40,000 funded by reserve CFWD
City TCA Maint. Fees	\$ 39,000	Provided annually by the City of Peterborough
<b>Hazardous Waste</b>		
City TCA/Purchase Service	\$ 59,327	County share increased from 25% to 29% + processing cost increase - More county residents are using site (have to show when arrive). Accordingly, our percentage share is increasing. Budget provided for this line item by the City.
<b>Composting</b>		
Advertising	\$ 1,000	For wasted food program work with PPH
Composting - Program Costs	\$ 4,000	For wasted food program work with PPH
<b>Organics, Leaf and Yard</b>		
Organics Equip. Maint.	\$ 5,800	New molok purchased in 2018; maintenance budget now for 2019.
<b>Hazardous Waste Depots</b>		
Advertising	\$ 1,500	"Closed for Lunch" signage
Travel	\$ 1,000	Transfer to Roads for Mileage put on PW vehicle
HWD - Support Maint.	\$ 12,000	Continued security fencing replacements, funded from reserves
H.W.D. Collection	\$ 45,000	Shipping costs for hazardous waste
<b>Other Depot Collection</b>		
Advertising	\$ 2,000	Advertising for durables (ex. Lawnchairs) and polystyrene, etc.
Durable Plastics Collection	\$ 20,000	Pure costs program - Will only incur costs if there is a market for this (however, we have to pay to have someone take it).
<b>Change in Accumulated Surplus</b>		
TRF fr WM LTP - OPS	\$ (136,000)	\$12,000 for fencing, \$80,000 for Organic Implementation, \$30,000 from Depot Reserve for Bins, \$14,000 CFWD from 2018 for Contingency

**County of Peterborough  
2019 BUDGET ISSUE PAPER**

**ISSUE:** Curbside Blue Box Collection Costs  
**FUND:** Operating  
**DEPARTMENT:** Infrastructure Services – Waste Management  
**PREPARER:** Tara Stephen, Manager – Waste Management  
**BUDGET IMPACT:** \$70,000 increase, included in budget

**BACKGROUND:**

Contract escalation factors and anticipated increases as a result of a new collection contract will increase the budget line item for Curbside Blue Box Collection by \$70,000.

**RATIONALE / ANALYSIS:**

The current curbside Blue Box collection contract includes annual escalators for fuel, CPI and material volume changes. The impacts for each of these items has been calculated into the contract cost. Material volume change calculations are intended to compensate the collector for the declining weight of materials (as the contract is paid based on tonnes, and the materials being collected have become significantly lighter over the course of the contract). The volume change costs alone are anticipated to be approximately \$20,000. CPI and fuel escalation costs are anticipated to amount to approximately \$30,000.

The contract for collection is currently being re-tendered. Staff are anticipating an increase to the contract cost and have prorated this anticipated increase for November and December 2019 to be \$20,000 (total).

It is difficult to project the precise increase to the contract cost for 2019 as there have been some efficiencies introduced to the work as part of this RFP (including changes to campground and private road collection and the assignment of collection and processing duties to one contractor). The payment method for the collection contract will also change from a rate per tonne to a rate per stop, making the annual contract cost significantly more predictable.

**FINANCIAL IMPLICATIONS:**

Staff propose that the \$70,000 increase to the contract cost be funded from tax requirement.

**RECOMMENDATION:**

It is recommended that the \$70,000 increase be included in the 2019 budget.

**County of Peterborough  
2019 BUDGET ISSUE PAPER**

**ISSUE:** New Processing Contract Price Increase  
**FUND:** Operating  
**DEPARTMENT:** Infrastructure Services – Waste Management  
**PREPARER:** Tara Stephen, Manager – Waste Management  
**BUDGET IMPACT:** \$81,000 increase, included in budget

**BACKGROUND:**

Costs increased due to the pending award of a new contract for processing in 2019 and inclusion of funds to accommodate a request for contract cost increase from the processor.

**RATIONALE / ANALYSIS:**

A new contract for Blue Box processing will be awarded in 2019. Given the profound challenges the Blue Box market is experiencing compounded by rapidly changing packaging types, the County anticipates a 25-30% increase to the cost of the processing contract. This will begin to be reflected in the chart of accounts in the third quarter of 2019 (contract start date: October 2019), therefore the contract cost increase is prorated for the year. Future years are anticipated to increase in cost by approximately \$250,000/year over the 2018-budgeted amount, with subsequent CPI escalation increases. Note that the current contract has been in place for almost 20 years with only CPI escalation applied, and so re-issuing the work will result in a modernization in costs.

The County is required by O. Reg. 101/94 to provide Blue Box services wherever waste collection services are provided.

**FINANCIAL IMPLICATIONS:**

The increase anticipated increase in processing cost is expected to be \$81,000 in 2019 (prorated) and \$250,000 in future years plus CPI escalations. Staff are proposing this be funded by tax requirement, as this is a legislated service.

**RECOMMENDATION:**

It is recommended that the proposed \$81,000 increase to this budget line item be included in the 2019 budget item to ensure that the County is able to continue to meet its legislative obligations and to provide a high level of service to residents.







## Peterborough County/City Paramedics (PCCP)

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019
<b>Operating</b>				
<b>Revenue</b>				
Total Operating Revenue	\$ (15,285,970)	\$ (15,185,672)	\$ (15,731,520)	\$ (16,658,692)
Total Operating Expenditures	\$ 15,285,970	\$ 15,092,482	\$ 15,796,520	\$ 16,966,574
Total Net Operating (Surplus) Deficit	\$ -	\$ (93,190)	\$ 65,000	\$ 307,882

### Expenditures

PCCP - Senior Management	\$ 506,794	\$ 520,013	\$ 519,968	\$ 529,745
PCCP - Supervisors	\$ 979,937	\$ 1,006,203	\$ 1,109,590	\$ 1,153,088
PCCP - Administrative Support	\$ 335,163	\$ 330,697	\$ 396,526	\$ 432,716
PCCP - Administrative Expenses	\$ 1,052,466	\$ 1,011,326	\$ 1,032,250	\$ 1,061,054
Paramedic Full Time Salaries & Benefits	\$ 6,805,745	\$ 6,381,770	\$ 7,021,237	\$ 8,062,540
Paramedic Part Time Salaries & Benefits	\$ 3,208,945	\$ 3,566,879	\$ 3,281,791	\$ 3,277,729
Other Operation Paramedic Costs	\$ 184,800	\$ 159,032	\$ 179,300	\$ 178,000
PCCP Vehicles/Insurance	\$ 595,100	\$ 590,593	\$ 545,523	\$ 575,432
Patient Care Equipment & Supplies	\$ 468,200	\$ 462,022	\$ 471,000	\$ 503,000
Cross Border Billings	\$ 50,000	\$ -	\$ 35,000	\$ 35,000
Peterborough Facility	\$ 647,500	\$ 642,268	\$ 705,229	\$ 657,128
Lakefield Facility	\$ 79,750	\$ 68,397	\$ 81,554	\$ 79,754
Apsley Facility	\$ 82,545	\$ 70,486	\$ 94,169	\$ 87,688
Norwood Facility	\$ 68,150	\$ 71,046	\$ 74,956	\$ 66,656
Buckhorn Facility	\$ 25,200	\$ 15,959	\$ 29,694	\$ 21,246
Clonsilla Facility	\$ 195,675	\$ 195,791	\$ 218,732	\$ 245,799

### Tangible Capital Assets (TCA)

#### Revenue

Total TCA Revenue	\$ (811,000)	\$ (784,203)	\$ (791,681)	\$ (819,024)
Total TCA Disbursements	\$ 653,187	\$ 693,499	\$ 667,850	\$ 652,850
Total Net TCA (Surplus) Deficit	\$ (157,813)	\$ (90,705)	\$ (123,831)	\$ (166,174)

#### Disbursements

PCCP - Administrative Expenses	\$ -	\$ -	\$ -	\$ -
PCCP Vehicles	\$ 573,104	\$ 562,243	\$ 499,377	\$ 645,694
Patient Care Equipment & Supplies	\$ -	\$ 22,426	\$ 11,800	\$ 9,664
Peterborough Facility	\$ 26,000	\$ 23,349	\$ 8,500	\$ 45,000
Norwood Facility	\$ -	\$ -	\$ -	\$ -



## Peterborough County/City Paramedics (PCCP)

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019
Clonsilla Facility	\$ 54,545	\$ 61,128	\$ 21,000	\$ -
Lakefield Facility	\$ -	\$ -	\$ -	\$ 15,000
Amortization	\$ 653,187	\$ 743,490	\$ 667,850	\$ 667,850
TCA Clearing	\$ (653,649)	\$ (678,681)	\$ (540,677)	\$ (715,358)
Gain or Loss on TCA Disposal	\$ -	\$ (40,456)	\$ -	\$ (15,000)

### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (566,308)	\$ (583,381)	\$ (605,677)	\$ (1,023,240)
Total Transfers to Reserves	\$ 723,659	\$ 723,659	\$ 791,681	\$ 819,024
Net transfers to and (from) Reserves	\$ 157,351	\$ 140,278	\$ 186,004	\$ (204,216)
Change in Accum. Surplus Invested in TCA	\$ 462	\$ (68,775)	\$ (127,173)	\$ 62,508
Total Surplus to (Deficit from) Accum. Surplus	\$ 157,813	\$ 71,503	\$ 58,831	\$ (141,708)

Total PCCP Revenue	\$ (16,663,278)	\$ (16,553,256)	\$ (17,128,878)	\$ (18,500,956)
Total PCCP Expenditures	\$ 16,663,278	\$ 16,440,865	\$ 17,128,878	\$ 18,500,956
Total Net (Surplus) Deficit	\$ -	\$ (112,391)	\$ -	\$ -

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (3,324,169)		\$ (3,390,628)	\$ (3,497,732)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ 73,892		\$ 66,459	\$ 107,104



## Peterborough County/City Paramedics (PCCP)

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement	\$ (3,021,144)	\$ (3,021,144)	\$ (3,063,030)	\$ (3,158,820)	
Recoveries	\$ (47,000)	\$ (174,397)	\$ (62,000)	\$ (47,000)	
FCM Funding - Solar Project	\$ -	\$ -	\$ (13,100)	\$ -	
Province - Land Ambulance	\$ (7,539,943)	\$ (7,441,943)	\$ (7,811,964)	\$ (8,092,075)	
Province - Offload Nurse	\$ (450,600)	\$ (450,665)	\$ (450,600)	\$ (450,683)	
Cross Border	\$ -	\$ -	\$ -	\$ (20,000)	
City of Peterborough	\$ (4,227,283)	\$ (4,097,523)	\$ (4,330,826)	\$ (4,890,114)	
<b>Total Operating Revenue</b>	<b>\$ (15,285,970)</b>	<b>\$ (15,185,672)</b>	<b>\$ (15,731,520)</b>	<b>\$ (16,658,692)</b>	<b>6%</b>
<b>Total Operating Expenditures</b>	<b>\$ 15,285,970</b>	<b>\$ 15,092,482</b>	<b>\$ 15,796,520</b>	<b>\$ 16,966,574</b>	<b>7%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (93,190)</b>	<b>\$ 65,000</b>	<b>\$ 307,882</b>	
<b>Expenditures</b>					
<b>PCCP - Senior Management</b>					
Salaries	\$ 393,682	\$ 403,645	\$ 401,556	\$ 410,095	
Statutory Benefits	\$ 84,861	\$ 85,990	\$ 87,499	\$ 89,098	
Health Benefits	\$ 28,251	\$ 30,378	\$ 30,913	\$ 30,552	
<b>PCCP - Senior Management</b>	<b>\$ 506,794</b>	<b>\$ 520,013</b>	<b>\$ 519,968</b>	<b>\$ 529,745</b>	<b>2%</b>
<b>PCCP - Supervisors</b>					
Salaries	\$ 748,193	\$ 769,763	\$ 849,458	\$ 888,589	
Statutory Benefits	\$ 160,854	\$ 165,154	\$ 179,475	\$ 184,210	
Non Statutory Benefits	\$ 70,890	\$ 71,286	\$ 80,657	\$ 80,289	
<b>PCCP - Supervisors</b>	<b>\$ 979,937</b>	<b>\$ 1,006,203</b>	<b>\$ 1,109,590</b>	<b>\$ 1,153,088</b>	<b>4%</b>
<b>PCCP - Administrative Support</b>					
Salaries	\$ 246,623	\$ 240,459	\$ 294,688	\$ 320,579	
Statutory Benefits	\$ 55,991	\$ 58,801	\$ 63,751	\$ 74,956	
Non Statutory Benefits	\$ 32,549	\$ 31,437	\$ 38,087	\$ 37,181	
<b>PCCP - Administrative Support</b>	<b>\$ 335,163</b>	<b>\$ 330,697</b>	<b>\$ 396,526</b>	<b>\$ 432,716</b>	<b>9%</b>
<b>PCCP - Administrative Expenses</b>					
Advertising	\$ 1,000	\$ 270	\$ 1,000	\$ 1,000	
Courier	\$ 2,600	\$ 2,318	\$ 2,600	\$ 2,600	
Photocopier	\$ 12,000	\$ 5,828	\$ 9,000	\$ 9,000	



## Peterborough County/City Paramedics (PCCP)

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
Postage	\$ 500	\$ 225	\$ 500	\$ 500	
Office Supplies	\$ 17,000	\$ 17,053	\$ 17,000	\$ 17,000	
Subscriptions	\$ 1,000	\$ -	\$ 1,000	\$ 1,000	
Membership	\$ 4,000	\$ 4,573	\$ 4,500	\$ 4,600	
Staff Development	\$ 10,000	\$ 7,245	\$ 10,000	\$ 10,000	
Conventions	\$ 12,000	\$ 6,948	\$ 10,000	\$ 9,000	
Accommodation	\$ 10,000	\$ 6,437	\$ 9,000	\$ 8,000	
Meals	\$ 8,000	\$ 3,980	\$ 5,000	\$ 5,000	
Travel	\$ 1,984	\$ 687	\$ 1,100	\$ 900	
Billable/Recoverable Expenses	\$ -	\$ 65	\$ -	\$ -	
Criminal Background Checks	\$ 500	\$ 420	\$ 500	\$ 6,000	
Havelock Jamboree Exp.	\$ 500	\$ 344	\$ 500	\$ 500	
Public Relations	\$ 13,000	\$ 12,464	\$ 13,000	\$ 13,000	
GIS tracking	\$ 20,000	\$ 17,988	\$ 20,200	\$ 26,000	
PAD Program	\$ 4,000	\$ 4,447	\$ 4,000	\$ 4,000	
Honour Guard	\$ 3,000	\$ 1,580	\$ 3,000	\$ 2,000	
IT Hardware	\$ 87,800	\$ 91,483	\$ 24,940	\$ 13,890	
IT Software	\$ 95,354	\$ 83,113	\$ 92,465	\$ 109,590	
Satellite	\$ 1,500	\$ 1,176	\$ -	\$ 1,200	
Telephone	\$ 1,800	\$ 2,651	\$ 10,020	\$ 10,020	
Furniture	\$ 6,000	\$ 9,157	\$ 6,000	\$ 6,000	
Consultant Services	\$ 10,000	\$ 2,073	\$ 10,000	\$ 21,500	
Financial Audit Fees	\$ 14,360	\$ 12,050	\$ 13,860	\$ 9,550	
Legal Services	\$ 40,000	\$ 39,680	\$ 45,000	\$ 45,000	
Offload Nursing	\$ 450,600	\$ 452,456	\$ 450,600	\$ 450,600	
Interest and Penalties	\$ -	\$ 647	\$ 500	\$ 650	
Internal Tsf. Gen.Admin-PCCP	\$ 223,968	\$ 223,968	\$ 266,965	\$ 272,954	
<b>PCCP - Administrative Expenses</b>	<b>\$ 1,052,466</b>	<b>\$ 1,011,326</b>	<b>\$ 1,032,250</b>	<b>\$ 1,061,054</b>	<b>3%</b>
<b>Paramedic Full Time Salaries &amp; Benefits</b>					
Salaries	\$ 5,113,944	\$ 4,737,684	\$ 5,217,990	\$ 5,917,443	
Statutory Benefits	\$ 1,197,048	\$ 1,170,170	\$ 1,264,591	\$ 1,534,532	
Non Statutory Benefits	\$ 494,753	\$ 473,916	\$ 538,656	\$ 610,565	
<b>Paramedic Full Time Salaries &amp; Benefits</b>	<b>\$ 6,805,745</b>	<b>\$ 6,381,770</b>	<b>\$ 7,021,237</b>	<b>\$ 8,062,540</b>	<b>15%</b>



## Peterborough County/City Paramedics (PCCP)

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
<b>Paramedic Part Time Salaries &amp; Benefits</b>					
Salaries	\$ 2,579,277	\$ 2,769,253	\$ 2,600,007	\$ 2,559,920	
Statutory Benefits	\$ 329,833	\$ 451,296	\$ 350,089	\$ 377,686	
Non Statutory Benefits	\$ 299,835	\$ 346,331	\$ 331,695	\$ 340,122	
<b>Paramedic Part Time Salaries &amp; Benefits</b>	<b>\$ 3,208,945</b>	<b>\$ 3,566,879</b>	<b>\$ 3,281,791</b>	<b>\$ 3,277,729</b>	<b>0%</b>
<b>Other Operation Paramedic Costs</b>					
Employee Assistance Program	\$ 3,000	\$ 2,934	\$ 3,000	\$ 3,000	
Staff Development	\$ 15,000	\$ 5,759	\$ 15,000	\$ 15,000	
Meals	\$ 12,000	\$ 12,493	\$ 12,000	\$ 12,000	
Meals Offload	\$ 1,100	\$ 1,802	\$ 1,500	\$ 2,000	
Travel	\$ 1,000	\$ -	\$ 500	\$ 500	
Recruitment Advertising	\$ 1,000	\$ -	\$ 500	\$ 1,000	
Health & Safety	\$ 20,000	\$ 10,885	\$ 20,000	\$ 10,000	
Uniforms	\$ 75,000	\$ 71,386	\$ 75,000	\$ 80,000	
Managed Network	\$ 100	\$ -	\$ -	\$ -	
Mobile Devices	\$ 25,000	\$ 12,688	\$ 12,500	\$ 12,500	
Answering Service	\$ 24,100	\$ 35,950	\$ 31,800	\$ 35,000	
Professional Fees	\$ 7,500	\$ 5,134	\$ 7,500	\$ 7,000	
<b>Other Operation Paramedic Costs</b>	<b>\$ 184,800</b>	<b>\$ 159,032</b>	<b>\$ 179,300</b>	<b>\$ 178,000</b>	<b>(1%)</b>
<b>PCCP Vehicles/Insurance</b>					
Vehicle Maintenance	\$ 172,600	\$ 166,277	\$ 172,600	\$ 172,600	
Insurance	\$ 162,000	\$ 145,399	\$ 95,423	\$ 97,332	
Tires & Tire Repairs	\$ 10,000	\$ 9,035	\$ 12,000	\$ 15,000	
Vehicle Fuel	\$ 245,000	\$ 246,675	\$ 250,000	\$ 285,000	
Vehicle Licences	\$ 5,500	\$ 4,741	\$ 5,500	\$ 5,500	
Ambulance- Solar Panel Prgm.	\$ -	\$ 18,467	\$ 10,000	\$ -	
<b>PCCP Vehicles/Insurance</b>	<b>\$ 595,100</b>	<b>\$ 590,593</b>	<b>\$ 545,523</b>	<b>\$ 575,432</b>	<b>5%</b>
<b>Patient Care Equipment &amp; Supplies</b>					
Drugs	\$ 58,200	\$ 69,233	\$ 63,000	\$ 70,000	
Pandemic Supplies	\$ 10,000	\$ 13,534	\$ 10,000	\$ 10,000	
Medical Disposable Supplies	\$ 175,000	\$ 196,064	\$ 190,000	\$ 200,000	
Medical Non Disposable Sup.	\$ 55,000	\$ 28,384	\$ 45,000	\$ 45,000	
Oxygen and Other Gases	\$ 25,000	\$ 20,770	\$ 23,000	\$ 18,000	
Laundry and Bedding	\$ 85,000	\$ 93,220	\$ 85,000	\$ 95,000	
Equipment Maint. /Repairs	\$ 60,000	\$ 40,818	\$ 55,000	\$ 65,000	
<b>Patient Care Equipment &amp; Supplies</b>	<b>\$ 468,200</b>	<b>\$ 462,022</b>	<b>\$ 471,000</b>	<b>\$ 503,000</b>	<b>7%</b>



## Peterborough County/City Paramedics (PCCP)

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
<b>Cross Border Billings</b>					
Cross Border Billing	\$ 50,000	\$ -	\$ 35,000	\$ 35,000	
<b>Cross Border Billings</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	
<b>Peterborough Facility</b>					
Insurance	\$ 4,800	\$ 4,655	\$ 4,811	\$ 4,908	
Managed Network	\$ 9,000	\$ 9,623	\$ 8,418	\$ 8,220	
Telephone	\$ 2,200	\$ -	\$ -	\$ -	
Janitorial Services - Other	\$ 1,000	\$ 285	\$ 1,000	\$ 500	
Janitorial Services	\$ 80,000	\$ 85,898	\$ 105,000	\$ 90,000	
Janitorial Supplies	\$ 5,500	\$ 8,382	\$ 10,000	\$ 9,500	
Heating	\$ 15,000	\$ 11,626	\$ 15,000	\$ 15,000	
Security	\$ 2,500	\$ 374	\$ 2,500	\$ 500	
Building Repairs and Mtce.	\$ 55,000	\$ 51,987	\$ 70,000	\$ 55,000	
Energy Retro Fit/Upgrades	\$ 4,500	\$ 2,296	\$ 17,500	\$ 2,500	
Hydro	\$ 45,000	\$ 46,361	\$ 45,000	\$ 45,000	
Parking Lot Maint./Snow Plowing	\$ 15,000	\$ 12,391	\$ 18,000	\$ 18,000	
Garbage Collection	\$ 6,500	\$ 6,889	\$ 6,500	\$ 6,500	
Rent/Lease	\$ 401,500	\$ 401,500	\$ 401,500	\$ 401,500	
<b>Peterborough Facility</b>	<b>\$ 647,500</b>	<b>\$ 642,268</b>	<b>\$ 705,229</b>	<b>\$ 657,128</b>	<b>(7%)</b>
<b>Lakefield Facility</b>					
Insurance	\$ 50	\$ 23	\$ -	\$ -	
Managed Network	\$ 3,000	\$ 940	\$ 1,044	\$ 1,044	
Telephone	\$ 2,500	\$ 3,534	\$ 1,000	\$ 300	
Janitorial Services - Other	\$ 500	\$ 244	\$ 510	\$ 510	
Janitorial Services	\$ 28,000	\$ 26,593	\$ 33,600	\$ 32,000	
Heating & Air Conditioning	\$ 4,500	\$ 3,793	\$ 4,500	\$ 4,500	
Building Repairs and Mtce.	\$ 15,000	\$ 14,312	\$ 15,000	\$ 19,000	
Energy Retro Fit/Upgrades	\$ 4,500	\$ 4,142	\$ 2,500	\$ -	
Hydro	\$ 9,200	\$ 8,819	\$ 9,200	\$ 9,200	
Snow Removal	\$ 8,500	\$ 3,358	\$ 10,200	\$ 9,200	
Garbage Collection	\$ 4,000	\$ 2,639	\$ 4,000	\$ 4,000	
<b>Lakefield Facility</b>	<b>\$ 79,750</b>	<b>\$ 68,397</b>	<b>\$ 81,554</b>	<b>\$ 79,754</b>	<b>(2%)</b>
<b>Apsley Facility</b>					
Insurance	\$ 400	\$ 528	\$ 994	\$ 1,013	
Managed Network	\$ 2,800	\$ 1,343	\$ 1,320	\$ 1,320	
Telephone	\$ 2,500	\$ 2,843	\$ 1,000	\$ 300	



## Peterborough County/City Paramedics (PCCP)

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
Janitorial Services - Other	\$ 500	\$ 242	\$ 510	\$ 510	
Janitorial Services	\$ 7,500	\$ 5,617	\$ 9,000	\$ 18,000	
Heating & Air Conditioning	\$ 7,500	\$ 5,446	\$ 7,500	\$ 7,500	
Building Repairs and Mtce.	\$ 12,500	\$ 11,330	\$ 27,000	\$ 12,000	
Energy Retro Fit/Upgrades	\$ 4,500	\$ 174	\$ 2,500	\$ 2,500	
Hydro	\$ 6,500	\$ 5,839	\$ 6,500	\$ 6,500	
Garbage Collection	\$ 2,000	\$ 1,281	\$ 2,000	\$ 2,200	
Rent/Lease	\$ 35,845	\$ 35,845	\$ 35,845	\$ 35,845	
<b>Apsley Facility</b>	<b>\$ 82,545</b>	<b>\$ 70,486</b>	<b>\$ 94,169</b>	<b>\$ 87,688</b>	<b>(7%)</b>
<b>Norwood Facility</b>					
Insurance	\$ 50	\$ 23	\$ -	\$ -	
Managed Network	\$ 3,000	\$ 1,221	\$ 1,356	\$ 1,356	
Telephone	\$ 3,500	\$ 3,948	\$ 1,000	\$ 300	
Janitorial Services - Other	\$ 600	\$ 246	\$ 600	\$ 500	
Janitorial Services	\$ 25,000	\$ 23,392	\$ 30,000	\$ 25,000	
Heating & Air Conditioning	\$ 2,000	\$ 1,563	\$ 2,000	\$ 2,000	
Building Repairs and Mtce.	\$ 10,000	\$ 14,048	\$ 10,000	\$ 10,000	
Energy Retro Fit/Upgrades	\$ 4,500	\$ 2,946	\$ 2,500	\$ -	
Hydro	\$ 3,000	\$ 8,761	\$ 11,000	\$ 11,000	
Garbage Collection	\$ 4,000	\$ 2,397	\$ 4,000	\$ 4,000	
Rent/Lease	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	
<b>Norwood Facility</b>	<b>\$ 68,150</b>	<b>\$ 71,046</b>	<b>\$ 74,956</b>	<b>\$ 66,656</b>	<b>(11%)</b>
<b>Buckhorn Facility</b>					
Insurance	\$ 500	\$ 146	\$ 584	\$ 596	
Managed Network	\$ 2,500	\$ 1,221	\$ 1,200	\$ 1,200	
Telephone	\$ 200	\$ 189	\$ 210	\$ 250	
Janitorial Services	\$ 6,000	\$ 3,520	\$ 7,200	\$ 6,500	
Janitorial Services - Other	\$ -	\$ -	\$ -	\$ 200	
Building Repairs and Mtce.	\$ 12,000	\$ 8,681	\$ 16,000	\$ 10,000	
Energy Retro Fit/Upgrades	\$ 2,000	\$ -	\$ 2,500	\$ -	
Hydro	\$ 2,000	\$ 2,202	\$ 2,000	\$ 2,500	
<b>Buckhorn Facility</b>	<b>\$ 25,200</b>	<b>\$ 15,959</b>	<b>\$ 29,694</b>	<b>\$ 21,246</b>	<b>(28%)</b>
<b>Clonsilla Facility</b>					
Insurance	\$ 55	\$ -	\$ -	\$ -	
Managed Network	\$ 2,500	\$ 1,220	\$ 1,440	\$ 1,440	
Telephone	\$ 2,500	\$ -	\$ -	\$ -	
Janitorial Services - Other	\$ 500	\$ 544	\$ 500	\$ 750	



## Peterborough County/City Paramedics (PCCP)

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
Janitorial Services	\$ 20,000	\$ 18,076	\$ 24,000	\$ 50,000	
Heating & Air Conditioning	\$ 5,500	\$ 3,776	\$ 5,500	\$ 5,500	
Building Repairs and Mtce.	\$ 5,000	\$ 9,624	\$ 25,000	\$ 18,000	
Energy Retro Fit/Upgrades	\$ 2,500	\$ 1,791	\$ 2,500	\$ 3,000	
Hydro	\$ 8,000	\$ 10,289	\$ 8,000	\$ 10,000	
Snow Removal	\$ 13,000	\$ 7,652	\$ 13,000	\$ 13,000	
Garbage Collection	\$ 2,500	\$ 2,182	\$ 2,500	\$ 4,000	
Rent/Lease	\$ 133,620	\$ 140,636	\$ 136,292	\$ 140,109	
<b>Clonsilla Facility</b>	<b>\$ 195,675</b>	<b>\$ 195,791</b>	<b>\$ 218,732</b>	<b>\$ 245,799</b>	<b>12%</b>

### Tangible Capital Assets (TCA)

#### Revenue

City of Peterborough	\$ (472,975)	\$ (446,178)	\$ (464,083)	\$ (480,112)	
Tax Requirement	\$ (303,025)	\$ (303,025)	\$ (327,598)	\$ (338,912)	
Development Charges Earned	\$ (35,000)	\$ (35,000)	\$ -	\$ -	
<b>Total TCA Revenue</b>	<b>\$ (811,000)</b>	<b>\$ (784,203)</b>	<b>\$ (791,681)</b>	<b>\$ (819,024)</b>	<b>3%</b>
<b>Total TCA Disbursements</b>	<b>\$ 653,187</b>	<b>\$ 693,499</b>	<b>\$ 667,850</b>	<b>\$ 652,850</b>	<b>(2%)</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (157,813)</b>	<b>\$ (90,705)</b>	<b>\$ (123,831)</b>	<b>\$ (166,174)</b>	

#### Disbursements

<b>PCCP - Administrative Expenses</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>PCCP Vehicles</b>	<b>\$ 573,104</b>	<b>\$ 562,243</b>	<b>\$ 499,377</b>	<b>\$ 645,694</b>	<b>29%</b>
<b>Patient Care Equipment &amp; Supplies</b>	<b>\$ -</b>	<b>\$ 22,426</b>	<b>\$ 11,800</b>	<b>\$ 9,664</b>	<b>(18%)</b>
<b>Peterborough Facility</b>	<b>\$ 26,000</b>	<b>\$ 23,349</b>	<b>\$ 8,500</b>	<b>\$ 45,000</b>	<b>429%</b>
<b>Norwood Facility</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Clonsilla Facility</b>	<b>\$ 54,545</b>	<b>\$ 61,128</b>	<b>\$ 21,000</b>	<b>\$ -</b>	<b>(100%)</b>
<b>Lakefield Facility</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	





## Peterborough County/City Paramedics (PCCP)

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
Amortization	\$ 653,187	\$ 743,490	\$ 667,850	\$ 667,850	
TCA Clearing	\$ (653,649)	\$ (678,681)	\$ (540,677)	\$ (715,358)	32%
Gain or Loss on TCA Disposal	\$ -	\$ (40,456)	\$ -	\$ (15,000)	

### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (566,308)	\$ (583,381)	\$ (605,677)	\$ (1,023,240)	69%
Total Transfers to Reserves	\$ 723,659	\$ 723,659	\$ 791,681	\$ 819,024	3%
Net transfers to and (from) Reserves	\$ 157,351	\$ 140,278	\$ 186,004	\$ (204,216)	(210%)
Change in Accum. Surplus Invested in TCA	\$ 462	\$ (68,775)	\$ (127,173)	\$ 62,508	149%
Total Surplus to (Deficit from) Accum. Surplus	\$ 157,813	\$ 71,503	\$ 58,831	\$ (141,708)	(341%)
Total PCCP Revenue	\$ (16,663,278)	\$ (16,553,256)	\$ (17,128,878)	\$ (18,500,956)	8%
Total PCCP Expenditures	\$ 16,663,278	\$ 16,440,865	\$ 17,128,878	\$ 18,500,956	8%
Total Net (Surplus) Deficit	\$ -	\$ (112,391)	\$ -	\$ -	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (3,324,169)		\$ (3,390,628)	\$ (3,497,732)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ 73,892		\$ 66,459	\$ 107,104



## Peterborough County/City Paramedics (PCCP)

### Budget 2019

	<b>Budget 2019</b>	<b>Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
Recoveries	\$ (47,000)	Providing service at Petes games and Havelock Jamboree, Hosting Training, mentoring program
<b>Expenditures</b>		
<b>PCCP - Administrative Expenses</b>		
Criminal Background Checks	\$ 6,000	2019 Mandatory Criminal Record Checks
GIS tracking	\$ 26,000	3 Vehicles with Wi-Fi and FERNO Acetech AVL at \$26,000
IT Hardware	\$ 13,890	Includes scheduled IT hardware replacements, \$10,000 funded from reserve
IT Software	\$ 109,590	\$21,340 for MS Licensing, \$350 for Time Manager, \$12,000 for Hosted Time Manager, \$60,000 for I medic, \$1,700 for Interdev Support, \$4,600 for Ballyhoo, \$1,200 for Ballyhoo Hardware, \$2,000 for Operative IQ, \$3,200 for Operative IQ New Medic Checklists, \$2,000 for Articulate and \$1,200 for Data Locker
<b>Other Operation Paramedic Costs</b>		
Uniforms	\$ 80,000	General Uniforms plus replacement of all winter coats in 2019
<b>PCCP Vehicles/Insurance</b>		
Tires & Tire Repairs	\$ 15,000	Increasing call volume results in need to replace sooner.
Vehicle Fuel	\$ 285,000	Increasing fuel costs and call volumes results in more fuel budget required.
<b>Patient Care Equipment &amp; Supplies</b>		
Drugs	\$ 70,000	Tied to volume of calls - As call volume increases, so does requirement for drugs.
Medical Non Disposable Sup.	\$ 45,000	Video Laryngoscopes to be added as well as replacement of paramedic bags.
Oxygen and Other Gases	\$ 18,000	Change in practice and protocol means oxygen administered less frequently.
Laundry and Bedding	\$ 95,000	increase in patients - Includes uniform laundering and hospital laundry system
Equipment Maint. /Repairs	\$ 65,000	new hydraulic stretchers require mtce. every 20 hrs at a cost of \$1000 each for rebuild



## Peterborough County/City Paramedics (PCCP)

### Budget 2019

	<b>Budget 2019</b>	<b>Notes</b>
<b>Peterborough Facility</b>		
Building Repairs and Mtce.	\$ 55,000	Boardroom/Kitchen reorg. move wall
<b>Lakefield Facility</b>		
Janitorial Services	\$ 32,000	Increasing service by one day per week
Building Repairs and Mtce.	\$ 19,000	Wall patching, cosmetic
<b>Apsley Facility</b>		
Janitorial Services	\$ 18,000	Increasing to once a week
Energy Retro Fit/Upgrades	\$ 2,500	Additional attic insulation
Garbage Collection	\$ 2,200	Increasing cleaning results in increased garbage costs.
<b>Clonsilla Facility</b>		
Janitorial Services	\$ 50,000	increasing from twice a week to daily as is busiest base
Garbage Collection	\$ 4,000	More cleaning in 2018 means more garbage removal.
<b>Tangible Capital Assets (TCA)</b>		
<b>Disbursements</b>		
<b>PCCP Vehicles</b>		
Equipment	\$ 645,694	3 ambulances with power stretchers at \$152,280 each plus one Bariatric with power stretcher at \$188,854.
<b>Patient Care Equipment &amp; Supplies</b>		
Equipment	\$ 9,664	Respi Trainer
<b>Peterborough Facility</b>		
Facilities	\$ 45,000	Security keyway system \$20,000, garage catch basin \$25,000
<b>Lakefield Facility</b>		
Facilities	\$ 15,000	Kitchen Reno



## Peterborough County/City Paramedics (PCCP)

### Budget 2019

	<u>Budget 2019</u>	Notes
<b>Change In Accumulated Surplus</b>		
TRF fr Corp. LTP. - OPS	\$ (4,759)	County portion of IT Master Plan allocated to PCCP
TRF fr Operating Reserves	\$ (10,000)	\$10,000 from PCCP Reserve to fund administrative equipment
TRF fr City Share of Cross Border Reserve	\$ (202,800)	\$202,800 from Cross Border Reserve to fund portion of staffing requests
TRF fr LSR - OPS	\$ (90,323)	To fund portion of staffing requests
TRF fr PCCP Shared LTP - CAP	\$ (715,358)	3 ambulances with power stretchers @ \$152,280 each plus one bariatric ambulance with power stretcher at \$188,854. \$20,000 Security System, \$25,000 for Armour Road Catch Basin and \$15,000 for Armour Road Kitchen Renovation and \$9,664 for RESPI Trainer.
TRF to PCCP Shared LTP - CAP	\$ 755,920	\$12,702 for Admin Equipment, \$163,199 for equipment and \$580,019 for vehicles.

## Peterborough County/City Shared Services

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
		30-Dec-17			

#### Operating

##### Provincial Offences Act (POA)

Total POA Revenue	\$ -	\$ 172,074	\$ -	\$ -	
Total POA Expenditures	\$ -	\$ -	\$ -	\$ -	
Total Net Operating (Surplus) Deficit	\$ -	\$ 172,074	\$ -	\$ -	

##### Social Services

Total Social Services Revenue	\$ (1,136,427)	\$ (1,136,427)	\$ (1,267,889)	\$ (1,036,751)	(18%)
Total Social Services Expenditures	\$ 1,174,677	\$ 1,091,044	\$ 1,306,189	\$ 1,036,751	(21%)
Total Net Operating (Surplus) Deficit	\$ 38,250	\$ (45,383)	\$ 38,300	\$ -	

##### Child Care

Total Child Care Revenue	\$ (526,163)	\$ (526,163)	\$ (568,667)	\$ (538,895)	(5%)
Total Child Services Expenditures	\$ 526,163	\$ 457,878	\$ 568,667	\$ 538,895	(5%)
Total Net Operating (Surplus) Deficit	\$ -	\$ (68,285)	\$ -	\$ -	

##### Social Housing

Total Social Housing Revenue	\$ (5,793,770)	\$ (5,793,770)	\$ (5,831,345)	\$ (6,255,608)	7%
Total Social Housing Expenditures	\$ 5,778,245	\$ 5,731,140	\$ 5,815,820	\$ 6,337,408	9%
Total Net Operating (Surplus) Deficit	\$ (15,525)	\$ (62,630)	\$ (15,525)	\$ 81,800	

#### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (106,050)	\$ (106,050)	\$ (106,100)	\$ (81,800)	(23%)
Total Transfers from Reserves	\$ 83,325	\$ 83,325	\$ 83,325	\$ -	(100%)
Net Transfers to and (from) Reserves	\$ (22,725)	\$ (22,725)	\$ (22,775)	\$ (81,800)	

Total Shared Services Revenue	\$ (7,562,410)	\$ (7,390,336)	\$ (7,774,001)	\$ (7,913,054)	2%
Total Shared Services Expenditures	\$ 7,562,410	\$ 7,363,387	\$ 7,774,001	\$ 7,913,054	2%
Total Net (Surplus) Deficit	\$ -	\$ (26,949)	\$ -	\$ -	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (6,727,266)		\$ (7,084,127)	\$ (7,291,235)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ (134,035)		\$ 356,861	\$ 207,108



## Peterborough County/City Shared Services

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019
<b>Operating</b>				
<b>Provincial Offences Act (POA)</b>				
Tax Requirement	\$ 729,094	\$ 729,094	\$ 583,774	\$ 540,019
POA Fine Revenue	\$ (729,094)	\$ (557,020)	\$ (583,774)	\$ (540,019)
<b>Total POA Revenue</b>	<b>\$ -</b>	<b>\$ 172,074</b>	<b>\$ -</b>	<b>\$ -</b>
POA	\$ -	\$ -	\$ -	\$ -
<b>Total POA Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ 172,074</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Social Services</b>				
Tax Requirement	\$ (1,136,427)	\$ (1,136,427)	\$ (1,267,889)	\$ (1,036,751)
<b>Total Social Services Revenue</b>	<b>\$ (1,136,427)</b>	<b>\$ (1,136,427)</b>	<b>\$ (1,267,889)</b>	<b>\$ (1,036,751)</b>
Social Services	\$ 1,174,677	\$ 1,091,044	\$ 1,306,189	\$ 1,036,751
<b>Total Social Services Expenditures</b>	<b>\$ 1,174,677</b>	<b>\$ 1,091,044</b>	<b>\$ 1,306,189</b>	<b>\$ 1,036,751</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 38,250</b>	<b>\$ (45,383)</b>	<b>\$ 38,300</b>	<b>\$ -</b>
<b>Child Care</b>				
Tax Requirement	\$ (526,163)	\$ (526,163)	\$ (568,667)	\$ (538,895)
<b>Total Child Care Revenue</b>	<b>\$ (526,163)</b>	<b>\$ (526,163)</b>	<b>\$ (568,667)</b>	<b>\$ (538,895)</b>
Childcare Services	\$ 526,163	\$ 457,878	\$ 568,667	\$ 538,895
<b>Total Child Services Expenditures</b>	<b>\$ 526,163</b>	<b>\$ 457,878</b>	<b>\$ 568,667</b>	<b>\$ 538,895</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (68,285)</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Social Housing</b>				
Tax Requirement	\$ (5,793,770)	\$ (5,793,770)	\$ (5,831,345)	\$ (6,255,608)
<b>Total Social Housing Revenue</b>	<b>\$ (5,793,770)</b>	<b>\$ (5,793,770)</b>	<b>\$ (5,831,345)</b>	<b>\$ (6,255,608)</b>
Social Housing	\$ 5,778,245	\$ 5,731,140	\$ 5,815,820	\$ 6,337,408
<b>Total Social Housing Expenditures</b>	<b>\$ 5,778,245</b>	<b>\$ 5,731,140</b>	<b>\$ 5,815,820</b>	<b>\$ 6,337,408</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ (15,525)</b>	<b>\$ (62,630)</b>	<b>\$ (15,525)</b>	<b>\$ 81,800</b>



## Peterborough County/City Shared Services

### Budget 2019

Budget 2017	Actuals 2017	Budget 2018	Budget 2019
	30-Dec-17		

### Change In Accumulated Surplus

TRF fr Working Funds Gen.-OPS	\$ (38,250)	\$ (38,250)	\$ (38,300)	\$ -
TRF fr LSR - OPS	\$ (67,800)	\$ (67,800)	\$ (67,800)	\$ (81,800)
<b>Total Transfers from Reserves</b>	<b>\$ (106,050)</b>	<b>\$ (106,050)</b>	<b>\$ (106,100)</b>	<b>\$ (81,800)</b>

TRF to LSR - OPS	\$ 83,325	\$ 83,325	\$ 83,325	\$ -
<b>Total Transfers from Reserves</b>	<b>\$ 83,325</b>	<b>\$ 83,325</b>	<b>\$ 83,325</b>	<b>\$ -</b>

<b>Net Transfers to and (from) Reserves</b>	<b>\$ (22,725)</b>	<b>\$ (22,725)</b>	<b>\$ (22,775)</b>	<b>\$ (81,800)</b>
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<b>Total Shared Services Revenue</b>	<b>\$ (7,562,410)</b>	<b>\$ (7,390,336)</b>	<b>\$ (7,774,001)</b>	<b>\$ (7,913,054)</b>
<b>Total Shared Services Expenditures</b>	<b>\$ 7,562,410</b>	<b>\$ 7,363,387</b>	<b>\$ 7,774,001</b>	<b>\$ 7,913,054</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (26,949)</b>	<b>\$ -</b>	<b>\$ -</b>

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (6,727,266)		\$ (7,084,127)	\$ (7,291,235)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ (134,035)		\$ 356,861	\$ 207,108



## Peterborough County/City Shared Services

### Budget 2019

	<u>Budget 2019</u>	Notes
<b>Operating</b>		
<b>Social Services</b>		
Tax Requirement	\$ (1,036,751)	Social Assistance of \$820,247 plus \$216,504 for Community Development Program. The Homelessness program in social services budget 2018 of \$240,785 has been moved to housing budget for 2019.
<b>Social Housing</b>		
Social Housing	\$ 6,337,408	Homelessness program previously in the Social Assistance budget is included in Social Housing budget in 2019. Includes operating of \$6,255,608 and capital of \$81,800





## Other Agencies

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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#### Operating

##### Peterborough Public Health

Total Peterborough Health Revenue	\$ (847,241)	\$ (848,330)	\$ (847,241)	\$ (934,080)	10%
Total Peterborough Public Health Expenditures	\$ 847,241	\$ 842,349	\$ 847,241	\$ 934,080	10%
Total Net PPH Operating (Surplus) Deficit	\$ -	\$ (5,981)	\$ -	\$ -	

##### Fairhaven

Total Fairhaven Revenue	\$ (1,298,603)	\$ (1,298,603)	\$ (1,327,848)	\$ (1,332,221)	
Total Fairhaven Expenditures	\$ 1,298,603	\$ 1,298,603	\$ 1,327,848	\$ 1,332,221	
Total Net Fairhaven Operating (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	

#### Change In Accumulated Surplus

Total Transfers from Reserves	\$ -	\$ -	\$ -	\$ -	
Total Transfers to Reserves	\$ -	\$ -	\$ -	\$ -	
Net Transfers to (from) Reserves	\$ -	\$ -	\$ -	\$ -	
Change in Accum. Surplus Invested in TCA	\$ -	\$ -	\$ -	\$ -	
Total Surplus to (Deficit from) Accum. Surplus	\$ -	\$ -	\$ -	\$ -	

Total Other Agencies Revenue	\$ (2,145,844)	\$ (2,146,933)	\$ (2,175,089)	\$ (2,266,301)	4%
Total Other Agencies Expenditures	\$ 2,145,844	\$ 2,140,952	\$ 2,175,089	\$ 2,266,301	4%
Total Net (Surplus) Deficit	\$ -	\$ (5,981)	\$ -	\$ -	

-Tax Requirement Analysis	2017		2018	2019
-Tax Requirement	\$ (1,827,254)		\$ (1,856,499)	\$ (1,947,711)
-Tax \$ Increase(Decrease) Over Previous Year Budget	\$ 140,569		\$ 29,245	\$ 91,212



## Other Agencies

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
<b>Operating</b>					
<b>Peterborough Public Health</b>					
Tax Requirement	\$ (847,241)	\$ (847,241)	\$ (847,241)	\$ (934,080)	
Recoveries	\$ -	\$ (1,089)	\$ -	\$ -	
<b>Total Peterborough Health Revenue</b>	<b>\$ (847,241)</b>	<b>\$ (848,330)</b>	<b>\$ (847,241)</b>	<b>\$ (934,080)</b>	<b>10%</b>
<b>Expenditures</b>					
Health Unit Operations	\$ 841,241	\$ 841,241	\$ 841,241	\$ 928,080	
West Nile Program	\$ 6,000	\$ 1,108	\$ 6,000	\$ 6,000	
<b>Total Peterborough Public Health Expenditures</b>	<b>\$ 847,241</b>	<b>\$ 842,349</b>	<b>\$ 847,241</b>	<b>\$ 934,080</b>	<b>10%</b>
<b>Total Net PPH Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (5,981)</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Fairhaven</b>					
<b>Revenue</b>					
Tax Requirement	\$ (980,013)	\$ (980,013)	\$ (1,009,258)	\$ (1,013,631)	
Fairhaven Debenture Recovery	\$ (318,590)	\$ (318,590)	\$ (318,590)	\$ (318,590)	
<b>Total Fairhaven Revenue</b>	<b>\$ (1,298,603)</b>	<b>\$ (1,298,603)</b>	<b>\$ (1,327,848)</b>	<b>\$ (1,332,221)</b>	
<b>Expenditures</b>					
Fairhaven Capital	\$ 104,021	\$ 104,021	\$ 108,223	\$ 112,596	
Fairhaven Operating	\$ 533,290	\$ 533,290	\$ 558,333	\$ 558,333	
Debenture Payments - Interest	\$ 137,841	\$ 137,841	\$ 105,262	\$ 70,654	
Debenture Pymts. - Principal	\$ 523,451	\$ 523,451	\$ 556,030	\$ 590,638	
<b>Total Fairhaven Expenditures</b>	<b>\$ 1,298,603</b>	<b>\$ 1,298,603</b>	<b>\$ 1,327,848</b>	<b>\$ 1,332,221</b>	
<b>Total Net Fairhaven Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total Other Agencies Revenue</b>	<b>\$ (2,145,844)</b>	<b>\$ (2,146,933)</b>	<b>\$ (2,175,089)</b>	<b>\$ (2,266,301)</b>	<b>4%</b>
<b>Total Other Agencies Expenditures</b>	<b>\$ 2,145,844</b>	<b>\$ 2,140,952</b>	<b>\$ 2,175,089</b>	<b>\$ 2,266,301</b>	<b>4%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (5,981)</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>-Tax Requirement Analysis</b>	<b>2017</b>		<b>2018</b>	<b>2019</b>
-Tax Requirement	\$ (1,827,254)		\$ (1,856,499)	\$ (1,947,711)
-Tax \$ Increase(Decrease) Over Previous Year Budget	\$ 140,569		\$ 29,245	\$ 91,212

**County of Peterborough  
2019 BUDGET ISSUE PAPER**

**ISSUE:** Peterborough Public Health  
**FUND:** Operating  
**DEPARTMENT:** Other Agencies  
**PREPARER:** Trena DeBruijn  
**LEVY IMPACT:** \$86,839

**BACKGROUND:**

Peterborough Public Health (“PPH”) is a partner agency, partially funded by the County of Peterborough, City of Peterborough, Curve Lake First Nation and Hiawatha First Nation (referred to as Municipal Partners). Funding for PPH services are shared on a per capita basis.

**RATIONALE / ANALYSIS:**

For many years now, the funding model for PPH has been shared on the basis of 75% from the Province of Ontario and 25% shared between the municipal partners.

According to Section 72 (1) of the Health Protection and Promotion Act (Attached), obligated municipalities in a health unit **shall** pay,

- (a) The expenses incurred by or on behalf of the board of health for the health unit in the performance of its functions and duties under this or any other Act; and
- (b) The expenses incurred by or on behalf of the medical officer of health of the board of health in the performance of his or her functions and duties under this or any other Act.

For the purpose of this Act, staff understand that the County of Peterborough, the City of Peterborough, Curve Lake First Nation and Hiawatha First Nation are all obligated municipalities.

For the past three (3) years, Provincial funding received by PPH has not increased and PPH is facing severe challenges in continuing to provide mandated services. Budgets for the past several years have been balanced, without significant municipal increases, by using reserve funding to offset expenses and gapping of staff positions, where possible. In prior years, the Board of Directors for PPH have been hesitant about requesting additional municipal funding to help address funding shortfalls as they were hopeful that Provincial funding would be increased.

As Provincial funding increases have not materialized, the Board of Directors for PPH have come to the conclusion that a new approach to funding is required. PPH has advised that they cannot sustain programs without a funding increase and that they are continuing to be told by the Province to anticipate 0% increase in 2019. The Board decided to adopt a three (3) prong approach to address the funding constraints, as follows:

**County of Peterborough  
2019 BUDGET ISSUE PAPER**

- Continue to advocate to the Province that additional funding is required;
- Change the funding model for PPH to increase municipal contributions from 25% to 30%. This change would be implemented over the next three years with a final target of 30% municipal funding.
- Continue to use reserves, to balance budget, over the next three years until the new funding model is fully implemented.

The increase for 2019, for the first step in the funding formula change, represents an increase on the County levy of \$86,839. There will be a similar increase expected for 2020 and 2021 if the Province continues to refrain from providing funding increases.

Staff understand that the services that are provided by PPH, in which the municipal partners are responsible for shared funding, are considered to be mandatory core services. PPH is obligated, by the Ontario Public Health Standards, to provide these services and are required to report back to the Province on how these services were delivered. PPH is required to submit an Annual Service by program and expected achievements and report on these quarterly.

While PPH does provide other services, they are not considered mandatory (per the Ontario Public Health Standards Act which are mandated through Section 7 of the HPPA) and are funded by other sources.

Staff understand that PPH has no discretion over what programs are delivered and very little discretion over how most of the mandated services are to be provided, therefore, PPH has very little flexibility or control within their mandated service budget.

Further, from discussions with PPH, staff understand that PPH is at the point that they are not able to continue to provide the mandated services without a funding increase and have been advised not to anticipate any additional funding from the province. If increases are not received, PPH will not be able to deliver the mandated programs and services.

#### **FINANCIAL IMPLICATIONS:**

The impact of the first year of the funding model change represents an increase of \$86,839 or 0.20% to the draft budget levy.

Sections 100 and 101 of the Health Promotion and Protection Act deals with contraventions of Section 77.5, which is notice of payment. Once the Board of Director of PPH approves the budget, the board must send the budget to the obligated municipalities. Nonpayment of the amounts request would be considered to be an offence and Section 101 of the act states that the penalty for a municipality or any other corporation that is convicted of an offence can be as high as \$25,000 per day.

**County of Peterborough  
2019 BUDGET ISSUE PAPER**

**RECOMMENDATION:**

Staff recommend that the strategy as proposed by PPH be approved and the funding model be changed over the next three years to obtain a funding model of 70% from the Province and 30% from municipal partners.



## Lang Pioneer Village

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
		30-Dec-17			

#### Operating

##### Revenue

Total Operating Revenue	\$ (1,019,878)	\$ (1,033,291)	\$ (1,085,255)	\$ (1,157,677)	7%
Total Operating Expenditures	\$ 1,021,178	\$ 1,020,758	\$ 1,118,489	\$ 1,143,289	2%
Total Net Operating (Surplus) Deficit	\$ 1,300	\$ (12,533)	\$ 33,234	\$ (14,388)	

##### Summer Labour Program Revenue

Total Summer Labour Program Revenue	\$ -	\$ (15,574)	\$ -	\$ (10,000)	
Total Summer Labour Program Expenditures	\$ -	\$ 41,807	\$ -	\$ -	
Total Net Summer Labour Oper. (Surplus) Deficit	\$ -	\$ 26,233	\$ -	\$ (10,000)	

##### Expenditures

Museum F/T Labour & Benefits	\$ 418,734	\$ 429,662	\$ 459,299	\$ 447,384	(3%)
Museum P/T Labour & Benefits	\$ 304,184	\$ 300,313	\$ 339,069	\$ 343,640	1%
LPV Administrative Expenses	\$ 86,450	\$ 85,152	\$ 76,509	\$ 75,833	(1%)
Cost Of Sales	\$ 36,000	\$ 42,235	\$ 38,000	\$ 34,500	(9%)
Village Misc. Expenses	\$ 16,910	\$ 16,004	\$ 18,304	\$ 17,259	(6%)
Curatorial Expenses	\$ 6,300	\$ 4,994	\$ 8,400	\$ 7,000	(17%)
Events & Activities Expenses	\$ 24,250	\$ 26,210	\$ 29,250	\$ 28,500	(3%)
Advertising & Publicity	\$ 53,750	\$ 44,897	\$ 57,250	\$ 54,750	(4%)
Facilities Operating Expenses	\$ 74,600	\$ 70,164	\$ 69,900	\$ 97,000	39%
PCAHB Expenses	\$ -	\$ 1,127	\$ 22,508	\$ 37,424	66%

##### Summer Labour Program Expenditures

Summer Labour Program - Labour	\$ -	\$ 41,807	\$ -	\$ -	
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#### Tangible Capital Assets (TCA)

##### Revenue

Total TCA Revenue	\$ (1,920,000)	\$ (1,902,621)	\$ (425,000)	\$ (63,000)	(85%)
Total TCA Disbursements	\$ 34,650	\$ 130,036	\$ 142,000	\$ 52,100	(63%)
Total Net TCA (Surplus) Deficit	\$ (1,885,350)	\$ (1,772,584)	\$ (283,000)	\$ (10,900)	

##### Disbursements

LPV TCA	\$ 2,025,000	\$ 2,639,015	\$ 310,000	\$ 250,000	(19%)
Amortization	\$ 34,650	\$ 36,534	\$ 77,000	\$ 38,600	(50%)
TCA Clearing	\$ (2,025,000)	\$ (2,545,512)	\$ (245,000)	\$ (236,500)	(3%)
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	



## Lang Pioneer Village

### Budget 2019

Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
	30-Dec-17			

### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (176,300)	\$ (313,687)	\$ (203,234)	\$ (267,000)	31%
Total Transfers to Reserves	\$ 70,000	\$ 70,000	\$ 285,000	\$ 104,388	(63%)
Net Transfers to (from) Reserves	\$ (106,300)	\$ (243,687)	\$ 81,766	\$ (162,612)	(299%)
Change in Accum. Surplus Invested in TCA	\$ 1,990,350	\$ 2,508,978	\$ 168,000	\$ 197,900	18%
Total Surplus to (Deficit from) Accum. Surplus	\$ 1,884,050	\$ 2,265,291	\$ 249,766	\$ 35,288	(86%)
Total LPV Revenue	\$ (3,116,178)	\$ (3,265,173)	\$ (1,713,489)	\$ (1,497,677)	(13%)
Total LPV Expenditures	\$ 3,116,178	\$ 3,771,580	\$ 1,713,489	\$ 1,497,677	(13%)
Total Net (Surplus) Deficit	\$ -	\$ 506,408	\$ -	\$ -	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (812,943)		\$ (895,268)	\$ (952,377)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ 28,507		\$ 82,325	\$ 57,109



## Lang Pioneer Village Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
<b>Operating</b>					
<b>Revenue</b>					
Tax Requirement	\$ (742,943)	\$ (742,943)	\$ (835,268)	\$ (889,377)	
Donations	\$ (45,335)	\$ (48,042)	\$ (3,000)	\$ (3,000)	
Recoveries	\$ -	\$ (1,877)	\$ -	\$ -	
Admissions	\$ (95,000)	\$ (102,540)	\$ (95,000)	\$ (107,000)	
Youth Interpreter Program	\$ (1,800)	\$ (1,925)	\$ (1,800)	\$ (1,800)	
Workshop Fees	\$ (1,500)	\$ -	\$ -	\$ (2,000)	
Event Sponsorship	\$ (10,000)	\$ (3,000)	\$ -	\$ (2,500)	
Museum Operating Grant (CMOG)	\$ (53,000)	\$ (52,979)	\$ (53,000)	\$ (53,000)	
Gift Shop	\$ (30,000)	\$ (32,300)	\$ (33,000)	\$ (34,000)	
Food Booth	\$ (16,000)	\$ (18,125)	\$ (16,000)	\$ (12,000)	
Print Shop	\$ (500)	\$ (459)	\$ (500)	\$ (1,000)	
General Store	\$ (6,500)	\$ (11,401)	\$ (7,000)	\$ (9,000)	
Keene Hotel	\$ (5,000)	\$ (9,050)	\$ (6,000)	\$ (6,000)	
Facility Rental	\$ (2,000)	\$ (120)	\$ (2,500)	\$ (1,000)	
Church Rental	\$ (2,500)	\$ (3,112)	\$ (2,500)	\$ (4,000)	
Barn ( PCAHB) Rental	\$ -	\$ -	\$ (18,000)	\$ (32,000)	
Celebrate Ontario	\$ (7,800)	\$ (5,418)	\$ (11,687)	\$ -	
<b>Total Operating Revenue</b>	<b>\$ (1,019,878)</b>	<b>\$ (1,033,291)</b>	<b>\$ (1,085,255)</b>	<b>\$ (1,157,677)</b>	<b>7%</b>
<b>Total Operating Expenditures</b>	<b>\$ 1,021,178</b>	<b>\$ 1,020,758</b>	<b>\$ 1,118,489</b>	<b>\$ 1,143,289</b>	<b>2%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 1,300</b>	<b>\$ (12,533)</b>	<b>\$ 33,234</b>	<b>\$ (14,388)</b>	
<b>Summer Labour Program Revenue</b>					
Summer Experience Program	\$ -	\$ (2,979)	\$ -	\$ (2,000)	
Young Canada Works	\$ -	\$ (7,807)	\$ -	\$ (5,000)	
Canada Summer Jobs	\$ -	\$ (4,788)	\$ -	\$ (3,000)	
<b>Total Summer Labour Program Revenue</b>	<b>\$ -</b>	<b>\$ (15,574)</b>	<b>\$ -</b>	<b>\$ (10,000)</b>	
<b>Total Summer Labour Program Expenditures</b>	<b>\$ -</b>	<b>\$ 41,807</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total Net Summer Labour Oper. (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ 26,233</b>	<b>\$ -</b>	<b>\$ (10,000)</b>	

## Lang Pioneer Village Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
<b>Expenditures</b>					
<b>Museum F/T Labour &amp; Benefits</b>					
Salaries	\$ 321,895	\$ 334,718	\$ 351,499	\$ 342,543	
Statutory Benefits	\$ 57,323	\$ 58,943	\$ 62,663	\$ 61,399	
Health Benefits	\$ 39,516	\$ 36,000	\$ 45,137	\$ 43,443	
<b>Museum F/T Labour &amp; Benefits</b>	<b>\$ 418,734</b>	<b>\$ 429,662</b>	<b>\$ 459,299</b>	<b>\$ 447,384</b>	<b>(3%)</b>
<b>Museum P/T Labour &amp; Benefits</b>					
Salaries	\$ 266,283	\$ 271,003	\$ 297,581	\$ 311,052	
Statutory Benefits	\$ 37,901	\$ 29,310	\$ 41,488	\$ 32,588	
<b>Museum P/T Labour &amp; Benefits</b>	<b>\$ 304,184</b>	<b>\$ 300,313</b>	<b>\$ 339,069</b>	<b>\$ 343,640</b>	<b>1%</b>
<b>LPV Administrative Expenses</b>					
Advertising	\$ 500	\$ -	\$ 500	\$ 500	
Courier	\$ 750	\$ 348	\$ 750	\$ 500	
Photocopier	\$ 5,000	\$ 5,566	\$ 4,000	\$ 4,000	
Postage	\$ 2,000	\$ 1,179	\$ 1,500	\$ 1,200	
Office Supplies	\$ 2,500	\$ 2,045	\$ 2,200	\$ 2,200	
Office Equip. Repairs & Maint.	\$ 500	\$ 4	\$ 250	\$ -	
Staff Development	\$ 5,000	\$ 6,153	\$ 5,500	\$ 5,500	
Accommodation	\$ 1,500	\$ 2,840	\$ 2,500	\$ 2,500	
Meals	\$ 1,600	\$ 1,809	\$ 1,600	\$ 1,600	
Travel	\$ 3,000	\$ 3,661	\$ 3,200	\$ 3,000	
Receptions	\$ 1,500	\$ 1,941	\$ 1,500	\$ 1,500	
Billable/Recoverable Expenses	\$ -	\$ 103	\$ -	\$ -	
Insurance	\$ 38,150	\$ 34,779	\$ 23,194	\$ 24,313	
Cash Over/Under	\$ -	\$ (38)	\$ -	\$ -	
Criminal Background Checks	\$ 400	\$ 225	\$ 400	\$ 300	
Gift Shop Expenses	\$ 1,750	\$ 1,320	\$ 1,750	\$ 1,500	
IT Hardware	\$ 2,000	\$ 2,053	\$ 4,925	\$ 2,300	
IT Software	\$ 3,200	\$ 521	\$ -	\$ -	
Managed Network	\$ 4,500	\$ 6,493	\$ 7,440	\$ 8,600	
Mobile Devices	\$ 1,200	\$ 957	\$ 1,050	\$ 1,420	
Telephone	\$ 6,500	\$ 6,114	\$ 8,600	\$ 8,600	
Financial Audit Fees	\$ 1,000	\$ 1,701	\$ 1,750	\$ 1,700	
Bank Interest and Charges	\$ 3,500	\$ 4,723	\$ 3,500	\$ 4,200	
Interest and Penalties	\$ 400	\$ 654	\$ 400	\$ 400	
<b>LPV Administrative Expenses</b>	<b>\$ 86,450</b>	<b>\$ 85,152</b>	<b>\$ 76,509</b>	<b>\$ 75,833</b>	<b>(1%)</b>

## Lang Pioneer Village Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
<b>Cost Of Sales</b>					
Articles For Sale	\$ 20,000	\$ 23,606	\$ 22,000	\$ 22,000	
Hotel - Resale Items	\$ 3,000	\$ 3,945	\$ 3,000	\$ 3,000	
Food Booth - Resale items	\$ 13,000	\$ 14,683	\$ 13,000	\$ 9,500	
<b>Cost Of Sales</b>	<b>\$ 36,000</b>	<b>\$ 42,235</b>	<b>\$ 38,000</b>	<b>\$ 34,500</b>	<b>(9%)</b>
<b>Village Misc. Expenses</b>					
Vehicle Maintenance	\$ 2,000	\$ 3,363	\$ 2,500	\$ 2,500	
Insurance	\$ 610	\$ 801	\$ 1,404	\$ 2,259	
Animal Food and Vet Services	\$ 500	\$ 639	\$ 600	\$ 700	
Staff Uniform/Costume	\$ 1,800	\$ 1,331	\$ 1,800	\$ 1,800	
Equipment Maint.	\$ 4,000	\$ 3,253	\$ 4,000	\$ 4,000	
Drinking Water Solution Prg.	\$ 8,000	\$ 6,616	\$ 8,000	\$ 6,000	
<b>Village Misc. Expenses</b>	<b>\$ 16,910</b>	<b>\$ 16,004</b>	<b>\$ 18,304</b>	<b>\$ 17,259</b>	<b>(6%)</b>
<b>Curatorial Expenses</b>					
Membership	\$ 1,000	\$ 1,333	\$ 1,500	\$ 1,400	
Exhibit Supplies	\$ 2,500	\$ 2,043	\$ 4,500	\$ 4,000	
Conservation Supplies	\$ 500	\$ 534	\$ 1,000	\$ 1,000	
Cataloging Supplies & Equip.	\$ 800	\$ 653	\$ 800	\$ 600	
Workshop Expenses	\$ 1,500	\$ 432	\$ 600	\$ -	
<b>Curatorial Expenses</b>	<b>\$ 6,300</b>	<b>\$ 4,994</b>	<b>\$ 8,400</b>	<b>\$ 7,000</b>	<b>(17%)</b>
<b>Events &amp; Activities Expenses</b>					
Teaching Supplies	\$ 500	\$ 761	\$ 500	\$ 500	
Special Events Supplies	\$ 5,000	\$ 5,587	\$ 8,500	\$ 8,000	
Special Events	\$ 10,000	\$ 11,969	\$ 12,000	\$ 12,000	
Workshop Facilitator Fees	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	
Craft/Demonstration Supplies	\$ 1,500	\$ 1,761	\$ 1,500	\$ 1,500	
Volunteer Appreciation	\$ 3,000	\$ 1,682	\$ 2,500	\$ 2,500	
Volunteer Training	\$ 1,000	\$ 1,020	\$ 1,000	\$ 750	
Volunteer Refreshments	\$ 1,750	\$ 1,931	\$ 1,750	\$ 1,750	
<b>Events &amp; Activities Expenses</b>	<b>\$ 24,250</b>	<b>\$ 26,210</b>	<b>\$ 29,250</b>	<b>\$ 28,500</b>	<b>(3%)</b>
<b>Advertising &amp; Publicity</b>					
Advertising	\$ 2,500	\$ 1,565	\$ 2,500	\$ -	
Brochures, Posters, Signs	\$ 15,000	\$ 11,547	\$ 5,500	\$ 5,500	
Television, Radio, Newspaper	\$ 35,000	\$ 31,103	\$ 31,000	\$ 31,000	
Signage Program Advertising	\$ 750	\$ 606	\$ 750	\$ 750	
Marketing Services/Consultant	\$ -	\$ -	\$ 15,000	\$ 15,000	
Website Development	\$ 500	\$ 75	\$ 2,500	\$ 2,500	
<b>Advertising &amp; Publicity</b>	<b>\$ 53,750</b>	<b>\$ 44,897</b>	<b>\$ 57,250</b>	<b>\$ 54,750</b>	<b>(4%)</b>

## Lang Pioneer Village Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
<b>Facilities Operating Expenses</b>					
Insurance	\$ 2,000	\$ -	\$ -	\$ -	
Janitorial Supplies	\$ 2,000	\$ 1,962	\$ 2,000	\$ 2,000	
Plumbing Repairs and Maint.	\$ 1,000	\$ 2,383	\$ 3,500	\$ 3,500	
Electrical Repairs and Maint.	\$ 1,000	\$ 1,189	\$ 1,000	\$ 2,500	
Security	\$ 1,000	\$ 245	\$ 1,000	\$ 800	
Non-Historic Build. Rep.&Mtce.	\$ 6,400	\$ 15,519	\$ 7,700	\$ 9,000	
Grounds Maint.	\$ 20,000	\$ 18,319	\$ 20,000	\$ 22,000	
Water/Septic System	\$ 1,200	\$ 1,233	\$ 1,200	\$ 1,200	
Hydro & Heat	\$ 32,000	\$ 25,486	\$ 27,000	\$ 42,500	
Property Taxes	\$ -	\$ -	\$ -	\$ -	
Environmental Control Equip.	\$ 2,500	\$ 2,291	\$ 2,500	\$ 2,500	
Booth Building	\$ 500	\$ 352	\$ 500	\$ 500	
Historic Building Mtce.	\$ 5,000	\$ 1,184	\$ 3,500	\$ 10,500	
<b>Facilities Operating Expenses</b>	<b>\$ 74,600</b>	<b>\$ 70,164</b>	<b>\$ 69,900</b>	<b>\$ 97,000</b>	<b>39%</b>

### Peterborough County Agricultural Heritage Building (PCHB)

Insurance	\$ -	\$ 1,127	\$ 4,958	\$ 4,424	
Internet & Phone	\$ -	\$ -	\$ 450	\$ -	
Supplies/Janitorial	\$ -	\$ -	\$ 2,600	\$ 2,600	
Heat	\$ -	\$ -	\$ 2,500	\$ 5,000	
Security	\$ -	\$ -	\$ -	\$ 3,400	
Mtce. & Repairs	\$ -	\$ -	\$ 5,000	\$ 22,000	
Hydro	\$ -	\$ -	\$ 7,000	\$ -	
<b>PCHB Expenses</b>	<b>\$ -</b>	<b>\$ 1,127</b>	<b>\$ 22,508</b>	<b>\$ 37,424</b>	<b>66%</b>

### Summer Labour Program Expenditures

<b>Summer Labour Program - Labour</b>	<b>\$ -</b>	<b>\$ 41,807</b>	<b>\$ -</b>	<b>\$ -</b>	
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## Lang Pioneer Village Budget 2019

Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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### Tangible Capital Assets (TCA)

#### Revenue

Tax Requirement	\$ (70,000)	\$ (70,000)	\$ (60,000)	\$ (63,000)	
Celebrate Ontario - Capital Funding	\$ -	\$ -	\$ (15,000)	\$ -	
Mun. Spec. Grants	\$ -	\$ -	\$ (5,000)	\$ -	
Raise the Barn Donations	\$ (880,000)	\$ (862,621)	\$ (310,000)	\$ -	
Canadian Heritage Funds	\$ (970,000)	\$ (970,000)	\$ (35,000)	\$ -	
<b>Total TCA Revenue</b>	<b>\$ (1,920,000)</b>	<b>\$ (1,902,621)</b>	<b>\$ (425,000)</b>	<b>\$ (63,000)</b>	<b>(85%)</b>
<b>Total TCA Disbursements</b>	<b>\$ 34,650</b>	<b>\$ 130,036</b>	<b>\$ 142,000</b>	<b>\$ 52,100</b>	<b>(63%)</b>
<b>Total Net TCA (Surplus) Deficit</b>	<b>\$ (1,885,350)</b>	<b>\$ (1,772,584)</b>	<b>\$ (283,000)</b>	<b>\$ (10,900)</b>	

#### Disbursements

##### LPV TCA

Equipment	\$ 25,000	\$ 82,593	\$ 170,000	\$ 32,000	
Facilities	\$ 2,000,000	\$ 2,556,422	\$ 140,000	\$ 218,000	
<b>LPV TCA</b>	<b>\$ 2,025,000</b>	<b>\$ 2,639,015</b>	<b>\$ 310,000</b>	<b>\$ 250,000</b>	<b>(19%)</b>
<b>Amortization</b>	<b>\$ 34,650</b>	<b>\$ 36,534</b>	<b>\$ 77,000</b>	<b>\$ 38,600</b>	<b>(50%)</b>
<b>TCA Clearing</b>	<b>\$ (2,025,000)</b>	<b>\$ (2,545,512)</b>	<b>\$ (245,000)</b>	<b>\$ (236,500)</b>	<b>(3%)</b>
<b>Gain or Loss on TCA Disposal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	



## Lang Pioneer Village Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
		30-Dec-17			

### Change In Accumulated Surplus

Total Transfers from Reserves	\$ (176,300)	\$ (313,687)	\$ (203,234)	\$ (267,000)	31%
Total Transfers to Reserves	\$ 70,000	\$ 70,000	\$ 285,000	\$ 104,388	(63%)
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Total LPV Revenue	\$ (3,116,178)	\$ (3,265,173)	\$ (1,713,489)	\$ (1,497,677)	(13%)
Total LPV Expenditures	\$ 3,116,178	\$ 3,771,580	\$ 1,713,489	\$ 1,497,677	(13%)
Total Net (Surplus) Deficit	\$ -	\$ 506,408	\$ -	\$ -	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (812,943)		\$ (895,268)	\$ (952,377)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ 28,507		\$ 82,325	\$ 57,109



## Lang Pioneer Village Budget 2019

	<b>Budget 2019</b>	<b>Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
Facility Rental	\$ (1,000)	Anticipated that other facility rentals will decrease with opening of PCAHB
Church Rental	\$ (4,000)	Anticipated to increase now that PCAHB is available onsite for wedding receptions.
<b>Expenditures</b>		
<b>LPV Administrative Expenses</b>		
Managed Network	\$ 8,600	Adding connectivity for Lang Heritage Barn (PCAHB) therefore cost increase for 2019 anticipated.
Mobile Devices	\$ 1,420	
Telephone	\$ 8,600	New phones will be placed in the PCAHB building for staff access (employee safety) and one for public access
<b>Events &amp; Activities Expenses</b>		
Special Events Supplies	\$ 8,000	Supplies for special events including Christmas, Halloween, Apple Fest
Special Events	\$ 12,000	Fees for performers and demonstrators
Workshop Facilitator Fees	\$ 1,500	Cost recovery program, revenue offset costs
<b>Advertising &amp; Publicity</b>		
Advertising	\$ -	Included in Television, Radio, Newspaper account in 2019
Television, Radio, Newspaper	\$ 31,000	Includes Advertising budget for 2019
Marketing Services/Consultant	\$ 15,000	Includes consultant costs for print media, brochures, website media
Website Development	\$ 2,500	Increased costs to redesign website and add PCAHB information
<b>Facilities Operating Expenses</b>		
Insurance	\$ -	Has been included in other insurance lines
Plumbing Repairs and Maint.	\$ 3,500	Septic maintenance required in main building
Electrical Repairs and Maint.	\$ 2,500	Electrical in Keene Hotel - Needs to be updated as a health and safety issue
Grounds Maint.	\$ 22,000	Size of grounds has increased therefore more maintenance required.
Hydro & Heat	\$ 42,500	Includes costs for PCAHB



## Lang Pioneer Village Budget 2019

	<b>Budget 2019</b>	<b>Notes</b>
<b>Peterborough County Agricultural Heritage Building (PCHB)</b>		
Security	\$ 3,400	Additional services for PCHB building as part of rental of facility
Mtce. & Repairs	\$ 22,000	\$15,000 funded by reserve for PCHB
<b>Tangible Capital Assets (TCA)</b>		
<b>Disbursements</b>		
<b>LPV TCA</b>		
Equipment	\$ 32,000	\$2000 for golf cart to be used by staff to move throughout village, \$30,000 for truck (all funded by reserves)
Facilities	\$ 218,000	Carryforward from 2018 incl: \$25K - General Store Roof, \$50K - School House Repairs, \$25K - Admin Office Upgrades, & \$10K - Washroom Upgrades. \$15K for PCHB repairs & maintenance, \$8K for facilities capital
<b>Change In Accumulated Surplus</b>		
TRF fr Carry Forward Funds - CAP	\$ (135,000)	Carryforward from 2018 incl: \$25K - General Store Roof, \$50K - School House Repairs, \$25K - Admin Office Upgrades, & \$10K - Washroom Upgrades. DS Truck \$25,000
TRF fr LPV LTP	\$ (132,000)	\$50,000 for infrastructure improvements, \$2,300 for computers; Golf Cart \$2000 and \$50,000 for School House Roof, Carryforward \$17,000 for PCHB repairs & maintenance and carryforward \$8,000 Facilities capital
TRF to Working Funds Gen.-OPS	\$ 41,338	PCHB Repayment to General Working Reserve over 25 year period - 2019 to 2043



## Land Division

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
		30-Dec-17			

## Operating

### Revenue

Total Operating Revenue	\$ (161,500)	\$ (192,280)	\$ (161,500)	\$ (153,500)	-5%
Total Operating Expenditures	\$ 160,419	\$ 178,829	\$ 161,254	\$ 155,123	-4%
Total Net Operating (Surplus) Deficit	\$ (1,081)	\$ (13,450)	\$ (246)	\$ 1,623	

### Expenditures

Land Division Labour & Benefits	\$ 76,619	\$ 77,039	\$ 78,610	\$ 79,668	1%
Land Division Operating Expenses	\$ 77,150	\$ 94,418	\$ 75,152	\$ 72,662	-3%
Land Division Committee	\$ 6,650	\$ 7,373	\$ 7,492	\$ 2,793	-63%

## Change In Accumulated Surplus

Total Transfers from Reserves	\$ (1,300)	\$ (1,300)	\$ -	\$ (1,623)	
Total Transfers to Reserves	\$ 2,381	\$ 2,381	\$ 246	\$ -	-100%
Net Transfers to (from) Reserves	\$ 1,081	\$ 1,081	\$ 246	\$ (1,623)	-760%
Change in Accum. Surplus Invested in TCA	\$ -	\$ -	\$ -	\$ -	
Total Surplus to (Deficit from) Accum. Surplus	\$ 1,081	\$ 1,081	\$ 246	\$ (1,623)	83%

Total Land Division Revenue	\$ (162,800)	\$ (193,580)	\$ (161,500)	\$ (155,123)	-4%
Total Land Division Expenditures	\$ 162,800	\$ 181,211	\$ 161,500	\$ 155,123	-4%
Total Net (Surplus) Deficit	\$ -	\$ (12,369)	\$ -	\$ -	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ -		\$ -	\$ -
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ -		\$ -	\$ -

## Land Division

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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## Operating

### Revenue

Recoveries	\$ -	\$ (1,880)	\$ -	\$ -	
Land Severances	\$ (161,500)	\$ (190,400)	\$ (161,500)	\$ (153,500)	
<b>Total Operating Revenue</b>	<b>\$ (161,500)</b>	<b>\$ (192,280)</b>	<b>\$ (161,500)</b>	<b>\$ (153,500)</b>	<b>(5%)</b>

<b>Total Operating Expenditures</b>	<b>\$ 160,419</b>	<b>\$ 178,829</b>	<b>\$ 161,254</b>	<b>\$ 155,123</b>	<b>(4%)</b>
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<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ (1,081)</b>	<b>\$ (13,450)</b>	<b>\$ (246)</b>	<b>\$ 1,623</b>	
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## Expenditures

### Land Division Labour & Benefits

Salaries	\$ 57,308	\$ 57,346	\$ 58,454	\$ 59,337	
Statutory Benefits	\$ 11,888	\$ 11,926	\$ 12,230	\$ 12,483	
Health Benefits	\$ 7,423	\$ 7,768	\$ 7,926	\$ 7,847	
<b>Land Division Labour &amp; Benefits</b>	<b>\$ 76,619</b>	<b>\$ 77,039</b>	<b>\$ 78,610</b>	<b>\$ 79,668</b>	<b>1%</b>

### Land Division Operating Expenses

Advertising	\$ 2,400	\$ 2,442	\$ 2,400	\$ 2,400	
Courier	\$ 100	\$ 210	\$ 150	\$ 150	
Photocopier	\$ 2,400	\$ 2,770	\$ 2,500	\$ 2,500	
Postage	\$ 1,300	\$ 1,289	\$ 1,300	\$ 1,300	
Office Supplies	\$ 300	\$ 146	\$ 300	\$ 200	
Membership	\$ 200	\$ 120	\$ 150	\$ 120	
Staff Development	\$ 700	\$ 150	\$ 500	\$ 400	
Conventions	\$ 600	\$ 520	\$ 600	\$ 600	
Accommodation	\$ 600	\$ 720	\$ 700	\$ 700	
Meals	\$ 200	\$ -	\$ 200	\$ 200	
Travel	\$ 400	\$ 76	\$ 400	\$ 400	
Billable/Recoverable Expenses	\$ -	\$ 350	\$ -	\$ -	
IT Hardware	\$ 1,300	\$ 602	\$ -	\$ 650	
IT Software	\$ 500	\$ 460	\$ 297	\$ 412	
Telephone	\$ 450	\$ 345	\$ 305	\$ 500	
Financial Audit Fees	\$ 300	\$ 125	\$ 150	\$ 100	
Legal Services	\$ 2,000	\$ 2,613	\$ 1,800	\$ 1,800	
Internal Transfer- Land Division	\$ 63,400	\$ 81,480	\$ 63,400	\$ 60,230	
<b>Land Division Operating Expenses</b>	<b>\$ 77,150</b>	<b>\$ 94,418</b>	<b>\$ 75,152</b>	<b>\$ 72,662</b>	<b>(3%)</b>

## Land Division

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
<b>Land Division Committee</b>					
LD Committee Per Diem	\$ 3,000	\$ 5,024	\$ 4,200	\$ -	
CPP	\$ 100	\$ 33	\$ -	\$ -	
EHT	\$ 100	\$ 65	\$ -	\$ -	
Insurance	\$ 1,150	\$ 1,004	\$ 892	\$ 893	
Accommodation	\$ 600	\$ -	\$ 600	\$ 600	
Staff Development	\$ 700	\$ -	\$ 700	\$ 700	
Meals	\$ 200	\$ 152	\$ 200	\$ 200	
Travel	\$ 800	\$ 1,095	\$ 900	\$ 400	
<b>Land Division Committee</b>	<b>\$ 6,650</b>	<b>\$ 7,373</b>	<b>\$ 7,492</b>	<b>\$ 2,793</b>	<b>(63%)</b>

### Change In Accumulated Surplus

<b>Total Transfers from Reserves</b>	<b>\$ (1,300)</b>	<b>\$ (1,300)</b>	<b>\$ -</b>	<b>\$ (1,623)</b>	
<b>Total Transfers to Reserves</b>	<b>\$ 2,381</b>	<b>\$ 2,381</b>	<b>\$ 246</b>	<b>\$ -</b>	<b>(100%)</b>
<b>Net Transfers to (from) Reserves</b>	<b>\$ 1,081</b>	<b>\$ 1,081</b>	<b>\$ 246</b>	<b>\$ (1,623)</b>	<b>(760%)</b>
<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ 1,081</b>	<b>\$ 1,081</b>	<b>\$ 246</b>	<b>\$ (1,623)</b>	<b>(760%)</b>
<b>Total Land Division Revenue</b>	<b>\$ (162,800)</b>	<b>\$ (193,580)</b>	<b>\$ (161,500)</b>	<b>\$ (155,123)</b>	<b>(4%)</b>
<b>Total Land Division Expenditures</b>	<b>\$ 162,800</b>	<b>\$ 181,211</b>	<b>\$ 161,500</b>	<b>\$ 155,123</b>	<b>(4%)</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (12,369)</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>- Tax Requirement Analysis</b>	<b>2017</b>		<b>2018</b>	<b>2019</b>
- Tax Requirement	\$ -		\$ -	\$ -
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ -		\$ -	\$ -



## Land Division Budget 2019

	<b>Budget 2019</b>	<b>Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
Land Severances	\$ (153,500)	based on 95 applications @ \$1600 each plus \$1500 for misc. fees (retained stamping, amended fees, et.)
<b>Expenditures</b>		
<b>Land Division Operating Expenses</b>		
Internal Transfer- Land Division	\$ 60,230	Transfer of \$100 to Clerical, \$140 to GIS, \$25 to PW and \$369 to Planning for Each Land Severance Application, Based on 95 applications
<b>Land Division Committee</b>		
LD Committee Per Diem	\$ -	New compensation model for Council means that salary is all inclusive and no payments to Council members for Committee work.
Staff Development	\$ 700	Budget for Committee Training - With new council, there may be a new committee formed and training may be required
<b>Change In Accumulated Surplus</b>		
TRF fr Working Land Div. - OPS	\$ (1,623)	To fund IT Hardware purchase and departmental budget shortfall for 2019 from land severance revenues decreasing

## Planning

### Budget 2019

Budget	Actuals	Budget	Budget	2019
2017	2017	2018	2019	Budget % Change
30-Dec-17				

## Operating

### Revenue

Total Operating Revenue	\$	(714,865)	\$	(690,074)	\$	(743,976)	\$	(748,730)	1%
Total Operating Expenditures	\$	706,505	\$	644,389	\$	728,466	\$	761,420	5%
Total Net Operating (Surplus) Deficit	\$	(8,360)	\$	(45,686)	\$	(15,510)	\$	12,690	

### Expenditures

Planning Labour & Benefits	\$	624,655	\$	599,255	\$	645,246	\$	677,720	5%
Planning Operating Expenses	\$	66,850	\$	45,134	\$	68,220	\$	83,700	23%
Peer Review Expenses	\$	15,000	\$	-	\$	15,000	\$	-	(100%)

## Change In Accumulated Surplus

Total Transfers from Reserves	\$	(2,600)	\$	(2,600)	\$	(1,450)	\$	(23,650)	1531%
Total Transfers to Reserves	\$	10,960	\$	10,960	\$	16,960	\$	10,960	(35%)
Net Transfers to (from) Reserves	\$	8,360	\$	8,360	\$	15,510	\$	(12,690)	(182%)
Change in Accum. Surplus Invested in TCA	\$	-	\$	-	\$	-	\$	-	
Total Surplus to (Deficit from) Accum. Surplus	\$	8,360	\$	8,360	\$	15,510	\$	(12,690)	(182%)

Total Planning Revenue	\$	(717,465)	\$	(692,674)	\$	(745,426)	\$	(772,380)	4%
Total Planning Expenditures	\$	717,465	\$	655,349	\$	745,426	\$	772,380	4%
Total Net (Surplus) Deficit	\$	-	\$	(37,326)	\$	-	\$	-	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (608,965)		\$ (633,076)	\$ (667,675)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ (14,154)		\$ 24,111	\$ 34,599

## Planning

### Budget 2019

Budget	Actuals	Budget	Budget	2019
2017	2017	2018	2019	Budget % Change
30-Dec-17				

## Operating

### Revenue

Tax Requirement	\$ (608,965)	\$ (608,965)	\$ (633,076)	\$ (667,675)	
Municipal Recoveries	\$ (4,500)	\$ (2,049)	\$ (2,500)	\$ (1,000)	
Development Charges Earned	\$ (10,000)	\$ -	\$ (15,000)	\$ (15,000)	
Source Water Protection	\$ (16,500)	\$ -	\$ (16,500)	\$ -	
Sales	\$ (23,000)	\$ (31,650)	\$ (25,000)	\$ (30,000)	
Internal Transfer- Land Division	\$ (36,900)	\$ (47,346)	\$ (36,900)	\$ (35,055)	
Peer Review Recoveries	\$ (15,000)	\$ -	\$ (15,000)	\$ -	
Recoveries	\$ -	\$ (64)	\$ -	\$ -	
<b>Total Operating Revenue</b>	<b>\$ (714,865)</b>	<b>\$ (690,074)</b>	<b>\$ (743,976)</b>	<b>\$ (748,730)</b>	<b>1%</b>
<b>Total Operating Expenditures</b>	<b>\$ 706,505</b>	<b>\$ 644,389</b>	<b>\$ 728,466</b>	<b>\$ 761,420</b>	<b>5%</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ (8,360)</b>	<b>\$ (45,686)</b>	<b>\$ (15,510)</b>	<b>\$ 12,690</b>	

## Expenditures

### Labour & Benefits

Salaries	\$ 478,691	\$ 461,524	\$ 491,595	\$ 518,148	
Statutory Benefits	\$ 95,875	\$ 92,672	\$ 99,170	\$ 104,774	
Health Benefits	\$ 50,089	\$ 45,059	\$ 54,481	\$ 54,798	
<b>Planning Labour &amp; Benefits</b>	<b>\$ 624,655</b>	<b>\$ 599,255</b>	<b>\$ 645,246</b>	<b>\$ 677,720</b>	<b>5%</b>

### Planning Operating Expenses

Advertising	\$ 7,500	\$ 1,637	\$ 4,000	\$ 2,000	
Courier	\$ 200	\$ 96	\$ 200	\$ 200	
Photocopier	\$ 2,300	\$ 2,663	\$ 2,700	\$ 2,700	
Postage	\$ 800	\$ 345	\$ 500	\$ 400	
Office Supplies	\$ 700	\$ 571	\$ 700	\$ 500	
Subscriptions	\$ 200	\$ -	\$ 200	\$ -	
Membership	\$ 4,600	\$ 4,662	\$ 4,600	\$ 4,800	
Staff Development	\$ 2,000	\$ 560	\$ 2,000	\$ 1,500	
Conventions	\$ 2,800	\$ 1,547	\$ 2,500	\$ 3,250	
Accommodation	\$ 2,300	\$ 1,509	\$ 2,000	\$ 3,000	
Meals	\$ 1,300	\$ 1,197	\$ 1,300	\$ 1,300	
Travel	\$ 6,000	\$ 3,000	\$ 5,000	\$ 4,000	
Billable/Recoverable Expenses	\$ -	\$ 9	\$ -	\$ -	
Meeting Room Rentals	\$ 200	\$ 105	\$ 300	\$ 300	
Equipment Rental	\$ 100	\$ -	\$ -	\$ -	

## Planning

### Budget 2019

	Budget	Actuals	Budget	Budget	2019
	2017	2017	2018	2019	Budget % Change
	30-Dec-17				
Printing	\$ 200	\$ -	\$ -	\$ -	
Criminal Background Checks	\$ 200	\$ -	\$ 100	\$ 100	
IT Hardware	\$ 2,600	\$ 1,795	\$ 2,200	\$ 650	
Mobile Devices	\$ 1,200	\$ 1,384	\$ 1,050	\$ 1,860	
Telephone	\$ -	\$ 1,476	\$ 1,770	\$ 1,700	
Consultant Services	\$ 20,000	\$ 14,950	\$ 25,500	\$ 50,000	
Financial Audit Fees	\$ 650	\$ 574	\$ 600	\$ 440	
Legal Services	\$ 6,000	\$ 2,422	\$ 6,000	\$ 5,000	
Trans. Tomorrow Survey	\$ 5,000	\$ 4,598	\$ 5,000	\$ -	
Interest and Penalties	\$ -	\$ 34	\$ -	\$ -	
<b>Planning Operating Expenses</b>	<b>\$ 66,850</b>	<b>\$ 45,134</b>	<b>\$ 68,220</b>	<b>\$ 83,700</b>	<b>23%</b>

#### Peer Review Expenses

Peer Review Costs	\$ 15,000	\$ -	\$ 15,000	\$ -	
<b>Peer Review Expenses</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>(100%)</b>

### Change In Accumulated Surplus

TRF fr Planning LTP - OPS	\$ (2,600)	\$ (2,600)	\$ (1,450)	\$ (650)	
TRF fr Carry Forward - OPS	\$ -	\$ -	\$ -	\$ (23,000)	
<b>Total Transfers from Reserves</b>	<b>\$ (2,600)</b>	<b>\$ (2,600)</b>	<b>\$ (1,450)</b>	<b>\$ (23,650)</b>	<b>1531%</b>
TRF to Planning LTP - OPS	\$ 10,960	\$ 10,960	\$ 16,960	\$ 10,960	
<b>Total Transfers to Reserves</b>	<b>\$ 10,960</b>	<b>\$ 10,960</b>	<b>\$ 16,960</b>	<b>\$ 10,960</b>	<b>(35%)</b>
<b>Net Transfers to (from) Reserves</b>	<b>\$ 8,360</b>	<b>\$ 8,360</b>	<b>\$ 15,510</b>	<b>\$ (12,690)</b>	<b>(182%)</b>
<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ 8,360</b>	<b>\$ 8,360</b>	<b>\$ 15,510</b>	<b>\$ (12,690)</b>	<b>(182%)</b>
<b>Total Planning Revenue</b>	<b>\$ (717,465)</b>	<b>\$ (692,674)</b>	<b>\$ (745,426)</b>	<b>\$ (772,380)</b>	<b>4%</b>
<b>Total Planning Expenditures</b>	<b>\$ 717,465</b>	<b>\$ 655,349</b>	<b>\$ 745,426</b>	<b>\$ 772,380</b>	<b>4%</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (37,326)</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>- Tax Requirement Analysis</b>	<b>2017</b>		<b>2018</b>	<b>2019</b>
- Tax Requirement	\$ (608,965)		\$ (633,076)	\$ (667,675)
- Tax \$ Increase(Decrease) Over Previous Year's Budget	\$ (14,154)		\$ 24,111	\$ 34,599



## Planning Budget 2019

	<b>Budget 2019</b>	<b>Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
Development Charges Earned	\$ (15,000)	To fund Consulting expense for Growth Plan Analysis and Land Needs Assessment
Sales	\$ (30,000)	Fees for Subdivision Applications and Official Plan Amendments
Internal Transfer- Land Division	\$ (35,055)	Transfer from Land Division dept., portion of Land Division application fees
<b>Expenditures</b>		
<b>Planning Operating Expenses</b>		
Consultant Services	\$ 50,000	Funds for Watershed Project, Agricultural Land Use and Land Needs Assessment, partially funded by carryforward (\$23,000) and Development Charges (\$15,000)
<b>Change In Accumulated Surplus</b>		
TRF fr Planning LTP - OPS	\$ (650)	For computer hardware replacements



## Economic Development

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
<b>Operating</b>					
Total Operating Revenue	\$ (752,078)	\$ (752,078)	\$ (813,786)	\$ (771,487)	(5%)
Total Operating Expenditures	\$ 752,078	\$ 748,251	\$ 813,786	\$ 771,487	(5%)
Total Net Operating (Surplus) Deficit	\$ -	\$ (3,827)	\$ -	\$ -	

### Change In Accumulated Surplus

Total Contribution from Reserves	\$ -	\$ -	\$ -	\$ -	
Total Transfers to Reserves	\$ -	\$ -	\$ -	\$ -	
Net Transfers to (from) Reserves	\$ -	\$ -	\$ -	\$ -	
Change in Accum. Surplus Invested in TCA	\$ -	\$ -	\$ -	\$ -	
Total Surplus to (Deficit from) Accum. Surplus	\$ -	\$ -	\$ -	\$ -	

Total Economic Dev. Revenue	\$ (752,078)	\$ (752,078)	\$ (813,786)	\$ (771,487)	(5%)
Total Economic Dev. Expenditures	\$ 752,078	\$ 748,251	\$ 813,786	\$ 771,487	(5%)
Total Net (Surplus) Deficit	\$ -	\$ (3,827)	\$ -	\$ -	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (752,078)		\$ (813,786)	\$ (771,487)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ 18,038		\$ 61,708	\$ (42,299)

## Economic Development

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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#### Operating

##### Revenue

Tax Requirement	\$ (752,078)	\$ (752,078)	\$ (813,786)	\$ (771,487)	
<b>Total Operating Revenue</b>	<b>\$ (752,078)</b>	<b>\$ (752,078)</b>	<b>\$ (813,786)</b>	<b>\$ (771,487)</b>	<b>(5%)</b>

##### Expenditures

Membership	\$ 4,000	\$ 173	\$ 4,000	\$ 3,000	
Economic Development Pymt	\$ 718,490	\$ 718,490	\$ 780,057	\$ 738,758	
Special Dev. Initiative	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	
Physician Recruitment	\$ 14,588	\$ 14,588	\$ 14,729	\$ 14,729	
<b>Total Operating Expenditures</b>	<b>\$ 752,078</b>	<b>\$ 748,251</b>	<b>\$ 813,786</b>	<b>\$ 771,487</b>	<b>(5%)</b>

<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (3,827)</b>	<b>\$ -</b>	<b>\$ -</b>	
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#### Change In Accumulated Surplus

TRF fr Working Funds Gen.-OPS	\$ -	\$ -	\$ -	\$ -	
<b>Total Contribution from Reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

TRF to Working Funds Gen.-OPS	\$ -	\$ -	\$ -	\$ -	
<b>Total Transfers to Reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>Net Transfers to (from) Reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
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<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
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<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
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<b>Total Economic Dev. Revenue</b>	<b>\$ (752,078)</b>	<b>\$ (752,078)</b>	<b>\$ (813,786)</b>	<b>\$ (771,487)</b>	<b>(5%)</b>
<b>Total Economic Dev. Expenditures</b>	<b>\$ 752,078</b>	<b>\$ 748,251</b>	<b>\$ 813,786</b>	<b>\$ 771,487</b>	<b>(5%)</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (3,827)</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>- Tax Requirement Analysis</b>	<b>2017</b>		<b>2018</b>	<b>2019</b>
- Tax Requirement	\$ (752,078)		\$ (813,786)	\$ (771,487)
- Tax \$ Increase(Decrease) Over Previous Year Budget	\$ 18,038		\$ 61,708	\$ (42,299)



## County Forest

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
	30-Dec-17				

#### Operating

##### Revenue

Total Operating Revenue	\$ (43,600)	\$ (41,584)	\$ -	\$ -	
Total Operating Expenditures	\$ 37,780	\$ 14,759	\$ 80,639	\$ 41,288	(49%)
Total Net Operating (Surplus) Deficit	\$ (5,820)	\$ (26,825)	\$ 80,639	\$ 41,288	

##### Expenditures

County Forest Expenditures	\$ 37,780	\$ 14,759	\$ 80,639	\$ 41,288	(49%)
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#### Tangible Capital Assets (TCA)

##### Revenue

Total TCA Revenue	\$ -	\$ -	\$ -	\$ -	
Total TCA Disbursements	\$ -	\$ -	\$ -	\$ -	
Total Net TCA (Surplus) Deficit	\$ -	\$ -	\$ -	\$ -	

##### Disbursements

TCA Disbursements	\$ -	\$ -	\$ -	\$ -	
Amortization	\$ -	\$ -	\$ -	\$ -	
TCA Clearing	\$ -	\$ -	\$ -	\$ -	
Gain or Loss on TCA Disposal	\$ -	\$ -	\$ -	\$ -	

#### Change In Accumulated Surplus

Total Transfers from Reserves	\$ -	\$ -	\$ (80,639)	\$ (41,288)	(49%)
Total Transfers to Reserves	\$ 5,820	\$ 5,820	\$ -	\$ -	
Net Transfers to and (from) Reserves	\$ 5,820	\$ 5,820	\$ (80,639)	\$ (41,288)	
Change in Accum. Surplus Invested in TCA	\$ -	\$ -	\$ -	\$ -	
Total Surplus to (Deficit from) Accum. Surplus	\$ 5,820	\$ 5,820	\$ (80,639)	\$ (41,288)	

Total County Forest Revenue	\$ (43,600)	\$ (41,584)	\$ (80,639)	\$ (41,288)	(49%)
Total County Forest Expenditures	\$ 43,600	\$ 20,579	\$ 80,639	\$ 41,288	(49%)
Total Net (Surplus) Deficit	\$ -	\$ (21,005)	\$ -	\$ -	

-Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ -		\$ -	\$ -
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ -		\$ -	\$ -



## County Forest

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
		30-Dec-17			

#### Operating

##### Revenue

Timber Sales	\$ (43,500)	\$ (41,584)	\$ -	\$ -	
Trapping Rights	\$ (100)	\$ -	\$ -	\$ -	
<b>Total Operating Revenue</b>	<b>\$ (43,600)</b>	<b>\$ (41,584)</b>	<b>\$ -</b>	<b>\$ -</b>	

<b>Total Operating Expenditures</b>	<b>\$ 37,780</b>	<b>\$ 14,759</b>	<b>\$ 80,639</b>	<b>\$ 41,288</b>	<b>(49%)</b>
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<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ (5,820)</b>	<b>\$ (26,825)</b>	<b>\$ 80,639</b>	<b>\$ 41,288</b>	
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##### Expenditures

##### County Forest Expenditures

Forestry Services	\$ 25,070	\$ 12,333	\$ 38,850	\$ 36,500	
Forest Road Maint.	\$ 5,000	\$ -	\$ 2,500	\$ 2,500	
Trails Maint.	\$ 3,000	\$ -	\$ 1,000	\$ 500	
Building Repairs and Mtce.	\$ 3,000	\$ 2,101	\$ 37,000	\$ 500	
Office Supplies	\$ 200	\$ -	\$ 200	\$ 100	
Insurance	\$ 110	\$ 55	\$ 189	\$ 288	
Travel	\$ 600	\$ 269	\$ 400	\$ 400	
Signage	\$ 800	\$ -	\$ 500	\$ 500	
<b>County Forest Expenditures</b>	<b>\$ 37,780</b>	<b>\$ 14,759</b>	<b>\$ 80,639</b>	<b>\$ 41,288</b>	<b>(49%)</b>

#### Change In Accumulated Surplus

<b>Total Transfers from Reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (80,639)</b>	<b>\$ (41,288)</b>	<b>(49%)</b>
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<b>Total Transfers to Reserves</b>	<b>\$ 5,820</b>	<b>\$ 5,820</b>	<b>\$ -</b>	<b>\$ -</b>	
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<b>Net Transfers to and (from) Reserves</b>	<b>\$ 5,820</b>	<b>\$ 5,820</b>	<b>\$ (80,639)</b>	<b>\$ (41,288)</b>	
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<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
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<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ 5,820</b>	<b>\$ 5,820</b>	<b>\$ (80,639)</b>	<b>\$ (41,288)</b>	
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<b>Total County Forest Revenue</b>	<b>\$ (43,600)</b>	<b>\$ (41,584)</b>	<b>\$ (80,639)</b>	<b>\$ (41,288)</b>	<b>(49%)</b>
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<b>Total County Forest Expenditures</b>	<b>\$ 43,600</b>	<b>\$ 20,579</b>	<b>\$ 80,639</b>	<b>\$ 41,288</b>	<b>(49%)</b>
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<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (21,005)</b>	<b>\$ -</b>	<b>\$ -</b>	
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<b>-Tax Requirement Analysis</b>	<b>2017</b>		<b>2018</b>	<b>2019</b>
- Tax Requirement	\$ -		\$ -	\$ -
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ -		\$ -	\$ -



## County Forest Budget 2019

	<b>Budget 2019</b>	<b>Notes</b>
<b>Operating</b>		
<b>Revenue</b>		
Timber Sales	\$ -	No sales likely in 2019 as timber will be marked only for 2020 harvest
<b>Expenditures</b>		
<b>County Forest Expenditures</b>		
Forestry Services	\$ 36,500	Includes \$21,500 annual forest management fee plus \$15,000 for 2019 portion of the forest management plan update. 10 year Forest Management Plan update to be completed in 2020.
Forest Road Maint.	\$ 2,500	main roadway to be graded
Building Repairs and Mtce.	\$ 500	miscellaneous repairs to fencing/gates, etc.
<b>Change In Accumulated Surplus</b>		
TRF fr Forest Mgmt. LTP - OPS	\$ (41,288)	To fund 2019 operations; reserve will be replenished in 2020 with timber sale revenue.



## Grants and Donations

### Budget 2019

	Budget 2017	Actuals 2017	Budget 2018	Budget 2019	2019 Budget % Change
		30-Dec-17			

#### Operating

##### Revenue

Total Operating Revenue	\$ (500)	\$ (500)	\$ (700)	\$ (62,500)	8829%
Total Operating Expenditures	\$ 175,500	\$ 177,500	\$ 175,700	\$ 62,500	(64%)
Total Net Operating (Surplus) Deficit	\$ 175,000	\$ 177,000	\$ 175,000	\$ -	

##### Expenditures

Expenditures	\$ 175,500	\$ 177,500	\$ 175,700	\$ 62,500	(64%)
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#### Change in Accumulated Surplus

Total Transfers from Reserves	\$ (175,000)	\$ (177,500)	\$ (175,000)	\$ -	(100%)
Total Transfers to Reserves	\$ -	\$ -	\$ -	\$ -	
Net Transfers to and (from) Reserves	\$ (175,000)	\$ (177,500)	\$ (175,000)	\$ -	(100%)
Change in Accum. Surplus Invested in TCA	\$ -	\$ -	\$ -	\$ -	
Total Surplus to (Deficit from) Accum. Surplus	\$ (175,000)	\$ (177,500)	\$ (175,000)	\$ -	(100%)

Total Grants & Donations Revenue	\$ (175,500)	\$ (178,000)	\$ (175,700)	\$ (62,500)	(64%)
Total Grants & Donations Expenditures	\$ 175,500	\$ 177,500	\$ 175,700	\$ 62,500	(64%)
Total Net (Surplus) Deficit	\$ -	\$ (500)	\$ -	\$ -	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (500)		\$ (700)	\$ (62,500)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ -		\$ 200	\$ 61,800



## Grants and Donations

### Budget 2019

	Budget 2017	Actuals 2017 30-Dec-17	Budget 2018	Budget 2019	2019 Budget % Change
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## Operating

### Revenue

Tax Requirement	\$ (500)	\$ (500)	\$ (700)	\$ (62,500)	
<b>Total Operating Revenue</b>	<b>\$ (500)</b>	<b>\$ (500)</b>	<b>\$ (700)</b>	<b>\$ (62,500)</b>	<b>8829%</b>
<b>Total Operating Expenditures</b>	<b>\$ 175,500</b>	<b>\$ 177,500</b>	<b>\$ 175,700</b>	<b>\$ 62,500</b>	<b>(64%)</b>
<b>Total Net Operating (Surplus) Deficit</b>	<b>\$ 175,000</b>	<b>\$ 177,000</b>	<b>\$ 175,000</b>	<b>\$ -</b>	

### Expenditures

Grants - Agricultural	\$ 500	\$ -	\$ 700	\$ -	
Grants - Other	\$ 175,000	\$ 177,500	\$ 175,000	\$ 62,500	
<b>Expenditures</b>	<b>\$ 175,500</b>	<b>\$ 177,500</b>	<b>\$ 175,700</b>	<b>\$ 62,500</b>	<b>(64%)</b>

## Change in Accumulated Surplus

<b>Total Transfers from Reserves</b>	<b>\$ (175,000)</b>	<b>\$ (177,500)</b>	<b>\$ (175,000)</b>	<b>\$ -</b>	<b>(100%)</b>
<b>Total Transfers to Reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Net Transfers to and (from) Reserves</b>	<b>\$ (175,000)</b>	<b>\$ (177,500)</b>	<b>\$ (175,000)</b>	<b>\$ -</b>	<b>(100%)</b>
<b>Change in Accum. Surplus Invested in TCA</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Total Surplus to (Deficit from) Accum. Surplus</b>	<b>\$ (175,000)</b>	<b>\$ (177,500)</b>	<b>\$ (175,000)</b>	<b>\$ -</b>	<b>(100%)</b>
<b>Total Grants &amp; Donations Revenue</b>	<b>\$ (175,500)</b>	<b>\$ (178,000)</b>	<b>\$ (175,700)</b>	<b>\$ (62,500)</b>	<b>(64%)</b>
<b>Total Grants &amp; Donations Expenditures</b>	<b>\$ 175,500</b>	<b>\$ 177,500</b>	<b>\$ 175,700</b>	<b>\$ 62,500</b>	<b>(64%)</b>
<b>Total Net (Surplus) Deficit</b>	<b>\$ -</b>	<b>\$ (500)</b>	<b>\$ -</b>	<b>\$ -</b>	

- Tax Requirement Analysis	2017		2018	2019
- Tax Requirement	\$ (500)		\$ (700)	\$ (62,500)
- Tax \$ Increase (Decrease) Over Previous Year Budget	\$ -		\$ 200	\$ 61,800





## Grants and Donations

### Budget 2019

	<b>Budget 2019</b>	<b>Notes</b>
<b>Operating</b>		
<b>Expenditures</b>		
Grants - Agricultural	\$ -	Council resolution Nov. 21/18 to dissolve 4H grant in favour of establishing a bursary with Trent University and Fleming College.
Grants - Other	\$ 62,500	\$500,000 donation to Canoe Museum to be paid in annual installments of \$62,500, over the years 2019 to 2026



## The County of Peterborough

### County Council

To: Warden and Members of Council

From: Doug Saccoccia, Asst. Manager, Engineering and Design  
Peter Nielsen, Manager, Engineering and Design

Date: October 17<sup>th</sup>, 2018

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**Subject: 10-Year Construction Forecast – 2019 to 2028  
Transportation Infrastructure Needs**

**Recommendation:** Be it resolved that County Council refers this report and the 10-Year Construction Forecast to the Director of Finance/Treasurer and the Director of Public Works for review in the preparation of the presentation to, and deliberations by, County Council on the 2019 budget

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### Overview & Background

In keeping with the County's Asset Management Plan, the Public Works Department annually updates the 10-Year Construction Forecast for the rehabilitation, replacement or expansion of the County's transportation infrastructure.

The format of the 2019 10-Year Construction Forecast is consistent with the format provided in previous years:

Infrastructure	Objective
Road Needs	Preservation, rehabilitation, reconstruction,
Bridge Needs	Rehabilitation, replacement
Transportation Master Plan Needs	Growth, safety and capacity enhancements

The Roads Needs update identifies candidate projects based on road classifications adopted by Council in the Transportation Master Plan which defined County roads under the following categories:

### Road Classifications

Class A	≥ 5,000 AADT	Major and minor arterial roadways
Class B	≥ 1,000 and < 5,000 AADT	Collector roadways
Class C	< 1,000 AADT	Low volume roadways
Special Character		Roadways with special design characteristics

The Roads Needs study for rehabilitation, reconstruction and preservation of road priorities is developed from a number of information sources that are compiled by staff that include:

- Asset Management Plan
- Biennial Pavement Condition Index (PCI) survey
- Council identified priorities
- Operations Division priorities
- Project coordination with Townships
- Public feedback
- Consultation with Police Services
- Cost benefit / cost avoidance
- Pavement preservation

The Bridge Needs study identifies priorities and needs for bridge rehabilitation, reconstruction and replacement across the inventory of 154 bridges and culverts. These structures are located on both County roads (> 3.0m span) and Township roads (> 6.1m span). Consultant support is engaged to prepare the Bridge Needs study which is subsequently validated in the field by staff.

The Transportation Master Plan (TMP) Needs are identified in the 2014 TMP Update. Following the Municipal Class Environmental Assessment (EA) process, an update to the TMP is proposed to commence in 2019 with completion in 2020.

The TMP Update presents a series of road capacity enhancements and safety improvements to be considered for implementation over the 10-year planning horizon.

### Analysis

As this Forecast represents the foundation of the development of the 2019 construction program, staff consider information gathered from a variety of sources as noted above. Cost estimates of the identified projects are updated to reflect, as best as possible, pricing trends in the construction industry for construction materials, vehicle operating costs and other cost-of-living trends.

In preparing this updated Forecast, it has been assumed that Council will consider a **2% levy increase** to fund the roads and bridge program each and every year for the next 10 years.

Funding sources for the construction forecast are, as follows:

<b>Funding Source</b>	<b>2017</b>	<b>2018</b>	<b>Proposed 2019</b>
Levy – Capital Roads	\$4,684,867	\$5,164,867	\$5,696,867
Levy – Capital Bridges	\$1,944,933	\$2,184,933	\$2,450,933
Federal Gas Tax	\$1,668,223	\$1,668,223	\$1,691,661
Development Charges	\$424,483	\$432,973	\$1,500,000
OCIF Grant	\$225,061	\$320,796	\$498,150
<b>Total</b>	<b>\$8,947,567</b>	<b>\$9,771,792</b>	<b>\$11,836,611</b>

The proposed funding level recommended for the 2019 construction program represents a significant investment in infrastructure to be made by County Council.

The 2019 investment will support Council's continued efforts to address the long term infrastructure deficit identified in each of the Needs studies, being:

<b>Type of Study</b>	<b>2018 Estimated Value of 10 Year Needs</b>	<b>2019 Estimated Value of 10 Year Needs</b>	<b>2019 Estimated Value of 10 Year Unfunded Needs</b>
Road Needs	\$92.0M	\$93.4M	\$36.3M
Bridge Needs	\$33.0M	\$40.8M	\$0
Transportation Master Plan Needs	\$25.4M	\$16.4M	\$45.6M

Included with this report are the tables representing the updated 10-Year Construction Forecasts for roads, bridges and capacity/safety enhancements at identified locations.

## **Highlights of Proposed 2019 Construction Program**

### **Roads**

County staff completed the biennial road survey of pavement conditions in 2017. This survey represents a “snapshot” of the condition of the road network and forms the starting point in the development the 10 year construction forecast of County roads.

From this survey, data is entered into the County’s asset management program (Worktech Asset Manager) and the Pavement Condition Index (PCI) rating of road sections is calculated.

Using deterioration algorithms, the asset management program predicts the performance of the road surfaces over the lifespan of the road surface and makes recommendations for repairs on the basis of:

**“the right treatment on the right road at the right time”.**

Staff analyze the data output from the asset management program, balance the projected needs with the estimated available funding and factor in feedback received from information sources noted previously in this report.

Of key importance in the development of the recommended road repairs is the opportunity to maximize the residual value of the wearing surface of a roadway. To that end, the option of allowing to let certain roadways continue to deteriorate without compromising road safety is considered.

### **Pavement Preservation**

In 2019, the application of microsurfacing is proposed for the following road sections:

- CR 2 – From CR 35 to CR 31 (\$95,050)
- CR 2 – From CR 31 to Keene (\$266,800)
- CR 2 – From OSM Boundary to CR 38 (\$77,625)
- CR 2 – CR 38 to Hastings (\$441,600)

### **Pavement Rehabilitation**

The following is the list of road rehabilitation projects that are proposed to be completed in 2019:

- CR 12 – From 1km west of Tindle Bay Road to CR 12 (The Loop) (\$175,000)
- CR 34 – From south limit of Keene southerly into Serpent Mounds (\$480, 625)
- CR 45 - Northumberland Boundary (Hastings) to 650m north (\$370,000 plus carry forward \$850,000)
- CR 48 – From Freeman’s Corners to 200m east of Preston Road (\$800,000)
- CR 504 – From CR 52 easterly 0.7km (\$600,000)

## **Pavement Reconstruction**

The following is the list of road reconstruction projects that are proposed to be completed in 2019:

CR 38 – From Warsaw Bridge to the south limit of Warsaw (\$800,000)

CR 504 – From Renwick Road northerly 2.5km (\$426,875)

## **Bridges**

### **EA's, Detailed Design & Tender Preparation - Deer Hatchery River Bridge, CR 44 (Quad culverts), Lower Buckhorn Lake Bridge, Trent Canal Bridge**

Funds have been identified for the undertaking of Environmental Assessments & Detailed Designs for the following bridges:

Deer Hatchery River Bridge – Preston Road, Havelock-Belmont-Methuen (\$75,000)

CR 44 (Quad culverts) – CR 44, Havelock-Belmont-Methuen (\$50,000)

Lower Buckhorn Lake Bridge, Trent Canal Bridge – CR 23, Trent Lakes, Selwyn (\$50,000)

The EA's will consider alternatives including Do Nothing, Rehabilitation, Replacement and Retirement of the structures.

Deck Condition Surveys are to be completed at the Eel's Creek Bridge, Nogie's Creek Bridge, Hickey's Bridge, Firehall Bridge.

### **Keene Station Bridge – Base Line Road - Replacement (\$1,200,000)**

The Environmental Assessment of the Keene Station Bridge commenced in 2018 and the preliminary EA recommendation (subject to finalization) is replacement with a single lane truss bridge.

### **Crowe River Bridge - CR 504, North Kawartha – Replacement (\$1,150,000)**

As a stop-gap measure in 2013, this bridge was converted to operate as a single lane bridge and a load restriction by-law was endorsed by County Council.

The Environmental Assessment for the Crowe River Bridge commenced in 2017 and the preliminary EA recommendation is replacement with a 2-lane prefabricated structure.

In 2018 the County purchased the prefabricated structure. The 2019 budget is associated with the construction costs.

**Gannon's Narrows Bridge – CR 16, Selwyn – Repair concrete abutment and pier (\$1,250,000)**

At the December 6, 2017, meeting, Council approved the By-Law amendment that established a load restriction on the Gannon's Narrows Bridge (By-Law updated May 16, 2018).

The Environmental Assessment for the Gannon's Narrows Bridge commenced in 2018 and the preliminary EA recommendation (subject to finalization) is to provide lateral support to the south pier by encasing the exposed portion of the piles in reinforced concrete from stream bottom to above normal water level.

**Growth Related Improvements (Transportation Master Plan)**

**James A Gifford Causeway (CR 14) – Road Base Widening (\$1,000,000)**

The application process continued through 2018 in order to secure permits and approvals from the following agencies:

- Trent Severn Waterways
- Department of Fisheries and Oceans
- Ministry of Natural Resources
- Otonabee Region Conservation Authority

The alternative presented in the 10 Year Construction Forecast would allow the County to replenish reserves over the period from 2019 to 2024, with a phased construction project to commence in 2018.

The approval of funding will allow for the continued repayment of reserves that fund the completion of this project.

**County Road 20 (Selwyn Road) – existing pavement rehabilitation (\$1,600,000)**

Through the completion of the Environmental Assessment (EA) of CR 20, the County will need to consider implementing short-term improvements (< 5 years) within the road corridor as an interim measure until funding is available to reconstruct the road corridor to full arterial design standards.

Funding provided for this work in 2019 will allow for the rehabilitation of the existing road surface through pulverizing and application of a double surface treatment; this will not impede the completion of the EA process.

**County Road 18 (Ward Street) (\$50,000)**

The County and Township of Selwyn are currently finalizing the Environmental Study Report (ESR) for the proposed upgrades of Ward Street (CR 18) in the hamlet of Bridgenorth with results to be presented to respective Councils in the near future.



Funds identified in the 10-Year Forecast are required for the preparation of detailed design drawings for the recommended plan to be endorsed by Council.

**Clear Zone Treatments – various locations through the County (\$250,000)**

Continued installation of roadside safety devices to address identified roadside hazards.

**Active Transportation Master Plan – Education Program (\$10,000)**

Allowance to permit the continued roll-out of Active Transportation facilities throughout the County.

**2018 Carry-Over Projects**

**CR 4/CR 41 Intersection Upgrades**

Funds are to be carried forward into 2019 so that the design of upgrades to this intersection will be completed and constructed in 2020.

**County Road 20 (Selwyn Road) - EA & Detailed Design (\$300,000)**

In 2018 the preparation of a Municipal Class EA and detailed design commenced. By-Town Engineering has been engaged and the project will continue into 2019.

**CR 35 – Microsurfacing – From CR 2 northerly to Base Line (\$153,238)**

In 2018 this project was postponed due to the unexpected road closure caused by the failure of the concrete box culvert south of Base Line and subsequent emergency repairs.

**CR 48 (Havelock) - EA & Design**

In 2017 the preparation of a Municipal Class EA and detailed design commenced in partnership with the Township of Havelock-Belmont-Methuen. Planmac Engineering Inc. has been engaged and the project will continue into 2019.

**Transportation Master Plan – 5-Year Update (\$250,000)**

Undertaking of an update to the Transportation Master Plan with the overall purpose to develop policies and strategies for the County's transportation network over the 20-year planning horizon.

**Deer Bay Culvert – CR 36, Trent Lakes – Replacement (\$1,050,000)**

The Environmental Assessment the Deer Bay Culvert commenced in 2017 and the EA recommendation is replacement with a 2-lane pre-cast concrete box culvert or 2-lane SuperCor multiplate.

**EAs - Baxter Creek Bridge, Burnt Dam Bridge, Girven Bridge, Union Creek Bridge, Westwood Bridge (\$225,000)**

Proposals to conduct environmental assessments and detailed designs are being issued in the 3<sup>rd</sup> and 4<sup>th</sup> quarters of 2018 and these assignments will continue into 2019.

## **Financial Impact**

\$11,836,611– value of proposed 2019 construction program based on a 2% levy fund increase to the 2019 construction program.

## **Anticipated Impacts on Local and/or First Nations Communities**

There are no anticipated impacts to Local and/or First Nations Communities through the endorsement of this report to Council.

When approved projects are initiated, there will be the opportunity to consult with Local and/or First Nations Communities as mandated under the Municipal Class Environmental Assessment (MCEA) process.

## **Link to County of Peterborough Strategic Plan Priorities**

Improved Essential Infrastructure

Financial Sustainability and Fiscal Responsibility

### **In consultation with:**

1. CAO Troy Speck
2. Acting Public Works Director Bryan Weir
3. Director of Finance Trena DeBrujin
4. Deputy Treasurer Yvette Peplinskie

### **Communication Completed/required:**

### **Attachments**

1. Roads Projects 10 – Year Capital Forecast 2019 - 2028
2. Bridge and Culvert Rehabilitation and Construction 10 – Year Capital Forecast 2019 – 2028
3. Transportation Plan Implementation & Growth Related Projects 10 – Year Capital Forecast 2019 – 2028

Respectfully Submitted,

Doug Saccoccia,

Assistant Manager, Engineering & Design

Peter Nielsen,

Manager, Engineering and Design

COUNTY OF PETERBOROUGH  
Department of Public Works  
Road Projects  
10 - Year Capital Forecast  
2019 - 2028

Rd	Class	Type	Twp	Section No.	Length	2017 PCI	2019 est	2018 Carry over	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total	Description
ARTERIAL ROADS - CLASS A																				
1	A	Rehab	SEL	001000A	3.30	63.88	1,442,100						1,442,100						1,442,100	CIR/90mm - CR 18 to west to CR 12
1	A	Rehab	SEL	001000B	3.42	83.25	1,494,540										1,494,540		1,494,540	CIR/90mm - From CR 12 west to Fowler's Corners
4	A	Rehab	DD	004008	1.50	75.63	948,750											948,750	948,750	CIR/90mm - From City Limits to CR 41
4	A	Rehab	DD	004023/004040	3.30	64.88	1,062,600		60,000	1,062,600									1,122,600	EA/50mm - CR 41 to 8th Line
5	A	Pres.	CM	005000	2.50	89.75	143,750							143,750					143,750	Micro - Lansdowne Road - City limit to Hwy 7
14	A	Rehab	SEL	014000	1.44	69.00	1,525,120				1,525,120								1,525,120	EA/90mm - Gifford Causeway
15	A	Rehab	CM	015000	3.10	71.75	1,354,700								1,354,700				1,354,700	CIR/90mm - City limit to Hwy 7
18	A	Pres.	SEL	018000/003/012	2.12	90.00	243,800							243,800					243,800	Micro - CR 19 to CR 1
18	A	Pres.	SEL	018020	3.48	88.88	200,100							200,100					200,100	Micro - CR 1 to S. limit of Bridgenorth
18	A		SEL	018055	1.04	75.00													-	See Transportation Plan
19	A	Pres.	SEL	019000	1.10	98.00	63,250										63,250		63,250	Micro from CR 18 to City Limits
23	A	Rehab	SEL	023026	7.60	82.50	3,321,200											3,321,200	3,321,200	CIR / 100mm HMA - CR 18 to 1.8km north of CR 20
23	A	Rehab	SEL	023102	7.70	80.75	3,364,900										3,364,900		3,364,900	EA/50mm HMA - from 1.8km north of CR 20 to S limit of Buckhorn
23	A	Resurf	SEL	023179	1.90	68.25	458,850				458,850								458,850	Mill/overlay within urban limits of Buckhorn (1 km)
29	A	Rehab	SEL	029000	3.40	82.50	1,485,800											1,485,800	1,485,800	CIR / 100mm HMA - P'boro Bndry to CR 23
29	A	Rehab	SEL	029034	2.40	63.25	1,048,800					1,048,800							1,048,800	CIR / 100mm HMA - from CR 23 north to west limit of Lkfld
29	A	Pres.	SEL	029058	0.70	94.37	40,250			40,250									40,250	Micro - from CR 18 easterly to Clementi Street
29	A	Pres.	SEL	029065	2.50	94.37	143,750			143,750									143,750	Micro - From Clementi Street to Stewart Drive
29	A	Pres.	SEL	029090	0.60	90.63	34,500			34,500									34,500	Micro - From Stewart Drive to Lakefield Limits
29	A	Pres.	SEL	029096	0.50	82.13	28,750			28,750									28,750	Micro - Lakefield Limits to Hwy 28
41	A	Pres.	DD	041000	1.30	90.12	74,750				74,750								74,750	Micro - From CR 4 to City Limits
Unfunded - Arterial Roads - Class A																				
16	A	Resurf	SEL	016000	3.30	78.25	664,125												-	Unfunded - ROL (2024-2028) - From CR 14 northerly to CR 17
16	A	Resurf	SEL	016031	0.80	79.75	161,000												-	Unfunded - ROL (2024-2028)- From CR 17 to Ennismore Limits
18	A	Pres.	SEL	018068	1.81	85.13	104,075												-	Unfunded - Micro (2025) - CR 14 to CR 20
18	A	Pres.	SEL	018083	2.98	78.25	171,350												-	Unfunded - Micro (2025) - CR 20 to CR 24
18	A	Pres.	SEL	018155	0.71	75.00	40,825												-	Unfunded - Micro (2025) - CR23 to CR29
28	A	Resurf	CM	028000	5.97	80.00	1,201,463												-	Unfunded - ROL (2024 - 2028) - 115 to CR 21
28	A	Resurf	CM	028075/101	1.23	74.63	466,785												-	Unfunded - Mill and Overlay (2024-2028) - S. Monaghan & Baileyboro
28	A	Pres.	CM	028062/79/109	4.51	83/82/85	907,638												-	Unfunded - ROL (2025 - 2028) - CR 21 to Northumberland Boundary (excluding S. Monaghan & Bailieboro)
Total \$ Unfunded (Class A)							3,717,260													
COLLECTOR ROADS - CLASS B																				
2	B	Rehab.	OSM	002256	8.90	74.25	2,865,800										2,865,800		2,865,800	EA/50mm - E. Keene Village to OSM/AN boundary
2	B	Pres.	AN	002360	7.68	81.88	441,600		441,600										441,600	Micro - CR 38 to Hastings
2	B	Pres.	AN	002345	1.35	81.63	77,625		77,625										77,625	Micro - From OSM boundary to CR 38
2	B	Pres.	OSM	002253	0.30	79.38	17,250								17,250				17,250	Micro - from CR 34 to Keene East Limits
2	B	Pres.	OSM	002248	0.86	78.88	73,000								73,000				73,000	Micro - From West Keene Settlement Area to CR 34
2	B	Pres.	OSM	002195	4.64	86.38	266,800		266,800										266,800	Micro - From CR 31 to Keene West Limits
2	B	Pres.	OSM	002180	1.34	82.88	95,050		95,050										95,050	Micro - From CR 35 to CR 31
2	B	Resurf.	CM	002000	0.58	68.75	400,150										400,150		400,150	Pulverize/Pave - from CR 28 easterly for 0.58km
3	B	Pres.	CM	003008	2.60	94.50	149,500							149,500					149,500	Micro - 1.1 km east of Hwy 7 to City limits

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Rd	Class	Type	Twp	Section No.	Length	2017 PCI	2019 est	2018 Carry over	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total	Description
3	B	Pres.	CM	003000	0.80	91.50	46,000							46,000					46,000	Micro - Hwy 7 to east 1.1 km
4	B	Rehab	DD	004089	4.50	62.50	1,449,000					1,449,000							1,449,000	EA/50mm - Hwy 28 to 3rd Line
4	B	Rehab	DD	004134	4.66	70.75	1,500,520								1,500,520				1,500,520	EA/50mm - Warsaw west for 5.5 Km
4	B	Pres.	DD	004185	0.50	97.25	28,750									28,750			28,750	Micro - CR 38 to Warsaw North Limits
4	B	Pres.	DD	004040	3.20	90.75	184,000									184,000			184,000	Micro - From Eight Line easterly to Hwy 28
4	B	Resurf	DD	004182	0.87	80.63	330,165							330,165					330,165	Mill/Pave - Warsaw West Limits to CR 38
4	B	SST	DD	004190	5.20	93.50	209,300								209,300				209,300	SST - Warsaw village limits northerly to CR 6
6	B	Rehab	NK	006232	4.10	72.25	1,320,200										1,320,200		1,320,200	EA/50mm - CR40 to CR 44
8	B	DST	DD	008034	7.20	70.25	1,035,000								1,035,000				1,035,000	DST - Douro to CR 38
8	B	Rehab	DD	008000	0.43	78.88	128,845										128,845		128,845	Pulverize and Pave 90mm (2024-2027) - CR 4 to Hwy 28
9	B	Pres.	CM	009063	2.40	92.63	138,000									138,000			138,000	Micro - Hwy 7 easterly 2.4km
9	B	Pres.	CM	009087	1.10	94.00	63,250									63,250			63,250	Micro - From 2.4km east of Hwy 7 to City of PTBO Limits
10	B	DST	CM	010000	4.50	72.13	646,875							646,875					646,875	DST - Northumberland boundary to Zion Line
10	B	Rehab.	CM	010121 C	3.75	61.25	1,207,500						1,207,500						1,207,500	EA/50mm - From IDA to Hooton Drive
10	B	Reconst.	CM	010121 D	1.50	61.25	776,250			50,000		776,250							826,250	Reconst (Urbanize hamlet) - From Mount Pleasant Road southerly to Hooton Drive (1.5km)
10	B	Resurf	CM	010045	1.60	77.25	125,000								125,000				125,000	HM overlay - 21 to 400m S; DST to Zion Line
10	B	Pres.	CM	010121 B	0.75	92.25	43,125							43,125					43,125	Micro - Morton Dr. Northerly 750m (South Limit of IDA)
10	B	Pres.	CM	010193	1.30	92.38	74,750							74,750					74,750	Micro - Mt. Pleasant to CKL boundary
10	B	Pres.	CM	010105	1.60	97.50	92,000										92,000		92,000	Micro - Hwy 115 to Hwy 7
10	B	Pres.	CM	010121 A	1.30	98.00	74,750										74,750		74,750	Micro - Hwy 7 to Morton Dr.
10	B	Pres.	CM	010061	0.80	88.50	46,000				46,000								46,000	Micro - Millbrook to 0.8km Northerly
10	B	Pres.	CM	010069	3.50	86.50	201,250				201,250								201,250	Micro (2019- 2023) - From 0.8km north of CR 21 to Hwy 115
11	B	Rehab	CM	011063	0.80	56.75	349,600				349,600								349,600	CIR/90mm - From Hwy 115 to City of Peterborough Limits
11	B	Rehab	CM	011053	2.70	51.38	1,179,900				1,179,900								1,179,900	CIR/90mm - Hwy 115 to Airport Rd extension
12	B	Rehab	SEL	012008	1.40	55.50	450,800			450,800									450,800	CIR/50mm - City limits to Ackison Road
12	B	Pres.	SEL	012068A	2.20	51.75	126,500										126,500		126,500	Micro - CR 1 to approx. 1km west of Tindle Bay Road
14	B	Rehab	SEL	014013	5.40	61.88	1,738,800						1,738,800						1,738,800	EA/50mm - Gifford Causeway to Kawatha Lakes Boundary
16	B	Pres.	SEL	016048	9.60	80.50	552,000			552,000									552,000	Micro - From Ennismore North Limits to Gannons Narrows
16	B	Pres.	SEL	016039	1.00	83.13	57,500			57,500									57,500	Micro - Within Ennismore Limits
17	B	Pres.	SEL	017000	6.40	82.50	368,000			368,000									368,000	Micro - From CR 16 to Cow Island
20	B		SEL	020000	1.35	72.25													-	See Transportation Plan
20	B		SEL	020014	3.00	72.25													-	See Transportation Plan
20	B		SEL	020045	4.64	62.00													-	See Transportation Plan
20	B	Rehab	SEL	020151/155	1.50	84/69	462,250				462,250								462,250	Upgrade DST to HM - Hwy 28 to CR 25
21	B	Rehab	OSM	021181/240	9.17	67.00	2,952,740									2,952,740			2,952,740	EA/50mm - Wallace Pt Bridge to P'boro bndry
22	B	Rehab	SEL	022000	4.20	70.00	1,352,400							1,352,400					1,352,400	EA/50mm - From CR 23 westerly 4.2 to Boundary
23	B	Pres.	SEL	023000	2.46	87.63	141,450				141,450								141,450	Micro - from CR 29 to CR 18
27	B	Rehab	SEL	027000	0.40	65.38	146,600							146,600					146,600	Pulverize/Pave - CR 12 to 0.4 km S
30	B	Pres.	HBM	030000	0.94	91.75	54,050				54,050								54,050	Micro - From Hwy 7 to south Limits of Havelock
30	B	Rehab	HBM	030001	3.10	71.38	998,200									998,200			998,200	EA/50mm - Havelock S limits to CR 42
32	SC / B	DST	DD	032000 A	2.65	79.00	380,938		100,000						380,938				480,938	Grade Raise at Centreline - 2025 DST - CR 33 southerly 2.65km
32	SC / B	DST	DD	032000 B	2.95	79.00	424,063								424,063				424,063	DST - From 2.65km south of CR 33 southerly to the City of PTBO Limits
32	B	Pres.	SEL	032056	0.80	94.38	46,000			46,000									46,000	Micro - From CR 33 to CR 29

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34	B	Rehab	OSM	034000	7.70	70.38	2,479,400									2,479,400			2,479,400	EA/50mm - Hwy 7 to Keene
34	B	Pres.	OSM	034077	1.26	75.38	72,450								72,450				72,450	Micro - From Keene North Limits to CR 2
35	B	Rehab	OSM	035024-A	3.34	66.88	1,075,480							1,075,480					1,075,480	EA/50mm - Assumption to Hwy 7
35	B	Pres.	OSM	035000/024	5.33	79.38	153,238	153,238											153,238	Micro - CR 2 to Assumption
36	B	Rehab.	TL	036285B	4.70	62.75	2,053,900						2,053,900						2,053,900	CIR/90mm - From Nogies Creek Bridge to CKL Boundary
36	B	Rehab	TL	036206A	4.75	62.25	2,075,750						2,075,750						2,075,750	CIR/90mm overlay - CR 507 to 1km east of Nicole's Cove Rd.
36	B	Rehab	TL	036074 B	0.80	80.00	257,600											257,600	257,600	EA/50mm - From Mississauga River Bridge to CR 23/36/37 Intersection
36	B	Rehab	TL	036133	7.30	84.63	2,350,600											2,350,600	2,350,600	EA/50mm - CR 23 to CR 507
36	B	Rehab	TL	036074 A	5.10	72.50	1,642,200									1,642,200			1,642,200	EA/50mm - From Deer Bay Reach Road to Mississauga River Bridge
36	B	Rehab	TL	036000	7.40	79.75	2,382,800								2,382,800				2,382,800	EA/50mm - From Hwy 28 to Deer Bay Reach Road
36	B	Pres.	TL	036285A	2.80	86.13	161,000								161,000				161,000	Micro - Tait's Bay Road to Nogies Creek bridge
36	B	Pres.	TL	036206B	3.15	95.13	181,125								181,125				181,125	Micro - From 1km east of Nicole's Cove Road to Tait's Bay Road
37	B	Rehab	TL	037000A	3.80	62.88	1,223,600					1,223,600							1,223,600	EA/50mm overlay - Gannons Narrows to Jacksons Farm
37	B	Resurf	TL	037146	1.00	88.88	379,500								379,500				379,500	Mill/Overlay - From Adam & Eve Road to CR 36
37	B	Rehab	TL	037102B	1.00	70.13	241,500							241,500					241,500	Pulverize / Pave 50mm - From 100m east of Elbow Point Road to Melody Bay Road
38	B	Rehab	AN	038000	3.03	65.38	975,660								975,660				975,660	EA/50mm - From CR 2 to Centre Line
39	B	Pres.	OSM	039000	7.10	90.38	408,250					408,250							408,250	Micro - From CR 2 to City of PTBO Limits
40	B	Pres.	AN	040000	1.30	84.25	74,750			74,750									74,750	Micro - From Hwy 7 to Norwood North Limits
42	B	Rehab	HBM	042053	3.20	58.63	515,200			515,200									515,200	EA/50mm overlay - CR 30 west for 3.2 km (50% share)
45	B	Pres.	AN	045000	1.03	93.25	59,225							59,225					59,225	Micro (2024) - From Hwy 7 to South Limits of Norwood
45	B	Pres.	AN	045008	5.72	86.63	328,900							328,900					328,900	Micro (2024) - From South Limits of Norwood to Old Orchard Road
45	B	Reconst.	AN	045070/008	1.30	72.00	1,220,000	850,000	370,000										1,220,000	Urbanization - Boundary to 1.3 km north
48	B	SST	HBM	048018	6.41	81.50	921,438											921,438	921,438	DST - From Mary Street to Mile of Memories Road
48	B	Reconst.	HBM	048005/010	1.30	56/55	1,500,000	25,000				1,500,000							1,525,000	EA in 2016 - Urban section - Ontario St to Mary St.
48	B		HBM	048000	0.50	82.63													-	EA in 2016 - Urban section - Ontario St to Mary St. - see road section below
49	B	Rehab	TL	049000/091	9.10	67.00	1,465,100								732,550				732,550	EA/50mm - Bobcageon northerly 9.1km (50% share)
49	B	Rehab	TL	049091	9.10	62.00	1,465,100							732,550					732,550	EA/50mm - From 9.1km north of Bobcaygeon to CR 121 (50% share)
50	B	Rehab	HBM	050000	3.13	65.75	1,007,860					1,007,860							1,007,860	EA/50mm - Northumberland bndy. to Hwy 7
121	B	Rehab	TL	121000	9.80	70.25	1,577,800									1,577,800			1,577,800	EA/50mm - CR 49 to Kinmount
121	B	Resurf	TL	121097	0.20	77.00	51,750									51,750			51,750	EA/50mm Kinmount to CR 503
507	B	Rehab	TL	507078A	1.90	60.00	611,800			611,800									611,800	EA/50mm - from Mississagua Dam Road to 5.1km south of Beaver Lake road
507	B	Rehab	TL	507000	3.90	58.75	1,255,800				1,255,800								1,255,800	EA/50mm overlay - CR 36 to 3.9km northerly
507	B	Rehab	TL	507000	3.90	58.75	1,255,800					1,255,800							1,255,800	EA/50mm overlay - From 3.9km north of CR 36 to Miss. Dam Rd
507	B	Pres.	TL	507078B	5.10	98.00	293,250										293,250		293,250	Micro - Beaver Lake Rd southerly 5.1km
620	B	Rehab	NK	620011	5.30	73.50	761,875									761,875			761,875	DST - Balmer Rd to Clydesdale Rd
620	B	DST	NK	620064	1.90	77.38	273,125										273,125		273,125	DST - From Clydesdale Road to Vic Tanner Road
620	B	Pres.	NK	620005	0.73	89.38	41,975							41,975					41,975	Micro - From CR 620A to CR 54
620	B	Pres.	NK	620000	0.38	92.13	21,850							21,850					21,850	Micro - From Hwy 28 to CR 620A
620A	B	Pres.	NK	620A00	0.80	74.00	46,000											46,000	46,000	Micro - downtown Apsley
Unfunded - Collector Roads - Class B																				
2	B	Rehab	CM	002006	6.45	72.13	1,298,063												-	Unfunded - ROL (2022 - 2025) Baileyboro limits to Fisher's Corners
2	B	Rehab	OSM	002071	2.79	69.63	401,063												-	Unfunded - ROL (2021 - 2024) - Fisher's Corners to 2.8 km north to Third Line
2	B	Rehab	OSM	002100	3.04	74.38	611,800												-	Unfunded - ROL (2023 - 2026) From Third Line to 0.8km south of Bensfort Bridge

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Rd	Class	Type	Twp	Section No.	Length	2017 PCI	2019 est	2018 Carry over	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total	Description
2	B	Rehab	OSM	002132	1.30	77.13	261,625												-	Unfunded - ROL (2024 - 2027) From 0.8km south of Bensfort Bridge to 0.5km north of Bensfort Bridge
2	B	Rehab	OSM	002145	3.50	71.13	201,250												-	Unfunded - ROL (2022 - 2025) - CR 39 to CR 35
6	B	Resurf	DD	006000	4.70	81.88	945,875												-	Unfunded - ROL (2020 - 2024) - Hwy 28 east for 4.7 km
6	B	Resurf	DD	006047	3.90	79.25	784,875												-	Unfunded - ROL (2020 - 2024) - From 4.7 km east of Hwy 28 to CR 4
6	B	Resurf	DD	006087	6.10	77.13	1,227,625												-	Unfunded - ROL (2019 - 2023) - From CR 4 to Hall's Glen
6	B	Resurf	DD	006142	3.70	81.00	744,625												-	Unfunded - ROL (2023 - 2027) - From Hall's Glen to Sixth Line Dummer Road
6	B	Resurf	DD	006190	4.28	84.38	861,350												-	Unfunded - ROL (2023 - 2028)- From Sixth Line Dummer Road to CR 40
7	B	Rehab	CM	007000	1.30	60.25	418,600												-	Unfunded - EA/50mm (2019 - 2023) - at Kawartha Lakes boundary
8	B	Pres.	DD	008005	2.65	87.38	152,375												-	Unfunded - Micro (2019 - 2023) - From Hwy 28 to Douro
9	B	Pres.	CM	009000	1.30	86.13	74,750												-	Unfunded - Micro (2019 - 2020) - From CR 10 Easterly 1.3km
9	B	Rehab	CM	009013	2.70	79.13	155,250												-	Unfunded - Micro (2019 - 2021) - 1.3km east of CR 10 to 2.7km easterly
9	B	Pres.	CM	009040	2.30	85.63	132,250												-	Unfunded - Micro (2019 - 2021) - From 4km east of CR 10 to Hwy 7
12	B	Pres.	SEL	012039	2.90	78.63	166,750												-	Unfunded - ROL (2023 - 2026) - CR 1 to Lily Lake Rd
18	B	Pres.	SEL	018115	3.50	89.75	201,250												-	Unfunded - Micro (2021) - From CR 24 to CR 23
21	B	SST	CM	021000/002	6.00	79.00	345,000												-	Unfunded - SST (2019-2022) - Glamorgan Rd to Millbrook
21	B	Pres.	CM	021064	1.50	98.00	86,250												-	Unfunded - Micro (2027) - Millbrook from Millbrook West Limits easterly to Gravel Road
21	B	Pres.	CM	021075	0.30	97.50	17,250												-	Unfunded - Micro (2027) - from Gravel Road to CR 10
21	B	Pres.	CM	021078	0.60	89.00	34,500												-	Unfunded - Micro (2027) - From CR 10 to East Limits of Millbrook
21	B	Pres.	CM	021084	5.80	80.38	1,167,250												-	Unfunded - ROL (2020- 2024) - From Millbrook east Limits to CR 28
24	B	Pres.	SEL	024000	0.60	82.25	193,200												-	Unfunded - Micro (2019) - From City of PTBO northerly 0.6 km
24	B	Pres.	SEL	024006	5.70	84.88	327,750												-	Unfunded - Micro (2019) - From 0.6km north of PTBO limits to CR 18
25	B	DST	SEL	025000	3.20	90.38	184,000												-	Unfunded - Micro (2020-2023) - From CR 18 northerly 3.2km
25	B	DST	SEL	025032	1.80	91.75	103,500												-	Unfunded - Micro (2020 -2023) - From Preston Road to Dugan Road
25	B	DST	SEL	025050	1.60	93.88	92,000												-	Unfunded - Micro (2020-2023) - From Dugan Road to Miller Road
25	B	DST	SEL	025066	1.90	89.63	109,250												-	Unfunded - Micro (2020-2023) Miller Rd. to CR 20
26	B	Pres.	SEL	026000	3.50	86.75	201,250												-	Unfunded - Micro (2019-2023) - From Hwy 7 to City of Kawartha Lakes Boundary
31	B	DST	OSM	031000	1.00	82.50	40,250												-	Unfunded - SST (2019-2021) - from CR 2 to 1km South
31	B	SST	OSM	031000A/035	4.30	82/83	173,075												-	Unfunded - SST (2019-2021) - 1 km S CR 2 to Paudash St
33	B		SEL	033000	1.36	64.38	195,500												-	Unfunded - DST (2020-2024) - from CR 32 to Hwy 28
37	B	Resurf	TL	037000B	4.00	80.00	805,000												-	Unfunded - ROL (2020-2024) - From Jacksons Farm to Lakehurst Circle Road
37	B	Resurf	TL	037078	2.40	76.75	483,000												-	Unfunded - ROL (2019-2023) - From Lakehurst Circle Road to Shaw's Road
37	B	Resurf	TL	037102A	2.15	91.13	432,688												-	Unfunded - ROL (2026 - 2028) - From Shaw's Road to 100m east of Elbow Point Road
37	B	Resurf	TL	037134	1.20	77.75	241,500												-	Unfunded - ROL (2019 - 2023) - From Melody Bay Road to Adam & Eve Road
38	B	Resurf	AN	038031	2.90	83.38	933,800												-	Unfunded - (2024-2028) - EA/50mm - From Hwy 7 to Centre Line
40	B	Rehab	AN	040013	0.80	68.00	257,600												-	Unfunded - EA/50mm (2020 - 2025) - Norwood limits to CR 8
40	B	Rehab	DD	040021	9.00	56.25	2,898,000												-	Unfunded - EA/50mm (2019 - 2021)- Rotten Lake S for 9 km
42	B	Rehab	AN	042000	5.12	63.13	1,648,640												-	Unfunded - EA/50mm (2019 - 2023) - From CR 45 easterly for 5.12km
46	B	Pres.	HBM	046000	0.30	80.63	17,250												-	Unfunded - Micro (2019-2021) - From Hwy 7 to Havelock North Limits
46	B	Pres.	HBM	046003	5.60	79.88	322,000												-	Unfunded - Micro (2019-2021) - From Havelock north limits northerly 5.6km
46	B	Pres.	HBM	046060	4.80	78.38	276,000												-	Unfunded - Micro (2019-2021) - From 5.6km north of Havelock Limits to CR 47
503	B	Rehab	TL	503000	2.20	65.50	708,400												-	Unfunded - EA/50mm (2020-2024) - Kinmount to Haliburton Bndry
503	B	Rehab	TL	503022	3.00	61.63	966,000												-	Unfunded - EA/50mm (2019-2023) - Haliburton Bndry to Haliburton Bndry
Total \$ Unfunded (Class B)							21,899,278													

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LOW VOLUME ROADS - CLASS C																				
8	C	DST	DD	008150	3.20	85.00	460,000											460,000	460,000	DST - From Webster Road to Dummer Asphodel Road
8	C	DST	DD	008182	5.25	84.63	754,688											754,688	754,688	DST - From Dummer Asphodel Road to CR 40
11	C	DST	CM	011000	3.50	70.38	503,125								503,125				503,125	DST - CR 28 to bridge; bridge to airport cul-de-sac
12	C	DST	SEL	012068B	1.40	51.75	175,000		175,000										175,000	DST over existing platform - From Approx. 1km west of Tindle Bay Road to the Loop
34	C	Pres.	OSM	034085	0.80	85.25	46,000								46,000				46,000	Micro - From CR 2 to 0.8km South of CR 2
34	C	DST	OSM	034093	2.70	56.38	480,625		480,625										480,625	DST over existing platform - from south limit of Keene southerly into Serpent Mounds
38	C	DST	DD	038060	6.16	67.63	885,500											885,500	885,500	DST - entire section
38	C	SST	DD	038124	3.27	80.88	131,618			131,618									131,618	SST - From CR 8 to Warsaw South Limits
38	C	Reconst.	DD	038158	1.09	61.00	800,000		800,000										800,000	Reconstruction - Warsaw south to Limits of Hamlet
40	C	DST	DD	040111	9.80	65.38	1,408,750							1,408,750					1,408,750	Pulv & convert to DST - CR 6 south for 9.8 km
44	C	SST	HBM	044000A	2.00	95.00	115,000										115,000		115,000	Micro (2027) - From CR 46 northerly approx. 2km
46	C	DST	HBM	046108	8.90	65.00	1,279,375							1,279,375					1,279,375	DST - 3.5 km north of CR44 north for 5 km
46	C	DST	HBM	046197	8.34	65.75	1,198,875								1,198,875				1,198,875	DST - from 8.5km north of CR 44 northerly to Sandy Lake Road
46	C	DST	HBM	046279	5.20	64.50	747,500									747,500			747,500	DST - From Sandy Lake Road northerly 5.2 km
46	C	DST	HBM	46331	3.44	75.88	494,500										494,500		494,500	DST - From 5.2 km north of Sandy Lake Road South northerly to Sandy Lake Road North
46	C	DST	HBM	46386 - A	2.70	76.50	388,125											388,125	388,125	DST - From CR 504 southerly 2.7km
48	C	DST	HBM	048110/164	6.40	67.00	800,000		800,000										800,000	DST and repairs - Freemans Corners to 200m easterly of Preston Road
52	C	DST	NK	052000	5.20	79.38	747,500										747,500		747,500	DST - From CR 504 to Jack's Lake (Dead End)
54	C	DST	NK	054000	9.10	50.00	1,137,500							1,308,125					1,308,125	DST - From CR 620 easterly 9.1km
54	C	DST	NK	054091	1.70	53.38	244,375							244,375					244,375	DST - From 9.1km east of CR 620 easterly to end of roadway
56	C	Rehab	NK	056000	2.70	55.50	869,400			869,400									869,400	EA/50mm overlay - Hwy 28 to FR 10
504	C	Pres.	NK	504000/005	0.80	62./65	46,000											46,000	46,000	Micro - Hwy 28 to Cr 620A to CR 52
504	C	DST	NK	504008	2.00	60.50	287,500			287,500									287,500	DST (2019-2022) - From 0.7km east of CR 52 to Whitmore Road
504	C	Reconst.	NK	504008	0.70	60.50	600,000		600,000										600,000	Pulverize and Pave 50mm (including clearzone removal) - From CR 52 easterly 0.7km
504	C	DST	NK	504035 A	3.00	76.25	431,250											431,250	431,250	DST- From Whitmore Road easterly 3.0km to McCoy Road
504	C	DST	NK	504035 B	6.40	61.50	920,000					920,000							920,000	DST (2020-2024) - From McCoy Road to CR 46
504	C	DST	NK	504160A	2.50	48.50	426,875		426,875										426,875	DST - Renwick Rd. to 2.5 km N
504	C	DST	NK	504210	5.05	62.38	725,938						725,938						725,938	DST - From 5 km North of Renwick Road northerly to Echo Ridge Road
620	C	DST	NK	620083	3.90	77.50	560,625										560,625		560,625	DST - From Vic Tanner Road easterly to E of Knox Point Road
Unfunded - Low Volume Roads - Class C																				
6	C	Rehab	NK	006274	6.90	59.00	2,121,800												-	Unfunded - EA/50mm (2019-2024) - CR44 to Unimen mine
8	C	DST	DD	008108	4.20	69.38	603,750												-	Unfunded - DST (2021-2024) - CR 38 to Webster Rd
11	C	DST	CM	011035	1.70	N/A	244,375												-	Unfunded - DST - Upgrade from gravel to DST on new road section
12	C	DST	SEL	012104	1.50	50.25	60,375												-	Unfunded - SST (2025-2028)- the loop
20	C	Resurf	SEL	020093	0.30	81.75	113,850												-	Unfunded - Grind/overlay (2023-2028) - From CR 23 easterly for 300m
20	C	Resurf	SEL	020093	1.50	81.75	86,250												-	Unfunded - ROL (2023-2028) - From 300m east of CE 23 to Preston Rd
20	C	Resurf	SEL	200093	3.97	81.75	228,275												-	Unfunded - ROL (2023-2028) - From Preston Road to CR 25
21	C	Pres.	OSM	021142	3.90	81.13	224,250												-	Unfunded - ROL (2023-2028) - From CR 28 to Wallace Point Bridge
44	C	SST	HBM	044000B	5.44	60.00	218,960												-	Unfunded - SST (2022-2027) - Drains Quarry northerly approx. 1.9km
44	C	SST	HBM	044032	5.30	87.75	213,325												-	Unfunded - SST (2019-2022) - N of CR 47
44	C	SST	HBM	044085	3.20	88.38	128,800												-	Unfunded - SST (2019-2022) - From 3.2km east of CR 6 to CR 6
46	C	DST	HBM	046386 - B	2.90	63.75	416,875												-	Unfunded - DST (2021-2025) - From Sandy Lake Road North northerly 2.9km

COUNTY OF PETERBOROUGH  
Department of Public Works  
Road Projects  
10 - Year Capital Forecast  
2019 - 2028

Rd	Class	Type	Twp	Section No.	Length	2017 PCI	2019 est	2018 Carry over	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total	Description
47	C	SST	HBM	047000	3.20	81.25	128,800												-	Unfunded - SST (2019-2021) - CR 44 to CR 46
48	C	SST	HBM	048084	2.60	91.63	104,650												-	Unfunded - SST (2020-2023) - from Freemans Corners Westerly 2.6km
48	C	DST	HBM	048189	2.05	67.00	294,688												-	Unfunded - SST (2020-2023) - from Freemans Corners Westerly 2.6km
56	C	Pres.	NK	056027	9.00	87.75	517,500												-	Unfunded - DST (2019-2023) - From 200m east of Preston Road easterly to boundary
504	C	DST	NK	504129	3.10	62.13	445,625												-	Unfunded - DST (2019-2023) - From Laswade to Renwick Road
504	C	DST	NK	504160B	2.55	75.88	102,638												-	Unfunded - SST (2018- 2020) - From 2.5 km North of Renwick northerly 2.55km
507	C	DST	TL	507155	6.14	60.25	882,625												-	Unfunded - DST (2020-2024) - Beaver Lake Rd to Baker Dr
507	C	DST	TL	507213	7.24	56.25	1,040,750												-	Unfunded - DST (2019-2022) - Baker Dr to Salmon Lk Rd
507	C	DST	TL	507285	3.09	56.50	444,188												-	Unfunded - DST (2019 -2022) - Salmon Road to Haliburton Boundary
620	C	DST	NK	620083/144/188	8.20	71/61/60	1,178,750												-	Unfunded - DST (2019-2023) - E of Knox Point Rd to CR 504
Total \$ Unfunded (Class C)							9,801,098													
Annual geotechnical investigatons & pre-engineering									20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000	Borehole and core drilling regime

TOTAL NEEDS	716.46 km	130,315,283	1,028,238	4,713,575	5,344,418	5,769,020	9,609,560	9,263,988	10,139,170	11,772,855	11,645,465	12,308,435	12,443,450	94,038,173	
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												33,493,465
Arterial Roads - Class A	0	60,000	1,309,850	2,058,720	1,048,800	1,442,100	587,650	1,354,700	0	4,922,690	5,755,750	<u>18,540,260</u>
Collector Roads - Class B	1,028,238	1,351,075	2,726,050	3,690,300	7,620,760	7,075,950	5,290,895	8,650,155	10,877,965	5,448,120	3,702,138	<u>57,461,645</u>
Low Volume Roads - Class C	<u>0</u>	<u>3,302,500</u>	<u>1,308,518</u>	<u>20,000</u>	<u>940,000</u>	<u>745,938</u>	<u>4,260,625</u>	<u>1,768,000</u>	<u>767,500</u>	<u>1,937,625</u>	<u>2,985,563</u>	<u>18,036,268</u>
	1,028,238	4,713,575	5,344,418	5,769,020	9,609,560	9,263,988	10,139,170	11,772,855	11,645,465	12,308,435	12,443,450	<b>94,038,173</b>

\*Assumptions: - 2% Tax Levy Increase each year for the next 10 years  
- Based on 2018 \$ (inflation/ construction cost index was not included)



County of Peterborough

Department of Public Works

Bridge and Culvert Rehabilitation and Construction  
10 - Year Capital Forecast  
2019 - 2028

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099049	Deer Hatchery River Bridge	HBM	Replace	1920		75,000	0	1,750,000								1,825,000
121002	Burnt River Bridge	Kinmount	Rehabilitate	1920									61,000			61,000
099077	Squirrel Creek Bridge	OSM	Replace	1923									50,000		800,000	850,000
099011	Keene Station Bridge	OSM	Replace	1925	20,000	1,200,000										1,220,000
099026	Girven Bridge	DD	Replace	1927	50,000		0								1,159,000	1,209,000
01479	CR 23 (Buckhorn) culvert	SEL	Rehabilitate	1930			10,000	68,000								78,000
036002	Deer Bay Culvert	TL	Replace	1930	750,000	300,000										1,050,000
099043	Old Canal Bridge	DD	Rehabilitate	1930						67,000				1,000,000		1,067,000
099070	McCall Bridge	NK	Rehabilitate	1930						63,000						63,000
099017	Indian River Bridge	OSM	Replace	1930				65,000		1,097,000						1,162,000
035002	CR 35 culvert	OSM	Rehabilitate	1930							259,000					259,000
099032	Robson Bridge	AN	Rehabilitate	1930								93,500				93,500
003741	CR 30 Culvert	HBM	Rehabilitate	1930								31,000				31,000
048003	Plato Creek culvert	HBM	Rehabilitate	1930									15,000			15,000
099009	MacIntosh Bridge	CM	Close	1931			-						25,000			25,000
099025	Newell's Bridge	AN	Replace	1935									50,000		995,000	1,045,000
099002	Gillis Bridge	CM	Rehabilitate	1935									61,000			61,000
099021	Westwood Bridge	AN	Replace	1937	50,000			800,000								850,000
099020	Steel's Bridge	AN	Replace	1939									50,000		1,000,000	1,050,000
000011	Burnham Line culvert	OSM	Rehabilitate	1940									183,000			183,000
099055	Nichol's Cove Bridge	TL	Replace	1945			75,000	0	1,497,000							1,572,000

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Bridge and Culvert Rehabilitation and Construction  
10 - Year Capital Forecast  
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099005	Bland Culvert	CM	Rehabilitate	1948						169,000						169,000
099090	Rotary Trail Bridge	DD	Rehabilitate	1950										75,000		75,000
010004	CR 10 unnamed culvert	CM	Replace	1950						36,000						36,000
009001	Dunlop's Bridge	CM	Rehabilitate	1950											26,000	26,000
TBD	CR 44 cross-culverts	HBM	Replace	1950		50,000								750,000		800,000
504003	Crowe River Bridge	NK	Replace	1953	310,000	1,150,000										1,460,000
016001	Gannon's Narrows Bridge	SEL	Rehabilitate	1954		1,250,000							25,000			1,275,000
099034	Tully's Bridge	SEL	Replace	1955								50,000		1,000,000		1,050,000
099069	Catchacoma Bridge	TL	Rehabilitate	1955						458,000						458,000
006001	Gilchrist Park Bridge	DD	Rehabilitate	1955						133,000						133,000
099064	Molyneaux Bridge	TL	Rehabilitate	1955							143,000					143,000
099010	Stewart Hall Bridge	OSM	Rehabilitate	1955								61,000				61,000
099072	Paudash Bridge	NK	Rehabilitate	1955											103,000	103,000
045001	Ouse River Bridge	AN	Rehabilitate	1958									200,000			200,000
620001	Eels Creek Bridge	NK	Rehabilitate	1958		10,000	50000	468,000								528,000
099001	Bigelow Bridge	CM	Rehabilitate	1958						143,000						143,000
099053	Concession Creek Bridge	TL	Rehabilitate	1958											50,000	50,000
099061	Coon's Bridge	NK	Rehabilitate	1959						172,000						172,000
099044	Wigamore Bridge	DD	Rehabilitate	1960				78,000								78,000
010002	Cavan Bridge	CM	Rehabilitate	1960						275,000						275,000
099063	Barr Bridge	TL	Rehabilitate	1962					-	119,000						119,000

2019-2028

County of Peterborough

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Bridge and Culvert Rehabilitation and Construction  
10 - Year Capital Forecast  
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099052	Watson'sBridge	TL	Rehabilitate	1963	50,000					100,000						100,000
036006	Nogie's Creek Bridge	TL	Rehabilitate	1963		10,000	50,000		1,097,000							1,157,000
036004	Miskwa Ziibi Bridge	TL	Rehabilitate	1964						283,000						283,000
099024	Comstock Bridge	AN	Rehabilitate	1964							134,000					134,000
099066	Union Creek Bridge	TL	Replace	1964									700,000			750,000
034001	CNR Overhead Bridge	OSM	Replace	1965						100,000		1,564,835				1,664,835
099073	Garret's Creek Bridge	NK	Rehabilitate	1965						116,500						116,500
032001	Hickey's Bridge	DD	Rehabilitate	1965		10,000		30,000	269,000							309,000
099045	Melrose Bridge	DD	Rehabilitate	1965							100,000					100,000
099056	Squaw River Bridge	TL	Rehabilitate	1965							154,500					154,500
038001	Warsaw Bridge	DD	Rehabilitate	1965							124,000					124,000
008001	Burns Bridge	DD	Rehabilitate	1965								130,000				130,000
504001	Eels Creek Bridge	NK	Rehabilitate	1965								305,000				305,000
099013	Lang Bridge	OSM	Rehabilitate	1965							493,000		0			493,000
099039	Warsaw Arena Bridge	DD	Rehabilitate	1965									15,000			15,000
046001	North River Bridge	HBM	Replace	1966	0		1,300,000									1,300,000
099038	Heffernan's Bridge	DD	Rehabilitate	1966						278,000						278,000
099042	Payne's Bridge	DD	Rehabilitate	1966								91,000				91,000
009003	Paynes Bridge	CM	Rehabilitate	1966									26,000			26,000
021001	Firehall Bridge	CM	Rehabilitate	1967		10,000	30,000	206,000								246,000
099058	Cedar Lake Bridge	NK	Rehabilitate	1967							144,000					144,000

County of Peterborough

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10 - Year Capital Forecast  
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099016	O'Leary's Bridge	OSM	Rehabilitate	1967							183,000					183,000
099046	Plato Creek Bridge	HBM	Rehabilitate	1967									61,000			61,000
099068	Crystal Lake Bridge	TL	Rehabilitate	1968						235,000						235,000
099057	Deer Bay Reach Bridge	NK	Rehabilitate	1968								118,000				118,000
021002	Wallace Point Bridge	OSM	Rehabilitate	1968								113,000				113,000
048002	Browns Bridge	HBM	Rehabilitate	1968									93,000			93,000
099028	Greenbanks Bridge	AN	Rehabilitate	1968									106,000			106,000
099022	Wellbeck's Bridge	AN	Rehabilitate	1969							97,000					97,000
099047	Burnt Dam Bridge	HBM	Replace	1970	25,000						991,000					1,016,000
099040	Douglas Bridge	DD	Rehabilitate	1970	0											0
038002	Warsaw Culvert	DD	Rehabilitate	1970								154,000				154,000
002001	Bensfort Bridge	OSM	Rehabilitate	1970								222,000				222,000
099006	Scarlett Villa Bridge	CM	Rehabilitate	1970								407,000	-			407,000
099067	Tory Hill Bridge	TL	Replace	1970								50,000		700,000		750,000
037001	Lakehurst Road Multiplate	TL	Rehabilitate	1970											37,500	37,500
037002	Lakehurst Road Multiplate	TL	Rehabilitate	1970											37,500	37,500
602002	Deer River Culvert	NK	Rehabilitate	1970											36,000	36,000
056001	Eel's Creek Bridge	NK	Rehabilitate	1971						130,000						130,000
099048	Taylor's Bridge	HBM	Rehabilitate	1971							149,000					149,000
056002	Jack's Creek Bridge	NK	Rehabilitate	1971							81,000					81,000
014001	Chemong Bridge	SEL	Rehabilitate	1972			10,000	50,000	500,000							560,000

County of Peterborough

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099030	Elm Street Bridge	AN	Rehabilitate	1972									35,000			35,000
620003	Crowe River bridge	NK	Rehabilitate	1973											128,500	128,500
029002	Otonabee River Bridge	SEL	Rehabilitate	1974						383,000						383,000
029001	Trent Canal Bridge	SEL	Rehabilitate	1974						225,000						225,000
099051	Kraeger's Bridge	TL	Rehabilitate	1976									112,000			112,000
099085	Jackson's Bridge	TL	Rehabilitate	1976											36,000	36,000
023001	Lower Buckhorn Bridge	SEL/TL	Rehabilitate	1977		25,000	250,000									275,000
099050	Crowe River Bridge	HBM	Rehabilitate	1977	25,000	0	0	400,000								425,000
023002	Trent Canal Bridge	SEL/TL	Rehabilitate	1977		25,000	250,000									275,000
099008	Rollin' Acres Bridge	CM	Rehabilitate	1977									70,000			70,000
009004	CR 9 culvert	CM	Rehabilitate	1977											36,000	36,000
009005	CR 9 culvert	CM	Rehabilitate	1977											36,000	36,000
028002	Baxter Creek Bridge	CM/OSM	Rehabilitate	1978	50,000		500,000			-						550,000
099031	Findlay's Bridge	AN	Rehabilitate	1978									104,000			104,000
099003	Winslow Bridge	CM	Rehabilitate	1979									61,000			61,000
037003	Lakehurst Road Multiplate	TL	Replace	1980							50,000		826,800			876,800
099074	Peter's Island Bridge	TL	Replace	1981					50,000		800,000					850,000
099027	McNulty's Bridge	AN	Rehabilitate	1981											26,000	26,000
099075	Gold/Beaver Lake Bridge	NK	Rehabilitate	1982									238,000			238,000
504002	Mink Creek Bridge	NK	Rehabilitate	1993									50,000			50,000
099018	Elmhurst bridge	OSM	Rehabilitate	1995									61,000			61,000

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099014	Hope's Bridge	OSM	Rehabilitate	2001						0			1,000,000	-		1,000,000
099071	Booths Bridge	NK	Replace	2001								50,000		1,097,000		1,147,000
099015	Armstrong Bridge	OSM	Rehabilitate	2003									28,000			28,000
099019	Birdsall Bridge	OSM	Rehabilitate	2012									26,000			26,000
009002	Wards Bridge	CM	Rehabilitate	2013		10,000	100,000									110,000
099087	Old Norwood Road Bridge	OSM	Replace	2018	0											0
Total					\$ 1,360,000	\$ 4,125,000	\$ 2,625,000	\$ 3,915,000	\$ 3,413,000	\$ 4,304,500	\$ 4,180,500	\$ 3,440,335	\$ 4,332,800	\$ 4,622,000	\$ 4,506,500	\$ 40,824,650

2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
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2018 10 year

\$ 3,331,000

\$ (794,000)

\$ 1,865,000

\$ (760,000)

\$ 3,237,000

\$ (678,000)

\$ 2,982,000

\$ (431,000)

\$ 3,900,000

\$ (404,500)

\$ 3,500,000

\$ (680,500)

\$ 2,979,000

\$ (461,335)

\$ 3,628,000

\$ (704,800)

\$ 4,469,000

\$ (153,000)

\$ 4,000,000

\$ (506,500)

County of Peterborough

Department of Public Works

Transportation Plan Implementation & Growth Related Projects  
10 - Year Capital Forecast  
2019 - 2028

Assumptions:

- 1. CR 20 Upgrade - full reconstruction deferred beyond 10 year horizon; EA to proceed based on upgraded design standard; property acquisition to proceed for upgraded standard within 10 year horizon; existing roadway pulverized & double surface treatment within 10 year horizon; in interim designate road as "No Truck" route (trucks on CR 23/CR 18 corridors) (\$5.41M)
- 2. Ward St. Widening - EA determined widening not required; plan for rehab design in 2019; road rehab in 2020
- 3. Causeway Widening - 100% County funded; 4 year reserve contrinution; no Federal & Provincial funding
- 4. CR 14/18 Roundabout & CR 14/14 signals - deferred beyond 10 year horizon (\$1.8M; \$400K)
- 5. CR 28 Fraserville EA - assumes that EA is not required and EA is allowed to lapse in 2019 (\$250K)
- 6. Majority of TMP projects deferred beyond 10 year horizon (CR 18 widening, intersection improvements, etc.)

Project	Limits	2013 TMP Timing	2013 TMP Estimated Cost	2018 Carry Over	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total
Roadworks - design standards upgrades															0
CR 20 - CR18 to Selwyn - Surface Treat existing	CR18 to CR 23	10-20 yrs	5,410,000	79,000	1,600,000	1,000,000	0	0	0						2,600,000
CR 19 Upgrade	CR 18 to Hilliard St.	10-20 yrs	1,350,000												0
CR 46 Upgrade	CR 504 to S. of Oak Lake	10-20 yrs	10,280,000												0
CR 56 Upgrade	Hwy 28 to CR 6	10-20 yrs	5,980,000												0
CR 33 Upgrade	Hwy 28 to CR 32	10-20 yrs	670,000							0					0
Roadworks - safety & optimization improvements															0
Short Term Widening of CR 18	City limits to CR 1	5-10 yrs	800,000				0	0							0
CR 18 Widening - 4 lanes to 5 lanes	City limits to Wild Water	10-20 yrs	2,020,000								0				0
CR 18 Widening - 4 lanes to 5 lanes	Wild Water to CR 1	10-20 yrs	2,250,000									0			0
CR 18/23 Intersection - signalization/controls	at intersection	5-10 yrs	270,000				0								0
CR 1/12 Intersection - signalization/controls	at intersection	5-10 yrs	400,000							0					0
CR 45/42 Intersection - geometric improvements	at intersection	10-20 yrs	70,000												0
CR 18/5th Line Intersection - signalization/controls	at intersection	5-10 yrs	350,000	50,000			900,000			0					900,000
CR4/University Road - intersection upgrades	at intersection	1-5 yrs	100,000	80,000											0
CR 12 (Lily Lake/Ackison Rd) - signalization/controls	at intersection	10-20 yrs	275,000									0	0		0
CR 2/35 Intersection - geometric improvements	at intersection	10-20 yrs	100,000												0
CR 29/23 Intersection - geometric improvements	extend acceleration lane	1-5 yrs	50,000		0			50,000							50,000
CR 18/20 Intersection - geometric improvements	extend slip-thru lane	5-10 yrs	100,000										0		0
CR 23/36 Intersection - signalization/geometric impr	at intersection	5-10 yrs	150,000										0		0
Roadworks - capacity enhancement improvements															0
Ward St. (CR 18) Widening - 3 lane cross-section	Gore St to Champlain	10-20 yrs	2,550,000		50,000	2,500,000									2,550,000
CR 18 Widening - 2 lanes to 5 lanes - EA + design	CR 1 to Bridgenorth By-pass	10-20 yrs	5,500,000												0
Bridgenorth By-Pass - property acquisition commencement	CR 18 to Ward St.	20 yrs+	8,300,000											500,000	500,000
James A. Gifford Causeway															0
Causeway - rock fill widening (4 year reserve)	Ward St to Robinson Rd	1-5 yrs	5,000,000	1,000,000	1,000,000	1,000,000	1,500,000								3,500,000
CR 14/18 Intersection - roundabout	Ward St intersection	10-20 yrs	1,800,000						0	0					0
CR 14/16 Intersection - traffic control signals	Robinson Rd intersection	5-10 yrs	400,000								0				0
Roadside Safety Devices															0
Steel Beam/Cable Guiderail - County wide	annual allowance		2,500,000	0	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000

Project	Limits	2013 TMP Timing	2013 TMP Estimated Cost	2018 Carry Over	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	Total
Environmental Assessment Updates															0
Transportation Master Plan	County wide	1-5 yrs	250,000	125,000	125,000										125,000
Bridgenorth By-Pass - Sch. C	CR 1 to Ward St.	n/a	250,000										50,000		50,000
CR 28 (Fraserville EA) - Sch. C	115 to Fraserville	10 yr	250,000	0											0
James A Gifford Causeway - Sch. C	CR 18 to CR 16	5-10 yrs	100,000					50,000							50,000
Active Transportation Master Plan	County wide	n/a	100,000	0	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Organization Review	Operations	n/a	20,000										0		0
Total			57,645,000	1,334,000	3,035,000	4,760,000	2,660,000	360,000	260,000	260,000	260,000	260,000	310,000	760,000	12,925,000

	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
2018 10 Year Forecast - totals	<u>1,385,000</u>	<u>4,735,000</u>	<u>5,260,000</u>	<u>1,760,000</u>	<u>360,000</u>	<u>260,000</u>	<u>260,000</u>	<u>260,000</u>	<u>260,000</u>	<u>350,000</u>	<u>0</u>
	\$ (51,000)	\$ (1,700,000)	\$ (500,000)	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (40,000)	



**Community Care Peterborough  
Caremobile Service  
2019 Projected Annual Budget**

	<b>*Proposed* 2019 Annual Budget</b>	<b>2018 Budget for Comparison</b>	<b>Projected Sep/Oct/Nov/ Dec re Calendar at Dec 31/18</b>
<b>REVENUE</b>			
County of Peterborough	35,537.00	35,098.00	35,098.00
Ministry of Health & Long Term Care	21,060.00	21,060.00	21,060.00
Donations /Fundraising	100.00	250.00	70.00
Caremobile Fees/Trip Tickets	22,500.00	27,700.00	22,445.00
Third Party	330.00	500.00	330.00
Agency Contribution to Service	-	-	-
C of P/Provincial Gas Tax	44,161.00	43,961.00	43,961.00
<b>Total Revenue</b>	<b>123,688.00</b>	<b>128,569.00</b>	<b>122,964.00</b>
<b>EXPENSES</b>			
Salaries & Benefits	87,100.00	83,310.00	83,743.67
Staff Training/Travel	1,000.00	300.00	379.00
Volunteer Recognition	100.00	100.00	100.00
Building Occupancy	1,440.00	1,200.00	1,320.00
Office Expense	3,513.00	2,850.00	2,416.66
Insurance	4,835.00	9,550.00	2,734.80
Licencing	1,450.00	2,900.00	1,878.00
Fuel Costs	14,500.00	14,500.00	13,305.08
Maintenance Costs	7,500.00	13,809.00	5,897.77
Publicity & Promotion	2,000.00	-	480.00
Fundraising/Direct Mail Expense	250.00	50.00	220.80
Administration Expense	-	-	-
<b>Caremobile Total</b>	<b>123,688.00</b>	<b>128,569.00</b>	<b>112,475.78</b>
<b>Revenue Over (Under) Expenses</b>	<b>-</b>	<b>-</b>	<b>10,488.22</b>
<b>Gas Tax Rebate from County</b>			



# Appendix B to Report WMC18-004

## Summary of Landfill Activity 2017 - 2018 and 2019 Budget -- October 1, 2018

	2017 Budget	2017 Estimate	2018 Budget	2018 Estimate	2019 Budget
<b>Gross Revenues</b>					
Tipping Fees	2,896,600	2,365,000	2,750,000	2,850,000	3,450,000
Rental Properties	87,000	87,000	88,000	90,900	92,000
Stewardship fees - tires	10,000	-	-	12,000	15,000
Scrap Metal	35,000	15,000	35,000	35,000	35,000
LFG Agreement	75,000	75,000	75,000	23,000	25,000
Certified Emissions Reduction Credits	38,000	38,000	-	-	-
	3,141,600	2,580,000	2,948,000	3,010,900	3,617,000
<b>Gross Expenditures</b>					
Salaries, Wages, Benefits, Training & Corporate Admin	261,839	261,839	300,000	323,908	324,972
Materials, Property Taxes and Insurance	163,031	169,170	158,670	162,943	158,848
Site and Weighscale Operator	1,442,435	1,442,435	1,485,693	1,485,693	1,530,324
Monitoring Consultants	470,000	470,000	330,000	330,000	330,000
Leachate Disposal	560,000	300,000	560,000	350,000	365,000
Landfill Recyclables	600,000	625,000	650,000	706,341	715,278
Shame Agreement and WM Steering Committee	60,000	60,000	60,000	60,000	60,000
Rental Property Expenses	10,000	5,000	5,000	15,000	18,000
Township Royalty Fees	340,716	290,000	300,000	235,000	240,000
Other Contractual Services	100,000	100,000	100,000	85,000	100,000
	4,008,021	3,723,444	3,949,363	3,753,885	3,842,422
<b>Net Revenues/(Expenses) to Share</b>	(866,421)	(1,143,444)	(1,001,363)	(742,985)	(225,422)
<b>County Share @ 50%</b>	(433,211)	(571,722)	(500,682)	(371,493)	(112,711)



# Appendix C to Report WMC18-004

PETERBOROUGH COUNTY/CITY WASTE MANAGEMENT FACILITY ESTIMATED CAPITAL BUDGET -- As of October 1, 2018																
NO.	ITEM	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	TOTAL
a	Final Cover for Cell 2	\$1,260,000 <sup>1</sup>	\$1,260,000 <sup>1</sup>													\$0
b	Haul Soil Off-site		\$35,000													\$2,520,000
c	Design Cell 4															\$35,000
d	Construct Cell 4															\$4,500,000
e	Perimeter LFG Collection System in Cell 4			\$4,500,000 <sup>7</sup>												\$150,000
f	Final Cover Cell 3			\$150,000	\$90,000 <sup>2</sup>	\$95,000 <sup>2</sup>	\$95,000 <sup>2</sup>									\$280,000
g	Vertical LFG Collection Wells in Cell 3					\$380,000 <sup>3</sup>							\$180,000 <sup>4</sup>			\$560,000
h	Final Cover Cell 4												\$150,000 <sup>2</sup>	155000 <sup>2</sup>	160000 <sup>2</sup>	\$465,000
i	Vertical LFG Collection Wells in Cell 3												\$180,000 <sup>5</sup>		625000 <sup>6</sup>	\$805,000
j	Neal Drive Odour Control Facility <sup>7</sup>	\$700,000														\$700,000
k	Replace Air Release Equipment Along Forcemain	\$70,000														\$70,000
TOTAL		\$2,030,000	\$1,295,000	\$4,650,000	\$90,000	\$475,000	\$95,000	\$0	\$0	\$0	\$0	\$0	\$510,000	\$155,000	\$785,000	\$10,085,000

1. Approximately 50% each year
2. Approximately 33% each year
3. On east side of Cell 3
4. On west side of Cell 3
5. On east side of Cell 4
6. On west side of Cell 4
7. Includes Contingency (15%) and Construction Administration



# 2019 Operating Budget

Form 1

**Department:** Corporate and Legislative Services

**Activity Name:** Provincial Offences Office

**Division:** Provincial Offences Office

**Budget Account #:** 101-183

## Statement of Purpose:

The Provincial Offences Act (POA) Office is responsible for administration, courtroom support and municipal prosecution of the Provincial Offences Act (the Act) offences as well as municipal bylaws within the City and County of Peterborough. The POA office ensures compliance with the Act, the Memorandum of Understanding with the Ministry of the Attorney General and the Inter-municipal Service Agreement.

## Highlights:

Provincially, a decrease in overall number of charges being filed is an issue but it is not specific to Peterborough. The number of charges issued is the primary driver of the POA Court system, however, the Court has no influence on the number of charges filed by enforcement agencies. The charges laid are based on the type of offences that occur and the enforcement resources available to address those offences. The number of charges fluctuate and the composition of the dollar value of the charges impacts the revenue generated. POA revenues are only realized by the payment of fines. For example, Part 3 are higher value fines. If fewer Part 3 charges are laid by enforcement, fewer convictions will result and, therefore, lower fine revenue from Part 3's can be anticipated. MTO/Service Ontario is now collecting defaulted fines that have suspended a driver's license as well as plate denials for defaulted parking tickets. This change has not resulted in a decrease of POA income but has resulted in a proportional decrease in daily payments coming directly to POA offices. The income shows up in the budget as revenue sent to us monthly by the Province. Staff will continue to pursue collection initiatives with the goal of increasing fine revenue.

Net revenues are divided between the City and County of Peterborough based on the prior year's relative weighted assessment. The County's share for 2019 is 54.8%; the City's share is 45.2%.

## Performance Data:

Defaulted Fines - Definition: Any fine where the defendant has failed to pay the amount imposed upon conviction by the due date. A fine is considered defaulted when it remains unpaid 15 days past the due date.

Once in default, the City will start collection activity that may include Final Notices, orders to suspend driver's licenses and plate denials, addition of defaulted fines to tax rolls and legal proceedings.

Defaulted Fines	2016	2017	2018 Forecast
Collected	\$1,158,058	\$1,217,286	\$1,150,000

Charges Filed	2016	2017	2018 (Forecast)
Federal Part 1 & Part 3	239	147	150
Part 1 Tickets	18,360	16,653	16,700
Parking	6,662	6,071	6,200
Part 3 Informations	1,522	1,429	1,250
Totals	26,673	24,300	24,300

# CITY OF PETERBOROUGH

## 2019 Operating Budget

Description	2018 Approved	2018 Preliminary Actual	2019 Recommended	Variances 2018 - 2019 Budget	
				Over (Under) 2018 Budget %	Over (Under) 2018 Budget \$
<b>POA Office</b>					
<b>Expenditures</b>					
Personnel	762,419	762,418	834,790	9.5%	72,371
Contractual	315,076	301,254	321,638	2.1%	6,563
Materials, Supplies	25,440	24,640	24,140	-5.1%	-1,300
Repairs, Maintenance	500	500	500	0.0%	0
Fees	79,919	80,919	83,171	4.1%	3,252
Inter-departmental Charges	44,008	44,008	44,647	1.5%	639
New Equipment	2,000	2,000	1,000	-50.0%	-1,000
Rentals	34,260	34,260	35,075	2.4%	815
Travelling, Training	18,918	19,118	19,603	3.6%	685
	<b>1,282,539</b>	<b>1,269,117</b>	<b>1,364,564</b>	<b>6.4%</b>	<b>82,025</b>
<b>Revenues</b>					
Fine Revenue	<b>2,350,000</b>	<b>2,136,716</b>	<b>2,350,000</b>	<b>0.0%</b>	<b>0</b>
<b>Net Municipal Share</b>	<b>-1,067,461</b>	<b>-867,599</b>	<b>-985,436</b>	<b>-7.7%</b>	<b>82,025</b>
<b>County Allocation</b>	<b>581,766</b>	<b>472,840</b>	<b>540,019</b>	<b>-7.2%</b>	<b>-41,747</b>
<b>NET REQUIREMENT</b>	<b>-485,695</b>	<b>-394,759</b>	<b>-445,417</b>	<b>-8.3%</b>	<b>40,278</b>



# CITY OF PETERBOROUGH

## 2019 Operating Budget

Description	2018 Approved	2018 Preliminary Actual	2019 Recommended	Variances 2018 - 2019 Budget	
				Over (Under) 2018 Budget %	Over (Under) 2018 Budget \$
<b>Social Services</b>					
<b>Expenditures</b>					
Social Assistance	47,225,270	47,225,270	47,032,496	-0.4%	-192,773
Children's Services	17,535,996	18,325,877	18,856,757	7.5%	1,320,761
Housing & Homelessness	21,786,744	21,840,058	21,652,200	-0.6%	-134,544
Community Development Program	972,673	972,673	685,745	-29.5%	-286,929
	<b>87,520,683</b>	<b>88,363,878</b>	<b>88,227,198</b>	<b>0.8%</b>	<b>706,515</b>
<b>Revenues - County Contribution</b>					
Social Assistance	809,881	809,881	820,247	1.3%	10,366
Children's Services	568,667	549,313	538,895	-5.2%	-29,772
Housing & Homelessness	5,988,805	5,987,959	6,255,608	4.5%	266,803
Community Development Program	217,223	217,223	216,504	-0.3%	-719
	<b>7,584,576</b>	<b>7,564,376</b>	<b>7,831,254</b>	<b>3.3%</b>	<b>246,678</b>
<b>Revenues - Provincial &amp; Other</b>					
Social Assistance	41,897,132	41,897,132	41,700,741	-0.5%	-196,391
Children's Services	15,697,139	16,511,299	17,060,439	8.7%	1,363,300
Housing & Homelessness	10,418,674	10,482,388	9,914,629	-4.8%	-504,045
Community Development Program	425,242	425,152	120,000	-71.8%	-305,242
	<b>68,438,187</b>	<b>69,315,971</b>	<b>68,795,809</b>	<b>0.5%</b>	<b>357,622</b>
<b>Net Requirements</b>					
Social Assistance	4,518,257	4,518,257	4,511,508	-0.1%	-6,748
Children's Services	1,270,190	1,265,265	1,257,423	-1.0%	-12,767
Housing & Homelessness	5,379,265	5,369,711	5,481,963	1.9%	102,698
Community Development Program	330,208	330,298	349,241	5.8%	19,032
	<b>11,497,921</b>	<b>11,483,531</b>	<b>11,600,135</b>	<b>0.9%</b>	<b>102,215</b>

# 2019 Operating Budget

Form 1

**Department:** Community Services

**Activity Name:** Social Assistance

**Division:** Social Service

**Budget Account #:** 521, 525, 532, 546, 555, 563, 564, 577

## Statement of Purpose:

To provide for personnel and other client program costs to deliver Financial Assistance and Employment Services. Eligible residents receive help with costs of food, shelter, clothing and health related items, as well as job search and skills training.

## Highlights:

The provincial upload of social assistance benefit costs was completed in 2018 and benefits are now covered 100% by the Province. Caseloads are slowly decreasing and the 2019 budget estimate for mandatory benefits is a 0.8% decline from the 2018 budget. The gross cost per case for 2019 is \$726.66 (\$704.33 in 2018). This results from the provincial government's announced 1.5% increase in Ontario Works benefits beginning late 2018.

At the time of writing, the provincial government has undertaken an accelerated 100 day process to develop and announce a new Social Assistance program. The potential impact of this change is unknown.

The overall budget change from 2018 to 2019 for City net requirements in these program areas is a 0.1% decrease. This has mainly resulted from the layoff of 3.0 FTEs (Family Support Workers). These positions supported work that was previously mandated by the Province but is no longer required.

There are currently three staffing requests as Below the Line requests. The two new positions and one expanded position requests are:

-Program Integrity Officer to deal with new and existing pressures within the housing and homelessness system at no cost to the

Municipality (covered by 100% provincial funds).

-The Quality Assurance Specialist position that was piloted and evaluated in 2018. The focus of the role is to audit files and programs, ensuring quality service delivery and continuous improvement to meet program goals, at a cost of \$34,756 to the municipalities.

-An expansion of the Graphics and Media Clerk from part time to full time in order to meet the increasing demand for communications, reporting to stakeholders and completing Division Strategic Plans. The additional 0.32 FTE would be covered by 100% provincial funds.

## Performance Data:

\* This chart includes City and County figures.

Social Assistance Statistics	2017 (Actual)	2018 (Projected)	2019 (Forecast)
OW Caseload	3,783	3,695	3,675
Gross OW Monthly Cost per Case	\$717.57	\$709.62	\$726.66

# CITY OF PETERBOROUGH

## 2019 Operating Budget

Description	2018 Approved	2018 Preliminary Actual	2019 Recommended	Variances 2018 - 2019 Budget	
				Over (Under) 2018 Budget %	Over (Under) 2018 Budget \$
<b>Social Assistance</b>					
<b>Expenditures</b>					
Personnel	8,319,780	8,307,231	8,232,269	-1.1%	-87,512
Contractual	37,282,732	37,254,012	37,131,723	-0.4%	-151,009
Materials, Supplies	125,540	126,851	127,030	1.2%	1,490
Repairs, Maintenance	20,000	20,000	20,000	0.0%	0
Fees	9,911	9,911	10,049	1.4%	138
Inter-departmental Charges	364,875	364,875	360,145	-1.3%	-4,730
New Equipment	35,000	35,000	35,400	1.1%	400
Rentals	866,462	866,462	826,977	-4.6%	-39,485
Travelling, Training	177,670	217,629	224,530	26.4%	46,860
Transfer to Capital Fund	64,374	64,374	64,374	0.0%	0
Recoveries	-41,075	-41,075	0	-100.0%	41,075
	<b>47,225,270</b>	<b>47,225,270</b>	<b>47,032,496</b>	<b>-0.4%</b>	<b>-192,773</b>
<b>Revenues</b>					
Ontario grants	41,660,417	41,660,417	41,263,241	-1.0%	-397,176
County and Other Municipal grants & fees	809,881	809,881	820,247	1.3%	10,366
Fees, Service Charges, Donations	210,000	210,000	437,500	108.3%	227,500
Contribution from Reserve	26,715	26,715	0	-100.0%	-26,715
	<b>42,707,013</b>	<b>42,707,013</b>	<b>42,520,988</b>	<b>-0.4%</b>	<b>-186,025</b>
<b>NET REQUIREMENT</b>	<b>4,518,257</b>	<b>4,518,257</b>	<b>4,511,508</b>	<b>-0.1%</b>	<b>-6,748</b>

# CITY OF PETERBOROUGH

## 2019 Operating Budget

Description	2018 Approved	2018 Preliminary Actual	2019 Recommended	Variances 2018 - 2019 Budget	
				Over (Under) 2018 Budget %	Over (Under) 2018 Budget \$
<b>Children's Services</b>					
<b>Expenditures</b>					
Children's Services Administration	694,955	705,563	719,779	3.6%	24,824
Directly Operated Child Care	2,071,535	2,061,589	2,151,253	3.8%	79,717
Expansion Funding	1,586,376	1,586,376	2,048,083	29.1%	461,707
CS - Core Funding	11,153,513	11,942,732	11,908,025	6.8%	754,512
EarlyON Child and Family Centres	1,236,657	1,236,657	1,236,657	0.0%	1
Early Learning Child Care	792,960	792,960	792,960	0.0%	0
	<b>17,535,996</b>	<b>18,325,877</b>	<b>18,856,757</b>	<b>7.5%</b>	<b>1,320,761</b>
<b>Revenues - County Contribution</b>					
Children's Services Administration	63,544	64,533	58,230	-8.4%	-5,314
Directly Operated Child Care	159,316	157,610	153,495	-3.7%	-5,821
CS - Core Funding	345,807	327,170	327,170	-5.4%	-18,637
	<b>568,667</b>	<b>549,313</b>	<b>538,895</b>	<b>-5.2%</b>	<b>-29,772</b>
<b>Revenues - Provincial &amp; Other</b>					
Children's Services Administration	489,973	489,973	525,680	7.3%	35,707
Directly Operated Child Care	1,553,167	1,553,167	1,639,600	5.6%	86,433
Expansion Funding	1,586,376	1,586,376	2,048,083	29.1%	461,707
CS - Core Funding	10,038,006	10,852,166	10,817,459	7.8%	779,453
EarlyON Child and Family Centres	1,236,657	1,236,657	1,236,657	0.0%	0
Early Learning Child Care	792,960	792,960	792,960	0.0%	0
	<b>15,697,139</b>	<b>16,511,299</b>	<b>17,060,439</b>	<b>8.7%</b>	<b>1,363,300</b>
<b>Net Requirements</b>					
Children's Services Administration	141,438	151,057	135,869	-3.9%	-5,569
Directly Operated Child Care	359,052	350,812	358,158	-0.2%	-895
CS - Core Funding	769,700	763,396	763,396	-0.8%	-6,304
	<b>1,270,190</b>	<b>1,265,265</b>	<b>1,257,423</b>	<b>-1.0%</b>	<b>-12,767</b>

Department: Community Services

Activity Name: Children's Services

Division: Social Services

Budget Account #: 101-501, 503, 505, 507, 508, 509, 510, 511

### Statement of Purpose:

To provide for personnel and other support costs to deliver Children's Services for the early years and child care programs. Fee subsidy to eligible families, operating grants to licensed child care providers, Special Needs resources and parenting programs result in quality care for children and allows families to attend to their employment, training and parenting needs.

### Highlights:

In 2019, there will be an increase in licensed child care spaces in the City and the County, primarily due to expansion of spaces in two licensed child care programs for children 0-4 years. This growth will shift the cost share to 70% City, 30% County in 2019 from 69% City, 31% County in 2018.

In 2018, the Ministry of Education announced three new funding allocations for child care in Core Funding. The first was Fee Stabilization funding to help increase wages and stabilize child care fees. For 2018, the municipality received \$403,089 in stabilization funding. The second funding allocation is Base Funding for licensed home child care providers to reduce parent fees and increase wages for providers. For 2018, the municipality received \$305,325 in Base Funding. The third funding allocation is for Community-Based Capital funding to support increased access. In 2018, the municipality received \$1,350,000 in capital funding to expand licensed child care spaces in the City and County. In 2018, the municipality received an additional \$284,665 in year two expansion funding to support increased fee subsidies and affordability to child care. With the new provincial government, it is uncertain whether the municipality will receive additional Expansion funding for year three of this five year initiative. All new funding

provided in 2018 was 100% provincial funding. In 2019, \$200,000 of the unconditional grant has been budgeted for continued Early Learning transition, leaving \$140,029 of this grant for future years.

In 2018, the Province transferred the system management of the EarlyON Child and Family Centre (formerly the Ontario Early Years Child and Family Centres) to municipalities. In 2018, the municipality contracted with two service providers to deliver the new EarlyON services in the City and County. In 2018 and 2019, the municipality received \$1,236,657 in operating funding for the delivery of local EarlyON services.

The Municipal Child Care program is proposing a 2% increase for childcare rates for 2019 to offset the increase in operating the program. Staffing levels in all municipally operated child care programs will remain constant in 2019 and directly reflect high capacity utilization rates across all programs. Provincial funding sources have been accessed successfully to address special purpose expenditures improving both client service delivery and direct operations for our educational teams on site.

### Performance Data/Work Program:

Children's Services	2017 (Actual)	2018 (Projected)	2019 (Forecast)
Children Served with Fee Subsidy	1,779	1,829	1,890
Licensed Child Care Spaces	3,282	3,379	3,494

# CITY OF PETERBOROUGH

## 2019 Operating Budget

Description	2018 Approved	2018 Preliminary Actual	2019 Recommended	Variances 2018 - 2019 Budget	
				Over (Under) 2018 Budget %	Over (Under) 2018 Budget \$
<b>Children's Services</b>					
<b>Expenditures</b>					
Personnel	2,744,220	2,744,220	2,827,593	3.0%	83,373
Contractual	14,552,436	15,331,708	15,774,207	8.4%	1,221,771
Materials, Supplies	89,303	91,723	93,872	5.1%	4,569
Repairs, Maintenance	15,154	15,154	13,235	-12.7%	-1,919
Fees	26,406	26,406	27,141	2.8%	736
Inter-departmental Charges	93,428	93,428	93,136	-0.3%	-292
New Equipment	8,690	8,690	5,420	-37.6%	-3,270
Rentals	134,623	139,623	135,130	0.4%	507
Travelling, Training	27,444	30,632	36,730	33.8%	9,286
Transfer to Capital Fund	24,293	24,293	30,293	24.7%	6,000
Recoveries	-180,000	-180,000	-180,000	0.0%	0
	<b>17,535,996</b>	<b>18,325,877</b>	<b>18,856,757</b>	<b>7.5%</b>	<b>1,320,761</b>
<b>Revenues</b>					
Ontario grants	13,560,021	14,374,181	14,770,672	8.9%	1,210,651
Canada grants	105,000	105,000	170,216	62.1%	65,216
County and Other Municipal grants & fees	568,667	549,313	538,895	-5.2%	-29,772
Fees, Service Charges, Donations	1,832,118	1,832,118	1,919,551	4.8%	87,433
Contribution from Reserve	200,000	200,000	200,000	0.0%	0
	<b>16,265,806</b>	<b>17,060,612</b>	<b>17,599,334</b>	<b>8.2%</b>	<b>1,333,528</b>
<b>NET REQUIREMENT</b>	<b>1,270,190</b>	<b>1,265,265</b>	<b>1,257,423</b>	<b>-1.0%</b>	<b>-12,767</b>

# CITY OF PETERBOROUGH

## 2019 Operating Budget

Description	2018 Approved	2018 Preliminary Actual	2019 Recommended	Variances 2018 - 2019 Budget	
				Over (Under) 2018 Budget %	Over (Under) 2018 Budget \$
<b>Housing &amp; Homelessness</b>					
<b>Expenditures</b>					
Housing Administration	968,965	949,065	945,370	-2.4%	-23,595
Peterborough Housing Corporation	3,717,800	3,717,800	3,750,000	0.9%	32,200
Rent Supplement Programs	2,071,170	2,071,170	2,178,250	5.2%	107,080
Non Profit and Native Housing Providers	7,093,500	7,093,500	7,140,000	0.7%	46,500
Housing Resource Centre	302,300	302,300	308,000	1.9%	5,700
Homelessness	4,483,750	4,533,750	4,529,844	1.0%	46,094
Home for Good	840,299	939,283	983,236	17.0%	142,937
Housing Access Peterborough	142,700	142,700	145,500	2.0%	2,800
Special Program Funding - DOOR	125,000	125,000	125,000	0.0%	0
Special Program Funding - IAH	2,041,260	1,965,490	1,547,000	-24.2%	-494,260
	<b>21,786,744</b>	<b>21,840,058</b>	<b>21,652,200</b>	<b>-0.6%</b>	<b>-134,544</b>
<b>Revenues - County Contribution</b>					
Housing Administration	518,821	507,975	508,473	-2.0%	-10,348
Peterborough Housing Corporation	1,597,831	1,597,831	1,750,312	9.5%	152,481
Rent Supplement Programs	816,556	816,556	893,240	9.4%	76,684
Non Profit and Native Housing Providers	2,582,286	2,582,286	2,646,815	2.5%	64,529
Housing Resource Centre	164,754	164,754	168,784	2.4%	4,030
Homelessness	230,785	240,785	208,250	-9.8%	-22,535
Housing Access Peterborough	77,772	77,772	79,734	2.5%	1,962
	<b>5,988,805</b>	<b>5,987,959</b>	<b>6,255,608</b>	<b>4.5%</b>	<b>266,803</b>
<b>Revenues - Provincial &amp; Other</b>					
Housing Administration	17,000	17,500	17,500	2.9%	500
Peterborough Housing Corporation	786,000	786,000	665,719	-15.3%	-120,281
Rent Supplement Programs	581,250	581,250	610,480	5.0%	29,230
Non Profit and Native Housing Providers	2,355,361	2,355,361	2,310,045	-1.9%	-45,316
Homelessness	3,672,504	3,712,504	3,655,649	-0.5%	-16,855
Home for Good	840,299	939,283	983,236	17.0%	142,937
Special Program Funding - DOOR	125,000	125,000	125,000	0.0%	0
Special Program Funding - IAH	2,041,260	1,965,490	1,547,000	-24.2%	-494,260
	<b>10,418,674</b>	<b>10,482,388</b>	<b>9,914,629</b>	<b>-4.8%</b>	<b>-504,045</b>

# CITY OF PETERBOROUGH

## 2019 Operating Budget

Description	2018 Approved	2018 Preliminary Actual	2019 Recommended	Variances 2018 - 2019 Budget	
				Over (Under) 2018 Budget %	Over (Under) 2018 Budget \$
<b>Net Requirements</b>					
Housing Administration	433,144	423,590	419,397	-3.2%	-13,747
Peterborough Housing Corporation	1,333,969	1,333,969	1,333,969	0.0%	0
Rent Supplement Programs	673,364	673,364	674,530	0.2%	1,166
Non Profit and Native Housing Providers	2,155,853	2,155,853	2,183,140	1.3%	27,287
Housing Resource Centre	137,546	137,546	139,216	1.2%	1,670
Homelessness	580,461	580,461	665,945	14.7%	85,484
Housing Access Peterborough	64,928	64,928	65,766	1.3%	838
	<b>5,379,265</b>	<b>5,369,711</b>	<b>5,481,963</b>	<b>1.9%</b>	<b>102,698</b>



# 2019 Operating Budget

Form 1

**Department:** Community Services

**Activity Name:** Housing and Homelessness

**Division:** Social Services

**Budget Account #:** 539, 548, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807

## Statement of Purpose:

The City of Peterborough is the Service Manager for Housing and Homelessness Services. The division is responsible for administering, funding, overseeing standards, and providing capacity building for approximately 2,000 social housing units owned and managed by 16 non-profit organizations and Peterborough Housing Corporation. Housing and Homelessness services are also responsible for providing housing options across the continuum of housing needs, from shelters, transitional and supportive housing to Rent Geared to Income (RGI) and affordable rental units. The Housing and Homelessness Plan details priorities to meet the complex and unique housing needs of the community.

## Highlights:

The City is required to provide 1,569 units of RGI housing. Housing Services provides ongoing subsidy for social housing providers, ensuring compliance through policy and program support, including operational reviews, support with asset management and provincial reporting. The social housing portfolio has an assessed value in excess of \$150 million.

Housing and Homelessness Services have contracts with local partners to provide: rent supplements, housing stability funds, Peterborough Renovates, Housing Access Peterborough, and Homelessness sheltering services and supports.

In April 2016, Council approved an in-year increase of \$50,000 to support the Municipal "Rent Choice" rent supplement program. In 2017, Council endorsed ongoing funding commitment to Rent Choice CSS6-002). Budget increases to Rent Choice in 2019 and beyond will incrementally add to the number of households assisted and maintain support as rents increase.

Although expenditures to the Homelessness budget have only increased 1.0% or \$46,094 in 2019, the City contribution has increased by 14.7% or \$85,484. In 2018, an additional \$100,000 was added to the Emergency Shelter budget to help provide support with the minimum wage increase and the operating costs related to the increased volume experienced at the shelters. A draw from reserves was budgeted to cover the full cost in 2018 and \$50,000 is budgeted in 2019.

In 2018, report CSSS17-010 - Emergency Shelter Funding and a 2019 Budget Pre-commitment, was presented which resulted in Council approval of an additional \$200,000 in each of 2018 and 2019 to help emergency shelters with increased volume and additional staffing and to extend the Warming Room operations to 12 months a year for the next two years, to be paid for from reserves. This will allow time for the System Review with service providers and allow staff to work on shifting focus from reliance on emergency programs to finding longer term solutions.

## Performance Data/Work Program:

Housing & Homelessness	2017 (Actual)	2018 (Projected)	2019 (Forecast)
# of Issuances of Housing Stability Fund	2,989	2,739	2,739
Shelter Days of Care	25,369	25,231	25,231
Rent Geared to Income Housing Wait List	1,527	1,496	1,500
Average Monthly Rent - 2 Bedroom Unit	\$980	\$988	\$1,000
Purpose Built Rental Housing Vacancy Rate	1.0%	1.1%	1.0%

# CITY OF PETERBOROUGH

## 2019 Operating Budget

Description	2018 Approved	2018 Preliminary Actual	2019 Recommended	Variances 2018 - 2019 Budget	
				Over (Under) 2018 Budget %	Over (Under) 2018 Budget \$
<b>Housing and Homelessness</b>					
<b>Expenditures</b>					
Personnel	753,998	774,781	707,141	-6.2%	-46,857
Contractual	20,693,869	20,676,066	20,688,650	0.0%	-5,219
Materials, Supplies	42,145	32,979	31,726	-24.7%	-10,419
Fees	3,000	3,000	3,000	0.0%	0
Inter-departmental Charges	681,732	681,732	682,153	0.1%	421
Rentals	0	0	27,630	0.0%	27,630
Travelling, Training	22,000	21,500	21,900	-0.5%	-100
Contributions to Reserves	300,000	360,000	200,000	-33.3%	-100,000
Recoveries	-710,000	-710,000	-710,000	0.0%	0
	<b>21,786,744</b>	<b>21,840,058</b>	<b>21,652,200</b>	<b>-0.6%</b>	<b>-134,544</b>
<b>Revenues</b>					
Ontario grants	9,746,414	9,864,831	9,157,680	-6.0%	-588,734
County and Other Municipal grants & fees	5,988,805	5,987,959	6,255,608	4.5%	266,803
Fees, Service Charges, Donations	54,260	59,557	50,000	-7.9%	-4,260
Contribution from Reserve	618,000	558,000	706,949	14.4%	88,949
	<b>16,407,479</b>	<b>16,470,347</b>	<b>16,170,237</b>	<b>-1.4%</b>	<b>-237,242</b>
	<b>5,379,265</b>	<b>5,369,711</b>	<b>5,481,963</b>	<b>1.9%</b>	<b>102,698</b>
<b>NET REQUIREMENT</b>					

# 2019 Operating Budget

Form 1

**Department:** Community Services

**Activity Name:** Community Development Program

**Division:** Social Services

**Budget Account #:** 101- 547, 527, 557, 517

## Statement of Purpose:

The Community Development Program (CDP) will continue to improve the well-being of residents in the City and County through the delivery of projects, information, referrals, and support to enhance social development and fill service gaps. The Homemakers program assists low-income seniors and others with housekeeping services to allow them to remain in their homes as long as possible.

## Highlights:

The CDP continues to implement a Community Wellbeing Plan process that started in 2017. This process will better define the municipal role to improve wellbeing of individuals and the community across the City and County of Peterborough and both First Nations. The Plan will be brought to Council for approval in 2019. Funds are not expected to be drawn from CDP reserves to fund this project in 2019.

Funding support is being provided to the United Way (\$14,500), Ontario 211 (\$21,384) and food security programs (\$20,808) on a 50/50 City/County cost share. Funding to Community Care Peterborough (\$21,224) is paid 100% by the City. This funding is reviewed on an annual basis.

The new position of Age-friendly Coordinator was created in 2018 with the cost covered by the CDP Reserve and \$15,000 of community revenue. The \$88,473 cost of this position (benefits included) will be in the 2019 budget as a 50/50 City/County cost share. Cost to each municipality will be \$44,236 in 2019.

The Healthy Kids Community Challenge contract with the Ministry of

Health and Long-Term Care ended September 2018. No new funding is being included in the budget or projected to be drawn from reserve in 2019.

## Performance Data/Work Program:

Community Development Program	2017 (Actual)	2018 (Projected)	2019 (Forecast)
Individuals Assisted at County Drop-Ins	550	575	625
Senior Events Participants	1,550	1,365	1,750
Homemaker Clients	75	105	105

# CITY OF PETERBOROUGH

## 2019 Operating Budget

Description	2018 Approved	2018 Preliminary Actual	2019 Recommended	Variances 2018 - 2019 Budget	
				Over (Under) 2018 Budget %	Over (Under) 2018 Budget \$
<b>Community Development Program and Homemakers</b>					
<b>Expenditures</b>					
Personnel	201,676	201,676	210,239	4.2%	8,562
Contractual	661,409	661,409	401,234	-39.3%	-260,175
Materials, Supplies	1,220	1,220	1,244	2.0%	24
Other Transfers	76,686	76,686	76,686	0.0%	0
Inter-departmental Charges	47,875	47,875	6,800	-85.8%	-41,075
Rentals	8,377	8,377	8,545	2.0%	168
Travelling, Training	4,632	4,632	5,350	15.5%	718
Recoveries	-29,202	-29,202	-24,353	-16.6%	4,849
	<b>972,673</b>	<b>972,673</b>	<b>685,745</b>	<b>-29.5%</b>	<b>-286,929</b>
<b>Revenues</b>					
Ontario grants	326,250	326,250	120,000	-63.2%	-206,250
County and Other Municipal grants & fees	217,223	217,223	216,504	-0.3%	-719
Fees, Service Charges, Donations	15,000	15,000	0	-100.0%	-15,000
Contribution from Reserve	83,992	83,902	0	-100.0%	-83,992
	<b>642,465</b>	<b>642,375</b>	<b>336,504</b>	<b>-47.6%</b>	<b>-305,961</b>
<b>NET REQUIREMENT</b>	<b>330,208</b>	<b>330,298</b>	<b>349,241</b>	<b>5.8%</b>	<b>19,032</b>

## 2019 - 2028 Capital Budget Justification

### Other Capital Assets

**Department:** Community Services**Budget Reference #:** 6-9.02**Division:** Ontario Works - Social Services**Project Name & Description**

Brock Street Mission – Revitalization and Supportive Housing

**Commitments Made**

In July 2017, Council approved Report PLHD17-003 - Peterborough Housing Corporation (PHC) acquisition of the property at 217 Murray Street (Brock Street Mission), that included having Brock transfer ownership of the property to Peterborough Housing Corporation. As part of that report, Council approved the 2018 capital contribution of \$325,000.

In July 2018, pursuant to tender results exceeding the approved budget, Council provided direction to City staff to review the project and look for cost savings prior to the project proceeding to construction.

**Effects on Future Operating Budgets**

The supports for men in this program could possibly be provided by existing service providers such as Four Counties Addiction Services and VON 360 Nurse Practitioner Clinic to address physical, mental health and addictions issues. Funding for these supports would come from CE LHIN and the Ministry of Housing. There is no additional effect on the operating budget related to this project. Overall program delivery may require some additional operating dollars for Brock which could come from a reallocation of CHPI or the municipal homeless budget.

**Project Detail, Justification & Reference Map**

A feasibility study was completed in 2015 for the Brock Mission Men's Shelter. In 2017, the program moved to a temporary location at St. Paul's Church and the existing shelter building on Murray Street was demolished.

The City will provide Project Management Services for the design and construction of the new shelter in 2018, 2019 and 2020. PHC will provide ongoing facility management/maintenance services once the building is complete.

In the fall of 2018, City staff worked with Brock Mission to redesign the building for cost savings whilst maintaining the program areas that were outlined as essential for services in the original feasibility study. The total project budget is now estimated at \$9.3 million.

Social Service reserves will fund \$1.08 million. The County of Peterborough is providing \$170,000 towards the project. Housing has committed \$1.5 million of IAH provincial funding toward the housing units for this project. Brock Mission has committed to fund-raise \$1,250,000 with a focus on costs related to the shelter portion capital build. If successful, a pending application to CMHC's National Co-investment Fund will provide a combination of debt and grant funding totaling \$5.3 million.

**Accessibility Considerations**

The new Brock Street Mission facility will meet the accessible design requirements of the Ontario Building Code.

**Other Capital Assets**  
**Ten Year Capital Budget Estimates**  
 2019-2028 & Subsequent Years  
 (\$000)

		Project Total	Approved Pre-2019	REQUESTED					2024 to 2028	2029 to 2043
				2019	2020	2021	2022	2023		
Department	Community Services									
Division	Ontario Works - Social Services									
Project Description	Brock Mission - Revitalization & Supportive Housing									
Project #	6-9.02									
Expenditures										
Contractual Services	9,300.0	7,547.0	1,753.0							
Total Direct Revenue										
Direct Revenue										
Revenue-Ontario Grant	1,500.0	1,500.0								
Other Mun-grants & fees	170.0	170.0								
Recoveries	5,300.0	3,797.0	1,503.0							
Donations	1,250.0	1,000.0	250.0							
Total Direct Revenue	8,220.0	6,467.0	1,753.0							
Net Requirements	1,080.0	1,080.0								
To Be Financed From:										
Reserves										
Social Housing - DOOR Funding	50.0	50.0								
Social Services Reserve	1,030.0	1,030.0								
Total Reserves	1,080.0	1,080.0								

## 2019 - 2028 Capital Budget Justification

### Other Capital Assets

**Department:** Community Services**Budget Reference #:** 6-9.04**Division:** Social Housing - Social Services**Project Name & Description**

Housing - Capital Repairs

**Commitments Made**

None.

**Effects on Future Operating Budgets**

This investment in upgrading and maintaining the existing aging portfolio will help provide safe reliable housing, reduce operating costs, reduce waiting lists, and enable the City to maintain the portfolio to meet the Province's required service level standard.

**Project Detail, Justification & Reference Map**

The \$150,000 per year is to be utilized to assist social housing providers with necessary capital repairs and upgrades that are considered a priority, and beyond the ability of the housing provider to fund by themselves. This funding, when expended, will be paired with available incentives, funding from federal and provincial levels of government, or as cost sharing opportunities whenever possible. These projects can be prioritized based on capital asset management data, updated through Building Condition Audits. This capital reserve will be funded from City and County contributions based on the weighted assessment sharing ratios and allowed to accumulate until required. Recent government initiatives, such as the 2016 Social Housing Infrastructure Program provided the City with \$1.6 million and the 2018 Social Housing Apartment Improvement Program (SHAIP) will provide up to \$2,208,161 between 2018-2021.

The Province has emphasized that any new provincial funding for capital repairs to social housing will be only for projects that reduce greenhouse gas emissions by specified targets. For example, SHAIP funding is specifically targeted to high-rise social housing apartment buildings because the Greenhouse Gas reduction return on investment is the greatest. Municipal investment is key where there is a disconnect between social housing repair needs, including unexpected or emergency repairs, and available funding programs from higher levels of government. This capital project provides a funding stream for such circumstances. Under the National Housing Strategy, the federal government has promised capital funds for social housing provider regeneration. The Housing Division assists providers to pursue available funds to supplement/replace municipal investment.

**Other Capital Assets**  
**Ten Year Capital Budget Estimates**  
 2019-2028 & Subsequent Years  
 (\$000)

		Project Total	Approved Pre-2019	REQUESTED					2024 to 2028	2029 to 2043
				2019	2020	2021	2022	2023		
Department	Community Services									
Division	Social Housing - Social Services									
Project Description	Housing - Capital Repairs									
Project #	6-9.04									
Expenditures										
Contractual Services		5,675.0	675.0	150.0	150.0	150.0	150.0	150.0	875.0	3,375.0
Total Direct Revenue										
Direct Revenue										
Other Mun-grants & fees		3,089.1	364.1	81.8	81.8	81.8	81.8	81.8	476.9	1,839.4
Total Direct Revenue		3,089.1	364.1	81.8	81.8	81.8	81.8	81.8	476.9	1,839.4
Net Requirements		2,585.9	310.9	68.3	68.3	68.3	68.3	68.3	398.1	1,535.6
To Be Financed From:										
Reserves										
Social Housing Reserve		46.3	46.3							
Total Reserves		46.3	46.3							
Capital Levy		2,539.6	264.6	68.3	68.3	68.3	68.3	68.3	398.1	1,535.6



## 2019 - 2028 Capital Budget Justification

### Other Capital Assets

CAP Form 1 (Other)

**Department:** Community Services**Budget Reference #:** 6-9.05**Division:** Social Housing - Social Services**Project Name & Description**

Building Condition Assessments (BCA)

**Commitments Made**

None.

**Effects on Future Operating Budgets**

Asset management in the social housing portfolio can be a key driver of operating costs - strategic asset management reduces budget pressures that arise when maintenance is deferred or overlooked.

The Housing Division formulates strategies about required repairs based on expert opinion, prioritized needs, and where necessary, stages funding to ensure capital needs are addressed.

Up to date BCAs are necessary for proactive property management decisions, as well as bulk Requests for Tenders that, when managed by City staff, have historically provided significant savings in operating costs and are an excellent teaching opportunity.

**Project Detail, Justification & Reference Map**

Portfolio wide Building Condition Assessments (BCAs) in 2020 will:

- Update existing assessments of the social housing portfolio in the City and County of Peterborough.
- Identify and target capital repair needs for another 25 to 30 year time period.
- Provide the foundation for a strategic asset management plan for both the City and the housing providers through the introduction of an interactive database.

A BCAs should be undertaken every three to five years by qualified professionals. The last BCAs were completed in 2014. Strategic asset management depends on current information and responsive information management for reporting and monitoring.

BCAs, in conjunction with the City's asset management strategy, will significantly improve monitoring of social housing providers' capital reserves, as well as identify capital repair needs and provide capacity to pay.

**Other Capital Assets**  
**Ten Year Capital Budget Estimates**  
 2019-2028 & Subsequent Years  
 (\$000)

		Project Total	Approved Pre-2019	REQUESTED					2024 to 2028	2029 to 2043	
				2019	2020	2021	2022	2023			
Department	Community Services										
Division	Social Housing - Social Services										
Project Description	Building Condition Assessments (BCA)										
Project #	6-9.05										
Expenditures											
Contractual Services		1,475.0	225.0		250.0					250.0	750.0
Total Direct Revenue											
Direct Revenue											
Other Mun-grants & fees		605.4	60.4							136.3	408.8
Recoveries		112.5	112.5								
Total Direct Revenue		717.9	172.9							136.3	408.8
Net Requirements		757.1	52.1		250.0					113.8	341.3
To Be Financed From:											
Reserves											
Social Housing Reserve		347.2	52.1		250.0						45.1
Total Reserves		347.2	52.1		250.0						45.1
Capital Levy		410.0								113.8	296.2

# Peterborough Public Health

## DRAFT 2019 PUBLIC HEALTH (Including Mandatory Programs, SDW, and VBD) BUDGETS – Operations Only (October 24, 2018)

	2019 Budget	2018 Budget	Change	% Increase	
<b>EXPENDITURES</b>					
1 Salaries and wages	5,595,985	5,532,242	63,743	1.15%	Increase includes estimate for contract settlements and staffing salary increments
2 Employee benefits	1,583,238	1,554,835	28,403	1.83%	Directly relates to increase in salaries and anticipated benefit rates
3 % benefits of salary and wages	28.29%	28.10%			
4 Staff Training	42,539	42,539	0	0.00%	
5 Board Expenses	48,598	55,498	-6,900	-12.43%	Reduction for reimbursement of County members
6 Travel	44,604	40,400	4,204	10.41%	Increase based on prior year actual due to higher reimbursement rate
7 Building Occupancy	701,171	712,050	-10,879	-1.53%	Reduction based on anticipated and known expenditures
8 Office Expenses, Printing, Postage	36,534	36,534	0	0.00%	
9 Materials, Supplies	292,842	277,071	15,771	5.69%	Increase for imunization program costs and inflation
10 Office Equipment	12,840	12,840	0	0.00%	
11 Professional and Purchased Services	330,109	318,920	11,189	3.51%	Increase for Payroll Service and Strategic Plan net of reduction for Sexual Health Clinic Fees
12 Communication costs	96,111	96,111	0	0.00%	
13 Information and Information Technology Equipment	61,189	61,189	0	0.00%	
<b>EXPENDITURES</b>	<b>8,845,760</b>	<b>8,740,229</b>	<b>105,531</b>	<b>1.21%</b>	
<b>FEES &amp; OTHER REVENUES</b>					
14 Expenditure Recoveries Flu, HPV, MenC	22,500	22,500	-	0.00%	
15 Expenditure Recoveries & Offset Revenues	388,700	503,727	-115,027	-22.84%	Decrease due to deferred funds to be expended in prior year
<b>FEES &amp; OTHER REVENUES</b>	<b>411,200</b>	<b>526,227</b>	<b>46,740</b>	<b>8.88%</b>	
<b>NET EXPENDITURES - Cost Shared Budget</b>	<b>8,434,560</b>	<b>8,214,002</b>	<b>142,133</b>	<b>1.73%</b>	
<b>PARTNER CONTRIBUTIONS – 2019</b>					
16 Ministry of Health & Long-Term Care	6,031,800	6,031,800	0	0.00%	Assumes no increase - received 2% in 2018
17 County of Peterborough	928,080	856,953	71,127	8.30%	Increase to align with Board approved strategy to achieve 70/30 funding allocation within 3 years. Assumes no increase in Provincial funding in an effort to minimize use of reserves and maintain minimum reserve levels.
18 City of Peterborough	1,330,450	1,228,486	101,964	8.30%	
19 Curve Lake First Nation	10,412	9,614	798	8.30%	
20 Hiawatha First Nation	3,377	3,118	259	8.30%	
<b>FUNDING PARTNER CONTRIBUTIONS</b>	<b>8,304,119</b>	<b>8,129,971</b>	<b>174,148</b>	<b>2.14%</b>	
<b>Projected Deficit</b>	<b>-130,441</b>	<b>-84,031</b>			

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**To:** Warden and Members of County Council

**From:** Dana Empey, Board Chair  
Rhonda Keenan, President & CEO  
Peterborough & the Kawarthas Economic Development

**Meeting Date:** September 5, 2018

**Subject:** PKED 2019 Budget

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## Purpose

To present the Peterborough & the Kawarthas Economic Development's 2019 Budget for Council consideration and review. A representative of Peterborough & the Kawarthas Economic Development will be in attendance at the September 5, 2018 County Council meeting.

## Recommendation

That PKED 2019 Budget as submitted by the Peterborough & the Kawarthas Economic Development be received and considered in the County's 2019 budget review process.

## Budget and Financial Implications

The financial implications are outlined in the attached budget and will be described by the Board Chair and President & CEO of Peterborough & the Kawarthas Economic Development at the meeting on September 5, 2018.

## Background

The three-party MOU agreement between the City, County and Peterborough & the Kawarthas Economic Development (PKED), requires PKED to provide quarterly updates to City and County Council, and to provide once a year concurrent with budget approval a set of performance measures for the upcoming year.

Submitted by,

Dana Empey  
Board Chair  
Peterborough & the Kawarthas  
Economic Development

Rhonda Keenan  
President & CEO  
Peterborough & the Kawarthas  
Economic Development

Contact:  
Rhonda Keenan  
President & CEO  
Peterborough & the Kawarthas Economic Development  
Phone: 705-743-0777 ext. 2120  
Fax: 705-743-3093  
E-Mail: [rkeenan@peterboroughed.ca](mailto:rkeenan@peterboroughed.ca)

## Peterborough & the Kawarthas Economic Development 2019 Budget

	2018 Forecast	2019 Budget	% 2019 Budget	Notes
<b>REVENUE</b>				
<b>CORE FUNDING</b>				
City of Peterborough	970,470	989,879		(1)
County of Peterborough	685,057	698,758		(1)
	1,655,527	1,688,637	75%	
<b>JSSC APPENDIX C REQUESTS</b>				
Airport Marketing (City)	28,000	25,000		(2)
Cleantech Commons at Trent U (City)	50,000	50,000		(3)
Ag Devt/Tourism Project (County)	55,000	-		
<b>SPECIAL JSSC FUNDING RECEIVED</b>				
Sustainable Peterborough	102,500	80,000		(4)
Tourism: Wayfinding	10,000	-		
	245,500	155,000	7%	
<b>TOTAL CITY &amp; COUNTY</b>	<b>1,901,027</b>	<b>1,843,637</b>	<b>82%</b>	
<b>OTHER SOURCES OF REVENUE</b>				
Business Development (EODP)	15,000	-		
Tourism (Summer Students)	6,720	3,500		
Sustainable Ptbo (Colleges & Inst Cda)	15,000	-		
<b>Federal</b>	<b>36,720</b>	<b>3,500</b>	<b>0%</b>	
Business Advisory Centre (MEDG)	135,385	135,385		
Starter Company Plus (MEDG)	200,777	45,709		(5)
Tourism (Summer Students)	-	2,500		
Business Development (MEDG - CIT)	68,250	36,750		(6)
<b>Provincial</b>	<b>404,412</b>	<b>220,344</b>	<b>10%</b>	
<b>Private Sector</b>	<b>215,543</b>	<b>185,724</b>	<b>8%</b>	(7)
<b>Total Revenue</b>	<b>2,557,702</b>	<b>2,253,205</b>	<b>100%</b>	
<b>EXPENSES</b>				
Business Development	1,440,537	1,080,492	47%	(8)
Marketing & Communication	143,800	91,300	4%	(8)
Tourism	670,368	569,746	25%	(9)
Facilities & Administration	656,078	660,489	29%	
<b>Total Expenses</b>	<b>2,766,983</b>	<b>2,310,727</b>	<b>101%</b>	
<b>Total Surplus/(Deficit)</b>	<b>(209,281)</b>	<b>(57,522)</b>		
<b>Draw from Reserves &amp; Accumulated Surplus</b>	<b>209,281</b>	<b>57,522</b>		(10)
<b>NET SURPLUS/(DEFICIT)</b>	<b>0</b>	<b>0</b>		

## Peterborough & the Kawarthas Economic Development 2019 Budget

### NOTES:

1. Core Funding for 2019 is 2.0% greater than 2018 funding.
2. An Appendix C request is submitted for \$25,000 to continue promotion of the Peterborough Airport.
3. The Cleantech Commons at Trent U project (formerly TRIP) commenced in 2016 with funding from ICCL, City of Peterborough, and Trent University. In 2017 & 2018 Appendix C requests were approved for \$50,000. An Appendix C request is submitted for \$50,000 to continue promotion of Cleantech Commons.
4. It is anticipated that Sustainable Peterborough, a City-County initiative housed within GPAEDC, will receive \$40,000 each from the City and County in 2019.
5. The Ministry of Economic Development and Growth (MEDG) funds the Business Advisory Centre and Starter Company Plus. Due to the change in government and uncertainty as to funding, only the final quarter of the 2-year Starter program is included in 2019's budget.
6. A grant of \$105,000 received from MEDG for Communities in Transition will span 2018 & 2019 with the bulk of activity occurring in 2018.
7. Includes \$125,000 (\$140,000 in 2018) received from the Peterborough Destination Association for Tourism Marketing purposes. The final year of funding will be 2019 as the association has disbanded.
8. Business Development expenditures are less than in 2018, in part due to: (i) a \$150,000 anticipated drop in funding for Starter Company Plus, (ii) projects completed in 2018 that had been carried over from 2017, and (iii) the completion of Pride of Place projects.
9. Tourism expenditures are less than in 2018, in part due to: (i) a \$15,000 drop in funding from the Peterborough Destination Association, (ii) projects completed in 2018 that had been carried over from 2017, and (iii) the travel guide that will not require reprinting.
10. There are sufficient reserves to fund the anticipated deficit in 2019.





**Physician Recruitment Budget**  
**January 1, 2019 - December 31, 2019**

Expenses	Budget
Salaries	\$25,000.00
Website, Publicity & Advertising	\$2,000.00
Cell Phone	\$500.00
Goodwill	\$500.00
Accommodations for prospective physicians	\$500.00
Job Fairs	\$6,500.00
<b>Total Expenses</b>	<b>\$35,000.00</b>
City of Peterborough Funding (58.62%)	\$ 20,517.00
County of Peterborough Funding (41.38%)	\$ 14,483.00
	<b>\$ 35,000.00</b>